

City of Fort Walton Beach Digital Budget Book



Last updated 10/01/24

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INTRODUCTION

FORT WALTON BEACH, FLORIDA

www.fwb.org



850-833-9500



FY 2024-25 ADOPTED BUDGET

City of Fort Walton Beach, Florida

107 Miracle Strip Parkway SW, Fort Walton Beach, FL 32548

www.fwb.org

PHONE DIRECTORY

Mayor and City Council	833-9509	Fire Services (emergencies 911)	
City Manager	833-9504	Administration	833-9565
Public Information	833-9504	Recreation & Cultural Services	
Administrative Services		Cemetery (Beal Memorial)	833-9618
Human Resources	833-9507	Auditorium	833-9583
Information Technology	833-9620	Golf Course	833-9664
Police Services (emergencies 911)		Heritage Park & Cultural Center	833-9595
Administration	833-9547	Library	833-9590
Dispatch	833-9533	Tennis Center	244-4566
Records	833-9543	Public Works & Utility Services	
Growth Management		Administration	833-9613
Administration	833-9607	Field Office	833-9613
Building & Permitting	833-9605	Garbage Collection	833-9655
Code Enforcement	833-9601	Streets & Stormwater	833-9932
Planning & Zoning	833-9927	Water Operations	833-9630
City Clerk	833-9509		
Financial Services			
Accounting	833-9504		
Customer Service (Utility Billing)	833-9500		
Purchasing	833-9524		

Cover photo by Devon Ravine

Budget Availability

The budget may be viewed and printed from the City's website: www.fwb.org.

CITY OF FORT WALTON BEACH, FL

City Council



Left to right (standing):

Travis Smith, Nic Allegretto, Bryce Jeter, and David Schmidt

Left to right (seated):

Payne Walker, Mayor Dick Rynearson, John Mead and Gloria DeBerry

Council members are elected in odd years for four-year staggered terms. City Council meets on the second and fourth Tuesday of each month at 6:00 p.m. in the City Council Chambers located at 107 Miracle Strip Parkway, Fort Walton Beach, Florida.

Appointed Officers

City Manager – Jeff Peters

City Clerk – Kim M. Barnes, MMC

City Attorney – Kimberly Kopp

Department Directors

Finance – Nicole Nabors, CPA, CAM

Fire Services – Jeremy Morgan, Chief

Growth Management – Chris Frassetti

Human Resources – Tarey Franxman

Police Services – Robert Bage, Chief

Public Works & Utility Services – Daniel Payne, PE

Recreation & Cultural Services – Tiffiny Coreoran

Core Values

Rather than being just words found on the website or located at the top of a letterhead, these core values are the guiding principles by which City Council, Department Directors, and City Staff will conduct themselves, allocate resources, and prioritize goals and objectives. These principles form a non-negotiable code of conduct and will guide our government on who we hire, how we train, and how we reward. These values will define who we are, what we stand for, and influence policies, procedures, and guidelines.

Adopted by City Council in May 2011, after a collaborative effort by Department Directors and the City Manager to consolidate employee suggestions, these five core values represent the first milestone in instituting the City's new Performance Excellence Program.

Integrity

We will conduct ourselves in an honest, trustworthy, and ethical manner.

Accountability

We will take full responsibility for our actions, resources, and attitudes.

Teamwork

We will work together to provide quality services.

Customer Service

We will be professional, use all available resources, and strive to meet the needs of our customers.

Continual Improvement

We will promote a culture that seeks to better our organization.

Adopted by City Council in September 2011, after a collaborative effort by Department Directors and the City Manager, the updated Vision and Mission for the City are as follows:

Vision

The City of Fort Walton Beach: a recognized leader in the provision of Community Services.

Mission

To enhance and protect the Community by providing quality services.

Strategic Plan

Adopted in April 2024

City Council’s primary responsibility is to shape public policy to achieve the citizens’ desires for the future. As time passes, the complexion of a community, its residents and leaders change, as do the priorities of the community. There is probably no more daunting a task that any community faces than planning for its future and identifying future priorities. The Strategic Plan is a multiyear plan and the budget process determines which parts of the Plan receive resources each year. Each Objective is in line with the City’s Vision, Mission Statement and Core Values. Throughout this document, Strategic Plan Objectives have been tied to expenses, capital improvement projects, and performance measures – look for the icons below

Plan Initiative	Plan Objective	Status
	#1 Public Safety / Vagrancy	City Council continues to put resources to address vagrancy in the City. Council has added a Quality fo Life officer, as well as a Code Compliance Officer.
	#2 Recreation Services Expansion	Projects that have recently been completed: Museum addition, Cemetery Administration building completed. Work continued on Landing renovation. Projects soon to start include: Preston Hood Athletic Complex addition and Liza Jackson Park Waterfront renovation.
	#3 Employee Retention	City Council continues to support employee retention through health insurance increases, COLAS and merit increases based on successful evaluations.
	#4 Customer Service	City Council and staff are committed to providing the best Customer Service at all facilities.
	#5 Downtown Plan/Around the Mound	Bridge construction is on-going and the Around the Mound concept is quickly approaching. PD&E study is in the planning phase now.

City Manager's Budget Message



September 10, 2024

Honorable Mayor, City Council Members, and Citizens:

It is my pleasure to submit the FY 2024-25 municipal budget. The City of Fort Walton Beach budget is designed to meet the highest standards of municipal budgeting. This budget continues the City's commitment of providing high quality services in a cost-controlled manner, developing an assortment of revenues to fund programs and maintaining prudent cash reserves. This year's budget process emphasizes sound fiscal management and sustainability to achieve the goals established by citizens, City Council, and staff.

The FY 2024-25 proposed budget of \$60,558,326 is \$4.2M, or 7.56%, more than the adopted FY 2023-24 budget; the increase is primarily due to increases in both property and health insurance rates, rising costs of materials, the addition of the Half Cent Sales Tax fund in FY 2024-25, and various Capital Improvements Programs. The proposed budget is predicated on the rolled-back millage rate of 4.3282 mills; as a result, ad valorem revenues will decrease by 1.04% citywide as compared to the final 2023 Certification of Taxable Value DR-420.

ECONOMIC ENVIRONMENT

The unemployment in Okaloosa County is 3.1% as compared to 2.6% a year ago. Unemployment in the State of Florida is 3.3% with the National average at 4.3%. Prices are still 20.9% more expensive since the pandemic-induced recession began in February 2020, with just 6% of the nearly 400 items the Bureau of Labor Statistics tracks cheaper today, negatively impacting our employees and significantly increasing the cost of our day-to-day operations.

State-shared revenues continue to surpass estimates, which show increases in demand for services and consumption of goods. The Communication Services Tax revenues projections have increased from last year by 11.51%. The Okaloosa County Property Appraiser anticipates a 5.44%, or \$113M, increase in taxable assessed property values for the City, as the real estate market stabilizes.

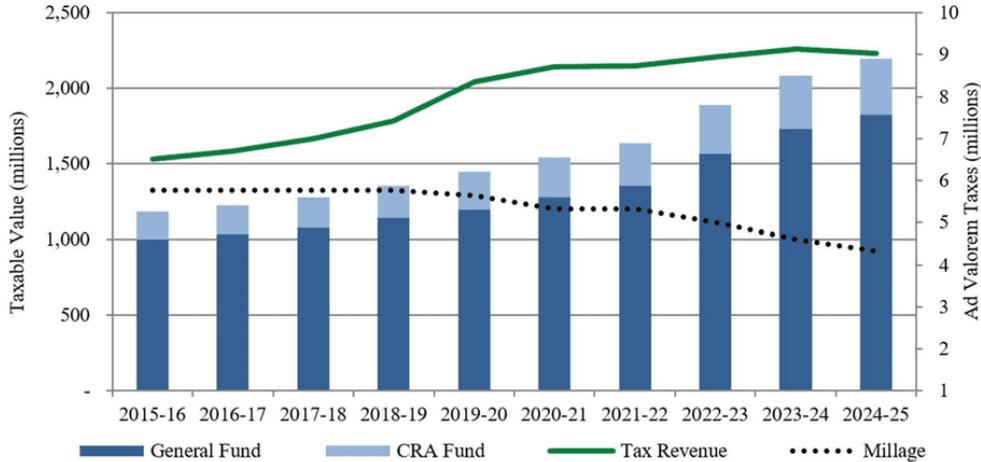
TOP BUDGET ISSUES

Current Year – FY 2024-25		Prior Year – FY 2023-24	
CIP's	\$8,579,423	CIP's	\$3,050,000
<i>Capital Improvements Programs were added throughout the various Funds.</i>		<i>Capital Improvements Programs were added throughout the various Funds.</i>	
Insurance Benefits		Insurance Benefits	
<i>Health insurance premium rates increased 10.9% for FY24-25.</i>		<i>Health insurance premium rates increased 5.75% for FY23-24.</i>	
State-Shared Revenues	\$155,841	State-Shared Revenues	\$482,834
<i>Continue to surpass estimates, however are flattening out.</i>		<i>Continue to rise and show a 14% increase year-over-year.</i>	

City of Fort Walton Beach, FL

Property Taxes

The City's 2024 gross taxable property value for operating purposes is \$2.197 billion, an increase of \$113 million, or 5.44%, from the 2023 final gross taxable property value of \$2.084 billion. Property taxes primarily fund General Fund operations. However, property taxes paid by certain residents and businesses located in areas targeted for specific improvements to eliminate blight and improve infrastructure are allocated to the Community Redevelopment Agency (CRA) Fund.



Staffing and operational cuts were made in FY 2011-12 and FY 2012-13. In FY 2013-14, the City simply did not have room to “do more with less” and raised the millage rate to 5.7697 mills. As property values continue to rise, the City lowered the millage rate to the rolled-back rate of 5.6395 mills in FY 2019-20 and lowered it to 5.3293 mills in FY 2020-21. The millage rate was reduced to 4.9999 in FY 2022-23, and reduced again in FY 2023-24 to the rolled-back rate of 4.6116. The rolled-back millage rate of 4.3282 was used for FY 2024-25 budget. One mill equals \$1 per \$1,000 of assessed property value.

Wage Adjustments

In the proposed FY 2024-25 Budget, there is a 3% Cost of Living Adjustment (COLA) effective on October 1, 2024 and a 2.0% Merit based pay (effective on the employee’s anniversary date) for all general employees. Sworn Police Department employees will receive the 3% COLA on October 1, 2024 and step increases on their anniversary date based on the current pay grades and step plans. Firefighters employees will receive the 3% COLA on October 1, 2024 and step increases for Fire Bargaining Union Members will be based on the current pay grades and step plans adopted with the current negotiated Collective Bargaining Agreements. The COLA equates to an increase of \$495K and the Length of Service adjustments will equate to an increase of \$415K for an overall cost of \$910K in the budget.

A new Pay Study was approved in June 2023 and was implemented in the FY 2023-24 Budget.

Pension Defined Benefit Changes

City Manager's Budget Message

The City is required to maintain its three defined benefit pension plans in a fiscally sound manner. Investment earnings and employee/employer contributions comprise the plans' income. General employees and police officers currently contribute 5% of wages while firefighters contribute 8% of wages into their respective plans. The City's annual contribution, as a percent of payroll, is based on actuarially determined contribution levels except for the General Pension Plan which has switched from a percentage to a fixed dollar amount.

The actuary determines City contribution requirements using estimated future earnings of members of the plan, as well as other assumptions on investment returns, retirement age, and, among others, expected mortality. Minimum benefits for both the Police and Fire Defined Benefit Plans are mandated by Chapters 175 & 185 of the Florida Statutes. The Police and Fire Plans both meet or exceed these minimum benefit levels.

The City's contribution to the General Employees defined benefit plan is budgeted at \$228K, which is a decrease of \$13K from the prior year. This plan was closed to new entrants in January 2010. The City's contribution to the Police Officers plan is budgeted at \$1.5M and the contribution to the Firefighters plan is budgeted at \$1.7M, which is a combined increase of \$60K.

Health Insurance Benefits

In 2010, the Federal Government passed the Patient Protection and Affordable Care Act. The Act, which mandates, among other things, that employers offer specific medical insurance for any employee working more than thirty (30) hours per week, has had a negative impact on the cost of providing such insurance.

The City contributes 100% of the premium for employee coverage in its Standard Insurance Plan and 75% of the employee coverage for those who elect the Premium Insurance Plan. For employees hired before October 1, 2008, the City contributes 75% of all dependent coverage. Employees hired after this date receive a 50% contribution from the City for all dependent coverage.

The City insurance coverage in FY 2024-25 contains a 10.9% increase in premiums.

Fleet Replacement

The City's Fleet Replacement Program (FRP) is a planning and budgeting tool that identifies the replacement of vehicles with a value greater than \$10,000 and a useful life of eight years or more. The replacement criteria provides a mechanism for the systematic evaluation of vehicle utilization and repair/maintenance costs and serves as a guide for efficient and effective replacement.

Police patrol vehicles are replaced on an 8-year cycle and the remainder of the fleet on a 10–12-year cycle. Each year as part of the budget process, the fleet is evaluated based on established replacement criteria and a ten-year schedule of replacements is developed depending on a projection of available fiscal resources and the evaluation scoring. Vehicle replacements are funded objectively based on established criteria and funding resources. To maximize the useful life of vehicles and meet service delivery levels, vehicles may be transferred between departments prior to disposal. Prior to replacing a vehicle, an analysis is performed to determine if a less expensive mechanism would meet employee needs at a reduced operating expense to the City or if the vehicle should be removed from the fleet without replacement.

OTHER ASSUMPTIONS & CHANGES

REVENUES (reference Table of Contents for detail location)

City of Fort Walton Beach, FL

City Manager's Budget Message

1. Revenues are estimated at conservative levels to guard against unanticipated economic shifts, legislative changes, or collection levels. General government revenues are largely budgeted based on historical collection and growth levels. Ad Valorem and State shared revenues are budgeted based on external estimates received from their respective authorities. Enterprise revenues are based on historical usage and/or number of customers.

A five-year utility rate study, which includes water & sewer, sanitation, and stormwater will be completed in FY 2024-25. The study determines the required rates to generate sufficient revenue to sustain renewal and replacement reserves and account for debt service requirements and will be updated on an annual basis to account for real-time revenues, expenses, and changes within the enterprise systems. The proposed FY 2024-25 Budget implements Year Five (5) of the five-year rate study, which was adopted by City Council on August 11, 2020.

2. Use of Reserves – Appropriations from fund balance (governmental funds) or net assets (enterprise funds) are budgeted as follows:
 - a. General Fund – \$6M from unassigned Fund Balance.
 - b. Utilities Fund – \$1.5M from unassigned Fund Balance to complete the Water Meter Replacement CIP.
 - c. Stormwater Fund - \$136K from unassigned Fund Balance.
3. Grants – The City was awarded various State & Federal grants for FY 2023-24 as follows:
 - a. Bullet Proof Vest 2023 - \$6,525 Federal Grant through U.S. Department of Justice Bureau of Justice Assistance (50% match required from City)
 - b. Fit Corp Program - \$6,000 State Grant FDLE (No match required by City)
 - c. Local Transportation Project FWB Coral Creek Nature Trail - \$300K State grant through FDOT (50% match required from City)
 - d. S.A.F.E. State Assistance for Fentanyl Eradication - \$75,133.96 (No match required by City)

EXPENSES (reference Table of Contents for detail location)

1. Wages have been adjusted as previously discussed.
2. Benefits have been adjusted as follows:
 - a. Medical insurance – health insurance premiums increased 10.9%.
 - b. Employee defined benefit pension – as previously discussed, for a total impact of \$3.4M.
3. Computer replacements are budgeted at a total cost of \$542K; reference the Table of Contents for detail location of the FY 2024-25 IT replacement schedule, which details each replacement.
4. The following Capital Improvement Programs (CIPs) are budgeted at a total cost of \$8.5M. Please reference the Table of Contents for location of more detailed information for CIPs.
 - a. Half Cent Sales Tax Fund – street resurfacing, sidewalk improvements, Neighborhood Traffic Improvements, Hollywood Blvd Reconstruction, Median Upgrades, Park Lighting

City Manager's Budget Message

- and Fencing (Oakland, Kenwood, Vesta Heights), Neighborhood Traffic Study (Elliot Point & NW), Brooks Street Public Parking Lot, and Police Facility Improvements.
- b. Utilities Fund – Water Line Replacement, Sewer Grouting and Lining, Lift Station No. 11 Replacement.
 - c. CRA Fund – CPTED Projects – Chester Pruitt Lights & Bathroom, CRA Wayfinding Signage System.
5. Certain capital improvement projects, grants, and/or purchases that were authorized, budgeted, and appropriated by City Council in a prior fiscal year but are incomplete as of September 30th are carried forward into the new fiscal year. These special projects and purchase order encumbrances are identified in the budget resolution at the end of the document.

ACKNOWLEDGEMENTS

Preparation of this budget would not have been possible without the resiliency and dedication of the Finance Department Staff, including Nicole Nabors, Finance Director, and Carol Godwin, Budget Analyst. I would like to express my appreciation to all Department Directors and staff who assisted and contributed to the preparation of this budget.

I would also like to thank the Mayor and City Council for their commitment to conducting the financial operations of the City of Fort Walton Beach in a responsible and progressive manner.

Sincerely,



Jeff Peters
City Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Fort Walton Beach
Florida**

For the Fiscal Year Beginning

October 01, 2023

Christopher P. Morill

Executive Director

City of Fort Walton Beach, FL

Population Overview



TOTAL POPULATION

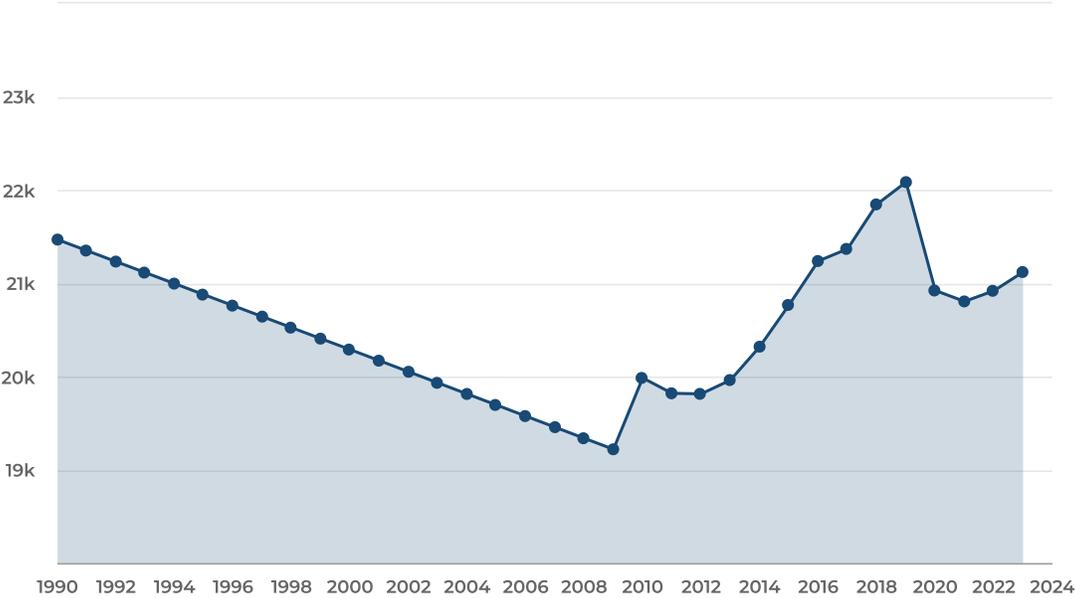
21,120

▲ 1%
vs. 2022

GROWTH RANK

3 out of **414**

Municipalities in Florida



* Data Source: Client entered data for year 2023



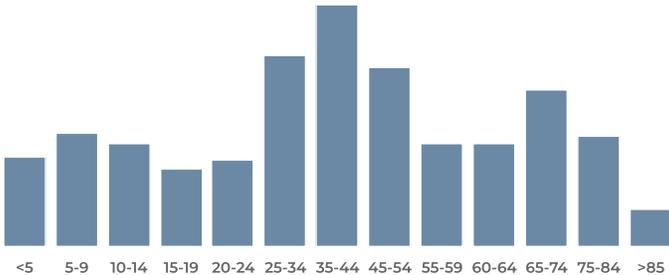
DAYTIME POPULATION

25,999

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

* Data Source: American Community Survey 5-year estimates

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

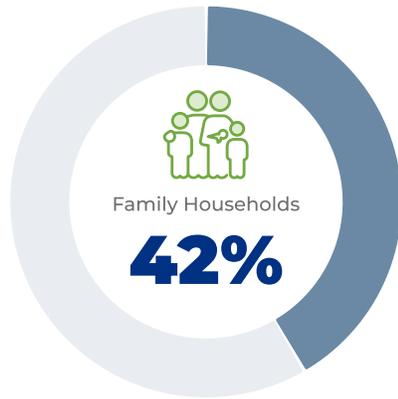
* Data Source: American Community Survey 5-year estimates

Household Analysis

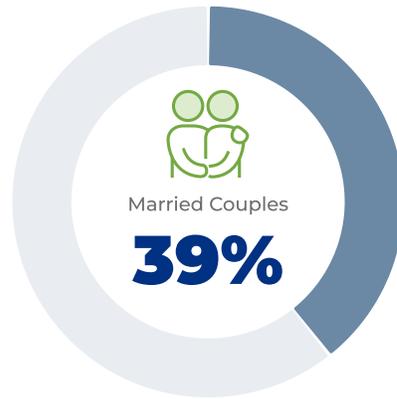
TOTAL HOUSEHOLDS

8,840

Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



▼ **11%**
lower than state average



▼ **16%**
lower than state average



▲ **27%**
higher than state average

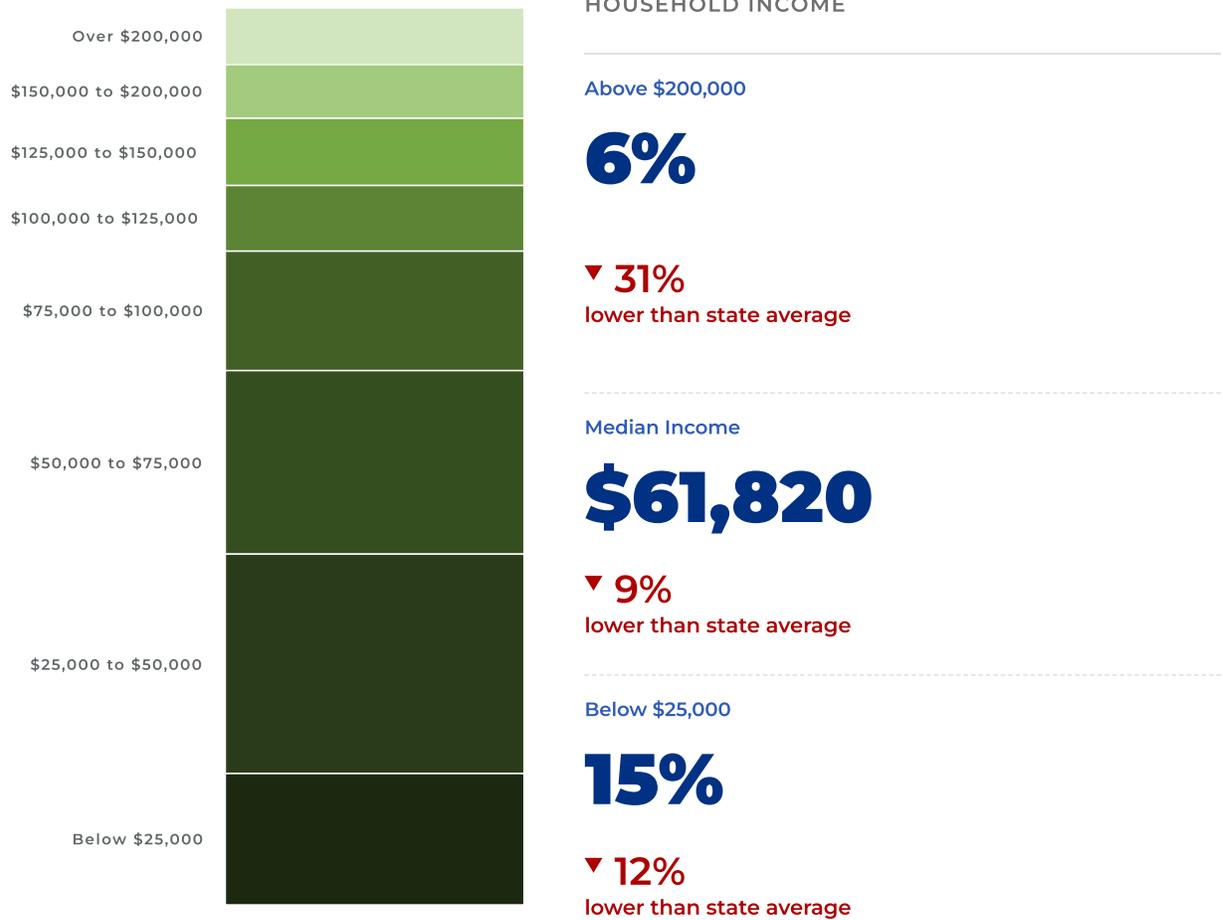


▲ **26%**
higher than state average

** Data Source: American Community Survey 5-year estimates*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



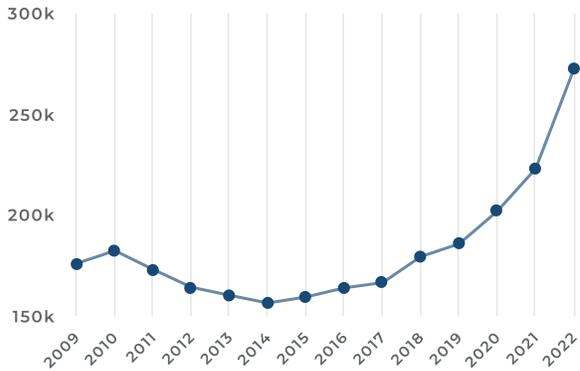
* Data Source: American Community Survey 5-year estimates

Housing Overview



2022 MEDIAN HOME VALUE

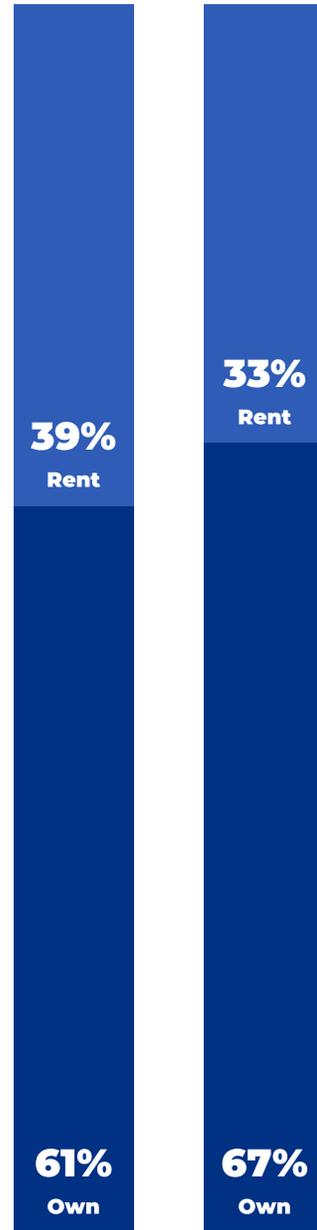
\$272,400



* Data Source: 2022 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

HOME OWNERS VS RENTERS

Fort Walton Beach State Avg.



HOME VALUE DISTRIBUTION



* Data Source: 2022 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

* Data Source: 2022 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

BUDGET OVERVIEW

Budget Overview

The fundamental purpose of the City’s budget is to indicate the community’s civic priorities, projected revenues and expenses, and plan for the future. As such, the budget offers more than just financial elements – it presents an overview of the City's overall operations. This document is intended to provide City Council and our citizens with a plan addressing financial, operational, and policy issues. The budget serves as a:

Policy Document – The budget presents financial policies, addresses Strategic Plan goals, and identifies the short and long-term impact programs, services, and capital improvements will have on the City’s operations and finances.

Financial Plan – The budget outlines the financial structure and operational changes required for financial stability, including the capital improvements program and debt management information.

Operations Guide – The budget provides direction to departments by identifying the relationships between organizational units and programs, identifying the workforce and historical data on operations, identifying the impact of capital spending, and establishing measurable performance goals and objectives for managers to evaluate the effectiveness of their organization.

Communication Device – The budget is presented in a format that is easily understood using charts and graphs, icons, statistical information, and narrative descriptions.

The budget is a financial operational plan estimating expenditures for a given period of time and the proposed means to finance those objectives. The State of Florida requires municipalities to prepare a balanced budget, whereby enough resources must be identified to fund programs and services. The fiscal year for all Florida cities begins October 1st and ends September 30th.

The sheer volume and complexity of information can make the budget an imposing document. The reader should always keep in mind that this document answers two core questions: “Where is the City of Fort Walton Beach’s money coming from?” and “How will that money be used?”

The City’s Business is *SERVICE*

We are committed to providing quality service to our community in ways that are responsive and caring by working together to serve our residents.

We believe that the success of our organization depends upon the teamwork, mutual trust, and honesty achieved through our commitment to the following **Core Values**:

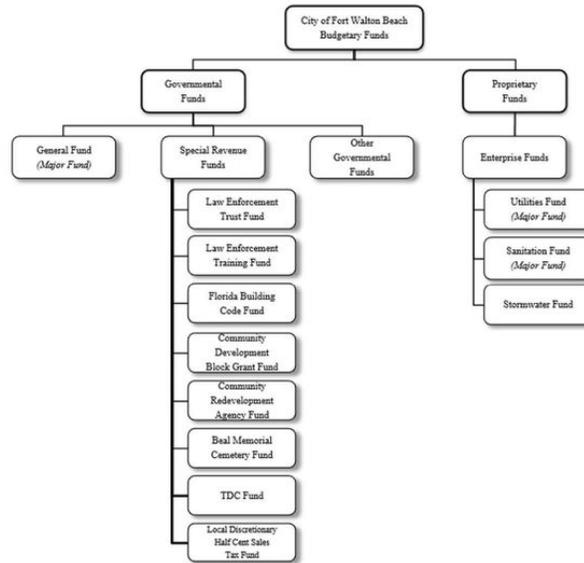
- **Integrity:** we will conduct ourselves in an honest, trustworthy, and ethical manner.
- **Accountability:** we will take full responsibility for our actions, resources, and attitudes.
- **Teamwork:** we will work together to provide quality services.
- **Customer Service:** we will be professional, use all available resources, and strive to meet the needs of our customers.
- **Continual Improvement:** we will promote a culture that seeks to better our organization.

FUND STRUCTURE

An important concept in governmental accounting and budgeting is the division of the budget into categories called funds. Funds are separate fiscal accounting entities. Budgeting and accounting for revenues and expenditures in this manner is called fund accounting. Fund accounting allows a government to budget and account for revenues and expenditures restricted by law or policy. Governments may use any number of individual funds in their financial reporting; however, generally accepted accounting principles (GAAP) require all these individual funds to be aggregated into specified fund types. Any fund constituting 10% or more of the appropriated budget is considered a “major” fund.

There are basically three (3) groups of funds in governmental accounting:

- Governmental Funds – account for activities supported by taxes, grants, and similar resources and include most governmental functions; fund types include general, special revenue, capital projects, and permanent.
- Proprietary Funds – account for activities like those often found in the private sector; fund types include enterprise and internal service funds.
- Fiduciary Funds – account for assets not available to support the government’s programs that are held in a trustee or agent capacity; fund types include private-purpose trust, pension and other employee benefit trust, investment trust, and agency funds.



General Fund – Accounts for all financial resources not accounted for in other funds (e.g. human resources, finance, police, fire, recreation, code enforcement, streets).

Special Revenue Funds – Accounts for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

- Law Enforcement Trust Fund – grants, forfeitures
- Law Enforcement Training Fund – traffic fines
- Florida Building Code Fund – building permit & inspection fees
- Community Development Block Grant – entitlement grant
- Community Redevelopment Agency – tax increment financing (i.e. ad valorem taxes)
- Beal Memorial Cemetery Perpetual Fund – lot, crypt, and niche sales
- TDC Fund – projects as approved by Okaloosa County
- Discretionary Half Cent Sales Tax Fund – essential public safety facilities and equipment, road repair, public facility improvements

Enterprise Funds – Account for operations that are financed and operated in a manner similar to a private business – where the intent of the governing body is that the cost (expenses, including depreciation) of providing the services to the public on a continuing basis be financed and recovered primarily through user charges. Related capital projects are accounted for in the individual enterprise funds.

- Utilities Fund – water, sewer, reclaimed water
- Sanitation Fund – solid waste, recycling, yard waste
- Stormwater – stormwater

A department may have multiple divisions or be financed by multiple funds. The chart below illustrates the relationship between the City’s fund financial structure (e.g. accounting) and the City’s departments (e.g. operations).

		Accounting										
		Department / Division	General	Law Enf. Trust	Law Enf. Train	FBC	CDBG	CRA	Utilities	Sanitation	Stormwater	TDC
Operations	General Gov't \$8.5M	City Council	√									
		City Manager/PIO	√									
		Information Tech	√									
		Human Resources	√									
		Risk Management	√									
		City Clerk	√									
		Finance	√									
	Public Safety \$15.9M	Police	√	√	√				√			
		Fire	√									
	Recreation Services \$6.3M	Recreation	√									
		Parks/RLU	√									
		Golf Club	√									
		Library	√									
		Museum	√									
	Growth Mgmt \$4.5M	Cemetery	√									
		Growth Mgmt	√				√	√				
		Planning/ zoning	√									
		Bldg Insp/Permit Code Enforcement	√				√					
	Public Works & Utility Services \$20.7M	Fleet	√									
		Facilities	√									
		Streets	√									
		Customer Services							√			
		Utility Services							√			
		Water Operations							√			
		Water Distribution							√			
		Sewer Operations							√			
		Sewer Collection							√			
		Sanitation								√		
	TDC \$1.3M	Stormwater									√	√
		Recreation										√
Half Cent \$2.7M	Utility Services	√						√				

DEPARTMENT & DIVISION INFORMATION

A Department is a major administrative segment of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area (e.g. Police Department, Recreation & Cultural Services Department). The smallest organizational unit budgeted is a Division. Each division indicates responsibility for one functional area (e.g. Library

Division within Recreation & Cultural Services Department). When divisions are combined, a department is formed.

In order to provide City Council and citizens with a well-rounded presentation of each department, the following elements are presented in the annual budget: organizational chart, revenues & expenditures, mission, description, goals & objectives, and accomplishments. The performance metrics reflect an operational plan and demonstrate how dollars and cents are translated into tangible returns for the citizens.

BUDGET BASIS

Annual appropriated budgets are adopted by resolution for all governmental and proprietary funds. The City is not legally required to budget for proprietary or fiduciary funds and those budgets are not included in the City’s audited financial statements. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not the same basis used in preparing the budget document. All funds are budgeted on a cash basis. In GAAP financial statements, however, governmental funds use the modified accrual basis of accounting and proprietary funds use the accrual basis of accounting. During the year, the City’s accounting system is maintained on the same basis as the adopted budget, which enables department budgets to be easily monitored through the accounting system. The major difference between the budget and GAAP for governmental funds is that certain expenditures (e.g. compensated absences and depreciation) are not recognized for budgetary purposes but are recorded in the accounting system at year-end. For enterprise funds, the difference between this budget and GAAP is that debt principal payments and capital outlay (i.e. fixed assets) are budgeted as expenditures for budgetary purposes, but depreciation and compensated absences are shown on the financial statements. Staff believes this provides a better day-to-day financial plan. However, all activity is recorded in the accounting system at year-end in accordance with GAAP.

BUDGET PROCESS

This budget continues the City’s commitment of using planning processes and citizen input as blueprints for providing services and programs for the betterment of the community.

Planning Processes

	Frequency	Description	Budget Impact
Comprehensive Plan	Long Range Plan - developed in 1990 and updated annually.	Provides direction to guide and control development and redevelopment, as required per Florida Statute Chapter 163.	Budget expenditures (e.g. Capital Improvements Plan) must be concurrent with the Comprehensive Plan.
Vision Plan	Long Range Plan - developed in 1994 updated annually.	Defines the broad, idealistic values that citizens cherish and desire for their community and creates shared commitments among citizens, City Council, and staff.	Outlines the general allocation of resources to achieve the desired service levels and quality of life.
Strategic Plan	Mid-to-Short Range Plan – first held in 2004 and updated	Translates the Vision Plan into current and future priorities based on importance to City Council and funding availability.	Allows for the reallocation of resources due to changing priorities or economic conditions.

City of Fort Walton Beach, FL

	annually.		
Budget Policy Workshop	Short Range Plan - held annually.	Defines changes to service levels or program objectives based on City Council goals and available fiscal resources.	Provides the framework for developing the current budget.
Capital Improvement Plan	Short-to-Mid Range Plan - updated annually.	Provides estimated dates and costs for the acquisition, construction, replacement, or renovation of facilities and infrastructure.	Provides anticipated 5-year funding level for facilities and infrastructure.

Roles & Responsibilities

The budget process begins in April, which includes Finance staff preparing the new fiscal year's documentation in a new software program called ClearGov. Revenue assumptions are developed using financial forecasting software to analyze historical trends and account for any anticipated major economic or legislative changes. Revenue projections are continually updated until the budget is adopted to ensure the amounts are based on the most current information available. Expenditure assumptions are similarly developed in a forecast model considering relevant benchmark indices such as the municipal cost index, consumer price index, and producer price index, as well as using historical cost data.

A Budget Policy Meeting is held with City Council in April to determine Council's priorities and overall strategic plan. The City Charter charges the City Manager with the duty of presenting a balanced budget to the City Council. The budget is considered balanced if the total of all available financial resources (either on hand at the beginning of the year or generated during the year) equals or exceeds the total of all financial requirements. In August, the City Manager's proposed budget is presented to City Council for review and discussion. During September, two public hearings to formally adopt the millage (property tax) rate and budget are held per State Statute. The adopted budget is published no later than October 1. All meetings are open to the public and the public is encouraged to attend and participate.



Department Directors are responsible for identifying their staffing needs, operational funding needs within budget development parameters, five (5) year capital requests, as well as corresponding revenue sources to fund their needs. In addition, they must conduct a comprehensive review of departmental goals, objectives, and metrics.

The City Charter charges the City Manager with the duty of presenting a balanced budget to City Council. In order to accomplish this goal, a Budget Committee is formed comprised of the City Manager, Finance Director, and Budget Analyst. The Committee conducts comprehensive meetings with Department Directors to review their budget requests and a collaborative effort is undertaken to achieve City Council and department goals within fiscal constraints. The Budget Committee enlists assistance for areas of specialized interests, such as the Information Technology Manager for computer issues and the Human Resources Director for personnel and risk management issues. Department goals, objectives, and metrics are also evaluated during budget

development to determine the effectiveness of program activities and appropriate funding levels.

After the departmental meetings, the Budget Committee finalizes the proposed budget given revenue projections, economic conditions, funding requirements, and City Council program priorities and issues previously identified in the budget process. Once a balanced budget is achieved, it is presented to City Council for consideration.

City Council Budget Review

The Mayor and City Council are responsible for reviewing the proposed budget to ensure it meets the goals and objectives of the City, conducting meetings on the budget to enlist public comment, and conducting public hearings prior to the final adoption of the budget.

In June, a meeting is held with the City Council to set the maximum millage rate. The meeting is open to the public and the public is encouraged to attend and participate.

A budget workshop is held with City Council in August to discuss the proposed budget to make any final revisions prior to the two public hearings to formally adopt the budget in September. This meeting is also open to the public.

BUDGET SCHEDULE	
April 2024	Finance Prepares New Fiscal Year's Documents
April 2024	Strategic Planning Session with City Council
May 2024	Department Budget Submissions <ul style="list-style-type: none"> ● Revenues ● Personnel ● Computers ● Fee Schedule ● Operating Expenses ● Equipment/Vehicles ● Capital Improvement Projects ● Current Year Accomplishments ● Budget Year Goals & Objectives ● Performance Measures
May 2024	<ul style="list-style-type: none"> ● Departmental Budget Reviews ● Capital/CIP Ranking Meeting
June 2024	● Set Proposed Millage Rate for TRIM Notice
August 12, 2024	City Council Budget Workshop
September 10, 2024	City Council Meeting – Adopt Tentative Millage Rate and Budget by Resolution
September 24, 2024	City Council Meeting – Adopt Final Millage Rate and Budget by Resolution

During September, two public hearings on the millage (i.e. property tax) rate and budget are held per State Statute before final budget consideration. These meetings are advertised as part of the agenda and Florida Law requires certain newspaper advertisements prior to the second and final budget hearing. At the public hearings, the public may make formal comment either for or against the proposed budget and ask questions of City Council about the budget.

Budget adoption occurs in September after City Council deliberations and two public hearings. City Council may take action to modify the proposed budget at its discretion. Prior to budget adoption, City Council must adopt a millage rate to support budgeted funding levels. An adopted budget is published no later than October 1st.

Budget Maintenance

Budget maintenance is a year-round activity of the Department Directors, Finance Director, and Budget Analyst. Spending control mechanisms include Finance Department review of purchase requisitions and departmental review of reports presenting budget versus actual revenues and expenditures. These financial reports are prepared and reviewed by staff monthly and provided to City Council to identify and communicate any spending variances. Performance measures are prepared quarterly to monitor progress against goals and objectives, citizen satisfaction, and benchmarks. Annual appropriations lapse at fiscal year-end except for encumbrances and appropriations related to multi-year projects and other items identified by City Council to be

carried over to the next fiscal year. These carry-overs are included in the ensuing year's adopted budget resolution.

Budget Transfers

Operationally, the City functions at a fund level basis allowing budget transfers within funds for individual line items that exceed the budgeted amount without a formal budget amendment. Budget transfers are used only to transfer appropriations between line items within a fund, not to increase the total budget or to transfer resources between funds. Budget transfers are permitted in accordance with Administrative Policy FIN-13. All budget transfers are performed in the City's accounting system by the Finance Department.

Budget Amendment

Per Florida Statute 166.241, the adopted budget may be revised with a budget amendment approved by City Council in the same way the budget was adopted. The resolution adopting the annual budget allows the budget to be amended by resolution provided that a corresponding funding source supports any additional expense. Transfers between funds and increases to a fund's total budget are permitted by resolution adopted by City Council. Frequently, the budget is amended to record grants awarded to the City or other mid-year activities approved by City Council. The budget amendment increases or decreases the total amount of the adopted budget of each fund.

FINANCIAL POLICIES

The financial policies presented below set forth the basic framework for the overall financial management of the City, as well as provide guidelines for evaluating current activities and proposals for future programs.

Financial Planning

Long-Range Planning – Update the Vision Plan every ten (10) years and hold a Budget Policy Meeting annually to ensure current and proposed programs and services reflect the values shared by citizens, City Council, and staff and to evaluate the impact on revenues and/or reserves. Prepare current year budget development to highlight the long-term impact of current decisions. These forecasts include the following assumptions, based on current trends and a Strategic Plan that focuses on economic stability:

- A new five-year utility rate study will be conducted in FY 2024-25, with year one implementation in FY 2025-26. Year 5 of the current study will be implemented in FY 2024-25. The implementation makes sure the required rates are in place to generate sufficient revenue to sustain renewal and replacement reserves and account for debt service requirements.
- Personal Services in all funds have been adjusted by a 3.0% COLA (General/Police/Fire) on October 1, 2024 and 2.0% Merit (based on employee evaluation) and will be implemented on each employee's anniversary date, except for sworn Fire and Police Department employees, who will follow their adopted grade and step plans.
- Operating Expenses are adjusted based on historical patterns.

In each forecast, if needed, action has been taken using excess reserves to ensure that there is no deficiency in any Fund. Please reference the Table of Contents for these forecasts.

Asset & Infrastructure Inventory – Evaluate (and reprioritize as necessary) the five-year capital needs of the City annually as part of the budget process. Assets, as defined for purposes of this review, include computers, vehicles, and motorized equipment. Infrastructure improvements (e.g. street resurfacing, water/sewer lines, parks) are evaluated during development of the five (5) year capital improvements program.

Balanced Budget – Prepare a balanced budget each fiscal year in accordance with Florida statutory requirements for municipalities. The budget is considered balanced if the total of all available financial resources (either on hand at the beginning of the fiscal year or generated during the fiscal year) equals or exceeds the total of all financial requirements (either planned spending during the year or funds required to be on hand at the end of the fiscal year). The requirement for a balanced budget is established at the fund level and must be met for each individual fund budgeted. When anticipated revenues exceed budgeted expenses, a non-operating governmental expenditure line “Fund Balance – Reserved for Future Appropriation” or enterprise expense line “Reserved-Undesignated Net Assets” accounts for the excess. In reverse, when budgeted expenses exceed anticipated revenues, a non-operating governmental revenue line “Appropriation from Unassigned Fund Balance” or enterprise revenue line “Appropriation from Net Assets” funds the overage.

Although the budget adopted by City Council is balanced, the budget may become unbalanced during the year due to a natural disaster, civic emergency, grant award, or other City Council action. When these changes occur, a budget amendment must be adopted by resolution of City Council.

Financial Monitoring – Prepare monthly financial reports for the City Manager and Finance Director detailing revenues and expenditures by fund, department, and division. Identify and explain any significant variances between budget and actual. Report financial information to City Council on a quarterly basis.

Revenues

Taxes – Maintain the millage and other tax rates at levels commensurate with the service levels being provided. Services which have a citywide benefit shall be financed with revenues generated from a broad base, such as property and other taxes. Evaluate annually as part of the budget process.

User Fees – Maintain fees and rates at appropriate levels to fund their corresponding purpose, especially in the Enterprise funds. Services where the customer determines the use shall be financed with user fees, charges, and assessments related to the level of service provided. User fees shall be maximized in lieu of general revenue sources for services that can be individually identified and where costs are directly related to the level of service. The extent to which the total cost of providing the service is recovered depends on the nature of the service. For governmental services provided for the public good (e.g. police and fire protection, street maintenance, and land use regulation), it may be appropriate for a substantial portion of the cost to be borne by the taxpayers. For proprietary services provided for the enjoyment of specific residents (e.g. recreation programs, cemetery operations), total cost recovery may be warranted. Evaluate annually as part of the budget process.

Non-Recurring Revenues – Fund recurring expenditures with recurring revenues. One-time revenues will be reserved for future emergencies or projects identified by City Council to the greatest extent possible.

Unpredictable Revenues – Budget unpredictable revenues at conservative levels (e.g. building permits) to safeguard against a shortfall.

Expenditures

Operating Expenses – Pay all current year operating expenses with current year revenues and/or available fund balance.

Contingencies – Appropriate contingency funds in the General Fund and Enterprise Funds to guard against unanticipated price increases (e.g. fuel, utilities), emergency repairs, or revenue shortfalls. The State of Florida allows up to a maximum of 10% of anticipated revenues to be allocated toward contingencies. City practice is to budget 3% of personnel and operating expenses as contingency funds to be used as a last resort. Budget residuals (excess budget funds transferred out of an account by the Finance Department once the budgeted expense has been incurred) will be exhausted or when possible before contingency funds are used. The City currently meets this policy for the applicable funds.

Special Project Carryovers – Carry forward into the new year through the budget resolution with the corresponding revenue source of the prior year. These are projects and/or purchases that are incomplete as of September 30th of any fiscal year that will be continued and made part of the appropriations for the ensuing year. These are budget funds for large items (usually capital purchases, projects, or studies) that were authorized and appropriated by City Council in a prior fiscal year but were not spent due to time constraints.

Encumbrance Carryovers – Carry forward into the new year through the budget resolution with the corresponding revenue source of the prior year. In general, purchase orders close out at the end of the fiscal year unless they are identified for carryover as part of the budget process of the ensuing year. These encumbrances were authorized, budgeted, and appropriated by City Council in a prior fiscal year but were not fully receipted in due to the ongoing nature of the expense.

Fund Balance (governmental funds)

Fund balance refers to the difference between current financial assets and liabilities reported in a governmental fund. Since all related assets and liabilities are not reported for governmental funds, fund balance is considered more of a liquidity measure than a net worth measures. Credit rating agencies monitor fund balance levels and strongly consider unrestricted fund balance when determining a local government’s creditworthiness. Fund balance is also important to guard against unanticipated events that would adversely affect the financial condition of the City and jeopardize the continuation of necessary public services. There are five (5) types of fund balance:

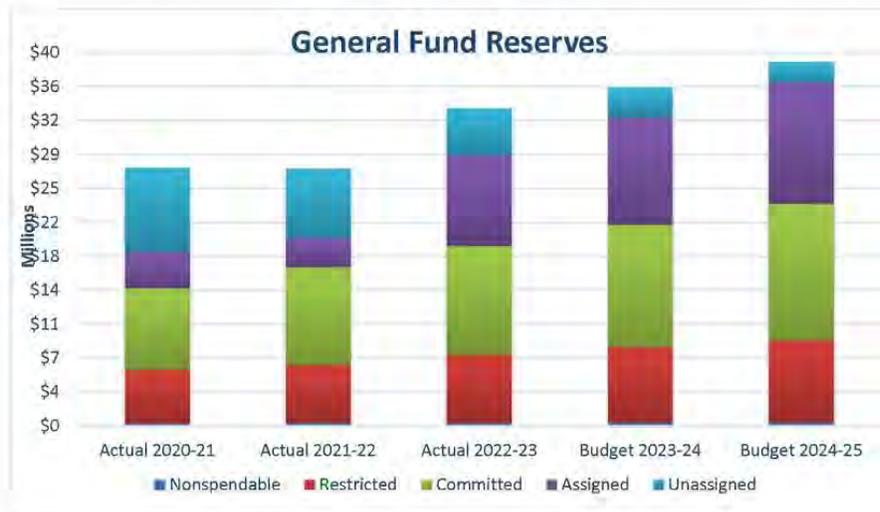
Restricted

1. *Non-spendable (inherently non-spendable)* – resources that cannot be spent because of form (e.g. inventory, long-term loans receivable) or because they must be maintained intact (e.g. endowment principal).

2. *Restricted (externally enforceable limitations)* – resources with limitations imposed by creditors, grantors, laws, regulations, or enabling legislation.
 - Half-Cent Surtax – Okaloosa County voters imposed an additional half-cent surtax to be used for capital projects and non-recurring expenditures. This equates to approximately \$2.7M each year for ten (10) years.

Unrestricted

3. *Committed (self-imposed limitations)* – resources whose use is constrained by limitations that the governing body has imposed and remains binding until removed in the same manner as imposed.
 - Disaster/Emergency Reserve – City Council established a committed fund balance of 30% of annual budgeted expenditures per Resolution 2011-13 adopted August 16, 2011. This equates to \$9.8M in the current year budget.
4. *Assigned (limitation resulting from intended use)* – resources whose use is constrained by a body or official designated by the governing body.
 - Subsequent Year’s Budget – City Council authorizes City management to set forth in the annual budget (and any amendments thereto) fund balance for specific purposes per Resolution 2011-13 adopted August 16, 2011.
5. *Unassigned (residual net assets not otherwise classified)* – total fund balance in excess of the non-spendable, restricted, committed, and assigned fund balances (e.g. surplus). There is currently \$4.9M available in this fund balance.



Changes in Fund Balance

Changes in reserves are anticipated, as displayed below, primarily due to the use of previously appropriated reserves specific to facility and vehicle repairs and replacements, as well as the use of designated Florida Building Code fund reserves, budgeted to assist with the purchase of a new vehicle. This representation of fund balance includes total fund balance.

Changes in Fund Balance - Governmental Funds

	Actual	Budget		Variance FY24 to FY25	
	FY 2023	FY 2024	FY 2025	\$	%
General Fund	\$33,685,789	\$32,745,862	\$26,791,125	-\$5,954,737	-18.2%
Law Enf. Trust Fund	\$144,018	\$96,990	\$96,990	\$0	0.0%
Law Enf. Training Fund	\$30,009	\$21,895	\$21,895	\$0	0.0%
FBC Fund	\$1,392,505	\$1,301,181	\$1,381,592	\$80,411	6.2%
CDBG Fund	\$0	\$0	\$0	\$0	0.0%
CRA Fund	\$6,225,881	\$7,295,732	\$8,437,815	\$1,142,083	15.7%
Debt Service Fund	\$21,156	\$0	\$0	\$0	0.0%
Beal Memorial Fund	\$3,814,516	\$3,389,216	\$3,389,216	\$0	0.0%

* Amounts depicted in chart include total fund balance

Working Capital (proprietary funds)

Working capital refers to the difference between current assets and current liabilities reported in a proprietary fund. This measure indicates relative liquidity. Credit rating agencies consider the availability of working capital in their evaluations of a local government’s creditworthiness. Working capital is also important in mitigating unanticipated events and ensuring stable services and fees.

The City’s target level of working capital is 90 days of annual operating expenses, and currently exceeds this level for all funds. It is not feasible to project this measure into the future.

Working Capital Analysis - in Days

	Actual		
	FY 2021	FY 2022	FY 2023
Utilities Fund	510	511	459
Sanitation Fund	245	259	268
Stormwater Fund	481	558	677

Net Assets (proprietary funds)

Net assets refers to the difference between assets and liabilities reported in a proprietary fund, and may be considered a measure of net worth. There are two types of net assets:

1. *Restricted* – funds committed for identified purposes or legally required to be segregated; not available to liquidate liabilities of the current period (e.g. debt service, impact fees).
2. *Unrestricted* – funds not required to be on hand and that have not been identified for a particular purpose; available for capital projects or to balance the budget; the measure of financial health for an enterprise fund.
 - City Council established that unrestricted net assets will be maintained at 33% of operating, debt service, and transfers out per Resolution 2011-13 adopted August 16, 2011. The City currently meets this policy for all funds.

Net Assets Analysis

	FY 2021	FY 2022	FY 2023	Estimate	
				FY 2024	FY 2025
Utilities Fund	129.0%	135.3%	88.3%	66.8%	54.3%
Sanitation Fund	144.9%	158.3%	213.8%	70.7%	48.5%
Stormwater Fund	28.9%	28.4%	45.0%	182.5%	91.1%

Investments

Investment Philosophy – Funds shall be invested in a manner that will ensure the safety of principal while meeting daily cash flow needs. Optimization of investment income shall be secondary to the requirements of safety and liquidity.

Investment Policy – Ordinance 1921, adopted by City Council in June 2015, governs the investment of funds in excess of those required to meet current expenses, with the exception of pension funds, funds related to the issuance of debt where there are other existing policies or indentures in effect for such funds, and Beal Memorial Cemetery Perpetual Care funds. In a nutshell:

- The primary investment objectives, in order of importance, are: safety of principal, liquidity, and investment income.
- Cash balances from all funds are consolidated to maximize investment earnings. Investment income is allocated to each fund based on the fund’s respective participation and in accordance with generally accepted accounting principles.
- The investment portfolio shall be structured, to the extent possible, to match investment maturities with known cash needs and anticipated cash flow requirements.
- Investments will be diversified, to the extent practicable, to control the risk of loss resulting from over-concentration of assets in a specific maturity, issuer, instrument, dealer, or institution.

- Each portfolio's performance will be reviewed on a quarterly basis, with emphasis placed on results achieved over a rolling time period of three to five years for long-term portfolios. Objectives will be reviewed annually and adjusted as necessary after consultation with the Finance Director, Investment Advisor(s), and Portfolio Manager(s).

The City currently maintains two short-to-medium term portfolios, one long term portfolio, and one short term portfolio externally managed through our Investment Manager (PFM Asset Management). Since the City has transitioned from internally managed portfolios, benefits of the enhanced diversification and third-party management have been realized, including increased cash flow and interest earnings.

Debt Issuance

Debt Limit – The State of Florida does not place a legal limit of debt on municipalities. However, general obligation debts greater than one year require voter referendum approval. Special revenue debt is pledged by a specific revenue source and limited by available revenue; therefore, it is not subject to voter referendum. Any new debt will be carefully evaluated as to its impact on operations.

Debt Philosophy – The use of debt financing for long-term capital improvement programs is based upon two types of debt financing: 1) “pay-as-you-go” and 2) “pay-as-you-use”. In practice, the City uses a mix of these two basic methods to finance its Capital Improvements Program, with pay-as-you-go financing used for recurrent capital expenditures and pay-as-you-use financing used for long-term, non-recurrent capital expenditures.

- Pay-As-You-Go – A type of financing whereby current revenues, taxes, and/or grants rather than long term debt are used to pay for capital improvements. Example: annual street paving.
- Pay-As-You-Use – A type of financing whereby long-term debt is used to pay for capital improvements. Example: debt financing for a new municipal facility.

Debt Policy Statement – The following policy statements govern the City's use of debt to finance long-term, non-recurring capital improvements:

- Recurrent capital expenditures for replacement, expansion and/or acquisition of plant, equipment, and/or motor vehicles will be financed on a pay-as-you-go basis from funds available and appropriated in the City's annual operating budget.
- Only long-term, non-recurrent capital expenditures for public improvements having a relatively greater cost and longer useful life, and which require additional funding over and beyond the fiscal capacity of the City's annual operating budget, will be financed through the issuance or creation of long-term debt. These expenditures will not be debt-financed for periods exceeding the projected useful life of the improvement.
- All capital improvements financed through the use of long-term debt will be consistent with the adopted Capital Improvements Program and the current fiscal year's adopted Budget.
- Revenue sources that will be used to pay long-term debt will be conservatively projected to ensure that such debt is adequately and soundly financed.
- The City's total general obligation debt will not exceed 10% of its assessed valuation. The City does not currently have any general obligation debt.

- The City will use special assessment revenue bonds or other self-supporting bonds where possible and appropriate to finance long-term, non-recurrent capital improvements, rather than general obligation bonds.
- The City will establish and maintain effective communications with bond rating agencies to keep them informed of its financial condition.

Debt Capacity – The debt capacity of both the General Fund and Utilities Fund is contingent upon available resources and existing debt. The current outstanding debt requires a coverage ratio of 1.15-time earnings. The General Fund is at 12.90 and the Utilities Fund is at 2.06. The Sanitation and Stormwater funds are participating in the facilities consolidation, which is the first debt incurred in these funds.

Debt Ratio – Indicates the percentage of assets financed via debt, and therefore the financial flexibility of the fund.

Debt Ratio Analysis

	Actual				Budget	
	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
General Fund	92.4%	71.7%	56.8%	51.6%	3.3%	2.7%
Utilities Fund	44.4%	42.5%	40.2%	35.7%	3.6%	51.7%
Sanitation Fund	0.0%	0.0%	0.0%	0.0%	0.8%	1.1%
Stormwater Fund	0.0%	0.0%	0.0%	0.0%	1.4%	1.8%

Debt Rating – The City maintains an AA rating with both Standard and Poor’s and Fitch.

	Principal	Interest	Total
FY 2024-25 Budget Debt Impact	2,849,579	890,589	3,740,168

Debt Principal and Interest Payments by Fund

Fiscal Yr	General Fund		Enterprise Funds		Total	
	Principal	Interest	Principal	Interest	Principal	Interest
2024-25	1,073,527.89	214,371.51	1,776,051.51	676,217.25	2,849,579.40	890,588.76
2025-26	1,092,055.07	189,263.54	1,824,535.79	627,782.57	2,916,590.86	817,046.11
2026-27	804,505.59	165,906.27	1,874,017.52	577,912.43	2,678,523.11	743,818.70
2027-28	3,349,488.36	144,599.14	1,925,529.48	526,574.08	5,275,017.84	671,173.22
2028-29	358,306.30	54,830.28	1,979,105.54	473,704.42	2,337,411.84	528,534.70
2029-30	377,618.05	45,519.13	2,121,780.84	419,239.13	2,499,398.89	464,758.26
2030-31	385,832.70	35,554.54	2,182,000.43	359,762.32	2,567,833.13	395,316.86
2031-32	90,148.01	25,351.99	2,242,523.76	298,456.19	2,332,671.77	323,808.18
2032-33	93,600.68	21,899.32	2,306,394.79	235,305.96	2,399,995.47	257,205.28
2033-34	97,185.58	18,314.42	1,707,659.07	170,207.70	1,804,844.65	188,522.12
2034-35	100,907.79	14,592.21	1,283,680.47	122,503.05	1,384,588.26	137,095.26
2035-36	104,772.56	10,727.44	847,705.26	86,794.74	952,477.82	97,522.18
2036-37	108,785.35	6,714.65	880,172.37	54,327.63	988,957.72	61,042.28
2037-38	66,531.90	2,548.17	538,303.58	20,617.03	604,835.48	23,165.20
Total	8,103,265.83	950,192.61	23,489,460.41	4,649,404.50	31,592,726.24	5,599,597.11

DEBT SCHEDULES

Facility & Infrastructure Debt Service by Fiscal Year

Fiscal Yr	Fund 401	Fund 401	Fund 001, 401, 403 & 405	Fund 001	Fund 001	Fund 001	GRAND TOTAL
	SRF Loan	2015 Revenue Note	2018 Bond Series	2013 Revenue Note	2013A Revenue Note	2023 Revenue Note	
	<i>Pump Station & Force Main</i>	<i>Utility System Improvements</i>	<i>Field Office Complex</i>	<i>Municipal Facilities</i>	<i>Recreation Complex & Equipment</i>	<i>Preston Hood Athletic Complex Expansion</i>	
2024-25	943,366.76	663,402.00	950,000.00	305,137.44	557,524.76		3,419,430.96
2025-26	943,366.76	663,451.60	950,000.00	307,136.60	557,524.98		3,421,479.94
2026-27	943,366.76	663,063.20	949,999.99	308,387.28	557,524.58		3,422,341.81
2027-28	943,366.76	663,236.80	950,000.00	308,887.50	3,080,700.00		5,946,191.06
2028-29	943,366.76	663,943.20	950,000.00	308,636.58			2,865,946.54
2029-30	943,366.76	663,153.20	1,050,000.01	307,637.18			2,964,157.15
2030-31	943,366.76	663,896.00	1,049,999.99	305,887.24			2,963,149.99
2031-32	943,366.76	663,113.20	1,049,999.99				2,656,479.95
2032-33	943,366.76	663,834.00	1,049,999.99				2,657,200.75
2033-34	943,366.76		1,050,000.01				1,993,366.77
2034-35	471,683.52		1,050,000.00				1,521,683.52
2035-36			1,050,000.00				1,050,000.00
2036-37			1,050,000.00				1,050,000.00
2037-38			628,000.68				628,000.68
Total	\$ 9,905,351.12	\$ 5,971,093.20	\$ 13,778,000.66	\$ 2,151,709.82	\$ 4,753,274.32	\$ -	\$ 36,559,429.12

City of Fort Walton Beach, FL.

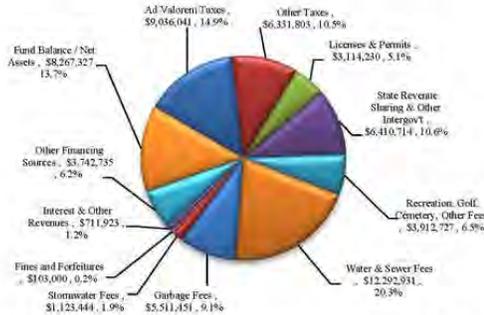
Equipment Debt Service by Fiscal Year

Fiscal Year	Fund 001	Fund 001	Fund 001	Fund 001	GRAND TOTAL
	2022	2014	2015	2022	
	Revenue Note	Interfund Loan	Capital Lease	Revenue Note	
	<i>Fire Ladder Truck</i>	<i>Fire Pumper</i>	<i>Fitness Equipment</i>	<i>Golf Irrigation Equipment</i>	
2024-25	-	-	8,580.48	312,156.72	320,737.20
2025-26	-	-	-	312,157.03	312,157.03
Total	\$ -	\$ -	\$ 8,580.48	\$ 624,313.75	\$ 632,894.23

Executive Budget Summary

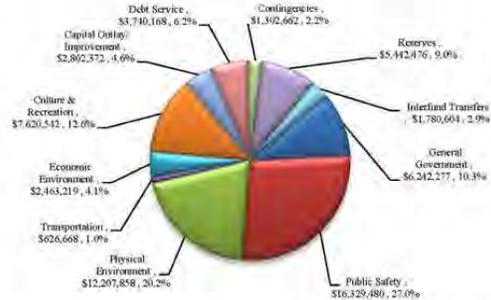
Where the Money Comes From ...

Budgeted Revenues: \$60,558,326



... And Where the Money Goes

Budgeted Expenditures: \$60,558,326



User Fees are the largest revenue source for the City at 37.8% and generate \$22.8M. Unlike taxes, these charges are directly related to the service received and are collected for recreation & golf activities, water & sewer services, garbage collection, and stormwater.

Ad Valorem (Property) Taxes are the City's second largest revenue source at \$9M, or 14.9%, of revenues. Property taxes fund essential services such as police, fire, planning, & code enforcement.

Other Taxes total \$6.3M and are the third largest revenue source at 10.5%. This category includes local option gas tax, ½ cent sales tax, utility taxes, communication services tax, business tax receipts, insurance premium tax for police and fire pensions, and other state shared revenues.

Public Safety includes police, fire, code enforcement, and building inspections, comprising the largest expense to the City at \$16.3M, or 27.0%.

Physical Environment includes water, sewer, garbage, stormwater, and cemetery operations and totals \$12.2M, or 20.2%, of expenses.

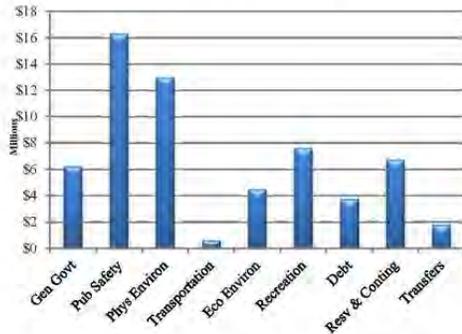
Recreation & Cultural Services totals \$7.6M, or 12.6%, of expenses and includes parks & recreation programs and facilities, senior activities, library, museums, and golf courses.

BUDGET SUMMARY				
	<u>FY 2024-25</u>	<u>FY 2023-24</u>	<u>\$Variance</u>	<u>%Variance</u>
General Fund	32,063,508	32,745,862	-682,354	-2.08%
Law Enf. Trust Fund	300	300	0	0.00%
Law Enf. Training Fund	4,000	4,000	0	0.00%
FBC Fund	711,500	757,195	-45,695	-6.03%
CDBG Fund	134,174	137,603	-3,429	-2.49%
CRA Fund	2,884,546	2,847,343	37,203	1.31%
TDC Fund	1,344,000	0	1,344,000	100.00%
1/2 Cent Sales Tax Fund	2,706,008	0	2,706,008	100.00%
Utilities Fund	13,869,097	13,564,849	304,248	2.24%
Sanitation Fund	5,548,951	5,104,060	444,891	8.72%
Stormwater Fund	1,259,742	1,104,068	155,674	14.10%
Beal Memorial Fund	<u>32,500</u>	<u>35,317</u>	<u>-2,817</u>	<u>-7.98%</u>
GRAND TOTAL	\$60,558,326	\$56,300,597	\$4,257,729	7.56%

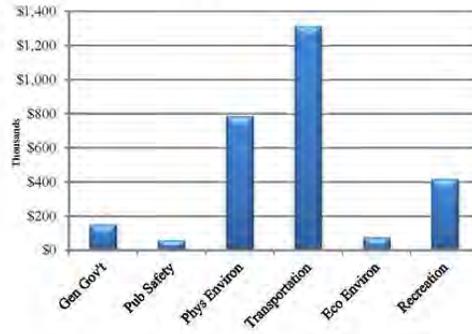
City of Fort Walton Beach, FL

Executive Budget Summary

Operating Budget
\$57,755,954



Capital Budget
\$2,802,372



General Government is comprised of the City Council, City Manager, IT, Human Resources, City Clerk, Finance, Purchasing, Development Services, Fleet, and Facilities. These groups shape overall City policy and/or provide guidance and assistance to other departments and the public.



Public Safety includes Police, Fire, Code Enforcement, and Building Permitting & Inspections. These groups monitor the safety and welfare of City property owners.



Physical Environment includes the production and distribution of drinking water, collection and treatment of wastewater, collection of residential and commercial garbage, recycling, management of stormwater and environmental issues, and cemetery operations.



Transportation includes right-of-way, engineering, and streets.

Economic Environment includes the program for low-moderate income families and the CRA program to revitalize blighted areas.



Recreation activities include neighborhood and facility parks, a tennis center, a library, a museum complex, a recreation complex, and two 18-hole golf courses.



Highlights for the upcoming year include:

IT Replacements – Per 5 yr replacement schedule.

Facility Repairs – Recreation: resurface gym floor, replace/clean carpet City Hall / Library, roof repair – City Hall / Annex / Auditorium, main breaker panel – City Hall / Annex / Auditorium, replace fluorescent lighting to LED – City Hall, gutter install – Police Dept.

Street Resurfacing/Restriping – Resurfacing: Coral Drive SW from Memorial Pkwy SW to Hollywood Blvd SW; Stafford Circle NE from Mooney Road NE to Cul-de-sac; Carlyle Court NE from Merioneth Drive NE to Cul-de-sac; Merioneth Court NE, Fife Alley, Choctawhatchee Road SE from Elliot Road SE to Hollywood Blvd NE; Holmes Blvd NW from Intersection Wright Pkwy NW to Marilyn Ave NW; Well No.11 Parking Lot.

Sewer Grouting & Lining – Locations based upon video reports, maintenance, and flow monitoring.

Storm Drainage Improvement – Identified in the five-year schedule listed in the Stormwater Master Plan; Martisa Road Stormwater Replacement.

Executive Budget Summary

Did You Know? . . .

**2024 Property Tax Allocation
for a City Property Owner**

(Based on taxable property value of \$125,000)

	Millage	Taxes	% of Total
School District	5.3790	672.38	39.7%
Fort Walton Beach	4.3282	541.03	31.9%
Okaloosa County	3.8308	478.85	28.3%
Water Mgmt	0.0218	2.73	0.2%
	13.5598	\$ 1,694.99	100.0%



The City of Fort Walton Beach comprises 33.3% of a citizen's tax bill.



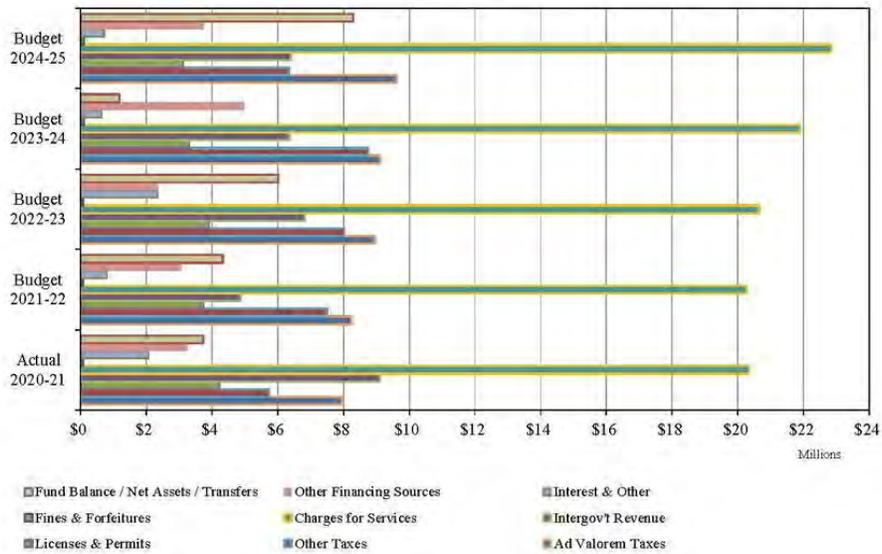
One mill equals \$1 per \$1,000 of taxable property value. Over 11% of properties within the City have exemptions that enable them to pay no property taxes (i.e. homestead exemptions).



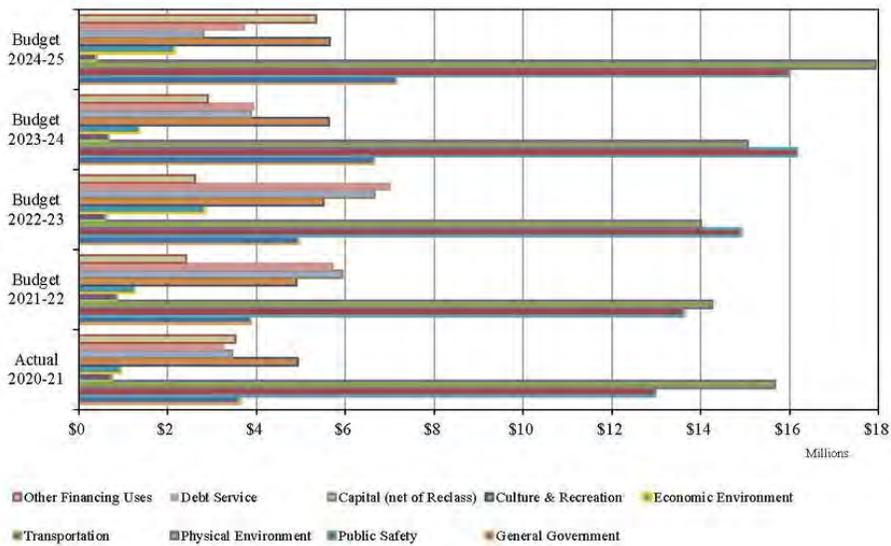
City of Fort Walton Beach, FL.

Executive Budget Summary

Revenues by Category



Expenses by Category



Executive Budget Summary



Cost of ...
One Police Officer, 24 Hrs/Day

Starting Salary	50,792
Incentive Pay	-
Overtime	1,009
Holiday Worked	1,856
Health Insurance	20,549
Pension	23,527
Federal Taxes	4,302
Workers Comp	1,879
<hr/>	
<i>Personnel</i>	<i>\$ 103,904</i>
Equipment & Supplies	4,193
Vehicle Fuel & Repair	6,972
Insurance	827
<hr/>	
<i>Operating</i>	<i>\$ 11,992</i>
<hr/>	
<i>Annual Recurring</i>	<i>115,900</i>
Immunizations	250
Radio, Uniform, Vest, Gun	2,437
Vehicle & Equipment	53,000
<hr/>	
<i>Non-Recurring</i>	<i>\$ 57,687</i>
Total Cost to Hire & Equip One Officer	\$ 161,619
2 Officers Required for 24 Hour Coverage	#2
<hr/>	
Total Cost	\$ 323,238

The City has 54 sworn police officers



Cost of ...
One Firefighter/EMT, 24 Hrs/Day

Starting Salary	47,487
Incentive Pay	200
Overtime	2,785
Holiday Worked	1,680
Health Insurance	20,549
Pension	26,896
Federal Taxes	3,632
Workers Comp	2,422
<hr/>	
<i>Personnel</i>	<i>\$ 105,651</i>
Physicals, Immunizations	350
Uniform Replacement	335
Training/Other	1,000
<hr/>	
<i>Operating</i>	<i>\$ 1,685</i>
<hr/>	
<i>Annual Recurring</i>	<i>107,336</i>
Uniform	2,949
<hr/>	
<i>Non-Recurring</i>	<i>\$ 2,949</i>
Total Cost to Hire & Equip One Firefighter	\$ 110,265
3 Firefighters Required (minimum) for 24 Hour Coverage	x3
<hr/>	
Total Cost	\$ 330,855

The City has 44 firefighters

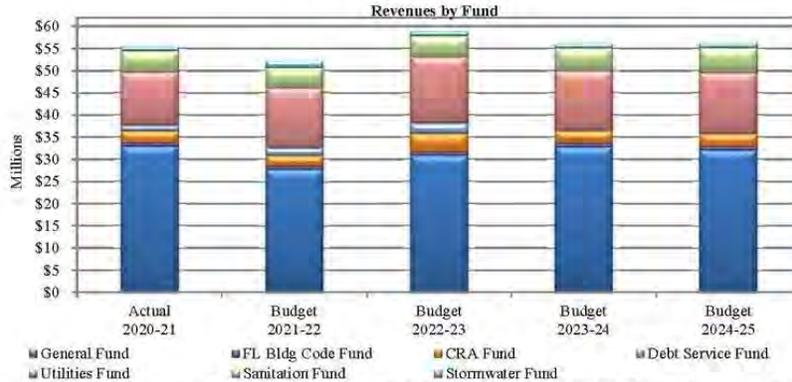


Cost to ...
Maintain 10 Acres of Park

Salaries	34,581
Health Insurance	20,549
Pension	2,420
Federal Taxes	2,645
Workers Comp	1,341
<hr/>	
<i>Personnel</i>	<i>\$ 61,536</i>
Utilities & Fuel	5,896
Vehicle/Equip Reps	799
Grounds Maintenance	3,840
Other	1,146
<hr/>	
<i>Operating</i>	<i>\$ 11,681</i>
<hr/>	
<i>Annual Recurring</i>	<i>73,217</i>
1/2 Ton Truck	41,000
52" Mower	19,500
Field Rake	9,800
Trailer	2,500
Backpack Blower	450
16" Chainsaw	300
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<i>Non-Recurring</i>	<i>\$ 73,550</i>
Total Cost	\$ 146,767

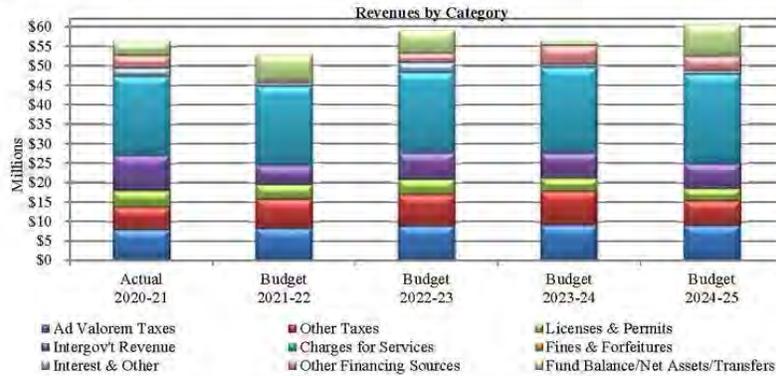
The City has 206 acres of park

CITY OF FORT WALTON BEACH, FL Revenue Trends - All Funds



	Actual 2020-21	Budget 2021-22	Budget 2022-23	Budget 2023-24	Budget 2024-25	\$ Variance	% Variance
General Fund	32,962,460	27,697,297	30,880,869	32,745,862	32,063,508	(682,354)	-2.08%
Law Enf. Trust Fund**	22,613	12,173	12,173	300	300	-	0.00%
Law Enf. Training Fund**	4,501	500	500	4,000	4,000	-	0.00%
FL Bldg Code Fund	636,779	651,101	624,652	757,195	711,500	(45,695)	-6.03%
CDBG Fund	294,572	168,866	142,827	137,603	134,174	(3,429)	-2.49%
CRA Fund	2,773,051	2,437,243	4,267,997	2,847,344	2,884,546	37,202	1.31%
Debt Service Fund	1,151,840	1,685,496	2,281,182	-	-	-	0.00%
TDC Fund	-	-	-	-	1,344,000	1,344,000	100.00%
Half Cent Sales Tax Fund	-	-	-	-	2,706,008	2,706,008	100.00%
Utilities Fund	12,133,278	13,583,413	14,991,176	13,564,849	13,869,097	304,248	2.24%
Sanitation Fund	4,721,186	4,513,696	4,746,952	5,104,060	5,548,951	444,891	8.72%
Stormwater Fund	1,044,823	1,726,249	1,096,057	1,104,068	1,259,742	155,674	14.10%
Beal Memorial Fund**	717,963	385,317	84,997	35,317	32,500	(2,817)	-7.98%
Revenues	56,463,066	52,861,351	59,129,382	56,300,597	60,538,326	4,237,729	7.56%

** not included on chart

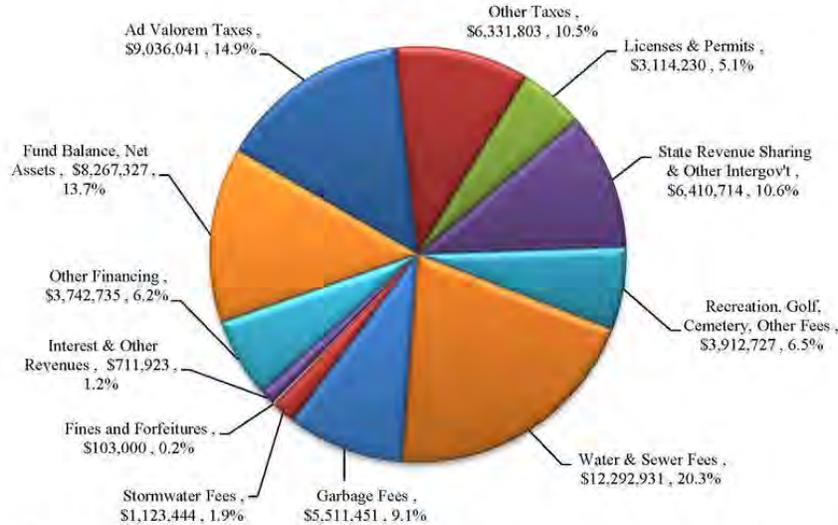


	Actual 2020-21	Budget 2021-22	Budget 2022-23	Budget 2023-24	Budget 2024-25	\$ Variance	% Variance
Ad Valorem Taxes	7,959,853	8,288,608	8,949,362	9,112,360	9,036,041	(76,319)	-0.84%
Other Taxes	5,745,592	7,502,599	8,008,291	8,762,556	6,331,803	(2,430,753)	-27.74%
Licenses & Permits	4,206,757	3,735,921	3,906,330	3,290,739	3,114,230	(176,509)	-5.36%
Intergov't Revenue	9,094,488	4,863,132	6,828,957	6,346,782	6,410,714	63,932	1.01%
Charges for Services	20,350,158	20,258,847	20,659,855	21,980,426	22,840,553	860,127	3.91%
Fines & Forfeitures	77,476	68,427	64,863	99,000	103,000	4,000	4.04%
Interest & Other	2,057,147	782,335	2,335,474	635,766	711,923	76,157	11.98%
Other Financing Sources	3,248,306	387,528	2,361,931	4,896,099	3,742,735	(1,153,364)	0.00%
Fund Balance/Net Assets/Transi	3,723,288	6,973,953	6,014,318	1,176,867	8,267,327	7,090,460	602.49%
Revenues	56,463,066	52,861,351	59,129,382	56,300,597	60,538,326	4,237,729	7.56%

Revenues

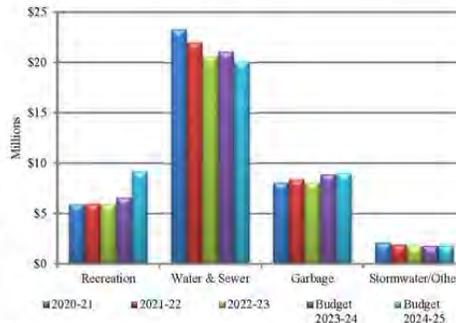
FY 2024-25 Budgeted Revenues

\$60,558,326



Charges for Services (User Fees) – The City levies user fees to fund the cost of regulating an activity or providing a service or facility. Charges for services are anticipated to generate approximately \$22.8M and are the largest source of revenue for the City at 37.8%. Unlike taxes, these charges are directly related to the service received. User fees include leisure services such as recreation programs, senior activities, library, museums, and golf; fire assessments; water and sewer service; garbage collection; and stormwater management. Fees are set by City Council based on the cost of providing these services, reviewed and adjusted annually as part of the budget process, and published in the Comprehensive Fee Schedule. Revenues are budgeted based on historical usage and/or number of customers, adjusted for current rates.

Water and sewer rates will generate approximately \$12.2M in revenues. A new five-year rate study was adopted by City Council on August 11, 2020 and was implemented on October 1, 2020 with the FY 2020-21 budget. The study determines the required rates to generate sufficient revenue to sustain renewal and replacement reserves and account for debt service requirements and is updated on an annual basis to account for real-time revenues, expenses, and changes within the utility system.



Solid waste and recycling fees account for \$5.5M in revenues.

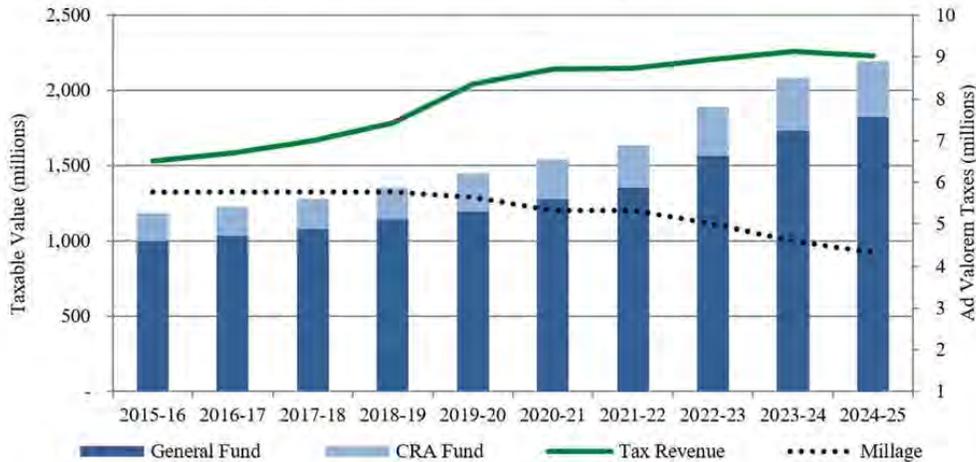
Recreation and other fees – recreation programs, park rentals, senior activities, the library, museums, golf, and cemetery sales – generate \$3.9M in revenues.

Stormwater user fees comprise \$1.1M in revenues at a residential-equivalent unit of \$5 per month.

City of Fort Walton Beach, FL

Revenues

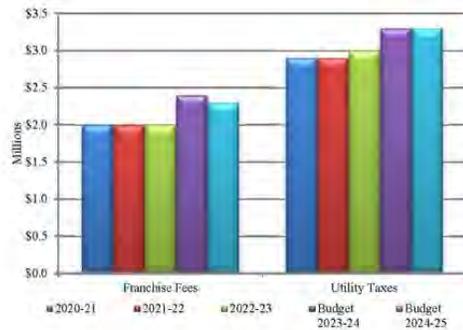
Ad Valorem (Property) Taxes – Citywide, the 2024 gross taxable property value for operating purposes is \$2.179 billion, an increase of \$113 million, or 5.44%, from the 2023 final gross taxable property value of \$2.084 billion. Ad valorem taxes levied by the City comprise \$9M, or 14.9%, of total revenues. Property taxes primarily fund General Fund operations. However, property taxes paid by certain residents and businesses located in areas targeted for specific improvements to eliminate blight and improve infrastructure are allocated to the Community Redevelopment Agency (CRA) Fund. Property tax revenues are allocated to the CRA Fund based on the growth in assessed value from the base year (i.e. year of CRA designation). Funding from County property taxes comprises \$1.530M, or 1.65% lower than the previous year.



Staffing and operational cuts were made in FY 2011-12 and FY 2012-13. In FY 2013-14, the City simply did not have room to “do more with less” and raised the millage rate to 5.7697 mills. As property values continue to rise, the City lowered the millage rate to the rolled-back rate of 5.6395 mills in FY 2019-20 and lowered it to 5.3293 mills in FY 2020-21. The millage rate was reduced to 4.9999 in FY 2022-23, and reduced again in FY 2023-24 to the rolled-back rate of 4.6116. The rolled-back millage rate 4.3282 was used for FY 2024-25 budget. One mill equals \$1 per \$1,000 of assessed property value.

Revenues

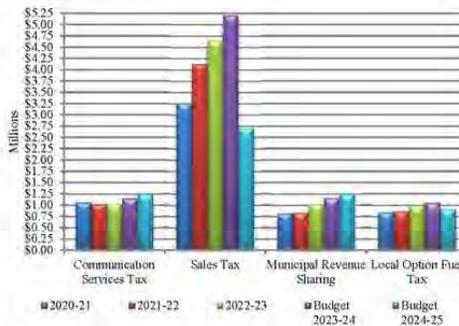
Franchise Fees & Utility Taxes – The City’s franchise fee agreements provide a 6% rate on gross electric and gas sales of utility companies serving Fort Walton Beach. A \$1.93 per ton sanitation host fee on garbage collected outside the City limits and brought to the transfer station is also collected per contract. Franchise fees comprise \$2.3M, or 4.0%, of revenues and have decreased 5.3% over the previous fiscal year.



Utility taxes are contractually levied against electric, gas, and water revenues of local utility companies at the rate of 10%. Over the past five years revenues have steadily increased. This year, these revenues are expected to increase by 3.4%. A large portion of electric and natural gas utility bills is exempt since the tax on the fuel charge component is based on 1973 fuel prices (and therefore immaterial to a great extent). Utility taxes are anticipated to generate \$3.3M, or 5.9%, of total revenues.

Communication Services Tax – This tax was created in FY 2001-02 as a flat tax rate for all communication services. The Department of Revenue collects the tax from vendors and remits the appropriate amounts to local jurisdictions. The Office of Economic and Demographic Research (EDR) provides revenue estimates for cities and counties. Based on information from EDR, \$1.24M is budgeted, which is a 7.98% increase when compared to FY 2023-24. This revenue stream has been declining as more consumers eliminate land lines and service providers bundle taxable services with non-taxable services, thereby eliminating payment of the tax.

Half-Cent Sales Tax – This category includes a state-shared revenue distribution, derived from net 6% state sales tax revenue (which is the largest source of revenue sharing for local governments), as well as a half-cent county-distributed surtax, implemented by voters in FY 2018-19. Together, this revenue source is anticipated to generate approximately \$2.7M, or 5.0%, of total revenues.



Municipal Revenue Sharing – This is funded by 81.0% of sales and use tax collections, 19.0% of state alternative fuel user decal collections, and the net collections from the one-cent municipal fuel tax. This revenue estimate is published by the Office of Economic and Demographic Research (EDR), and is budgeted at \$1.24M, or 3.5%, of total revenues.

Local Option Fuel Tax – These proceeds are allocated via a ten-year interlocal agreement between the county and municipalities based on transportation expenditures. Counties are authorized to levy up to 12 cents of local option fuel taxes in the form of three separate levies. The first is 1 cent; the City does not receive a portion of this. The second is 1 to 6 cents; the County levies the full 6 cents and the City receives 9.7956%. The third is 1 to 5 cents, of which the County currently levies 3 cents. The City’s local option fuel tax proceeds for FY 2024-25 are budgeted at \$631K and \$279K, respectively. This revenue source is anticipated to decrease on an average of 13.1%.

City of Fort Walton Beach, FL

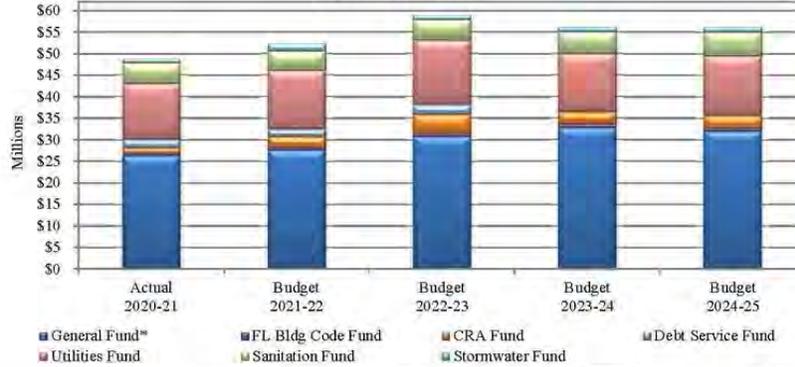
Revenues

Interfund Transfers – Interfund transfers represent \$2.2M, or 5.9%, of total revenues. The Beal Memorial Cemetery Fund receives \$6K from the General Fund (20% of cemetery lot sales) for investment for perpetual care of the cemetery once all lots are sold. The General Fund receives \$2.0M from the Utilities Fund and \$286K from the Stormwater Fund (6% of water & sewer and stormwater fees) as a franchise/right-of-way access fee and \$832K from the Sanitation Fund to compensate for additional roadway wear & tear caused by heavy sanitation trucks.

CITY OF FORT WALTON BEACH, FL

Expenditure Trends - All Funds

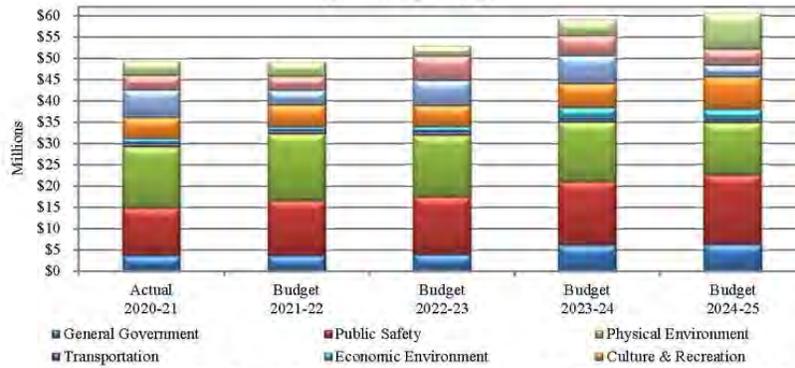
Expenditures by Fund



	Actual 2020-21	Budget 2021-22	Budget 2022-23	Budget 2023-24	Budget 2024-25	\$ Variance	% Variance
General Fund*	26,374,435	27,697,297	30,880,869	32,745,862	32,063,508	(682,354)	-2.08%
Law Enf. Trust Fund**	11,218	12,173	12,173	300	300	-	0.00%
Law Enf. Training Fund**	-	500	500	4,000	4,000	-	0.00%
FL Bldg Code Fund	471,611	651,101	624,652	757,195	711,500	(45,695)	-6.03%
CDBG Fund*	296,871	168,866	142,827	137,603	134,174	(3,429)	-2.49%
CRA Fund	1,345,773	2,437,243	4,267,997	2,847,344	2,884,546	37,202	1.31%
TDC Fund	-	-	-	-	1,344,000	1,344,000	100.00%
Half Cent Sales Tax Fund	-	-	-	-	2,706,008	2,706,008	100.00%
Debt Service Fund	1,908,339	1,685,496	2,281,182	-	-	-	0.00%
Utilities Fund	12,871,276	13,583,413	14,991,176	13,564,849	13,869,097	304,248	2.24%
Sanitation Fund	4,740,123	4,513,696	4,746,952	5,104,060	5,548,951	444,891	8.72%
Stormwater Fund	1,127,855	1,726,249	1,096,057	1,104,068	1,259,742	155,674	14.10%
Beal Memorial Fund**	15,413	385,317	84,997	35,317	32,500	(2,817)	-7.98%
Expenditures	49,162,914	52,861,351	59,129,382	56,300,597	60,558,326	4,257,728	7.56%

** not included on chart

Expenditures by Category

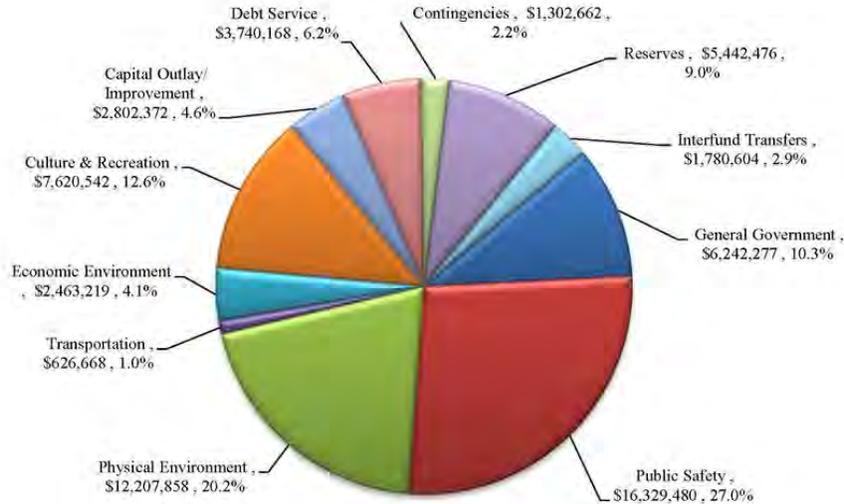


	Actual 2020-21	Budget 2021-22	Budget 2022-23	Budget 2023-24	Budget 2024-25	\$ Variance	% Variance
General Government	3,620,756	3,632,924	3,877,353	6,131,789	6,242,277	110,489	1.80%
Public Safety	11,255,650	12,988,274	13,621,672	14,911,424	16,329,480	1,418,056	9.51%
Physical Environment	14,400,919	15,674,698	14,262,119	14,010,088	12,207,858	(1,802,230)	-12.86%
Transportation	723,669	741,097	862,200	605,524	626,668	21,144	3.49%
Economic Environment	1,182,887	945,657	1,258,453	2,844,768	2,463,219	(381,549)	-13.41%
Culture & Recreation	4,929,243	4,924,696	4,893,518	5,518,092	7,620,542	2,102,450	38.10%
Capital (net of Reclass)	6,534,944	3,454,412	5,933,055	6,654,704	2,802,372	(3,852,332)	-57.89%
Debt Service	3,426,794	3,274,096	5,734,660	4,645,125	3,740,168	(904,957)	-19.48%
Other Financing Uses	3,418,999	3,527,060	2,418,322	3,807,868	8,525,742	4,717,875	123.90%
Expenditures	49,493,861	49,162,914	52,861,351	59,129,382	60,558,326	1,428,944	2.42%

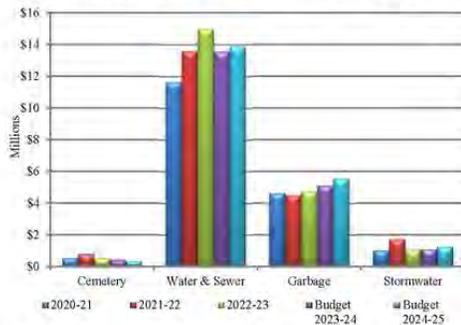
Expenditures

FY 2024-25 Budgeted Expenditures

\$60,558,326

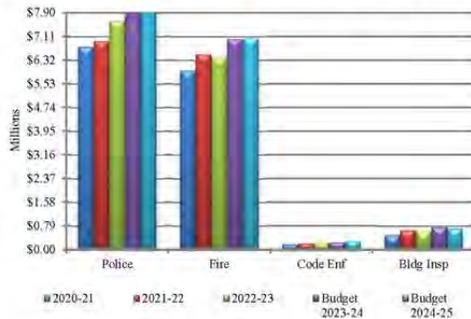


Physical Environment – This category comprises \$12.2M, or 20.2% of total expenses and includes cemetery operations and the following enterprise activities: water, sewer, stormwater, recycling, and solid waste. These operations are self-sustaining since cemetery revenues normally exceed expenses and enterprise activities are funded by user fees rather than general revenues such as property taxes.



Public Safety – This category includes police, fire, code enforcement, and building inspection services and totals \$16.3M, or 27.0%, of total expenses.

Recreation & Cultural Services – This category equals \$7.6M, or 12.6%, of total expenses and includes parks & recreation programs and facilities, senior activities, library, museums, and golf courses. A portion of these leisure service expenses are offset by revenues such as facility and park rentals, youth and adult athletic fees, recreation center memberships, and museum entrance fees.



City of Fort Walton Beach, FL.

Expenditures

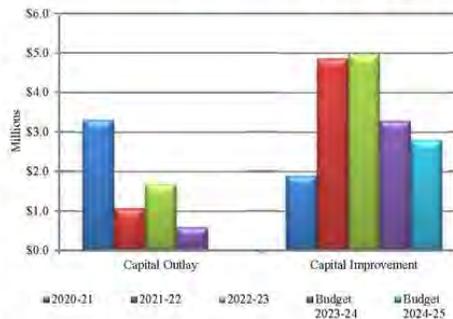
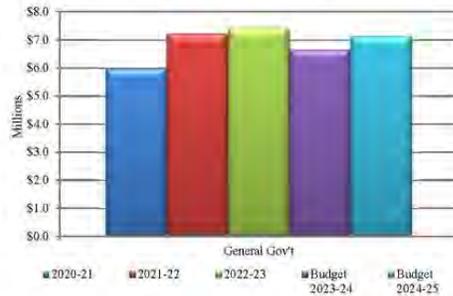
General Government – This category is \$6.2M, or 10.3%, of total expenses and includes the following units of City government funded from ad valorem tax proceeds that provide support services to other departments and information to the public: City Council, City Manager, City Clerk, information technology, human resources, risk management, accounting, budgeting, purchasing, planning, fleet, and facilities.

Debt Service – This category totals \$3.7M, or 6.2%, of total expenses and includes principal and interest payments for the City’s equipment and facilities funded via capital lease/purchase, revenue notes, or other debt financing.

Capital Outlay/Improvement – This category comprises \$2.8M, or 4.6%, of total expenses. Capital outlay includes the purchase of computers, vehicles, equipment, and other assets with a value greater than \$1,000 and a useful life of more than one (1) year. Capital improvement includes the acquisition, construction, replacement, or renovation of facilities and infrastructure with a value greater than \$25,000 and a useful life of ten (10) years or more (e.g. buildings, parks, streets, and water and sewer lines). IT funding of \$545K includes various laptops, desktops and server replacements.

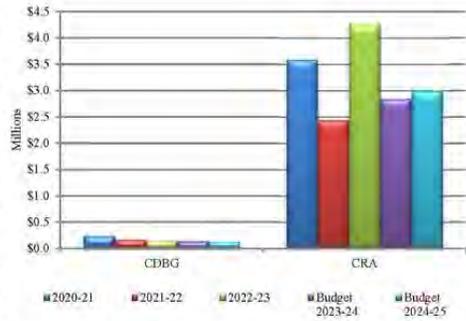
The following capital improvement projects are budgeted at a total cost of \$2.8M: lift station No. 11 replacement, Hollywood Blvd reconstruction, median upgrades, park lighting and fencing, neighborhood traffic study, brooks street public parking lot, Chester Pruitt lights and bathroom, police facility improvements, street resurfacing, sidewalk construction, water line replacements, sewer grouting/lining and storm drainage improvements. Various other improvements are detailed in the Executive Summary of this document.

Interfund Transfers – Interfund transfers represent \$1.7M, or 2.9%, of total expenses. Transfers to the General Fund total \$2.3M based on the Cost Allocation Plan, which provides reasonable and proportionate reimbursement for services provided to enterprise and special revenue funds such as city clerk, city council (including city attorney), city manager, administrative services (i.e. human resources, risk management, information technology), financial services (i.e. budget, grants, accounting, accounts payable, payroll, purchasing), and engineering services (i.e. engineering, fleet, facilities).

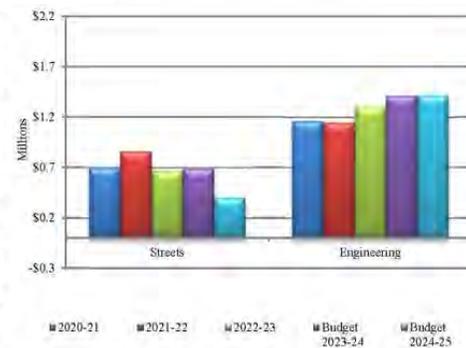


Expenditures

Economic Environment – This category totals \$2.4M, or 4.1%, of total expenses and includes the Community Development Block Grant (CDBG) program for low to moderate income families and the Community Redevelopment Agency (CRA) to revitalize blighted areas. CDBG funding comes from the U.S. Department of Housing and Urban Development. CRA activities are funded from a portion of City and County tax dollars. Ad valorem revenues are anticipated to increase and the additional funding will be utilized for various Capital Improvement Projects. The timing of capital projects accounts for the annual fluctuations in prior years.



Transportation – This category represents \$626K, or 1.0%, of total expenses and includes streets, right-of-way, and engineering. Roadway-related expenses are funded in large part by local option fuel tax proceeds and reimbursements from the Florida Department of Transportation.



Reserves – Reserve funds are budgeted if anticipated revenues exceed budgeted expenses or for the specific purpose of rebuilding fund balance (governmental funds) or net assets (enterprise funds). Reserves totaling \$5.4M, or 9.0%, of expenses are budgeted in the CRA Fund.

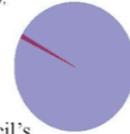
Contingencies – Contingency funds total \$1.3M, or 2.2%, of total expenses and are budgeted to guard against unanticipated price increases (e.g. fuel, utilities), emergency repairs, or revenue shortfalls. The City budgets 3% of personnel and operating expenses as contingency funds in the General and Half Cent Sales Tax. 1% is budgeted in Utilities, Sanitation, and Stormwater funds.

CITY COUNCIL

DESCRIPTION

The City Council is the legislative body of the City. It is comprised of the Mayor and seven Council members, elected a citywide basis in odd years for four-year, staggered terms. City Council meets on the second and fourth Tuesday of each at 6:00pm in the Council Chambers located at City Hall. The City Council appoints the City Manager, City Clerk, City Attorney, and members of Boards and Committees, as well as adopts ordinances and resolutions setting City policy. City Council's primary responsibility is to shape public policy in order to achieve the citizens' desires for the future. As time passes, the complexion of a community, its residents, and leaders change, as do the priorities of the community. There is probably no more daunting task that any community faces than planning for its future and identifying future priorities. The Strategic Plan is a multiyear plan and the budget process determines which parts of the plan receive resources each year. Each Strategic Plan Objective falls in line with the City's Vision, Mission Statement and Core Values.

Share of City Budget
\$618,254
1.0%



MISSION

To enhance and protect the Community by providing quality services.

VISION

The City of Fort Walton Beach: a recognized leader in the provision of Community Service.

STRATEGIC PLAN FY25

Plan Initiative	Plan Objective	Status
	#1 Public Safety / Vagrancy	City Council continues to put resources to address vagrancy in the City. Council has added a Quality fo Life officer, as well as a Code Compliance Officer.
	#2 Recreation Services Expansion	Projects that have recently been completed: Museum addition, Cemetery Administration building completed. Work continued on Landing renovation. Projects soon to start include: Preston Hood Athletic Complex addition and Liza Jackson Park Waterfront renovation.
	#3 Employee Retention	City Council continues to support employee retention through heath insurance increases, COLAS and merit increases based on successful evaluations.
	#4 Customer Service	City Council and staff are committed to providing the best Customer Service at all facilities.
	#5 Downtown Plan/Around the Mound	Bridge construction is on-going and the Around the Mound concept is quickly approaching. PD&E study is in the planning phase now.

CITY MANAGER

DESCRIPTION

The City Manager is the chief administrative official for the City. The City Manager's office coordinates, implements, and evaluates all policies, procedures, and programs; recommends and provides information to City Council; proposes the annual budget; provides an avenue for citizens to direct their requests, complaints, and needs; and provides communications and support by overseeing information technology and serving as a liaison between departments, the media, and citizens.



MISSION

Support the City Council in the development of policy by assembling and analyzing data and making recommendations; provide leadership and direction to employees in implementation of policies, programs, and daily operations; and ensure that the City of Fort Walton Beach government provides municipal services and infrastructure necessary for a high quality of life for our citizens in a fiscally responsible manner.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual		YTD thru 06/30		Budget	
	2020-21	2021-22	2022-23	2023-24	2023-24	2024-25
Promote Organizational Efficiency						
Overall Employee Satisfaction (Strongly Agree & Agree)	90%	90%	N/A	N/A	90%	90%
Performance Excellence / Leadership Training Courses	6	12	12	2	5	5

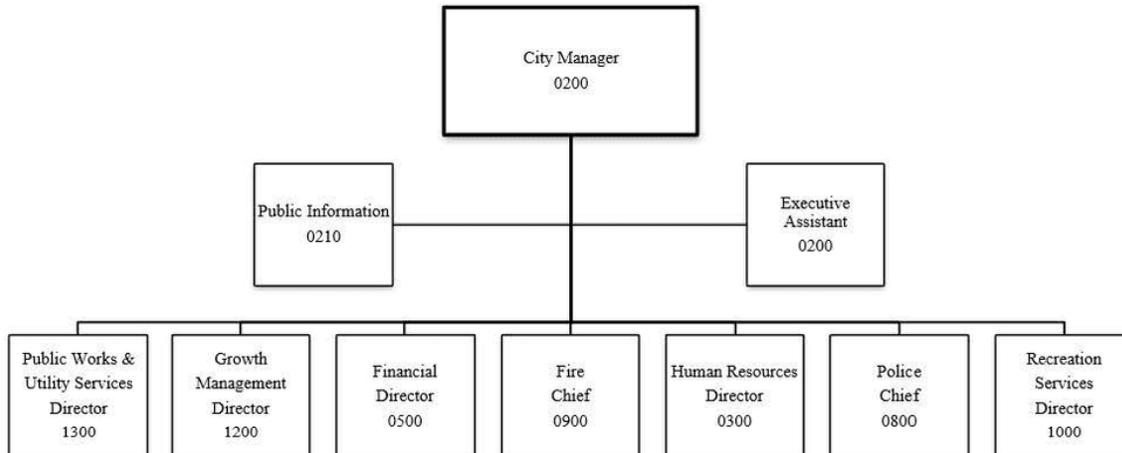
- ✓ Work with Community Groups to move Around the Mound forward
- ✓ Continue to update blight areas in the City
- ✓ Continue the implementation of the Downtown Master Plan & CTP Master Plan in coordination with stakeholders

FUTURE GOALS (FY26 & FY27)

- ✓ Develop Bike path connectivity from downtown FWB toward uptown
- ✓ Lighting additions to continue to brighten areas in the City

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Coordinate with FDOT on the Around the Mound & Brooks Bridge projects



PUBLIC INFORMATION & RELATIONS

Share of City Budget
\$111,070,
0.2%



DESCRIPTION

The Public Information Office serves as the official information resource of the city by developing communication policy, producing and disseminating news and other information of interest to city residents, and managing the image and public perception of the city.

MISSION

The Public Information Office's mission is to convey reliable and consistent information regarding the city's objectives and operations to the residents, businesses and visitors. The Public Information Office works with members of the community, media, civic and professional groups as well as city staff to carry out the mission and vision of the city.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual		YTD thru 06/30		Budget	
	2020-21	2021-22	2022-23	2023-24	2023-24	2024-25
Improve Internal and External Communications						
Continue to keep city residents/businesses informed on progress of large municipal projects	N/A	N/A	N/A	N/A	N/A	100%
Maintain city's website/social media accounts to improve the city's brand in the community	N/A	N/A	N/A	N/A	N/A	100%
Work with media partners/other organizations to help promote the city's goals	N/A	N/A	N/A	N/A	N/A	100%
Document with stories/photos/video call city-sponsored events/activities and regular city operations	N/A	N/A	N/A	N/A	N/A	100%

FUTURE GOALS (FY26 & FY27)

- ✓ Create regular short form videos that promote the city's goals and highlight the work done by city employees on behalf of its residents.
- ✓ To work with Public Information Offices at other local agencies when appropriate for collaborative efforts that promote the city and the surrounding community.
- ✓ To obtain training in PIO emergency management procedures to be better prepared in the event of emergency incidents.

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- Shared responsibilities for the first part of 2024 with Public Relations Manager. Primary responsible for providing editorial content (stories, photos and video) of city government, operations, and all other city-related activities and disseminate this information to city's website and social media accounts.
- ✓ PIO reduced to one staff member in June 2024, who assumed sole responsibility for media relations and now serve as the primary contact for public information for the City of Fort Walton Beach.
- ✓ Created on the city website a listing of all ongoing major city projects, summarizing the project scope, timeline, and providing regularly updated photo galleries to mark progress.
- Represent the City of Fort Walton Beach on the Okaloosa County Health Improvement Partnership, a multi-agency group responsible for creating a variety of initiatives with the goal of improving the health of residents Okaloosa County, including the City of Fort Walton Beach. Worked on two initiatives in particular: helped produce a series of PSA videos for pedestrian safety and most recently helped support an Opioid Overdose Awareness Day event held in Niceville.

HUMAN RESOURCES



DESCRIPTION

Human Resources recruits new employees and works to retain existing employees, maintains personnel records, coordinates employee benefits, and enforces personnel policies.

MISSION

Provide effective personnel services through the development, implementation, and equitable administration of policies and procedures; recruit qualified personnel; maintain a well-trained work force; and foster productivity, innovation, and a climate of success in the workplace.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual				Budget	
	2020-21	2021-22	2022-23	YTD thru 06/30 2023-24	2023-24	2024-25
Attract and Retain a High-Quality Workforce						
Career Development and Training Classes Held	15	21	17	12	15	15
Employees Recognized (Yearly)	51	32	25	40	50	50
Turnover: Public Safety Personnel	2%	19%	22%	9.00%	0%	0%
Turnover: Non-Public Safety Personnel	4%	17%	43%	16.14%	0%	0%

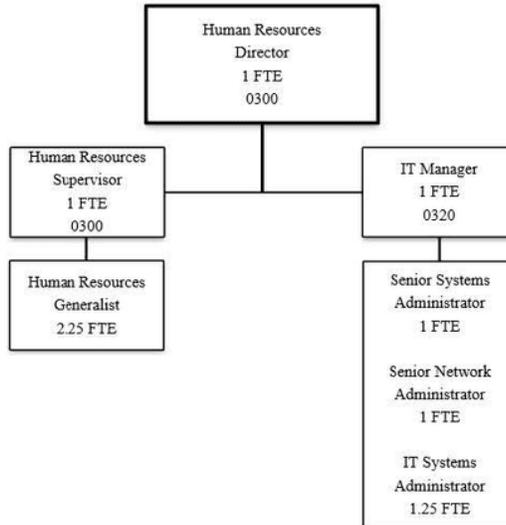
- ✓ New HR Applicant Tracking Software
- ✓ Continued training and safety opportunities
- ✓ Continue quarterly combined wellness and safety initiatives
- ✓ Focus on Health & Wellness (Health & Wellness Fair, Lunch & Learns, etc.)

FUTURE GOALS (FY26 & FY27)

- ✓ Continue to provide comprehensive training to all employees (diversity, safety, leadership, ethics and accountability)

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Wellness Fair & Employee Recognition
- ✓ Insurance - Open Enrollment
- ✓ Implemented of new software
- ✓ RFP for Health Insurance
- ✓ Continue Employee Benefits Statements
- ✓ Implemented 2nd Alarm Program for Public Safety
- ✓ Employee Recognition
- ✓ RFP for Property & Casualty Insurance



RISK MANAGEMENT

Share of City Budget
\$1,369,377,
2.2%



DESCRIPTION

Risk Management is responsible for protecting the City from liability through risk retention and transfer, claims handling, and safety programs. The City's safety program aims to reduce illness and injury to employees and citizens.

MISSION

Continuously develop, manage and improve insurance and safety/occupational services to provide quality, cost effective support to our customers and to protect the City's financial well being.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual		YTD thru 06/30		Budget	
	2020-21	2021-22	2022-23	2023-24	2023-24	2024-25
Reduce Workers Compensation Expense						
Workers Compensation Accidents	47	8	27	26	15	15
Workers Compensation Accidents with Injuries	43	7	27	26	10	10
Workers Compensation Experience Modification	0.80	1.03	1.05	0.00	1.03	1.03
Provide a Safe Workplace						
Safety Training Classes Held	4	3	7	3	5	5

- ✓ Reduce worker's compensation injuries by implementing video and remedial safety training, and strong safety guidelines
- ✓ Ensure policy compliance and accountability improvements by coordinating with department safety representatives
- ✓ Make policy reference and training material more accessible to employees by utilizing online platforms
- ✓ On-Line Training Option
- ✓ Update City of Fort Walton Beach Rules and Regulations

FUTURE GOALS (FY26 & FY27)

- ✓ Reduce workers compensation experience modification factor
- ✓ Continue to provide safety training and reduce vehicle accidents

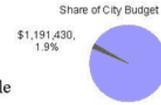
PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Maintained FMCSA clearinghouse database
- ✓ Implementation of On-Line Training Option
- ✓ Implementation of driver safety classes
- ✓ Enhanced Video Camera Security on City Property
- ✓ Provided video based training options and IT Cyber Reminders

INFORMATION TECHNOLOGY

DESCRIPTION

Information Technology is responsible for the operation and maintenance of the City's network, computers, servers, website, and telecommunications in order to facilitate the daily work of employees as well as provide easily accessible information and services to citizens.



MISSION

Provide Citywide information technology services that are secure and highly accessible.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual			YTD thru 06/30	Budget	
	2020-21	2021-22	2021-23	2023-24	2023-24	2024-25
Provide Current Technology to Users						
Computers, Servers, Laptops & Tablets Replaced	12%	11%	83%	24%	30%	12%
Police Laptops Replaced	38%	7%	16%	37%	30%	18%
Support Department Productivity by Minimizing Downtime						
Hours of Downtime: Public Safety (police & fire)	0	0	1	1	1	1
Hours of Downtime: Non-Public Safety	0	0	0	0	1	1

- ✓ Continue current technology to users by replacing computers and servers that are 5 years old
- ✓ Continue current technology to police department by replacing laptops every five years
- ✓ Complete network infrastructure replacement
- ✓ Begin NIST CSF 2.0 implementation to substantially improve the City's security posture

FUTURE GOALS (FY26 & FY27)

- ✓ Continue policy, procedure, hardware upgrades and system configuration to meet NIST CSF requirements
- ✓ Implement current technologies for better accessibility while maintaining security

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Purchased rugged laptops for PD per 5 year plan
- ✓ Purchased desktops, laptops, and tablets per year plan
- ✓ Completed FDLE Audit procedures. Established groundwork to improve security compliance

CITY CLERK

DESCRIPTION

The City Clerk is a Charter Officer, appointed by and reporting to, the City Council. The City Clerk performs as part of the Administrative Branch of the City. The Clerk serves as the custodian of the City seal, custodian of records, and provides administrative support to the Mayor and City Council.



MISSION

Provide professional, knowledgeable and accurate service to the Mayor and City Council Members, the public, and other Municipal departments by preparing agendas and minutes, processing and monitoring records requests, and updating the Code of Ordinances and Land Development Code.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual			YTD thru 06/30	Budget	
	2020-21	2021-22	2022-23	2023-24	2023-24	2024-25
Continue to properly maintain public records						
Boxes Scanned/Destroyed	120	30	24	4	45	5
Documents Recorded with County	55	67	54	37	55	50
Requisitions/Purchase Orders	28	28	32	31	35	40
Continue to provide prompt & professional customer service						
Public records requests & Public records requested \$ generated	387 / \$607	407 / \$508	539 / \$1,131	420 / \$1,833	375 / \$500	560 / \$2,400
Legal/Display Ads	29	11	35	39	35	50
Lien requests/dollars generated	631 / \$19,336	664 / \$18,720	539 / \$16,940	292 / \$10,750	560 / \$20,000	390 / \$15,000
Number of pages transcribed (Council/Board/Comm)	321	394	424	328	375	430
Continue to provide professional administrative support						
Contracts/Leases/Agreements/MO A/MOU processed	59	13	58	47	50	60
Number of Council and Board/Committee meetings	62	61	72	42	55	55
Ordinances & Resolutions approved by Council	55	83	61	26	40	35

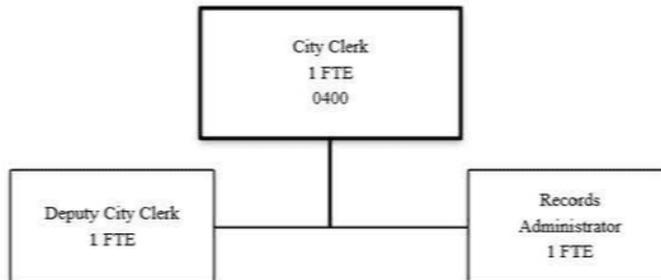
- ✓ Deputy City Clerk and Records Administrator are attending Florida Association of City Clerks conferences and other training events to complete required hours to secure the International Institute of Municipal Clerks Certification.

FUTURE GOALS (FY26 & FY27)

- ✓ Continue to add methods/processes to increase and improve online accessibility for employees and the public.
- ✓ Continue to purge electronic files that have exceeded their retention date.

PRIOR YEAR ACCOMPLISHMENTS (FY24)

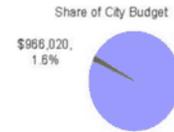
- ✓ Restructured the duties and responsibilities of the Clerk's department staffing by developing a Records Administrator position. This position monitors and responds to all Public Records Requests while cross training and performing other duties within the department.
- ✓ Submitted Code of Ordinance and Land Development Code additions and revisions to Municode on a quarterly basis after approval.
- ✓ Processed all agendas and minutes for City Council Meetings and other Boards and Committees.



FINANCE

DESCRIPTION

Finance's primary function is to maintain financial stability for the City. Responsibilities include monitoring appropriations, revenues, and expenditures; developing policies and procedures relating to finance issues; ensuring compliance with City, State, and Federal regulations; and oversight of purchasing and customer service.



MISSION

Provide professional support in financial administration, uphold the public's trust and reliance on financial reports, and maintain the City's sound financial position and stability while offering quality services efficiently and responsively.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual			YTD thru 03/31	Budget	
	2020-21	2021-22	2022-23		2023-24	2024-25
Provide Accurate and Timely Financial Information						
Monthly Financial Reports Prepared within 20 Days	95%	98%	100%	100%	100%	100%
Findings From External Auditors	2	3	1	annual measure	0	0
Prepare Useful & Meaningful Financial Documents to the Public						
Achieve GFOA Distinguished Budget Presentation Award (possible points awarded)	✓	✓	✓	annual measure	✓	✓
Achieve GFOA Certificate of Achievement for Financial Reporting	✓	✓	✓	annual measure	✓	✓

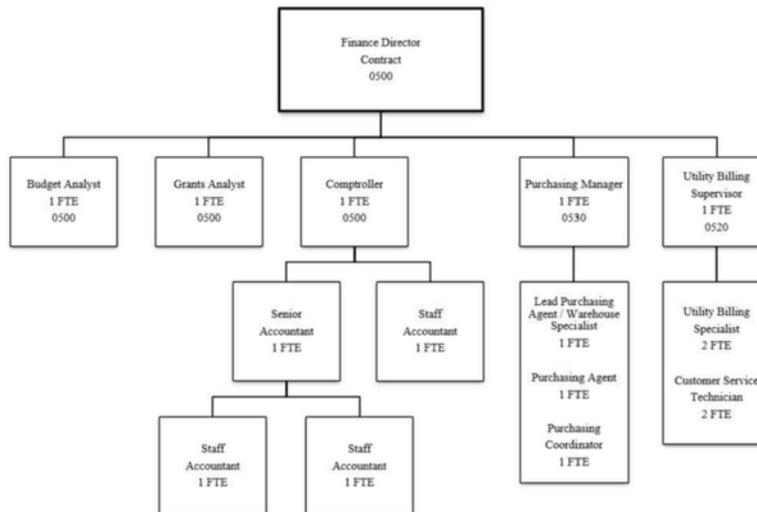
- ✓ Prepare 100% of monthly financial reports within 20 days of the end of the month to provide timely financial information
- ✓ Provide monthly financials to City Council via the Transparency Center through ClearGov
- ✓ Streamline processes regarding grant management and the budget process through new, innovative software

FUTURE GOALS (FY26 & FY27)

- ✓ Re-allocate all Information Technology (IT) expenditures to the IT Department and add a cost allocation for each division
- ✓ Continue to establish controls and segregation of duties throughout the City staff
- ✓ Provide internal training opportunities for city staff to enable effective use of the available information within the City's computerized accounting system
- ✓ Process improvement and automation of daily tasks to reduce errors and allow more time for cross-training

PRIOR YEAR ACCOMPLISHMENTS (FY24)

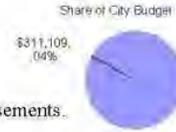
- ✓ Received GFOA Distinguished Budget Presentation Award and Certificate of Achievement for Financial Reporting
- ✓ Reorganized staff to include staff accountants that can be cross trained internally
- ✓ Implemented the new budgeting software, ClearGov



PURCHASING

DESCRIPTION

Purchasing is responsible for the acquisition of supplies, materials, equipment, and other commodities needed for operations, as well as supervising the preparation and processing of all bids, proposals, quotations, and required advertisements.



MISSION

Procure goods and services at the best possible cost consistent with the quality needed to provide the best services to the public.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual			YTD thru 06/30 2023-24	Budget	
	2020-21	2021-22	2022-23		2023-24	2024-25
Procure Products As Efficiently As Possible						
Purchases Made By Purchase Order	2,886	2,552	2,801	2,335	3,000	3,000
Time Between Requisition Approval And Purchase Order Creation	3%	5%	7%	7%	<-3%	0%

- ✓ Review and standardize bid document language and forms, in preparation of going to online bid process.
- ✓ Continue gathering metrics on Purchasing trends.

FUTURE GOALS (FY26 & FY27)

- ✓ Update City Purchasing Policies and bring to City Council for approval.

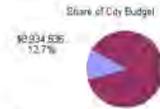
PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Researched and compiled metrics supporting purchasing threshold increases.

POLICE

DESCRIPTION

Police Department functions include patrol, community policing, street crimes, investigations, communications, and



MISSION

Protect the welfare of citizens and their property and enhance public safety through proactive problem solving and increased community partnerships.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual		YTD (Nov 06/20)		Budget	
	2020-21	2021-22	2022-23	2023-24	2023-24	2024-25
Respond Promptly to Calls for Service						
Calls for Service	43,116	36,947	35,459	23,246	40,000	40,000
Response Time: Top Priority Calls (min sec, pd) (covered to on scene)	5:21	5:50	5:00	4:50	4:30	4:30
Call to Dispatch	2:14	2:50	2:33	2:11	2:00	2:00
Dispatch to on Scene	3:07	3:01	3:16	2:39	2:30	2:30
Protect Life and Property						
Part 1 Crimes Reported	449	539	554	426	550	550
Number of House Checks	192	118	61	134	100	100
Number of Traffic Crashes	1,326	1,260	911	658	1,000	1,000
Promote Community Involvement						
Citizen Police Academy Participants (# of attendees)	0	0	23	0	0	15
Community engagement events (# of events)	44	34	199	62	24	24
Training						
Employee training hours	3,354	2,979	3,010	2,122	2,215	2,400
Number of employees trained in Crisis Intervention	0	6	8	7	6	6

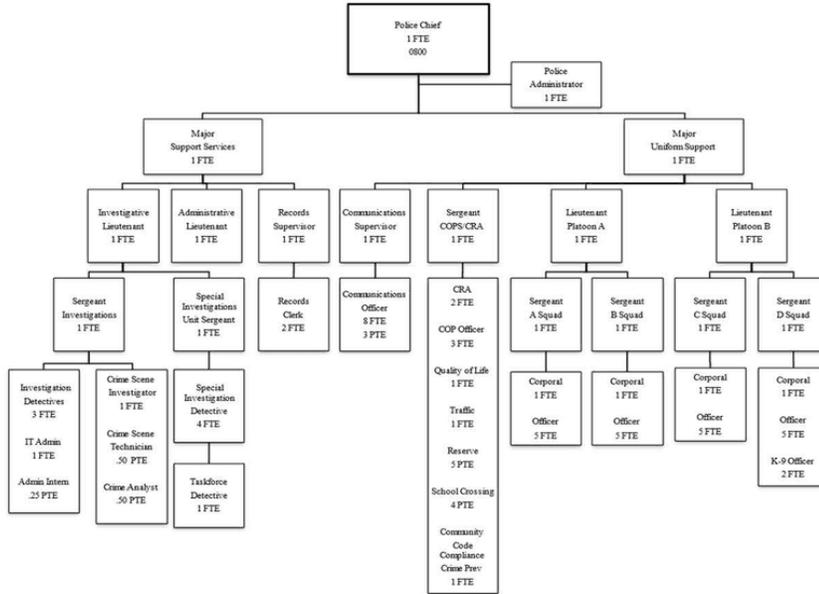
- ✓ Achieve average response times (call received to officer on-scene) to under 5 minutes for emergency calls
- ✓ Decrease the number of traffic crashes through Education, Engineering and Enforcement
- ✓ Reduce the fear of crime
- ✓ Conduct one community event or meeting per month

FUTURE GOALS (FY26 & FY27)

- ✓ Establish a Marine Patrol
- ✓ Evaluate recruit and retain efforts to ensure full staffing
- ✓ Locate and apply for additional funding through Public Grants
- ✓ Collaborate with local stakeholders to improve public welfare and improve the quality of life for all people in the City

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Established a Post Overdose Support Team that was implemented county wide
- ✓ Participated in the State Assistance for Fentanyl Eradication grant which lead to the arrest of 19 drug dealers
- ✓ Trained additional officers in Crisis Intervention
- ✓ Enhanced in car video camera system with license plate reading technology
- ✓ Draft ordinances that were passed by City Council for Animal Control, Towing and Speed Photo Enforcement
- ✓ Implantation a new records management and computer aided dispatch system
- ✓ Partnered with Okaloosa County to form a regional law enforcement dive team/ developed a function training and fitness room



FIRE



DESCRIPTION

Fire Department functions include fire suppression, regulation, prevention, and inspection; emergency medical services, vehicle extrication; technical rescue; and hazardous materials response. The department coordinates the City's Emergency Management and Preparedness efforts and conducts public education efforts to prepare citizens to learn ways to better protect themselves from the ravages of fire and disaster. A Citizens Emergency Response Team (CERT) Program is conducted to educate citizens about safety and how to assist the community in the aftermath of a disaster.

MISSION

Ensure that fire prevention and suppression is paramount; advance life support service provides the best treatment available; the City is prepared to address major emergencies and disasters.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual				Budget	
	2020-21	2021-22	2022-23	YTD thro 06/30 2023-24	2023-24	2024-25
Respond Promptly to Calls for Service						
Response Time Under 5 Minutes (dispatch to on-scene)	81%	100%	100%	75%	>90%	>90%
Fire Code Review of Construction Plans Completed within 5 Business Days	100%	100%	91%	49%	>95%	>80%
Minimize Injuries, Death, and Property Destruction						
One & Two Family Residential Structure Fires Confined to Room of Origin	62%	35%	57%	75%	>60%	>60%
Events, Programs, Outreach Initiatives	52	2	64	50	>60	>60

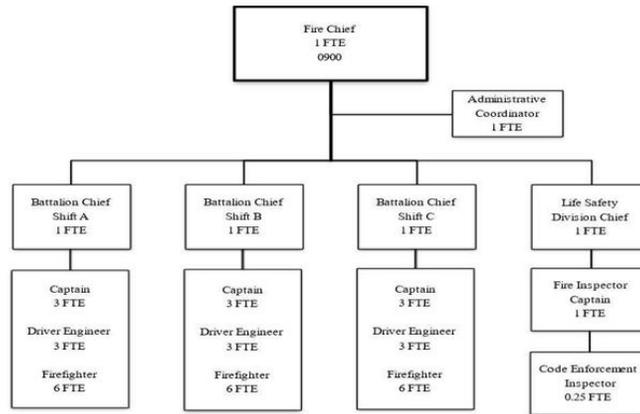
- ✓ Achieve a response time (dispatch to on-scene arrival) of under 5 minutes at least 90% of the time.
- ✓ Complete Fire Code review of construction plans within 5 business days of submission at least 95% of the time.
- ✓ Certify at least 200 citizens in CPR/First Aid
- ✓ Contain structure fires to the room of origin at least 61% of the time.
- ✓ Conduct or attend at least 60 community and public relations events.

FUTURE GOALS (FY26 & FY27)

- ✓ Increase use of Community Assistance, Referral, and Education Services (CARES)
- ✓ Expand capabilities of the City's Fire Training Facility to accommodate additional specialty training and increase live burn exercises.
- ✓ Increase smoke detector program to residents in need.
- ✓ Secure satellite communications equipment to support the City's Emergency Management operations during disasters.

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Three additional Personnel became Paramedic certified.
- ✓ Three additional Personnel enrolled in Paramedic training utilizing FEMA Grant
- ✓ Submitted multiple Federal grants totaling over 350,000.00 for fire-rescue tools, equipment, and marine assets.
- ✓ Began a Community CPR training initiative and have certified over 150 citizens.



RECREATION

Share of City Budget
\$1,763,036
2.3%



DESCRIPTION

Recreation manages a brand new 33,000 sq. ft. Recreation Center with a 10-field Athletic Complex, the FWB Library, Heritage Park and Cultural Center, Parks & ROW Maintenance, the Cemetery, and the FWB Golf Club. Football, baseball, basketball, soccer, and softball leagues are held at the facilities. Recreation centers offer a variety of crafts and exercise classes, after school programs, and summer day camps. Special events are held throughout the year. Tennis Center and BMX are contracted.

MISSION

Provide recreational and athletic opportunities to adults and youth alike.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

Provide Diverse Recreational Opportunities

	Actual		2022-23	YTD thru 06/30	Budget	
	2020-21	2021-22		2023-24	2023-24	2024-25
Youth After School Participants (Total registrations)	137	162	180	135	-41	-41
Youth After School Program Capacity	64%	94%	100%	0%	95%	95%
Adult & Youth Sports Teams Participants	244	1642	3477	2594	265	285
Adult & Youth Sports Teams with Sponsors	100%	100%	100%	0%	100%	100%

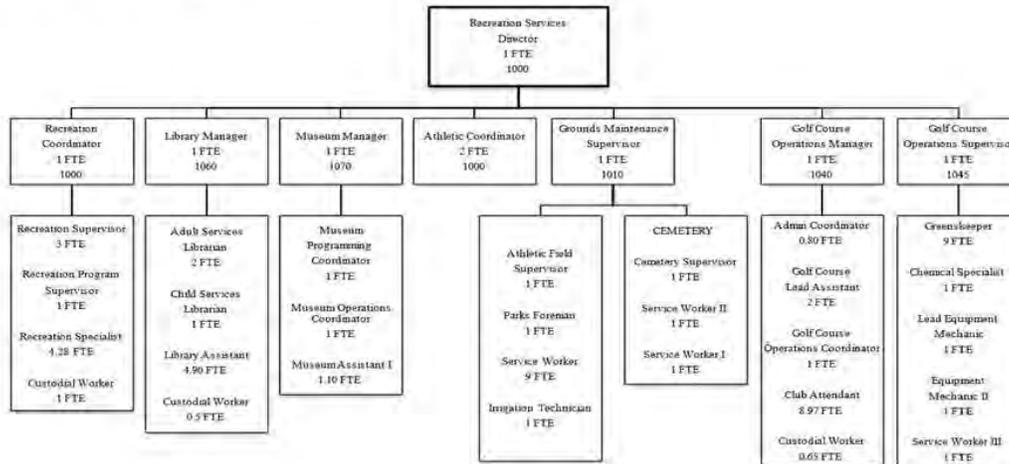
- ✓ Construct multi-use field addition with new Park building and restroom facility and pickleball complex
- ✓ Develop 5- Year Park Plan with updated equipment planned out

FUTURE GOALS (FY26 & FY27)

- ✓ Renovate outdoor patio at Recreation Center

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Completed design and bidding package for Recreation addition



PARKS

DESCRIPTION

Parks is responsible for the maintenance and beautification of 23 developed parks, 17 athletic fields, 5 exercise tracks, 21 tennis courts, and 3 boat ramp facilities.

MISSION

Preserve, protect, maintain, and enhance the City's parkland areas.



CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

Ensure Parks are Safe, Functional, and Attractive

Park Rentals - Liza Jackson, Landing, Chester Pruitt Park

Field Rentals

Controller Monitors Connected to I.Q. Irrigation Central Control System

	Actual		YTD thru 06/30		Budget	
	2020-21	2021-22	2022-23	2023-24	2023-24	2024-25
Park Rentals - Liza Jackson, Landing, Chester Pruitt Park	321	326	296	256	325	320
Field Rentals	610	673	2033	1131	300	1400
Controller Monitors Connected to I.Q. Irrigation Central Control System	75%	75%	75%	0%	90%	90%

✓ Complete Landing Phase 2 construction (Stage, Restrooms)

✓ Turf Infields on fields 9 and 10 at Preston Hood Athletic Complex

FUTURE GOALS (FY26 & FY27)

✓ Complete Preston Hood Athletic Complex addition

✓ Liza Jackson Boat Ramp and park renovation

PRIOR YEAR ACCOMPLISHMENTS (FY24)

✓ Installed new benches in all dugouts at the Preston Hood Athletic Complex

✓ Installed fitness court and pickleball courts at Ferry Park

✓ Installed Restroom at Jet/Holmes

✓ Installed deck at the end of Hollywood Blvd.

GOLF CLUB

DESCRIPTION

The Golf Club consists of two championship 18-hole golf courses, putting green, driving range, and clubhouse. The club holds many community oriented golf tournaments and promotes a Junior Golf Program every summer with clinics. Pines Course offers 18-holes in a challenging layout of over 6,800 yards through a tree-lined, upland pine forest. The Oaks course offers 18-holes over 6,400 yards of narrow fairways lined with oak trees and water hazards.



MISSION

Provide a quality golf experience to members and visitors through excellent customer service and course maintenance.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual		YTD thru 06/30		Budget	
	2020-21	2021-22	2022-23	2023-24	2023-24	2024-25
Ensure Player Satisfaction						
Active Memberships	1258	1441	1592	1184	800	1300
Active Youth Memberships	145	170	209	153	100	200
Golf Shop Merchandise Sales	\$20,695	\$62,338	\$65,600	\$47,695	\$50,000	\$100,000
Online Booking Rounds	na	11,216	17%	12%	30%	20%
Online Income	na	\$213,759	\$241,220	\$196,620	\$150,000	\$225,000
Gift Certificates Distributed	2951	315	377	327	250	300
Gift Certificate Revenue	\$241,479	\$65,293	\$94,989	\$87,195	\$50,000	\$80,000
Out-of-Play Areas with Native Plant Material	15%	15%	15%	56%	15%	15%

- ✓ Replace Pines Course greens
- ✓ New fencing around parking lot by Country Club entrance
- ✓ Renovate old Edwin Watts building
- ✓ Construct Material Block Bays off of #8 Green Pines

FUTURE GOALS (FY26 & FY27)

- ✓ First Tee Facility Completion
- ✓ Parking lot off Country Club resurfacing
- ✓ Replace Back 9 Oaks irrigation
- ✓ Replace Retention Wall in bad areas on Pines/Oaks course

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Demolish old buildings off of Country Club Avenue
- ✓ Replaced bridge on #17 Pines
- ✓ Painted mural at facility entrance

LIBRARY



DESCRIPTION

Library resources include books, movies, games, ebooks, and e-audio for children and adults. Children's learning activities for all ages conducted weekly with holiday and special programs being offered throughout the year. Facilities include a children's activity room, 5 study rooms, an art gallery, a digital media lab, meeting space for large and small groups, Wi-Fi access, children's learning stations, and 11 computer stations.

MISSION

Create and foster a comprehensive variety of print and media resources and materials designed to educate and entertain.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual		YTD thru 06/30 2023-24	Budget	
	2020-21	2021-22		2023-24	2024-25
Provide Resources to Promote Literacy, Education, & Enrichment					
Inventoried Collection Per Citizen	2.4	2.3	4.7	3.0	5.2
Circulation per Item	1.3	0.4	0.3	0.3	2.0
Circulation per Active Borrower (City and Non-City Residents)	10.6	3.4	4.6	4.2	15.0
City Residents Who Have an Active Library Card	19%	15%	11%	9.0%	36%

- ✓ Continue to expand programming for children, young adults and grownups to provide entertainment and educational opportunities for all ages
- ✓ Expand the depth and relevancy of the library collection across all ages to provide reading material of interest to the community and each age group

FUTURE GOALS (FY26 & FY27)

- ✓ Expand services and programming both within and outside the library space to increase visibility and usage of the library by the community
- ✓ Optimize the current library resources and space to provide opportunities for a wide variety of programming for all age groups
- ✓ Increase the number of items within the library collection, both physically and digitally, to better meet the needs of the community

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Introduced new programs such as STEAM Kids, Pop Up STEAM, Baby Art, Loom Knitting, and outreach to Head Start and VPK's
- ✓ Successfully increased community participation in library programming, outreach, and usage of physical space, such as Meeting Room
- ✓ Increased the participation of community partners in library programming, building a stronger network of collaboration
- ✓ Increased marketing of programming, services, and resources through in-house techniques-(flyers, brochures, and bookmarks) and social media
- ✓ Increased the number of STEAM kits and games available to members, also added a puzzle exchange
- ✓ Marketing campaign to retain current library card holders

MUSEUM



DESCRIPTION

The Indian Temple Mound Museum was the first museum in Florida owned and operated by a municipality and is recognized for having one of the finest collections of prehistoric ceramics in the Southeast United States. Historic structures such as the Camp Walton Schoolhouse and Garnier Post Office Museums are fine examples of Northwest Florida history and house artifacts that relay the story of early Camp Walton. The Civil War Exhibits Building interprets the First Florida Militia and their activities while stationed at what we today call The Fort Walton Landing.

MISSION

Share 14,000 years of Fort Walton culture and history through stewardship, education and interpretation of its prehistoric and historic collections.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual				Budget	
	2020-21	2021-22	2022-23	YTD thru 06/30 2023-24	2023-24	2024-25
Share Community History With Public						
Visitors Per General Visitation Hour of Operation	5.9	7.8	7.1	4.2	6.1	5.3
Educational Programming Visitors During Non-General Visitation Hours	755	3,158	2,617	2,474	2,500	2,475
Outreach Programming Visitors During Non-General Visitation Hours	1,475	1,325	2,850	2,645	4,000	2,790
City Savings from Volunteer Assistance	\$3,396	\$2,505	\$3,498	\$3,110	\$3,000	\$3,890

- ✓ Museum Store Addition construction underway.
- ✓ Continue to improve public presentation to museum visitors. Developing archaeology STEAM exhibits at Indian Museum. Upgrade of Past Perfect collections software management. Continuing curatorial storage and preservation upgrades.
- ✓ Was awarded a 2024/25 Exhibits and Advertising Agreement in conjunction with Okaloosa County TDC.

FUTURE GOALS (FY26 & FY27)

- ✓ Using Museum Store Addition to give the complex a Highway 98 presence which will increase visitation and sales. Complete Museum Store to grand opening and complete staff relocation to increase services.
- ✓ Complete exhibit renovations, building re-alignment, and flow of exhibits to facilitate new entrance.

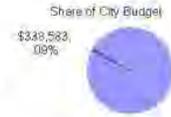
PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ The museums of Heritage Park were closed for several months to repair sewer lines broken below building foundation and repairs from several flooding instances. The downtime allowed for exhibit curatorial work to be accomplished.
- ✓ Heritage Park has worked hard to promote the new building, what it can accomplish and what it can provide the community despite the challenges of a working construction site disrupting tourist visitation expectations.
- ✓ Continued Community Involvement: Partnered with Thunderbird Honor Guard, Musical Echoes and the Okaloosa County Museums Coalition to increase awareness and develop events that benefit the 8 museums in Okaloosa County.
- ✓ Continued Public Awareness Campaign: Found advertising opportunities. Partnerships have included various websites, Facebook, blogs, NWF Daily News, Emerald Coast Magazine, Get The Coast, Visit Florida, FWB Chamber of Commerce, WUWF's "Unearthing Pensacola" segments, and WEAR ABC Channel 3 to increase awareness and promote the Museum.
- ✓ Provide Successful Programming: It is the goal of Heritage Park to be at the forefront of educational experiences and activities for students in our four county service area. Although closed for several months, staff has maintained relationships with cancelled educational programming and looks forward to increased school visitation in the future.

CEMETERY

DESCRIPTION

Cemetery staff is responsible for the sale of plots, niches, and mausoleum spaces; grounds maintenance; and supervision of funerals at the City's two cemeteries – Beal Memorial Cemetery and Brooks Cemetery.



MISSION

Provide a well-maintained and peaceful resting place of burial.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

Provide a Well-Maintained Resting Place of Burial
Cemetery Grounds with Turf in Good Condition

	Actual				Budget	
	2020-21	2021-22	2022-23	YTD thro 06/30 2023-24	2023-24	2024-25
Cemetery Grounds with Turf in Good Condition	90%	95%	95%	71%	95%	95%

- ✓ Install Hope section addition with roadway

FUTURE GOALS (FY26 & FY27)

- ✓ Replace all fencing around perimeter
- ✓ Develop a sod farm in open area of cemetery for use for newly dug graves.
- ✓ Install central control system for irrigation.

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Construct new office building at Beal Memorial
- ✓ Design plans for new Burial Section

GROWTH MANAGEMENT SERVICES

DESCRIPTION

Growth Management Administration provides administrative and customer service support to the Planning, Building, and Code Enforcement departments by providing the necessary tools for everyday function as well as providing information regarding services and operation of each department.

MISSION

Provide high quality, timely and cost effective services in all facets of operations



CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual		YTD thru 06/30		Budget	
	2020-21	2021-22	2022-23	2023-24	2023-24	2024-25
Achieve ~90% of above average customer satisfaction rating for service rendered by Growth Management Administration	30%	37%	74%	58%	90%	90%

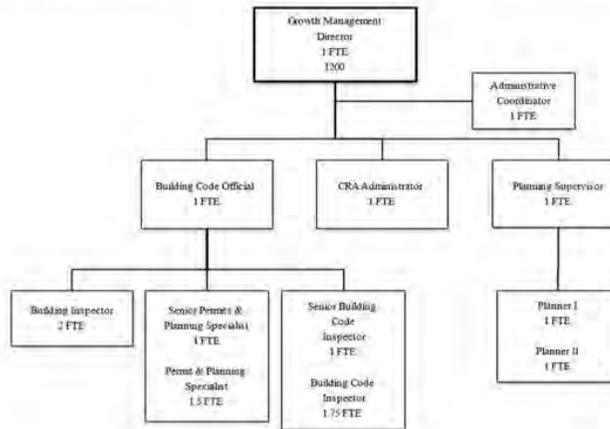
- ✓ Maintain current projects paid in a timely manner.
- ✓ Provide operational services and tools to each division.

FUTURE GOALS (FY26 & FY27)

- ✓ Implement professional certification/license incentive program for the Department.

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Worked with Growth Management team to increase operational efficiencies, including improvements to MGO and visitor check-in experience.
- ✓ Updated Department Hurricane Plan and completed training on Hurricane Plan and Damage Assessment process.



PLANNING & ZONING

DESCRIPTION

Planning is responsible for sustainable growth and development in Fort Walton Beach, ensuring implementation of the Comprehensive Plan, and compliance with the Land Development Code. Staff facilitates and serves on various boards and committees.

MISSION

Foster sustainable development by providing professional and technical services to City Council, citizen boards, property owners, and businesses in order to promote high quality of life and prosperity for the citizens of Fort Walton Beach.



CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual			YTD thru 06/30	Budget	
	2020-21	2021-22	2022-23	2023-24	2023-24	2024-25
Increase Development Activity Citywide						
(Net) New Business Openings	70	89	168	109	75	100
New Developments Approved	28	12	13	9	10	10
Parcels Annexed into the City	0	1	0	0	1	3
Population Increase	1.00%	0.98%	N/A	N/A	N/A	N/A

FUTURE GOALS (FY26 & FY27)

- ✓ Continue to fine-tune MGO software to provide the best customer service
- ✓ Review Land Development Code and prepare amendments based on the Downtown Master Plan and Commerce & Technology Park Plan
- ✓ Complete development of MX-3 zoning district

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Updated sections of the City Land Development Code & Code of Ordinances to increase effectiveness and efficiency
- ✓ Began implementation of MX-3 zoning district
- ✓ Started development of Downtown Design Guidelines

CODE ENFORCEMENT

DESCRIPTION

Code Enforcement routinely inspects properties for code violations and responds to citizen complaints regarding code, zoning, or land use violations.

MISSION

Ensure adherence to the City's Code of Ordinances and achieve a high complaint resolution rate.



CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual				Budget	
	2020-21	2021-22	2022-23	YTD thru 06/30 2023-24	2023-24	2024-25
Implement Nuisance Abatement Program						
Number of Derelict Properties Brought Into Compliance - CRA	0	0	0	0	2	2
Number of Derelict Properties Brought Into Compliance - non-CRA	0	0	0	0	1	1
Provide Timely & Effective Code Enforcement Response						
Number of Cases Started	NA	NA	NA	NA	NA	1,000
Number of cases complied or resolved	NA	NA	NA	NA	NA	900
Number of inspection completed	NA	NA	NA	NA	NA	1,200

FUTURE GOALS (FY26 & FY27)

- ✓ Concentrate Code Enforcement resources towards future plans that coincide with the recent strategic priorities set by City Council

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Maintained a 98% code case compliance ratio without the need for Code Enforcement Board action.
- ✓ Hired third code inspector and reorganized code enforcement zones to create a new (third) zone.
- ✓ Worked on transition to new code enforcement software, MyGovernmentOnline (MGO).
- ✓ Implemented code enforcement citation program in help increase code compliance.
- ✓ Implemented code enforcement special magistrate process.

FLEET

DESCRIPTION

Fleet is responsible for maintaining safe, reliable, economical, and environmentally-friendly vehicles and heavy equipment.

MISSION

Ensure fleet is available and functioning properly.



CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual				Budget	
	2020-21	2021-22	2022-23	YTD thru 06/30 2023-24	2023-24	2024-25
Minimize Unscheduled/Unanticipated Downtime and Repairs						
Workload Attributable to Scheduled Preventative Maintenance & Inspections	38%	43%	39%	36%	44%	42%
Workload Attributable to In House Repairs	60%	55%	59%	38%	60%	60%
Workload Attributable to Commercial Repairs	2%	2%	2%	2%	2%	3%
Repeat Repairs that is Performed	0	0	0	0	0%	0%

- ✓ Implement cross training
- ✓ Become more diligent with preventative maintenance to prevent major failures
- ✓ Insure that all Heavy Equipment Mechanics have acquired their CDL

FUTURE GOALS (FY26 & FY27)

- ✓ Implement the major equipment (MJ) replacement schedule
- ✓ Send mechanics to training classes that are vehicle specific to better help them diagnose and repair vehicle specific problems

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Continue to improve the garage with modern equipment and techniques to reduce the amount of commercial repairs and down time
- ✓ Fleet purchased a new modern a/c machine that can be used on both heavy and light duty vehicles
- ✓ Fleet also purchased a new wheel balancer to cut cost from utilizing outside vendors, as well as promote vehicle safety

FACILITIES

DESCRIPTION

Facilities is responsible for all maintenance work, including electrical, heating and air conditioning, plumbing, and wood work as well as installation and maintenance of traffic control devices, traffic signals, signs, and roadway markings.

MISSION

Maintain City facilities and traffic control devices in a safe, reliable, economical, and environmentally-friendly manner.



CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

Provide Safe & Clean Facilities for Employees & the Public

- Work Completed In-House as Opposed to Outsourcing
- Work Orders Satisfactorily Completed within 3 Business days

	Actual				YTD thru 06/30	Budget	
	2020-21	2021-22	2022-23	2023-24		2023-24	2024-25
Work Completed In-House as Opposed to Outsourcing	N/A	4%	6%	2%	3%	90%	
Work Orders Satisfactorily Completed within 3 Business days	N/A	97%	96%	71%	96%	95%	

- ✓ Install new walking path lighting at Vista Heights Park
- ✓ Install new lighting at the Ferry Park Pickleball Courts
- ✓ Continue evaluating and replacing outdated electrical services throughout the City

FUTURE GOALS (FY26 & FY27)

- ✓ Change walkway lighting from HPS to LED
- ✓ Develop and Implement a preventative maintenance schedule for all City Facilities

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Installed new LED lighting at the Preston Hood batting cages
- ✓ Installed new electrical service for new car port and shipping containers at Police Department
- ✓ Installed new street signs within the CRA District of Fort Walton Beach
- ✓ Installed new electrical service and plumbing for pre-fab bathroom at Bud Day/ Ferry Park

STREETS

DESCRIPTION

Streets maintains and resurfaces 100 miles of paved streets and maintains 61 miles of sidewalk in the City.



MISSION

Provide a safe and reliable transportation network by maintaining clean, safe, hazard-free roadways, and working to provide the highest level of service to customers and motorist.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual		YTD thru 06/30	Budget		
	2020-21	2021-22		2023-24	2024-25	
Provide A Dependable Transportation Network						
Pavement With Condition Index of 'Fair' or Better	96.5%	96.5%	96.5%	0.0%	96.0%	96.0%
Streets With Sidewalks on At Least One Side	85.7%	85.7%	85.7%	0.0%	86.0%	87.0%
Ensure Capital Projects are Completed On-Time & Within Budget						
Capital Projects Completed On-Time	100%	100%	100%	0%	100%	100%
Capital Projects Completed Within Budget	100%	100%	100%	0%	100%	100%

- ✓ Update the MicroPaver Pavement Condition Index for all City streets
- ✓ Maintain a safe transportation network within the City
- ✓ Repair all sidewalk hazards in existing neighborhoods
- ✓ Install segments of sidewalk identified in the five-year connectivity plan per City Strategic Plan

FUTURE GOALS (FY26 & FY27)

- ✓ Have all streets maintained by the City with a Pavement Condition Index of 'fair' or better
- ✓ Additional lighting and replacement lighting determined from prioritized list
- ✓ Update existing City traffic signals and cabinets

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Resurfaced Coral Drive SW from Memorial Parkway SW to Robinwood Drive SW
- ✓ Resurfaced Hudson Drive NW from Fliva Avenue NW to Moriarty Street NW
- ✓ Resurfaced Sotir Street NW from Memorial Parkway NW to Bayou Woods Drive NW
- ✓ Resurfaced Bayou Woods Drive NW from Sotir Street NW to Baker Avenue NW
- ✓ Resurfaced Ferry Road SE from Chicago Avenue SE to Hollywood Boulevard SE
- ✓ Resurfaced Staff Drive NE from Ferry Avenue NE to 221 Staff Drive NE
- ✓ Installed new sidewalk on Temple Avenue SW on west side of right-of-way from Vista Street SW to Coral Drive SW
- ✓ Installed five new pickleball courts at Ferry Park

FLORIDA BUILDING CODE FUND (FBC)

DESCRIPTION

Building officials issue building permits, review building plans, and inspect all facets of construction including structure, electrical, plumbing, mechanical, gas, fences, and signs.

MISSION

Provide efficient assistance with, and ensure adherence to, state and local Land Development and Building Codes.



CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual				Budget	
	2020-21	2021-22	2022-23	YTD thru 06/30 2023-24	2023-24	2024-25
Provide Timely & Efficient Building Permits						
% of Residential Permits Approved within 5 Business Days of Application	88%	85%	93%	72%	92%	92%
% of Commercial Permits Approved within 10 Business Days of Application	84%	88%	92%	70%	91%	91%
Provide Timely & Efficient Building Inspections						
% of Residential Inspections Completed within 3 Business Days of Request	99%	97%	98%	74%	100%	100%
% of Commercial Inspections Completed within 3 Business Days of Request	98%	96%	97%	74%	99%	99%

- ✓ Enhance contractor & developer education through no less than two training seminars provided by the Building Division.

FUTURE GOALS (FY26 & FY27)

- ✓ Adopt a Chapter 1 Model Code of Ordinance to provide a more comprehensive tool, increase effectiveness, and efficiency.
- ✓ Evaluate vacant position and revise job description to increase ability to fill the position.
- ✓ Continue to fine-tune MGO software to provide the best customer service.

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Updated Department Hurricane Plan and completed training on Hurricane Plan and Damage Assessment process.
- ✓ Updated division policies and procedures to assist staff and the public in the processing of building permit applications.
- ✓ Fully digital in processing of plan review and permitting through working with MyGovernmentOnline (MGO) to implement new software for Department services.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)



DESCRIPTION

The Community Development Block Grant provides Federal funding for housing and community development needs for low and moderate income areas.

MISSION

Administer the Community Development Block Grant (CDBG) program in accordance with all Federal regulations.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual				YTD thru 06/30 2023-24	Budget	
	2020-21	2021-22	2022-23	2023-24		2023-24	2024-25
Eliminate Influences of Blight in Target Areas							
Nuisances Abated in Target Area	0	2	5	1	3	3	
Improve Safety and Livability of Neighborhoods							
Capital Improvements Completed in Target Area	0	0	0	0	0	1	
Provide Access to Quality Public and Private Services							
Summer Youth Program	4	1	1	0	1	N/A	
After School Program Participants	4	0	1	0	1	N/A	
Disburse Grant Funds in Timely Fashion							
Grant Funds Spent in Same Year Awarded	90%	90%	90%	annual	80%	80%	

FUTURE GOALS (FY26 & FY27)

- ✓ Spend all grant funds in same year awarded
- ✓ Increase access to quality public facilities and neighborhood livability by completing nuisance abatement projects
- ✓ Update Citizen Participation plan to increase public input on projects

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Improved neighborhood liveability by eliminating blighted conditions on targeted areas by completing two nuisance abatement projects
- ✓ Increased use of "Neighborly" software streamlining new funding processes for sub-recipients, staff and citizens
- ✓ Redistributed funding from stalled projects to activities that can execute the funding

COMMUNITY REDEVELOPMENT AREA (CRA)

DESCRIPTION

The Community Redevelopment Area was established in 1980 and expanded in 1999 to address deteriorating conditions and facilitate economic growth and development within the designated area. Funding for infrastructure improvements and redevelopment activities comes from incremental increases in the taxable assessed value of the area.



MISSION

Rejuvenate the designated area to make it a place where citizens want to live, work, and play.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual				Budget	
	2020-21	2021-22	2022-23	YTD thru 06/30 2023-24	2023-24	2024-25
Attract & Retain Businesses in the Target Area						
New Businesses in the CRA	28	32	44	3	28	10
Businesses Approved for Economic Incentive Grants	2	5	3	7	10	10
Value of Economic Incentive Grants Awarded	\$9,446	\$59,555	\$34,250	\$75,754	\$100,000	\$100,000
Value of Private Investment Above Grant Award for Improvements	\$1,475,000	\$1,315,062	\$77,289	\$36,261	\$2,000,000	\$100,000
Businesses Approved for Economic CPTED Grants	N/A	N/A	N/A	N/A	N/A	2
Value of CPTED Grants Awarded	N/A	N/A	N/A	N/A	N/A	\$10,000
Grant Applications Approved within Two Weeks	0%	50%	25%	75%	100%	100%
Attract & Retain Residents in the Target Area						
New Housing Units in the CRA	0	0	1	0	10	5
Upgraded Housing Units in the CRA	N/A	N/A	N/A	N/A	N/A	10

FUTURE GOALS (FY26 & FY27)

- ✓ Complete CPTED analysis of Liza Jackson Park and implement suggested improvements
- ✓ Complete Wayfinding system throughout the CRA District
- ✓ Update the CRA Strategic Plan
- ✓ Implement CPTED improvements to Chester Pruitt Park
- ✓ Implement improvements to Vandegriff Park

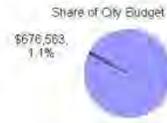
PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Completed the CRA Street Sign upgrade project.
- ✓ Installed the Information Tower Station at the Library and have it operational
- ✓ Established a Crime Prevention Through Environmental Design (CPTED) Program for the city
- ✓ Contracted for the Downtown Design Plan scheduled to be completed by December 31, 2024
- ✓ Completed the Perry Avenue Fence Wrap Project
- ✓ Created a CPTED Grant
- ✓ Completed CPTED site analysis for Sound Park began implementation of improvements
- ✓ Completed CPTED site analysis for ADSO
- ✓ Purchased CRAB golf cart for PD to use during special events and festivals
- ✓ Established and implemented CRA Quarterly Town meetings
- ✓ Requisitioned Artist to paint large mural on Library Wall (still in process)

CUSTOMER SERVICE

DESCRIPTION

Customer Service is responsible for invoicing and receiving customer payments, opening and closing utility accounts, resolving customer inquiries, and collecting receivables.



MISSION

Provide superior customer service in the administration of utility accounts and receivables.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual		YTD thru 06/30		Budget	
	2020-21	2021-22	2022-23	2023-24	2023-24	2024-25
Provide Accurate Water Meter Consumption Information						
Percentage of Stale Meters	N/A	N/A	N/A	N/A	2.0%	2.0%
Minimize Account Write-Offs						
Write-Offs as % of Current Year Billing	0.48%	0.43%	0.55%	annual measure	0.5%	0.0%

- ✓ Successfully transition to a more user-friendly online payment system, ensuring a smooth implementation with minimal downtime and positive customer feedback
- ✓ Develop and implement a consistent and efficient monthly collection process to reduce outstanding balances on customer accounts
- ✓ Achieve 100% completion of the water meter exchange project, ensuring all new meters are accurately input into the billing software and reading correctly

FUTURE GOALS (FY26 & FY27)

- ✓ Implement a separate billing route for shared accounts with Okaloosa County and hydrant meters, ensuring accurate and timely billing for these unique accounts
- ✓ Update Customer Service policies and procedures, with a focus on improving efficiency, clarity, and compliance with industry best practices
- ✓ Develop a comprehensive training manual to facilitate a smooth transition from HTE/Green Screen to Naviline

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Contributed to the meter replacement project, reaching 85% completion, and managed the input of the new water meters into the billing software
- ✓ Implemented a Call Entry system to notate customer interactions, improving record keeping, enhancing customer service, and providing valuable data for performance analysis
- ✓ Established the MyH2O Customer Portal, enabling customers to monitor their water usage in real-time, which enhances customer engagement and awareness of their water consumption

UTILITY SERVICES



DESCRIPTION

Utility Services is responsible for providing quality, safe, and cost effective potable water and sanitary sewer in compliance with all City, State, and Federal codes, policies, and other regulations.

MISSION

Provide high quality and cost effective services in all facets of water and wastewater operations.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

Provide Timely & Responsive Customer Service

- Citizen Requests/Complaints Responded to within 2 Business Days
- Locate & Mark Existing Utilities within 48 Hours of Request

	Actual			YTD thru 06/30	Budget	
	2020-21	2021-22	2022-23	2023-24	2023-24	2024-25
Citizen Requests/Complaints Responded to within 2 Business Days	100%	100%	100%	75%	99%	99%
Locate & Mark Existing Utilities within 48 Hours of Request	99%	99%	99%	71%	100%	100%

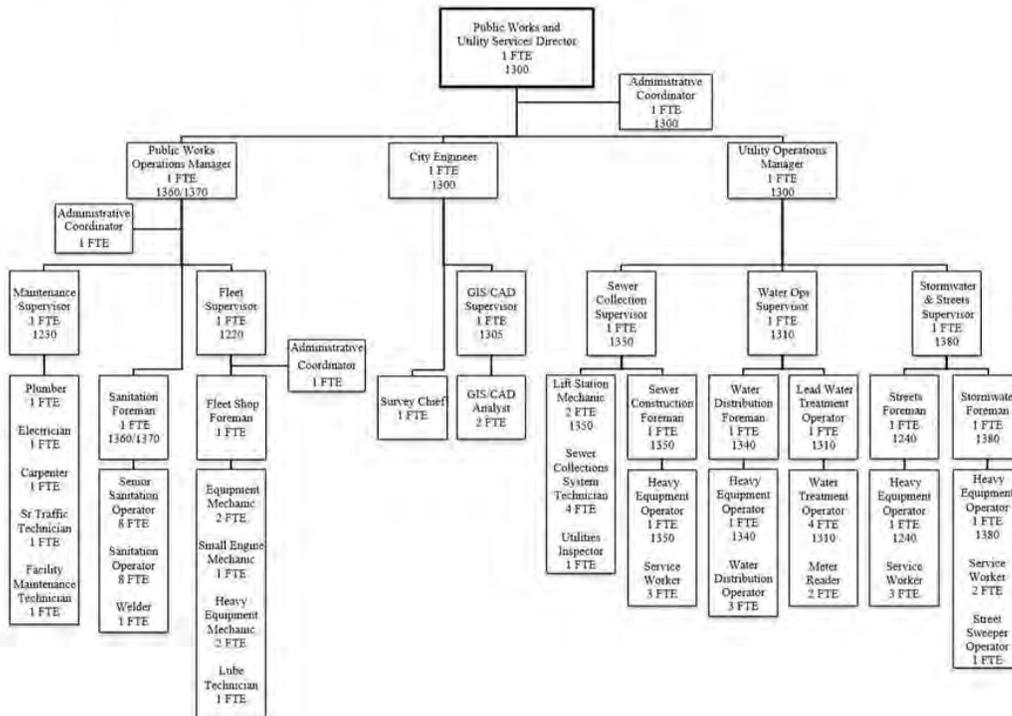
- ✓ Complete construction of utility and infrastructure projects on schedule and within budget.
- ✓ Minimize damage of existing utility infrastructure by providing accurate and timely line locates for City utilities.
- ✓ Continue to expand utility service to reach more customers.

FUTURE GOALS (FY26 & FY27)

- ✓ Provide a competitive rate structure to account for growth
- ✓ Develop and maintain computer hydraulic models of water, sewer, and stormwater systems to assist in identifying and prioritizing CIP projects

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Completed all line spot tickets within the required time frame
- ✓ Provided construction stakeout and inspection services for every City construction project



GIS

DESCRIPTION

GIS maintains an accurate and complete spatial geodatabase of City assets using a Geographic Information System (GIS); provides detailed drafting and design drawing packages for sidewalk, water, sewer, stormwater, and reuse projects; and prepares maps for internal use, annexation, Comprehensive Plan amendments and newspaper ads.

Share of City Budget
\$331,652
04%



MISSION

Provide high quality, timely, and cost effective drafting, data analysis, mapping, and web application services.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual				Budget	
	2020-21	2021-22	2022-23	YTD thru 06/30 2023-24	2023-24	2024-25
Maintain and Further Develop GIS System to Track & Monitor City Assets						
Street Data Accurately Entered in GIS - Changes and additions implemented	100%	100%	100%	65%	100%	100%
Water Features Accurately Entered in GIS - Changes and additions implemented	100%	100%	100%	70%	100%	100%
Sanitary Sewer Features Accurately Entered in GIS - Changes and additions implemented	100%	100%	100%	70%	100%	100%
Stormwater Features Accurately Entered in GIS - Changes and additions implemented	100%	100%	100%	95%	100%	100%

- ✓ Maintain and keep an extensive GIS geodatabase with information from as-builts and utility work orders
- ✓ Continue to develop and expand the GIS Web Applications for public use via the internet and for employee use via the intranet
- ✓ Create construction plans for street, sidewalk, water, sewer and stormwater projects on time. Create other drawings as needed by other Departments of the City
- ✓ Review site plans and building permits as required for developments within the City

FUTURE GOALS (FY26 & FY27)

- ✓ Continue mapping City infrastructure in GIS with a strong emphasis on disaster preparedness and recovery and performing duties more efficiently; Conduct annual disaster recovery exercise
- ✓ Continue to expand the use of GIS users internally and externally
- ✓ Complete the remaining 40% of the quality control check of the water system GIS data
- ✓ Update GIS applications to new format

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Kept the GIS database for the City's water and sewer infrastructure up to date; Performed disaster preparedness exercise
- ✓ Continued to improve and add available data to the GIS Web Map Application for all City employees on the City intranet
- ✓ Completed 10% of the quality control check of the water system GIS data
- ✓ Converted hand drawn water references to digital autocad drawings

WATER OPERATIONS

DESCRIPTION

Water Operations maintains nine potable water wells, five elevated water storage tanks, and three ground water storage tanks. Responsible for ensuring drinking water meets strict State and Federal regulations, pressure and storage are sufficient to meet domestic and firefighting needs, and water meters are accurately read.

MISSION

Produce drinking water that is safe and free from objectionable color, taste, and odor.



CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual				Budget	
	2020-21	2021-22	2022-23	YTD thro 06/30 2023-24	2023-24	2024-25
Provide High Quality Drinking Water to the Public						
Samples Exceeding Federal/State Maximum Contaminant Levels	0	0	0	0	0	0
Minimize Unbilled Water Loss						
Metered Revenue Consumption as % of Water Production	81.8%	79.0%	80.3%	52.4%	85.0%	85.0%

- ✓ Meet all Federal and State Water Quality Testing requirements by having zero water samples exceeding the MCLs
- ✓ Continue to operate water system wells within NWFWD permitted pumping levels in order to maintain quality/integrity of FL Aquifer
- ✓ Achieve and maintain less than a 10% unaccounted for water loss over a 12-month period
- ✓ Maintain aggressive Water Tank Asset Management Program
- ✓ Continue to upgrade controls for all City potable wells
- ✓ Continue to update and implement changes to Cross-Connection Control Program
- ✓ Upgrade Well 3 by replacing the underground ductile iron piping
- ✓ Build upon water education outreach program through local schools
- ✓ Complete water system line inventory in accordance with newly established lead & copper rule changes & submit to regulatory agencies
- ✓ Begin installation of City owned bacteriological sampling points throughout distribution system
- ✓ Install lead and copper sampling taps at educational facility meter taps
- ✓ Complete PFAS testing of all Raw Water supply wells through USEPA
- ✓ Complete rehabilitation of Well 6

FUTURE GOALS (FY26 & FY27)

- ✓ Installation of City owned bacteriological sampling points throughout distribution system
- ✓ Explore and develop strategy to convert all water wells to solar energy power supply
- ✓ Explore options for rehabilitation of Well 5
- ✓ Convert outdated aerator at Well 11 with a forced draft system
- ✓ Install altitude valves on Golf Course and Anchors Street Elevated Storage Tanks to maximize water quality in the distribution system by generating effective water level turnover

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Met all Federal and State Water Quality Testing requirements by having zero water samples exceeding the MCLs
- ✓ Continued to operate water system wells within NWFWD permitted pumping limits to maintain quality and integrity of Floridan Aquifer
- ✓ Routinely updated Standard Operating Procedures
- ✓ Successfully maintained an aggressive Water Tank Maintenance Asset Management Program
- ✓ Installed new soft start and rewired electrical panel at Well 8
- ✓ Installed new soft start at Well 2
- ✓ Upgraded Well 3 by replacing service pump 2 soft start and rewired electrical panel
- ✓ Maintained aggressive Tank Asset Management Program
- ✓ Continued to upgrade controls for all City potable wells
- ✓ Drafted new Cross-Connection Control Program for future implementation
- ✓ Prepared ITB for Well 3 underground ductile piping replacement
- ✓ Visited two schools as part of water education outreach
- ✓ Completed submittal and received approved 5-year NWFWD Consumptive Use Permit
- ✓ Scheduled PFAS testing of all Water Supply Wells through USEPA
- ✓ Upgraded Well 11 by installing two new/rebuilt pumps and a new motor for service pump number 2

WATER DISTRIBUTION

DESCRIPTION

Water Distribution maintains water mains, service lines, valves, meters, and fire hydrants. Responsible for replacement of undersized water mains, installation of new fire hydrants and water meters, making service taps for new construction, and extending water mains as needed.

MISSION

Ensure delivery of potable water and adequate water pressure to all residents.



CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual		YTD thru 06/30		Budget	
	2020-21	2021-22	2022-23	2023-24	2022-23	2024-25
Replace Substandard Water Mains						
Linear Feet of Water Main to be Replaced	0	1850	0	0	1500	1500
Ensure Capital Projects are Completed On-Time & Within Budget						
Capital Projects Completed On-Time	100%	100%	100%	na	100%	100%
Capital Projects Completed Within Budget	100%	100%	100%	na	100%	100%

- ✓ Replace water lines as specified in the Capital Improvement Program (CIP) on-time and within budget
- ✓ Provide new service to customers throughout the City
- ✓ Continue relocation of water mains around Brooks Bridge, Highway 98, Perry Avenue, Brooks Street and Florida Blanca Place
- ✓ Complete replacement of all meters throughout the City

FUTURE GOALS (FY26 & FY27)

- ✓ Maintain a new 5-year replacement program for water mains throughout the City's service area
- ✓ Respond to all water outage reports within one hour of initial notification

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Installed new Advanced Meter Infrastructure meters citywide
- ✓ Continued relocation of water mains around Brooks Bridge, Highway 98, Perry Avenue, Brooks Street and Florida Blanca Place
- ✓ Responded to all water issues within one hour of initial notification

SEWER COLLECTION & TREATMENT

DESCRIPTION

Sewer Collection maintains gravity sewer lines, lift stations, and pump stations. Responsible for inspecting the sewer system with closed circuit television equipment, repairing any identified leaks, and repairing or replacing sewer mains and laterals as needed.

MISSION

Collect and dispose of wastewater in an environmentally sound manner.



CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual		YTD thru 06/30		Budget	
	2020-21	2021-22	2022-23	2023-24	2023-24	2024-25
Ensure Sewer Collection System is in Good Working Order						
Linear Feet of Sewer Main Inspected	22,991	17,564	2,646	4,207	25,000	25,000
Sewer System Inspected	3.3%	0.0%	0.0%	0.0%	0.0%	0.0%
Ensure Capital Projects are Completed On-Time & Within Budget						
Capital Projects Completed On-Time	100%	100%	100%	100%	100%	100%
Capital Projects Completed Within Budget	100%	100%	100%	100%	100%	100%

- ✓ Continue to reduce inflow and infiltration in City Sewer System through flow monitoring, lateral replacement, lining, and manhole rehab
- ✓ Complete projects as specified in the Capital Improvement Program (CIP) on-time and within budget
- ✓ Relocate and upgrade Lift Station 2
- ✓ Install Lift Station for Brooks Bridge replacement project
- ✓ Plan and design for relocation and upgrade of Lift Station 11

FUTURE GOALS (FY26 & FY27)

- ✓ Perform closed circuit television inspections of the entire sanitary sewer collection system to prioritize future projects and to identify sources of ground water infiltration
- ✓ Install guide rail systems and safety hatches at all lift stations for easier access and reduction of confined space entries
- ✓ Continue an in-house flow monitoring program of the City's collection system basins to evaluate the capacity of the system
- ✓ Grout stub-out on sewer mains that have been lined in place
- ✓ Construct new Lift Station No. 22

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Reduced inflow and infiltration through flow monitoring, lateral replacement, lining and manhole rehab
- ✓ Completed forcemain and new Lift Station 46 for Freedom Tech Park

SOLID WASTE

DESCRIPTION

Solid Waste is responsible for the collection and disposal of garbage and yard waste. Residential garbage is collected curbside once per week, residential yard waste is collected curbside once per week, and commercial dumpsters are emptied as scheduled based on business needs.

Share of City Budget
\$4,113,403
5.9%



MISSION

Maintain a sanitary environment with regular collection of residential and commercial solid waste.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual		YTD thru 06/30 2023-24	Budget	
	2020-21	2021-22		2023-24	2024-25
Promote Neighborhood Cleanups					
Household waste collections conducted	2	2	1	2	2

- ✓ Research, Develop and Implement the replacement of commercial dumpster bottoms with pre-fab bottoms to increase productivity and efficiency
- ✓ Develop and Implement a residential container maintenance program to reduce damage and improve appearance

FUTURE GOALS (FY26 & FY27)

- ✓ Continue to ensure standards of Customer Service excellence are met by those providing Solid Waste collection services
- ✓ Develop and implement ways and means to reduce residential bulk household

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Procured a consulting firm to analyze solid waste cost while implementing a balanced fee schedule
- ✓ Purchased a new commercial frontloader to improve efficiency and customer service for commercial customers

CURBSIDE RECYCLING

Share of City Budget
\$311,161
.03%



DESCRIPTION

Residential single-stream recycling is collected once per week with a provided 95 gal. curbside automated cart. Commercial dumpsters are available for single-stream recycling.

MISSION

Reduce the waste stream deposited in landfills.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual				Budget	
	2020-21	2021-22	2022-23	YTD thro 06/30 2023-24	2023-24	2024-25
Promote Reduction of the Residential Waste Stream						
Recycling Tonnage Collected	1535	1526	1508	1105	1,500	1,600
Waste Stream Diverted from Landfills	70.5%	72.0%	72.0%	53.0%	17.0%	45.0%
Promote Reduction of the Commercial Waste Stream						
Recycling Tonnage Collected	678	634	543	392	600	450
Waste Stream Diverted from Landfills	22.4%	20.0%	16.9%	12.7%	5.5%	10.0%

- ✓ Working with surrounding municipalities and counties to distribute a message of similarity on recycling and how to reduce contamination
- ✓ Continue to cross train employees on both commercial and residential recycling routes to improve flexibility

FUTURE GOALS (FY26 & FY27)

- ✓ Work with the City's Public Information Manager on marketing and promoting the City's residential and commercial recycling program, as well as reduce contamination
- ✓ Monitor recycling contamination percentages to reflect an acceptable reduction each year

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Signed a new three (3) year agreement with Waste Management to accept the City's single stream recycling.
- ✓ Continued with the monitoring of contamination issues within the commercial and residential system, educated customers and improved customer relations
- ✓ Issued Courtesy Notices to customers to reduce and remove contamination from recycling.

STORMWATER

DESCRIPTION

The Stormwater Division maintains 44 miles of storm drain, 14 retention ponds, 3.25 miles of ditches and streams and over 1,500 curb and surface inlets. Stormwater management helps to ensure the health and safety of citizens while meeting State and Federal regulations.



MISSION

Improve and preserve natural water quality, comply with existing and upcoming regulatory requirements, and improve operation and management of existing stormwater infrastructure.

CURRENT GOALS, OBJECTIVES, & METRICS (FY25)

	Actual				Budget	
	2020-21	2021-22	2022-23	YTD thru 06/30 2023-24	2023-24	2024-25
Improve Water Quality						
City Streets Swept at Least Once per Month	25%	21%	9%	14%	90%	85%
Cubic Yards of Debris Removed from Stormwater Separators	8	6	6	4	8	8
Improve Stormwater Infrastructure						
Linear Feet of New Stormwater Pipe Installed	0	0	288	155	0	0
Linear Feet of Stormwater Pipe Replaced	220	280	20	15	720	775
Stormwater Line System Replaced	0.10%	0.13%	0.01%	0.01%	0.0%	0.0%
Ensure Capital Projects are Completed On-Time & Within Budget						
Capital Projects Completed On-Time	100%	100%	100%	na	100%	100%
Capital Projects Completed Within Budget	100%	100%	100%	na	100%	100%

- ✓ Implement water quality improvements
- ✓ Sweep every City street at least once per month
- ✓ Maintain the current amount of debris removed from stormwater separators through regular collection schedule
- ✓ Replace failing corrugated metal pipe at various locations throughout the City
- ✓ Provide Stormwater improvements as identified in the City's Stormwater Master Plan

FUTURE GOALS (FY26 & FY27)

- ✓ Develop a 5- and 10-year CIP to replace all corrugated metal stormwater pipe throughout the City
- ✓ Comply with federally-mandated National Pollutant Discharge Elimination System (NPDES) permit requirements
- ✓ Pursue funding alternatives to complete major capital projects related to the stormwater system based on the completion of the Stormwater Master Plan, including SRF loans, bonds, and/or rate increases

PRIOR YEAR ACCOMPLISHMENTS (FY24)

- ✓ Continuous maintenance of drainage ditches throughout the City
- ✓ Installed 65 feet of new drainage system for Ferry Park Pickleball Courts
- ✓ Completed storm drain repairs at Memorial Parkway NW and Shumpert Street NW

IT Computer 5 Year Replacement Plan

IT Replacement Program

The City's Information Technology Replacement Program (ITRP) is a planning and budgeting tool that serves as a guide for efficient and effective replacement of computers, laptops, tablets, and servers.

The FY 2024-25 budget is the eighth year of the schedule. Future years' funding requirements are identified, but are not authorized.

REPLACEMENT SCHEDULE

Desktop Computer	5 years
Office Laptop	5 years
Patrol Laptop	5 years
Tablet/IPAD	3 years
Server	5 years

Software will be upgraded in conjunction with hardware replacements. However, it is each division's responsibility to budget for the replacement of peripherals such as keyboards, monitors, and printers as needed.

Fund # - Dept # - Dept Name	Device	Model	Purchased	FY2025		FY2026		FY2027		FY2028	
				SW25	HW25	SW26	HW26	SW27	HW27	SW28	HW28
001-0100-City Council	CCS1-10	Latitude 3490	FY 2019	1							
001-0100-City Council	CCS2-10	Latitude 3490	FY 2019	1							
001-0100-City Council	CCS3-10	Latitude 3490	FY 2019	1							
001-0100-City Council	CCS4-10	Latitude 3490	FY 2019	1							
001-0100-City Council	CCS5-10	Latitude 3490	FY 2019	1							
001-0100-City Council	CCS6-10	Latitude 3490	FY 2019	1							
001-0100-City Council	CCS7-10	Latitude 3490	FY 2019	1							
001-0100-City Council	CCSMayor-10	Latitude 3490	FY 2019	1							
001-0100-City Council	CCQM2A-10	OptiPlex 3060	FY 2019	1							
001-0100-City Council	CCQM2B-10	OptiPlex 3060	FY 2019	1							
001-0100-City Council	DMyerson11	OptiPlex 3060	FY 2019	1							
001-0200-City Manager	DReiner10-T Surface Pro 3 - PIO Not Replacing	3rd Gen	FY 2015	1							
001-0200-City Manager	iPad - CM	3rd Gen	FY 2012	1							
001-0200-City Manager	iPad - PIO	3rd Gen	FY 2012	1							
001-0200-City Manager	Surface Pro 3 - CM Not Replacing	3rd Gen	FY 2015	1							
001-0200-City Manager	CCTech10 (was FWBTVXP)	Optiplex 3040	FY 2016	1						1025	
001-0200-City Manager	Apeel11	Optiplex 3070	FY 2020	1						1025	
001-0200-City Manager	CityManager11	OptiPlex 3080	FY 2021	1						1025	
001-0200-City Manager	PIO/PRM MTucker11	Optiplex 3080	FY 2021	1						1025	
001-0300-Administrative Services	AWilliams10	OptiPlex 3060	FY 2019	1							
001-0300-Administrative Services	HRFrom11	OptiPlex 3060	FY 2019	1							
001-0300-Administrative Services	TFrankman10	Optiplex 3070	FY 2020	1						1025	
001-0300-Administrative Services	CVinson10	OptiPlex 3080	FY 2021	1						1025	
001-0300-Administrative Services	DHettinger11 (was JHofstetter10)	OptiPlex 3090	FY 2022	1							
001-0310-Information Technology	Network Switch 24PT Cisco Switch (Received from ORCC on 3-29-18)	3560 24 pt Catalyst	FY 2018	1							
001-0320-Information Technology	Network Switch 48PT Cisco Switch (Received from ORCC on 3-29-18)	3560 48 pt Catalyst	FY 2018	1							

Fund # - Dept # - Dept Name	Device	Model	Purchased	FY2025		FY2026		FY2027		FY2028	
				SWZ5	HWZ5	SWZ6	HWZ6	SWZ7	HWZ7	SWZ8	HWZ8
001-0320-Information Technology	iPad - City Clerk - WENT TO IT	4th Gen	2018-03	1							
001-0320-Information Technology	Cisco Wireless Controller (PD1st Floor, not replacing)	AIR-CT2504-K9	FY 2015	1							
001-0320-Information Technology	WiFi Access Point Landing Park (never ordered in FY18, pending new project)	Aruba 134	FY 2013	1					1000		
001-0320-Information Technology	WiFi Access Point Landing Park (never ordered in FY18, pending new project)	Aruba 134	FY 2013	1					1000		
001-0320-Information Technology	WiFi Access Point City Hall - City Clerk	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point City Hall - Finance	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point City Hall - IT	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point City Hall Annex	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Council Chambers	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Field Office Complex, Bldg A	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Field Office Complex, Bldg A	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Field Office Complex, Bldg A	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Field Office Complex, Bldg A	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Field Office Complex, Bldg A	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Field Office Complex, Bldg A	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Field Office Complex, Bldg A	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Field Office Complex, Bldg A	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Field Office Complex, Bldg A	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Field Office Complex, Bldg A	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Field Office Complex, Bldg A	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Fire Dept. 6 AP1	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Fire Dept. 6 AP2	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Fire Dept. 6 AP3	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Fire Dept. 7 AP1	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Golf Club	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Museum	Aruba IAP-305	FY 2019	1							

Fund # - Dept # - Dept Name	Device	Model	Purchased	FY2025		FY2026		FY2027		FY2028	
				SWZ5	HWZ5	SWZ6	HWZ6	SWZ7	HWZ7	SWZ8	HWZ8
001-0320-Information Technology	WiFi Access Point Police - 1	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Police - 2	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Police - 3	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Police - 4	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Recreation Center - 1	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Recreation Center - 2	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Recreation Center - 3	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Recreation Center - 4	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Recreation Center - 5	Aruba IAP-305	FY 2019	1							
001-0320-Information Technology	WiFi Access Point Field Office Complex, Bldg 8	Aruba IAP-375	FY 2020	1	750						
001-0320-Information Technology	WiFi Access Point Field Office Complex, Bldg 8	Aruba IAP-375	FY 2020	1	750						
001-0320-Information Technology	Firewall Sewer Plant - ASA	ASA5505	FY 2008	1							
001-0320-Information Technology	Network Firewall Landing Park (never purchased in FY18, pending new project)	Cisco 881	FY 2013	1							
001-0320-Information Technology	Server - Coban retiring 1-18 laser implementation	Custom	5/29/2009	1							
001-0320-Information Technology	Server - FWP-TEST	Custom	1/1/2010	1							
001-0320-Information Technology	Network Switch Virtual Server Infrastructure, Switch 1 of 2	Dell EMC Switch S4128T-ON	FY 2020	1	7400						
001-0320-Information Technology	Network Switch Virtual Server Infrastructure, Switch 2 of 2	Dell EMC Switch S4128T-ON	FY 2020	1	7400						
001-0320-Information Technology	Network Firewall Police Dept. 1st Floor - ASA	Fortigate 100E	FY 2020	1	2600						
001-0320-Information Technology	Network Firewall Beal Memorial Cemetery - ASA	Fortigate 60E	FY 2020	1	850						
001-0320-Information Technology	Network Firewall Museum - ASA	Fortigate 60E	FY 2020	1	850						
001-0320-Information Technology	Network Switch Fire Station 7	HP Aruba 3810M 24 Port (J1073A)	FY 2020	1	2500						
001-0320-Information Technology	Network Switch Golf Club Main Building	HP Aruba 3810M 24 Port (J1073A)	FY 2020	1	2500						
001-0320-Information Technology	Network Switch Library	HP Aruba 3810M 24 Port (J1073A)	FY 2020	1	2500						
001-0320-Information Technology	Network Switch Field Office Complex, Bldg B	HPE Aruba 2540 24 Port (JL356A)	FY 2020	1	1400						
001-0320-Information Technology	Network Switch Field Office Complex, Bldg A	HPE Aruba 2930F 24 Port (JL255A)	FY 2020	1	1700						
001-0320-Information Technology	Network Switch Fire Station 6	HPE Aruba 2930F 24 Port (JL255A)	FY 2020	1	1700						
001-0320-Information Technology	Network Switch Police Dept. 1st Floor	HPE Aruba 2930F 24 Port (JL255A)	FY 2020	1	1700						

Fund # - Dept # - Dept Name	Device	Model	Purchased	FY2025		FY2026		FY2027		FY2028	
				SW25	HW25	SW26	HW26	SW27	HW27	SW28	HW28
001-0320-Information Technology	Network Switch Police Dept., 1st floor	HPE Aruba 2930F 24 Port (JL255A)	FY 2020	1	1700						
001-0320-Information Technology	Network Switch Police Dept., 1st floor	HPE Aruba 2930F 24 Port (JL255A)	FY 2020	1	1700						
001-0320-Information Technology	Network Switch City Hall (Overflow)	HPE Aruba 2930F 48 Port (JL256A)	FY 2020	1	2900						
001-0320-Information Technology	Network Switch City Hall Annex (Overflow)	HPE Aruba 2930F 48 Port (JL256A)	FY 2020	1	2900						
001-0320-Information Technology	Network Switch Field Office Complex, Bldg A	HPE Aruba 2930F 48 Port (JL256A)	FY 2020	1	2900						
001-0320-Information Technology	Network Switch Field Office Complex, Bldg A	HPE Aruba 2930F 48 Port (JL256A)	FY 2020	1	2900						
001-0320-Information Technology	Network Switch Field Office Complex, Bldg A	HPE Aruba 2930F 48 Port (JL256A)	FY 2020	1	2900						
001-0320-Information Technology	Network Switch Field Office Complex, Bldg A	HPE Aruba 2930F 48 Port (JL256A)	FY 2020	1	2900						
001-0320-Information Technology	Network Switch Field Office Complex, Bldg A	HPE Aruba 2930F 48 Port (JL256A)	FY 2020	1	2900						
001-0320-Information Technology	Network Switch Police Dept., 2nd floor	HPE Aruba 2930F 48 Port (JL256A)	FY 2020	1	2900						
001-0320-Information Technology	Network Switch City Hall (Ring Switch)	HPE Aruba 3810M 48 Port (JL074A)	FY 2020	1	4500						
001-0320-Information Technology	Network Switch Police Dept., 1st Floor	HPE Aruba 3810M 48 Port (JL074A)	FY 2020	1	4500						
001-0320-Information Technology	Network Switch Recreation Center	HPE Aruba 3810M 48 Port (JL074A)	FY 2020	1	4500						
001-0320-Information Technology	iPad Pro - IT Manager	iPad Pro (10.5-inch)	FY 2018	1							
001-0320-Information Technology	N/A Not being used	Latitude 5580	FY 2018	1							
001-0320-Information Technology	FWB	MacPro M2	FY 2022	1						1500	
001-0320-Information Technology	JRoche10(Uses as a spare)	OptiPlex 3050	FY 2022	1						1000	
001-0320-Information Technology	N/A	OptiPlex 3050	FY 2022	1						1000	
001-0320-Information Technology	SWilsons (used for PD TAW reports / not on cycle / will use hand me down)	OptiPlex 3050	FY 2016	1							
001-0320-Information Technology	PSmith11	OptiPlex 3070	FY 2020	1	290					1000	
001-0320-Information Technology	SHarris11	OptiPlex 3080	FY 2021	1						1000	
001-0320-Information Technology	iBroadus11	OptiPlex 5080	FY 2021	1	0					1000	
001-0320-Information Technology	Server - FWB-OSS/U-N	R310	3/1/2008	1							
001-0320-Information Technology	Server - Virtual Server Host 1	R640	FY 2020	1	25000						
001-0320-Information Technology	Server - Virtual Server Host 2	R640	FY 2020	1	25000						

Fund # - Dept # - Dept Name	Device	Model	Purchased	FY2025		FY2026		FY2027		FY2028	
				SWZ5	HWZ5	SWZ6	HWZ6	SWZ7	HWZ7	SWZ8	HWZ8
001-0320-Information Technology	Server - Virtual Server Host 3	R640	FY 2020	1	25000						
001-0320-Information Technology	Server - FMB-Exchange (Replaced with Office 365)	R710	8/23/2011	1							
001-0320-Information Technology	Server - FMB-GSSRV (FMBGISTEST)	R710	FY 2017	1				7200			
001-0320-Information Technology	Server - FMBGISW	R710	FY 2017	1				11000			
001-0320-Information Technology	Server - FMB-Ikonos (Consolidated to new server infrastructure FY20 via half-cent tax funds)	R710	FY 2020	1							
001-0320-Information Technology	Server - FMB-OSSIC	R710	11/1/2010	1							
001-0320-Information Technology	Server - FMB-OSSIR	R710	11/1/2010	1							
001-0320-Information Technology	Server - FMB-Prov-DMZ (Consolidated to new server infrastructure FY20 via half-cent tax funds)	R710	FY 2011	1							
001-0320-Information Technology	Server - FMB-VM (Consolidated to new server infrastructure FY20 via half-cent tax funds)	R710	4/17/2012	1							
001-0320-Information Technology	Server - PD-VMWare (Consolidated to new server infrastructure FY20 via half-cent tax funds)	R710	FY 2012	1							
001-0320-Information Technology	Server - FMBGIS	R720	FY 2013	1						9000	
001-0320-Information Technology	Server - FMB-Main (Consolidated to new server infrastructure FY20 via half-cent tax funds)	R720	FY 2014	1							
001-0320-Information Technology	Network Storage Virtual Server Infrastructure Storage Array	SC93020	FY 2020	1	31000						
001-0320-Information Technology	SHarris11-L	Surface Laptop 4	FY 2022	1						1500	
001-0320-Information Technology	Server - IBS	T310	12/17/2010	1							
001-0320-Information Technology	Network Switch Engineering Field Office / dept consolidated to the new FOC	WS-C2960C-24LC-S	FY 2012	1							
001-0320-Information Technology	City Garage - Switch	WS-C2960C-12PC-L	FY 2012	1							
001-0320-Information Technology	Network Switch Sanitation Building / dept consolidated to the new FOC	WS-C2960C-12PC-L	FY 2012	1							
001-0320-Information Technology	Network Switch Recreation Center	WS-C2960C-48LPD-L	FY 2015	1							
001-0320-Information Technology	Network Switch City Warehouse / dept consolidated to the new FOC	WS-C3560G-24TS-E	FY 2011	1							
001-0320-Information Technology	Network Switch Service Maintenance / dept consolidated to the new FOC	WS-C3560G-24TS-E	FY 2011	1							
001-0320-Information Technology	JRoche10-L	XPS 13 7390	FY 2020	1	0					1500	
001-0320-Information Technology	PSmith10-L	XPS 13 7390	FY 2020	1	0					1500	
001-0400-City Clerk	Surface Pro 3 - City Clerk Not being replaced	3rd Gen	FY 2015	1							
001-0400-City Clerk	KBarne10	OptiPlex 3060	FY 2019	1							

Fund # - Dept # - Dept Name	Device	Model	Purchased	FY2025		FY2026		FY2027		FY2028	
				SWZ5	HWZ5	SWZ6	HWZ6	SWZ7	HWZ7	SWZ8	HWZ8
001-0400-City Clerk	Aford10	OptiPlex 3080	FY 2021	1			1025				
001-0400-City Clerk	Laserfiche11	OptiPlex 3090	FY 2022	1					1025		
001-0400-City Clerk	IOM2 Encoder	OptiPlex 5080	FY 2021	1			1000				
001-0500-Finance	(Pad - Finance Director Not Being Replaced	3rd Gen	2012-10	1							
001-0500-Finance	Surface Pro 3 - Finance Director Not being replaced	3rd Gen	FY 2015	1							
001-0500-Finance	MSchumacher10-L (not on cycle, will use hand-me-downs)	Latitude E6420	FY 2012	1							
001-0500-Finance	N/A	OptiPlex 3020	FY 2020	1	0					1025	
001-0500-Finance	JPTaylor10	OptiPlex 3060	FY 2019	1							
001-0500-Finance	MGramble	OptiPlex 3060	FY 2021	1	0					1025	
001-0500-Finance	MSchumacher10	OptiPlex 3060	FY 2019	1							
001-0500-Finance	KBlatz10	OptiPlex 3070	FY 2020	1	0					1025	
001-0500-Finance	JLacey10 (already has a 3080 from prev batch)	OptiPlex 3080	FY 2021	1						1025	
001-0500-Finance	CGodwin11	OptiPlex 3090	FY 2022	1						1025	
001-0500-Finance	BFeris10	OptiPlex 7060	FY 2019	1							
001-0500-Finance	Jicks-L	Surface Pro 7	FY 2021	1					1200		
001-0500-Finance	MSchumacher10-L	Surface Pro 7	FY 2021	1					1200		
001-0530-Purchasing	GScott10-L (not on cycle / will take a hand me down)	Latitude E6520	FY 2011	1							
001-0530-Purchasing	GScott10	OptiPlex 3080	FY 2021	1	0					1025	
001-0530-Purchasing	JHunt10	OptiPlex 3080	FY 2021	1	290					1025	
001-0530-Purchasing	Gimperial11	OptiPlex 3090	FY 2022	1						1025	
001-0800-Police	(Pad - Chief Not being replaced	2nd Gen	FY 2012	1							
001-0800-Police	Surface Pro 3 - Tracy Hart Not being replaced	3rd Gen	FY 2015	1							
001-0800-Police	PD2026 / not on cycle / will take hand me down	Inspiron 5421	FY 2014	1							
001-0800-Police	PDDispatch10	Intel NUC D933217CK	FY 2021	1	0					1025	
001-0800-Police	PDChief10-L	Latitude 3410	FY 2021	1						1200	
001-0800-Police	PD1034	Latitude 5414 Rugged	FY 2018	1							

Fund # - Dept # - Dept Name	Device	Model	Purchased	FY2025		FY2026		FY2027		FY2028	
				Total	SW25	HW25	Total	SW26	HW26	Total	SW27
001-0800-Police	PDI035	Latitude S414 Rugged	FY 2018	1							
001-0800-Police	PDI036	Latitude S414 Rugged	FY 2018	1							
001-0800-Police	PDI037	Latitude S414 Rugged	FY 2018	1							
001-0800-Police	PDI038	Latitude S414 Rugged	FY 2018	1							
001-0800-Police	PDI039	Latitude S414 Rugged	FY 2018	1							
001-0800-Police	PDI040	Latitude S414 Rugged	FY 2018	1							
001-0800-Police	PDI041	Latitude S414 Rugged	FY 2019	1							
001-0800-Police	PDI042	Latitude S414 Rugged	FY 2019	1							
001-0800-Police	PDI043	Latitude S414 Rugged	FY 2019	1							
001-0800-Police	PDI044	Latitude S414 Rugged	FY 2019	1							
001-0800-Police	PDI045	Latitude S414 Rugged	FY 2019	1							
001-0800-Police	PDI046	Latitude S414 Rugged	FY 2019	1							
001-0800-Police	PDI047	Latitude S414 Rugged	FY 2019	1							
001-0800-Police	PDI048	Latitude S424 Rugged	FY 2020	1	0	3100					
001-0800-Police	PDI049	Latitude S424 Rugged	FY 2020	1	0	3100					
001-0800-Police	PDI050 (aka PD2641)	Latitude S424 Rugged	FY 2020	1	0	3100					
001-0800-Police	PDI051 (aka PD2627)	Latitude S424 Rugged	FY 2020	1	0	3100					
001-0800-Police	PDI053	Latitude S424 Rugged	FY 2020	1	0	3100					
001-0800-Police	PDI054	Latitude S424 Rugged	FY 2020	1	0	3100					
001-0800-Police	PDI055	Latitude S424 Rugged	FY 2020	1	0	3100					
001-0800-Police	PDI056	Latitude S424 Rugged	FY 2021	1	0	3100					
001-0800-Police	PDI057	Latitude S424 Rugged	FY 2021	1	0	3100					
001-0800-Police	PDI058	Latitude S424 Rugged	FY 2021	1	0	3100					
001-0800-Police	PDI059	Latitude S424 Rugged	FY 2021	1	0	3100					
001-0800-Police	PDI060	Latitude S424 Rugged	FY 2021	1	0	3100					

Fund # - Dept # - Dept Name	Device	Model	Purchased	FY2025		FY2026		FY2027		FY2028	
				SWZ5	HWZ5	SWZ6	HWZ6	SWZ7	HWZ7	SWZ8	HWZ8
001-0800-Police	PD1061	Latitude 5424 Rugged	FY 2021	1		0	3100				
001-0800-Police	PD1062	Latitude 5424 Rugged	FY 2021	1		0	3100				
001-0800-Police	PD1063	Latitude 5430 Rugged	FY 2022			0		0	3100		
001-0800-Police	PD1064	Latitude 5430 Rugged	FY 2022			0		0	3100		
001-0800-Police	PD1065	Latitude 5430 Rugged	FY 2022			0		0	3100		
001-0800-Police	PD1066	Latitude 5430 Rugged	FY 2022			0		0	3100		
001-0800-Police	PD1067	Latitude 5430 Rugged	FY 2022			0		0	3100		
001-0800-Police	PD1068	Latitude 5430 Rugged	FY 2022			0		0	3100		
001-0800-Police	PD1069	Latitude 5430 Rugged	FY 2022			0		0	3100		
001-0800-Police	PD1070	Latitude 5430 Rugged	FY 2023	1				0		0	3100
001-0800-Police	PD1071	Latitude 5430 Rugged	FY 2023	1				0		0	3100
001-0800-Police	PD1072	Latitude 5430 Rugged	FY 2023	1				0		0	3100
001-0800-Police	PD1073	Latitude 5430 Rugged	FY 2023	1				0		0	3100
001-0800-Police	PD1074	Latitude 5430 Rugged	FY 2023	1				0		0	3100
001-0800-Police	PD1075	Latitude 5430 Rugged	FY 2023	1				0		0	3100
001-0800-Police	PD1076	Latitude 5430 Rugged	FY 2023	1				0		0	3100
001-0800-Police	Future PD1077	Latitude 5430 Rugged	FY 2024	1							
001-0800-Police	Future PD1078	Latitude 5430 Rugged	FY 2024	1							
001-0800-Police	Future PD1079	Latitude 5430 Rugged	FY 2024	1							
001-0800-Police	Future PD1080	Latitude 5430 Rugged	FY 2024	1							
001-0800-Police	Future PD1081	Latitude 5430 Rugged	FY 2024	1							
001-0800-Police	Future PD1082	Latitude 5430 Rugged	FY 2024	1							
001-0800-Police	Future PD1083	Latitude 5430 Rugged	FY 2024	1							
001-0800-Police	Future PD1084 Patrol Spare	Latitude 5430 Rugged	FY 2024	1							
001-0800-Police	Future PD1085 Patrol Spare	Latitude 5430 Rugged	FY 2024	1							

Fund # - Dept # - Dept Name	Device	Model	Purchased	FY2025		FY2026		FY2027		FY2028	
				SW25	HW25	SW26	HW26	SW27	HW27	SW28	HW28
001-0800-Police	PD Spare01 (was PinesTee7) not on cycle / will take hand me down	Latitude E6430	FY 2013	1							
001-0800-Police	PD Spare02 (was OaksTee7) not on cycle / will take hand me down	Latitude E6430	FY 2013	1							
001-0800-Police	PD ChiefCR10 (was PD10111) / not on cycle / will take hand me down	Latitude E6440	FY 2016	1							
001-0800-Police	PD Training Laptop / not on cycle / will take hand me down	Lenovo	FY 2018	1							
001-0800-Police	N/A	OptiPlex 3020	FY 2015	1	0	1025					
001-0800-Police	N/A	OptiPlex 3020	FY 2021	1		0	1025				
001-0800-Police	PDF07 Not Deployed 1-11-18	OptiPlex 3040	FY 2016	1							
001-0800-Police	EBoucher10 Path Finder	OptiPlex 3050	FY 2022	1					1025		
001-0800-Police	JTurner10 No one at the desk	OptiPlex 3050	FY 2022	1					1025		
001-0800-Police	PMooney10 ?	OptiPlex 3050	FY 2022	1					1025		
001-0800-Police	TJames10	OptiPlex 3060	FY 2021	1		0	1025				
001-0800-Police	BChapin10	OptiPlex 3060	FY 2019	1							
001-0800-Police	CHunt10	OptiPlex 3060	FY 2019	1							
001-0800-Police	CPettis10 (was DRosenburg10)	OptiPlex 3060	FY 2019	1							
001-0800-Police	CRPolice10	OptiPlex 3060	FY 2019	1							
001-0800-Police	DGreen10	OptiPlex 3060	FY 2019	1							
001-0800-Police	JailW10	OptiPlex 3060	FY 2019	1							
001-0800-Police	JMartin10	OptiPlex 3060	FY 2019	1							
001-0800-Police	KHuyghue10	OptiPlex 3060	FY 2019	1							
001-0800-Police	KJohnson10	OptiPlex 3060	FY 2019	1							
001-0800-Police	MHaywa10	OptiPlex 3060	FY 2019	1							
001-0800-Police	PD-Corpi-10	OptiPlex 3060	FY 2019	1							
001-0800-Police	PDDispatchN-10	OptiPlex 3060	FY 2019	1							
001-0800-Police	PDDispatchS-10	OptiPlex 3060	FY 2019	1							
001-0800-Police	SMercier10	OptiPlex 3060	FY 2019	1							

Fund # - Dept # - Dept Name	Device	Model	Purchased	FY2025		FY2026		FY2027		FY2028	
				SW25	HW25	SW26	HW26	SW27	HW27	SW28	HW28
001-0800-Police	THarmon10	OptiPlex 3060	FY 2019	1							
001-0800-Police	TZbilkovskii10	OptiPlex 3060	FY 2019	1							
001-0800-Police	WRoche10	OptiPlex 3060	FY 2019	1							
001-0800-Police	JKompolotowicz10	OptiPlex 3070	FY 2020	1	0	1025					
001-0800-Police	MWohlin10	OptiPlex 3070	FY 2020	1	0	1025					
001-0800-Police	PDSCVIdoo10	OptiPlex 3070	FY 2020	1	0	1025					
001-0800-Police	RUOK10	OptiPlex 3070	FY 2020	1	0	1025					
001-0800-Police	JRoss10	OptiPlex 3080	FY 2022	1						1025	
001-0800-Police	ATrujillo10	OptiPlex 3080	FY 2021	1		1025					
001-0800-Police	CCarter10	OptiPlex 3080	FY 2021	1		1025					
001-0800-Police	DRosenburg10	OptiPlex 3080	FY 2021	1	0	1025					
001-0800-Police	ESantiago10	OptiPlex 3080	FY 2021	1	0	1025					
001-0800-Police	JalIE10	OptiPlex 3080	FY 2022	1						1025	
001-0800-Police	JRoss10	OptiPlex 3080	FY 2021	1		1025					
001-0800-Police	KMcCauley10	OptiPlex 3080	FY 2021	1		290	1025				
001-0800-Police	KStalis10	OptiPlex 3080	FY 2021	1		1025					
001-0800-Police	KStanley10	OptiPlex 3080	FY 2021	1		0	1025				
001-0800-Police	MRaiches10	OptiPlex 3080	FY 2021	1		0	1025				
001-0800-Police	PDEvidence10 (Third PC Crime Lab)	OptiPlex 3080	FY 2021	1		0	1025				
001-0800-Police	RecordsShared10	OptiPlex 3080	FY 2021	1		0	1025				
001-0800-Police	RPTRoomS10	OptiPlex 3080	FY 2021	1		0	1025				
001-0800-Police	WParsons10	OptiPlex 3080	FY 2021	1		1025					
001-0800-Police	WRoche11	OptiPlex 3080									
001-0800-Police	ZRandolph10	OptiPlex 3080	FY 2021	1	0	1025					
001-0800-Police	RChisholm10	OptiPlex 3090	FY 2022	1						1025	
001-0800-Police	RPTRoomN10	OptiPlex 3090	FY 2022	1						1025	
001-0800-Police	MWoll10	OptiPlex 3090	FY 2022	1						1025	
001-0800-Police	RBage10	OptiPlex 3090	FY 2022	1						1025	

Fund # - Dept F - Dept Name	Device	Model	Purchased	FY2025		FY2026		FY2027		FY2028	
				SW25	HW25	SW26	HW26	SW27	HW27	SW28	HW28
001-0800-Police	PD-Corp2-11	Optiplex 3090	FY 2022	1							
001-0800-Police	EBoucher10	OptiPlex 3090									1025
001-0800-Police	J.Edwards10 (was LOBlak10)	Optiplex 3090	FY 2022	1							1025
001-0800-Police	NCIC7	Optiplex 3000	FY 2022	1							
001-0800-Police	NCIC2	Optiplex 3000	FY2022	1							
001-0800-Police	FCIC Machine for Cad North (originally purchased for Swilson Comm 2 pr needed ft)	Optiplex 7050	FY 2021	1		1025					
001-0800-Police	Dell Venue Pro 11	T07G	FY 2015	1							
001-0900-Fire	IPad - Chief	3rd Gen	FY 2013	1							
001-0900-Fire	IPad - Leann Calbro	3rd Gen	FY 2013	1							
001-0900-Fire	Surface Pro 3 - Fire Chief	3rd Gen	FY 2015	1							
001-0900-Fire	Apple iPad 9.7 32 GB - Battalion Chief	iPad 9.7 Space Gray	FY 2019	1	390						
001-0900-Fire	Apple iPad 9.7 32 GB - Engine 6	iPad 9.7 Space Gray	FY 2019	1	390						
001-0900-Fire	Apple iPad 9.7 32 GB - Engine 7	iPad 9.7 Space Gray	FY 2019	1	390						
001-0900-Fire	Apple iPad 9.7 32 GB - Fire Chief	iPad 9.7 Space Gray	FY 2019	1	390						
001-0900-Fire	Apple iPad 9.7 32 GB - Rescue 6	iPad 9.7 Space Gray	FY 2019	1	390						
001-0900-Fire	Apple iPad 9.7 32 GB - Truck 6	iPad 9.7 Space Gray	FY 2019	1	390						
001-0900-Fire	J.Morgan10-L (not on cycle / will take any hand me down)	Latitude 3470	FY 2016	1							
001-0900-Fire	NSutrick10-L (not on cycle / will take any hand me down)	Latitude E5440	FY 2015	1							
001-0900-Fire	FD-SEMS	Latitude E6430	FY 2013	1							1200
001-0900-Fire	FDSTraining10 (not on cycle / will take any hand me down)	OptiPlex 3010	FY 2012	1							
001-0900-Fire	ARoom6W10	OptiPlex 3060	FY 2019	1							
001-0900-Fire	Battalion10	OptiPlex 3060	FY 2019	1							
001-0900-Fire	FD6Captain10-2	OptiPlex 3060	FY 2019	1							
001-0900-Fire	FD7-ARoom10	OptiPlex 3060	FY 2019	1							
001-0900-Fire	KPerkins10	OptiPlex 3060	FY 2019	1							
001-0900-Fire	LCalibro10	OptiPlex 3060	FY 2019	1							

Fund # - Dept # - Dept Name	Device	Model	Purchased	FY2025		FY2026		FY2027		FY2028	
				SW25	HW25	SW26	HW26	SW27	HW27	SW28	HW28
001.0900-Fire	DStewart10/Intern (not on cycle / will take any hand me down) / was TCorcoran10	OptiPlex 3070									
001.0900-Fire	ARoom6N10	OptiPlex 3080	FY 2021	1	0	1025					
001.0900-Fire	FD7Front10	OptiPlex 3080	FY 2021	1	0	1025					
001.0900-Fire	JMorgan10	OptiPlex 3080	FY 2021	1	0	1025					
001.0900-Fire	MJohnson10	OptiPlex 3080	FY 2021	1		1025					
001.0900-Fire	FD6Captain11	OptiPlex 3090	FY 2022	1						1025	
001.0900-Fire	GGuarn11	OptiPlex 3090	FY 2022	1						1025	
001.0900-Fire	FDTAB1 Provided spare laptop until we purchase New 1-11-18	XPS 12	FY 2013	1							
001.0900-Fire	FDTAB2	XPS 12	FY 2013	1							
001.1000-Recreation	iPad - Parks Director - BROKEN SCREEN	3rd Gen	FY 2013	1							
001.1000-Recreation	Surface Pro 3 - Parks Director Not being replaced	3rd Gen	FY 2015	1							
001.1000-Recreation	Recreation10-L	Latitude 3410	FY 2020	1	0	1200					
001.1000-Recreation	ABradley10	OptiPlex 3060	FY 2019	1							
001.1000-Recreation	JPeters10	OptiPlex 3060	FY 2019	1							
001.1000-Recreation	RCFront1-10	OptiPlex 3060	FY 2019	1							
001.1000-Recreation	VGardner10	OptiPlex 3060	FY 2019	1							
001.1000-Recreation	WRuggs10	OptiPlex 3060	FY 2019	1							
001.1000-Recreation	BCarmichael10	OptiPlex 3070	FY 2020	1	0	1025					
001.1000-Recreation	PSherman10	OptiPlex 3070	FY 2020	1	0	1025					
001.1000-Recreation	RCFront2-10	OptiPlex 3070	FY 2020	1	0	1025					
001.1000-Recreation	TCorcoran10	OptiPlex 3070	FY 2020	1	0	1025					
001.1000-Recreation	JValandingham10	OptiPlex 3080	FY 2021	1	0	1025					
001.1010-Parks	RainBird10	Latitude 5480	FY 2022	1						1200	
001.1010-Parks	MPeter11	OptiPlex 3090	FY 2022	1						1025	
001.1010-Parks	Galaxy Tablet - ROW Foreman	Tab 4-10.1	FY 2015	1		390					

Fund # - Dept # - Dept Name	Device	Model	Purchased	FY2025		FY2026		FY2027		FY2028	
				SW25	HW25	SW26	HW26	SW27	HW27	SW28	HW28
001-1015-Rights-of-Way	N/A	OptiPlex 3010	FY 2022	1							
001-1015-Rights-of-Way	Galaxy Tablet - ROW Foreman	Tab 4 10.1	FY 2015	1							
001-1040-Golf Operations	OakStee10	Latitude 5480	FY 2022	1						1200	
001-1040-Golf Operations	PinesTee10	Latitude 5480	FY 2022	1						1200	
001-1040-Golf Operations	GolfCourseS10 (Golf now)	Optiplex 3040	FY 2021	1		0	1025				
001-1040-Golf Operations	GCBackRM10	OptiPlex 3060	FY 2019	1							
001-1040-Golf Operations	GolfCourseN10 (Golf Now)	OptiPlex 3060	FY 2019	1							
001-1040-Golf Operations	JAtes10	OptiPlex 3060	FY 2019	1							
001-1040-Golf Operations	DTrimmi10	OptiPlex 3080	FY 2021	1		0	1025				
001-1040-Golf Operations	TQuinones10	OptiPlex 3080	FY 2021	1		0	1025				
001-1045-Golf Maintenance	REdward10	OptiPlex 3060	FY 2019	1							
001-1045-Golf Maintenance	RHall10	OptiPlex 3060	FY 2019	1							
001-1045-Golf Maintenance	GCMaint10	OptiPlex 3070	FY 2020	1	0	1025					
001-1060-Library (City)	HP Chromebook 1 (CABES Act)	16W6-UTFAABA	FY 2021	1							
001-1060-Library (City)	HP Chromebook 2 (CABES Act)	16W6-UTFAABA	FY 2021	1							
001-1060-Library (City)	HP Chromebook 3 (CABES Act)	16W6-UTFAABA	FY 2021	1							
001-1060-Library (City)	HP Chromebook 4 (CABES Act)	16W6-UTFAABA	FY 2021	1							
001-1060-Library (City)	HP Chromebook 5 (CABES Act)	16W6-UTFAABA	FY 2021	1							
001-1060-Library (City)	LIHVACPC7 (bought fy 17 for hvac upgrades, hand me down)	Optiplex 3040	FY 2017	1							
001-1060-Library (City)	LLink10	OptiPlex 3060	FY 2019	1							
001-1060-Library (City)	SBryan10 / was Library #15	OptiPlex 3060	FY 2019	1							
001-1060-Library (City)	NCardinal10	OptiPlex 3070	FY 2020	1	0	1025					
001-1060-Library (City)	PGould10	OptiPlex 3080	FY 2021	1		0	1025				
001-1060-Library (County)	Library #11 / fsvbwl1	Latitude E6440	FY 2021	1		1200					
001-1060-Library (County)	Public #1 Fvbvvc101 (was Library #29) We have these	OptiPlex 3050	FY 2022	1							1025

Fund # - Dept # - Dept Name	Device	Model	Purchased	FY2025		FY2026		FY2027		FY2028	
				SW25	HW25	SW26	HW26	SW27	HW27	SW28	HW28
001.1060-Library (County)	Public #2 fwbw102 (was Library #28) <i>We have these</i>	OptiPlex 3050	FY 2022	1							1025
001.1060-Library (County)	Public #3 fwbw103 (was Library #26) <i>We have these</i>	OptiPlex 3050	FY 2022	1							1025
001.1060-Library (County)	Public #4 fwbw104 (was Library #22) <i>We have these</i>	OptiPlex 3050	FY 2022	1							1025
001.1060-Library (County)	Public #5 fwbw105 (was Library #23) <i>We have these</i>	OptiPlex 3050	FY 2022	1							1025
001.1060-Library (County)	Public #6 fwbw106 (was Library #25) <i>We have these</i>	OptiPlex 3050	FY 2022	1							1025
001.1060-Library (County)	Public #7 fwbw107 (was Library #24) <i>We have these</i>	OptiPlex 3050	FY 2022	1							1025
001.1060-Library (County)	Children's County Nancy / fwbw2 (was Library #16)	OptiPlex 3060	FY 2019	1							
001.1060-Library (County)	Circ 1 / fwbw8 (was Library #20)	OptiPlex 3060	FY 2019	1							
001.1060-Library (County)	Circ 11 / fwbw7 (was Library #17)	OptiPlex 3060	FY 2019	1							
001.1060-Library (County)	Circ 111 / fwbw9 (was Library #10)	OptiPlex 3060	FY 2019	1							
001.1060-Library (County)	Kids cat by circ / fwbw111 (was Library #02)	OptiPlex 3060	FY 2019	1							
001.1060-Library (County)	Kid's Circulation Staff / fwbw6 (was Library #06)	OptiPlex 3060	FY 2019	1							
001.1060-Library (County)	Manager's County Tricia / fwbw5 (was Library #19)	OptiPlex 3060	FY 2019	1							
001.1060-Library (County)	Parents' Internet Kids / fwbw113 (was Library #14)	OptiPlex 3060	FY 2019	1							
001.1060-Library (County)	Public #10 / fwbw115 (was Library #07)	OptiPlex 3060	FY 2019	1							
001.1060-Library (County)	Public #8 / fwbw114 (was Library #27)	OptiPlex 3060	FY 2019	1							
001.1060-Library (County)	Transit Desk / fwbw4 (was Library #18)	OptiPlex 3060	FY 2019	1							
001.1060-Library (County)	Transit Desk Steve / fwbw10 (was Library #21)	OptiPlex 3060	FY 2019	1							
001.1060-Library (County)	"ILL" Desk Maggie / fwbw13	OptiPlex 3070	FY 2020	1							1025
001.1060-Library (County)	Cat. 1 Adult Reading / fwbw28	OptiPlex 3070	FY 2020	1							1025
001.1060-Library (County)	Cat. 2 by Circ Desk / fwbw6	OptiPlex 3070	FY 2020	1							1025
001.1060-Library (County)	Cataloging Lauren / fwbw25	OptiPlex 3070	FY 2020	1							1025
001.1060-Library (County)	Kids cat on table / fwbw29	OptiPlex 3070	FY 2020	1							1025
001.1060-Library (County)	PC Reservation Signon / fwbw3	OptiPlex 3070	FY 2020	1							1025
001.1060-Library (County)	Public #9 / fwbw30	OptiPlex 3070	FY 2020	1							1025
001.1060-Library (County)	"Command Module" / fwbw1 (was Library #12)	OptiPlex 7050	FY 2022	1							1025

Fund # - Dept # - Dept Name	Device	Model	Purchased	FY2025		FY2026		FY2027		FY2028		
				Total	SW25	HW25	Total	SW26	HW26	Total	SW27	HW27
001-1070-Museum	Museum10	Latitude 5480	FY 2022	1							1200	
001-1070-Museum	PPSvr10 (not on cycle / will take hand me down)	OptiPlex 3020										
001-1070-Museum	GMeyer10	OptiPlex 3060	FY 2019	1								
001-1070-Museum	MWeech10	OptiPlex 3060	FY 2019	1								
001-1070-Museum	POSMuseum10	OptiPlex 3060	FY 2019	1								
001-1070-Museum	SFaison10	OptiPlex 3060	FY 2019	1								
001-1070-Museum	SchoolHouse10	OptiPlex 3070	FY 2020	1	0	1025						
001-1070-Museum	BBurford11	OptiPlex 3090	FY 2022	1							1025	
001-1080-Cemetery	JRogers11	OptiPlex 3090	FY 2022	1							1025	
001-1200-Engineering Services	iPad - BP Team	3rd Gen	FY 2013	1								
001-1200-Engineering Services	iPad - BP Team	3rd Gen	FY 2013	1								
001-1200-Engineering Services	iPad - GIS Team	3rd Gen	FY 2012	1								
001-1200-Engineering Services	iPad - GIS Team	3rd Gen	FY 2012	1								
001-1200-Engineering Services	Surface Pro 3 - ES Director Not being replaced	3rd Gen	FY 2015	1								
001-1200-Engineering Services	CFrassetti10-L	MS Surface Pro 7	FY 2021	1		0	1200					
001-1200-Engineering Services	LMcConnell11	OptiPlex 3090	FY 2019	1								
001-1200-Engineering Services	CFrassetti10	OptiPlex 3060	FY 2019	1								
001-1200-Engineering Services	ABurleson10	OptiPlex 3080	FY 2021	1		0	1025					
001-1205-Planning & Zoning	TGibson10-L	Latitude E5440	FY 2022	1							1200	
001-1205-Planning & Zoning	CDSLaptop7 (not on cycle / will take hand me down)	Latitude E6440	FY 2016	1								
001-1205-Planning & Zoning	ANelson-Woif10	OptiPlex 3060	FY 2017	1								
001-1205-Planning & Zoning	JHuestel11	OptiPlex 3060	FY 2019	1								
001-1205-Planning & Zoning	JMcGowan10	OptiPlex 3080	FY 2021	1			1025					
001-1205-Planning & Zoning	TGibson10	OptiPlex 3080	FY 2021	1			1025					
001-1217-Code Enforcement	Apple iPad Pro (Non-LTE) / Code Enforcement / Burt Rhodes	Apple iPad Pro	FY 2018	1								
001-1217-Code Enforcement	Apple iPad Pro (Non-LTE) / Code Enforcement / Ed Moore	Apple iPad Pro	FY 2018	1								

Fund # - Dept # - Dept Name	Device	Model	FY2025		FY2026		FY2027		FY2028	
			SW25	HW25	SW26	HW26	SW27	HW27	SW28	HW28
001-1217-Code Enforcement	BRhodes10-L	Latitude 3410		1200						
001-1217-Code Enforcement	RTaylor11	OptiPlex 3070								
001-1217-Code Enforcement	E Moore10	OptiPlex 3060								
001-1217-Code Enforcement	BRhodes11	OptiPlex 3090								
001-1220-Fleet	Fleet10-L (was JSonia74) / not on 5 year cycle / will take whatever hand me down is available	Latitude E5440								
001-1220-Fleet	DLHenderson10	OptiPlex 3060			0	1025				
001-1220-Fleet	TSheldon10	OptiPlex 3060								
001-1220-Fleet	ShopForeman10	OptiPlex 3080			0	1025				
001-1220-Fleet	TStevens10	OptiPlex 3080			0	1025				
001-1220-Fleet	Mechanicaert11	OptiPlex 3090							1025	
001-1230-Facilities	CHATrain-7 (not on cycle / will take hand me down)	Latitude E6420								
001-1230-Facilities	DRSmith10	OptiPlex 3060								
001-1230-Facilities	GAdams10	OptiPlex 3080			0	1025				
001-1230-Facilities	Galaxy Tablet - Maint. Supervisor	Tab 4 10.1								
001-1230-Facilities	Galaxy Tablet - Traffic Tech	Tab 4 10.1								
001-1240-Streets	Galaxy Tablet - Streets Foreman	Tab 4 10.1								
106-1215-Building Inspections & Permitting	Apple iPad Pro w/ LTE / BP Official	Apple iPad Pro								
106-1215-Building Inspections & Permitting	Apple iPad Pro w/ LTE / Building Inspector	Apple iPad Pro								
106-1215-Building Inspections & Permitting	Apple iPad Pro w/ LTE / Kevin Mullins	Apple iPad Pro								
106-1215-Building Inspections & Permitting	N/A	OptiPlex 3040							1025	
106-1215-Building Inspections & Permitting	Avoigt10	OptiPlex 3060								
106-1215-Building Inspections & Permitting	JStevens11	OptiPlex 3090								1025
106-1215-Building Inspections & Permitting	KMullins11	OptiPlex 3090								1025
109-2000-CRA	ABurleson11	OptiPlex 3090								
401-0520-Customer Service	Cust Svc Position (was BGustmann7)	OptiPlex 3040			0	1025				
401-0520-Customer Service	CGagnon10	OptiPlex 3060								
			Purchased	Total						
			FY 2020	1	0	1200				

Fund # - Dept # - Dept Name	Device	Model	Purchased	Total	FY2025		FY2026		FY2027		FY2028	
					SW25	HW25	SW26	HW26	SW27	HW27	SW28	HW28
401-0520-Customer Service	JRichburg10	OptiPlex 3060	FY 2019	1								
401-0520-Customer Service	Starrs10	OptiPlex 3060	FY 2019	1								
401-0520-Customer Service	AVaccari11	OptiPlex 3060	FY 2019	1								
401-0520-Customer Service	KHart10	OptiPlex 3080	FY 2021	1			0	1025				
401-0520-Customer Service	LEdwards10	OptiPlex 3080	FY 2021	1				1025				
401-1300-Utility Services	Apple iPad / Survey Chief Tablet (8151)	Apple iPad Pro	FY 2020	1				390				475
401-1300-Utility Services	Apple iPad / Fwb GIS	IPAD 7TH GEN 32GB GRAY VZ	FY 2020	1				390				475
401-1300-Utility Services	EIMcDonald10 ?	OptiPlex 3050	FY 2022	1					1025			
401-1300-Utility Services	DPayne10	OptiPlex 3060	FY 2019	1								
401-1300-Utility Services	Warehouse10	OptiPlex 3060	FY 2019	1								
401-1300-Utility Services	DFousek10	OptiPlex 3080	FY 2021	1			0	1025				
401-1300-Utility Services	RBenoit10	OptiPlex 3080	FY 2021	1				1025				
401-1300-Utility Services	FrontComputer11	OptiPlex 3090	FY 2022	1					1025			
401-1305-GIS	SHawkins10-L	Latitude E6440	FY 2021	1			0	1200				
401-1305-GIS	RBrown10	OptiPlex 7070	FY 2020	1	290	1500						
401-1305-GIS	BScanlan10	Precision 3450	FY 2021	1				1700				
401-1305-GIS	SHawkins10	Precision 3450	FY 2021	1			290	1700				
401-1310-Water Operations	Apple iPad 9.7 32 GB (5079) - Jerry LaPorta	iPad 9.7 Space Gray	FY 2020	1				390				475
401-1310-Water Operations	Apple iPad 9.7 32 GB (5079) - Water Ops Tablet	iPad 9.7 Space Gray	FY 2019	1				390				
401-1310-Water Operations	Apple iPad 9.7 32 GB (5606) - Water Ops iPad 3	iPad 9.7 Space Gray	FY 2019	1				390				
401-1310-Water Operations	Apple iPad 9.7 32 GB (7452) - Waterops New	iPad 9.7 Space Gray	FY 2019	1				390				
401-1310-Water Operations	Meter1-L	Latitude 3410	FY 2020	1	0	1200						
401-1310-Water Operations	WaterOps10	OptiPlex 3060	FY 2019	1								
401-1310-Water Operations	WaterOpsMigr11	OptiPlex 3090	FY 2017	1					1025			
401-1310-Water Operations	Meter10-L2		FY 2019	1			0	1200				
401-1340-Water Distribution	Apple iPad 9.7 32 GB (4435) - Water Distribution	iPad 9.7 Space Gray	FY 2019	1				390				

Fund # - Dept # - Dept Name	Device	Model	Purchased	FY2025		FY2026		FY2027		FY2028	
				SW25	HW25	SW26	HW26	SW27	HW27	SW28	HW28
401-1350-Sewer Collections & Treatment	Apple iPad / Lift Station Mech. (4791)	IPAD 7TH GEN 32GB GRAY VZ	FY 2020 1		390						475
401-1350-Sewer Collections & Treatment	Apple iPad / Sewer Foreman (6240)	IPAD 7TH GEN 32GB GRAY VZ	FY 2020 1		390						475
401-1350-Sewer Collections & Treatment	Apple iPad / Sewer Rounds (7576)	IPAD 7TH GEN 32GB GRAY VZ	FY 2020 1		390						475
401-1350-Sewer Collections & Treatment	JCoker10-L	Latitude 3510	FY 2021 1		0	1200					
401-1350-Sewer Collections & Treatment	Utilities2-10	Latitude 5480	FY 2022 1				1200				
401-1350-Sewer Collections & Treatment	Hypertac10 (was #SUPrimary7)	OptiPlex 3020	FY 2021 1		0	1025					
401-1350-Sewer Collections & Treatment	DFelSe10	OptiPlex 3060	FY 2019 1								
401-1350-Sewer Collections & Treatment	DTran10	OptiPlex 3060	FY 2019 1								
401-1350-Sewer Collections & Treatment	JCoker10	OptiPlex 3070	FY 2020 1	0	1025						
401-1350-Sewer Collections & Treatment	Sewer10	OptiPlex 3070	FY 2020 1		1025						
403-1360-Solid Waste	Galaxy Tablet - Sanitation Foreman (7440)	IPAD 7TH GEN 32GB GRAY VZ	FY 2020 1		390						475
403-1360-Solid Waste	LLawrence10	OptiPlex 3060	FY 2019 1								
403-1360-Solid Waste	JGunn10	OptiPlex 3080	FY 2021 1		0	1025					
405-1380-Stormwater	Apple iPad 9.7 32 GB - SW Supervisor (7246)	IPAD 7TH GEN 32GB GRAY VZ	FY 2020 1		390						475
405-1380-Stormwater	Apple iPad 9.7 32 GB - Supervisor (4964)	IPAD 9.7 32GB SPACE GRAY VZ	FY 2019 1		390						
405-1380-Stormwater	NGunn10	OptiPlex 3060	FY 2019 1								
405-1380-Stormwater	Galaxy Tablet - Street Sweeper (5271)	Tab 4 10.1	FY 2015 1								
TOTAL			442	\$ 580.00	\$ 244,705.00	\$ 870.00	\$ 93,095.00	\$ -	\$ 90,150.00	\$ -	\$ 34,500.00

Fleet Replacement Schedule

Fleet Replacement Program

The City's Fleet Replacement Program (FRP) is a planning and budgeting tool that identifies the replacement of vehicles with a value greater than \$10,000 and a useful life of seven years or more. The replacement criteria provides a mechanism for the systematic evaluation of vehicle utilization and repair/maintenance costs, and serves as a guide for efficient and effective replacement.

Generally speaking, police patrol vehicles are replaced on a 8-year cycle and the remainder of the fleet on a 10-12 year cycle. Each year as part of the budget process, the fleet is evaluated based on established replacement criteria and a ten-year schedule of replacements is developed depending on a projection of available fiscal resources and the evaluation scoring. Vehicle replacements are funded objectively based on established criteria and funding resources. To maximize the useful life of vehicles and meet service delivery levels, vehicles may be transferred between departments prior to disposal. Prior to replacing a vehicle, an analysis is performed to determine if a less expensive car or truck would meet employee needs at a reduced operating expense to the City or if the vehicle should be removed from the fleet without replacement.

According to the economic theory of vehicle replacement, over time vehicle capital costs decline while vehicle operating costs increase. Ideally, vehicles should be replaced around the time that annual operating costs begin to outweigh annual capital costs. The FY 2024-25 budget, the eighth year of the schedule, is the only year for which funding may legally be appropriated. Future years' funding requirements are identified, but are not authorized.

REPLACEMENT CRITERIA

The following document is based on inventory obtained through July 28, 2024. This replacement inventory and proposed replacement schedule is dynamic and is updated throughout the fiscal year. Evaluation factors that are included as part of the schedule include, but are not limited to: Manufacture Year, Mileage, Repair/Maintenance Costs, Expected Life, and Vehicle Downtime.

Priority	Vehicle	Light/Heavy/ Safety	Fund	Division	Department	Manufacture Year	Received Date	Mileage @ Purchase	As of 07/28/23 Last Recorded Mileage on Record	Miles Used since Purchase Date to 07/28/23	Total Cost since Purchase Date to 07/28/23 (W/O Labor)	Replacement Yr.	Suggested Replacement Yr.	Expected Life	Remaining Life	Replacement Cost	Status	Notes
2602	Safety	001	0800	Police	Police	2014	10/30/14	22	84294	84272	\$ 6,190.91	2022	2023	8.6yrs	6	\$45,000	In	On Schedule
2604	Safety	001	0800	Police	Police	2014	10/30/14	23	80809	80786	\$ 9,451.01	2022	2023	8.6yrs	6	\$45,000	In	On Schedule
2605	Safety	001	0800	Police	Police	2014	10/30/14	56	71981	71925	\$ 7,004.93	2022	2023	8.6yrs	6	\$45,000	In	On Schedule
2621	Safety	001	0800	Police	Police	2015	7/2/15	0	91402	91402	\$ 7,653.13	2023	2023	8	6	\$45,000	In	On Schedule
2623	Safety	001	0800	Police	Police	2016	8/31/15	0	100186	100186	\$ 8,219.53	2023	2023	8	6	\$45,000	In	
2625	Safety	001	0800	Police	Police	2016	8/31/15	0	103419	103419	\$ 16,461.50	2023	2023	8	6	\$45,000	In	
2626	Safety	001	0800	Police	Police	2016	8/31/15	0	112176	112176	\$ 10,902.83	2023	2023	8	6	\$45,000	In	
2627	Safety	001	0800	Police	Police	2016	8/31/15	0	86265	86265	\$ 9,201.90	2023	2023	8	6	\$45,000	In	
2633	Safety	001	0800	Police	Police	2008	2/15/16	264306	266883	2577	\$ 12,660.48	2023	2023	7	7		In	Mobile Command
2569	Light	001	1010	Parks	Parks	2011	1/12/11	25	67041	67016	\$ 4,445.57	2023	2023	12.8yrs		\$25,000	In	On Schedule
2534	Light	001	1230	Facilities	Facilities	2007	7/8/07	25	18267	18242	\$ 3,297.06	2019	2023	12.5yrs		\$25,000	In	Transferring from Stormwater to Facilities Dept. In
2530	Light	001	1230	Facilities	Facilities	2007	8/31/07	5	76711	76706	\$ 14,251.92	2023	2023	12.4-5yrs		\$35,000	In	Service Body
2568	Light	401	1310	Water Ops	Water Ops	2011	1/12/11	25	110994	110969	\$ 18,454.63	2023	2023	13.8yrs		\$40,000	In	Chlorine Truck with lift
2583	Light	401	1310	Water Ops	Water Ops	2012	3/28/12	25	97822	97797	\$ 8,303.00	2023	2023	12.9yrs		\$35,000	In	On Schedule
2509	Light	403	1360	Solid Waste	Solid Waste	2007	7/3/06	25	71995	71970	\$ 16,273.07	2022	2023	15.5yrs		\$25,000	In	6/0
2592	Heavy	403	1360	Solid Waste	Solid Waste	2013	5/10/13	629	87368	86739	\$ 83,345.60	2023	2023	10.8yrs		\$135,000	In	Boom Truck
2101	Light	405	1380	Stormwater	Stormwater	2005	9/14/05	10	60254	60234	\$ 49,106.25	2023	2023	18.5yrs		\$100,000	In	Planning for 2023/2024 due to chassis
2637	Safety	001	0800	Police	Police	2016	6/14/16		108200	108200	\$ 6,041.85	2024	2024	8	7	\$45,000	In	service

Priority	Vehicle	Light/Heavy/ Safety	Fund	Division	Department	Manufacture Year	Received Date	Mileage @ Purchase	As of 07/28/23 Last Recorded Mileage on Record	Miles Used since Purchase Date to 07/28/23	Total Cost since Purchase Date to 07/28/23(V/O Labor)	Replacement Yr.	Suggested Replacement Yr.	Expected Life	Remaining Life	Replacement Cost	Status	Notes
2639	Safety	001	0800	Police	2016	6/14/16	100125		100125	\$ 8,580.16	2024	2024	8	7	\$45,000	In		
2642	Safety	001	0800	Police	2016	6/14/16	82520		82520	\$ 10,399.10	2024	2024	8	7	\$45,000	service		
2483	Safety	001	0900	Fire	2004	12/6/04	123577	329	123248	\$ 121,417.50	2024	2024	20	5-8yrs	\$ 500,000	service	Engine 7 backup	
2538	Light	001	1010	Parks	2007	7/30/07	8961	25	8956	\$ 7,174.55	2024	2024	15	7yrs	\$75,000	service	H350 Dump Body (gold climb)	
2581	Light	401	1310	Water Ops	2012	3/9/12	111939	25	111914	\$ 9,228.03	2024	2024	12	9yrs	\$25,000	service	On Schedule	
2100	Heavy	403	1560	Solid Waste	2005	7/27/05	143475	463	143112	\$ 350,158.13	2024	2024	15	3-9yrs	\$275,000	service	pre emissions	
2653	Safety	001	0800	Police	2017	11/22/16	81381		81381	\$ 3,774.04	2025	2025	9		\$45,000	service		
2654	Safety	001	0800	Police	2017	11/22/16	50915		50915	\$ 1,997.24	2025	2025	9		\$45,000	service		
2668	Safety	001	0800	Police	2017	7/14/17	73655	502	73153	\$ 6,906.29	2025	2025	8		\$45,000	service		
2669	Safety	001	0800	Police	2017	7/14/17	104932	502	104430	\$ 10,017.85	2025	2025	8		\$45,000	service		
2670	Safety	001	0800	Police	2017	7/14/17	143933	502	143431	\$ 2,769.47	2025	2025	8		\$45,000	service		
2671	Safety	001	0800	Police	2017	7/14/17	68327	502	67825	\$ 11,533.62	2025	2025	8		\$45,000	service		
2582	Light	001	1010	Parks	2012	3/20/12	59683	45	59638	\$ 5,146.51	2025	2025	12	9yrs	\$25,000	service	On Schedule	
2610	Light	001	1230	Facilities	2014	7/24/14	45870	1	45869	\$ 2,492.97	2025	2025	12	11yrs	\$35,000	service	Service Body	
2594	Light	401	1310	Water Ops	2014	3/24/14	118475	28	118447	\$ 6,006.23	2025	2025	12	11yrs	\$25,000	service	On Schedule	
2608	Light	401	1340	Water Distribution	2014	6/3/14	65846	1	65845	\$ 4,058.23	2025	2025	12	11yrs	\$35,000	service	On Schedule	
2580	Light	401	1350	Sewer Collections	2012	2/1/12	70220	25	70195	\$ 4,514.51	2025	2025	12	9yrs	\$35,000	service	Camper Shell	

Priority	Vehicle	Light/Heavy/ Safety	Fund	Division	Department	Manufacture Year	Received Date	Mileage @ Purchase	As of 07.28.23 Last Recorded Mileage on Record	Miles Used since Purchase Date to 07.28.23	Total Cost since Purchase Date to 07.28.23(VV/O Labor)	Replacement Yr.	Suggested Replacement Yr.	Expected Life	Remaining Life	Replacement Cost	Status	Notes
2607	Light	Light	401	1350	Sewer Collections	2014	5/28/14	5	157204	157199	\$ 9,087.31	2023	2025	12.11yrs		\$27,000	In service	High Miles
2560	Light	Light	403	1360	Solid Waste	2009	9/2/09	25	76376	76351	\$ 7,348.00	2025	2025	15.9yrs		\$25,000	In service	On Schedule
2631	Heavy	Heavy	403	1360	Solid Waste	2016	1/21/16	503	62868	62365	\$ 32,729.76	2025	2025	12	12	\$135,000	In service	
2632	Heavy	Heavy	403	1360	Solid Waste	2016	1/21/16	502	100411	99909	\$ 55,885.78	2025	2025	12	12	\$135,000	In service	
2675	Safety	Safety	001	0800	Police	2018	4/25/18	180	41804	41624	\$ 2,124.89	2026	2026	8		\$45,000	In service	
2676	Safety	Safety	001	0800	Police	2018	4/16/18	180	45742	45562	\$ 2,892.39	2026	2026	8		\$45,000	In service	
2677	Safety	Safety	001	0800	Police	2018	5/15/18		65647	65647	\$ 3,354.37	2026	2026	8		\$45,000	In service	
2678	Safety	Safety	001	0800	Police	2018	5/15/18	181	51220	51039	\$ 1,893.29	2026	2026	8		\$45,000	In service	
2679	Safety	Safety	001	0800	Police	2018	5/22/18		46273	46273	\$ 5,154.68	2026	2026	8		\$45,000	In service	K-9
2681	Safety	Safety	001	0800	Police	2018	6/13/18	563	51497	50934	\$ 2,661.38	2026	2026	8		\$45,000	In service	
2683	Safety	Safety	001	0800	Police	2018	6/15/18	10	26791	26781	\$ 1,837.22	2026	2026	8		\$45,000	In service	
2611	Light	Light	001	1015	ROW	2014	7/24/14	5	35086	35081	\$ 2,753.26	2026	2026	12.11yrs		\$27,000	In service	On Schedule (ROW)
2613	Light	Light	001	1200	Engineering Utilities	2014	11/13/14	2	70601	70599	\$ 1,960.78	2026	2026	12.11yrs		\$25,000	In service	On Schedule
2651	Light	Light	001	1220	Fleet	2016	10/27/16	362	40576	40214	\$ 2,483.58	2026	2026	10			In service	
2595	Light	Light	401	1310	Water Ops	2014	3/24/14	26	56235	56209	\$ 1,424.24	2026	2026	12.11yrs		\$25,000	In service	On Schedule
2652	Heavy	Heavy	401	1340	Water Distribution	2016	11/9/16	0	48759	48759	\$ 5,194.13	2026	2026	10			In service	

Priority	Vehicle	Light/Heavy/ Safety	Fund	Division	Department	Manufacture Year	Received Date	Mileage @ Purchase	As of 07/28/23 Last Recorded Mileage on Record	Miles Used since Purchase Date to 07/28/23	Total Cost since Purchase Date to 07/28/23(VV/O Labor)	Replacement Yr.	Suggested Replacement Yr.	Expected Life	Remaining Life	Replacement Cost	Status	Notes
2539	Heavy	403	1360	Solid Waste	2007	8/3/07	365	104,189	103824	\$ 417,419.91	2023	2026	15 Yr		\$275,000	In service	Residential (Suggested replacement got pushed back do to more pressing vehicle get replaced and engine being over hauled.) Best guess odometer read.	
2612	Light	405	1380	Stormwater	2014	7/24/14	1	48389	48388	\$ 4,305.55	2026	2026	12 Hrs		\$35,000	In service	On Schedule	
2650	Heavy	405	1380	Stormwater	2016	9/28/16	3280	27689	24409	\$ 34,305.73	2026	2026	10			In service	Elgin Eagle Sweeper	
2656	Safety	001	0800	Police	2017	1/19/17		53620	53620	\$ 7,082.94	2027	2027	10			In service	malibu	
2664	Safety	001	0800	Police	2017	4/18/17		70808	70808	\$ 3,737.54	2027	2027	10			In service	Canary	
2665	Safety	001	0800	Police	2017	4/19/17		74672	74672	\$ 2,326.40	2027	2027	10			In service	Altima	
2666	Safety	001	0800	Police	2017	4/20/17	310	66676	66366	\$ 1,651.17	2027	2027	10			In service	Frontier	
2616	Safety	001	0900	Fire	2015	3/12/15	499	72303	71804	\$ 10,810.29	2027	2027	12			In service	New Bat Chief Tahoe	
2622	Light	001	1000	Recreation	2015	7/10/15	0	11436	11436	\$ 543.02	2027	2027	12			In service		
2623	Light	001	1000	Recreation	2015	7/28/15	0	21818	21818	\$ 986.82	2027	2027	12			In service		
2629	Light	001	1000	Recreation	2016	12/3/15	353	15445	15092	\$ 507.48	2027	2027	12			In service		
2630	Light	001	1010	Parks	2016	12/21/15	376	53432	53056	\$ 2,972.86	2027	2027	12			In service		
2660	Light	001	1010	Parks	2017	3/24/17		40265	40265	\$ 2,496.11	2027	2027	10			In service		
2661	Light	001	1010	Parks	2017	3/24/17		28006	28006	\$ 1,030.42	2027	2027	10			In service		
2628	Light	106	1215	IT	2015	8/14/15	0	46436	46436	\$ 1,098.88	2027	2027	12			In service	Move to IT	
2615	Light	001	1220	Fleet	2015	1/22/15	508	40875	40367	\$ 1,709.89	2027	2027	12 Hrs			In service	On Schedule	

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	2614	Light	001	1240	Water Distribution	2015	1/8/15	366	88912	88546	\$ 1,585.78	2027	2027	12	12yrs		In service	On Schedule 07.13.22 TRF to W/D
	2667	Heavy	001	1240	Street	2017	5/4/17	342	31616	31274	\$ 2,833.83	2027	2027	10			In service	
	2655	Heavy	401	1350	Sewer Collections	2016	1/12/17	349	34580	34231	\$ 3,021.50	2027	2027	10			In service	
	2658	Heavy	401	1350	Sewer Collections	2017	2/17/17	350	2350	2000	\$ 1,174.29	2027	2027	10			In service	
	2588	Heavy	403	1360	Solid Waste	2012	8/13/12	1270	75080	73810	\$ 343,030.50	2027	2027	15	15 Yrs		In service	Commercial
	2673	Safety	001	0800	Police	2018	3/1/18	438	73965	73527	\$ 3,773.73	2028	2028	10			In service	
	2674	Safety	001	0800	Police	2018	3/28/18	327	70045	69718	\$ 2,265.88	2028	2028	10			In service	\$45,000
	2687	Safety	001	0800	Police	2018	11/6/18	339	34526	33987	\$ 2,256.40	2028	2028	10			In service	
	2648	Safety	001	0900	Fire	2016	7/28/16	389	78610	78221	\$ 2,264.87	2028	2028	12	12		In service	move to inspections
	2645	Light	001	1010	Parks	2016	7/20/16	367	38867	38500	\$ 1,209.19	2028	2028	12	12		In service	
	2682	Light	001	1015	ROW	2018	6/14/18	363	20085	19722	\$ 2,489.89	2028	2028	10			In service	
	2635	Light	106	1215	Building & Zoning	2016	6/2/16	366	48128	47762	\$ 1,861.97	2028	2028	12	12		In service	
	2646	Light	001	1217	Code Enforcement	2016	7/20/16	332	23078	22746	\$ 1,262.00	2028	2028	12	12		In service	
	2644	Light	001	1230	Facilities	2016	7/5/16	333	29607	29274	\$ 2,127.04	2028	2028	12	12		In service	
	2686	Light	001	1230	Facilities	2018	8/23/18	334	19454	19120	\$ 1,130.57	2028	2028	10			In service	
	2634	Light	401	1310	Water Ops	2016	6/2/16	338	107327	106989	\$ 5,663.74	2028	2028	12	12		In service	
	2593	Heavy	401	1350	Sewer Collections	2013	10/24/13	1	20417	20416	\$ 2,710.85	2028	2028	15	15yrs		In service	Jump Truck
	2649	Light	401	1350	Sewer Collections	2016	8/16/16	373	44639	44266	\$ 1,770.38	2028	2028	12	12		In service	
	2684	Heavy	401	1350	Sewer Collections	2018	7/3/08	364	18900	18536	\$ 3,405.50	2028	2028	10			In service	Crane truck

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2685	Heavy		403	1360	Solid Waste	2018	9/10/18	1600	57473	55873	\$ 106,395.90	2028	2028	10		In service		
2647	Light		001	1380	Stormwater	2016	7/28/16	334	30038	29704	\$ 1,655.24	2028	2028	12	12	In service		
2688	Light		405	1380	Stormwater	2018	11/6/18	374	22957	22583	\$ 878.12	2028	2028	10		In service		
2663	Safety		001	0800	Police	2017	4/11/17	336	67035	66699	\$ 1,531.08	2029	2029	12		In service	\$45,000	Travel Car - PD
2692	Safety		001	0800	Police	2019	4/10/19	331	50624	50293	\$ 1,552.00	2029	2029	10		In service		Expedition
2701	Safety		001	0800	Police	2019	10/14/19	73	60727	60654	\$ 2,376.35	2029	2029	10		In service		Interceptor SUV
2724	Safety		001	0800	Police	2020	2/18/21	215	27630	27415	\$ 1,836.17	2029	2029	8		In service		Dodge Durango Ghost car
2729	Safety		001	0800	Police	2021	5/11/21	721	23679	22958	\$ 861.63	2029	2029	8		In service		Dodge Durango
2730	Safety		001	0800	Police	2021	5/11/21	718	36834	36116	\$ 722.89	2029	2029	8		In service		Dodge Durango
2731	Safety		001	0800	Police	2021	5/11/21	720	18344	17624	\$ 272.85	2029	2029	8		In service		Dodge Durango
2738	Safety		001	0800	Police	2021	12/15/21	42	9904	9862	\$ 145.49	2029	2029	8		In service		Durango
2739	Safety		001	0800	Police	2021	12/15/21	53	16422	16369	\$ 1,033.11	2029	2029	8		In service		Durango
2740	Safety		001	0800	Police	2021	12/15/21	52	11220	11168	\$ 102.59	2029	2029	8		In service		Durango
2741	Safety		001	0800	Police	2021	12/15/21		723	7223	\$ 88.36	2029	2029	8		In service		Durango
2691	Safety		001	0900	Fire	2019	3/13/19	347	36742	36395	\$ 944.10	2029	2029	10		In service		Chief Car
2696	Safety		001	0900	Fire	2019	7/31/19	324	7958	7634	\$ 970.87	2029	2029	10		In service		Fire Rescue
2693	Light		001	1000	Recreation	2019	5/9/19	340	18309	17969	\$ 260.30	2029	2029	10		In service		
2697	Heavy		001	1000	Recreation	2019	8/14/19	350	4884	4534	\$ 681.89	2029	2029	10		In service		Flat Bed Dump Body
2699	Light		106	1215	Building & Zoning	2019	8/27/19	330	45380	45050	\$ 289.43	2029	2029	10		In service		F-150

	<u>Priority</u>	<u>Vehicle</u>	<u>Light/Heavy/ Safety</u>	<u>Fund</u>	<u>Division</u>	<u>Department</u>	<u>Manufacture Year</u>	<u>Received Date</u>	<u>Mileage @ Purchase</u>	<u>As of 07/28/23 Last Recorded Mileage on Record</u>	<u>Miles Used since Purchase Date to 07/28/23</u>	<u>Total Cost since Purchase Date to 07/28/23(W/O Labor)</u>	<u>Replacement Yr.</u>	<u>Suggested Replacement Yr.</u>	<u>Expected Life</u>	<u>Remaining Life</u>	<u>Replacement Cost</u>	<u>Status</u>	<u>Notes</u>
		2698	Light	401	1310	Water Ops	2019	8/27/19	387	53214	52827 \$	3,614.43	2029	2029	10		In service	F-150	
		2695	Heavy	401	1340	Water Distribution	2019	7/18/19	330	12838	12508 \$	1,401.71	2029	2029	10		In service	Flat Bed Dump Body	
		2690	Heavy	405	1350	Sewer Collections	2019	2/13/19	2146	26073	23927 \$	28,314.04	2029	2029	10		In service	Vactor	
		2596	Heavy	403	1360	Solid Waste	2014	3/26/14	2322	71784	69462 \$	152,171.48	2029	2029	15	10	In service	Good Shape	
		2694	Heavy	403	1360	Solid Waste	2020	5/20/19	584	51355	50771 \$	11,816.20	2029	2029	10		In service	Knuckleboom	
		2700	Light	001	0200	City Mgr	2020	9/20/19	503	30226	29723 \$	1,285.77	2030	2030	10		In service	Tahoe	
		2702	Safety	001	0800	Police	2020	11/6/19		68272	68272 \$	991.30	2030	2030	10		In service	Jeep Grand Cherokee	
		2704	Safety	001	0800	Police	2019	1/16/20	491	38920	38429 \$	2,652.53	2030	2030	10		In service	Evidence Van	
		2705	Safety	001	0800	Police	2019	1/16/20	356	35839	35483 \$	564.70	2030	2030	10		In service	Black SUV	
		2706	Safety	001	0800	Police	1980	2/4/20	5882	99999	94117 \$	980.56	2030	2030	10		In service	Armored Vehicle	
		2709	Safety	001	0800	Police	2020	3/18/20	353	49122	48769 \$	491.84	2030	2030	10		In service	Ford F-150	
		2715	Safety	001	0800	Police	2020	9/3/20	372	34562	34190 \$	1,452.83	2030	2030	10		In service	Interceptor SUV	
		2716	Safety	001	0800	Police	2020	9/3/20	400	41063	40663 \$	983.67	2030	2030	10		In service	Interceptor SUV	
		2717	Safety	001	0800	Police	2020	9/3/20	390	35643	35253 \$	704.33	2030	2030	10		In service	Interceptor SUV	
		2718	Safety	001	0800	Police	2020	9/3/20		36489	36489 \$	956.50	2030	2030	10		In service	Interceptor SUV	
		2719	Safety	001	0800	Police	2020	9/3/20	377	41862	41485 \$	1,455.09	2030	2030	10		In service	Interceptor SUV	
		2720	Safety	001	0800	Police	2020	9/3/20	365	23590	23225 \$	661.43	2030	2030	10		In service	Interceptor SUV	
		2708	Light	001	1010	Parks	2020	2/12/20	347	41725	41378 \$	776.08	2030	2030	10		In service	Chevy Silverado	
		2710	Light	001	1010	Parks	2020	3/18/20	16	16332	16316 \$	646.31	2030	2030	10		In service	Chevy Silverado	

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2722	Light	001	1010	Parks		2020	9/10/20	377	3732	3355 \$	824.07	2030	2030	10		In service	DOC Van	
2713	Heavy	001	1240	Streets		2020	6/2/20	658	10186	9528 \$	2,814.67	2030	2030	10		In service	Pothole Patcher (asphalt)	
2721	Light	401	1350	Sewer Collections		2020	9/3/20	677	11880	11203 \$	965.18	2030	2030	10		In service	Silverado 2500	
2617	Heavy	403	1360	Solid Waste		2015	4/14/15	145	90852	90687 \$	183,719.20	2030	2030	15	11	In service	Commercial	\$260,000
2711	Heavy	403	1360	Solid Waste		2020	4/12/20	1373	34393	33020 \$	79,884.41	2030	2030	10		In service	Side Loader	
2712	Heavy	403	1360	Solid Waste		2020	5/11/20	1316	33094	31778 \$	76,904.49	2030	2030	10		In service	Side Loader	
2703	Heavy	405	1380	Stormwater		2020	11/4/19	328	22364	22036 \$	1,065.51	2030	2030	10		In service	F-350	
2707	Heavy	405	1380	Stormwater		2020	2/12/20	340	10163	9823 \$	392.60	2030	2030	10		In service	Chevy Silverado	
2725	Safety	001	0800	Police				406	26212	25806 \$	192.03	2031	2031	10		In service	Dodge Durango	
2726	Safety	001	0800	Police		2021	3/15/21	31	25853	25822 \$	2,374.08	2031	2031	10		In service	Ford F-150 - Military DONATED	
2727	Safety	001	0800	Police		2021	4/26/21	534	28066	27532 \$	181.45	2031	2031	10		In service	Dodge Ram	
2736	Safety	001	0800	Police		1986	9/24/21		11111	11111 \$	965.52	2031	2031	10		In service	AMC Hummer	
2733	Safety	001	0900	Fire		2021	6/11/21	351	8531	8180 \$	178.24	2031	2031	10		In service	Chevy Silverado	
2732	Light	001	1217	Code Enforcement		2021	5/17/21	340	5522	5182 \$	100.08	2031	2031	10		In service	Chevy Silverado	
2737	Light	001	1230	Facilities		2021	11/15/21	21	7511	7490 \$	122.16	2031	2031	10		In service	Transit Utility Van	
2734	Light	001	1240	Street		2021	7/12/21	361	12238	11877 \$	164.52	2031	2031	10		In service	Chevy Silverado	
2636	Light	403	1360	Solid Waste		2016	6/2/16	360	44836	44476 \$	1,057.57	2031	2031	15		In service		
2735	Heavy	403	1360	Solid Waste		2022	7/29/21	8	17823	17815 \$	28,420.73	2031	2031	10		In service	Peterbilt Front Loader	
2742	Safety	001	0800	Police		2022	2/1/22	349	13034	12685 \$	158.42	2032	2032	10		In service	F-150	

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2748	Safety	001	0800	Police	2022	8/19/22	47	2395	626.33	2032	2032	10					In service	FL50 (Donated)	
2751	Safety	001	0800	Police	2022	11/18/22	42	735	336.58	2032	2032	10						In service	Durango
2752	Safety	001	0800	Police	2022	11/18/22	45	1271	-	2032	2032	10						In service	Durango
2753	Safety	001	0800	Police	2022	11/18/22	36	36	336.58	2032	2032	10						In service	Durango
2754	Safety	001	0800	Police	2022	11/18/22	44	634	-	2032	2032	10						In service	Durango
2755	Safety	001	0800	Police	2022	11/18/22	48	244	-	2032	2032	10						In service	Durango
2756	Safety	001	0800	Police	2022	11/18/22	45	46	336.58	2032	2032	10						In service	Durango
2757	Safety	001	0800	Police	2022	11/18/22	44	358	-	2032	2032	10						In service	Durango
2586	Safety	001	0900	Fire	2012	5/11/12	2102	69184	67082	2032	2032	20	20 yrs			\$999,000	In service	New Engine	
2745	Safety	001	0900	Fire	2022	4/27/22		10016	2,827.86	2032	2032	10						In service	Aerial Ladder Truck
2746	Safety	001	0900	Fire	2011	6/7/22	176839	181269	564.58	2032	2032	10						In service	Tahoe (donated OCSID)
2743	Light	001	1010	Parks Code	2021	3/25/22	345	3896	3551	2032	2032	10						In service	Silverado
2749	Safety	001	1217	Enforcement	2022	12/2/22	351	2536	35.25	2032	2032	10						In service	FL50
2597	Heavy	001	1230	Facilities	2014	4/4/14	46	9563	9517	2032	2032	18	18yrs			\$200,000	In service	New Bucket Truck	
2750	Heavy	401	1350	Collectors	2023	11/2/22	1973	3364	3,317.25	2032	2032	10						In service	Vactor
2659	Heavy	403	1360	Solid Waste	2017	3/6/17	318	54856	54538	2032	2032	15						In service	
2744	Heavy	403	1360	Solid Waste	2022	4/11/22	682	15415	14733	2032	2032	10						In service	Knuackboom
2747	Heavy	403	1360	Solid Waste	2022	8/18/22	748	1740	3,866.77	2032	2032	10						In service	Container Truck*
2662	Heavy	405	1380	Stormwater	2017	4/3/17	740	7680	6940	2032	2032	15						In service	

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2760	Light	001	1010	Parks	2023	7/19/23	24			\$ 29.26	2033	2033	10			In service		
2758	Light	106	1215	Building & Zoning	2023	4/13/23	43	4798		\$ 29.26	2033	2033	10			In service		
2759	Light	001	1230	Facilities	2023	6/8/23	342	1800		\$ 29.26	2033	2033	10			In service		
2761	Light	001	1305	GIS	2023	7/19/23	26			\$ 29.26	2033	2033	10			In service		
2618	Safety	001	0900	Fire	2015	5/5/15	0	62484		\$ 57,159.60	2035	2035	20	20	\$400,000	In service	New Engine	
2714	Safety	001	0900	Fire	2020	6/25/20	813	28684		\$ 21,962.12	2035	2035	15			In service	Fire Truck	
2723	Heavy	405	1380	Stormwater	2020	10/30/20	714	5262		\$ 869.64	2035	2035	15			In service	Freightliner Dumptruck	
2728	Heavy	403	1360	Solid Waste	2022	5/3/21	588	29077		\$ 2,933.61	2036	2036	15			In service	Kruehleboom	
2474	Heavy	001	1350	Sewer Collections	2017	10/17/03	50507	76660		\$ 11,974.53	?	?	15		\$ 30,000	In service	was suppose to be replaced with 2658	
401	Safety	001	0900	Fire	1947	10/1/47	4324	6834		\$ 13,953.58	1947	N/A				In service	Show Truck	
2680	Safety	001	0800	Police	1998	5/30/18				\$ 15,154.79						In service	High water military vehicle	
2543	Safety	001	0900	Fire	2008	1/29/08	53	77481		\$ 7,098.25	2018		10			In service	Ford Ranger	

Proforma 401

Pro-Forma for Utilities Fund - 401

	<u>Adopted</u>		<u>PROJECTED</u>		
	<u>2024-25</u>	<u>2025-26</u>	<u>2026-27</u>	<u>2027-28</u>	<u>2028-29</u>
Service Fees - Water, resid	2,596,703	2,661,621	2,728,161	2,796,365	2,866,274
Service Fees - Sewer, resid	5,294,732	5,427,100	5,562,778	5,701,847	5,844,393
Service Fees - Water, comm	1,619,863	1,660,360	1,701,869	1,744,415	1,788,026
Service Fees - Sewer, comm	2,479,633	2,541,624	2,605,164	2,670,294	2,737,051
Connection Fees	85,000	85,850	86,709	87,576	88,451
Service Charges & Penalties	217,000	219,170	221,362	223,575	225,811
Operating Revenues	12,292,931	12,595,724	12,906,042	13,224,072	13,550,007
Interest & Other Revenues	1,576,166	1,607,689	1,639,843	1,672,640	1,706,093
Non-Operating Revenues	1,576,166	1,607,689	1,639,843	1,672,640	1,706,093
TOTAL REVENUES	13,869,097	14,203,413	14,545,885	14,896,712	15,256,099
Salaries	2,238,649	2,263,722	2,313,524	2,364,421	2,416,439
Salaries-Part-Time	-	-	-	-	-
Service/Incentive/Leave	-	-	-	-	-
Social Security & Medicare	155,708	157,436	160,585	163,797	167,073
Pension Contributions	45,855	46,176	46,638	47,104	47,575
DC Plan Contributions	101,011	102,041	103,062	104,092	105,133
Medical Insurance	499,406	504,600	529,830	556,321	584,137
Workers Compensation	67,259	68,006	69,026	70,061	71,112
Personal Services	3,107,893	3,141,983	3,222,664	3,305,797	3,391,469
Utilities	507,422	512,699	522,953	533,412	544,080
Repair and Maintenance	765,126	771,400	786,828	802,565	818,616
Fuel	75,777	77,149	77,920	78,699	79,486
Other Operating	4,366,598	4,413,757	4,502,032	4,592,073	4,683,915
Operating Expenses	5,714,923	5,775,005	5,889,734	6,006,749	6,126,097
Vehicles & Trucks	-	100,000	100,000	100,000	100,000
Computer HW/SW	14,193	1,500	1,500	1,500	1,500
Other Capital Outlay	-	100,000	100,000	100,000	100,000
Capital Improvement Projects	785,000	1,030,000	30,000	30,000	30,000
Capital Expenses	799,193	1,231,500	231,500	231,500	231,500
Debt Service 2015 Refunding	663,402	664,076	663,944	663,402	663,452
Debt Service - SRF	943,367	943,367	943,367	943,367	943,367
Debt Service 2018 Refunding	598,500	535,500	535,500	598,500	598,500
Transfer Out-Cost Allocation	1,302,118	1,330,765	1,360,041	1,389,962	1,420,541
Transfer Out-GF ROI	739,701	739,701	739,701	739,701	739,701
Other Expenses	4,247,088	4,213,409	4,242,553	4,334,932	4,365,561
TOTAL EXPENSES	13,869,097	14,361,896	13,586,450	13,878,978	14,114,627
Net Cash Incr/(Decr)	-	(158,483)	959,435	1,017,734	1,141,472

Proforma 403

Pro-Forma for Sanitation Fund - 403

	Adonted		PROJECTED		
	2024-25	2025-26	2026-27	2027-28	2028-29
Service Fees - Resid	2,077,152	2,097,924	2,118,903	2,140,092	2,161,493
Service Fees - Comm	1,294,236	1,365,419	1,440,517	1,519,745	1,603,331
Service Fees - Recyrcing	130,000	131,950	133,929	135,938	137,977
Service Fees - Tipping, Resid	747,339	799,653	833,238	870,734	909,917
Service Fees - Tipping, Comm	1,295,924	1,315,363	1,335,093	1,355,120	1,375,446
Fees & Fines	3,800	3,895	3,953	4,013	4,073
Operating Revenues	5,548,451	5,714,203	5,865,634	6,025,642	6,192,238
Interest & Other Revenues	500	510	520	531	541
Non-Operating Revenues	500	510	520	531	541
TOTAL REVENUES	5,548,951	5,714,713	5,866,154	6,026,172	6,192,779
Salaries	1,076,970	1,115,741	1,141,403	1,167,655	1,194,511
Social Security & Medicare	73,240	75,877	77,622	79,407	81,233
Pension Contributions	45,855	44,938	44,039	43,158	42,295
DC Plan Contributions	34,902	35,077	35,252	35,428	35,605
Medical Insurance	259,112	272,068	285,671	299,955	314,952
Workers Compensation	69,239	71,316	73,456	75,659	77,929
Personal Services	1,559,317	1,615,017	1,657,443	1,701,263	1,746,527
Utilities	6,307	6,496	6,691	6,892	7,099
Repair and Maintenance	292,613	298,465	304,435	310,523	316,734
Recyrcing Transport - comm	-	-	-	-	-
Recyrcing Transport - resid	-	-	-	-	-
Landfill Fees - comm	928,450	933,092	937,758	942,446	947,159
Landfill Fees - resid	639,250	642,446	645,658	648,887	652,131
Landfill Fees - yard waste	413,250	415,316	417,393	419,480	421,577
Fuel	208,320	209,362	215,642	222,112	228,775
Other Operating	573,546	579,281	585,074	590,925	596,834
Operating Expenses	3,061,736	3,084,459	3,112,651	3,141,265	3,170,309
Vehicles & Trucks	-	-	-	-	-
Computer HW/SW	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-
Capital Expenses	-	-	-	-	-
Transfer Out-Cost Allocation	499,960	504,960	510,009	515,109	520,260
Transfer Out-Franchise Fee	332,937	334,602	336,275	337,956	339,646
Debt Service 2018 Refunding	95,000	95,475	95,952	96,432	96,914
Other Expenses	927,897	935,036	942,236	949,497	956,821
TOTAL EXPENSES	5,548,951	5,634,512	5,712,331	5,792,025	5,873,656
Net Cash Incr/(Decr)	-	80,201	153,823	234,147	319,123

Proforma 405

Pro-Forma for Stormwater Fund - 405

	Adopted	PROJECTED			
	2024-25	2025-26	2026-27	2027-28	2028-29
Service Fees - Resid	635,820	642,178	648,600	655,086	661,637
Service Fees - Comm	487,624	492,500	497,425	502,399	507,423
Operating Revenues	1,123,444	1,134,678	1,146,025	1,157,485	1,169,060
Interest & Other Revenues	136,298	139,024	141,804	144,641	147,533
Non-Operating Revenues	136,298	139,024	141,804	144,641	147,533
TOTAL REVENUES	1,259,742	1,273,702	1,287,830	1,302,126	1,316,594
Salaries	261,483	269,327	277,407	285,730	294,301
Social Security & Medicare	19,083	19,522	19,971	20,430	20,900
Pension Contributions	6,551	6,485	6,421	6,356	6,293
DC Plan Contributions	13,371	13,872	14,393	14,932	15,492
Medical Insurance	46,741	49,078	51,532	54,109	56,814
Workers Compensation	18,780	19,343	19,924	20,521	21,137
Personal Services	366,009	377,629	389,647	402,079	414,938
Utilities	10,092	10,395	10,707	11,028	11,359
Repair and Maintenance	53,695	54,769	55,864	56,982	58,121
Fuel	20,279	20,887	21,514	22,159	22,824
Other Operating	371,239	374,951	378,701	382,488	386,313
Operating Expenses	455,305	461,002	466,786	472,657	478,617
Vehicles & Trucks	-	-	-	-	-
Computer HW/SW	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-
Capital Improvements	-	200,000	200,000	225,000	250,000
Capital Expenses	-	200,000	200,000	225,000	250,000
Debt Service - 2018 Refunding	152,000	136,000	136,000	152,000	152,000
Transfer Out-Cost Allocation	218,991	221,181	223,393	225,627	227,883
Transfer Out-Franchise Fee	67,437	67,774	68,113	68,454	68,796
Other Expenses	438,428	424,955	427,506	446,080	448,679
TOTAL EXPENSES	1,259,742	1,463,586	1,483,939	1,545,815	1,592,233
Net Cash Incr/(Decr)	-	(189,884)	(196,109)	(243,689)	(275,640)

Resolution 2024-14 Budget

RESOLUTION 2024-14

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FORT WALTON BEACH, FLORIDA, ADOPTING THE MILLAGE RATE FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2024 AND ENDING SEPTEMBER 30, 2025; AND PROVIDING AN EFFECTIVE DATE

WHEREAS, Chapter 200 of the Florida Statutes provides the procedure for adoption of ad valorem taxes and millage rates; and

WHEREAS, the City of Fort Walton Beach held a meeting to set the tentative millage on June 25, 2024 and a Budget Workshop on August 12, 2024 to discuss the proposed FY 2024-25 budget; and

WHEREAS, the City held a public budget hearing on September 10, 2024, as required by Section 200.065 of the Florida Statutes; and

WHEREAS, the Okaloosa County Property Appraiser has certified that the gross taxable value for operating purposes not exempt from taxation within the City of Fort Walton Beach is \$2,197,593,063, an increase of \$113,374,537, or 5.44%, from the 2023 final gross taxable property value of \$2,084,218,526; and

WHEREAS, on September 10, 2024, the City Council tentatively adopted the operating millage rate of 4.6116 mills with no debt service millage; and

WHEREAS, Section 200.065, Florida Statutes, requires that at the conclusion of the second public hearing on September 24, 2024 to discuss the City's proposed millage rate and budget, the City Council adopt the final ad valorem millage rate for operating purposes and set any debt service millage rate by adoption of a resolution that includes the percentage increase or decrease over the "rolled-back" rate.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF FORT WALTON BEACH, FLORIDA:

Section 1. Final Millage Rate

The City Council hereby sets the final operating millage rate for the City of Fort Walton Beach for FY 2024-25 at 4.3282 mills, which is 0.0% more than the rolled-back rate of 4.3282 mills. There is no voted debt service millage.

Section 2. Effective Date

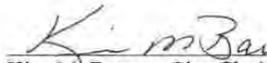
This resolution shall become effective on and after October 1, 2024.

Adopted: September 24, 2024


Richard A. Rynearson, Mayor

Attest:

Approved as to legal form and sufficiency
for the City of Fort Walton Beach, only.


Kim M. Barnes, City Clerk




Jeffrey Burns, City Attorney

Resolution 2024-15 Carryovers

RESOLUTION 2024-15

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FORT WALTON BEACH, FLORIDA, ADOPTING THE BUDGET FOR CERTAIN EXPENDITURES, EXPENSES, CAPITAL IMPROVEMENTS AND CERTAIN INDEBTEDNESS FOR THE CITY OF FORT WALTON BEACH, FLORIDA, FOR THE YEAR BEGINNING OCTOBER 1, 2024 AND ENDING SEPTEMBER 30, 2025; AND PROVIDING AN EFFECTIVE DATE

WHEREAS, each fiscal year, the City is required to adopt a budget for the operation of the City government; and

WHEREAS, the City held a public FY 2024-25 tentative millage rate meeting on June 25, 2024 and a public Budget Workshop on August 12, 2024 to discuss the FY 2024-25 budget. The City held public budget hearings on September 10, 2024 and September 24, 2024 to formally adopt the FY 2024-25 comprehensive budget as required by Section 200.065 of the Florida Statutes; and

WHEREAS, the document entitled “City of Fort Walton Beach FY 2024-25 Budget” comprises the total amount of \$60,558,326 for all funds reported; and

WHEREAS, it is the desire for the City Council for the City of Fort Walton Beach, Florida to adopt a final budget for the fiscal year beginning October 1, 2024 and ending September 30, 2025.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF FORT WALTON BEACH, FLORIDA:

Section 1. Adoption of Budget

The City Council hereby approves and adopts the final FY 2024-25 budget for the City of Fort Walton Beach, Florida entitled “City of Fort Walton Beach FY 2024-25 Budget” which comprises the total amount of \$60,558,326 for all funds reported. The budget is being presented as a balanced budget whereby there are sufficient revenues to offset all estimated expenditures or expenses. All budget appropriations are based upon the total expenditures and/or expenses even though the budget has been prepared based on line items and summarized to a categorical level.

Section 2. Budget Amendments

a. The City Council may make any amendments to the adopted budget, by resolution, as it may deem necessary and proper.

b. Budget amendments requesting additional expenditures or expenses must also identify the corresponding funding source.

Section 3. Budget Transfers

Budget transfers shall be accomplished pursuant to Administrative Policy FIN-13 as provided by Resolution 2011-19 adopted by the City Council on August 16, 2011.

Section 4. Debt Service

a. Debt service for the General Fund will be paid from operating revenues from the General Fund.

b. Debt service for the Utilities, Sanitation and Stormwater Enterprise Funds will be paid from operating revenues from the Enterprise Funds.

RESOLUTION 2024-15

Section 5. Carryovers

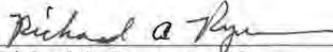
a. Projects that were not completed during the prior fiscal year are carried forward and are funded with the corresponding carryover appropriations of the prior year. These are commitments anticipated to be incomplete as of September 30, 2024 and will be continued and made a part of the FY 2024-25 budget. The document entitled "City of Fort Walton Beach FY 2024-25 Grant & CIP Project Carryovers" dated September 24, 2024 comprises the total amount of \$13,425,702 for all funds reported.

b. Encumbrances (open purchase orders) that were not completed during the prior fiscal year are carried forward and are funded with the corresponding carryover appropriations of the prior year. These are commitments anticipated to be incomplete as of September 30, 2024 and will be continued and made a part of the FY 2024-25 budget. The document entitled "City of Fort Walton Beach FY 2024-25 Encumbrance Carryovers" dated September 24, 2024 comprises the total amount of \$10,620,662.56 for all funds reported.

Section 6. Effective Date

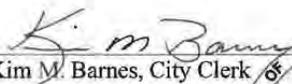
This resolution shall become effective on and after October 1, 2024.

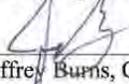
Adopted: September 24, 2024


Richard A. Rynearson, Mayor

Attest:

Approved as to legal form and sufficiency
for the City of Fort Walton Beach, only


Kim M. Barnes, City Clerk


Jeffrey Burns, City Attorney



FY 2024-25 Special Project Carryovers

CITY OF FORT WALTON BEACH
FY 2024-25 Grant & CIP Project Carryovers
Council Meeting 9/24/2024

Project	Account	Amount
Preston Hood Athletic Complex Expansion	TBD	8,062,107
Preston Hood Athletic Complex Expansion 10% Change Orders	TBD	806,210
Liza Jackson Park Improvements	001-1498-552-3100	15,861
Landing Improvements - Phase 2 - Restore Act	001-5352-572-6310	1,070,024
Landing Improvements - Phase 2 - TDC	001-5352-572-6310	500,000
Port Security Boat Cover Grant	001-1591-522-6406	57,921
	001-1499-522-6406	19,307
Intersection & Pedestrian Improvements	001-1499-541-6351	86,978
Tree Mitigation	001-1205-515-5250	73,880
General Fund		10,692,288
Rehabilitation of Housing	107-1910-554-3400	51,809
90Works Project90	107-1940-554-5265	8,100
OK County Head Start	107-1950-554-5253	20,000
Elder Services of Okaloosa County	107-1940-554-5257	18,309
Greater Peace MB Church	107-1940-554-5254	6,652
CDBG Fund		104,870
Marilyn Craven - Beal Apartments	109-2000-552-8200	8,202
Ben Merrell - Merrell Properties	109-2000-552-8200	1,900
Dewey Destin Enterprises - Pink Coyote	109-2000-552-8200	10,000
Warren Hill - SFR-Demo (PR requested)	109-2000-552-8200	4,500
Board of Directors - Camp Walton Village Condo	109-2000-552-8200	10,000
Danica Connell - Camp Brooks, LLC	109-2000-552-8200	15,000
Matthew Minnix - Thick Cookie Co	109-2000-552-8200	7,829
Doug Wagner - Emerald Air Services, LLC	109-2000-552-8200	7,925
Dumpster Enclosure - 128 1st Street SE	109-2000-552-6310	5,779
Wayfinding	109-5608-541-6351	65,000
CRA - Library Park - CPTED	109-2000-552-6310	148,724
CRA - Improvements other than bldg - CPTED Projects	109-5352-572-6310	49,664
CRA Fund		334,523
Consultant Utility Task Orders - Professional Services	401-1300-536-3100	94,848
UCMR Testing Required by USEPA	401-1310-533-3100	13,113
Potable Well No. 3 Rehabilitation	401-5026-533-6362	425,716
WaterLine Replacement-Beachview Dr from Bentley Dr to Marshall Dr	401-5056-533-6360	40,000
WaterLine Replacement-Moriarty St from Meadowlark Rd-Hummingbird #	401-5056-533-6360	9,624
Brooks Bridge Water Relocation	401-5062-536-6360	348,445
Sewer System Grouting & Lining	401-5032-535-6361	102,188
Construction New Lift Station #2	401-5048-535-6310	301,356
Brooks Bridge Sewer Relocation	401-5062-536-6361	518,048
Computer Replacement	401-1500-536-5231	4,391
Computer Replacement - Replace Intranet GIS Server	401-1500-536-6420	12,385
Utilities Fund		1,870,114
Consultant Task Orders - Professional Services	405-1380-538-3100	134,302
Storm Drainage Improvement - Martisa Road NW	405-5019-538-6358	289,605
Stormwater Fund		423,907
Special Project Carry-Over All Funds		\$ 13,425,702

FY 2024-25 Encumbrance Carryovers

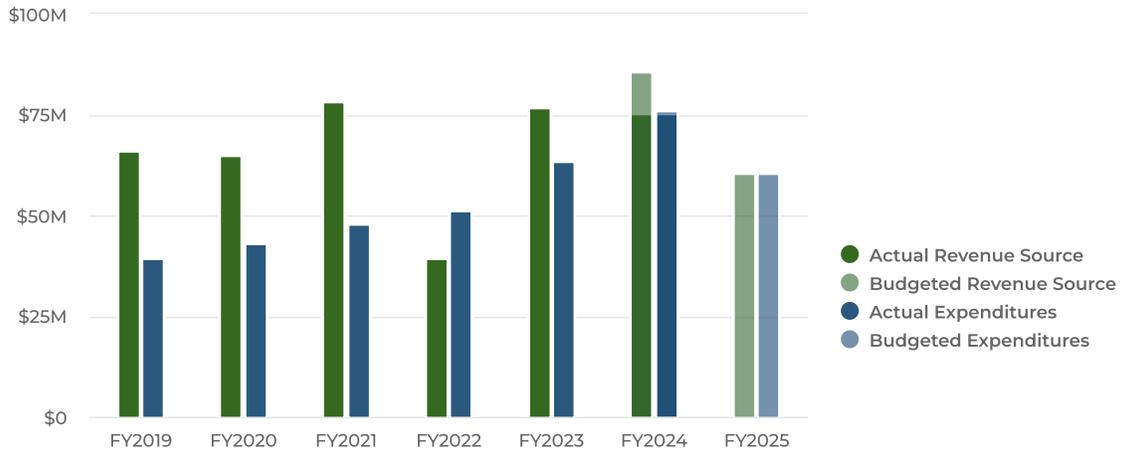
PO or PR	Date	Vendor	Description	PO Value	Account	New completion date
111164	06/11/24	Granicus, LLC	Software replacing MinuteTraq/Legistar	\$37,418.90	001-0400-512-5231	10/31/2024
107687	03/13/23	REXEL USA	Electric Equipment and CAT6 Outdoor Cable	\$468.09	001-0800-521-5200	10/31/2024
110703	04/16/24	Apparel Expressions LLC	Firearm Instructor Shirts and Hoodies	\$223.26	001-0800-521-5200	12/01/2024
110753	04/19/24	Federal Eastern International	PD Body Armor	\$228.42	001-0800-521-5200	12/01/2024
111156	06/10/24	Pacem Defense, LLC	Multi-Launcher 40mm	\$4,829.00	001-0800-521-5200	02/01/2025
111400	07/23/24	GT Distributors	Duty Belts and Accessories	\$878.68	001-0800-521-5200	12/01/2024
111862	09/04/24	Daisy Day	Training Polos for Police Officers	\$2,668.86	001-0800-521-5200	12/01/2024
111865	09/04/24	Emerald Coast Office Products	PD Office Chairs for Training Room	\$1,684.68	001-0800-521-5200	12/01/2024
111866	09/04/24	Amazon	PD Office Chairs for Roll Call Room	\$879.92	001-0800-521-5200	12/01/2024
111867	09/04/24	Amazon	PD Riot Gas Mask Bags	\$671.10	001-0800-521-5200	12/01/2024
104505	01/26/22	Federal Eastern International	Police Badges	\$805.00	001-0800-521-5210	12/01/2024
105992	08/12/22	Federal Eastern International	Corporal Badges	\$255.00	001-0800-521-5210	12/1/2024
108714	08/16/23	Federal Eastern International	PD Body Armor packet	\$221.40	001-0800-521-5210	12/01/2024
108902	09/06/23	H&B Army Navy	PD Utility Polo & Stryke Pants	\$1,387.00	001-0800-521-5210	12/01/2024
108950	09/13/23	Defense Tech (ALS)	PD munitions	\$1,351.95	001-0800-521-5213	12/01/2024
111171	06/12/24	Gulf State Distributors, INC	Simmunition Ammunition	\$1,420.00	001-0800-521-5213	12/01/2024
111736	08/22/24	Qualls Automotive Group	FD 1947 vintage Fire truck - engine/mechanical repairs	\$20,750.00	001-0900-522-6402	12/01/2024
111314	06/27/24	A World Of Signs	Bay Port sign	\$635.00	001-1000-572-5200	11/30/2024
111870	09/04/24	D&D Air Conditioning	Backboard for Oakland Heights	\$46,982.52	001-1010-572-6310	11/30/2024
108294	06/16/23	Highland Wake Construction	GC storage building footers and 40X60 shed	\$44,990.95	001-1040-572-6310	1/30/2025
110783	04/23/24	Centerline	Museum furniture	\$2,256.67	001-1070-573-5200	11/30/2024
109379	10/23/23	SCPDC	MGO Monthly Services	\$230.00	001-1200-541-3100	11/30/2025
109379	10/23/23	SCPDC	MGO Monthly Services	\$600.00	001-1205-515-3100	11/30/2025
109379	10/23/23	SCPDC	MGO Monthly Services	\$3,300.00	001-1217-529-3100	11/30/2025
110275	02/19/24	Whitrock Associates	Nuisance Abatement 137 Moriarity ST NW	\$17,975.00	001-1217-529-3400	06/30/2025
111195	06/13/24	City Glass Company	Replacement of insulated glass units at the Golf Course	\$789.00	001-1230-519-4640	45596
111546	07/31/24	D&D AC	Replacement of split system at Concession Stand	\$4,842.00	001-1230-519-4640	45596
110172	02/05/24	D&D AC	Chiller for City Hall	\$96,402.00	001-1230-519-4645	45596
110536	03/22/24	D&D AC	Transformer for City Hall	\$18,724.00	001-1230-519-4645	45596
111672	08/15/24	D&D AC	New split system for PD	\$12,872.00	001-1230-519-4645	45596
111673	08/15/24	D&D AC	New split system for PD gym	\$9,822.00	001-1230-519-4645	45596
108295	06/16/23	Highland Wake Construction	Construct museum building	\$358,686.92	001-1498-552-6214	1/30/2025
111013	05/24/24	Graybar	Ferry Pickleball Courts	\$26,809.10	001-1499-500-3100	10/31/2024
108988	09/19/23	Dana Safety Supply	Light & siren - PD K9 Durango (2); replaces PO 108743	\$33,297.66	001-1499-521-6403	12/01/2024
107334	01/26/23	Ten-8 Fire Equipment	Pierce Saber Pump Fire truck	\$757,329.00	001-1499-522-6402	2025 02-01
98851	01/27/20	CPH, Inc	Design & Permitting for Intersection Improvements	\$2,248.89	001-1499-541-6351	12/31/2024
105108	04/20/22	Ingram Signalization	Hollywood & Robinwood Intersection Improvements	\$399,654.75	001-1499-541-6351	12/31/2024
110288	02/20/24	James David Site Prep & Underground	General Street Resurfacing	\$8,410.06	001-1499-541-6351	10/31/2024
110651	04/04/24	James David Site Prep & Underground	General Street Resurfacing	\$20,074.64	001-1499-541-6351	10/31/2024
110894	05/03/24	S&J Provisions	Sidewalk Installation	\$52,052.50	001-1499-541-6351	10/31/2024
110998	05/21/24	B & P Construction of NWF	Sidewalk Installation	\$79,490.40	001-1499-541-6351	11/30/2024
111392	07/17/24	James David Site Prep & Underground	General Street Resurfacing	\$13,355.08	001-1499-541-6351	10/31/2024
109637	11/22/23	MRD Associates	Coral Creek Nature Trail Design	\$63,029.99	001-1499-572-3100	12/31/2024
110783	04/23/24	Centerline	Museum furniture	\$18,392.05	001-1499-572-5200	11/30/2024
108295	06/16/23	Highland Wake Construction	Construct museum building	\$118,482.03	001-1499-572-6257	1/30/2025
108294	06/16/23	Highland Wake Construction	GC storage building footers and 40X60 shed	\$139,824.54	001-1499-572-6310	1/30/2025
111006	05/23/24	SRM Concrete	Concrete for Jet Park Sidewalks	\$5,166.00	001-1499-572-6310	10/31/2024
111568	07/29/24	Decks and Docks	Ferry PB Courts Service Board	\$221.25	001-1499-572-6310	45505
111740	08/23/24	SRM Concrete	Concrete for Ferry Park Pickleball Light Poles	\$3,045.00	001-1499-572-6310	11/30/2024
111760	08/27/24	Champion Contractors	Fencing for pickleball courts/Ferry Park	\$5,351.70	001-1499-572-6310	10/31/2024
111881	09/05/24	Court Surfaces	Resurface pickleball courts; Ferry Park	\$36,360.00	001-1499-572-6310	10/30/2024
101458	12/08/20	Howard Technology Solutions	Growth Management Kiosk	\$9,446.00	001-1500-519-4944	09/30/2025
106070	08/23/22	A World of Signs	Vehicle wrap - FD BC Vehicle	\$3,915.00	001-1500-519-6404	09/30/2025
106071	08/23/22	Williams Communications	Unity radio - FD BC Vehicle	\$11,382.29	001-1500-519-6404	09/30/2025
106074	08/23/22	Restylers Aftermarket	Winch mount - FD BC Vehicle	\$575.94	001-1500-519-6404	09/30/2025
106075	08/23/22	Jwelds LLC	Custom command box - FD BC Vehicle	\$4,750.00	001-1500-519-6404	09/30/2025
106270	10/01/21	Duval Chevrolet	Silverado Crew Cab - FD BC Vehicle	\$49,441.00	001-1500-519-6404	09/30/2025
106460	10/05/22	Duval Ford	Vehicle Ford Ranger; RP#2508; was PO 106216	\$28,773.00	001-1500-519-6404	09/30/2025
108611	07/28/23	Empire Truck / NAFG	Vehicle - Flatbed dump truck	\$154,737.06	001-1500-519-6404	09/30/2025
108987	09/19/23	Dana Safety Supply	Light & siren - PD Durango (4); replaces PO 108742	\$48,868.80	001-1500-519-6404	12/01/2024
110016	01/19/24	StepOne Automotive	2024 Ford F150 Police Responder	\$48,950.02	001-1500-519-6404	09/30/2025
110019	01/19/24	Communications Engineering	Radio Installation	\$350.00	001-1500-519-6404	09/30/2025
110020	01/19/24	Dana Safety Supply	Light & siren package	\$10,682.66	001-1500-519-6404	09/30/2025
110021	01/19/24	A World of Signs	Vehicle wrap	\$2,650.00	001-1500-519-6404	09/30/2025
110022	01/19/24	Communications Engineering	Radio Installation	\$175.00	001-1500-519-6404	09/30/2025
110239	02/13/24	StepOne Automotive	(2) 2024 Dodge Durangos	\$87,590.00	001-1500-519-6404	09/30/2025
110241	02/13/24	Williams Communications	Light & siren package	\$20,494.00	001-1500-519-6404	09/30/2025
110242	2/13/2024	Communications Engineering	Radio Installation	\$350.00	001-1500-519-6404	09/30/2025
110243	02/13/24	A World of Signs	Ghost graphics	\$1,050.00	001-1500-519-6404	09/30/2025

110245	02/14/24	Dana Safety Supply	Light & siren package	\$19,289.31	001-1500-519-6404	09/30/2025
107676	03/10/23	Silver Ships	Fire Boat, vessel	\$294,681.40	001-1591-522-6406	12/31/2024
108293	06/16/23	Highland Wake Construction	Site work & construction of cemetery	\$7,338.17	001-5054-539-6214	1/30/2025
109302	10/13/23	Coral Industries	Cemetery Glass and Framing (Line1)	\$620.10	001-5054-539-6214	10/30/2025
			General Fund Total	\$3,283,953.71		
110739	04/18/24	Federal Eastern International	PD Body Armor	\$4,717.80	102-1543-521-5210	12/01/2024
110740	04/18/24	Federal Eastern International	PD Body Armor	\$10,350.26	102-1543-521-5210	12/01/2024
111178	06/13/24	Federal Eastern International	PD Body Armor	\$1,756.08	102-1543-521-5210	12/01/2024
111437	07/25/24	Federal Eastern International	PD Body Armor	\$6,146.28	102-1543-521-5210	12/01/2024
			Law Enforcement Trust Fund Total	\$22,970.42		
109379	10/23/23	SCPDC	MGO Monthly Services	\$1,833.30	106-1215-524-3100	11/30/2025
			Florida Building Code Fund Total	\$1,833.30		
108016	04/28/23	JDF Architecture, LLC	Task order Cemetery admin and Museum addition	\$6,300.00	109-2000-552-3100	01/30/2025
109309	10/13/23	JDF Architecture, LLC	Liza Jackson task order, general consulting services	\$45,100.00	109-2000-552-3100	10/30/2025
109310	10/13/23	MRD Associates, INC.	Liza Jackson task order, general consulting services	\$62,765.00	109-2000-552-3100	10/30/2025
110712	04/16/24	Kimley Horn	FWB Downtown Design	\$82,820.00	109-2000-552-3100	09/30/2025
111584	08/05/24	KMS Communications	Sound Park Security Camera	\$8,385.00	109-2000-552-6310	12/30/2024
111737	08/23/24	Champion Contractors	CRA Project for Dumpster Enclosures 1st Street	\$5,779.65	109-2000-552-6310	10/30/2024
94733	09/04/18	AVCON, Inc	FWB Landing - Phase I	\$6,555.14	109-5352-572-6310	09/30/2025
94734	09/04/18	AVCON, Inc	FWB Landing - Phase II	\$15,573.75	109-5352-572-6310	10/31/2025
108438	07/07/23	Avcon Inc.	Task order testing/inspection & archaeological monitoring	\$44,210.00	109-5352-572-6310	01/30/2025
108295	06/16/23	Highland Wake Construction	Construct museum building	\$404,269.32	109-5363-572-6214	1/30/2025
107690	06/15/23	GLC Contracting	Landing Phase I - Boardwalk, sidewalk, sod, railing, lighting	\$96,661.06	109-5499-572-6310	11/30/2024
110933	06/17/24	Henderson Electric	Wiring to dock at Indianola (PO & Chg Order)	\$37,600.00	109-5499-572-6310	11/30/2024
111014	05/07/24	GLC Contracting, Inc.	Phase II ITB 24-006 Landing	\$2,360,082.65	109-5499-572-6310	1/31/2025
111888	09/09/24	Park Warehouse	Benches and bike racks for the Landing	\$17,196.19	109-5499-572-6310	1/31/2024
111893	09/11/24	Avcon, Inc.	Task order for ph 2 and 3 Landing	\$78,400.00	109-5499-572-6310	6/30/2025
			Community Redevelopment Agency Fund Total	\$3,271,697.76		
108933	09/08/23	Superior; Naviline	Naviline contact management software install	\$1,670.26	401-0520-536-3100	10/31/2024
110187	02/05/24	Superior, LLC	Annual access fee for Kiosk payments	\$3,640.00	401-0520-536-3100	12/31/2024
109615	11/20/23	Arista Info Systems	Utility Billing Invoices	\$1,501.54	401-0520-536-3400	10/31/2024
109615	11/20/23	Arista Info Systems	Utility Billing Invoices	\$4,653.04	401-0520-536-4200	10/31/2024
108924	09/07/23	Mott MacDonald	Construction Administration for Brooks Bridge	\$19,096.67	401-1300-536-3100	09/30/2025
109596	11/15/23	Poly, Inc.	Impact Evaluation for NEWF Water Management	\$25,000.00	401-1300-536-3100	12/31/2024
109757	12/06/23	Ardurra Group, Inc.	Utility Locate Assistance	\$48,000.00	401-1300-536-3100	09/30/2025
111715	08/21/24	Raffelis Financial Consultants	Water and Wastewater Revenue Sufficiency Study	\$35,000.00	401-1300-536-3100	12/31/2024
111647	08/12/24	Grainger	Well 6 Electrical Upgrade	\$1,209.33	401-1310-533-4680	11/30/2024
111861	09/04/24	TNEMEC Company	Paint for Well 6	\$2,647.85	401-1310-533-4680	11/30/2024
106894	11/18/22	Control Systems & Instrumentation	Replace Soft Starters at Lift Station 4	\$6,414.55	401-1350-535-4680	10/31/2024
111811	08/20/24	V-Tech IO	Laptop Computers	\$3,586.20	401-1350-535-5231	11/30/2024
111883	09/05/24	HDR Engineering	Design of Well No. 3 building piping replacement	\$74,284.00	401-5026-533-6362	09/30/2025
104709	02/22/22	Mott MacDonald Florida	Design of Lift Station No. 22	\$8,350.00	401-5048-535-6310	09/30/2025
111101	06/04/24	Jim House & Associates	Pump, Guide Rails, Control Panels, for Lift Station No. 22	\$85,194.00	401-5048-535-6310	01/31/2025
111629	08/09/24	Utility Service	Replace Lift Station No. 22	\$539,072.82	401-5048-535-6310	09/30/2025
111882	09/05/24	HDR Engineering	Design of Lift Station #2 replacement	\$139,971.00	401-5048-535-6310	09/30/2025
108259	06/09/23	Superior Construction Co.	Utility Work Brooks Bridge - line 8-42; 67-69	\$714,747.53	401-5062-536-6360	9/30/2025
108259	06/09/23	Superior Construction Co.	Utility Work Brooks Bridge - line 43 - 66	\$942,680.91	401-5062-536-6361	9/30/2025
107257	01/11/23	Core & Main LP	Water meter project; materials & install	\$15,942.50	401-5367-533-6368	12/31/2024
107668	03/08/23	Core & Main LP	Water meter project; materials & install	\$939,180.39	401-5367-533-6368	12/31/2024
			Utilities Fund Total	\$3,611,842.59		
108610	07/28/23	Action Truck Center	Vehicle - Frontloader	\$392,384.00	403-1500-534-6404	09/30/2025
111684	08/19/24	Toter, LLC	Sanitation containers - Residential	\$11,980.00	403-1360-534-5226	10/31/2024
			Sanitation Fund Total	\$404,364.00		
111599	08/07/24	The Lake Doctors	Pond Cleaning of Bass Lake	\$10,598.00	405-1380-538-3100	09/30/2025
107624	03/02/23	Mott MacDonald	Design Stormwater Improvements on Martisa Road	\$13,402.78	405-5019-538-6358	09/30/2025
			Stormwater Fund Total	\$24,000.78		
			TOTAL ENCUMBRANCES	\$10,620,662.56		

FUND SUMMARIES

All Funds Summary

Summary



All Funds Summary Comprehensive Summary

Name	Account ID	FY2025 Budgeted
Beginning Fund Balance:		N/A
Revenues		
Ad Valorem Taxes		
Finance		\$7,505,843.00
Community Redevelopment Agency		\$1,530,199.00
Total Ad Valorem Taxes:		\$9,036,042.00
Other Taxes		
Finance		\$5,789,433.00
Police		\$267,370.00
Fire		\$275,000.00
Total Other Taxes:		\$6,331,803.00
Licenses and Permits		
Finance		\$2,307,720.00
Police		\$50.00
Fire		\$4,232.00
Planning & Zoning		\$54,228.00
Sanitation/Solid Waste		\$37,000.00

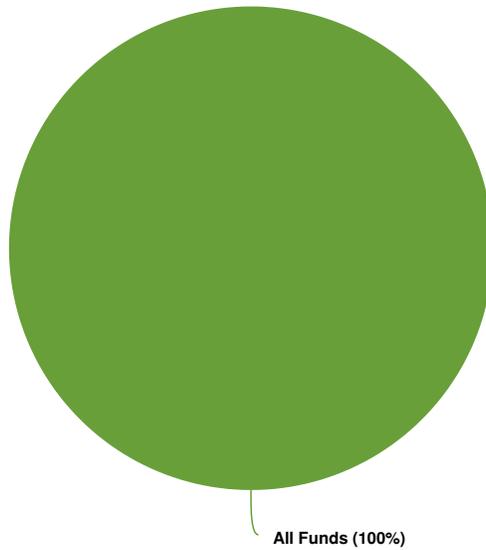
Name	Account ID	FY2025 Budgeted
FL Bldg Code		\$711,000.00
Total Licenses and Permits:		\$3,114,230.00
Intergovernmental Revenue		
Finance		\$3,605,011.00
Fire		\$6,720.00
Local Discretionary Half Cent Sales Tax Fund		\$2,706,008.00
Non-Departmental		\$100,636.00
CDBG		\$134,174.00
Community Redevelopment Agency		\$1,354,347.00
Total Intergovernmental Revenue:		\$7,906,896.00
Charges for Services		
Finance		\$50.00
Police		\$11,297.00
Fire		\$27,000.00
Parks & Recreation		\$370,570.00
Parks & ROW		\$165,496.00
Golf Club		\$2,671,641.00
Library		\$15,700.00
Museum		\$81,100.00
Cemetery		\$391,700.00
Facilities		\$150.00
Streets		\$160,952.00
Sanitation/Solid Waste		\$5,381,451.00
Non-Departmental		\$102,071.00
Finance - Customer Service		\$3,500.00
Water Plant Operations		\$4,430,066.00
Sewer Collection System		\$7,774,365.00
Recycling		\$130,000.00
Stormwater		\$1,123,444.00
Total Charges for Services:		\$22,840,553.00
Fines and Forfeitures		
Police		\$64,500.00
Library		\$1,500.00
Code Enforcement		\$37,000.00
Law Enforcement Training		\$4,000.00
Total Fines and Forfeitures:		\$107,000.00
Interest & Other Revenues		
N\A		\$300.00
Inactive		\$300.00
Parks & ROW		\$5,668.00
Golf Club		\$31,076.00

Name	Account ID	FY2025 Budgeted
TDC		\$1,344,000.00
Non-Departmental		\$1,036,406.00
FL Bldg Code		\$500.00
Total Interest & Other Revenues:		\$2,418,250.00
Interfund Transfers In		
Inactive		\$32,200.00
Transfers Out		\$1,140,074.00
Total Interfund Transfers In:		\$1,172,274.00
Appropriation from Reserves		
Transfers Out		\$7,631,278.00
Total Appropriation from Reserves:		\$7,631,278.00
Total Revenues:		\$60,558,326.00
Expenditures		
Personnel Services		
General Government		\$3,865,834.87
Public Safety		\$14,428,791.91
Culture & Recreation		\$3,978,755.86
Transportation		\$519,238.84
Physical Environment		\$5,195,743.52
Economic Environment		\$552,445.00
Total Personnel Services:		\$28,540,810.00
Operating Expenditures		
General Government		\$6,560,593.00
Public Safety		\$1,818,097.00
Culture & Recreation		\$1,490,643.00
Transportation		\$107,429.00
Physical Environment		\$9,120,053.00
Economic Environment		\$796,072.00
Total Operating Expenditures:		\$19,892,887.00
Capital Outlay		
General Government		\$527,202.00
Public Safety		\$105,927.00
Culture & Recreation		\$5,010,436.00
Physical Environment		\$939,960.00
Economic Environment		\$250,000.00
Total Capital Outlay:		\$6,833,525.00
Grants & Aids		
General Government		\$68,209.00
Physical Environment		\$500.00

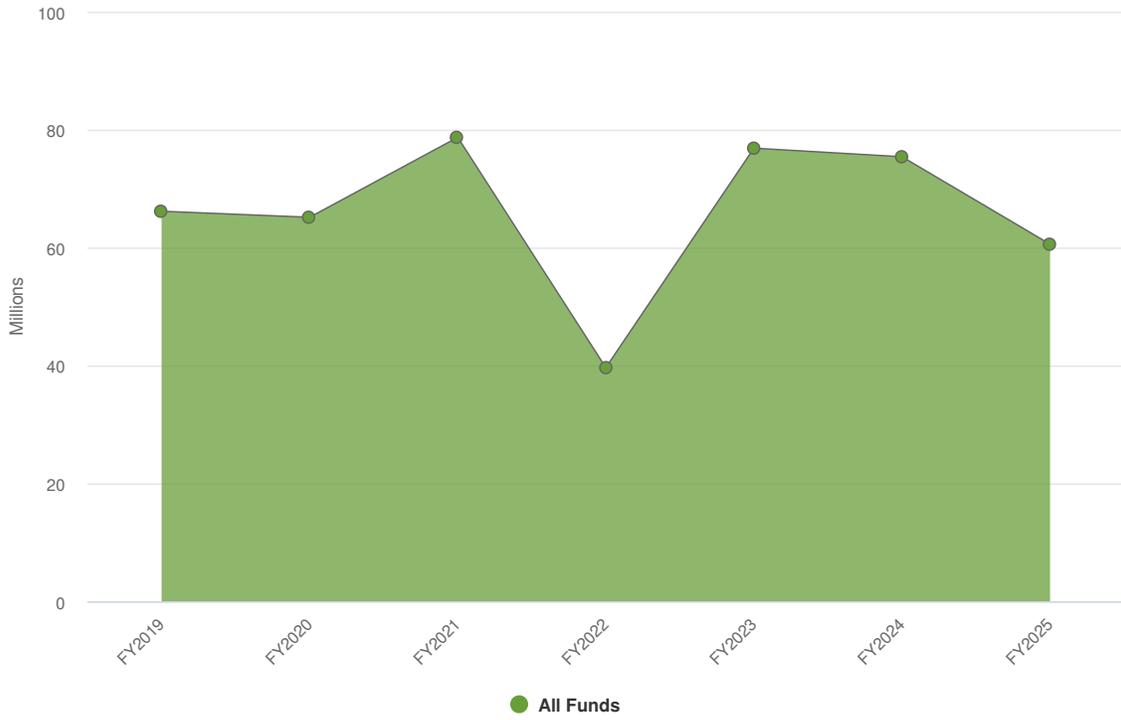
Name	Account ID	FY2025 Budgeted
Economic Environment		\$120,000.00
Total Grants & Aids:		\$188,709.00
Other Financing Activity		
General Government		-\$2,361,312.00
Public Safety		\$355,172.00
Culture & Recreation		\$37,000.00
Physical Environment		\$5,751,332.00
Economic Environment		\$1,320,203.00
Total Other Financing Activity:		\$5,102,395.00
Total Expenditures:		\$60,558,326.00
Ending Fund Balance:		N/A

Revenue by Fund

2025 Revenue by Fund



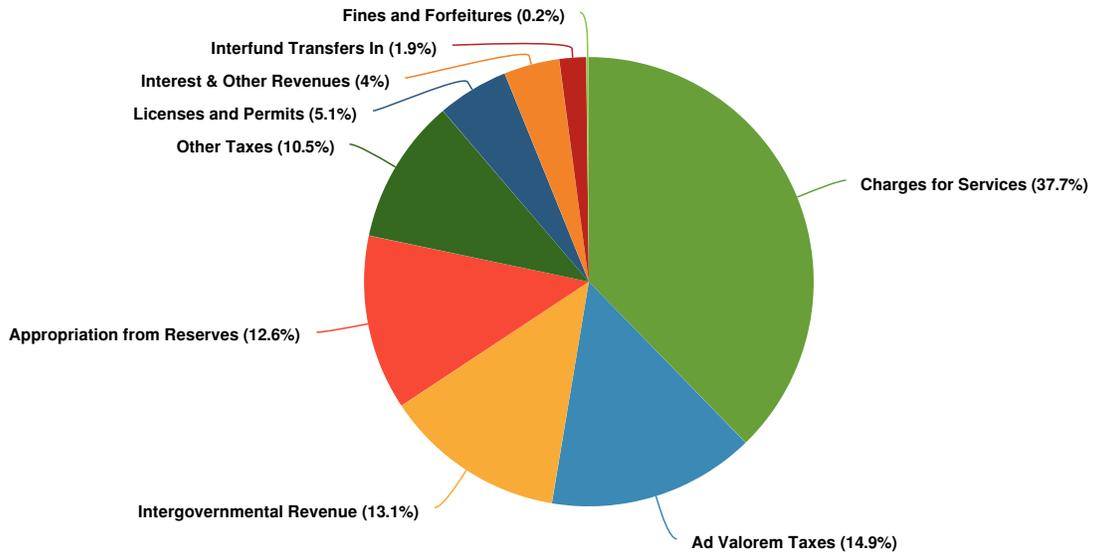
Budgeted and Historical 2025 Revenue by Fund



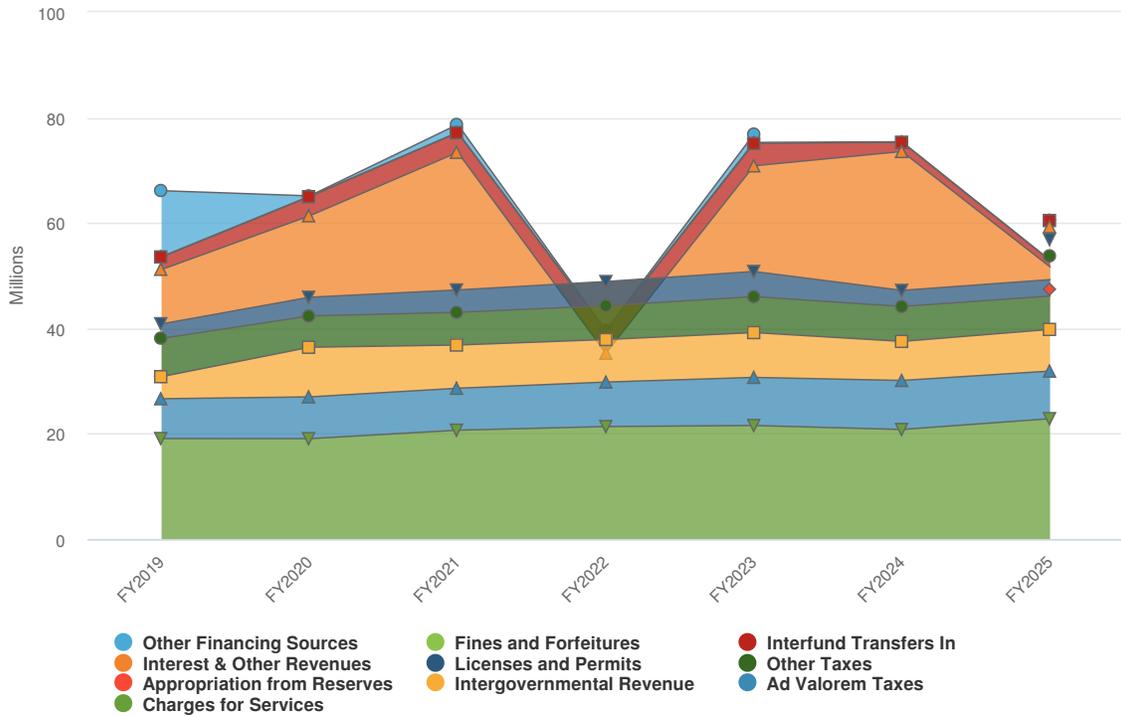
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
All Funds			
Governmental Funds		\$39,880,536.00	-25.5%
Enterprise Funds		\$20,677,790.00	-36.2%
Total All Funds:		\$60,558,326.00	-29.6%

Revenues by Source

Projected 2025 Revenues by Source



Budgeted and Historical 2025 Revenues by Source

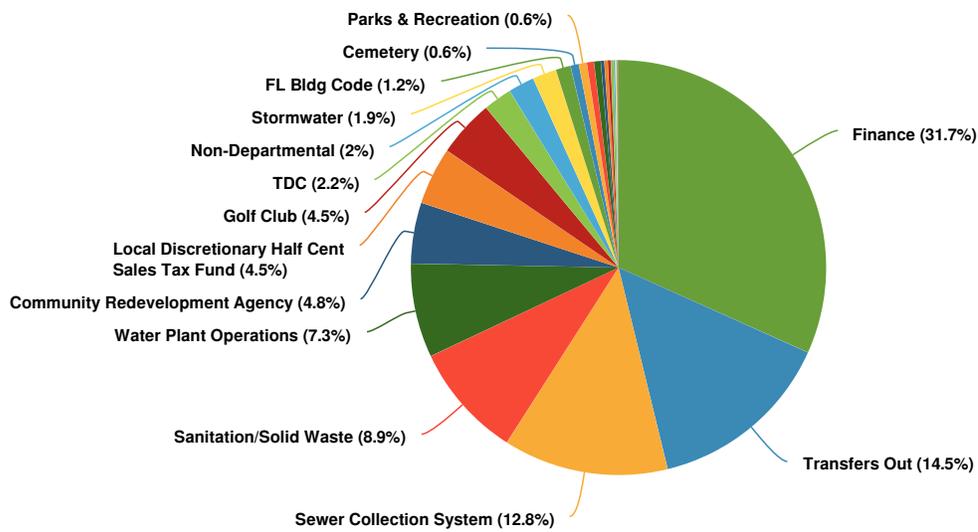


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue Source			

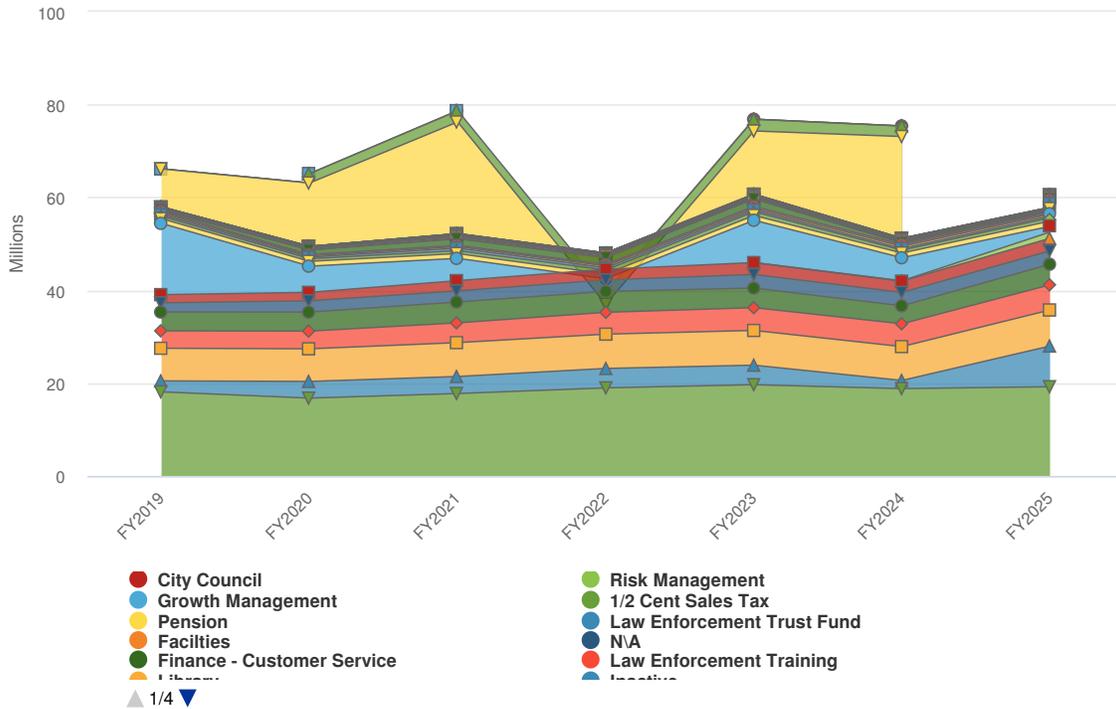
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Ad Valorem Taxes		\$9,036,042.00	-0.8%
Other Taxes		\$6,331,803.00	1.2%
Licenses and Permits		\$3,114,230.00	-29.5%
Intergovernmental Revenue		\$7,906,896.00	-25.3%
Charges for Services		\$22,840,553.00	4.3%
Fines and Forfeitures		\$107,000.00	8.1%
Interest & Other Revenues		\$2,418,250.00	55.1%
Interfund Transfers In		\$1,172,274.00	-0.4%
Appropriation from Reserves		\$7,631,278.00	-75.3%
Total Revenue Source:		\$60,558,326.00	-29.6%

Revenue by Department

Projected 2025 Revenue by Department



Budgeted and Historical 2025 Revenue by Department

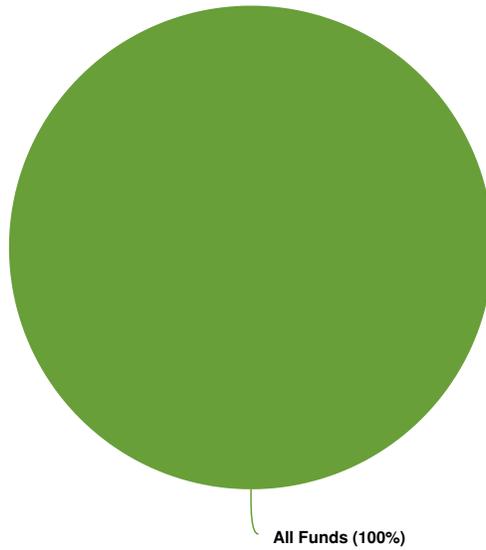


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue			
N/A		\$300.00	100%
Finance		\$19,208,057.00	-2.6%
Police		\$343,217.00	9.5%
Fire		\$312,952.00	-77.9%
Inactive		\$32,500.00	-99.2%
Parks & Recreation		\$370,570.00	-7.3%
Parks & ROW		\$171,164.00	27.7%
Golf Club		\$2,702,717.00	3.2%
Library		\$17,200.00	16.3%
Museum		\$81,100.00	5.6%
Cemetery		\$391,700.00	-1.2%
Planning & Zoning		\$54,228.00	-11.7%
Code Enforcement		\$37,000.00	15.6%
Facilities		\$150.00	0%
Streets		\$160,952.00	-12.5%
Sanitation/Solid Waste		\$5,418,451.00	8.7%
TDC		\$1,344,000.00	59.1%
Local Discretionary Half Cent Sales Tax Fund		\$2,706,008.00	N/A
Non-Departmental		\$1,239,113.00	-49%
Transfers Out		\$8,771,352.00	-66.1%

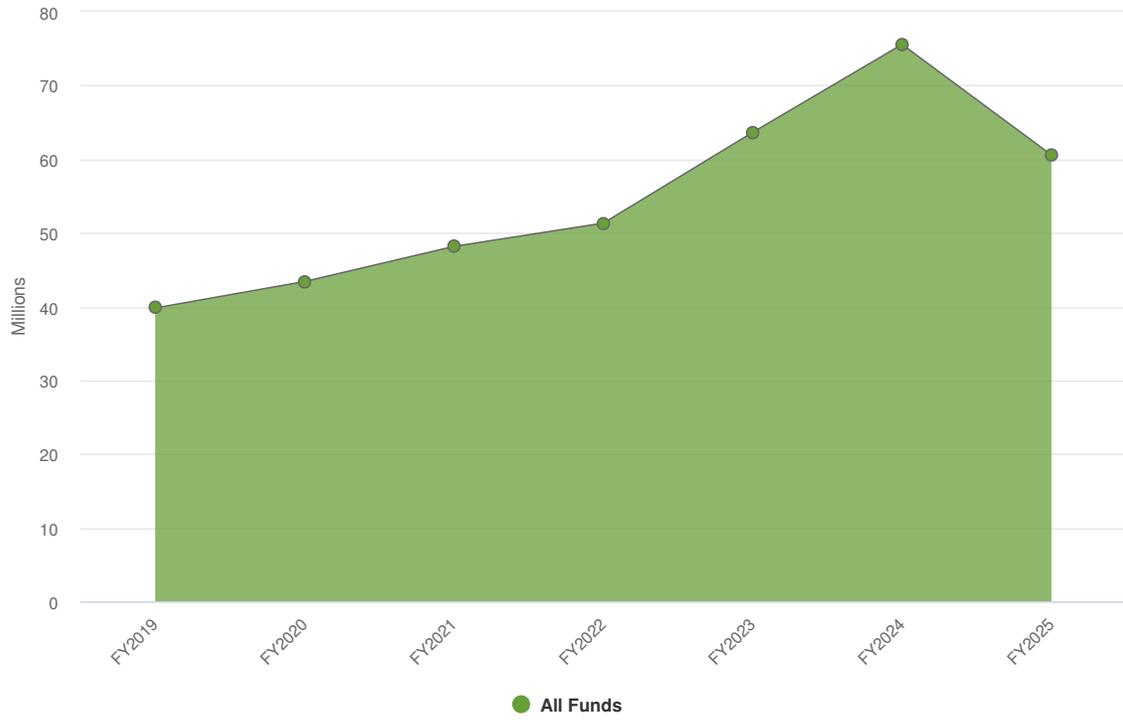
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Law Enforcement Training		\$4,000.00	-2.4%
FL Bldg Code		\$711,500.00	-6%
CDBG		\$134,174.00	-2.5%
Community Redevelopment Agency		\$2,884,546.00	1.3%
Finance - Customer Service		\$3,500.00	0%
Water Plant Operations		\$4,430,066.00	0.8%
Sewer Collection System		\$7,774,365.00	3.5%
Recycling		\$130,000.00	10.5%
Stormwater		\$1,123,444.00	8.6%
Total Revenue:		\$60,558,326.00	-29.6%

Expenditures by Fund

2025 Expenditures by Fund



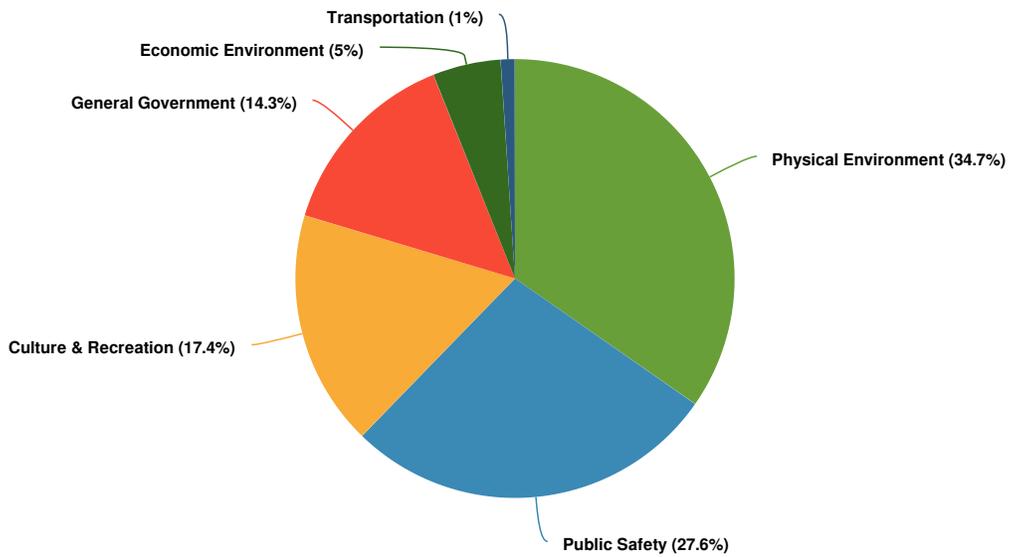
Budgeted and Historical 2025 Expenditures by Fund



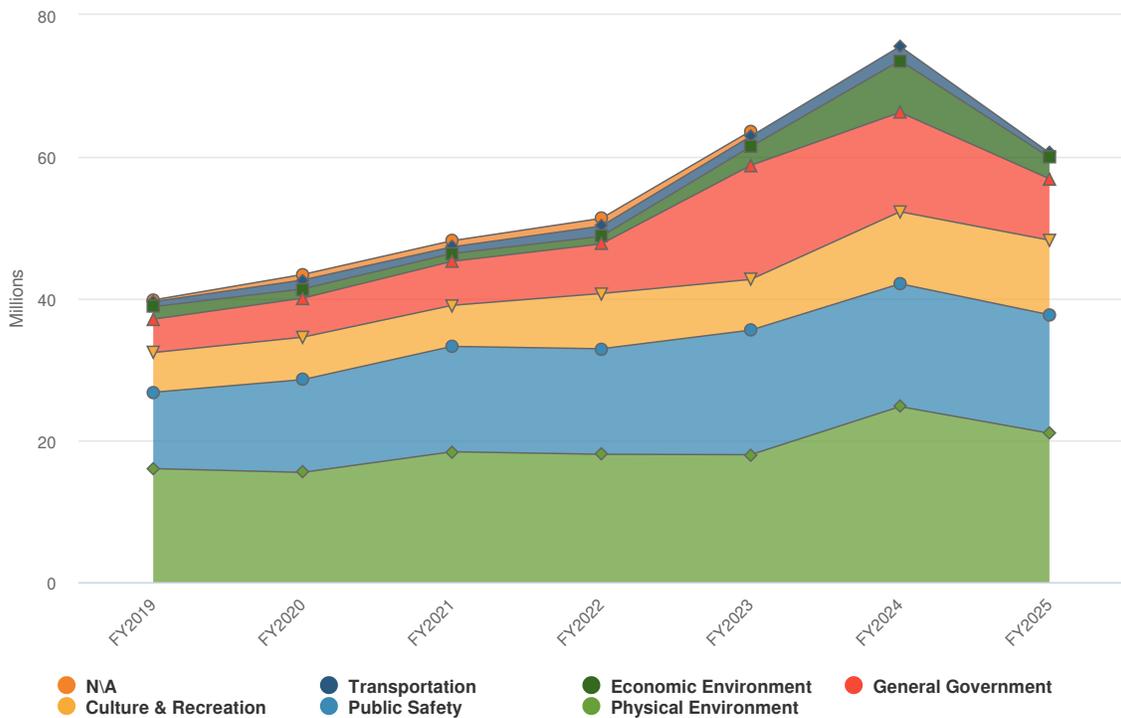
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
All Funds			
Governmental Funds		\$39,880,536.00	-15.4%
Enterprise Funds		\$20,677,790.00	-29.5%
Total All Funds:		\$60,558,326.00	-20.8%

Expenditures by Function

Budgeted Expenditures by Function



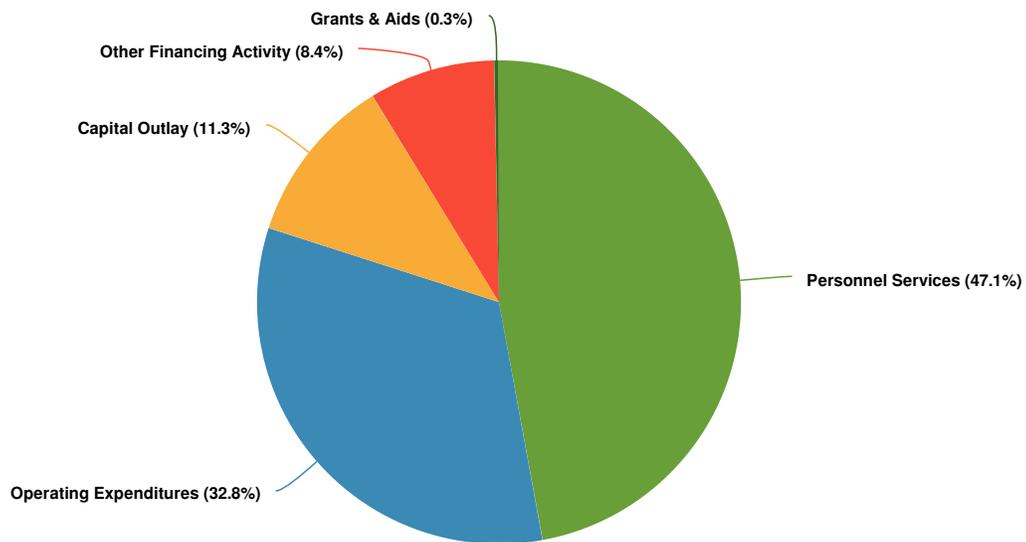
Budgeted and Historical Expenditures by Function



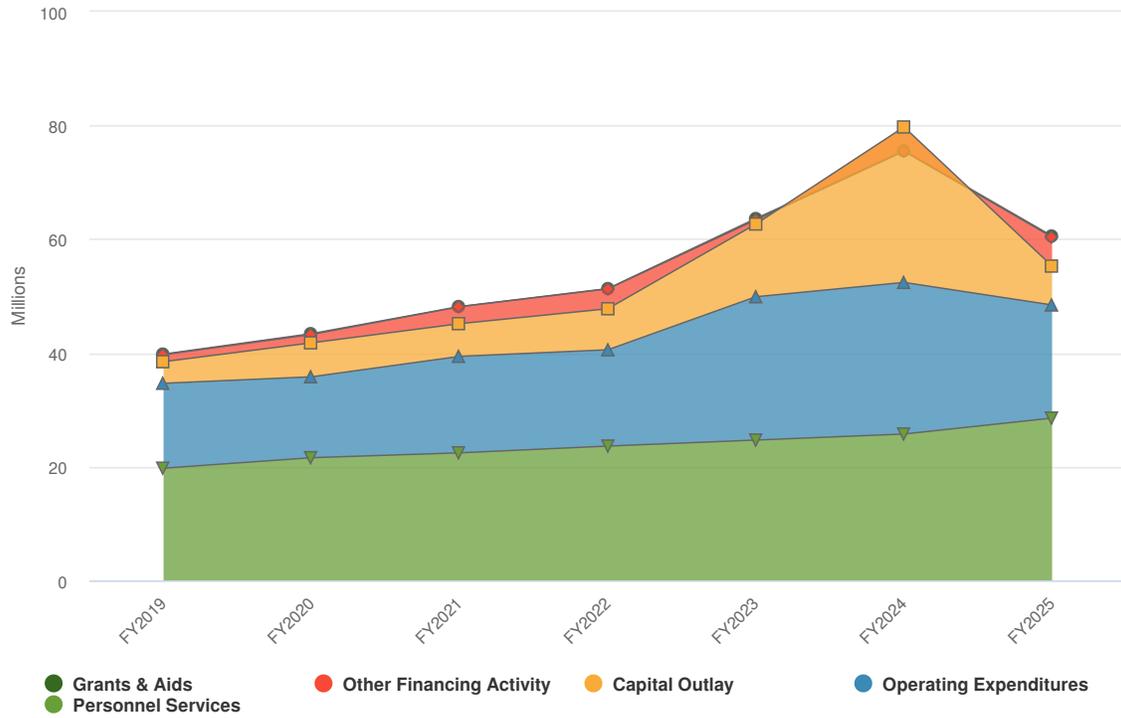
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expenditures			
General Government		\$8,660,526.87	-14%
Public Safety		\$16,707,987.91	-8.3%
Culture & Recreation		\$10,516,834.86	8.1%
Transportation		\$626,667.84	-66.1%
Physical Environment		\$21,007,588.52	-30.7%
Economic Environment		\$3,038,720.00	-45.1%
Total Expenditures:		\$60,558,326.00	-20.8%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



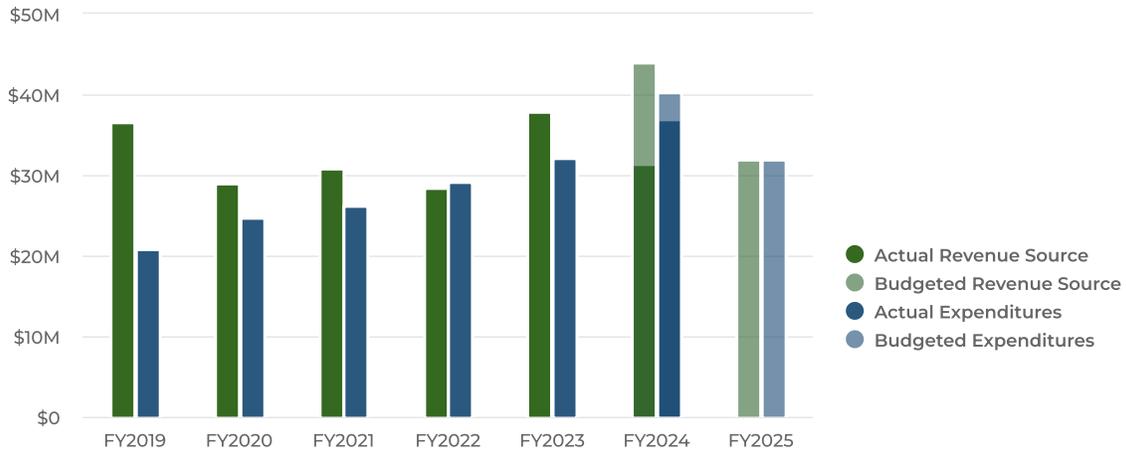
Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expense Objects			
Personnel Services		\$28,540,810.00	2.7%
Operating Expenditures		\$19,892,887.00	-8.8%
Capital Outlay		\$6,833,525.00	-68.5%
Grants & Aids		\$188,709.00	0%
Other Financing Activity		\$5,102,395.00	2.4%
Total Expense Objects:		\$60,558,326.00	-20.8%

General Fund (Major Fund)

Summary



General Fund (Major Fund) Comprehensive Summary

Name	Account ID	FY2025 Budgeted
Beginning Fund Balance:		N/A
Revenues		
Ad Valorem Taxes		
Finance		
TXS-GF/TXS-ORIG TIF	001-0500-311.10-00	\$7,505,843.00
Total Finance:		\$7,505,843.00
Total Ad Valorem Taxes:		\$7,505,843.00
Other Taxes		
Finance		
FIRST LOCAL OPTION FUEL	001-0500-312.41-00	\$631,498.00
SECOND LOCAL OPTION FUEL	001-0500-312.42-00	\$279,708.00
ELECTRIC UTILITY TAX-GULF	001-0500-314.10-00	\$2,663,438.00
WATER UTILITY TAX	001-0500-314.30-00	\$356,598.00
GAS	001-0500-314.40-00	\$343,409.00
PROPANE	001-0500-314.80-00	\$10,242.00
COMMUNICATIONS SERVS TAX	001-0500-315.10-00	\$1,246,378.00
BUSINESS TAX RECEIPTS	001-0500-316.10-00	\$258,162.00
Total Finance:		\$5,789,433.00

Name	Account ID	FY2025 Budgeted
Police		
INS PREM TAX/POL PENSION	001-0800-312.52-00	\$267,370.00
Total Police:		\$267,370.00
Fire		
INS PREM TAX/FIRE PENSION	001-0900-312.51-00	\$275,000.00
Total Fire:		\$275,000.00
Total Other Taxes:		\$6,331,803.00
Licenses and Permits		
Finance		
ELECTRIC - GULF POWER	001-0500-323.10-00	\$1,984,237.00
GAS - OKALOOSA GAS	001-0500-323.40-00	\$285,444.00
SOLID WASTE	001-0500-323.70-00	\$38,039.00
Total Finance:		\$2,307,720.00
Police		
TAXI PERMIT/BICYCLE REGIS	001-0800-329.40-00	\$50.00
Total Police:		\$50.00
Fire		
ZONING SITE PLAN REVIEW	001-0900-329.20-10	\$4,232.00
Total Fire:		\$4,232.00
Planning & Zoning		
PLAN REVIEW	001-1205-329.10-01	\$39,755.00
ZONING SITE PLAN REVIEW	001-1205-329.20-00	\$14,273.00
STATUTORY SURCHARGE	001-1205-329.90-10	\$200.00
Total Planning & Zoning:		\$54,228.00
Total Licenses and Permits:		\$2,366,230.00
Intergovernmental Revenue		
Finance		
MUNICIPAL REVENUE SHARING	001-0500-335.12-21	\$1,157,723.00
MOBILE HOME LICENSES	001-0500-335.14-00	\$12,008.00
ALCOHOLIC BEVERAGE LIC	001-0500-335.15-00	\$51,857.00
SALES TAX 1/2 - 5TH CENT SURTAX	001-0500-335.18-00	\$2,370,038.00
BUSINESS LICENSE-MUNI SHR	001-0500-338.10-00	\$13,385.00
Total Finance:		\$3,605,011.00
Fire		
FIRE SUPPLEMENTAL COMP	001-0900-335.21-00	\$6,720.00
Total Fire:		\$6,720.00

Name	Account ID	FY2025 Budgeted
Non-Departmental		
CULTURE/RECREATION	001-1500-337.70-00	\$100,636.00
Total Non-Departmental:		\$100,636.00
Total Intergovernmental Revenue:		\$3,712,367.00
Charges for Services		
Finance		
ADMIN SERVICE FEES	001-0500-341.30-00	\$50.00
Total Finance:		\$50.00
Police		
LAW ENFORCEMENT SERVICES	001-0800-342.10-00	\$1,057.00
ADMINISTRATIVE FEES	001-0800-342.16-00	\$4,240.00
PHOTO COPIES	001-0800-342.18-00	\$6,000.00
Total Police:		\$11,297.00
Fire		
SAFETY PERMITS & LICENSES	001-0900-342.22-00	\$2,000.00
SAFETY INSPECTION FEES	001-0900-342.27-00	\$25,000.00
Total Fire:		\$27,000.00
Parks & Recreation		
PROGRAM REVENUE	001-1000-347.20-00	\$192,809.00
NOT CITY STAFF PROVIDED	001-1000-347.20-11	\$40,000.00
SOFTBALL INSTRUCTION PROGRAM	001-1000-347.20-12	\$26,812.00
SPONSORSHIP REVENUE	001-1000-347.21-00	\$53,580.00
RENTALS	001-1000-347.22-00	\$13,298.00
RENTALS	001-1000-347.22-10	\$16,000.00
MEMBERSHIPS	001-1000-347.56-10	\$28,071.00
Total Parks & Recreation:		\$370,570.00
Parks & ROW		
OTHER TRANSPRTN REVENUE	001-1010-344.90-07	\$43,496.00
RENTALS TAXABLE	001-1010-347.22-00	\$90,000.00
RENTALS TAX EXEMPT	001-1010-347.22-10	\$32,000.00
Total Parks & ROW:		\$165,496.00
Golf Club		
GREENS FEES	001-1040-347.50-00	\$1,236,711.00
TOURNAMENT FEES - TAXABLE	001-1040-347.50-20	\$7,000.00
TOURNAMENT FEES - TAX EXEMPT	001-1040-347.50-25	\$96,000.00
COMPLIMENTARY GREEN FEES	001-1040-347.50-99	\$52,361.00
ANNUAL MEMBERSHIP	001-1040-347.51-00	\$200,000.00
GOLF CART RENTAL	001-1040-347.52-00	\$690,193.00

Name	Account ID	FY2025 Budgeted
PULL CART RENTALS	001-1040-347.52-10	\$200.00
COMPLIMENTARY CART FEES	001-1040-347.52-99	\$37,361.00
DRIVING RANGE	001-1040-347.53-00	\$160,000.00
LEASE OPERATIONS	001-1040-347.54-00	\$40,815.00
GHIN HANDICAP SERVICE	001-1040-347.55-10	\$4,000.00
MERCHANDISE SALES TAXABLE	001-1040-347.59-15	\$147,000.00
Total Golf Club:		\$2,671,641.00
Library		
OTHER GOVT CHARGES/FEES	001-1060-341.91-10	\$8,900.00
LIBRARIES	001-1060-347.10-00	\$1,800.00
PHOTO COPY REVENUE	001-1060-347.10-10	\$4,800.00
LIBRARY ROOM-RENTAL TAXABLE	001-1060-347.12-10	\$100.00
LIBRARY ROOM-RENTAL TAX EXEMPT	001-1060-347.12-20	\$100.00
Total Library:		\$15,700.00
Museum		
OTHER GOVT CHARGES/FEES	001-1070-341.91-10	\$100.00
ADMISSION FEES	001-1070-347.35-00	\$30,000.00
MERCHANDISE SALES TAXABLE	001-1070-347.35-10	\$40,000.00
ADMISSION FEES TAX EXEMPT	001-1070-347.35-20	\$10,000.00
PROGRAM REVENUE	001-1070-347.36-10	\$1,000.00
Total Museum:		\$81,100.00
Cemetery		
SALE OF LOTS	001-1080-343.80-00	\$161,000.00
CRYPTS	001-1080-343.81-00	\$13,000.00
NICHES	001-1080-343.82-00	\$20,000.00
WEEKEND/HOLID INTERMENTS	001-1080-343.83-00	\$24,700.00
OTHER-OPENINGS/CLOSINGS	001-1080-343.84-00	\$170,000.00
TRANSFER FEES	001-1080-343.85-00	\$3,000.00
Total Cemetery:		\$391,700.00
Facilities		
PHOTO COPIES/CERTIFY	001-1230-341.93-30	\$50.00
SIGN SHOP SALES	001-1230-341.96-00	\$100.00
Total Facilities:		\$150.00
Streets		
CUT PAVED SURFACE/CURB	001-1240-343.91-00	\$12,000.00
DOT LIGHTING / MAINT	001-1240-344.90-08	\$148,952.00
Total Streets:		\$160,952.00
Non-Departmental		
ADMIN SERVICE FEES	001-1500-341.30-10	\$16,771.00

Name	Account ID	FY2025 Budgeted
PHOTO COPIES/CERTIFY	001-1500-341.93-00	\$300.00
Total Non-Departmental:		\$17,071.00
Total Charges for Services:		\$3,912,727.00
Fines and Forfeitures		
Police		
TRAFFIC FINES	001-0800-351.50-00	\$44,000.00
TRAFFIC FINES	001-0800-351.50-30	\$20,000.00
PARKING CITATIONS	001-0800-354.11-00	\$500.00
Total Police:		\$64,500.00
Library		
LIBRARY FINES	001-1060-352.10-00	\$500.00
LIBRARY LOST PUBLICATION	001-1060-352.10-10	\$1,000.00
Total Library:		\$1,500.00
Code Enforcement		
CODE ENFORCEMENT/FINES	001-1217-354.10-00	\$27,000.00
CODE ENFORCEMENT/FINES	001-1217-354.10-10	\$10,000.00
Total Code Enforcement:		\$37,000.00
Total Fines and Forfeitures:		\$103,000.00
Interest & Other Revenues		
N\A		
DISCOUNTS	001-0000-369.90-91	\$300.00
Total N\A:		\$300.00
Parks & ROW		
RENTS & LEASE INCOME	001-1010-362.10-00	\$5,668.00
Total Parks & ROW:		\$5,668.00
Golf Club		
LEASES	001-1040-362.20-10	\$31,076.00
Total Golf Club:		\$31,076.00
Non-Departmental		
INTEREST INCOME	001-1500-361.10-00	\$675,000.00
DIVIDEND INCOME	001-1500-361.20-00	\$100,000.00
RENTS & LEASE INCOME	001-1500-362.10-00	\$194,323.00
PROCEEDS-SALES TAX CREDIT	001-1500-369.50-00	\$360.00
MISCELLANEOUS REV	001-1500-369.90-00	\$30,000.00
Total Non-Departmental:		\$999,683.00
Total Interest & Other Revenues:		\$1,036,727.00

Name	Account ID	FY2025 Budgeted
Interfund Transfers In		
Transfers Out		
FROM UTILITIES FUND	001-1600-382.41-00	\$739,701.00
FROM SANITATION FUND	001-1600-382.43-00	\$332,937.00
FROM STORMWATER FUND	001-1600-382.45-00	\$67,436.00
Total Transfers Out:		\$1,140,074.00
Total Interfund Transfers In:		\$1,140,074.00
Appropriation from Reserves		
Transfers Out		
APPROPRIATION FRM FND BAL	001-1600-389.91-00	\$5,954,737.00
Total Transfers Out:		\$5,954,737.00
Total Appropriation from Reserves:		\$5,954,737.00
Total Revenues:		\$32,063,508.00
Expenditures		
Personnel Services		
General Government		
EXECUTIVE SALARIES	001-0100-511.11-00	\$45,615.00
FICA TAXES	001-0100-511.21-00	\$2,828.00
FICA TAXES	001-0100-511.21-01	\$661.00
LIFE & HEALTH INSURANCE	001-0100-511.23-00	\$158,039.75
WORKER'S COMPENSATION	001-0100-511.24-00	\$75.16
EXECUTIVE SALARIES	001-0200-512.11-00	\$160,675.00
GENERAL WAGES	001-0200-512.12-00	\$58,593.00
GENERAL WAGES	001-0200-512.12-01	\$2,037.00
FICA TAXES	001-0200-512.21-00	\$13,604.00
FICA TAXES	001-0200-512.21-01	\$3,182.00
RETIREMENT CONTRIBUTIONS	001-0200-512.22-00	\$6,550.70
RETIREMENT CONTRIBUTIONS	001-0200-512.22-04	\$4,530.25
RETIREMENT CONTRIBUTIONS	001-0200-512.22-10	\$8,282.16
LIFE & HEALTH INSURANCE	001-0200-512.23-00	\$18,787.05
WORKER'S COMPENSATION	001-0200-512.24-00	\$6,844.73
GENERAL WAGES	001-0210-512.12-00	\$50,638.00
GENERAL WAGES	001-0210-512.12-01	\$194.00
FICA TAXES	001-0210-512.21-00	\$2,278.00
FICA TAXES	001-0210-512.21-01	\$533.00
RETIREMENT CONTRIBUTIONS	001-0210-512.22-04	\$3,915.28
LIFE & HEALTH INSURANCE	001-0210-512.23-00	\$21,042.94
WORKER'S COMPENSATION	001-0210-512.24-00	\$83.57
EXECUTIVE SALARIES	001-0300-513.11-00	\$105,885.00
GENERAL WAGES	001-0300-513.12-00	\$164,651.00
GENERAL WAGES	001-0300-513.12-01	\$1,940.00

Name	Account ID	FY2025 Budgeted
GENERAL WAGES	001-0300-513.12-02	\$3,176.00
FICA TAXES	001-0300-513.21-00	\$16,657.00
FICA TAXES	001-0300-513.21-01	\$3,896.00
RETIREMENT CONTRIBUTIONS	001-0300-513.22-04	\$19,942.09
RETIREMENT CONTRIBUTIONS	001-0300-513.22-10	\$4,071.45
LIFE & HEALTH INSURANCE	001-0300-513.23-00	\$36,397.29
WORKER'S COMPENSATION	001-0300-513.24-00	\$451.43
GENERAL WAGES	001-0320-516.12-00	\$253,210.00
GENERAL WAGES	001-0320-516.12-01	\$1,649.00
GENERAL WAGES	001-0320-516.12-02	\$20,818.00
FICA TAXES	001-0320-516.21-00	\$16,488.00
FICA TAXES	001-0320-516.21-01	\$3,856.00
RETIREMENT CONTRIBUTIONS	001-0320-516.22-04	\$18,732.92
RETIREMENT CONTRIBUTIONS	001-0320-516.22-10	\$2,892.51
LIFE & HEALTH INSURANCE	001-0320-516.23-00	\$43,747.02
WORKER'S COMPENSATION	001-0320-516.24-00	\$451.80
EXECUTIVE SALARIES	001-0400-512.11-00	\$92,504.00
GENERAL WAGES	001-0400-512.12-00	\$108,401.00
GENERAL WAGES	001-0400-512.12-01	\$2,134.00
FICA TAXES	001-0400-512.21-00	\$12,684.00
FICA TAXES	001-0400-512.21-01	\$2,966.00
RETIREMENT CONTRIBUTIONS	001-0400-512.22-04	\$12,506.15
RETIREMENT CONTRIBUTIONS	001-0400-512.22-10	\$10,215.50
LIFE & HEALTH INSURANCE	001-0400-512.23-00	\$18,827.20
WORKER'S COMPENSATION	001-0400-512.24-00	\$343.33
GENERAL WAGES	001-0500-513.12-00	\$417,848.00
GENERAL WAGES	001-0500-513.12-01	\$5,917.00
OVERTIME	001-0500-513.14-00	\$825.00
FICA TAXES	001-0500-513.21-00	\$24,502.00
FICA TAXES	001-0500-513.21-01	\$5,730.00
RETIREMENT CONTRIBUTIONS	001-0500-513.22-00	\$13,101.40
RETIREMENT CONTRIBUTIONS	001-0500-513.22-04	\$18,660.16
RETIREMENT CONTRIBUTIONS	001-0500-513.22-10	\$3,220.85
LIFE & HEALTH INSURANCE	001-0500-513.23-00	\$99,232.50
WORKER'S COMPENSATION	001-0500-513.24-00	\$689.29
GENERAL WAGES	001-0530-513.12-00	\$211,445.00
GENERAL WAGES	001-0530-513.12-01	\$2,910.00
OVERTIME	001-0530-513.14-00	\$97.00
FICA TAXES	001-0530-513.21-00	\$13,047.00
FICA TAXES	001-0530-513.21-01	\$3,051.00
RETIREMENT CONTRIBUTIONS	001-0530-513.22-04	\$14,005.86
RETIREMENT CONTRIBUTIONS	001-0530-513.22-10	\$2,202.40
LIFE & HEALTH INSURANCE	001-0530-513.23-00	\$51,646.70
WORKER'S COMPENSATION	001-0530-513.24-00	\$348.82

Name	Account ID	FY2025 Budgeted
GENERAL WAGES	001-1205-515.12-00	\$183,154.00
GENERAL WAGES	001-1205-515.12-01	\$1,164.00
GENERAL WAGES	001-1205-515.12-02	\$4,748.00
OVERTIME	001-1205-515.14-00	\$684.00
FICA TAXES	001-1205-515.21-00	\$11,470.00
FICA TAXES	001-1205-515.21-01	\$2,682.00
RETIREMENT CONTRIBUTIONS	001-1205-515.22-04	\$10,417.56
LIFE & HEALTH INSURANCE	001-1205-515.23-00	\$27,280.00
WORKERS COMPENSATION	001-1205-515.24-00	\$310.00
GENERAL WAGES	001-1220-519.12-00	\$411,972.00
GENERAL WAGES	001-1220-519.12-01	\$6,790.00
OVERTIME	001-1220-519.14-00	\$2,910.00
OVERTIME	001-1220-519.14-01	\$437.00
FICA TAXES	001-1220-519.21-00	\$24,155.00
FICA TAXES	001-1220-519.21-01	\$5,649.00
RETIREMENT CONTRIBUTIONS	001-1220-519.22-00	\$6,550.70
RETIREMENT CONTRIBUTIONS	001-1220-519.22-04	\$18,344.93
LIFE & HEALTH INSURANCE	001-1220-519.23-00	\$107,261.23
WORKER'S COMPENSATION	001-1220-519.24-00	\$9,861.62
GENERAL WAGES	001-1230-519.12-00	\$297,821.00
GENERAL WAGES	001-1230-519.12-01	\$1,455.00
OVERTIME	001-1230-519.14-00	\$2,231.00
FICA TAXES	001-1230-519.21-00	\$18,210.00
FICA TAXES	001-1230-519.21-01	\$4,259.00
RETIREMENT CONTRIBUTIONS	001-1230-519.22-04	\$19,282.26
LIFE & HEALTH INSURANCE	001-1230-519.23-00	\$64,904.28
WORKER'S COMPENSATION	001-1230-519.24-00	\$20,720.00
GENERAL WAGES	001-1500-519.12-00	\$35,570.00
GENERAL WAGES	001-1500-519.12-01	\$300.00
GENERAL WAGES	001-1500-519.12-16	\$100,000.00
FICA TAXES	001-1500-519.21-00	\$2,205.03
FICA TAXES	001-1500-519.21-01	\$515.00
WORKER'S COMPENSATION	001-1500-519.24-00	\$558.00
UNEMPLOYMENT COMPENSATION	001-1500-519.25-00	\$25,000.00
Total General Government:		\$3,865,834.87
Public Safety		
EXECUTIVE SALARIES	001-0800-521.11-00	\$125,934.00
GENERAL WAGES	001-0800-521.12-00	\$3,704,331.00
GENERAL WAGES	001-0800-521.12-01	\$54,320.00
OTHER SAL/WAGES-TEMP EMP	001-0800-521.13-00	\$141,456.00
OVERTIME	001-0800-521.14-00	\$307,505.00
OVERTIME	001-0800-521.14-01	\$106,430.00
SPECIAL PAY	001-0800-521.15-01	\$165,559.00

Name	Account ID	FY2025 Budgeted
SPECIAL PAY	001-0800-521.15-07	\$7,275.00
FICA TAXES	001-0800-521.21-00	\$243,893.00
FICA TAXES	001-0800-521.21-01	\$57,039.00
RETIREMENT CONTRIBUTIONS	001-0800-521.22-00	\$19,652.10
RETIREMENT CONTRIBUTIONS	001-0800-521.22-01	\$1,397,811.84
RETIREMENT CONTRIBUTIONS	001-0800-521.22-03	\$267,370.00
RETIREMENT CONTRIBUTIONS	001-0800-521.22-04	\$31,990.02
LIFE & HEALTH INSURANCE	001-0800-521.23-00	\$699,662.83
WORKER'S COMPENSATION	001-0800-521.24-00	\$116,732.60
EXECUTIVE SALARIES	001-0900-522.11-00	\$122,315.00
GENERAL WAGES	001-0900-522.12-00	\$2,762,473.00
GENERAL WAGES	001-0900-522.12-01	\$38,897.00
GENERAL WAGES	001-0900-522.12-02	\$15,858.00
OVERTIME	001-0900-522.14-00	\$382,411.00
OVERTIME	001-0900-522.14-01	\$107,611.00
SPECIAL PAY	001-0900-522.15-01	\$26,767.00
FICA TAXES	001-0900-522.21-00	\$170,944.00
FICA TAXES	001-0900-522.21-01	\$39,978.00
RETIREMENT CONTRIBUTIONS	001-0900-522.22-02	\$1,634,002.23
RETIREMENT CONTRIBUTIONS	001-0900-522.22-03	\$275,000.00
RETIREMENT CONTRIBUTIONS	001-0900-522.22-04	\$2,849.67
LIFE & HEALTH INSURANCE	001-0900-522.23-00	\$582,231.24
WORKER'S COMPENSATION	001-0900-522.24-00	\$151,904.06
GENERAL WAGES	001-1217-529.12-00	\$174,787.00
GENERAL WAGES	001-1217-529.12-01	\$4,365.00
OVERTIME	001-1217-529.14-00	\$1,321.00
FICA TAXES	001-1217-529.21-00	\$10,498.00
FICA TAXES	001-1217-529.21-01	\$2,455.00
RETIREMENT CONTRIBUTIONS	001-1217-529.22-00	\$13,101.40
RETIREMENT CONTRIBUTIONS	001-1217-529.22-04	\$3,920.31
RETIREMENT CONTRIBUTIONS	001-1217-529.22-10	\$522.77
LIFE & HEALTH INSURANCE	001-1217-529.23-00	\$41,741.66
WORKERS COMPENSATION	001-1217-529.24-00	\$3,694.18
Total Public Safety:		\$14,016,608.91
Culture & Recreation		
EXECUTIVE SALARIES	001-1000-572.11-00	\$96,702.00
GENERAL WAGES	001-1000-572.12-00	\$463,471.00
GENERAL WAGES	001-1000-572.12-01	\$10,379.00
OTHER SAL/WAGES-TEMP EMP	001-1000-572.13-00	\$87,702.00
FICA TAXES	001-1000-572.21-00	\$38,024.00
FICA TAXES	001-1000-572.21-01	\$8,893.00
RETIREMENT CONTRIBUTIONS	001-1000-572.22-00	\$6,550.70
RETIREMENT CONTRIBUTIONS	001-1000-572.22-04	\$37,084.23

Name	Account ID	FY2025 Budgeted
RETIREMENT CONTRIBUTIONS	001-1000-572.22-10	\$2,926.16
LIFE & HEALTH INSURANCE	001-1000-572.23-00	\$113,491.90
WORKER'S COMPENSATION	001-1000-572.24-00	\$23,859.11
GENERAL WAGES	001-1010-572.12-00	\$572,011.00
GENERAL WAGES	001-1010-572.12-01	\$5,238.00
OVERTIME	001-1010-572.14-00	\$29,147.00
FICA TAXES	001-1010-572.21-00	\$34,147.00
FICA TAXES	001-1010-572.21-01	\$7,986.00
RETIREMENT CONTRIBUTIONS	001-1010-572.22-00	\$6,550.70
RETIREMENT CONTRIBUTIONS	001-1010-572.22-04	\$32,719.08
RETIREMENT CONTRIBUTIONS	001-1010-572.22-10	\$2,265.18
LIFE & HEALTH INSURANCE	001-1010-572.23-00	\$152,025.08
WORKER'S COMPENSATION	001-1010-572.24-00	\$21,033.93
GENERAL WAGES	001-1040-572.12-00	\$632,791.00
GENERAL WAGES	001-1040-572.12-01	\$22,892.00
OTHER SAL/WAGES-TEMP EMP	001-1040-572.13-00	\$453,537.00
OVERTIME	001-1040-572.14-00	\$14,534.00
OVERTIME	001-1040-572.14-01	\$23,684.00
FICA TAXES	001-1040-572.21-00	\$65,822.00
FICA TAXES	001-1040-572.21-01	\$15,394.00
RETIREMENT CONTRIBUTIONS	001-1040-572.22-00	\$6,550.70
RETIREMENT CONTRIBUTIONS	001-1040-572.22-04	\$27,703.07
LIFE & HEALTH INSURANCE	001-1040-572.23-00	\$153,679.92
WORKER'S COMPENSATION	001-1040-572.24-00	\$22,987.19
GENERAL WAGES	001-1060-571.12-00	\$191,883.00
GENERAL WAGES	001-1060-571.12-01	\$8,245.00
OTHER SAL/WAGES-TEMP EMP	001-1060-571.13-00	\$198,756.00
OVERTIME	001-1060-571.14-01	\$506.00
FICA TAXES	001-1060-571.21-00	\$23,927.00
FICA TAXES	001-1060-571.21-01	\$5,596.00
RETIREMENT CONTRIBUTIONS	001-1060-571.22-00	\$6,550.70
RETIREMENT CONTRIBUTIONS	001-1060-571.22-04	\$10,370.98
RETIREMENT CONTRIBUTIONS	001-1060-571.22-10	\$544.55
LIFE & HEALTH INSURANCE	001-1060-571.23-00	\$48,513.72
WORKER'S COMPENSATION	001-1060-571.24-00	\$1,337.83
GENERAL WAGES	001-1070-573.12-00	\$192,491.00
GENERAL WAGES	001-1070-573.12-01	\$4,462.00
OTHER SAL/WAGES-TEMP EMP	001-1070-573.13-00	\$37,772.00
OVERTIME	001-1070-573.14-01	\$384.00
FICA TAXES	001-1070-573.21-00	\$13,818.00
FICA TAXES	001-1070-573.21-01	\$3,232.00
RETIREMENT CONTRIBUTIONS	001-1070-573.22-00	\$6,550.70
RETIREMENT CONTRIBUTIONS	001-1070-573.22-04	\$6,834.31
LIFE & HEALTH INSURANCE	001-1070-573.23-00	\$24,820.26

Name	Account ID	FY2025 Budgeted
WORKER'S COMPENSATION	001-1070-573.24-00	\$379.86
Total Culture & Recreation:		\$3,978,755.86
Transportation		
EXECUTIVE SALARIES	001-1200-541.11-00	\$102,482.00
GENERAL WAGES	001-1200-541.12-00	\$39,763.00
GENERAL WAGES	001-1200-541.12-01	\$1,649.00
GENERAL WAGES	001-1200-541.12-02	\$4,863.00
OVERTIME	001-1200-541.14-00	\$30.00
FICA TAXES	001-1200-541.21-00	\$9,064.00
FICA TAXES	001-1200-541.21-01	\$2,120.00
RETIREMENT CONTRIBUTIONS	001-1200-541.22-04	\$8,607.76
RETIREMENT CONTRIBUTIONS	001-1200-541.22-10	\$3,320.02
LIFE & HEALTH INSURANCE	001-1200-541.23-00	\$24,678.67
WORKER'S COMPENSATION	001-1200-541.24-00	\$242.66
GENERAL WAGES	001-1240-541.12-00	\$205,355.00
GENERAL WAGES	001-1240-541.12-01	\$2,328.00
OVERTIME	001-1240-541.14-00	\$1,940.00
FICA TAXES	001-1240-541.21-00	\$12,481.00
FICA TAXES	001-1240-541.21-01	\$2,919.00
RETIREMENT CONTRIBUTIONS	001-1240-541.22-04	\$9,663.44
LIFE & HEALTH INSURANCE	001-1240-541.23-00	\$70,773.41
WORKER'S COMPENSATION	001-1240-541.24-00	\$16,958.88
Total Transportation:		\$519,238.84
Physical Environment		
GENERAL WAGES	001-1080-539.12-00	\$127,040.00
GENERAL WAGES	001-1080-539.12-01	\$1,940.00
OVERTIME	001-1080-539.14-01	\$156.00
FICA TAXES	001-1080-539.21-00	\$7,618.00
FICA TAXES	001-1080-539.21-01	\$1,782.00
RETIREMENT CONTRIBUTIONS	001-1080-539.22-00	\$6,550.70
RETIREMENT CONTRIBUTIONS	001-1080-539.22-04	\$1,519.89
LIFE & HEALTH INSURANCE	001-1080-539.23-00	\$20,252.47
WORKER'S COMPENSATION	001-1080-539.24-00	\$10,060.46
Total Physical Environment:		\$176,919.52
Total Personnel Services:		\$22,557,358.00
Operating Expenditures		
General Government		
PROFESSIONAL SERVICES	001-0100-511.31-00	\$8,000.00
LEGAL SERVICES	001-0100-511.31-01	\$175,000.00
OTHER SERVICES	001-0100-511.34-00	\$115,170.00
TRAVEL AND PER DIEM	001-0100-511.40-00	\$10,000.00

Name	Account ID	FY2025 Budgeted
COMMUNICATION SERVICES	001-0100-511.41-00	\$420.00
ELECTION EXPENSE	001-0100-511.49-10	\$17,000.00
OPERATING SUPPLIES	001-0100-511.52-00	\$12,500.00
UNIFORM EXPENSE	001-0100-511.52-10	\$800.00
DUES & PUBLICATIONS	001-0100-511.54-00	\$3,915.00
TRAINING	001-0100-511.55-00	\$6,500.00
TRAVEL AND PER DIEM	001-0200-512.40-00	\$3,150.00
COMMUNICATION SERVICES	001-0200-512.41-00	\$2,439.00
FREIGHT & POSTAGE	001-0200-512.42-00	\$50.00
VEHICLE REPAIR	001-0200-512.46-20	\$75.00
PRINTING & BINDING	001-0200-512.47-00	\$65.00
PROMOTIONAL ACTIVITIES	001-0200-512.48-00	\$10,000.00
OFFICE SUPPLIES	001-0200-512.51-00	\$200.00
OPERATING SUPPLIES	001-0200-512.52-00	\$2,000.00
FUEL & OIL	001-0200-512.52-04	\$1,313.00
UNIFORM EXPENSE	001-0200-512.52-10	\$200.00
DUES & PUBLICATIONS	001-0200-512.54-00	\$1,915.00
TRAINING	001-0200-512.55-00	\$1,575.00
Office Supplies	001-0210-512-51-00	\$500.00
FEMA PIO Training	001-0210-512-55-00	\$1,000.00
PROFESSIONAL SERVICES	001-0210-512.31-00	\$16,646.00
TRAVEL AND PER DIEM	001-0210-512.40-00	\$2,000.00
COMMUNICATION SERVICES	001-0210-512.41-00	\$831.00
OPERATING SUPPLIES	001-0210-512.52-00	\$6,550.00
UNIFORM EXPENSE	001-0210-512.52-10	\$100.00
DUES & PUBLICATIONS	001-0210-512.54-00	\$3,100.00
PROFESSIONAL SERVICES	001-0300-513.31-00	\$41,934.00
EMPLOYEE PHYSICALS & IMMUNIZATIONS	001-0300-513.31-02	\$33,500.00
TRAVEL AND PER DIEM	001-0300-513.40-00	\$2,750.00
COMMUNICATION SERVICES	001-0300-513.41-00	\$764.00
FREIGHT & POSTAGE	001-0300-513.42-00	\$212.00
RENTALS & LEASES	001-0300-513.44-00	\$728.00
PRINTING & BINDING	001-0300-513.47-00	\$500.00
PROMOTIONAL ACTIVITIES	001-0300-513.48-00	\$1,000.00
ADVERTISING EXPENSE	001-0300-513.49-20	\$1,000.00
OFFICE SUPPLIES	001-0300-513.51-00	\$4,500.00
OPERATING SUPPLIES	001-0300-513.52-00	\$13,100.00
UNIFORM EXPENSE	001-0300-513.52-10	\$400.00
DUES & PUBLICATIONS	001-0300-513.54-00	\$460.00
TRAINING	001-0300-513.55-00	\$2,950.00
Professional Services	001-0310-519-31-00	\$2,500.00
LEGAL SERVICES	001-0310-519.31-01	\$36,000.00
TRAVEL AND PER DIEM	001-0310-519.40-00	\$2,700.00
INSURANCE	001-0310-519.45-00	\$1,178,077.00

Name	Account ID	FY2025 Budgeted
UNRECOVERED INSURANCE CLAIMS	001-0310-519.45-01	\$100,000.00
CLAIM SETTLEMENTS	001-0310-519.45-03	\$50,000.00
TRAINING	001-0310-519.55-00	\$100.00
PROFESSIONAL SERVICES	001-0320-516.31-00	\$661,710.00
TRAVEL AND PER DIEM	001-0320-516.40-00	\$2,200.00
COMMUNICATION SERVICES	001-0320-516.41-00	\$92,248.00
UTILITIES	001-0320-516.43-00	\$2,243.00
VEHICLE REPAIR	001-0320-516.46-20	\$700.00
EQUIPMENT REPAIR	001-0320-516.46-30	\$11,000.00
OPERATING SUPPLIES	001-0320-516.52-00	\$18,500.00
FUEL & OIL	001-0320-516.52-04	\$1,000.00
UNIFORM EXPENSE	001-0320-516.52-10	\$500.00
COMPUTER HARDWARE/SOFTWARE	001-0320-516.52-31	\$25,700.00
DUES & PUBLICATIONS	001-0320-516.54-00	\$2,629.00
TRAINING	001-0320-516.55-00	\$2,000.00
PROFESSIONAL SERVICES	001-0400-512.31-00	\$66,809.00
TRAVEL AND PER DIEM	001-0400-512.40-00	\$4,500.00
COMMUNICATION SERVICES	001-0400-512.41-00	\$388.00
FREIGHT & POSTAGE	001-0400-512.42-00	\$60.00
RENTALS & LEASES	001-0400-512.44-00	\$3,600.00
RECORDING FEES	001-0400-512.49-12	\$4,000.00
LEGAL ADVERTISING	001-0400-512.49-15	\$12,000.00
OFFICE SUPPLIES	001-0400-512.51-00	\$3,000.00
OFFICE SUPPLIES	001-0400-512.51-01	\$2,500.00
OPERATING SUPPLIES	001-0400-512.52-00	\$5,500.00
UNIFORM EXPENSE	001-0400-512.52-10	\$300.00
DUES & PUBLICATIONS	001-0400-512.54-00	\$1,235.00
TRAINING	001-0400-512.55-00	\$3,550.00
PROFESSIONAL SERVICES	001-0500-513.31-00	\$249,478.00
ANNUAL AUDIT SERVICES	001-0500-513.32-00	\$81,500.00
TRAVEL AND PER DIEM	001-0500-513.40-00	\$6,500.00
FREIGHT & POSTAGE	001-0500-513.42-00	\$5,000.00
RENTALS & LEASES	001-0500-513.44-00	\$960.00
PRINTING & BINDING	001-0500-513.47-00	\$1,100.00
SALES TAX EXPENSE / PENALTY	001-0500-513.49-03	\$25.00
OFFICE SUPPLIES	001-0500-513.51-00	\$7,500.00
OPERATING SUPPLIES	001-0500-513.52-00	\$5,000.00
UNIFORM EXPENSE	001-0500-513.52-10	\$800.00
DUES & PUBLICATIONS	001-0500-513.54-00	\$2,465.00
TRAINING	001-0500-513.55-00	\$1,899.00
TRAVEL AND PER DIEM	001-0530-513.40-00	\$1,135.00
COMMUNICATION SERVICES	001-0530-513.41-00	\$461.00
FREIGHT & POSTAGE	001-0530-513.42-00	\$85.00
REPAIR/MAINT SERVICES	001-0530-513.46-30	\$500.00

Name	Account ID	FY2025 Budgeted
PRINTING & BINDING	001-0530-513.47-00	\$25.00
OFFICE SUPPLIES	001-0530-513.51-00	\$375.00
OPERATING SUPPLIES	001-0530-513.52-00	\$800.00
UNIFORM EXPENSE	001-0530-513.52-10	\$400.00
DUES & PUBLICATIONS	001-0530-513.54-00	\$944.00
TRAINING	001-0530-513.55-00	\$500.00
PROFESSIONAL SERVICES	001-1205-515.31-00	\$8,450.00
TRAVEL AND PER DIEM	001-1205-515.40-00	\$6,600.00
COMMUNICATION SERVICES	001-1205-515.41-00	\$494.00
FREIGHT & POSTAGE	001-1205-515.42-00	\$3,210.00
RENTALS & LEASES	001-1205-515.44-00	\$1,051.00
PRINTING & BINDING	001-1205-515.47-00	\$6,619.00
OFFICE SUPPLIES	001-1205-515.51-00	\$300.00
OPERATING SUPPLIES	001-1205-515.52-00	\$1,092.00
FUEL & OIL	001-1205-515.52-04	\$368.00
UNIFORM EXPENSE	001-1205-515.52-10	\$400.00
BOOKS, DUE, & PUBS	001-1205-515.54-00	\$1,522.00
TRAINING	001-1205-515.55-00	\$5,450.00
PROFESSIONAL SERVICES	001-1220-519.31-00	\$6,483.00
EMPLOYEE PHYSICALS & IMMUNIZATIONS	001-1220-519.31-02	\$1,200.00
OTHER SERVICES	001-1220-519.34-00	\$3,000.00
COMMUNICATION SERVICES	001-1220-519.41-00	\$462.00
RENTALS & LEASES	001-1220-519.44-00	\$160.00
REPAIR/MAINT SERVICES	001-1220-519.46-10	\$3,379.00
VEHICLE REPAIR	001-1220-519.46-20	\$1,035.00
EQUIPMENT REPAIR	001-1220-519.46-30	\$180.00
OFFICE SUPPLIES	001-1220-519.51-00	\$169.00
OPERATING SUPPLIES	001-1220-519.52-00	\$13,000.00
FUEL & OIL	001-1220-519.52-04	\$5,678.00
UNIFORM EXPENSE	001-1220-519.52-10	\$2,026.00
TOOLS	001-1220-519.52-33	\$1,000.00
SAFETY SUPPLIES / EQUIPMENT	001-1220-519.52-34	\$1,840.00
TRAINING	001-1220-519.55-00	\$1,000.00
PROFESSIONAL SERVICES	001-1230-519.31-00	\$102,000.00
COMMUNICATION SERVICES	001-1230-519.41-00	\$1,074.00
RENTALS & LEASES	001-1230-519.44-00	\$240.00
MAINTENANCE CONTRACTS	001-1230-519.46-10	\$44,255.00
VEHICLE REPAIR	001-1230-519.46-20	\$3,750.00
EQUIPMENT REPAIR	001-1230-519.46-30	\$300.00
BUILDING MAINTENANCE	001-1230-519.46-40	\$225,500.00
HEATHING / COOLING REPAIRS	001-1230-519.46-45	\$173,350.00
TRAFFIC SIGNALS	001-1230-519.46-70	\$1,500.00
OFFICE SUPPLIES	001-1230-519.51-00	\$400.00
OPERATING SUPPLIES	001-1230-519.52-00	\$10,800.00

Name	Account ID	FY2025 Budgeted
FUEL & OIL	001-1230-519.52-04	\$8,522.00
UNIFORM EXPENSE	001-1230-519.52-10	\$525.00
TOOLS	001-1230-519.52-33	\$3,000.00
SAFETY SUPPLIES / EQUIPMENT	001-1230-519.52-34	\$1,530.00
STREET MARKINGS	001-1230-519.53-01	\$16,750.00
TRAINING	001-1230-519.55-00	\$2,000.00
Employee Morale	001-1500-519-49-14	\$8,190.00
FWB365	001-1500-519-49-18	\$8,190.00
PROFESSIONAL SERVICES	001-1500-519.31-00	\$1,000.00
OTHER SERVICES	001-1500-519.34-00	\$56,000.00
UTILITIES	001-1500-519.43-00	\$1,193,004.00
RENTALS & LEASES	001-1500-519.44-00	\$284,349.00
OTHER CHARGES & OBLIG	001-1500-519.49-08	\$54,898.00
OTHER CHARGES & OBLIG	001-1500-519.49-11	\$13,650.00
CONTINGENCIES	001-1500-519.49-95	\$924,354.00
OPERATING SUPPLIES	001-1500-519.52-31	\$143,781.00
TRAINING	001-1500-519.55-00	\$30,000.00
Total General Government:		\$6,560,593.00
Public Safety		
PROFESSIONAL SERVICES	001-0800-521.31-00	\$464,809.00
LEGAL SERVICES	001-0800-521.31-01	\$1,000.00
INVESTIGATIONS	001-0800-521.35-10	\$1,472.00
TRAVEL AND PER DIEM	001-0800-521.40-00	\$27,500.00
TRAVEL AND PER DIEM	001-0800-521.40-01	\$12,500.00
COMMUNICATION SERVICES	001-0800-521.41-00	\$75,060.00
FREIGHT & POSTAGE	001-0800-521.42-00	\$200.00
RENTALS & LEASES	001-0800-521.44-00	\$3,947.00
MAINTENANCE CONTRACTS	001-0800-521.46-10	\$49,032.00
VEHICLE REPAIR	001-0800-521.46-20	\$72,000.00
EQUIPMENT REPAIR	001-0800-521.46-30	\$3,500.00
PRINTING & BINDING	001-0800-521.47-00	\$2,800.00
PROMOTIAL ACTIVITIES	001-0800-521.48-00	\$6,000.00
WRECKER SERVICE	001-0800-521.49-04	\$1,300.00
OFFICE SUPPLIES	001-0800-521.51-00	\$9,145.00
OPERATING SUPPLIES	001-0800-521.52-00	\$73,700.00
FUEL & OIL	001-0800-521.52-04	\$204,266.00
UNIFORM EXPENSE	001-0800-521.52-10	\$62,722.00
AMMUNITION EXPENSE	001-0800-521.52-13	\$43,761.00
OPERATING SUPPLIES	001-0800-521.52-26	\$1,000.00
COMPUTER HARDWARE/SOFTWARE	001-0800-521.52-31	\$10,300.00
TOOLS / GUNS	001-0800-521.52-33	\$31,510.00
OPERATING SUPPLIES	001-0800-521.52-50	\$450.00
DUES & PUBLICATIONS	001-0800-521.54-00	\$7,714.00

Name	Account ID	FY2025 Budgeted
TRAINING	001-0800-521.55-00	\$26,500.00
PROFESSIONAL SERVICES	001-0900-522.31-00	\$27,600.00
EMPLOYEE PHYSICALS & IMMUNIZATIONS	001-0900-522.31-02	\$26,000.00
OTHER SERVICES/DEMO	001-0900-522.34-00	\$6,115.00
TRAVEL AND PER DIEM	001-0900-522.40-00	\$8,000.00
COMMUNICATION SERVICES	001-0900-522.41-00	\$30,580.00
FREIGHT & POSTAGE	001-0900-522.42-00	\$75.00
RENTALS & LEASES	001-0900-522.44-00	\$1,261.00
MAINTENANCE CONTRACTS	001-0900-522.46-10	\$21,560.00
VEHICLE REPAIR	001-0900-522.46-20	\$60,000.00
EQUIPMENT REPAIR	001-0900-522.46-30	\$20,000.00
REPAIR/MAINT SERVICES	001-0900-522.46-40	\$15,000.00
PRINTING & BINDING	001-0900-522.47-00	\$2,000.00
OFFICE SUPPLIES	001-0900-522.51-00	\$2,500.00
OPERATING SUPPLIES	001-0900-522.52-00	\$62,500.00
FUEL & OIL	001-0900-522.52-04	\$41,094.00
UNIFORM EXPENSE	001-0900-522.52-10	\$25,450.00
MEDICAL SUPPLIES	001-0900-522.52-16	\$20,000.00
SAFETY SUPPLIES / EQUIPMENT	001-0900-522.52-34	\$66,600.00
PUBLIC OUTREACH / EDUCATION	001-0900-522.52-61	\$25,000.00
DUES & PUBLICATIONS	001-0900-522.54-00	\$3,045.00
TRAINING	001-0900-522.55-00	\$31,400.00
TRAVEL AND PER DIEM	001-0910-522.40-00	\$6,560.00
COMMUNICATION SERVICES	001-0910-522.41-00	\$5,900.00
OFFICE SUPPLIES	001-0910-522.51-00	\$250.00
OPERATING SUPPLIES	001-0910-522.52-00	\$1,500.00
DUES & PUBLICATIONS	001-0910-522.54-00	\$100.00
TRAINING	001-0910-522.55-00	\$1,200.00
PROFESSIONAL SERVICES	001-1217-529.31-00	\$11,000.00
OTHER SERVICES	001-1217-529.34-00	\$500.00
TRAVEL AND PER DIEM	001-1217-529.40-00	\$4,450.00
COMMUNICATION SERVICES	001-1217-529.41-00	\$1,483.00
VEHICLE REPAIR	001-1217-529.46-20	\$300.00
PRINTING & BINDING	001-1217-529.47-00	\$150.00
OPERATING SUPPLIES	001-1217-529.52-00	\$150.00
FUEL & OIL	001-1217-529.52-04	\$1,536.00
UNIFORM EXPENSE	001-1217-529.52-10	\$750.00
DUES & PUBLICATIONS	001-1217-529.54-00	\$370.00
TRAINING	001-1217-529.55-00	\$4,250.00
Total Public Safety:		\$1,728,417.00
Culture & Recreation		
PROFESSIONAL SERVICES	001-1000-572.31-00	\$21,900.00
OTHER SERVICES	001-1000-572.34-00	\$52,700.00

Name	Account ID	FY2025 Budgeted
PROGRAM INSTRUCTION	001-1000-572.34-07	\$50,775.00
OTHER SERVICES - GROUNDS MAINTENANCE	001-1000-572.34-50	\$5,000.00
TRAVEL AND PER DIEM	001-1000-572.40-00	\$6,800.00
COMMUNICATION SERVICES	001-1000-572.41-00	\$1,724.00
FREIGHT & POSTAGE	001-1000-572.42-00	\$200.00
RENTALS & LEASES	001-1000-572.44-00	\$12,104.00
MAINTENANCE CONTRACTS	001-1000-572.46-10	\$5,114.00
VEHICLE REPAIR	001-1000-572.46-20	\$350.00
EQUIPMENT REPAIR	001-1000-572.46-30	\$800.00
OFFICE SUPPLIES	001-1000-572.51-00	\$4,000.00
OPERATING SUPPLIES	001-1000-572.52-00	\$49,050.00
FUEL & OIL	001-1000-572.52-04	\$4,257.00
PROGRAM EXPENSE	001-1000-572.52-07	\$20,200.00
SPONSORSHIP EXPENSE	001-1000-572.52-08	\$48,149.00
UNIFORM EXPENSE	001-1000-572.52-10	\$1,400.00
BOOKS/PUBLICATIONS/DUES	001-1000-572.54-00	\$190.00
TRAINING	001-1000-572.55-00	\$1,325.00
PROFESSIONAL SERVICES	001-1010-572.31-00	\$280.00
OTHER SERVICES	001-1010-572.34-00	\$79,119.00
OTHER SERVICES - GROUNDS MAINTENANCE	001-1010-572.34-50	\$43,102.00
COMMUNICATION SERVICES	001-1010-572.41-00	\$2,986.00
RENTALS & LEASES	001-1010-572.44-00	\$11,200.00
MAINTENANCE CONTRACTS	001-1010-572.46-10	\$84.00
VEHICLE REPAIR	001-1010-572.46-20	\$4,600.00
EQUIPMENT REPAIR	001-1010-572.46-30	\$16,570.00
OPERATING SUPPLIES	001-1010-572.52-00	\$21,100.00
FUEL & OIL	001-1010-572.52-04	\$22,925.00
UNIFORM EXPENSE	001-1010-572.52-10	\$2,600.00
TOOLS	001-1010-572.52-33	\$9,550.00
SAFETY SUPPLIES / EQUIPMENT	001-1010-572.52-34	\$2,990.00
OTHER SERVICES - GROUNDS MAINTENANCE	001-1010-572.52-50	\$103,350.00
BOOKS/PUBLICATIONS/DUES	001-1010-572.54-00	\$200.00
TRAINING	001-1010-572.55-00	\$500.00
PROFESSIONAL SERVICES	001-1040-572.31-00	\$46,176.00
OTHER SERVICES	001-1040-572.34-00	\$125.00
OTHER SERVICES - GROUNDS MAINTENANCE	001-1040-572.34-50	\$20,550.00
FREIGHT & POSTAGE	001-1040-572.42-00	\$75.00
RENTALS & LEASES	001-1040-572.44-00	\$2,163.00
MAINTENANCE CONTRACTS	001-1040-572.46-10	\$3,558.00
VEHICLE REPAIR	001-1040-572.46-20	\$500.00
EQUIPMENT REPAIR	001-1040-572.46-30	\$40,000.00
PLANT & SYSTEM REPAIR	001-1040-572.46-80	\$1,750.00
PROMOTIONAL ACTIVITIES	001-1040-572.48-00	\$11,200.00
GOLF NOW / COMP GOLF ROUNDS & CARTS	001-1040-572.48-99	\$89,722.00

Name	Account ID	FY2025 Budgeted
OFFICE SUPPLIES	001-1040-572.51-00	\$1,435.00
OPERATING SUPPLIES	001-1040-572.52-00	\$34,770.00
FUEL & OIL	001-1040-572.52-04	\$26,602.00
GOODS FOR RESALE	001-1040-572.52-05	\$100,000.00
UNIFORM EXPENSE	001-1040-572.52-10	\$3,600.00
TOOLS	001-1040-572.52-33	\$7,000.00
SAFETY SUPPLIES / EQUIPMENT	001-1040-572.52-34	\$3,680.00
OTHER SERVICES - GROUNDS MAINTENANCE	001-1040-572.52-50	\$306,320.00
BOOKS/PUBLICATIONS/DUES	001-1040-572.54-00	\$3,470.00
PROFESSIONAL SERVICES	001-1060-571.31-00	\$500.00
OTHER SERVICES	001-1060-571.34-00	\$1,499.00
PROGRAM INSTRUCTION	001-1060-571.34-07	\$600.00
OPERATING SUPPLIES - GOUNDS MAINTENANCE	001-1060-571.34-50	\$250.00
TRAVEL AND PER DIEM	001-1060-571.40-00	\$1,130.00
COMMUNICATION SERVICES	001-1060-571.41-00	\$360.00
FREIGHT & POSTAGE	001-1060-571.42-00	\$20.00
RENTALS & LEASES	001-1060-571.44-00	\$2,204.00
MAINTENANCE CONTRACTS	001-1060-571.46-10	\$3,113.00
OFFICE SUPPLIES	001-1060-571.51-00	\$1,700.00
OPERATING SUPPLIES	001-1060-571.52-00	\$20,150.00
PROGRAM EXPENSE	001-1060-571.52-07	\$300.00
BOOKS/PUBLICATIONS/SUBS	001-1060-571.54-00	\$750.00
PROFESSIONAL SERVICES	001-1070-573.31-00	\$4,100.00
OTHER SERVICES	001-1070-573.34-00	\$800.00
TRAVEL AND PER DIEM	001-1070-573.40-00	\$1,400.00
COMMUNICATION SERVICES	001-1070-573.41-00	\$344.00
FREIGHT & POSTAGE	001-1070-573.42-00	\$25.00
RENTALS & LEASES	001-1070-573.44-00	\$680.00
MAINTENANCE CONTRACTS	001-1070-573.46-10	\$4,299.00
PROMOTIONAL ACTIVITIES	001-1070-573.48-00	\$100.00
OFFICE SUPPLIES	001-1070-573.51-00	\$1,840.00
OPERATING SUPPLIES	001-1070-573.52-00	\$5,830.00
GOODS FOR RESALE	001-1070-573.52-05	\$37,000.00
UNIFORM EXPENSE	001-1070-573.52-10	\$600.00
EXHIBIT / COLLECTION SUPPLIES	001-1070-573.52-15	\$2,600.00
SAFETY SUPPLIES / EQUIPMENT	001-1070-573.52-34	\$150.00
OPERATING SUPPLIES - GOUNDS MAINTENANCE	001-1070-573.52-50	\$200.00
DUES & PUBLICATIONS	001-1070-573.54-00	\$1,068.00
Total Culture & Recreation:		\$1,403,502.00
Transportation		
PROFESSIONAL SERVICES	001-1200-541.31-00	\$11,635.00
TRAVEL AND PER DIEM	001-1200-541.40-00	\$2,200.00
COMMUNICATION SERVICES	001-1200-541.41-00	\$976.00

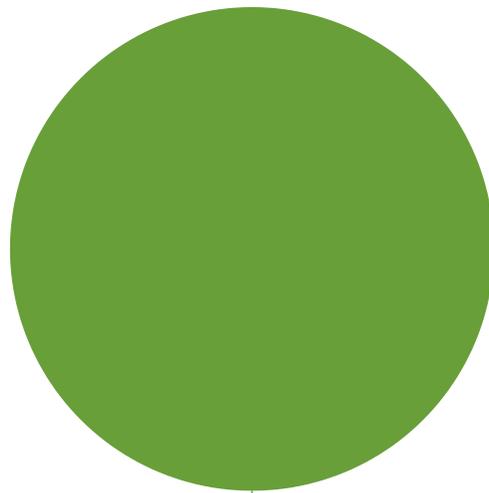
Name	Account ID	FY2025 Budgeted
FREIGHT & POSTAGE	001-1200-541.42-00	\$8,500.00
RENTALS & LEASES	001-1200-541.44-00	\$1,729.00
VEHICLE REPAIR	001-1200-541.46-20	\$125.00
REPAIR/MAINT SERVICES	001-1200-541.46-30	\$600.00
PRINTING & BINDING	001-1200-541.47-00	\$35.00
OFFICE SUPPLIES	001-1200-541.51-00	\$5,855.00
OPERATING SUPPLIES	001-1200-541.52-00	\$1,500.00
FUEL & OIL	001-1200-541.52-04	\$369.00
UNIFORM EXPENSE	001-1200-541.52-10	\$200.00
DUES & PUBLICATIONS	001-1200-541.54-00	\$1,289.00
TRAINING	001-1200-541.55-00	\$2,250.00
PROFESSIONAL SERVICES	001-1240-541.31-00	\$7,656.00
EMPLOYEE PHYSICALS & IMMUNIZATIONS	001-1240-541.31-02	\$867.00
COMMUNICATION SERVICES	001-1240-541.41-00	\$716.00
RENTALS & LEASES	001-1240-541.44-00	\$2,000.00
VEHICLE REPAIR	001-1240-541.46-20	\$5,868.00
EQUIPMENT REPAIR	001-1240-541.46-30	\$5,000.00
OPERATING SUPPLIES	001-1240-541.52-00	\$4,993.00
FUEL & OIL	001-1240-541.52-04	\$14,190.00
UNIFORM EXPENSE	001-1240-541.52-10	\$1,126.00
TOOLS	001-1240-541.52-33	\$2,935.00
SAFETY SUPPLIES / EQUIPMENT	001-1240-541.52-34	\$4,620.00
OPERATING SUPPLIES - GOUNDS MAINTENANCE	001-1240-541.52-50	\$8,950.00
ROAD MATERIALS & SUPPLIES	001-1240-541.53-00	\$7,500.00
STREET MATERIALS	001-1240-541.53-04	\$1,000.00
TRAINING	001-1240-541.55-00	\$2,745.00
Total Transportation:		\$107,429.00
Physical Environment		
PROFESSIONAL SERVICES	001-1080-539.31-00	\$1,140.00
OTHER SERVICES	001-1080-539.34-00	\$96,000.00
COMMUNICATION SERVICES	001-1080-539.41-00	\$550.00
RENTALS & LEASES	001-1080-539.44-00	\$60.00
MAINTENANCE CONTRACTS	001-1080-539.46-10	\$310.00
EQUIPMENT REPAIR	001-1080-539.46-30	\$1,850.00
OPERATING SUPPLIES	001-1080-539.52-00	\$1,264.00
FUEL & OIL	001-1080-539.52-04	\$1,250.00
UNIFORM EXPENSE	001-1080-539.52-10	\$180.00
TOOLS	001-1080-539.52-33	\$1,200.00
SAFETY SUPPLIES / EQUIPMENT	001-1080-539.52-34	\$690.00
OPERATING SUPPLIES - GOUNDS MAINTENANCE	001-1080-539.52-50	\$15,845.00
TRAINING	001-1080-539.55-00	\$40.00
Total Physical Environment:		\$120,379.00

Name	Account ID	FY2025 Budgeted
Total Operating Expenditures:		\$9,920,320.00
Capital Outlay		
General Government		
PRINCIPAL PAYMENTS	001-1230-519.71-00	\$93,967.00
INTEREST EXPENSE	001-1230-519.72-00	\$50,201.00
MACHINERY & EQUIPMENT	001-1500-519.64-20	\$383,034.00
Total General Government:		\$527,202.00
Public Safety		
PRINCIPAL PAYMENTS	001-0900-522.71-00	\$88,368.00
INTEREST PAYMENTS	001-0900-522.72-00	\$15,379.00
Total Public Safety:		\$103,747.00
Culture & Recreation		
PRINCIPAL PAYMENTS	001-1000-572.71-00	\$448,750.00
INTEREST EXPENSE	001-1000-572.72-00	\$117,355.00
IMPROV OTHER THAN BLDG	001-1010-572.63-10	\$30,000.00
MACHINERY & EQUIPMENT	001-1010-572.64-02	\$60,000.00
BUILDINGS	001-1040-572.62-14	\$16,000.00
PRINCIPAL PAYMENTS	001-1040-572.71-00	\$304,693.00
INTEREST EXPENSE	001-1040-572.72-00	\$7,463.00
BOOKS/PUBS/LIBRARY MATS	001-1060-571.66-00	\$65,000.00
PRINCIPAL PAYMENTS	001-1060-571.71-00	\$18,308.00
Total Culture & Recreation:		\$1,067,569.00
Total Capital Outlay:		\$1,698,518.00
Grants & Aids		
General Government		
GRANTS & AID	001-0100-511.82-00	\$68,209.00
Total General Government:		\$68,209.00
Total Grants & Aids:		\$68,209.00
Other Financing Activity		
General Government		
COST ALLOCATION/EXP REIMB	001-1600-513.99-16	-\$135,287.00
COST ALLOCATION/EXP REIMB	001-1600-513.99-17	-\$26,835.00
COST ALLOCATION/EXP REIMB	001-1600-513.99-19	-\$178,120.00
COST ALLOCATION/EXP REIMB	001-1600-513.99-41	-\$1,302,118.00
COST ALLOCATION/EXP REIMB	001-1600-513.99-43	-\$499,960.00
COST ALLOCATION/EXP REIMB	001-1600-513.99-45	-\$218,992.00
Total General Government:		-\$2,361,312.00
Public Safety		

Name	Account ID	FY2025 Budgeted
2013 Rev Note Municipal Facilities Police - yr 12 of 18	001-0800-581.71-00	\$122,156.00
2013 Rev Note Municipal Facilities Police - yr 12 of 18	001-0800-581.72-00	\$21,259.00
Total Public Safety:		\$143,415.00
Culture & Recreation		
TRANSFERS	001-1080-581.91-62	\$37,000.00
Total Culture & Recreation:		\$37,000.00
Total Other Financing Activity:		-\$2,180,897.00
Total Expenditures:		\$32,063,508.00
Ending Fund Balance:		N/A

Revenue by Fund

2025 Revenue by Fund



General Fund (Major Fund) (100%)

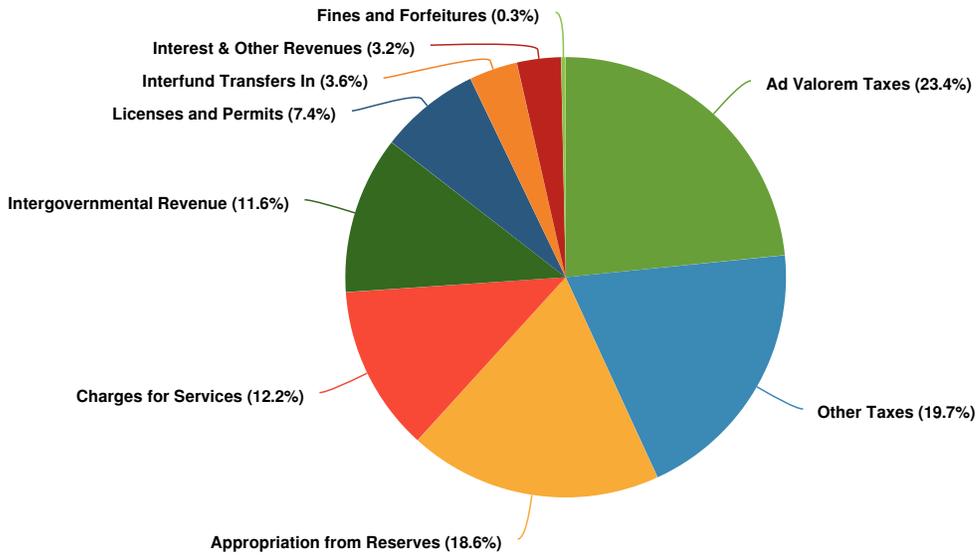
Budgeted and Historical 2025 Revenue by Fund



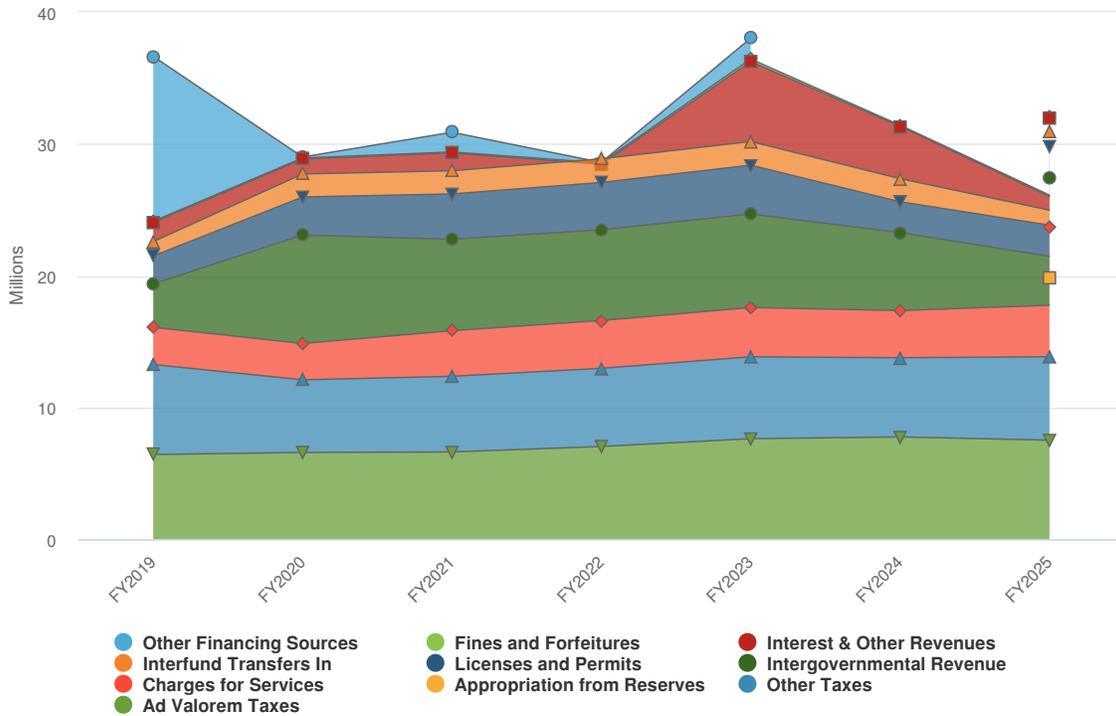
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
General Fund (Major Fund)		\$32,063,508.00	-27.2%
Total General Fund (Major Fund):		\$32,063,508.00	-27.2%

Revenues by Source

Projected 2025 Revenues by Source



Budgeted and Historical 2025 Revenues by Source

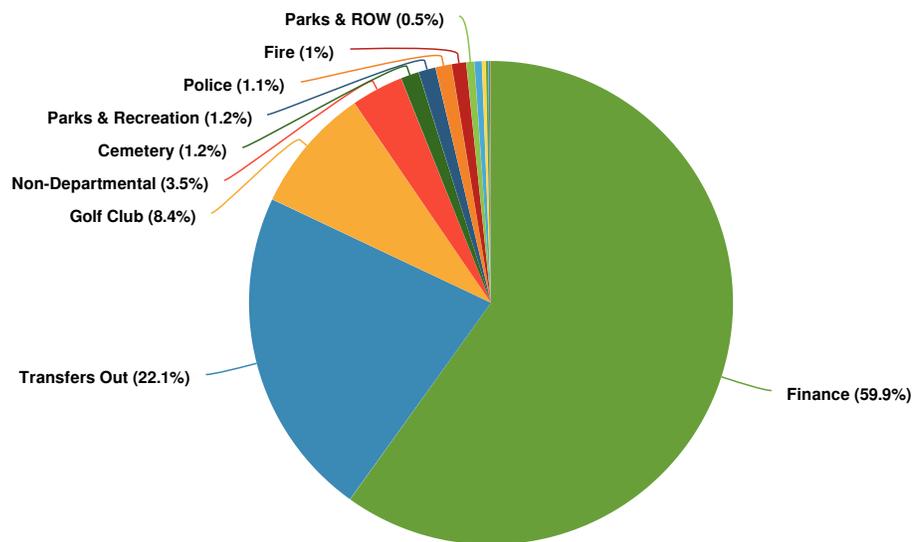


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue Source			

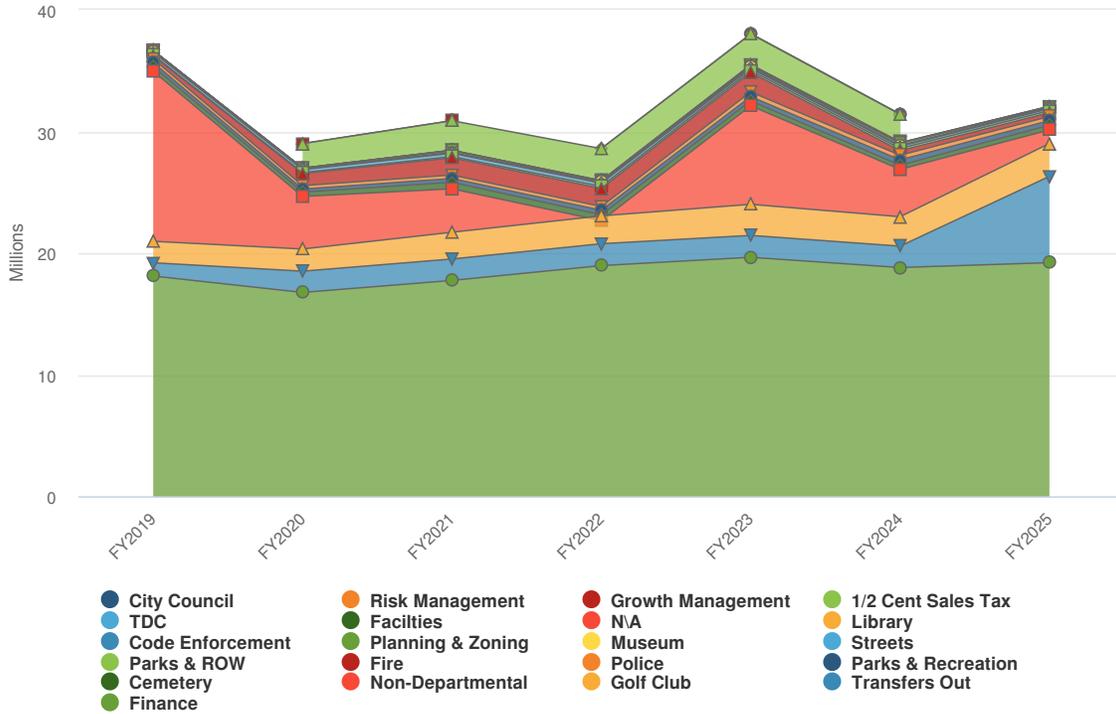
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Ad Valorem Taxes		\$7,505,843.00	-0.7%
Other Taxes		\$6,331,803.00	1.2%
Licenses and Permits		\$2,366,230.00	-34.8%
Intergovernmental Revenue		\$3,712,367.00	-43.6%
Charges for Services		\$3,912,727.00	3.9%
Fines and Forfeitures		\$103,000.00	8.4%
Interest & Other Revenues		\$1,036,727.00	-31.7%
Interfund Transfers In		\$1,140,074.00	-0.2%
Appropriation from Reserves		\$5,954,737.00	-55.9%
Total Revenue Source:		\$32,063,508.00	-27.2%

Revenue by Department

Projected 2025 Revenue by Department



Budgeted and Historical 2025 Revenue by Department



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue			
N/A			
Interest & Other Revenues			
DISCOUNTS	001-0000-369.90-91	\$300.00	100%
Total Interest & Other Revenues:		\$300.00	100%
Total N/A:		\$300.00	100%
Finance			
Ad Valorem Taxes			
TXS-GF/TXS-ORIG TIF	001-0500-311.10-00	\$7,505,843.00	-0.7%
Total Ad Valorem Taxes:		\$7,505,843.00	-0.7%
Other Taxes			
FIRST LOCAL OPTION FUEL	001-0500-312.41-00	\$631,498.00	-13.1%
SECOND LOCAL OPTION FUEL	001-0500-312.42-00	\$279,708.00	-15.4%
ELECTRIC UTILITY TAX-GULF	001-0500-314.10-00	\$2,663,438.00	-3.3%
WATER UTILITY TAX	001-0500-314.30-00	\$356,598.00	4.2%
GAS	001-0500-314.40-00	\$343,409.00	20%
PROPANE	001-0500-314.80-00	\$10,242.00	13.5%
COMMUNICATIONS SERVS TAX	001-0500-315.10-00	\$1,246,378.00	8%
BUSINESS TAX RECEIPTS	001-0500-316.10-00	\$258,162.00	61%

Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Total Other Taxes:		\$5,789,433.00	0.4%
Licenses and Permits			
ELECTRIC - GULF POWER	001-0500-323.10-00	\$1,984,237.00	-5.8%
GAS - OKALOOSA GAS	001-0500-323.40-00	\$285,444.00	-6.7%
SOLID WASTE	001-0500-323.70-00	\$38,039.00	57.6%
Total Licenses and Permits:		\$2,307,720.00	-5.3%
Intergovernmental Revenue			
MUNICIPAL REVENUE SHARING	001-0500-335.12-21	\$1,157,723.00	-0.3%
MOBILE HOME LICENSES	001-0500-335.14-00	\$12,008.00	380.3%
ALCOHOLIC BEVERAGE LIC	001-0500-335.15-00	\$51,857.00	-3.9%
SALES TAX 1/2 - 5TH CENT SURTAX	001-0500-335.18-00	\$2,370,038.00	-12.4%
BUSINESS LICENSE-MUNI SHR	001-0500-338.10-00	\$13,385.00	-8.5%
Total Intergovernmental Revenue:		\$3,605,011.00	-9.1%
Charges for Services			
ADMIN SERVICE FEES	001-0500-341.30-00	\$50.00	0%
Total Charges for Services:		\$50.00	0%
Total Finance:		\$19,208,057.00	-2.6%
Police			
Other Taxes			
INS PREM TAX/POL PENSION	001-0800-312.52-00	\$267,370.00	12.9%
Total Other Taxes:		\$267,370.00	12.9%
Licenses and Permits			
TAXI PERMIT/BICYCLE REGIS	001-0800-329.40-00	\$50.00	0%
Total Licenses and Permits:		\$50.00	0%
Charges for Services			
LAW ENFORCEMENT SERVICES	001-0800-342.10-00	\$1,057.00	-29.5%
ADMINISTRATIVE FEES	001-0800-342.16-00	\$4,240.00	24.7%
PHOTO COPIES	001-0800-342.18-00	\$6,000.00	25%
Total Charges for Services:		\$11,297.00	16.5%
Fines and Forfeitures			
TRAFFIC FINES	001-0800-351.50-00	\$44,000.00	10%
TRAFFIC FINES	001-0800-351.50-30	\$20,000.00	0%
PARKING CITATIONS	001-0800-354.11-00	\$500.00	-50%
Total Fines and Forfeitures:		\$64,500.00	5.7%
Total Police:		\$343,217.00	9.5%

Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Fire			
Other Taxes			
INS PREM TAX/FIRE PENSION	001-0900-312.51-00	\$275,000.00	7.4%
Total Other Taxes:		\$275,000.00	7.4%
Licenses and Permits			
ZONING SITE PLAN REVIEW	001-0900-329.20-10	\$4,232.00	20.9%
Total Licenses and Permits:		\$4,232.00	-99.6%
Intergovernmental Revenue			
FIRE SUPPLEMENTAL COMP	001-0900-335.21-00	\$6,720.00	-21.9%
Total Intergovernmental Revenue:		\$6,720.00	-21.9%
Charges for Services			
SAFETY PERMITS & LICENSES	001-0900-342.22-00	\$2,000.00	60%
SAFETY INSPECTION FEES	001-0900-342.27-00	\$25,000.00	13.6%
Total Charges for Services:		\$27,000.00	16.1%
Total Fire:		\$312,952.00	-77.9%
Parks & Recreation			
Charges for Services			
PROGRAM REVENUE	001-1000-347.20-00	\$192,809.00	3.7%
NOT CITY STAFF PROVIDED	001-1000-347.20-11	\$40,000.00	48.1%
SOFTBALL INSTRUCTION PROGRAM	001-1000-347.20-12	\$26,812.00	34.1%
SPONSORSHIP REVENUE	001-1000-347.21-00	\$53,580.00	34%
RENTALS	001-1000-347.22-00	\$13,298.00	33%
RENTALS	001-1000-347.22-10	\$16,000.00	6.7%
MEMBERSHIPS	001-1000-347.56-10	\$28,071.00	-12.3%
Total Charges for Services:		\$370,570.00	11.7%
Total Parks & Recreation:		\$370,570.00	-7.3%
Parks & ROW			
Charges for Services			
OTHER TRANSPRTN REVENUE	001-1010-344.90-07	\$43,496.00	0%
RENTALS TAXABLE	001-1010-347.22-00	\$90,000.00	28.6%
RENTALS TAX EXEMPT	001-1010-347.22-10	\$32,000.00	113.3%
Total Charges for Services:		\$165,496.00	28.8%
Interest & Other Revenues			
RENTS & LEASE INCOME	001-1010-362.10-00	\$5,668.00	3.1%
Total Interest & Other Revenues:		\$5,668.00	3.1%
Total Parks & ROW:		\$171,164.00	27.7%

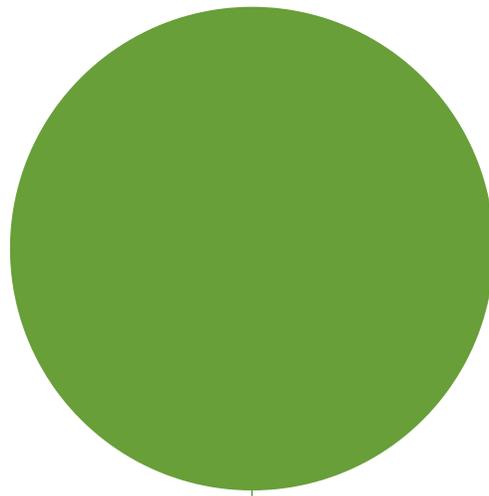
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Golf Club			
Charges for Services			
GREENS FEES	001-1040-347.50-00	\$1,236,711.00	-5.3%
TOURNAMENT FEES - TAXABLE	001-1040-347.50-20	\$7,000.00	133.3%
TOURNAMENT FEES - TAX EXEMPT	001-1040-347.50-25	\$96,000.00	37.1%
COMPLIMENTARY GREEN FEES	001-1040-347.50-99	\$52,361.00	0%
ANNUAL MEMBERSHIP	001-1040-347.51-00	\$200,000.00	11.1%
GOLF CART RENTAL	001-1040-347.52-00	\$690,193.00	0%
PULL CART RENTALS	001-1040-347.52-10	\$200.00	0%
COMPLIMENTARY CART FEES	001-1040-347.52-99	\$37,361.00	0%
DRIVING RANGE	001-1040-347.53-00	\$160,000.00	14.3%
LEASE OPERATIONS	001-1040-347.54-00	\$40,815.00	18.3%
GHIN HANDICAP SERVICE	001-1040-347.55-10	\$4,000.00	33.3%
MERCHANDISE SALES TAXABLE	001-1040-347.59-15	\$147,000.00	110%
Total Charges for Services:		\$2,671,641.00	3.2%
Interest & Other Revenues			
LEASES	001-1040-362.20-10	\$31,076.00	0.2%
Total Interest & Other Revenues:		\$31,076.00	0.2%
Total Golf Club:		\$2,702,717.00	3.2%
Library			
Charges for Services			
OTHER GOVT CHARGES/FEES	001-1060-341.91-10	\$8,900.00	78%
LIBRARIES	001-1060-347.10-00	\$1,800.00	38.5%
PHOTO COPY REVENUE	001-1060-347.10-10	\$4,800.00	14.3%
LIBRARY ROOM-RENTAL TAXABLE	001-1060-347.12-10	\$100.00	0%
LIBRARY ROOM-RENTAL TAX EXEMPT	001-1060-347.12-20	\$100.00	0%
Total Charges for Services:		\$15,700.00	46.7%
Fines and Forfeitures			
LIBRARY FINES	001-1060-352.10-00	\$500.00	-66.7%
LIBRARY LOST PUBLICATION	001-1060-352.10-10	\$1,000.00	100%
Total Fines and Forfeitures:		\$1,500.00	-25%
Total Library:		\$17,200.00	16.3%
Museum			
Charges for Services			
OTHER GOVT CHARGES/FEES	001-1070-341.91-10	\$100.00	0%
ADMISSION FEES	001-1070-347.35-00	\$30,000.00	0%
MERCHANDISE SALES TAXABLE	001-1070-347.35-10	\$40,000.00	5.3%
ADMISSION FEES TAX EXEMPT	001-1070-347.35-20	\$10,000.00	66.7%

Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
PROGRAM REVENUE	001-1070-347.36-10	\$1,000.00	0%
Total Charges for Services:		\$81,100.00	8%
Total Museum:		\$81,100.00	5.6%
Cemetery			
Charges for Services			
SALE OF LOTS	001-1080-343.80-00	\$161,000.00	-13%
CRYPTS	001-1080-343.81-00	\$13,000.00	66.7%
NICHES	001-1080-343.82-00	\$20,000.00	20.5%
WEEKEND/HOLID INTERMENTS	001-1080-343.83-00	\$24,700.00	7.4%
OTHER-OPENINGS/CLOSINGS	001-1080-343.84-00	\$170,000.00	5.6%
TRANSFER FEES	001-1080-343.85-00	\$3,000.00	0%
Total Charges for Services:		\$391,700.00	-1.2%
Total Cemetery:		\$391,700.00	-1.2%
Planning & Zoning			
Licenses and Permits			
PLAN REVIEW	001-1205-329.10-01	\$39,755.00	-20.5%
ZONING SITE PLAN REVIEW	001-1205-329.20-00	\$14,273.00	29%
STATUTORY SURCHARGE	001-1205-329.90-10	\$200.00	-42.9%
Total Licenses and Permits:		\$54,228.00	-11.7%
Total Planning & Zoning:		\$54,228.00	-11.7%
Code Enforcement			
Fines and Forfeitures			
CODE ENFORCEMENT/FINES	001-1217-354.10-00	\$27,000.00	0%
CODE ENFORCEMENT/FINES	001-1217-354.10-10	\$10,000.00	100%
Total Fines and Forfeitures:		\$37,000.00	15.6%
Total Code Enforcement:		\$37,000.00	15.6%
Facilities			
Charges for Services			
PHOTO COPIES/CERTIFY	001-1230-341.93-30	\$50.00	0%
SIGN SHOP SALES	001-1230-341.96-00	\$100.00	0%
Total Charges for Services:		\$150.00	0%
Total Facilities:		\$150.00	0%
Streets			
Charges for Services			
CUT PAVED SURFACE/CURB	001-1240-343.91-00	\$12,000.00	-20%
DOT LIGHTING / MAINT	001-1240-344.90-08	\$148,952.00	-11.6%
Total Charges for Services:		\$160,952.00	-12.3%

Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Total Streets:		\$160,952.00	-12.5%
Non-Departmental			
Intergovernmental Revenue			
CULTURE/RECREATION	001-1500-337.70-00	\$100,636.00	2.1%
Total Intergovernmental Revenue:		\$100,636.00	2.1%
Charges for Services			
ADMIN SERVICE FEES	001-1500-341.30-10	\$16,771.00	-12.7%
PHOTO COPIES/CERTIFY	001-1500-341.93-00	\$300.00	0%
Total Charges for Services:		\$17,071.00	-13.3%
Interest & Other Revenues			
INTEREST INCOME	001-1500-361.10-00	\$675,000.00	170%
DIVIDEND INCOME	001-1500-361.20-00	\$100,000.00	300%
RENTS & LEASE INCOME	001-1500-362.10-00	\$194,323.00	-27.6%
PROCEEDS-SALES TAX CREDIT	001-1500-369.50-00	\$360.00	0%
MISCELLANEOUS REV	001-1500-369.90-00	\$30,000.00	100%
Total Interest & Other Revenues:		\$999,683.00	78.9%
Total Non-Departmental:		\$1,117,390.00	65.1%
Transfers Out			
Interfund Transfers In			
FROM UTILITIES FUND	001-1600-382.41-00	\$739,701.00	2.2%
FROM SANITATION FUND	001-1600-382.43-00	\$332,937.00	8.7%
FROM STORMWATER FUND	001-1600-382.45-00	\$67,436.00	8.6%
Total Interfund Transfers In:		\$1,140,074.00	-0.2%
Appropriation from Reserves			
APPROPRIATION FRM FND BAL	001-1600-389.91-00	\$5,954,737.00	74.6%
Total Appropriation from Reserves:		\$5,954,737.00	-38.9%
Total Transfers Out:		\$7,094,811.00	-34.8%
Total Revenue:		\$32,063,508.00	-27.2%

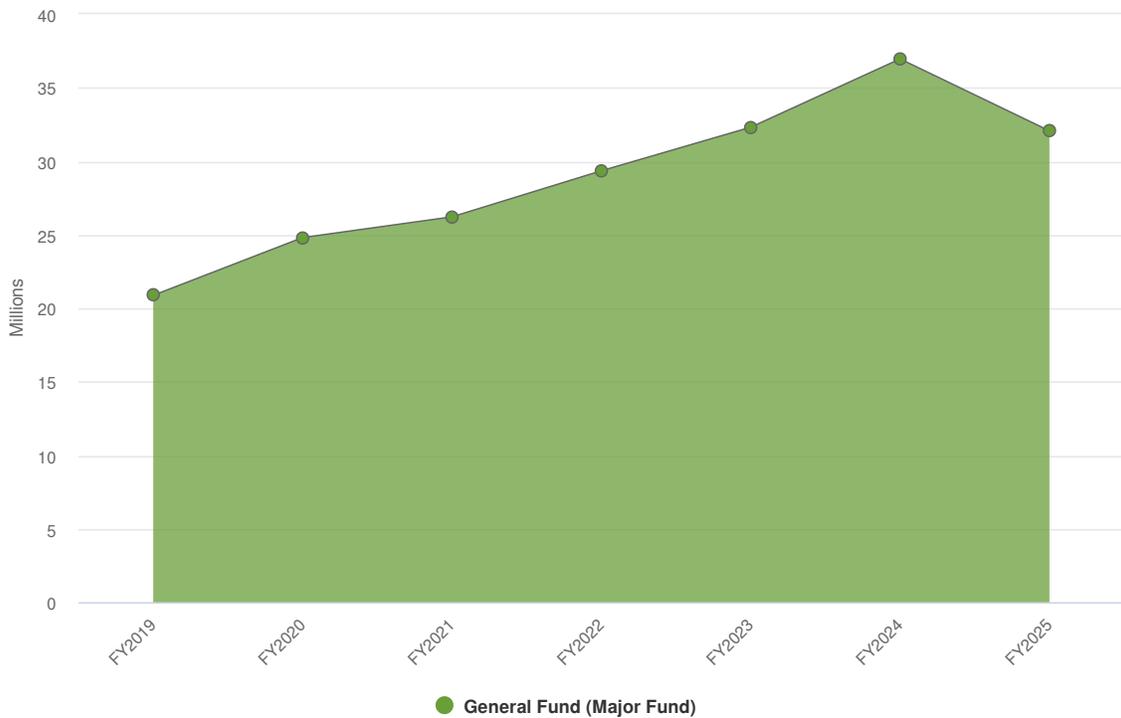
Expenditures by Fund

2025 Expenditures by Fund



General Fund (Major Fund) (100%)

Budgeted and Historical 2025 Expenditures by Fund

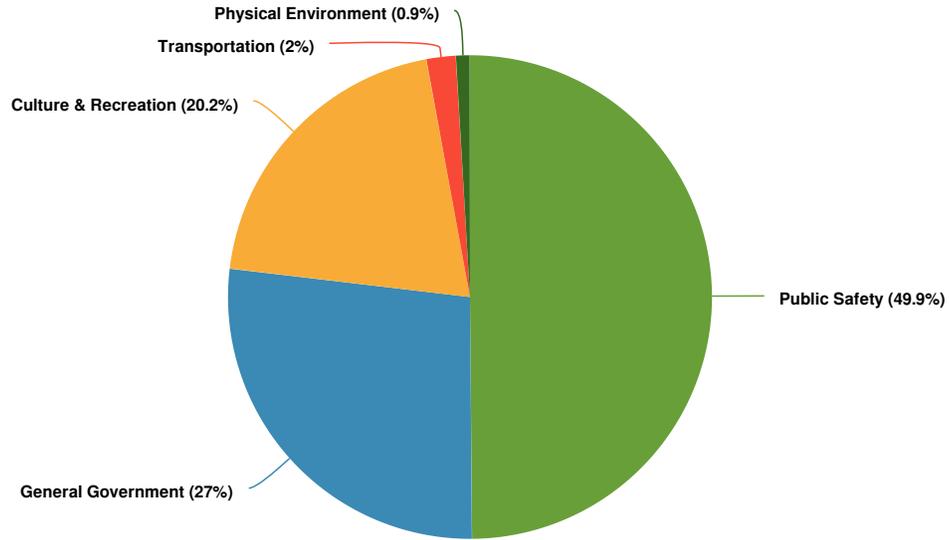


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
General Fund (Major Fund)		\$32,063,508.00	-20.5%

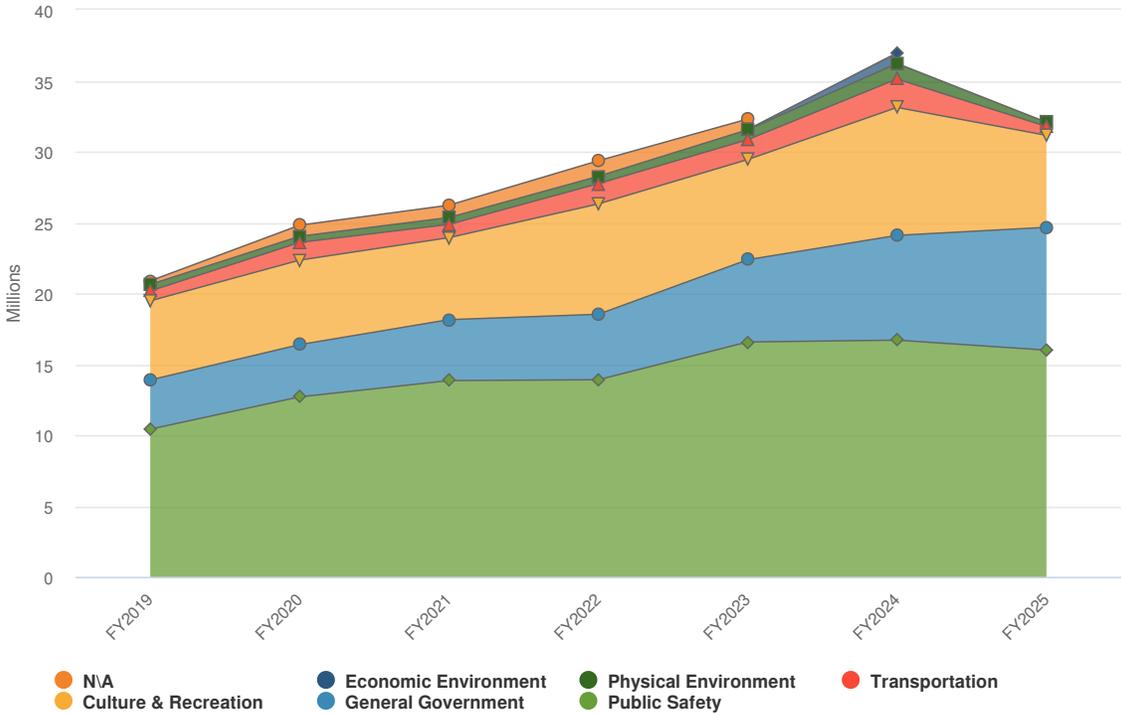
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Total General Fund (Major Fund):		\$32,063,508.00	-20.5%

Expenditures by Function

Budgeted Expenditures by Function



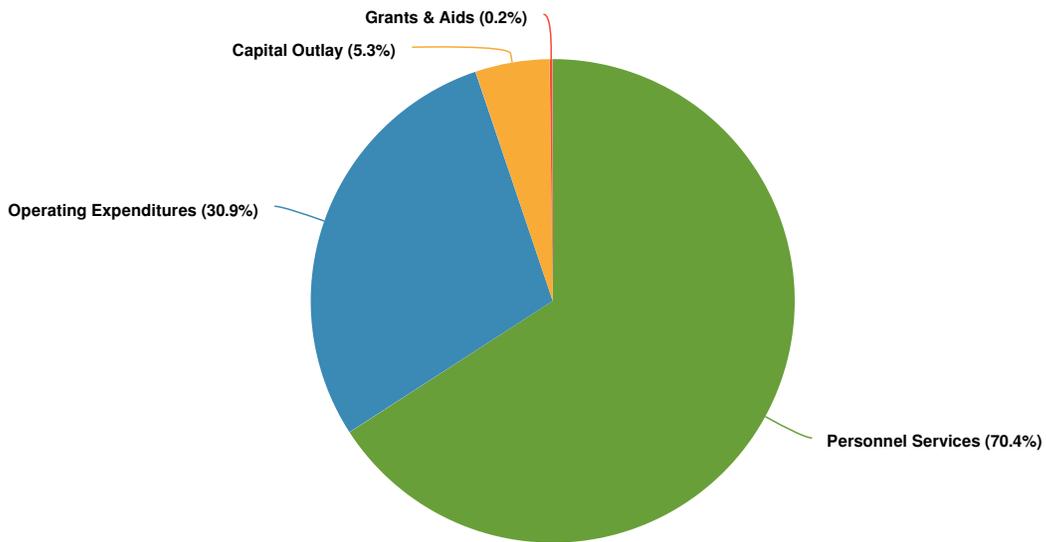
Budgeted and Historical Expenditures by Function



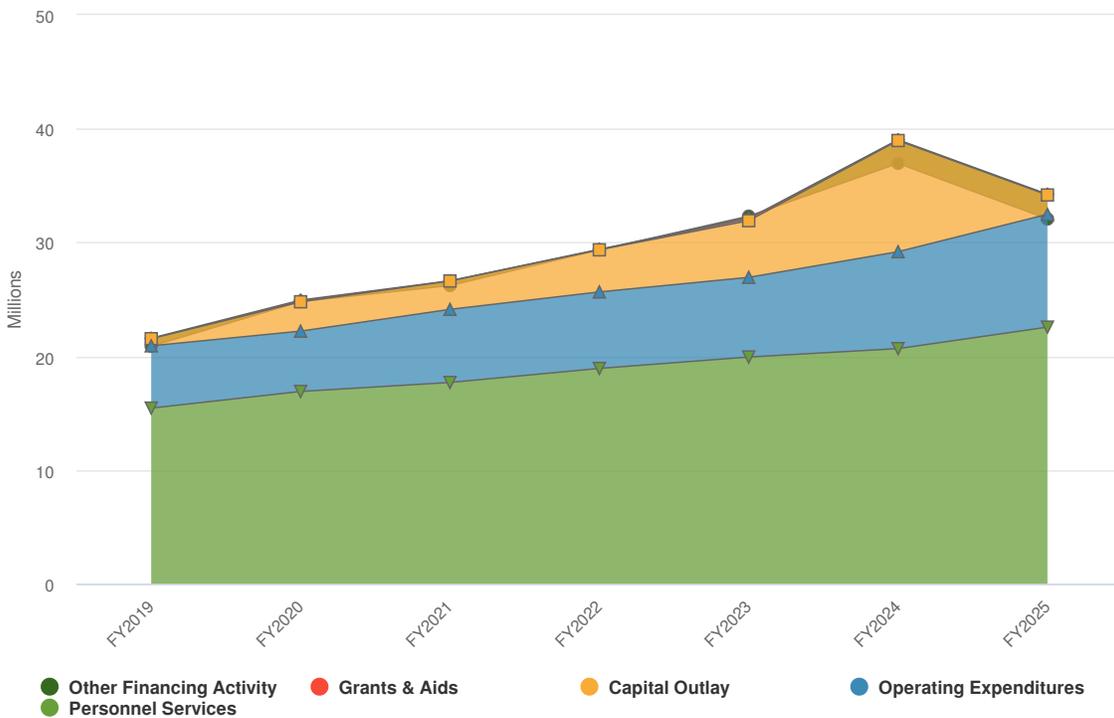
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expenditures			
General Government		\$8,660,526.87	-12.1%
Public Safety		\$15,992,187.91	-7.9%
Culture & Recreation		\$6,486,826.86	-24.7%
Transportation		\$626,667.84	-64.8%
Physical Environment		\$297,298.52	-74.3%
Total Expenditures:		\$32,063,508.00	-20.5%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



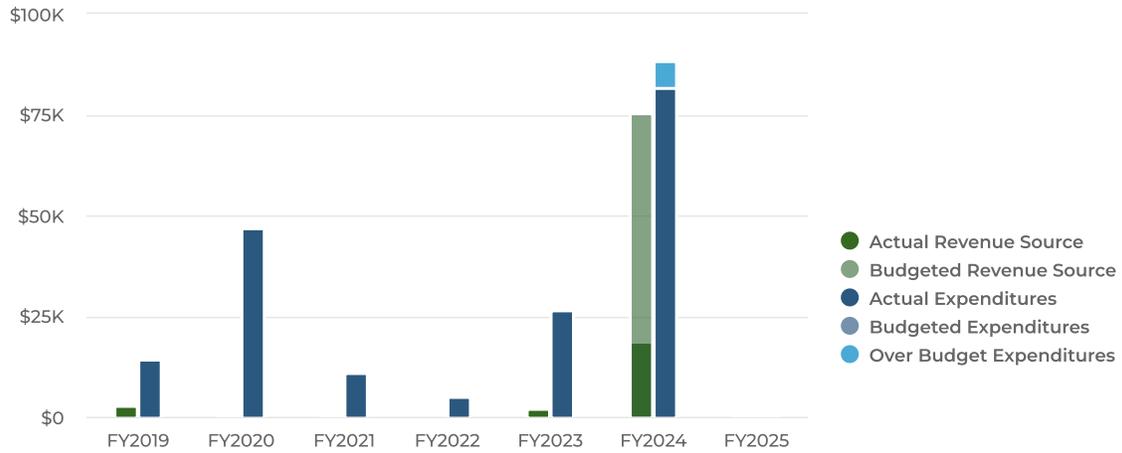
Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expense Objects			
Personnel Services		\$22,557,358.00	2.4%
Operating Expenditures		\$9,920,320.00	-18.8%
Capital Outlay		\$1,698,518.00	-70.1%
Grants & Aids		\$68,209.00	0%
Other Financing Activity		-\$2,180,897.00	-745.1%
Total Expense Objects:		\$32,063,508.00	-20.5%

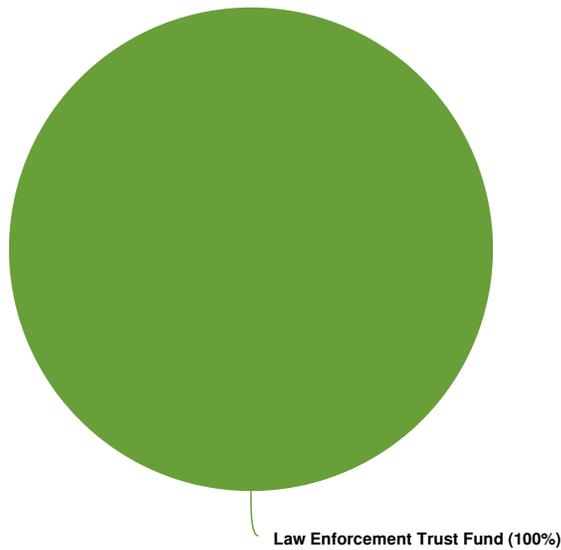
Law Enforcement Trust Fund

Summary

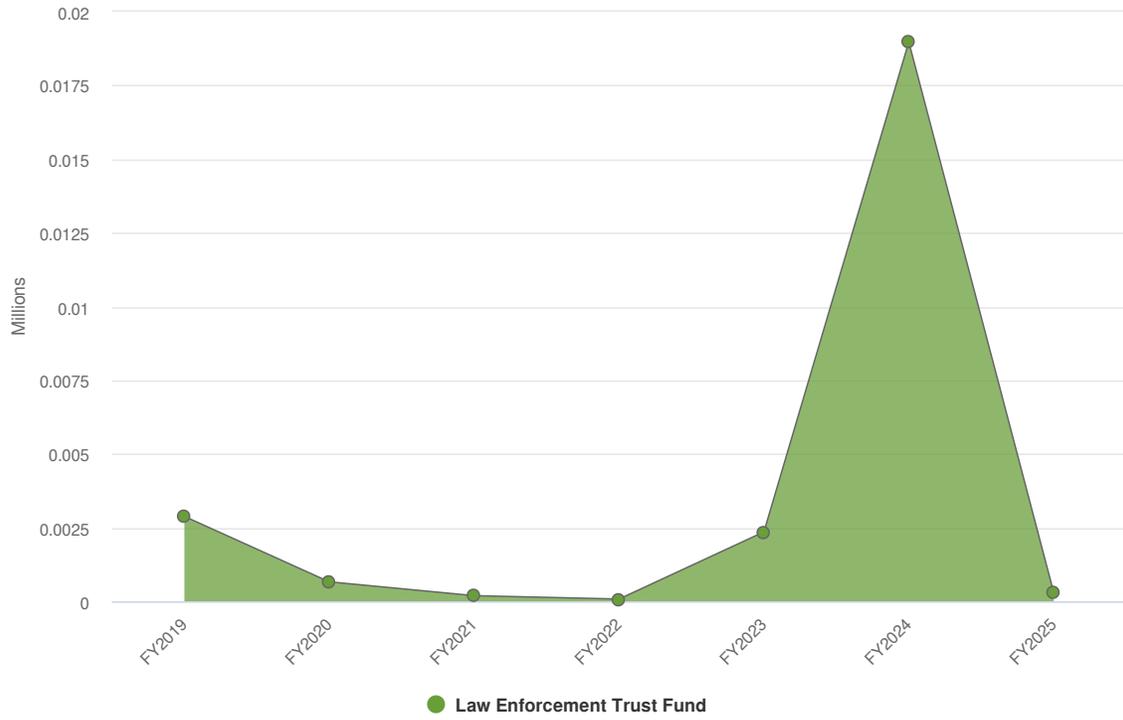


Revenue by Fund

2025 Revenue by Fund



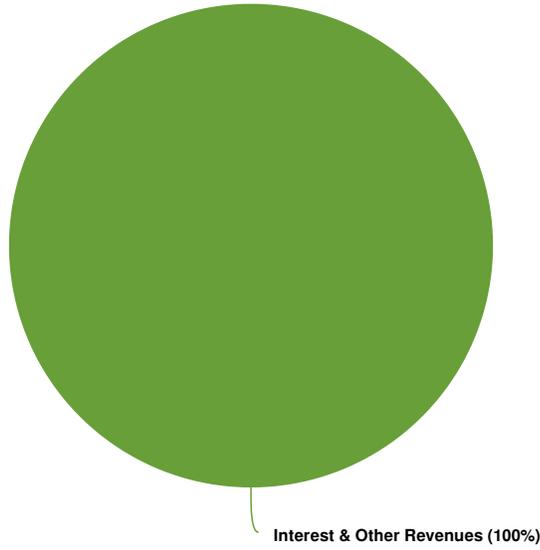
Budgeted and Historical 2025 Revenue by Fund



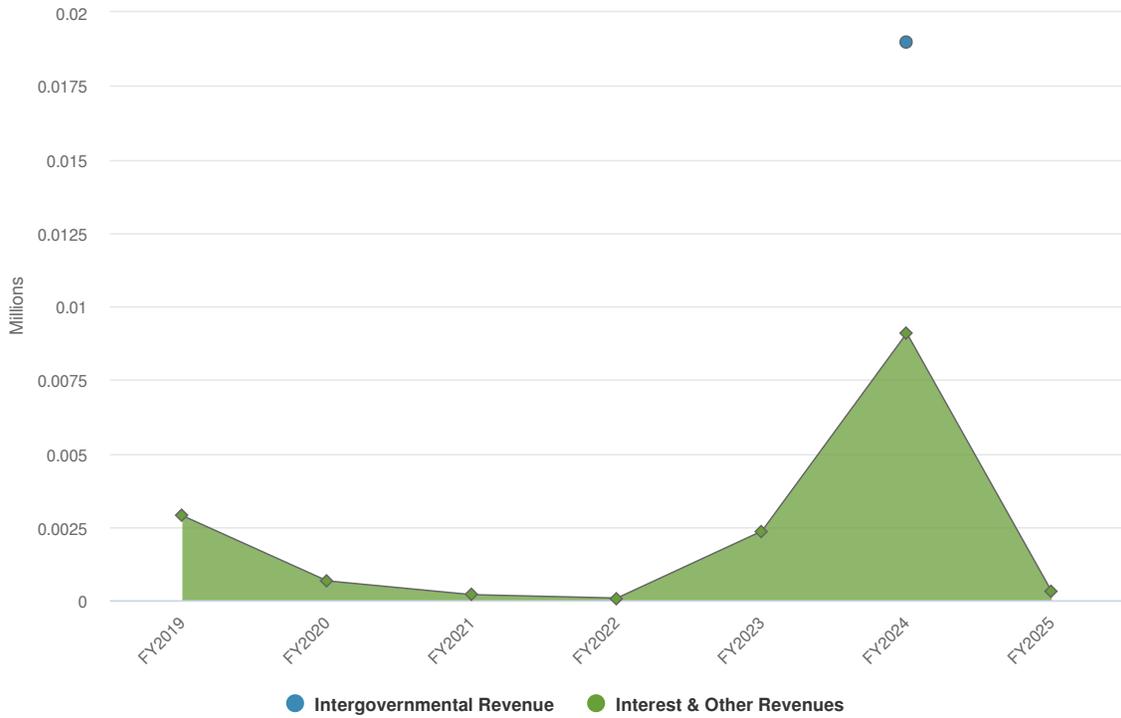
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Law Enforcement Trust Fund		\$300.00	-99.6%
Total Law Enforcement Trust Fund:		\$300.00	-99.6%

Revenues by Source

Projected 2025 Revenues by Source



Budgeted and Historical 2025 Revenues by Source

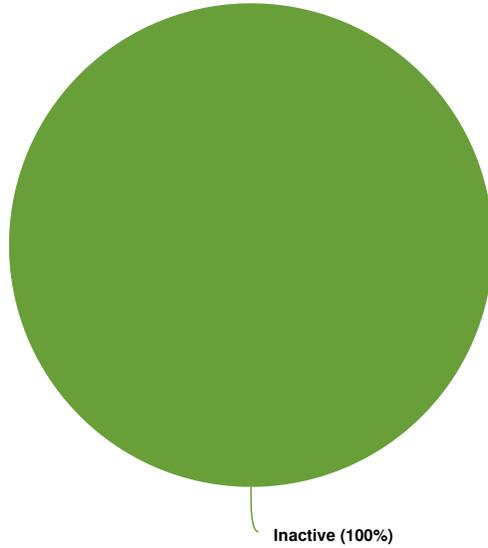


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue Source			

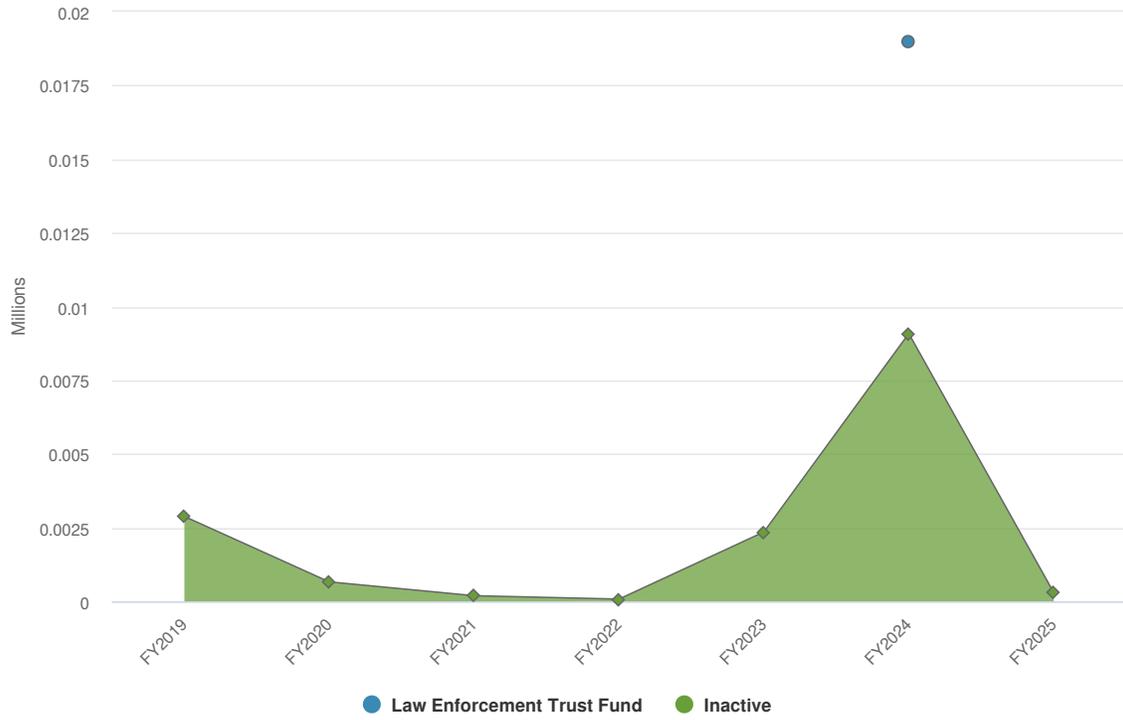
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Interest & Other Revenues		\$300.00	0%
Total Revenue Source:		\$300.00	-99.6%

Revenue by Department

Projected 2025 Revenue by Department



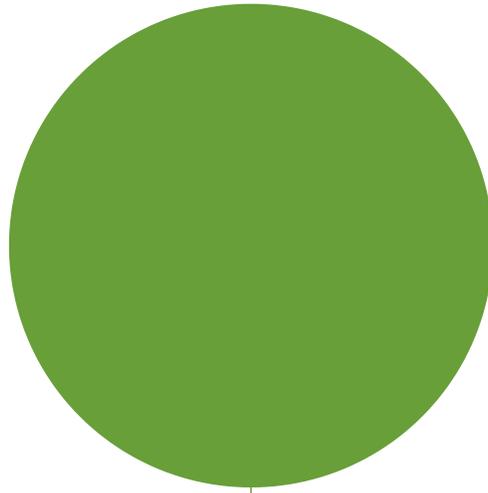
Budgeted and Historical 2025 Revenue by Department



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue			
Inactive		\$300.00	0%
Total Revenue:		\$300.00	-99.6%

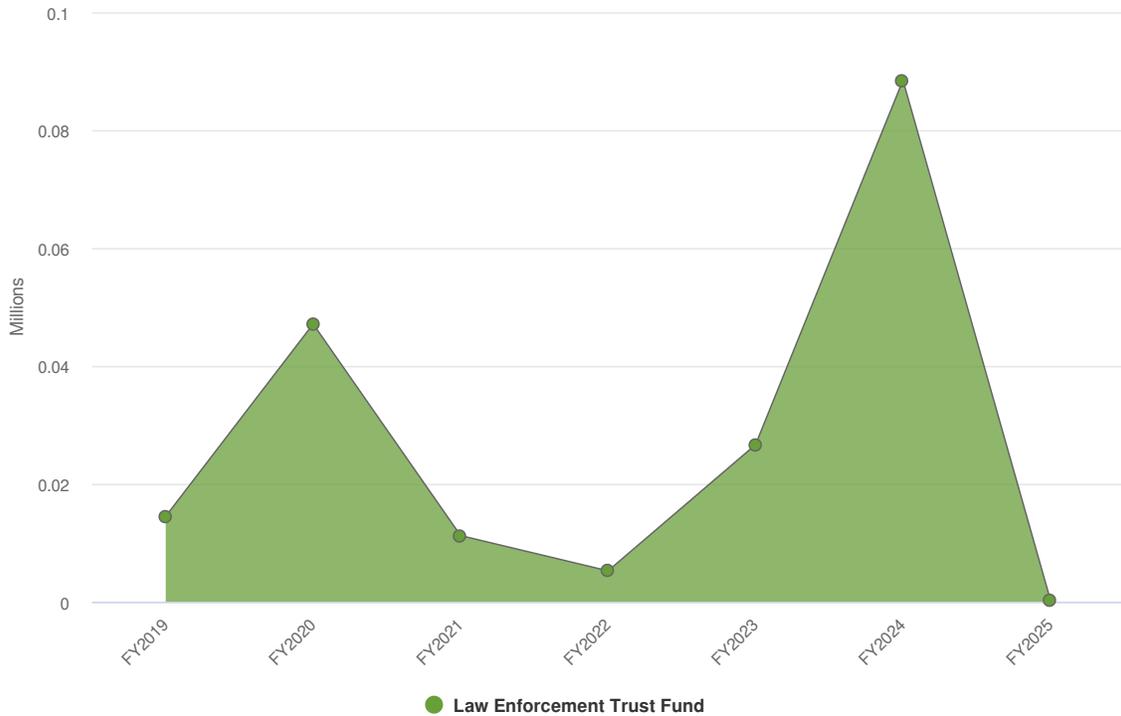
Expenditures by Fund

2025 Expenditures by Fund



Law Enforcement Trust Fund (100%)

Budgeted and Historical 2025 Expenditures by Fund

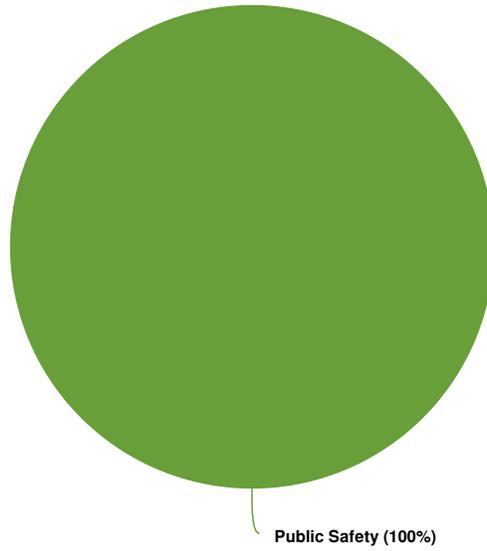


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Law Enforcement Trust Fund		\$300.00	-99.6%

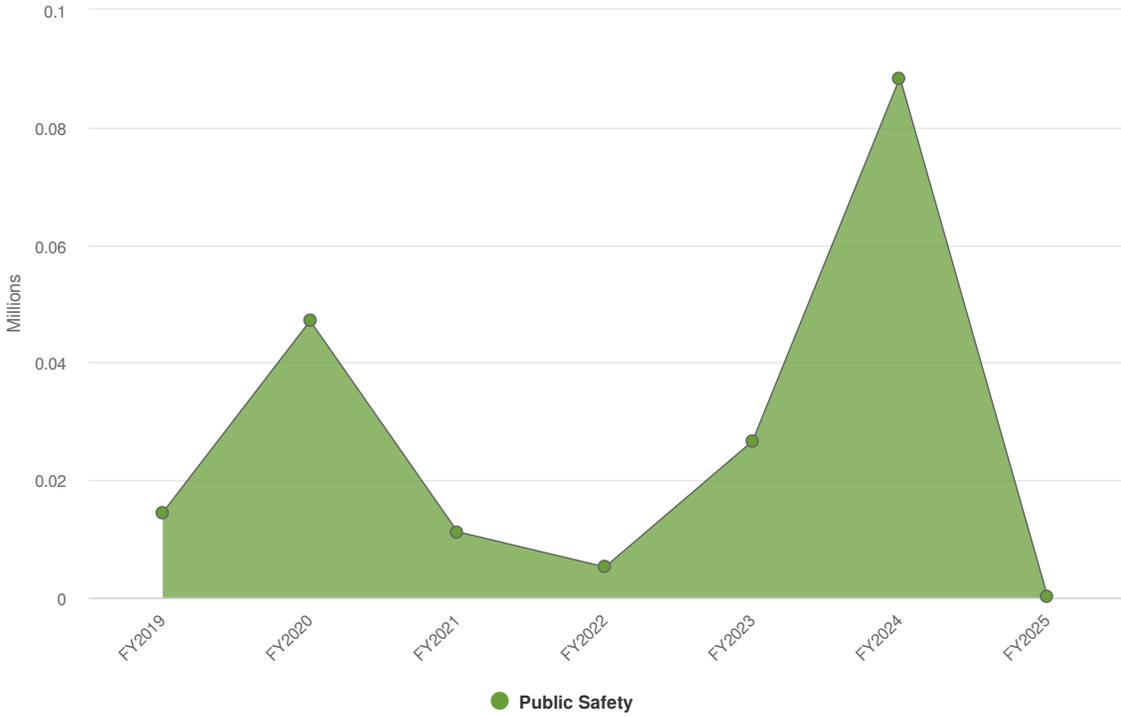
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Total Law Enforcement Trust Fund:		\$300.00	-99.6%

Expenditures by Function

Budgeted Expenditures by Function



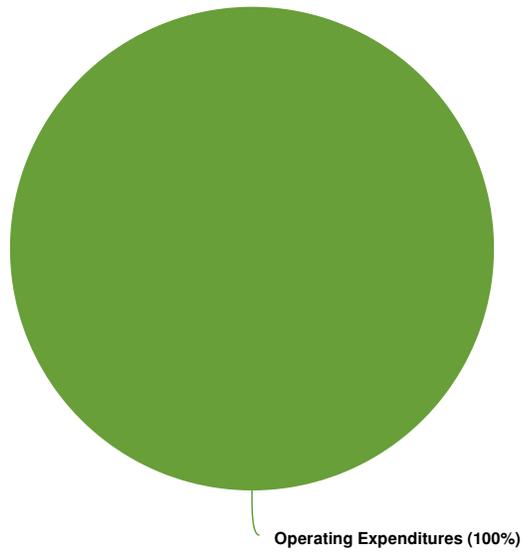
Budgeted and Historical Expenditures by Function



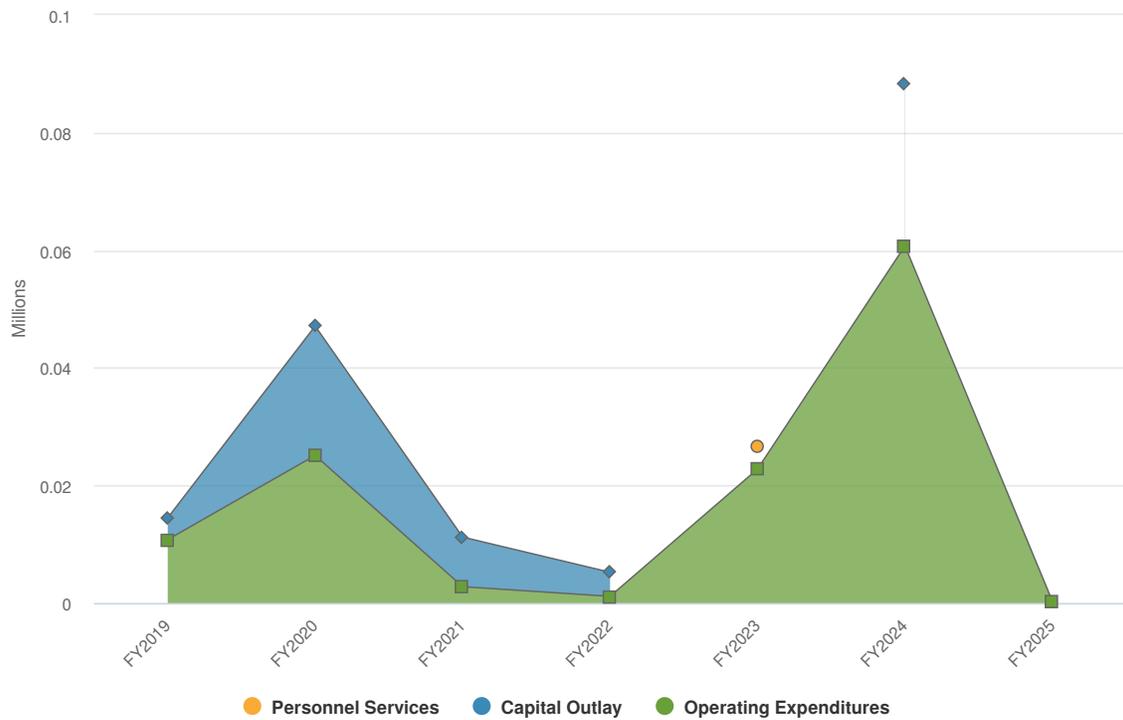
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expenditures			
Public Safety		\$300.00	-99.6%
Total Expenditures:		\$300.00	-99.6%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



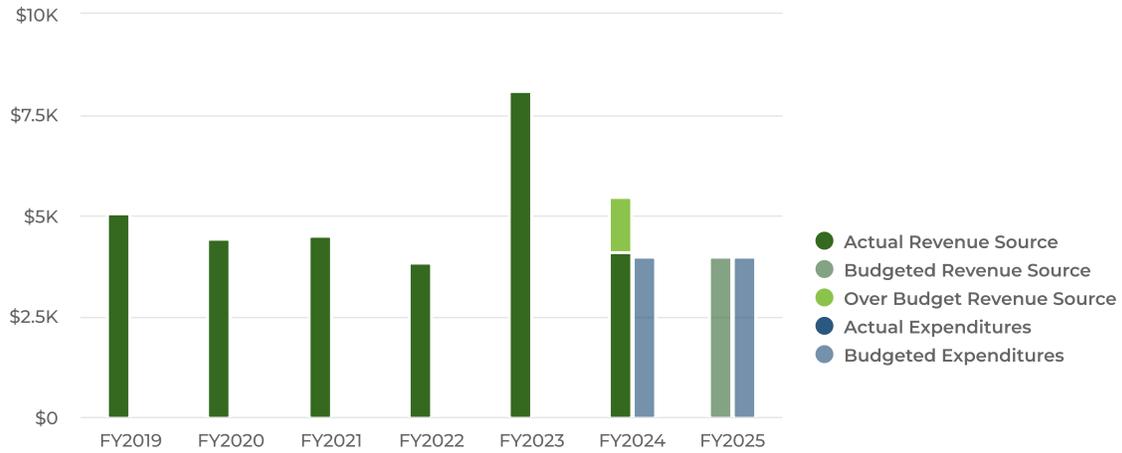
Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expense Objects			
Operating Expenditures		\$300.00	-99.2%
Total Expense Objects:		\$300.00	-99.6%

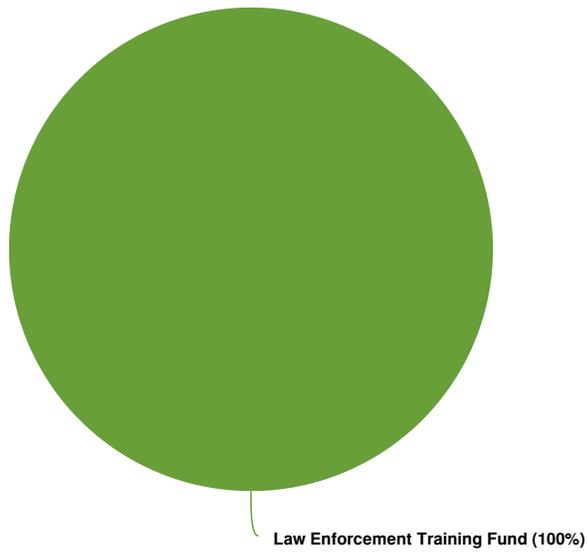
Law Enforcement Training Fund

Summary



Revenue by Fund

2025 Revenue by Fund



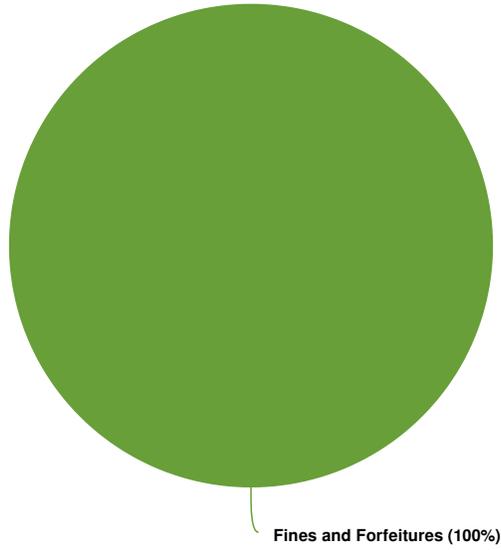
Budgeted and Historical 2025 Revenue by Fund



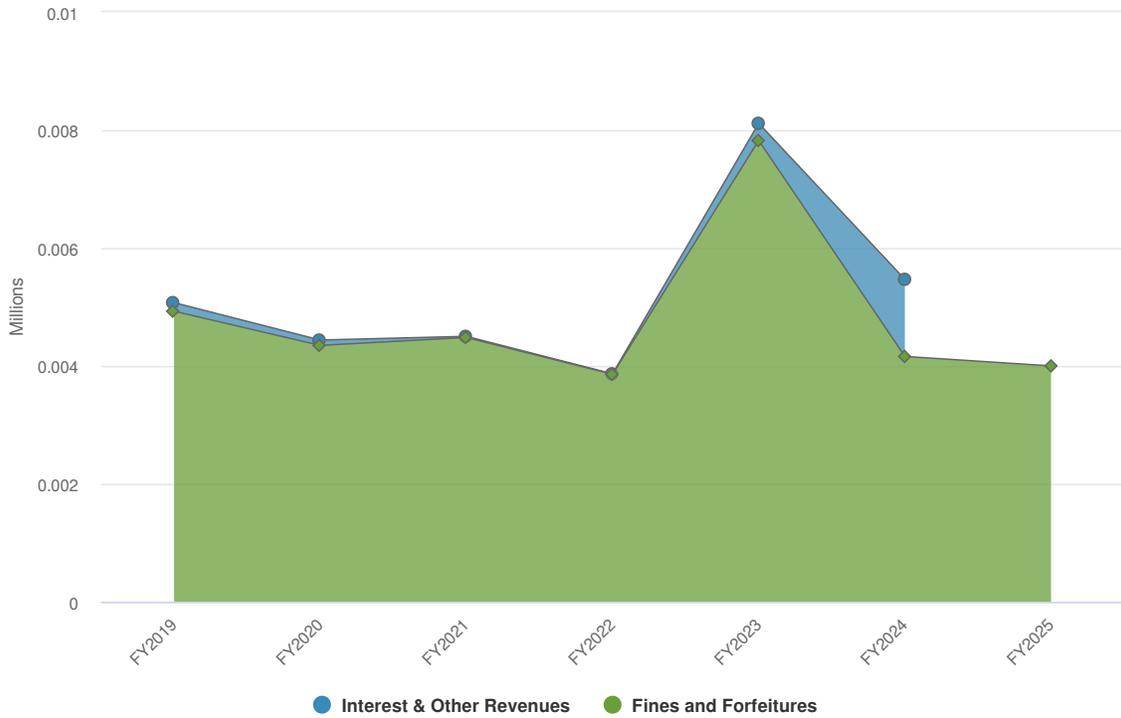
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Law Enforcement Training Fund		\$4,000.00	-2.4%
Total Law Enforcement Training Fund:		\$4,000.00	-2.4%

Revenues by Source

Projected 2025 Revenues by Source



Budgeted and Historical 2025 Revenues by Source

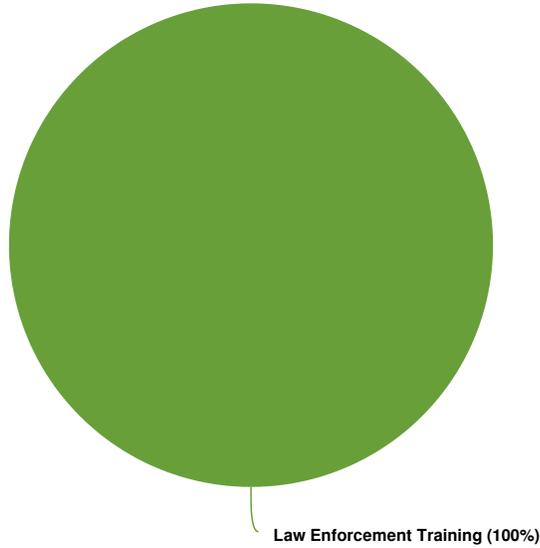


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue Source			

Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Fines and Forfeitures		\$4,000.00	0%
Total Revenue Source:		\$4,000.00	-2.4%

Revenue by Department

Projected 2025 Revenue by Department



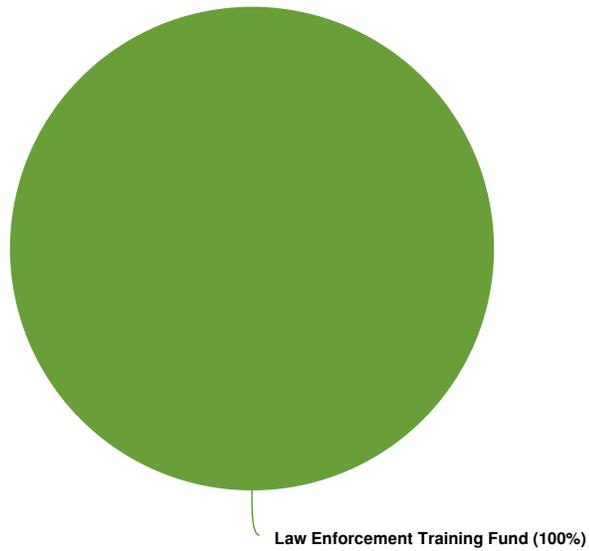
Budgeted and Historical 2025 Revenue by Department



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue			
Law Enforcement Training		\$4,000.00	-2.4%
Total Revenue:		\$4,000.00	-2.4%

Expenditures by Fund

2025 Expenditures by Fund



Budgeted and Historical 2025 Expenditures by Fund

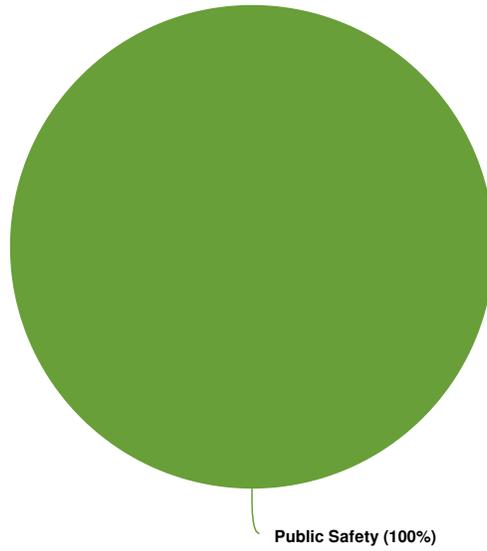


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Law Enforcement Training Fund		\$4,000.00	0%

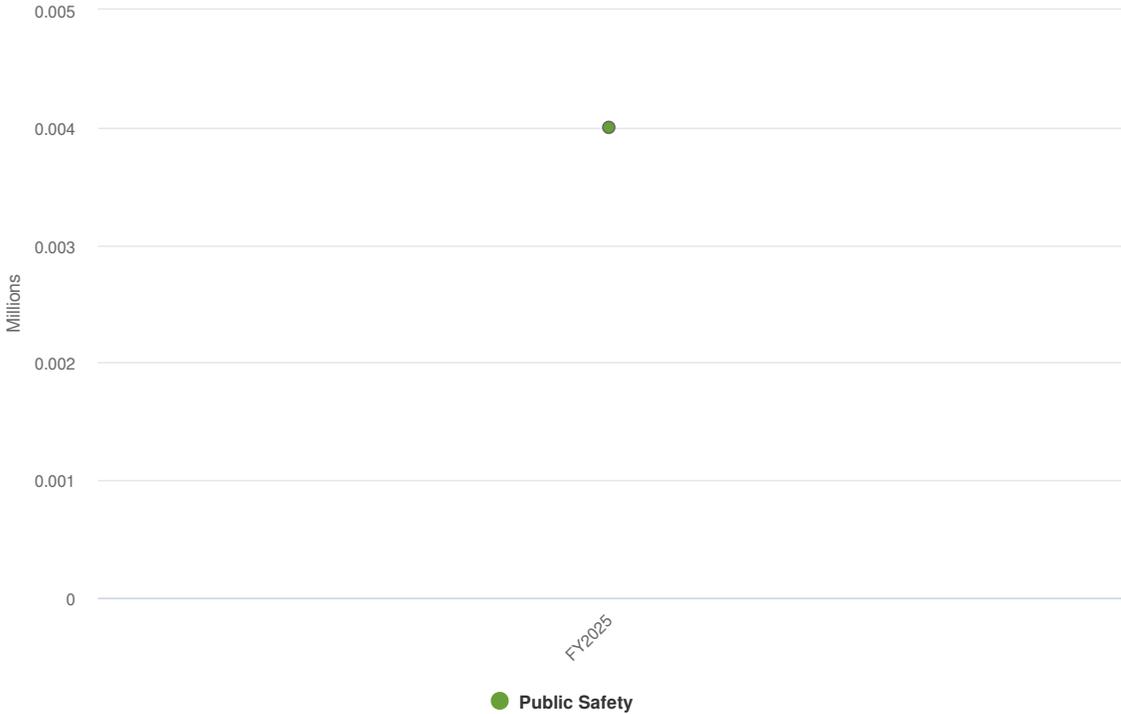
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Total Law Enforcement Training Fund:		\$4,000.00	0%

Expenditures by Function

Budgeted Expenditures by Function



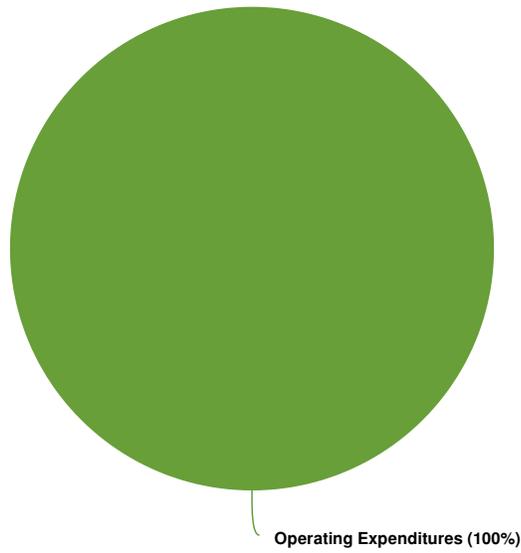
Budgeted and Historical Expenditures by Function



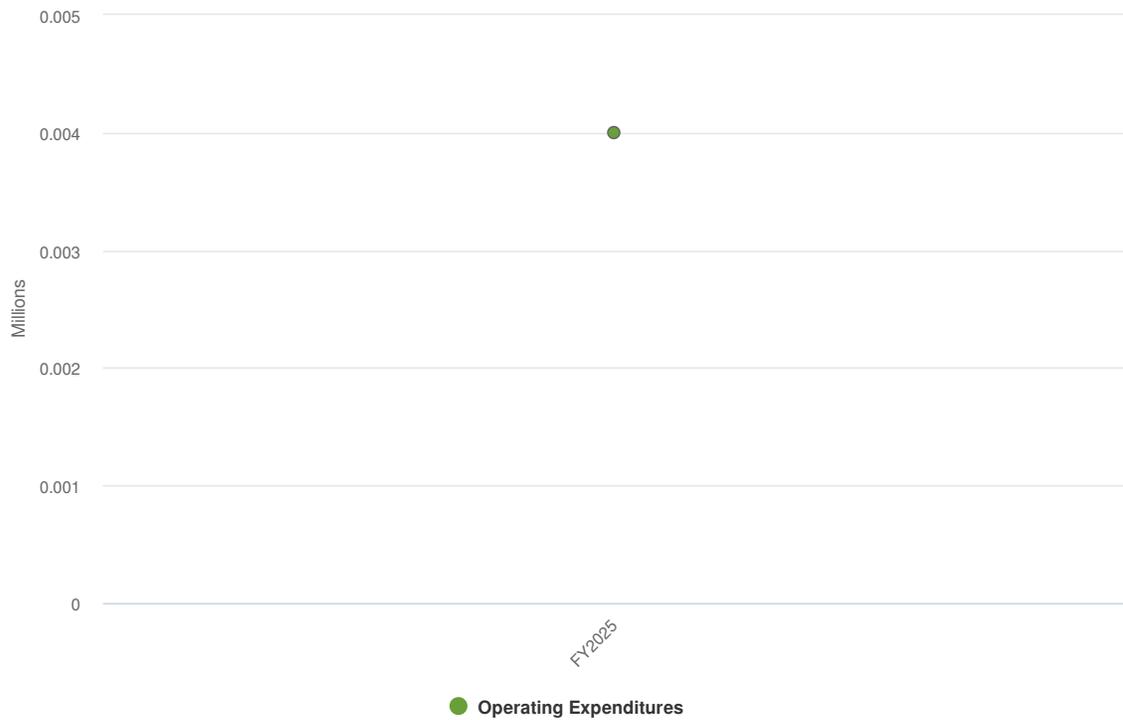
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expenditures			
Public Safety		\$4,000.00	0%
Total Expenditures:		\$4,000.00	0%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



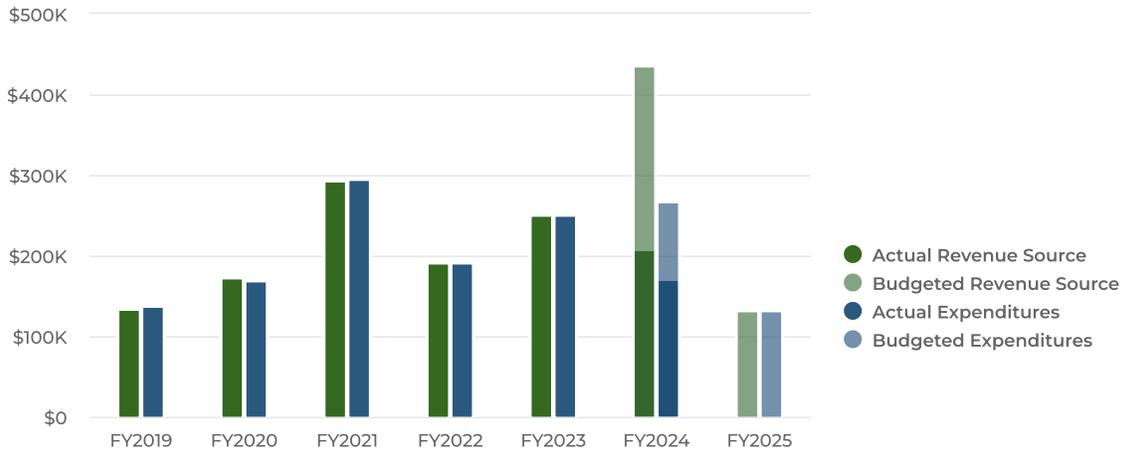
Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expense Objects			
Operating Expenditures		\$4,000.00	0%
Total Expense Objects:		\$4,000.00	0%

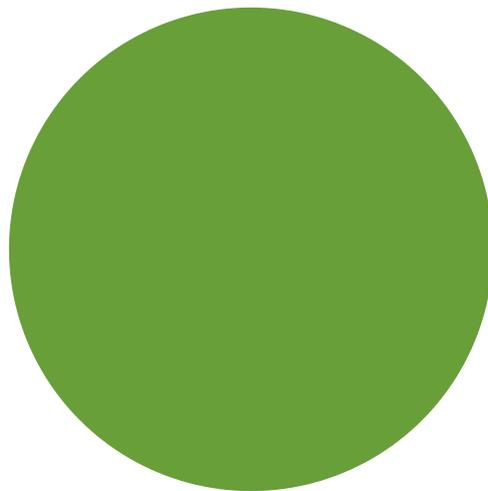
Community Development Block Fund

Summary



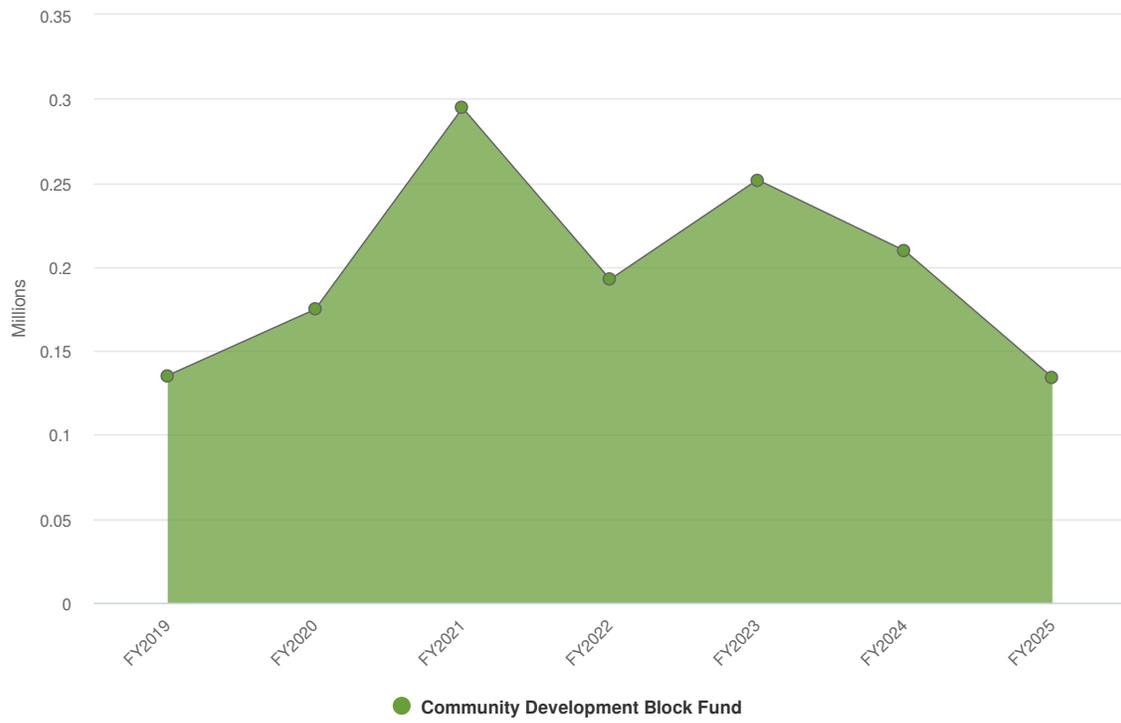
Revenue by Fund

2025 Revenue by Fund



Community Development Block Fund (100%)

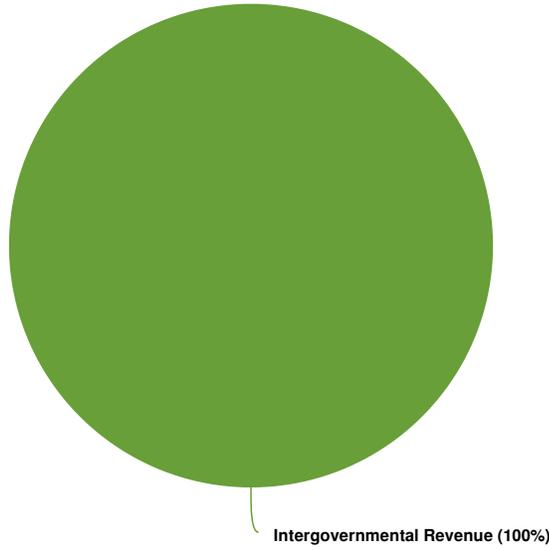
Budgeted and Historical 2025 Revenue by Fund



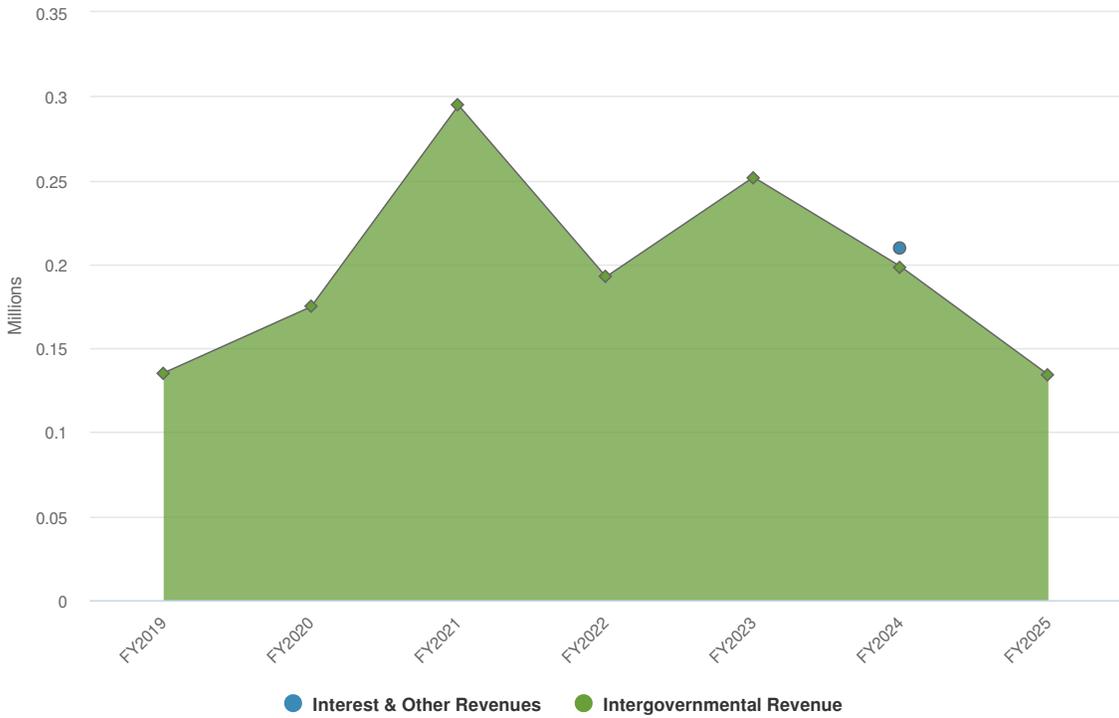
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Community Development Block Fund		\$134,174.00	-69.3%
Total Community Development Block Fund:		\$134,174.00	-69.3%

Revenues by Source

Projected 2025 Revenues by Source



Budgeted and Historical 2025 Revenues by Source

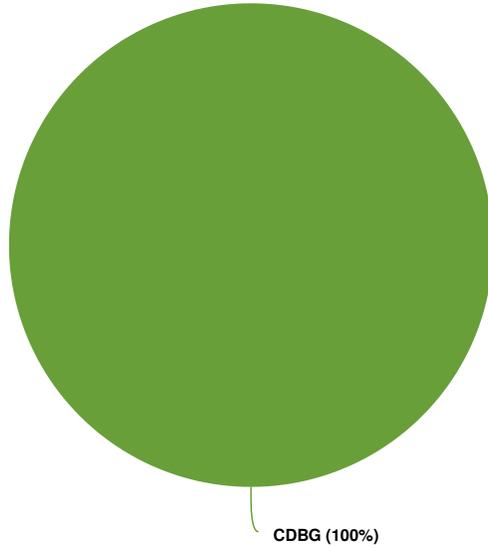


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue Source			

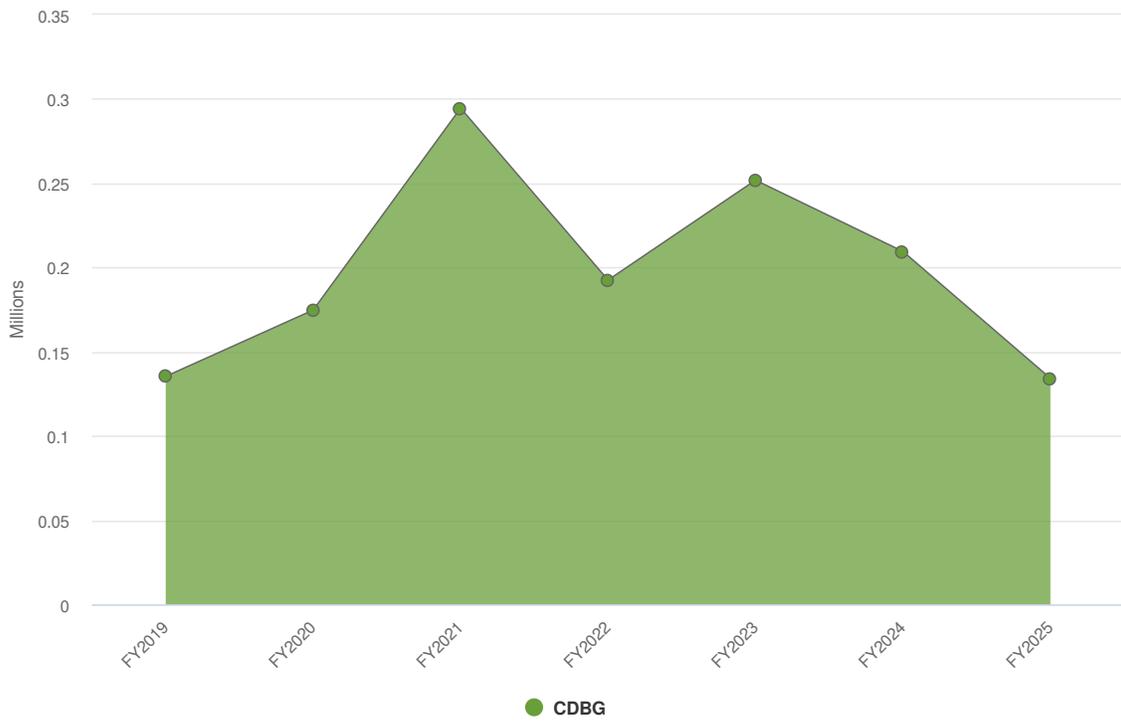
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Intergovernmental Revenue		\$134,174.00	-2.5%
Total Revenue Source:		\$134,174.00	-69.3%

Revenue by Department

Projected 2025 Revenue by Department



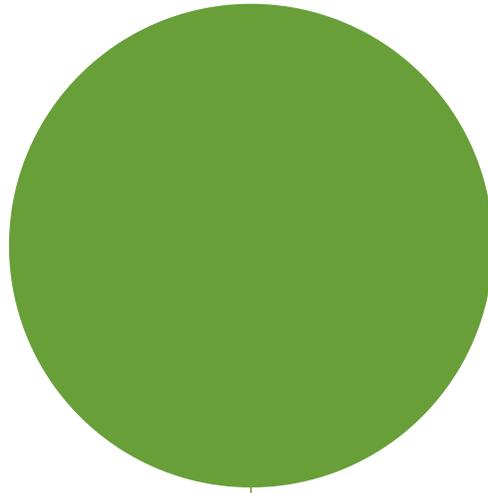
Budgeted and Historical 2025 Revenue by Department



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue			
CDBG		\$134,174.00	-2.5%
Total Revenue:		\$134,174.00	-69.3%

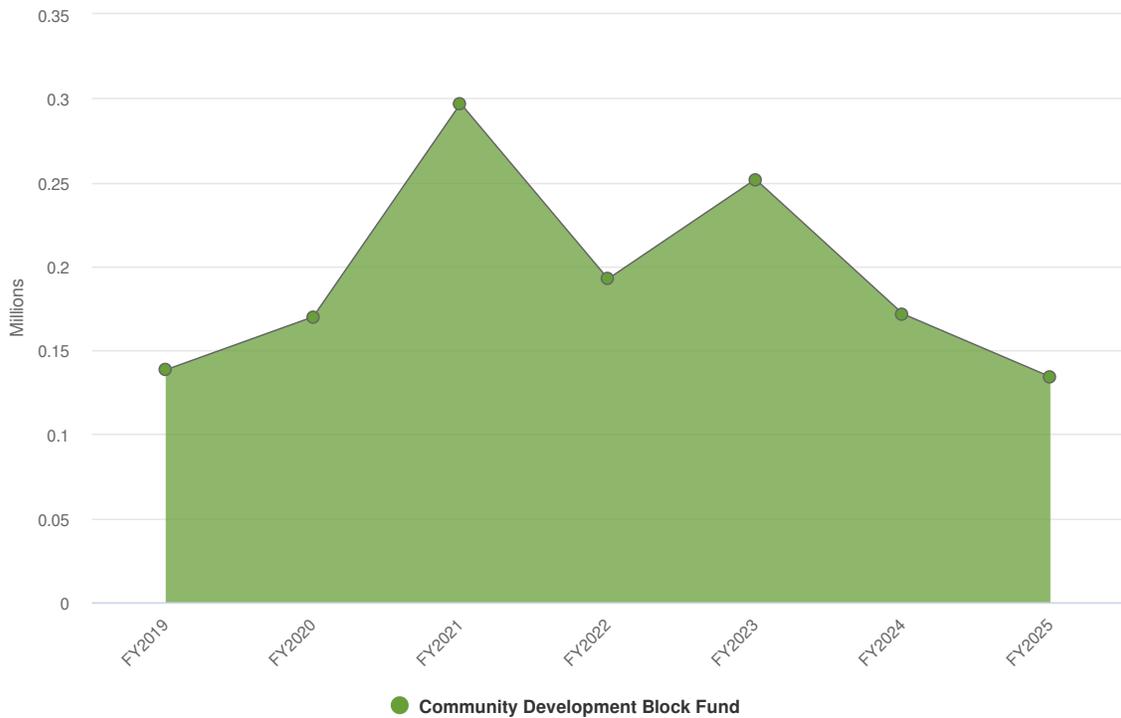
Expenditures by Fund

2025 Expenditures by Fund



Community Development Block Fund (100%)

Budgeted and Historical 2025 Expenditures by Fund

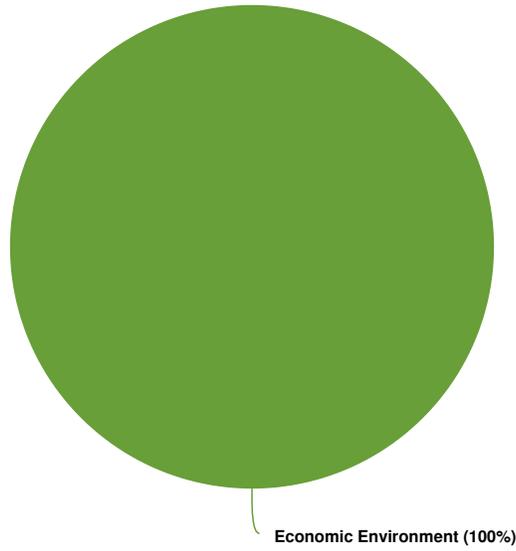


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Community Development Block Fund		\$134,174.00	-50.1%

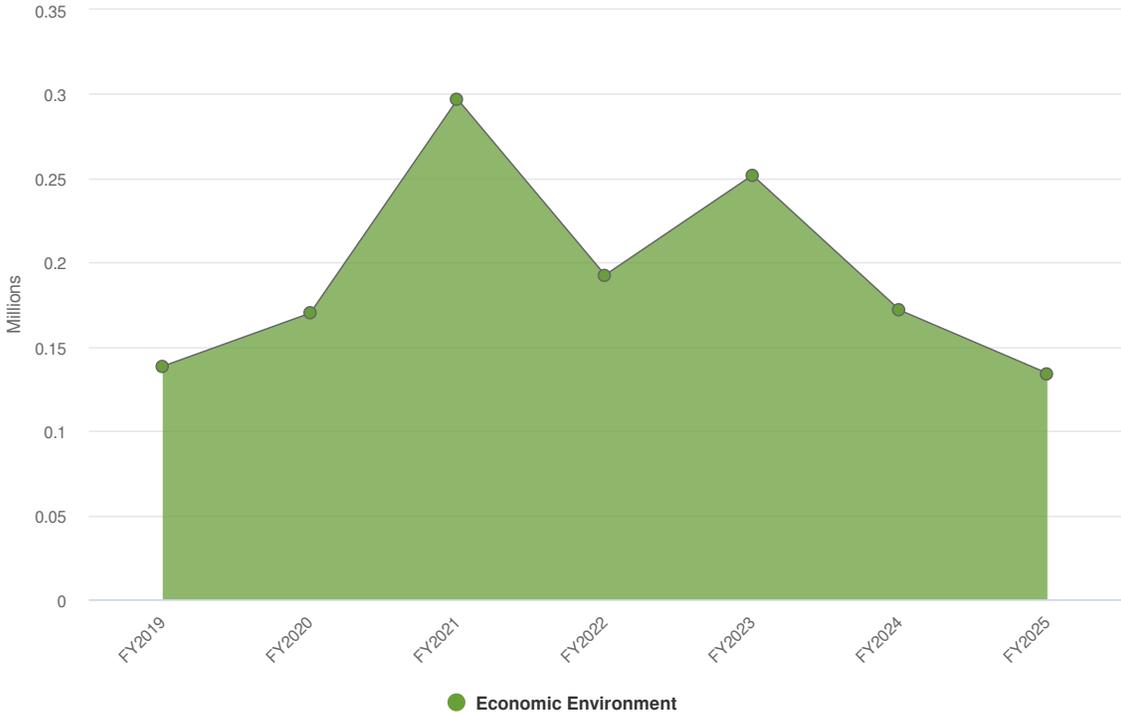
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Total Community Development Block Fund:		\$134,174.00	-50.1%

Expenditures by Function

Budgeted Expenditures by Function



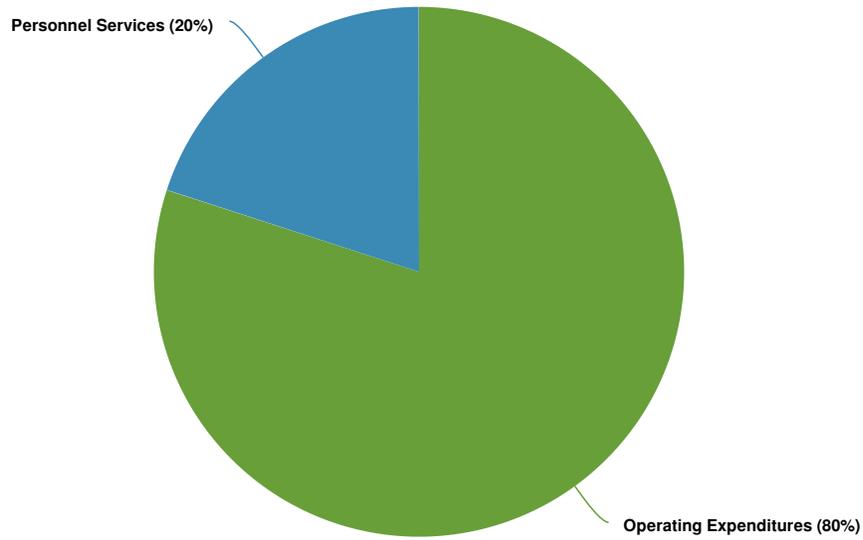
Budgeted and Historical Expenditures by Function



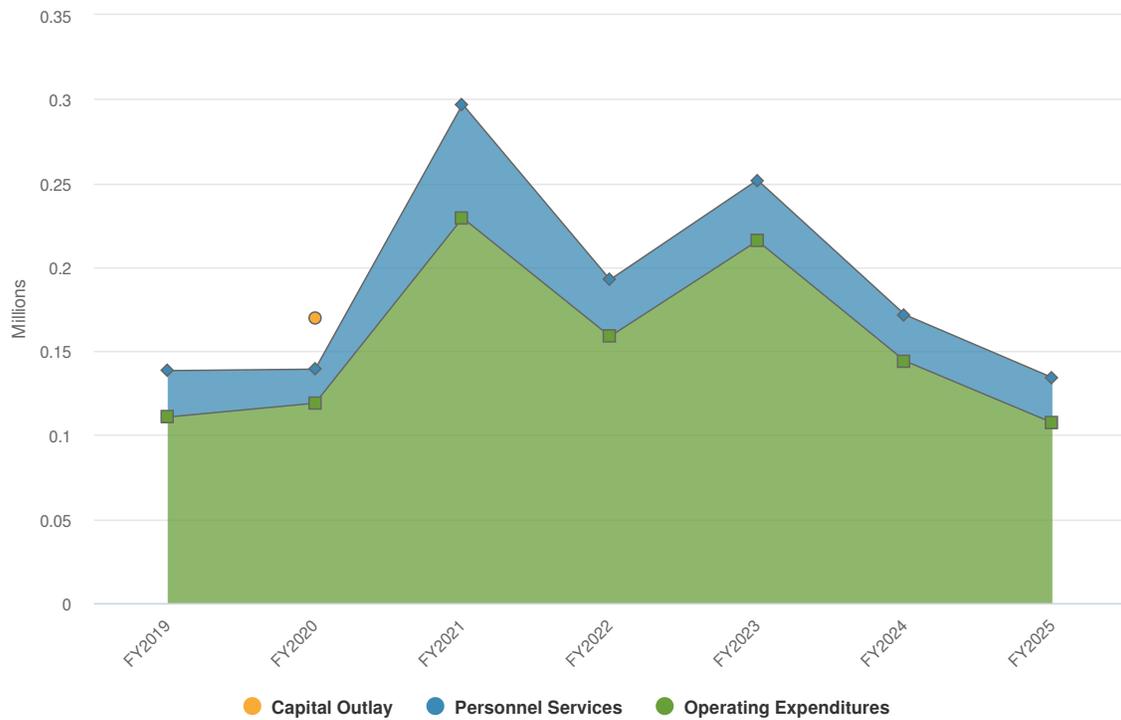
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expenditures			
Economic Environment		\$134,174.00	-50.1%
Total Expenditures:		\$134,174.00	-50.1%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



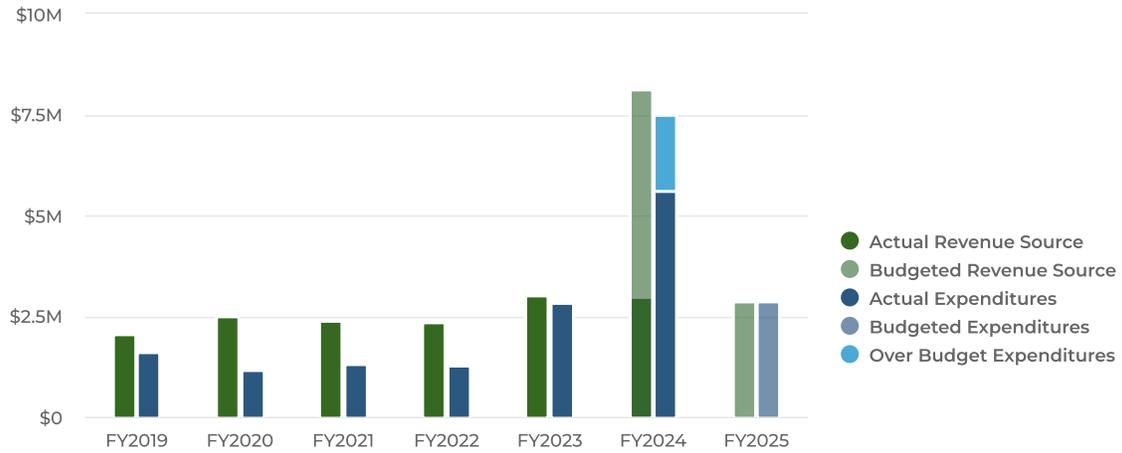
Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expense Objects			
Personnel Services		\$26,835.00	14.1%
Operating Expenditures		\$107,339.00	-56.2%
Total Expense Objects:		\$134,174.00	-50.1%

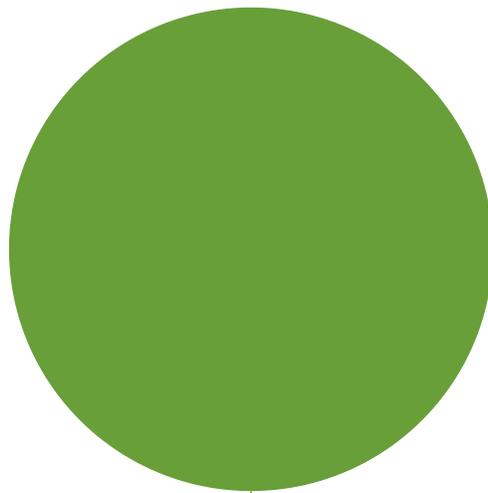
Community Redevelopment Fund

Summary



Revenue by Fund

2025 Revenue by Fund



Community Redevelopment Fund (100%)

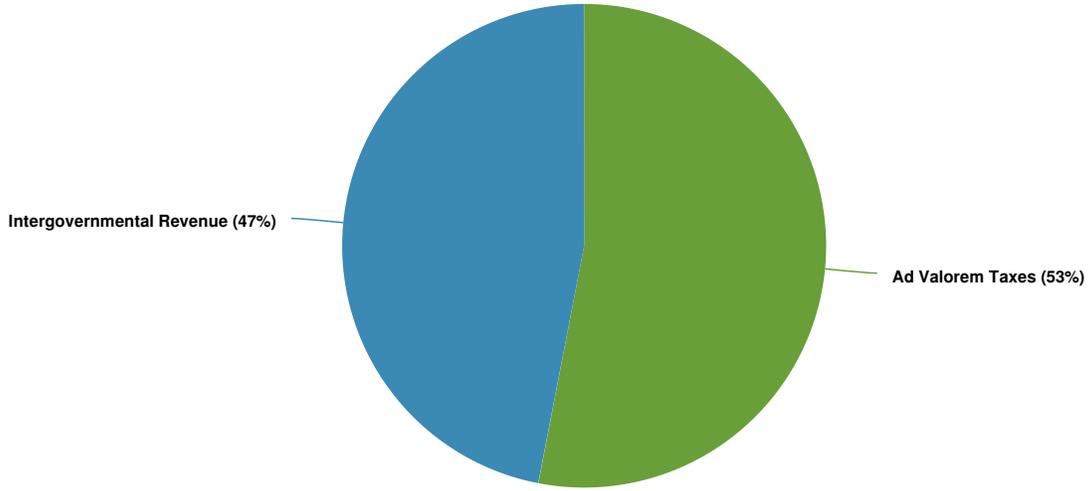
Budgeted and Historical 2025 Revenue by Fund



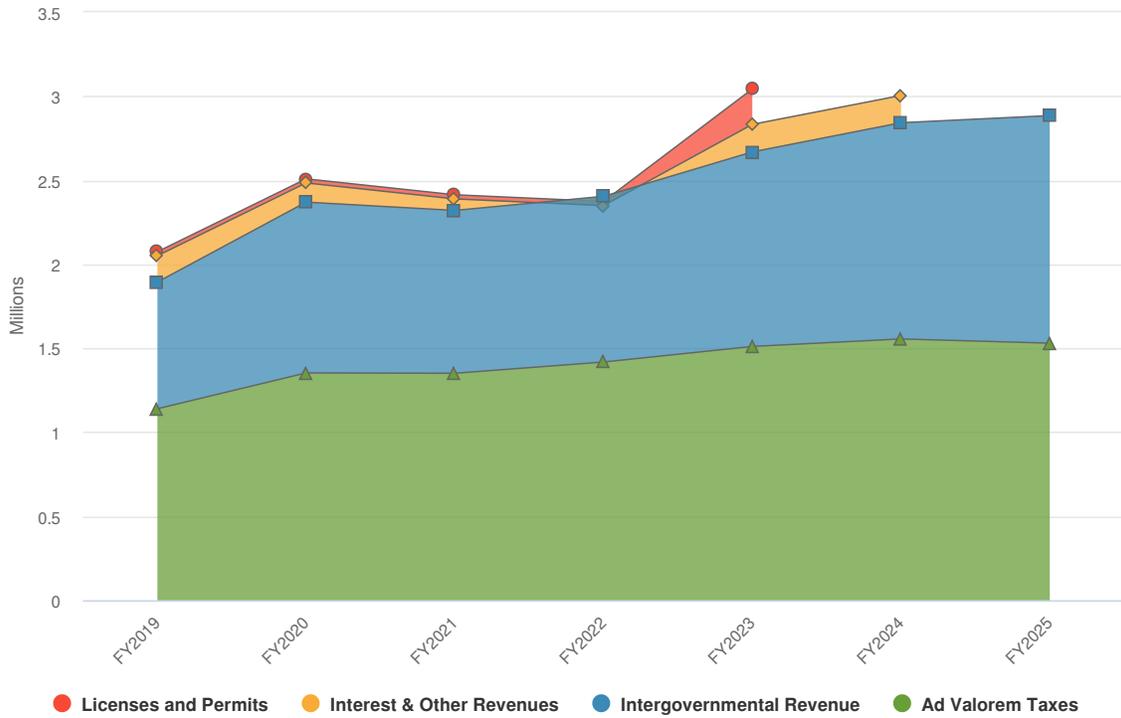
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Community Redevelopment Fund		\$2,884,546.00	-64.6%
Total Community Redevelopment Fund:		\$2,884,546.00	-64.6%

Revenues by Source

Projected 2025 Revenues by Source



Budgeted and Historical 2025 Revenues by Source

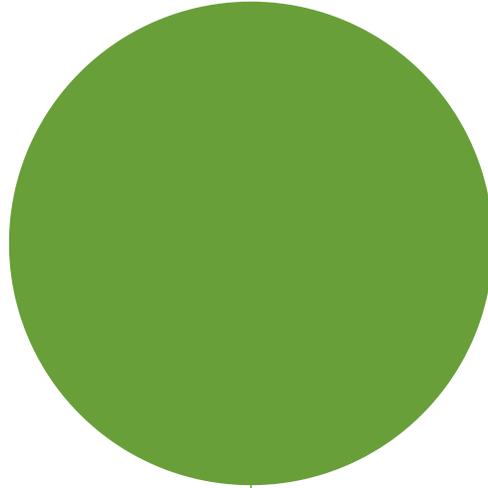


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue Source			

Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Ad Valorem Taxes		\$1,530,199.00	-1.6%
Intergovernmental Revenue		\$1,354,347.00	-53.2%
Total Revenue Source:		\$2,884,546.00	-64.6%

Revenue by Department

Projected 2025 Revenue by Department



Community Redevelopment Agency (100%)

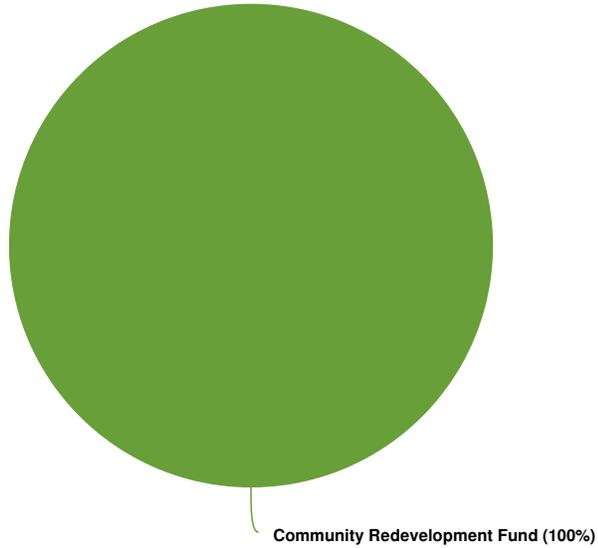
Budgeted and Historical 2025 Revenue by Department



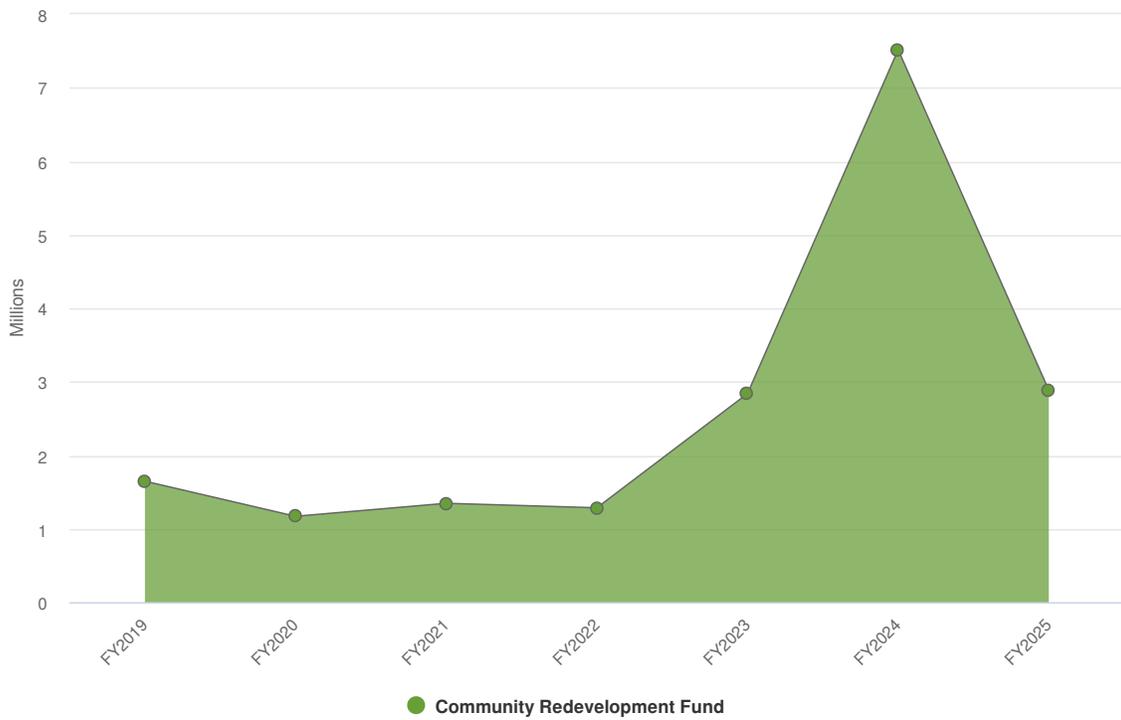
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue			
Community Redevelopment Agency		\$2,884,546.00	1.3%
Total Revenue:		\$2,884,546.00	-64.6%

Expenditures by Fund

2025 Expenditures by Fund



Budgeted and Historical 2025 Expenditures by Fund

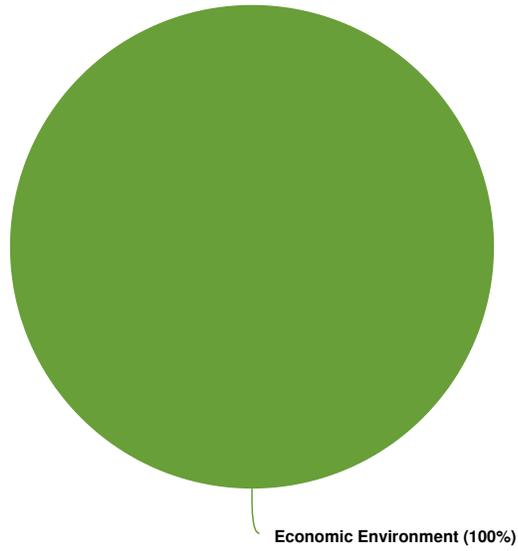


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Community Redevelopment Fund		\$2,884,546.00	-48.7%

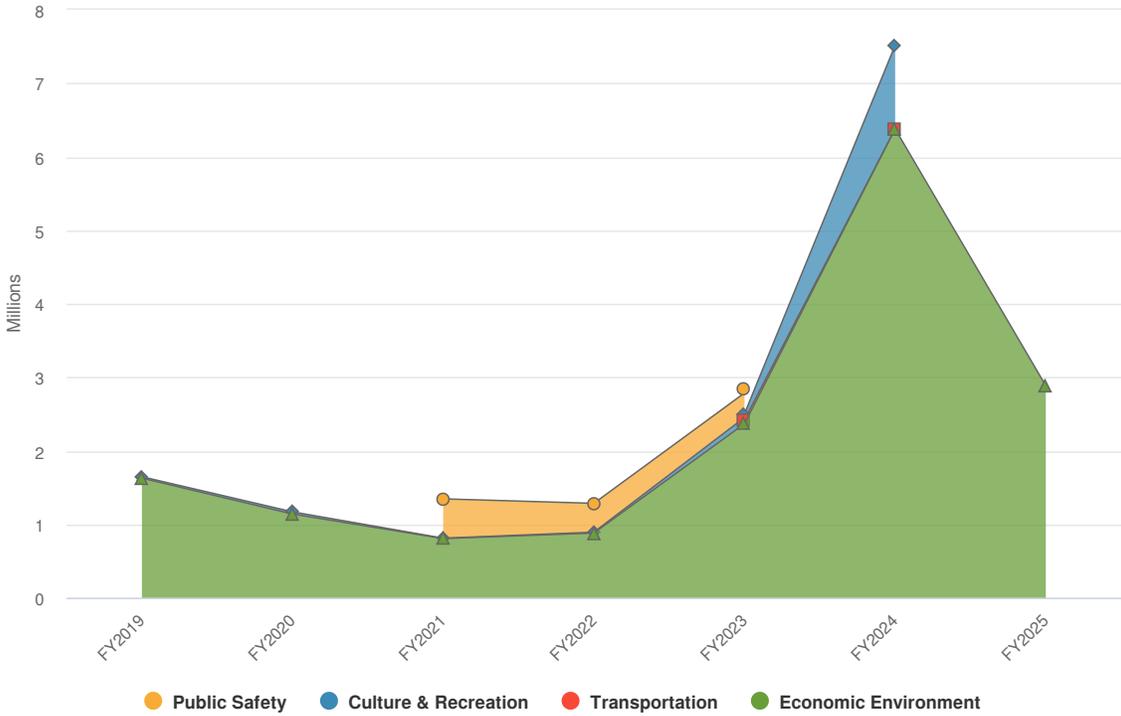
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Total Community Redevelopment Fund:		\$2,884,546.00	-48.7%

Expenditures by Function

Budgeted Expenditures by Function



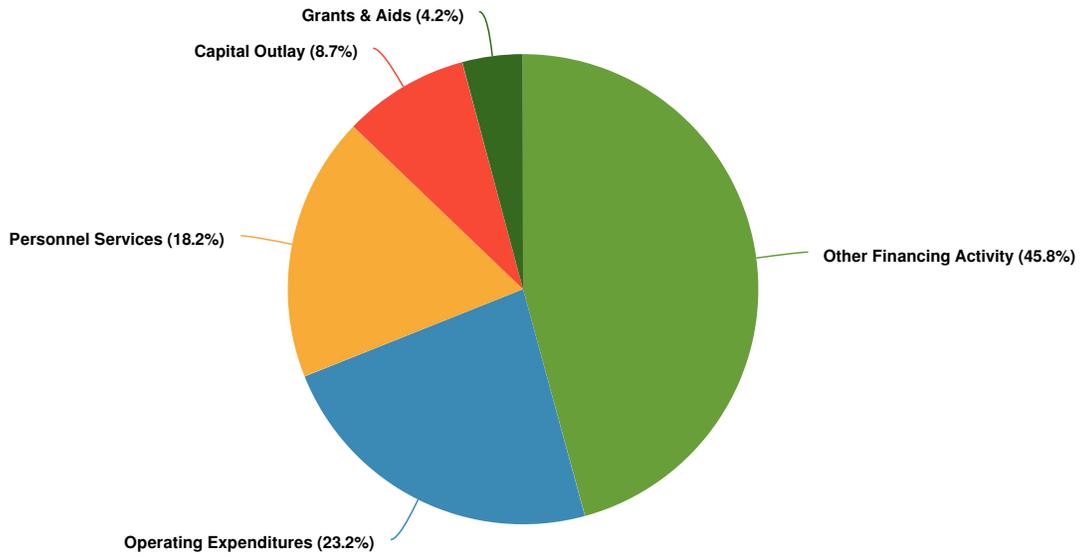
Budgeted and Historical Expenditures by Function



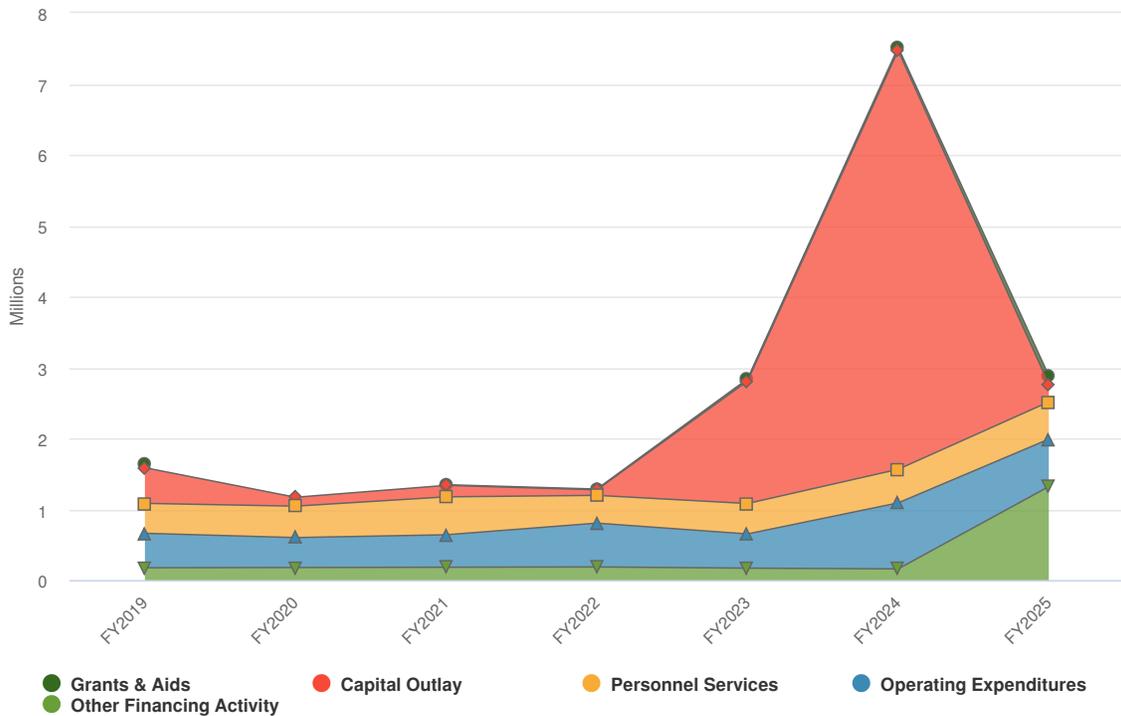
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expenditures			
Economic Environment		\$2,884,546.00	-35.1%
Total Expenditures:		\$2,884,546.00	-48.7%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



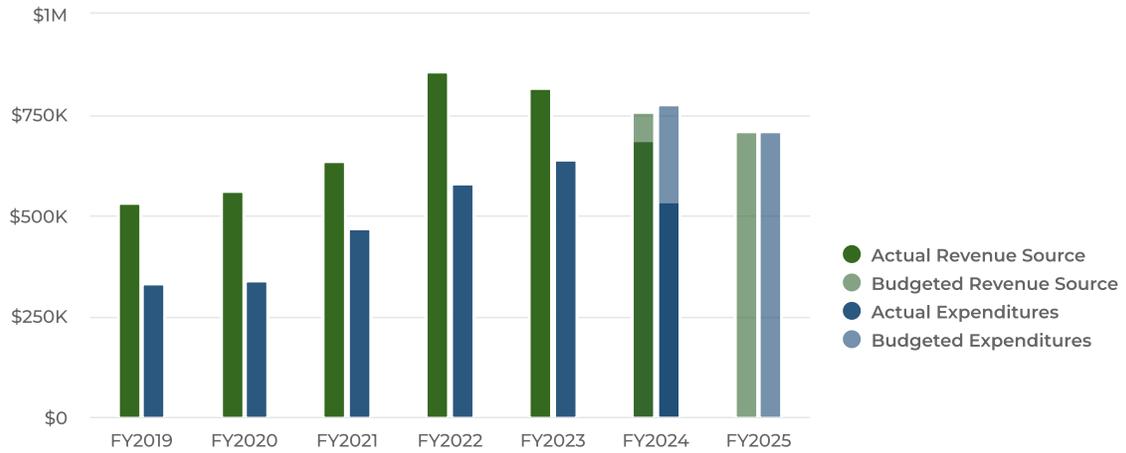
Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expense Objects			
Personnel Services		\$525,610.00	11.7%
Operating Expenditures		\$668,733.00	-8.6%
Capital Outlay		\$250,000.00	-91.7%
Grants & Aids		\$120,000.00	0%
Other Financing Activity		\$1,320,203.00	2.9%
Total Expense Objects:		\$2,884,546.00	-48.7%

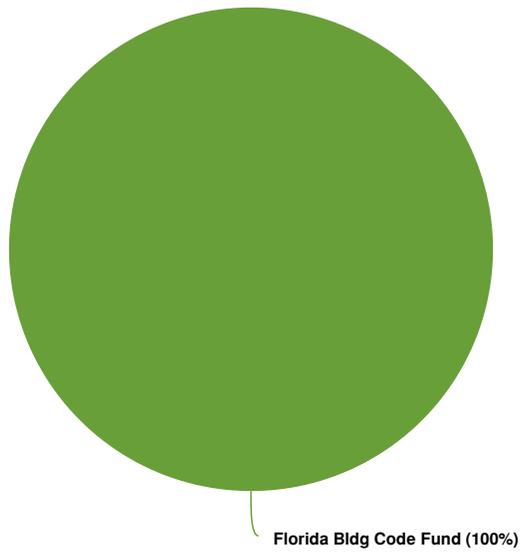
Florida Bldg Code Fund

Summary

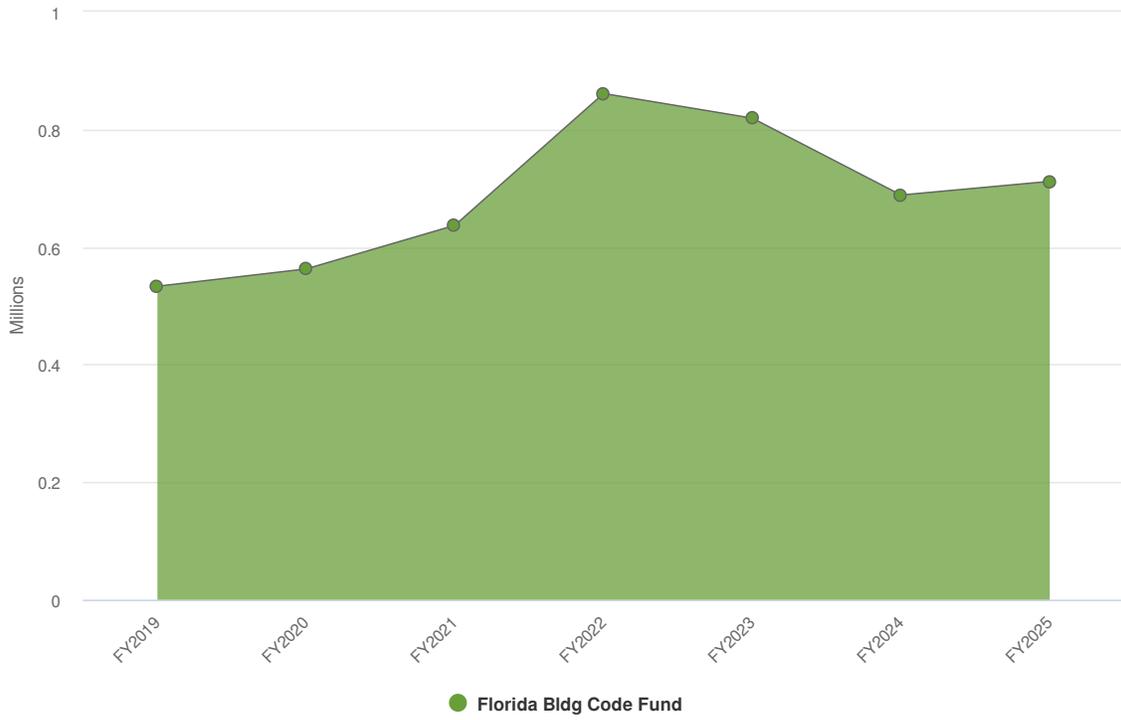


Revenue by Fund

2025 Revenue by Fund



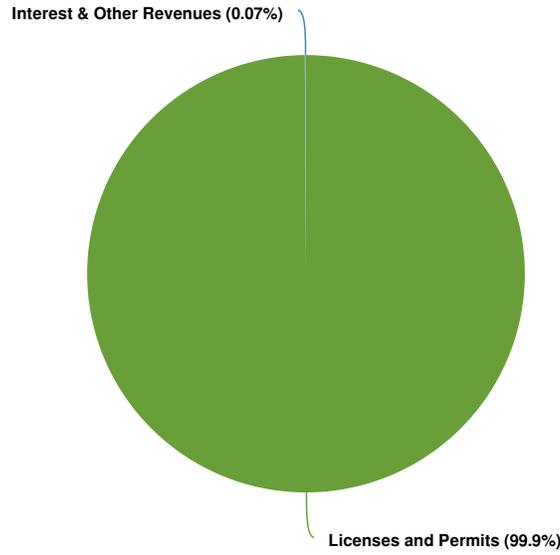
Budgeted and Historical 2025 Revenue by Fund



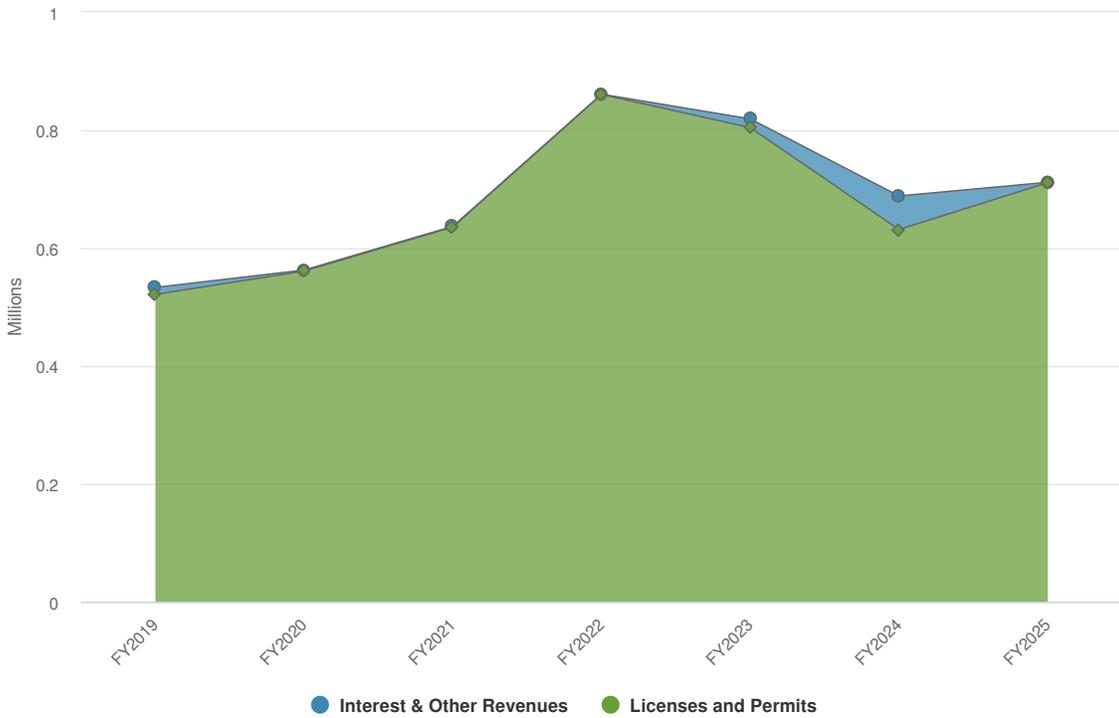
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Florida Bldg Code Fund		\$711,500.00	-6.3%
Total Florida Bldg Code Fund:		\$711,500.00	-6.3%

Revenues by Source

Projected 2025 Revenues by Source



Budgeted and Historical 2025 Revenues by Source

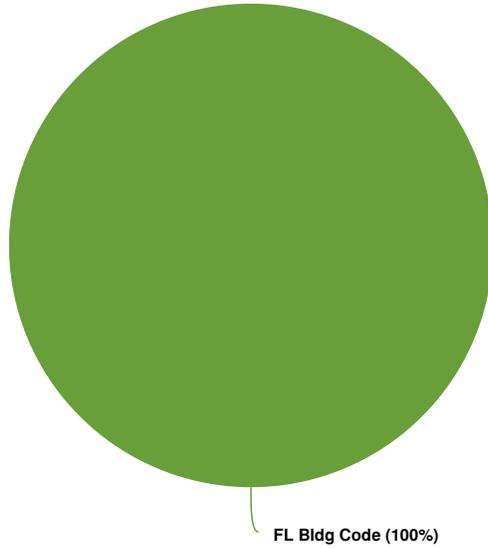


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue Source			

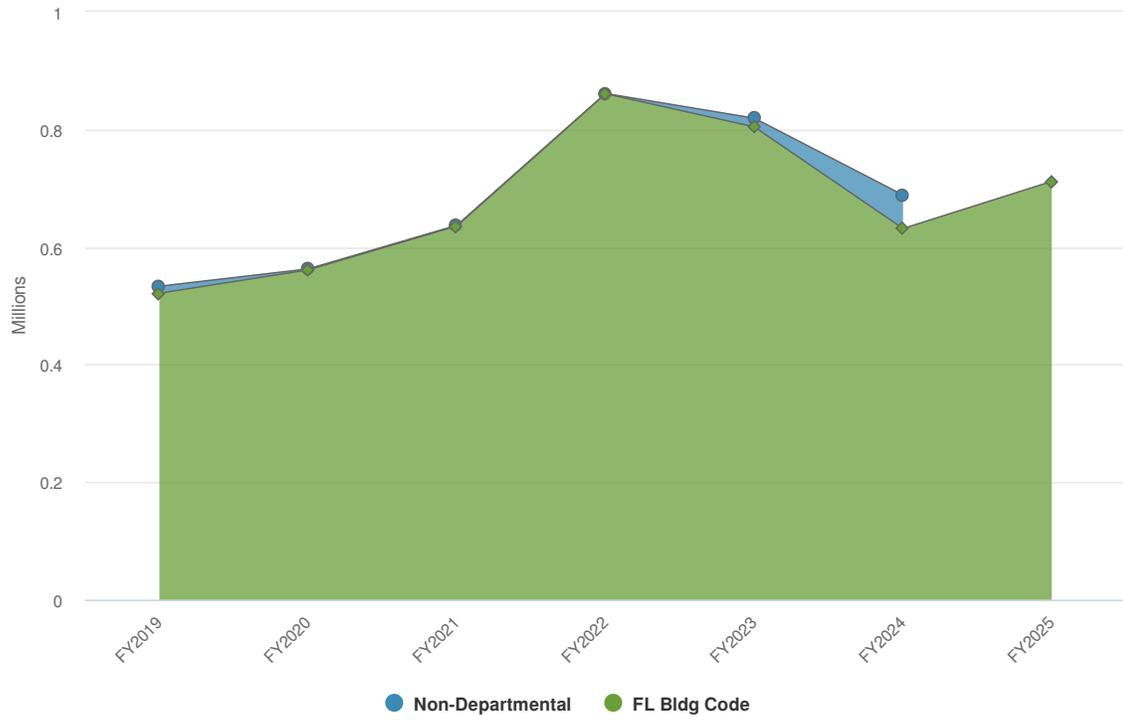
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Licenses and Permits		\$711,000.00	-6%
Interest & Other Revenues		\$500.00	0%
Total Revenue Source:		\$711,500.00	-6.3%

Revenue by Department

Projected 2025 Revenue by Department



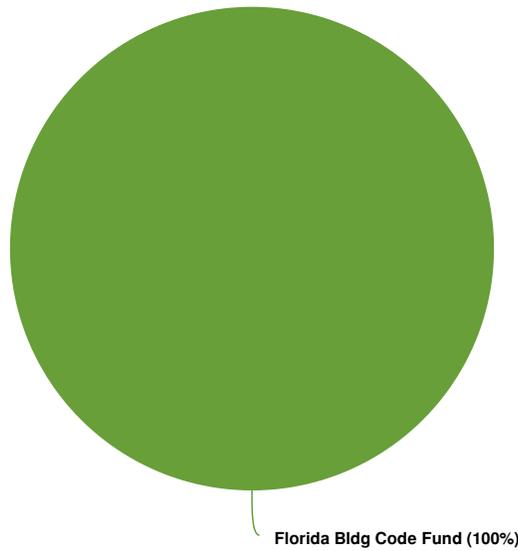
Budgeted and Historical 2025 Revenue by Department



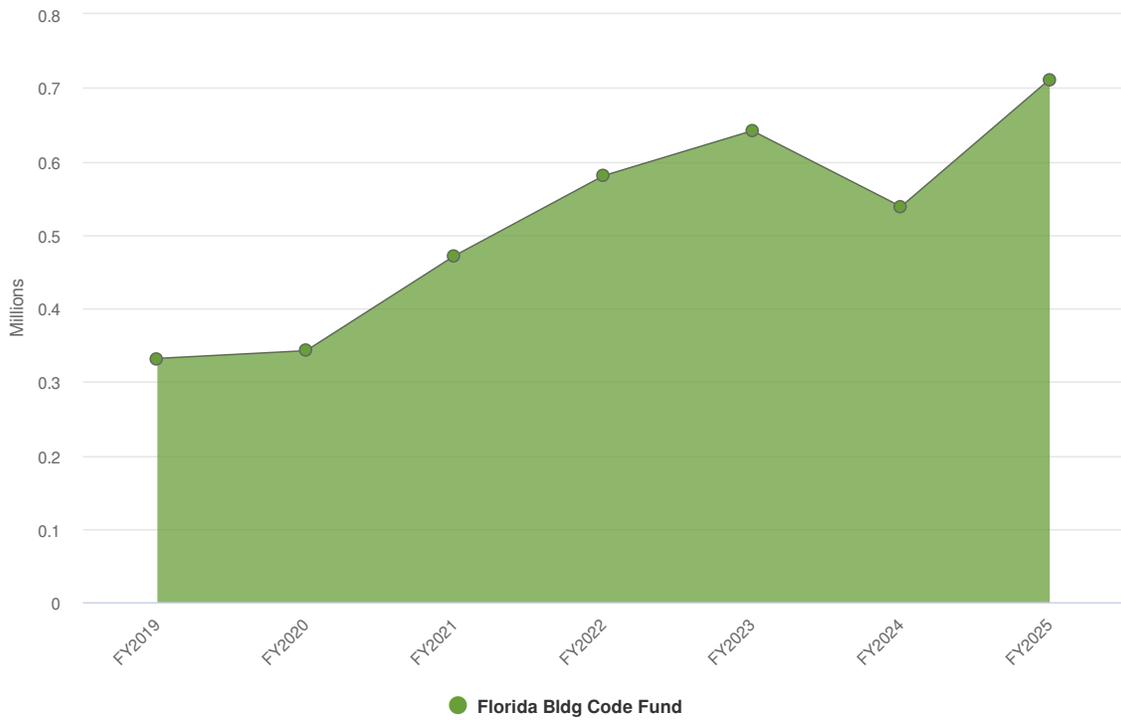
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue			
FL Bldg Code		\$711,500.00	-6%
Total Revenue:		\$711,500.00	-6.3%

Expenditures by Fund

2025 Expenditures by Fund



Budgeted and Historical 2025 Expenditures by Fund

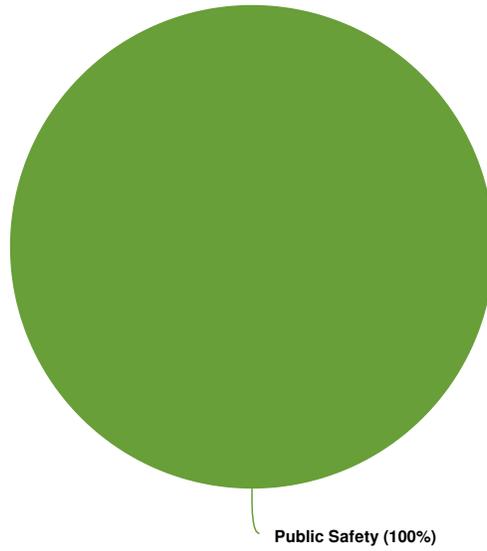


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Florida Bldg Code Fund		\$711,500.00	-8.4%

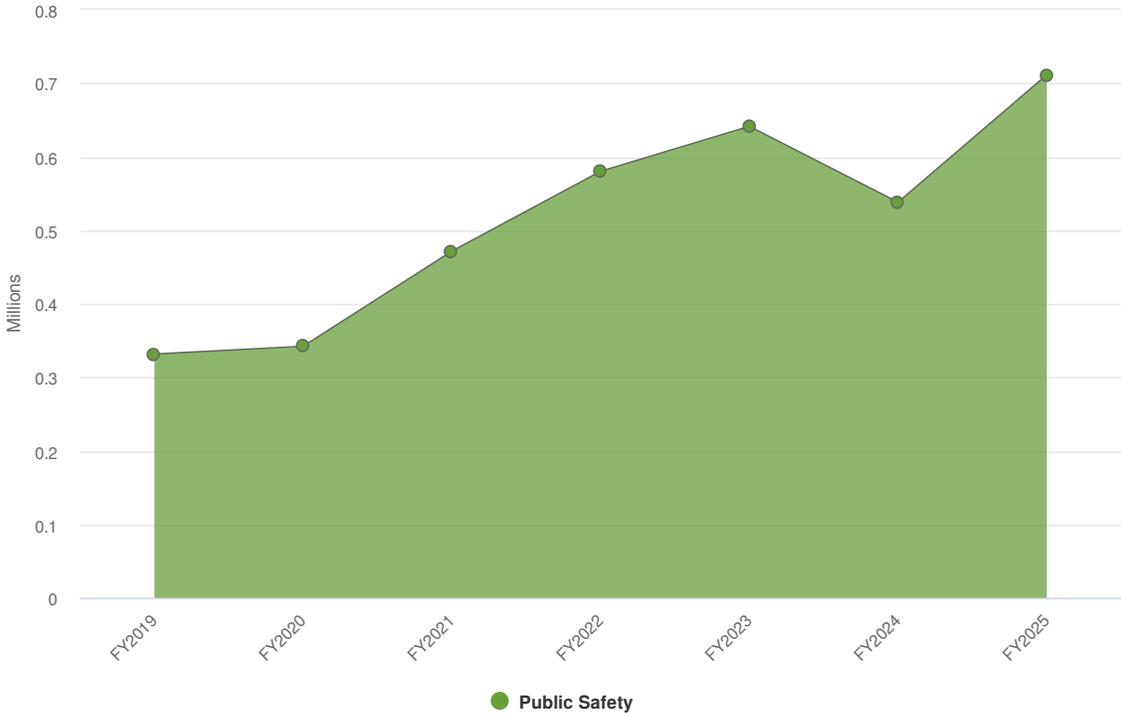
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Total Florida Bldg Code Fund:		\$711,500.00	-8.4%

Expenditures by Function

Budgeted Expenditures by Function



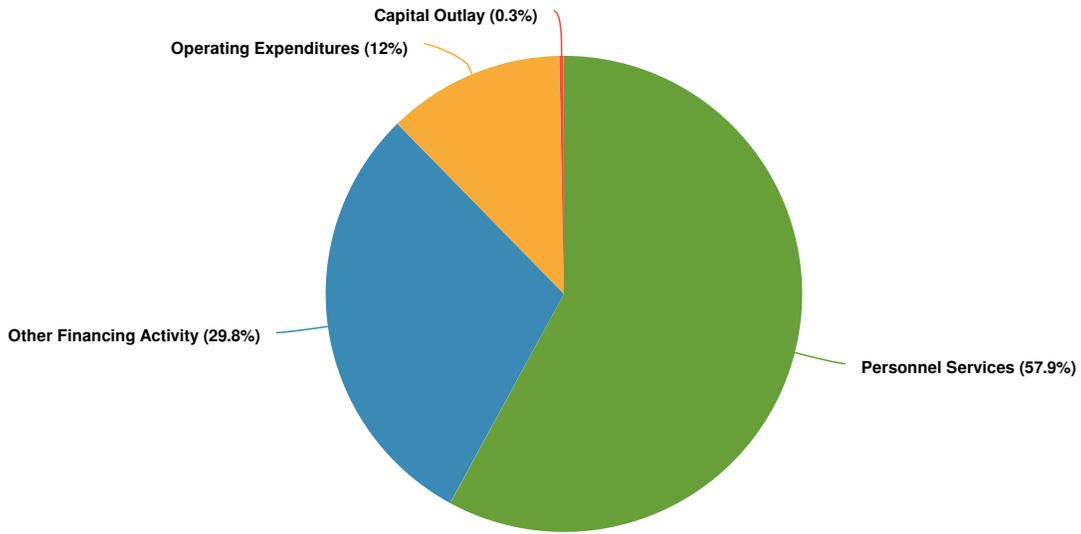
Budgeted and Historical Expenditures by Function



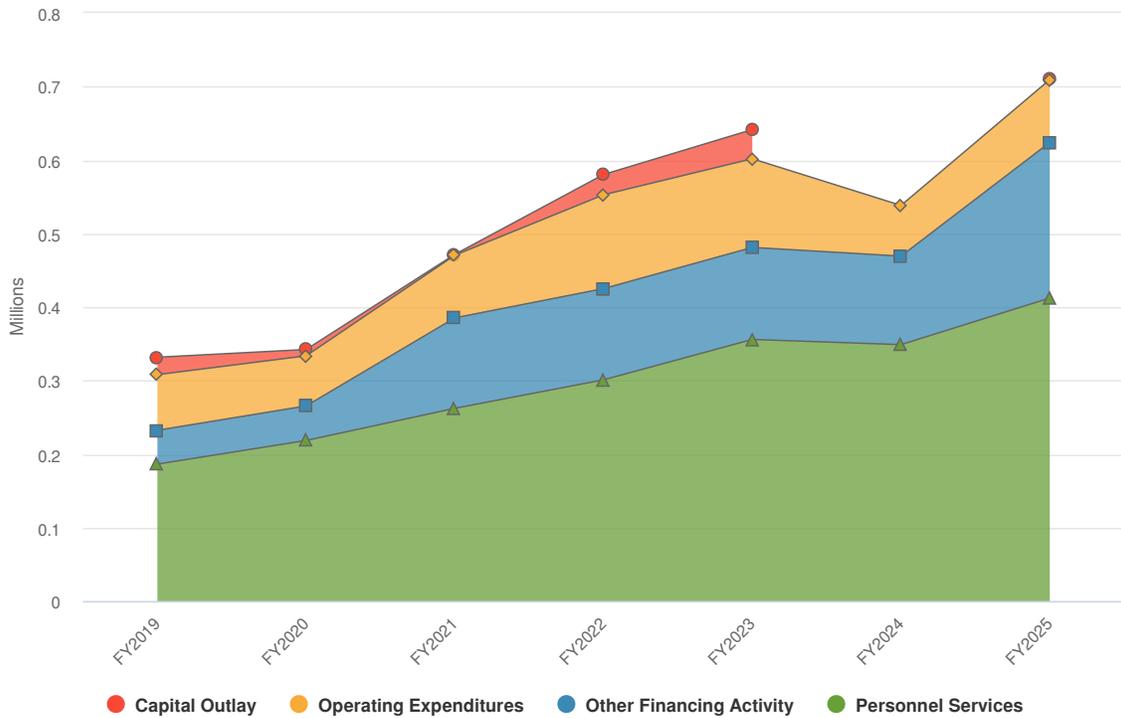
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expenditures			
Public Safety		\$711,500.00	-8.4%
Total Expenditures:		\$711,500.00	-8.4%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



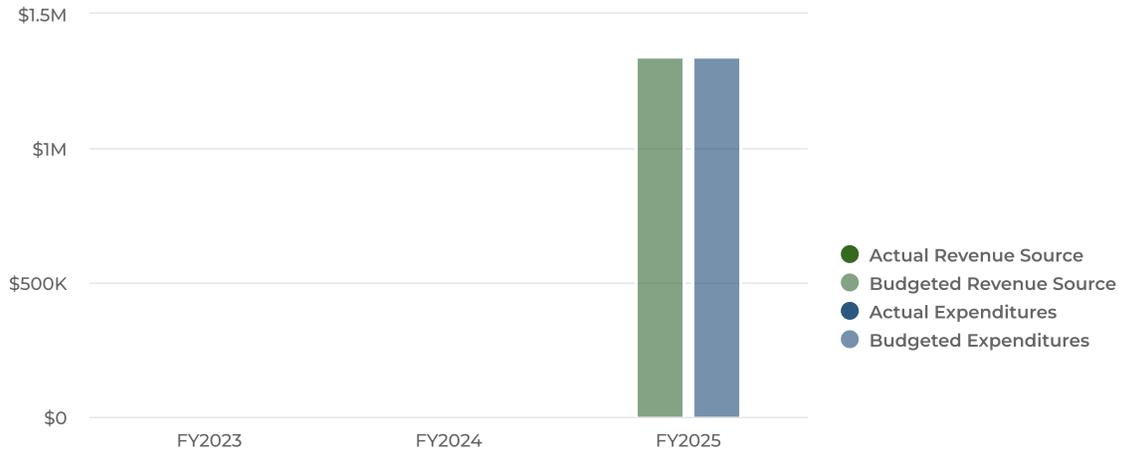
Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expense Objects			
Personnel Services		\$412,183.00	-5.6%
Operating Expenditures		\$85,380.00	-29%
Capital Outlay		\$2,180.00	0%
Other Financing Activity		\$211,757.00	-2.6%
Total Expense Objects:		\$711,500.00	-8.4%

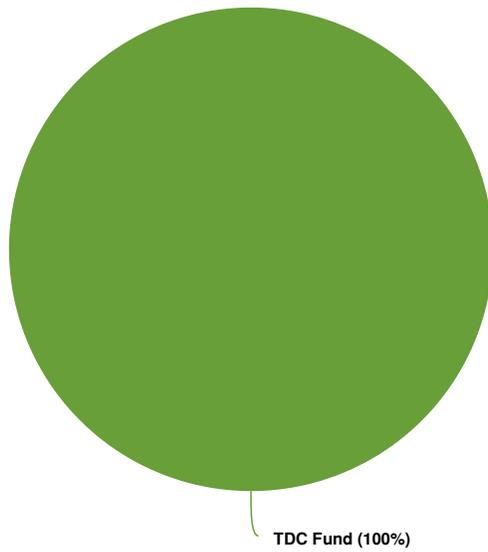
TDC Fund

Summary



Revenue by Fund

2025 Revenue by Fund



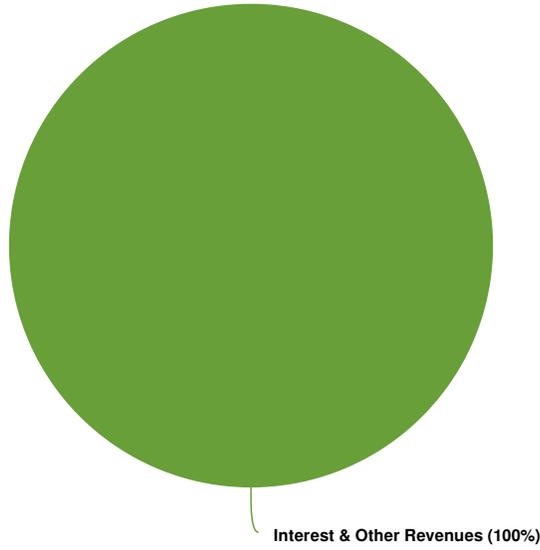
Budgeted and Historical 2025 Revenue by Fund



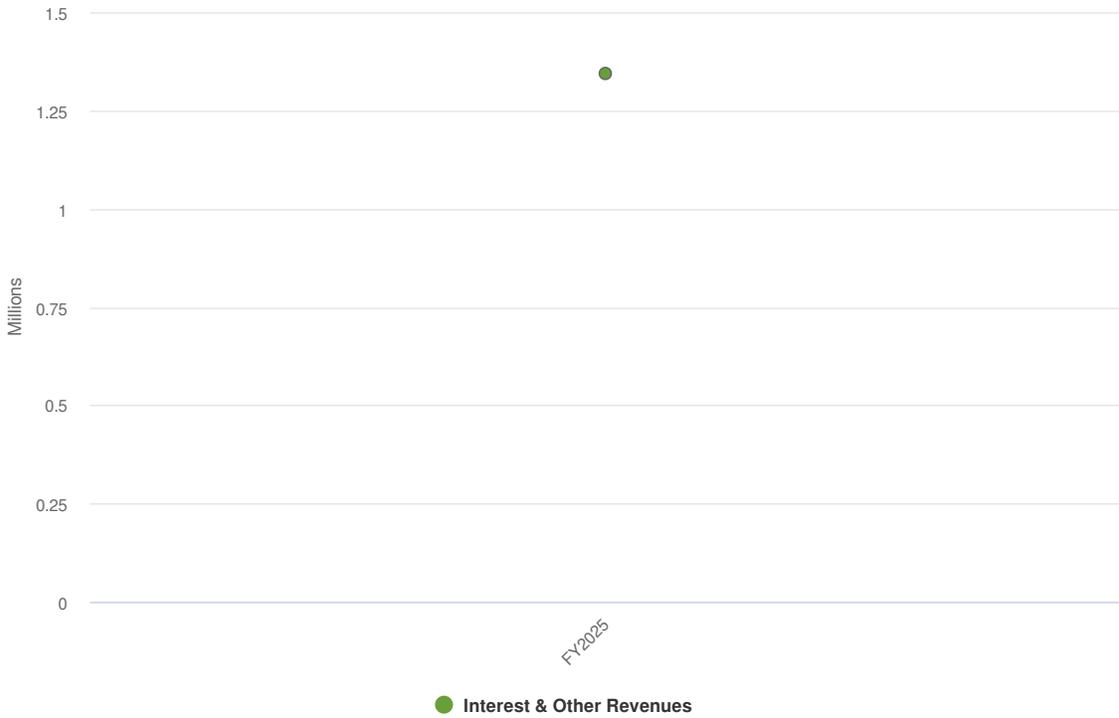
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
TDC Fund		\$1,344,000.00	N/A
Total TDC Fund:		\$1,344,000.00	N/A

Revenues by Source

Projected 2025 Revenues by Source



Budgeted and Historical 2025 Revenues by Source

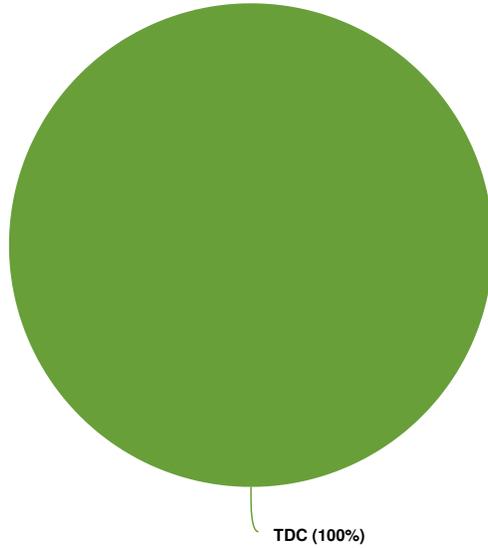


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue Source			

Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Interest & Other Revenues		\$1,344,000.00	N/A
Total Revenue Source:		\$1,344,000.00	N/A

Revenue by Department

Projected 2025 Revenue by Department



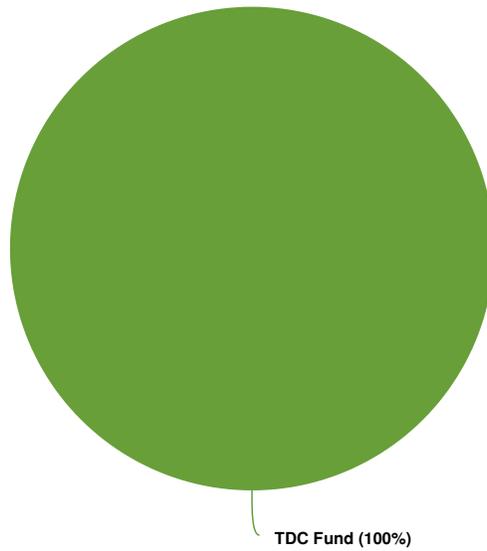
Budgeted and Historical 2025 Revenue by Department



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue			
TDC		\$1,344,000.00	N/A
Total Revenue:		\$1,344,000.00	N/A

Expenditures by Fund

2025 Expenditures by Fund



Budgeted and Historical 2025 Expenditures by Fund

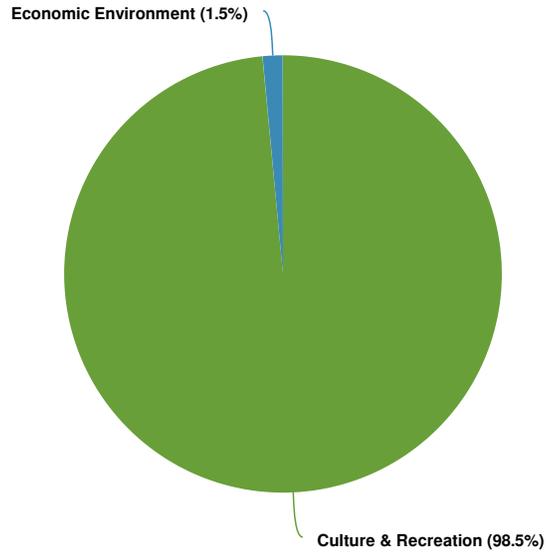


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
TDC Fund		\$1,344,000.00	N/A

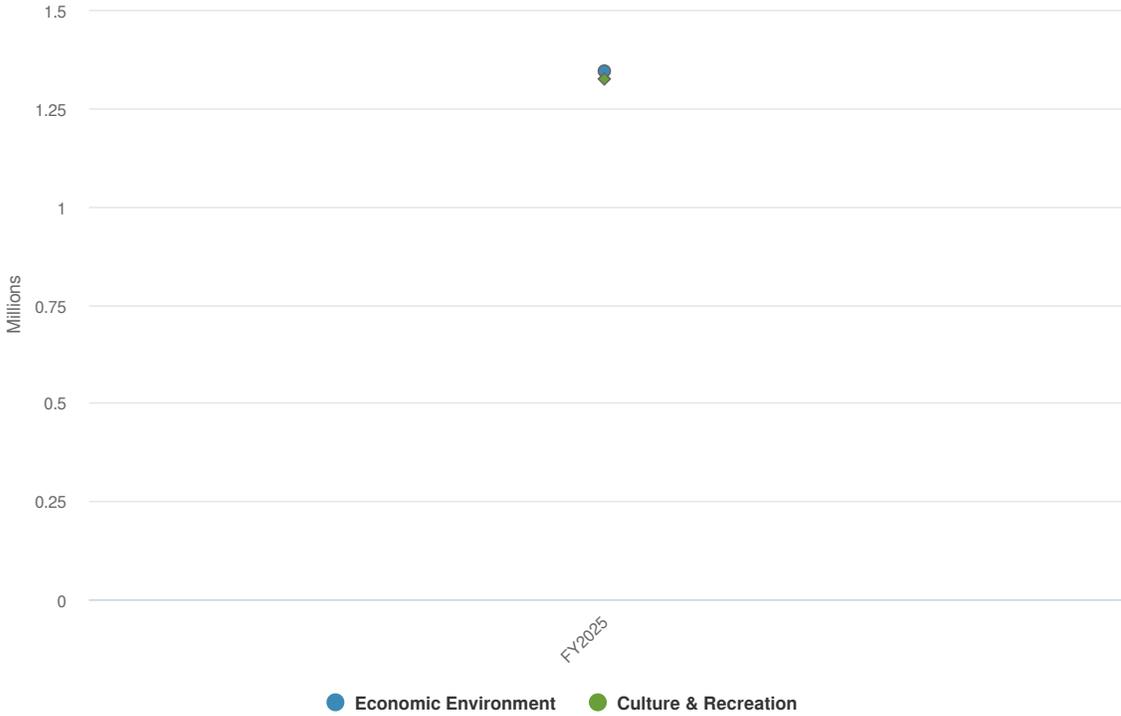
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Total TDC Fund:		\$1,344,000.00	N/A

Expenditures by Function

Budgeted Expenditures by Function



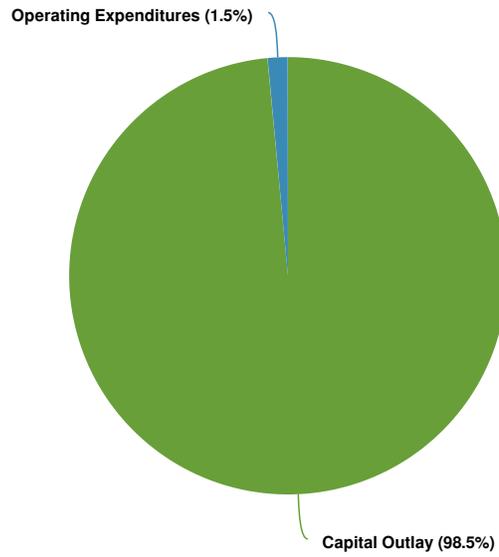
Budgeted and Historical Expenditures by Function



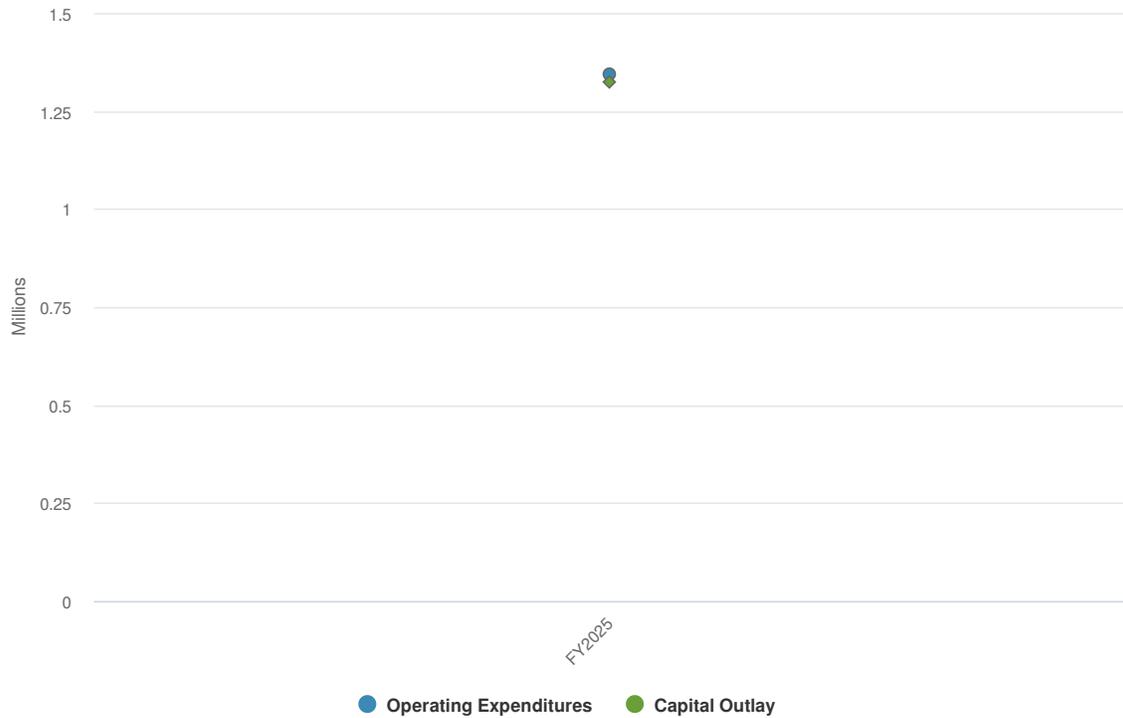
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expenditures			
Culture & Recreation		\$1,324,000.00	N/A
Economic Environment		\$20,000.00	N/A
Total Expenditures:		\$1,344,000.00	N/A

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



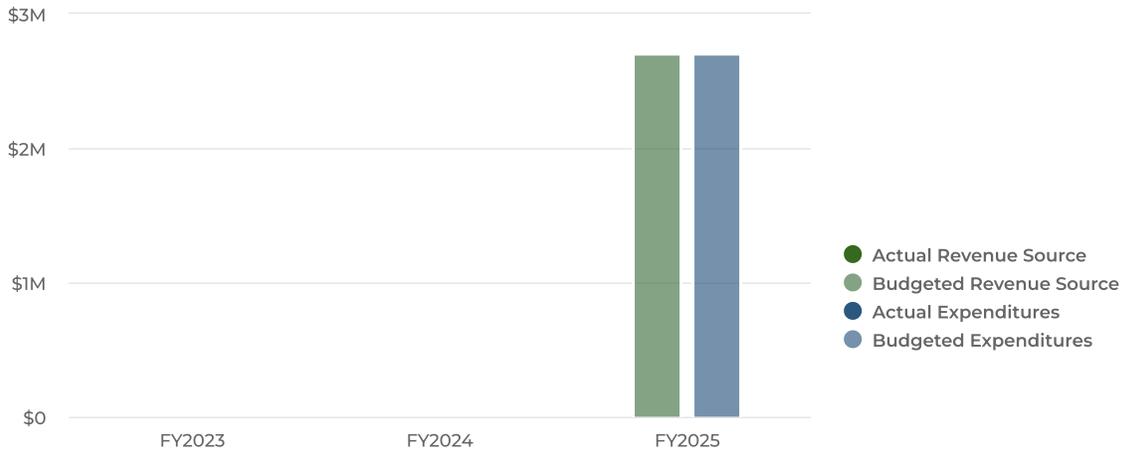
Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expense Objects			
Operating Expenditures		\$20,000.00	N/A
Capital Outlay		\$1,324,000.00	N/A
Total Expense Objects:		\$1,344,000.00	N/A

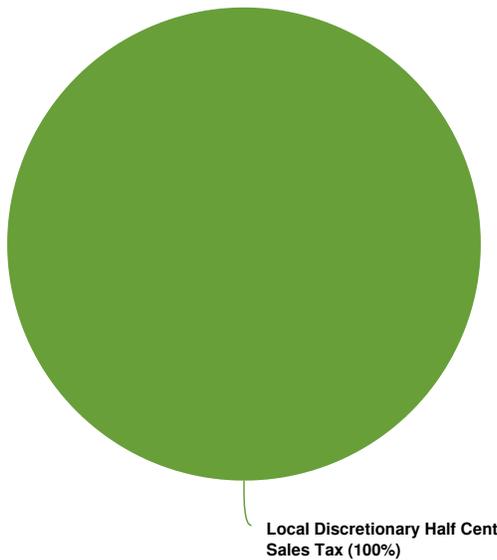
1/2 Cent Sales Tax Fund

Summary

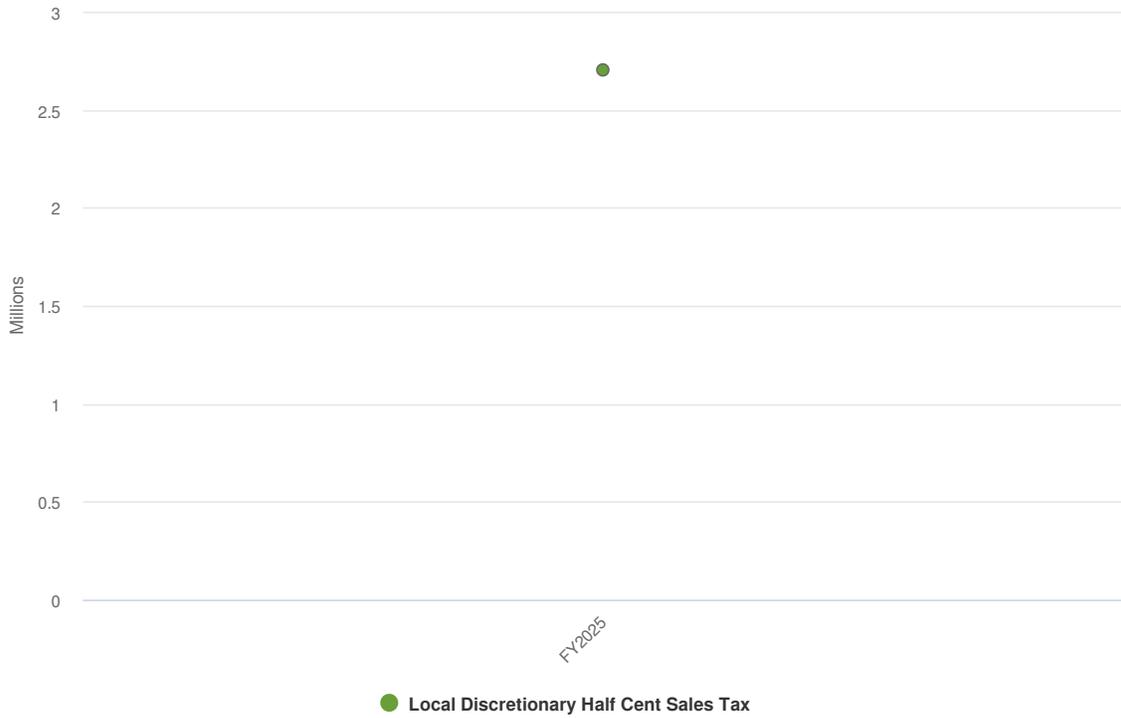


Revenue by Fund

2025 Revenue by Fund



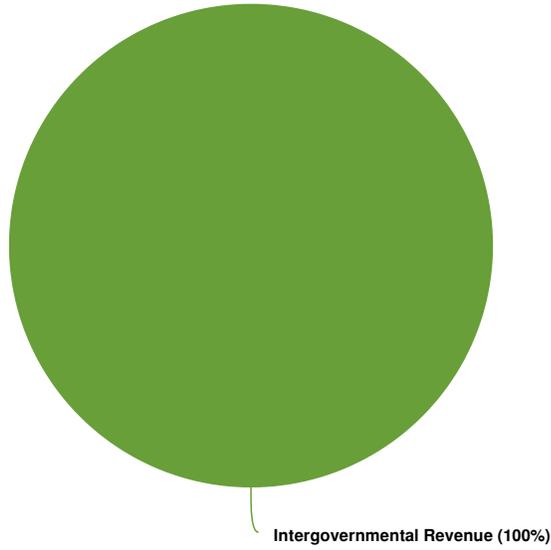
Budgeted and Historical 2025 Revenue by Fund



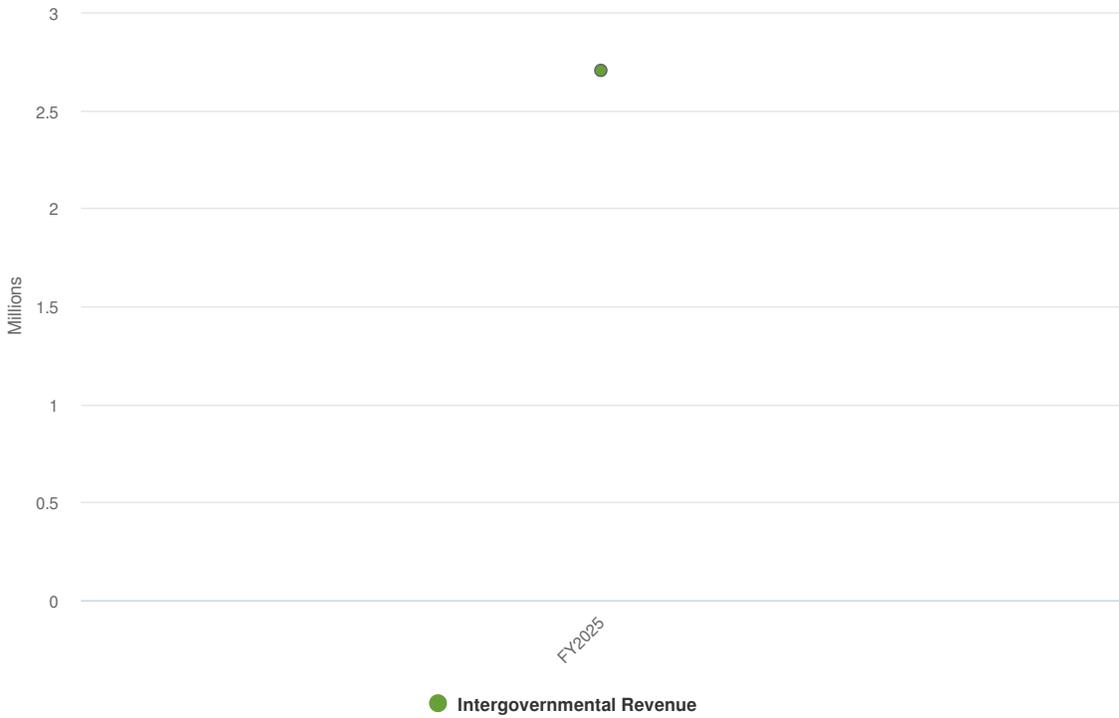
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Local Discretionary Half Cent Sales Tax		\$2,706,008.00	N/A
Total Local Discretionary Half Cent Sales Tax:		\$2,706,008.00	N/A

Revenues by Source

Projected 2025 Revenues by Source



Budgeted and Historical 2025 Revenues by Source

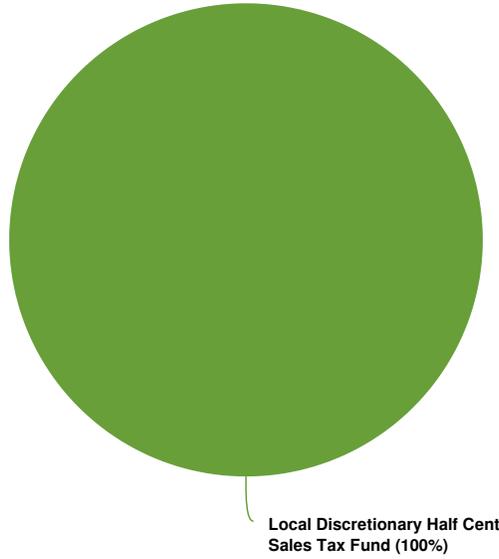


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue Source			

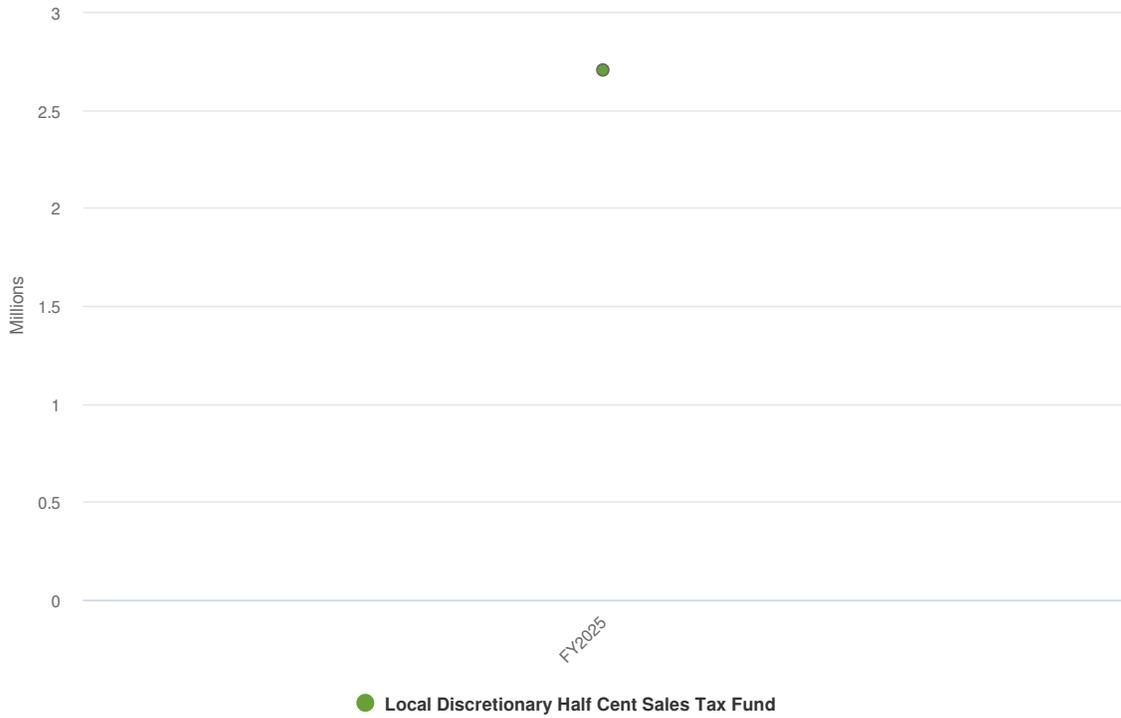
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Intergovernmental Revenue		\$2,706,008.00	N/A
Total Revenue Source:		\$2,706,008.00	N/A

Revenue by Department

Projected 2025 Revenue by Department



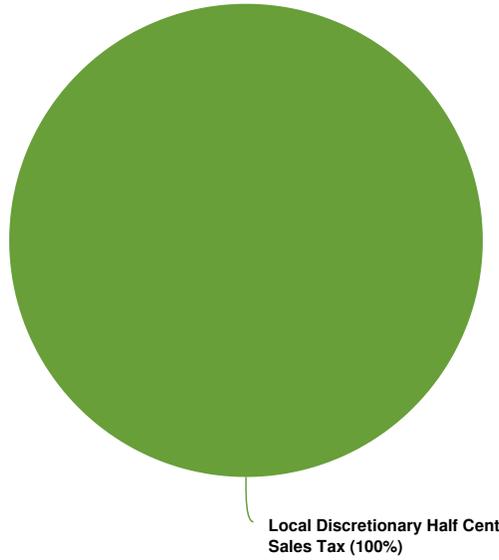
Budgeted and Historical 2025 Revenue by Department



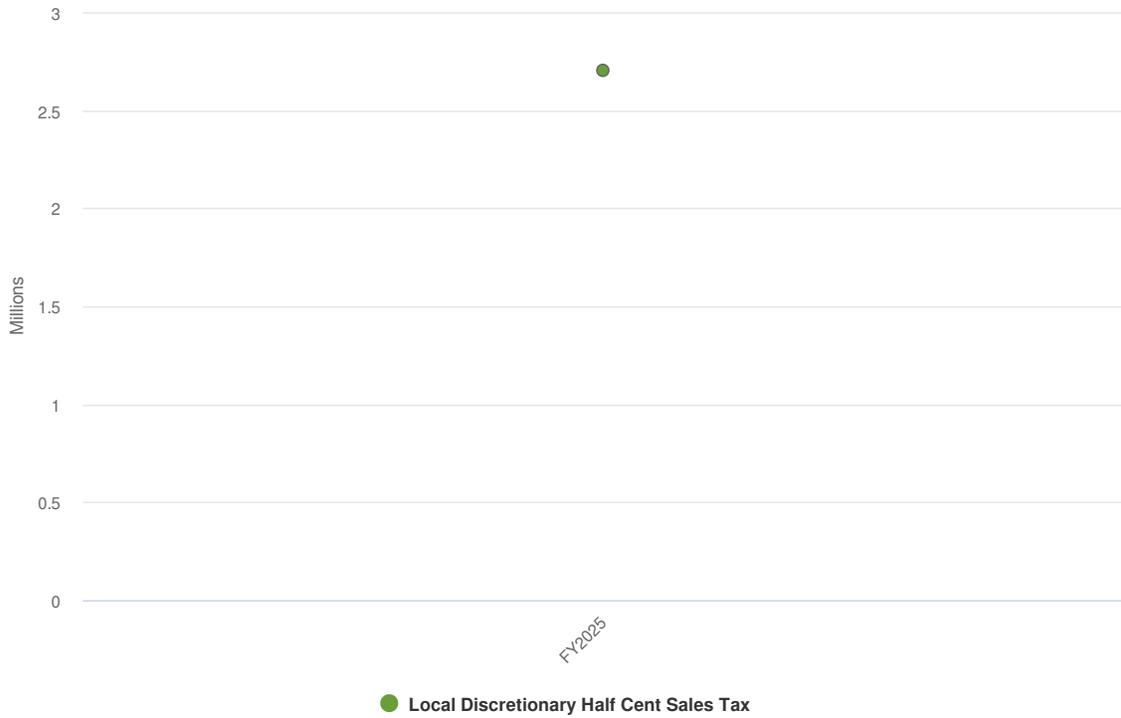
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue			
Local Discretionary Half Cent Sales Tax Fund		\$2,706,008.00	N/A
Total Revenue:		\$2,706,008.00	N/A

Expenditures by Fund

2025 Expenditures by Fund



Budgeted and Historical 2025 Expenditures by Fund

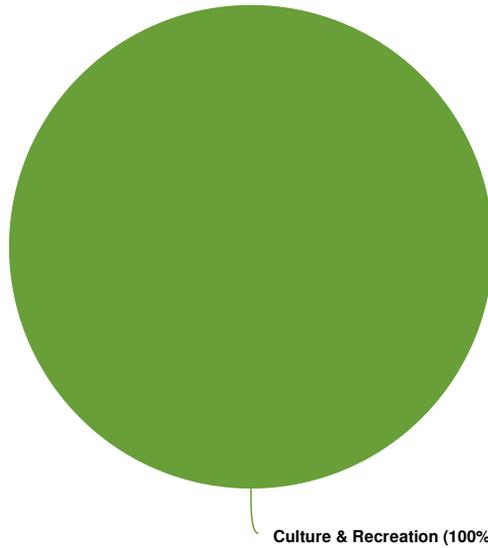


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Local Discretionary Half Cent Sales Tax		\$2,706,008.00	N/A

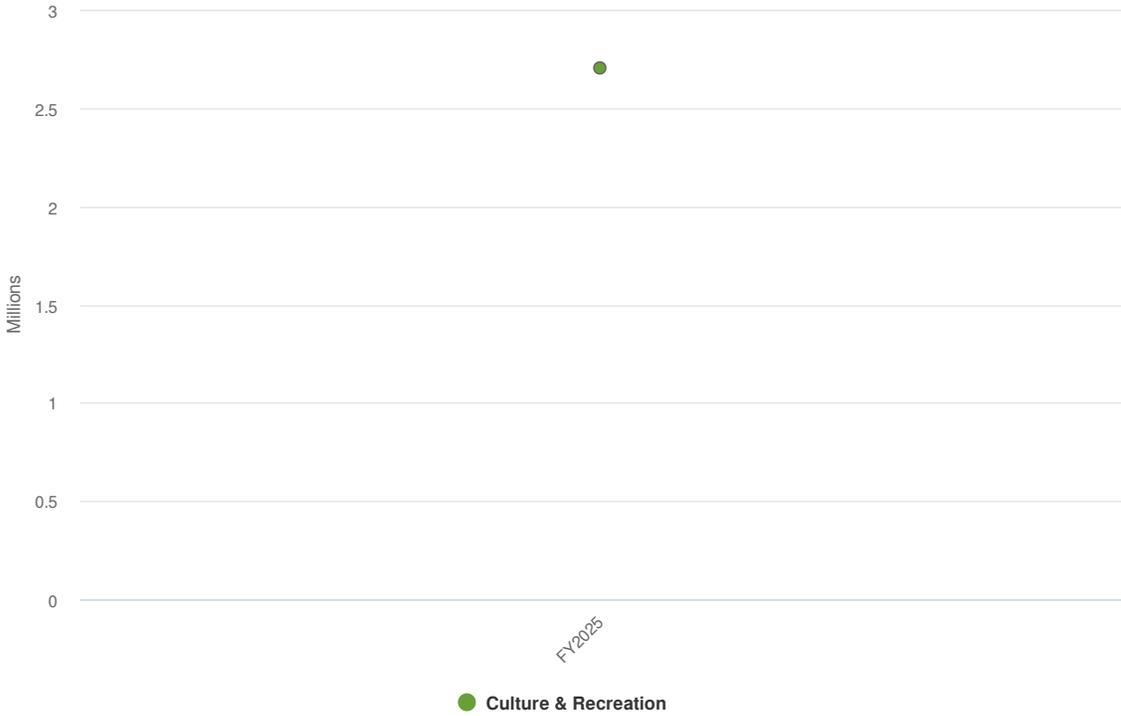
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Total Local Discretionary Half Cent Sales Tax:		\$2,706,008.00	N/A

Expenditures by Function

Budgeted Expenditures by Function



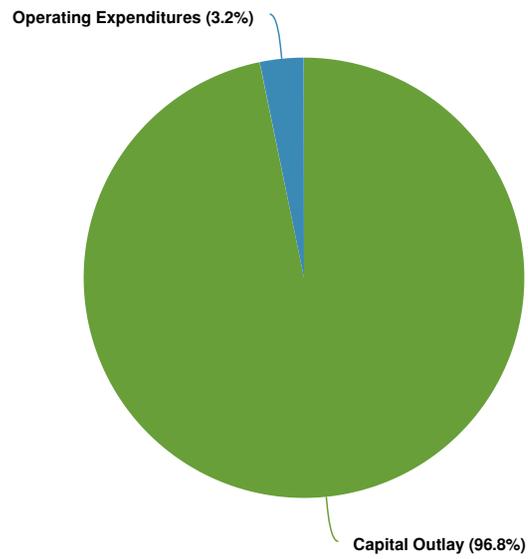
Budgeted and Historical Expenditures by Function



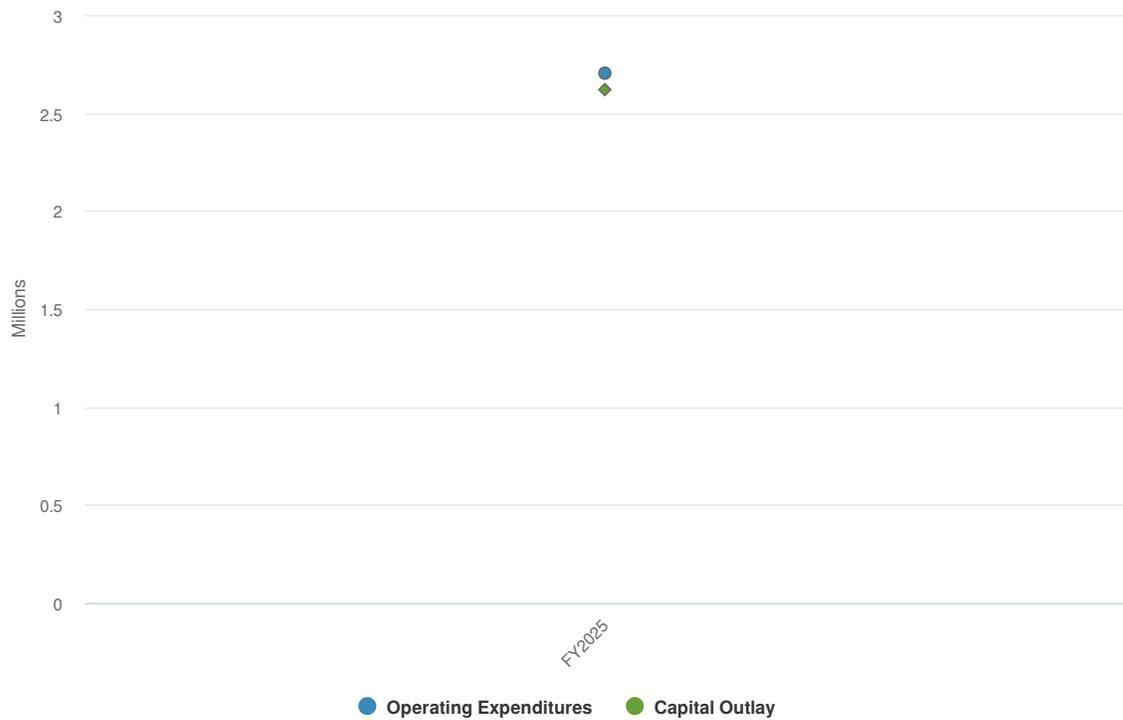
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expenditures			
Culture & Recreation		\$2,706,008.00	N/A
Total Expenditures:		\$2,706,008.00	N/A

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



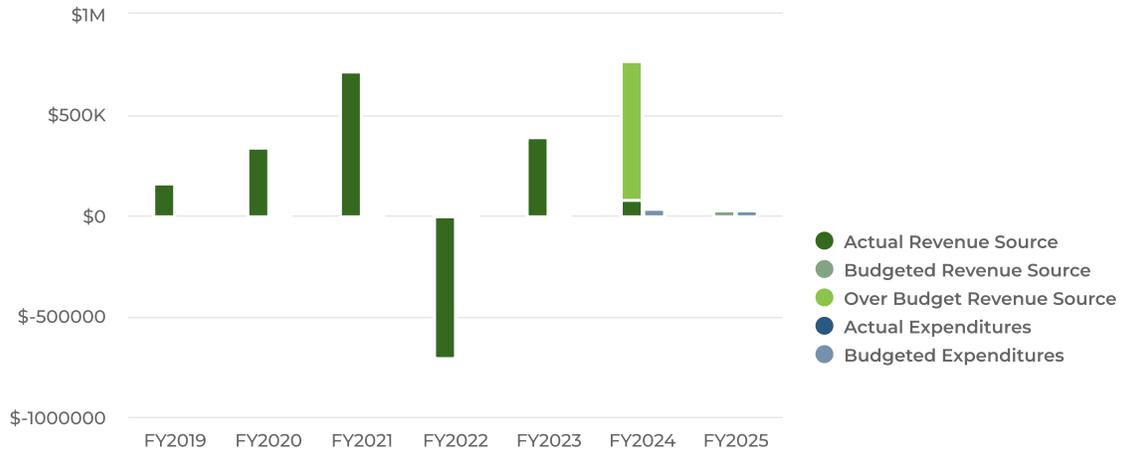
Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expense Objects			
Operating Expenditures		\$87,141.00	N/A
Capital Outlay		\$2,618,867.00	N/A
Total Expense Objects:		\$2,706,008.00	N/A

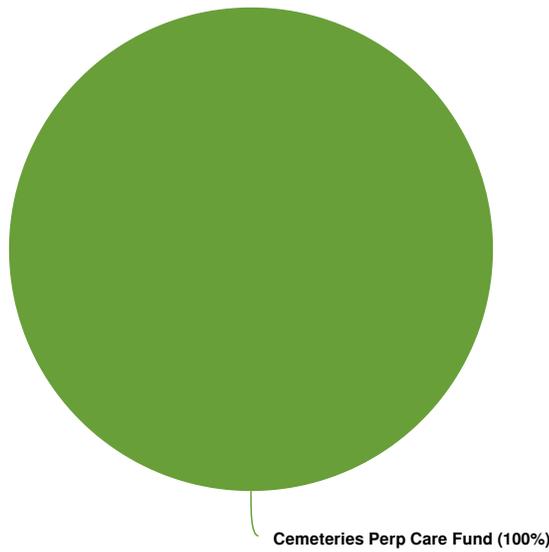
Cemeteries Perp Care Fund

Summary

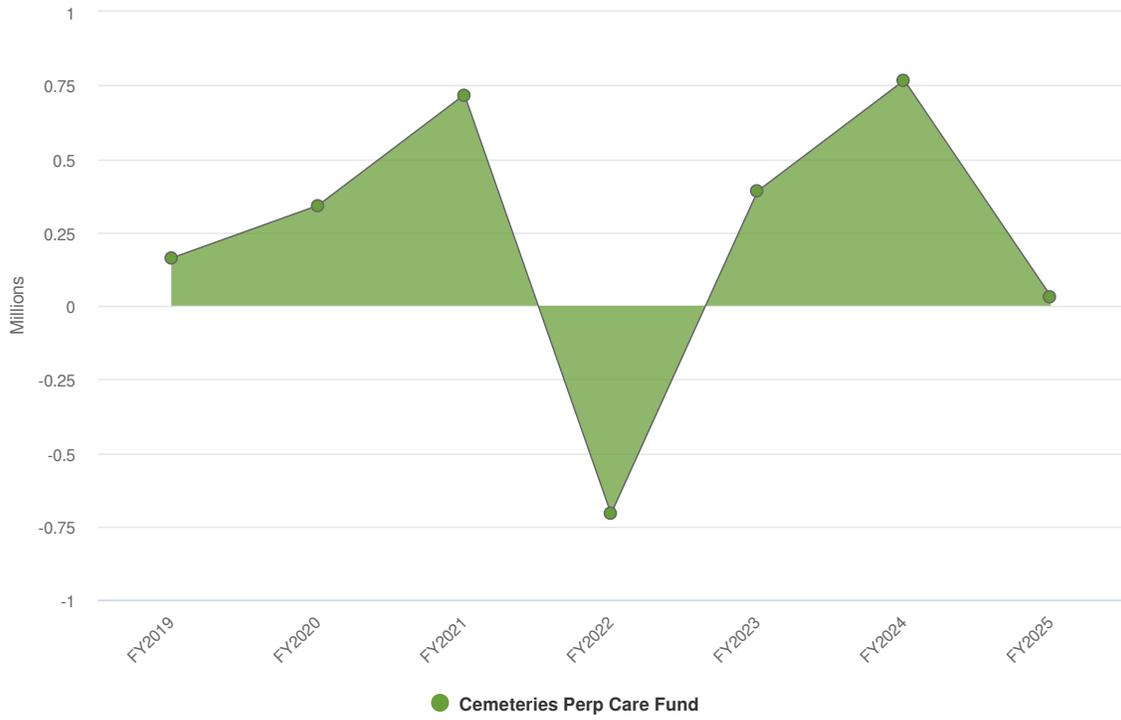


Revenue by Fund

2025 Revenue by Fund



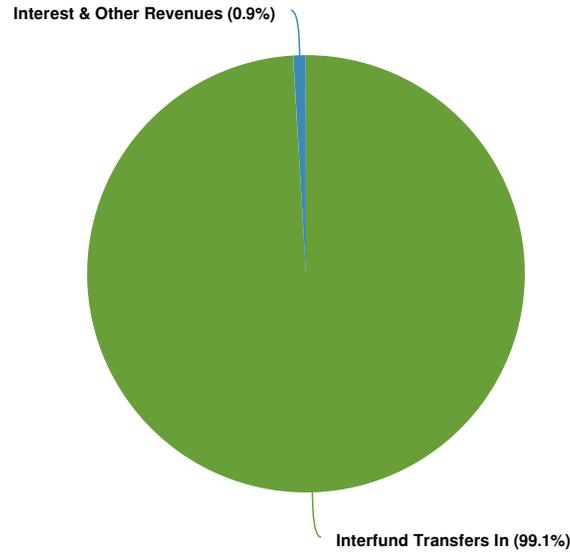
Budgeted and Historical 2025 Revenue by Fund



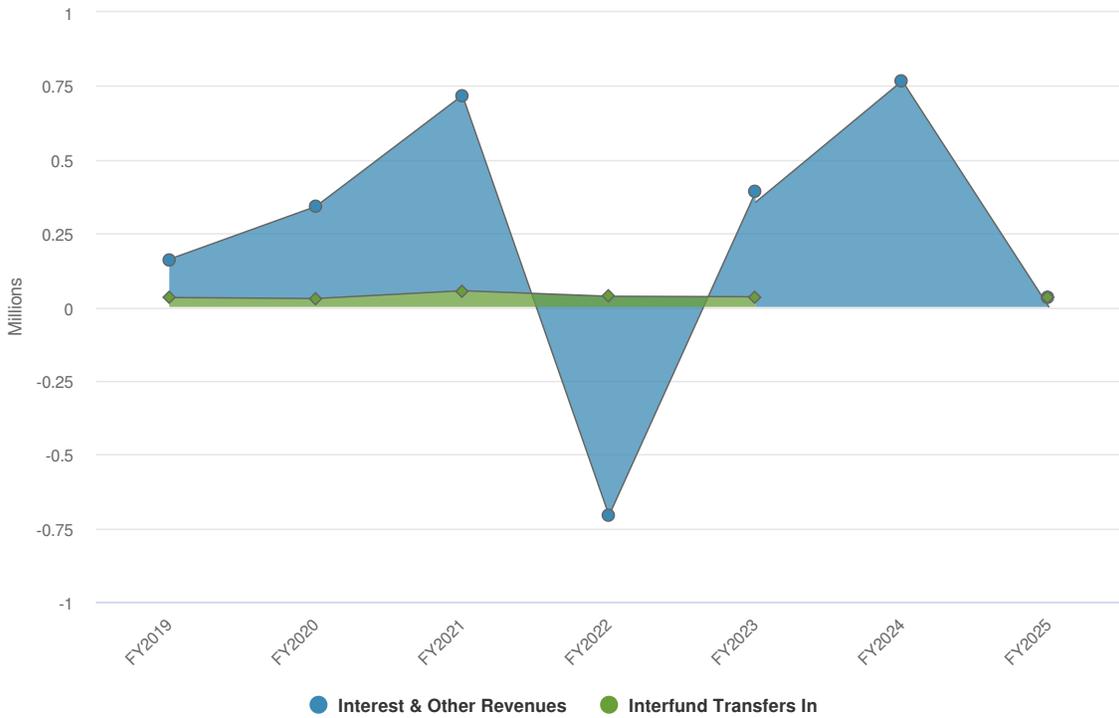
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Cemeteries Perp Care Fund		\$32,500.00	-60.2%
Total Cemeteries Perp Care Fund:		\$32,500.00	-60.2%

Revenues by Source

Projected 2025 Revenues by Source



Budgeted and Historical 2025 Revenues by Source

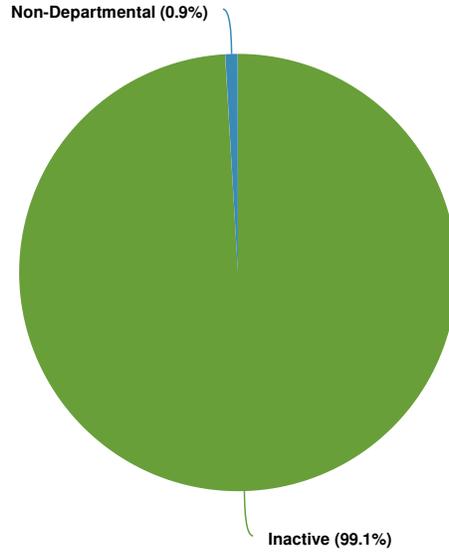


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue Source			

Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Interest & Other Revenues		\$300.00	0%
Interfund Transfers In		\$32,200.00	-8%
Total Revenue Source:		\$32,500.00	-60.2%

Revenue by Department

Projected 2025 Revenue by Department



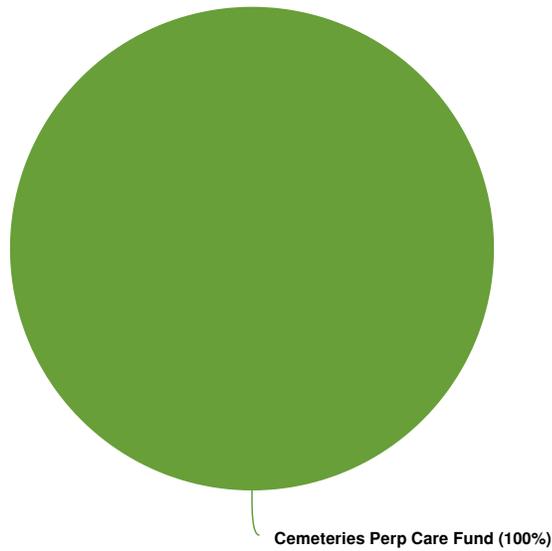
Budgeted and Historical 2025 Revenue by Department



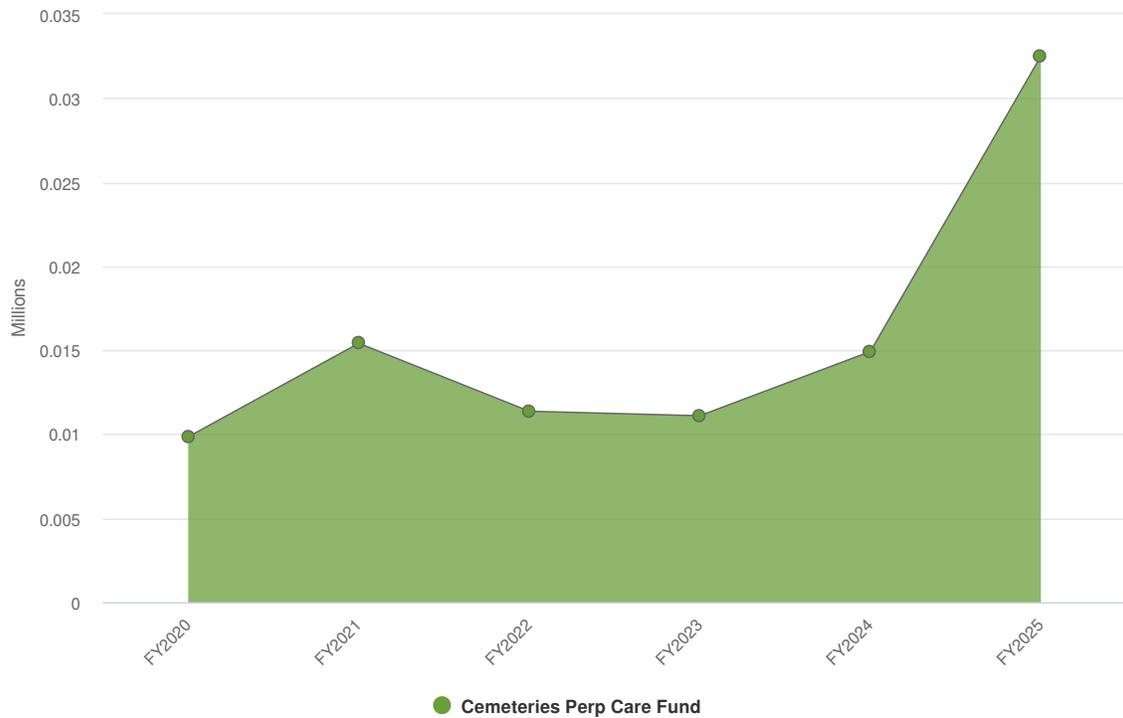
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue			
Inactive		\$32,200.00	-8%
Non-Departmental		\$300.00	0%
Total Revenue:		\$32,500.00	-60.2%

Expenditures by Fund

2025 Expenditures by Fund



Budgeted and Historical 2025 Expenditures by Fund

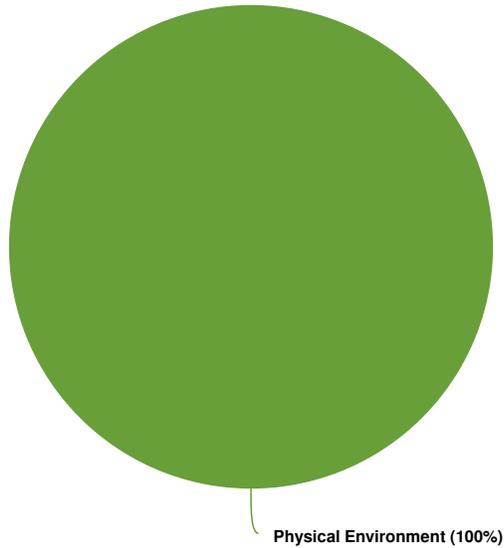


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Cemeteries Perp Care Fund		\$32,500.00	-8%

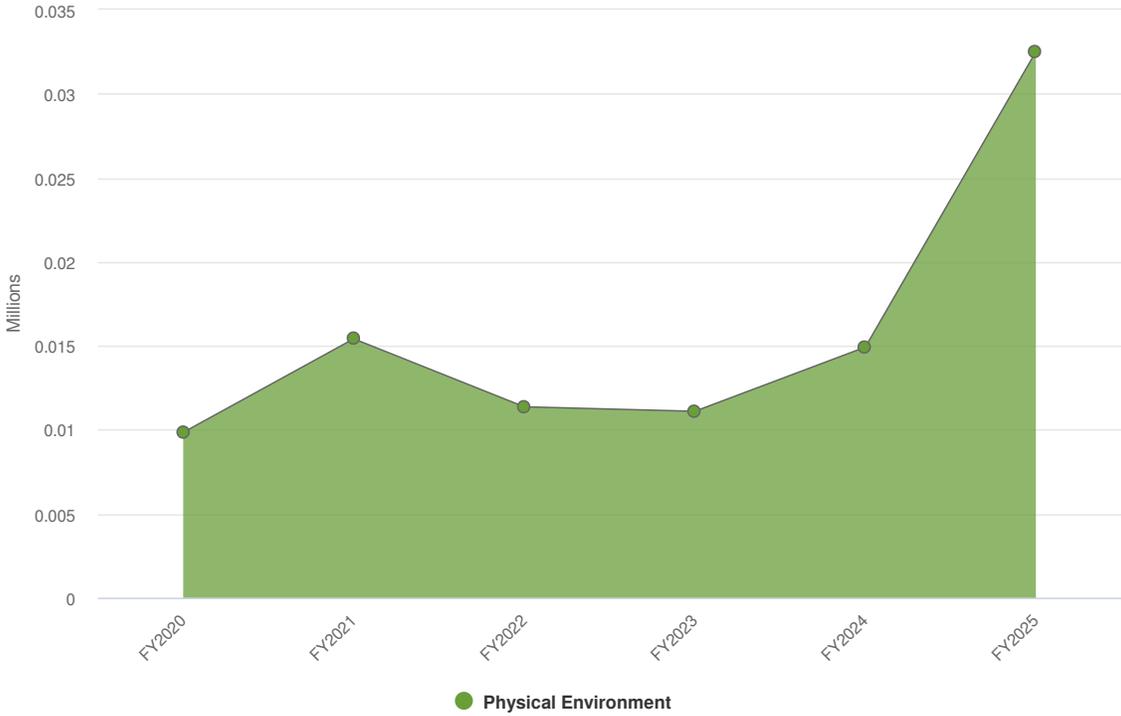
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Total Cemeteries Perp Care Fund:		\$32,500.00	-8%

Expenditures by Function

Budgeted Expenditures by Function



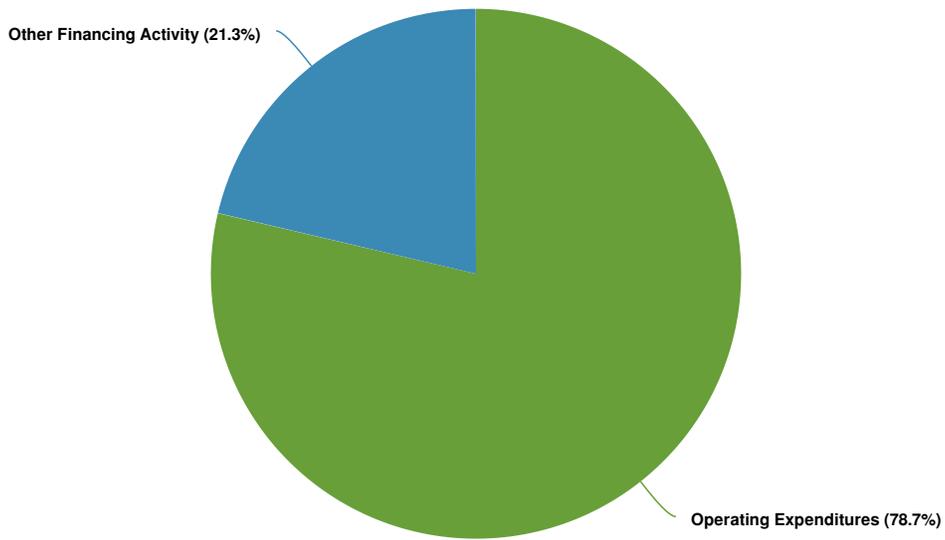
Budgeted and Historical Expenditures by Function



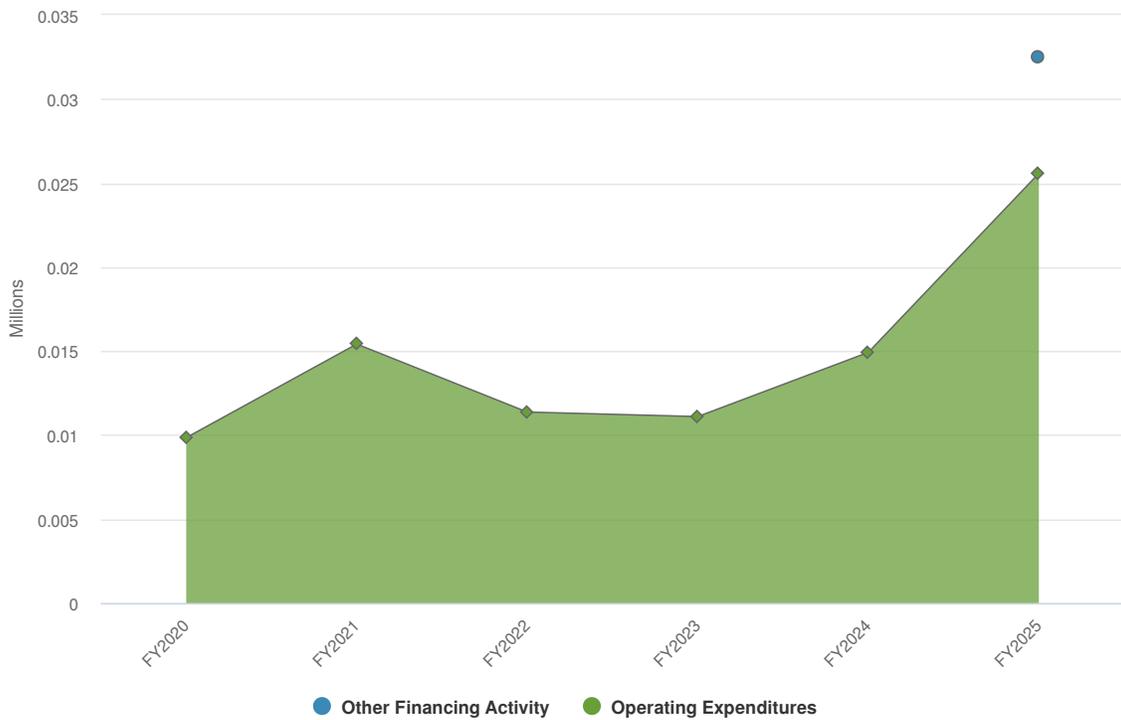
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expenditures			
Physical Environment		\$32,500.00	-8%
Total Expenditures:		\$32,500.00	-8%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



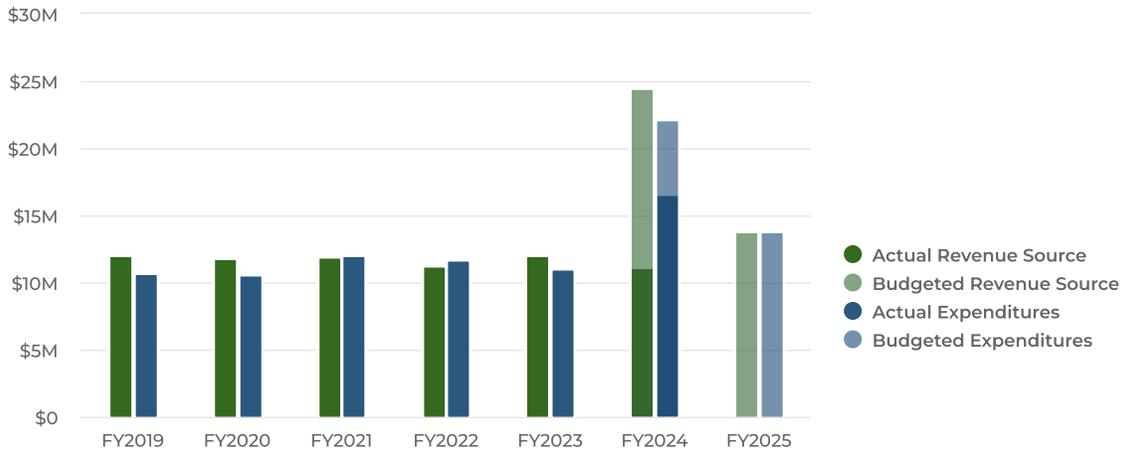
Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expense Objects			
Operating Expenditures		\$25,574.00	71.4%
Other Financing Activity		\$6,926.00	-66%
Total Expense Objects:		\$32,500.00	-8%

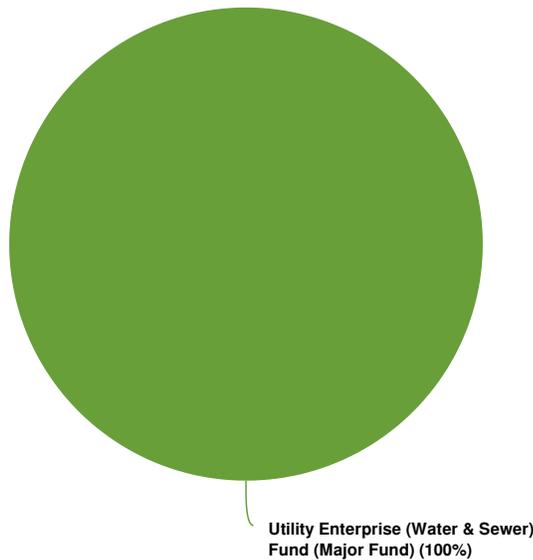
Utility Enterprise (Water & Sewer) Fund (Major Fund)

Summary



Revenue by Fund

2025 Revenue by Fund



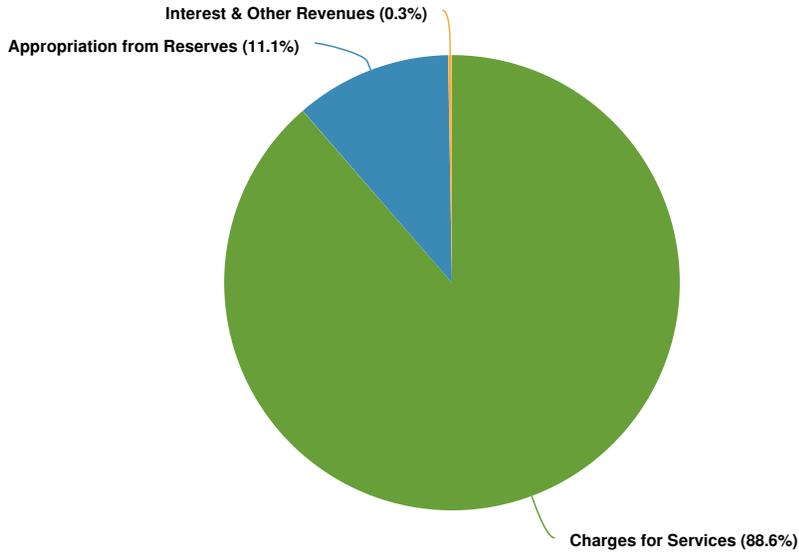
Budgeted and Historical 2025 Revenue by Fund



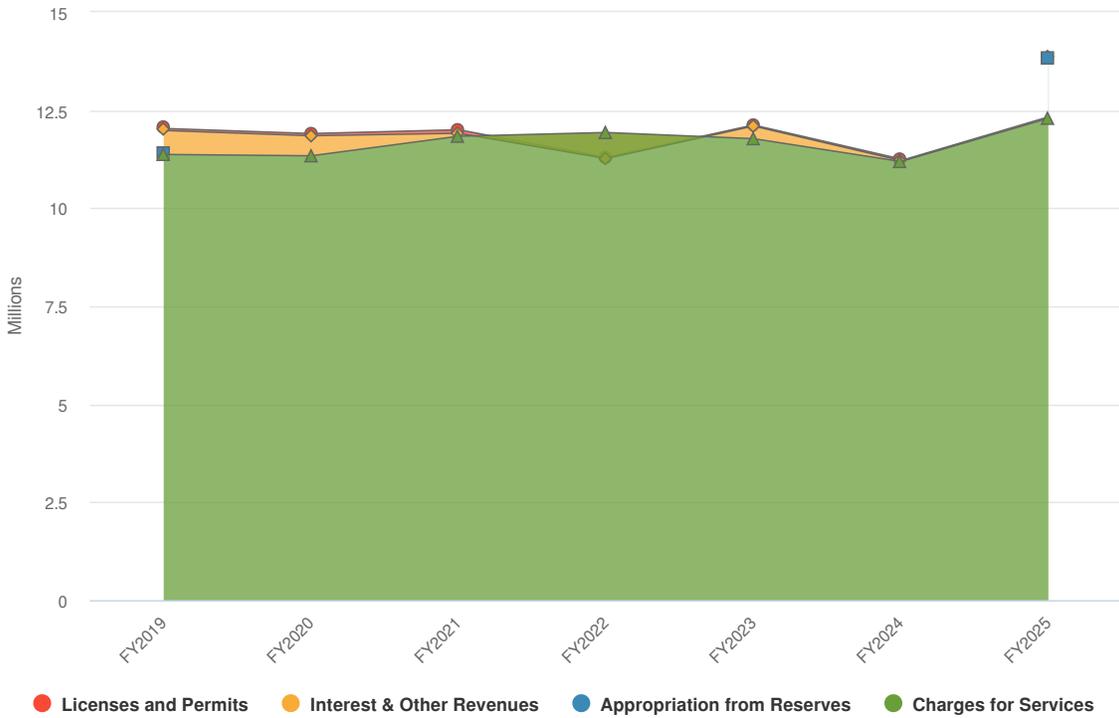
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Utility Enterprise (Water & Sewer) Fund (Major Fund)		\$13,869,097.00	-43.5%
Total Utility Enterprise (Water & Sewer) Fund (Major Fund):		\$13,869,097.00	-43.5%

Revenues by Source

Projected 2025 Revenues by Source



Budgeted and Historical 2025 Revenues by Source

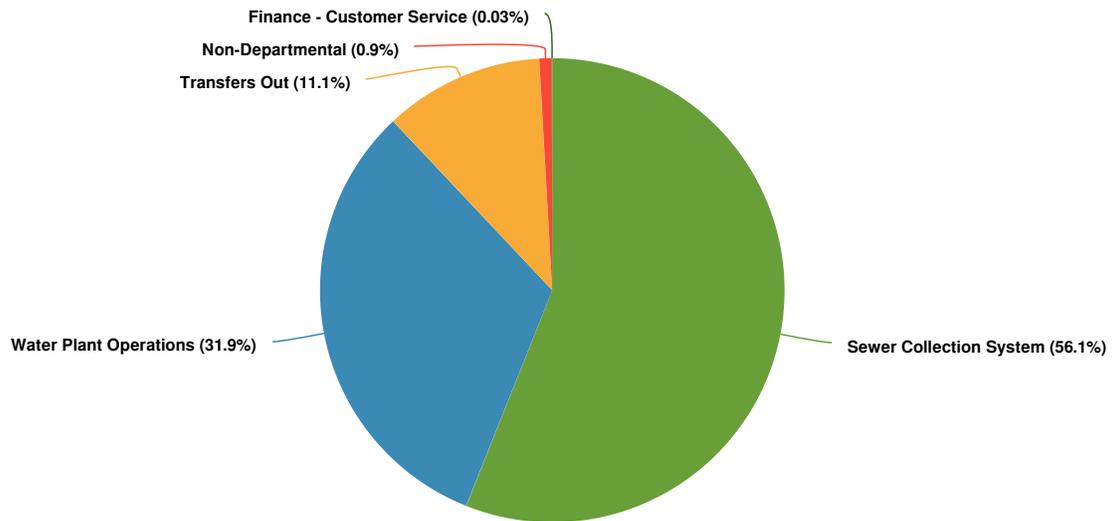


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue Source			

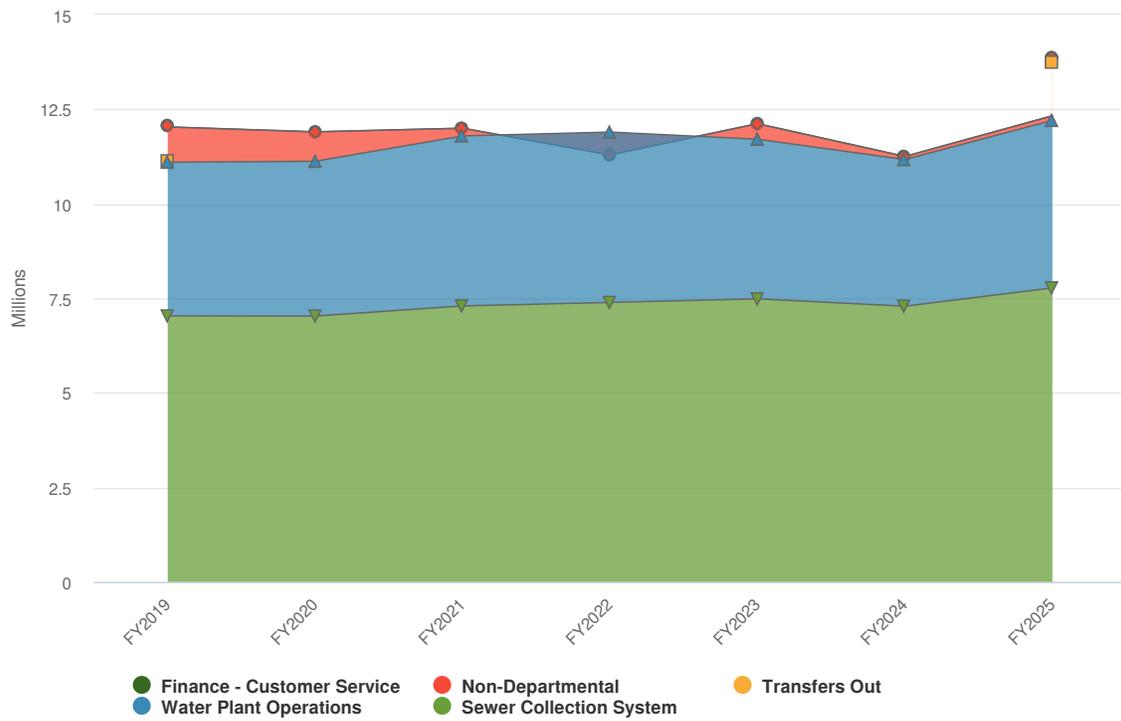
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Charges for Services		\$12,292,931.00	2.3%
Interest & Other Revenues		\$35,423.00	-2.6%
Appropriation from Reserves		\$1,540,743.00	-86.7%
Total Revenue Source:		\$13,869,097.00	-43.5%

Revenue by Department

Projected 2025 Revenue by Department



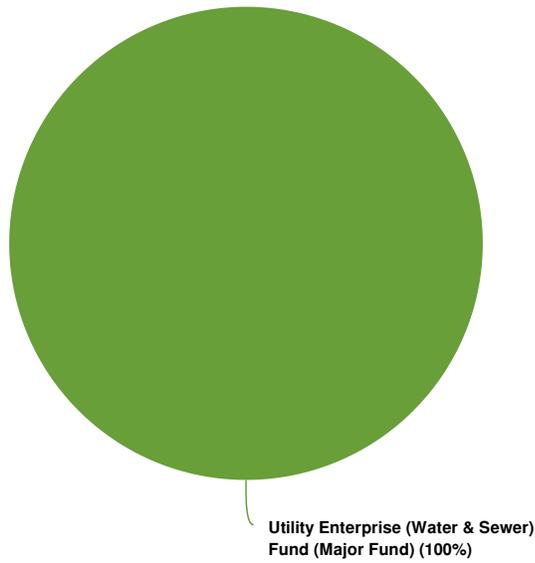
Budgeted and Historical 2025 Revenue by Department



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue			
Non-Departmental		\$120,423.00	-20.5%
Transfers Out		\$1,540,743.00	-84.6%
Finance - Customer Service		\$3,500.00	0%
Water Plant Operations		\$4,430,066.00	0.8%
Sewer Collection System		\$7,774,365.00	3.5%
Total Revenue:		\$13,869,097.00	-43.5%

Expenditures by Fund

2025 Expenditures by Fund



Budgeted and Historical 2025 Expenditures by Fund

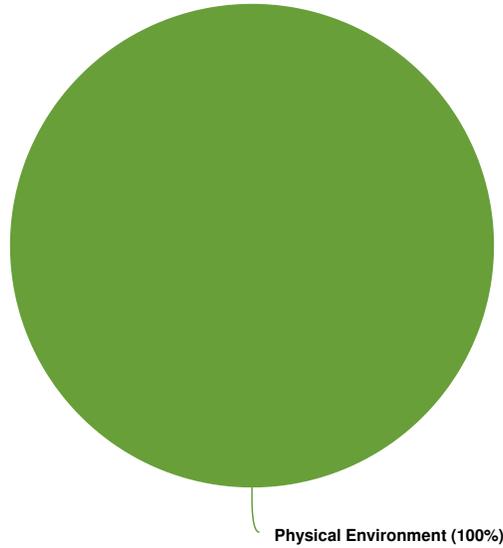


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Utility Enterprise (Water & Sewer) Fund (Major Fund)		\$13,869,097.00	-37.7%

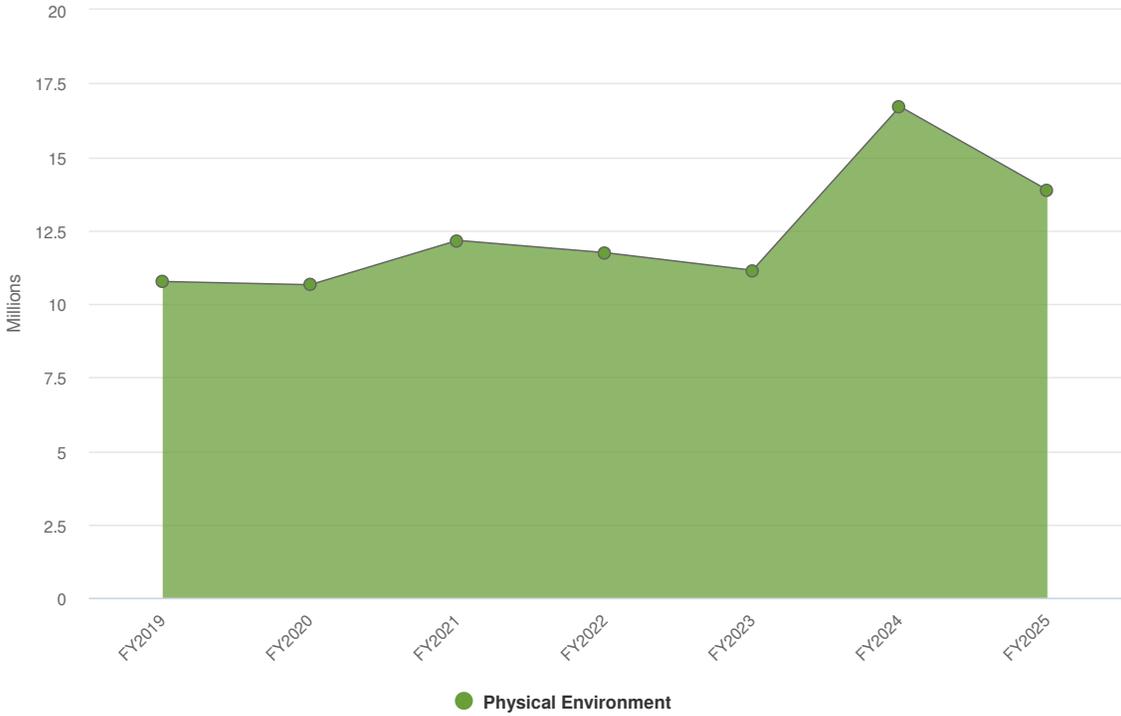
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Total Utility Enterprise (Water & Sewer) Fund (Major Fund):		\$13,869,097.00	-37.7%

Expenditures by Function

Budgeted Expenditures by Function



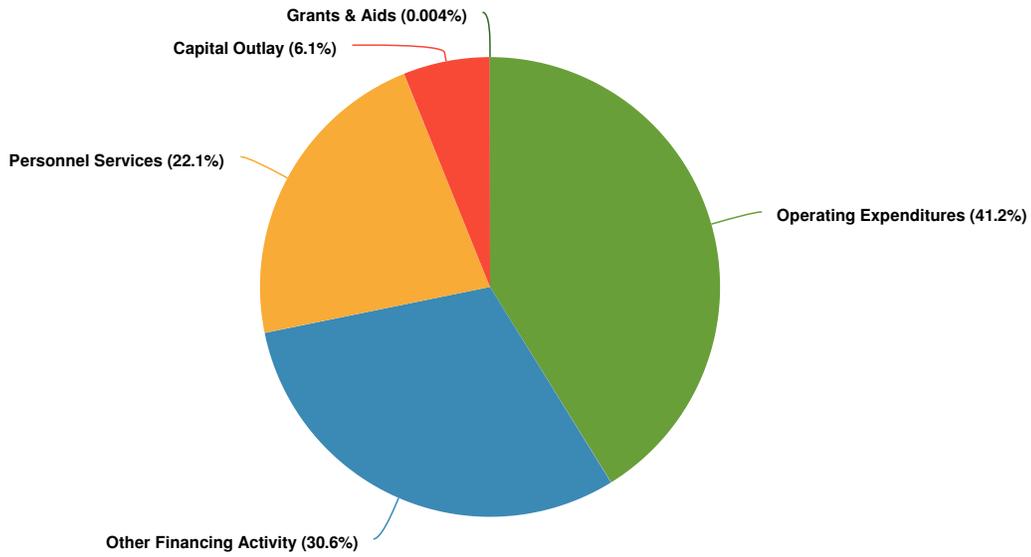
Budgeted and Historical Expenditures by Function



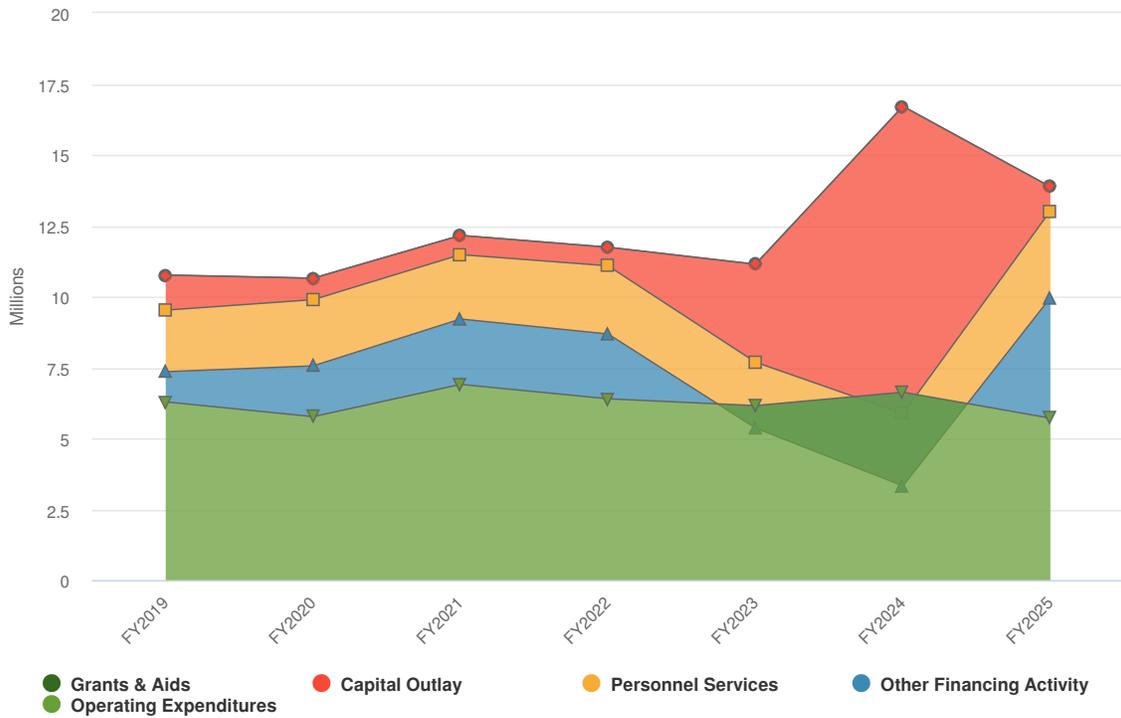
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expenditures			
Physical Environment		\$13,869,097.00	-37.7%
Total Expenditures:		\$13,869,097.00	-37.7%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



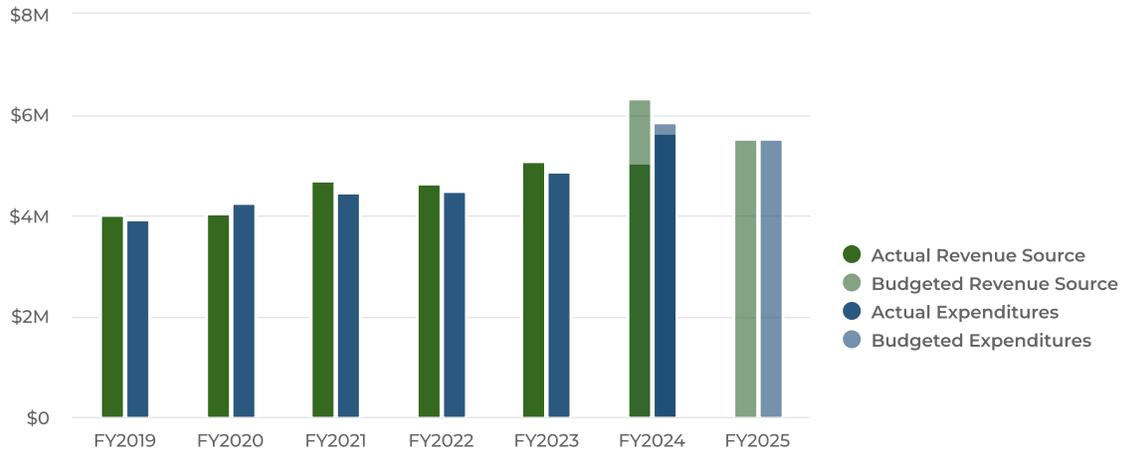
Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expense Objects			
Personnel Services		\$3,064,232.00	3.7%
Operating Expenditures		\$5,712,317.00	7.4%
Capital Outlay		\$844,960.00	-93%
Grants & Aids		\$500.00	0%
Other Financing Activity		\$4,247,088.00	113.6%
Total Expense Objects:		\$13,869,097.00	-37.7%

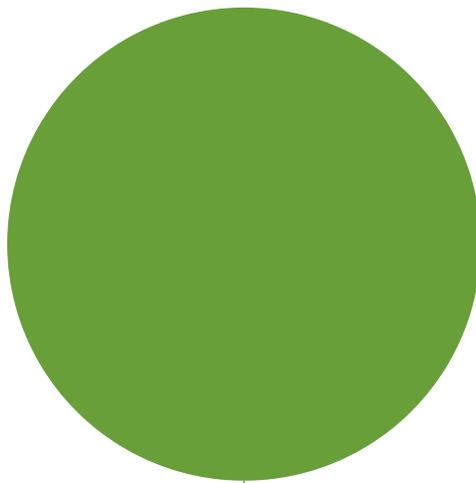
Sanitation Enterprise Fund (Major Fund)

Summary



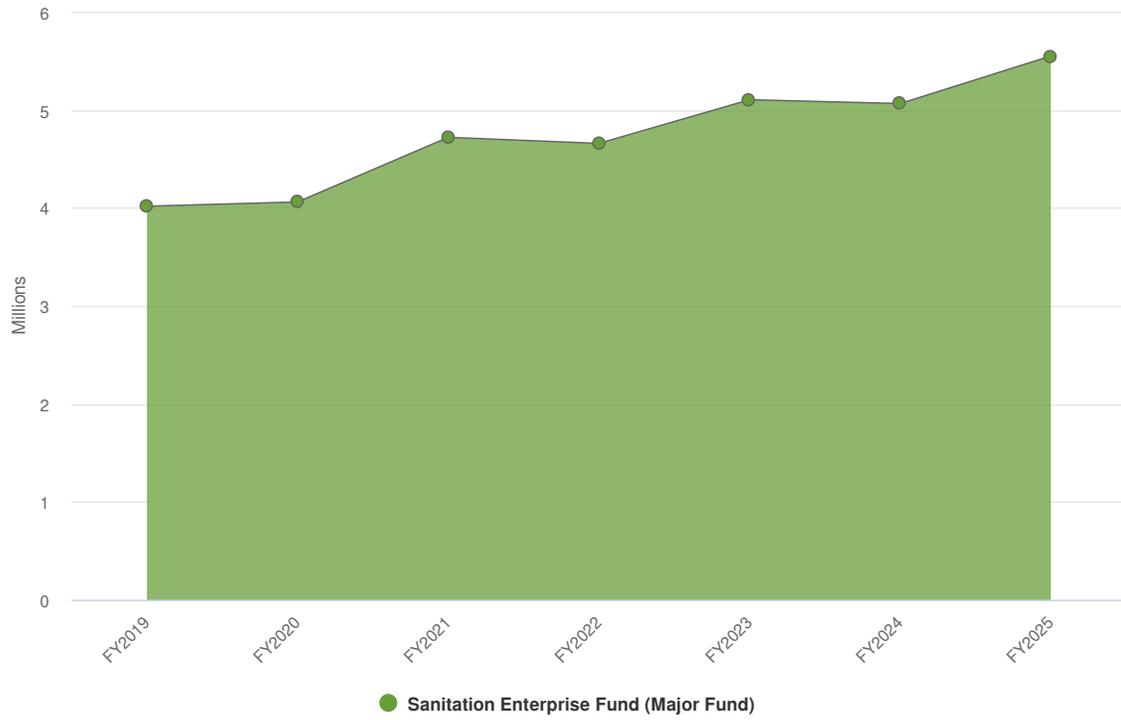
Revenue by Fund

2025 Revenue by Fund



Sanitation Enterprise Fund (Major Fund) (100%)

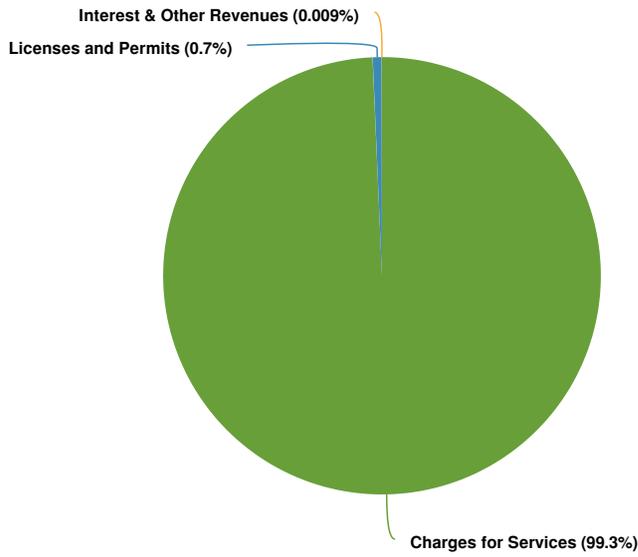
Budgeted and Historical 2025 Revenue by Fund



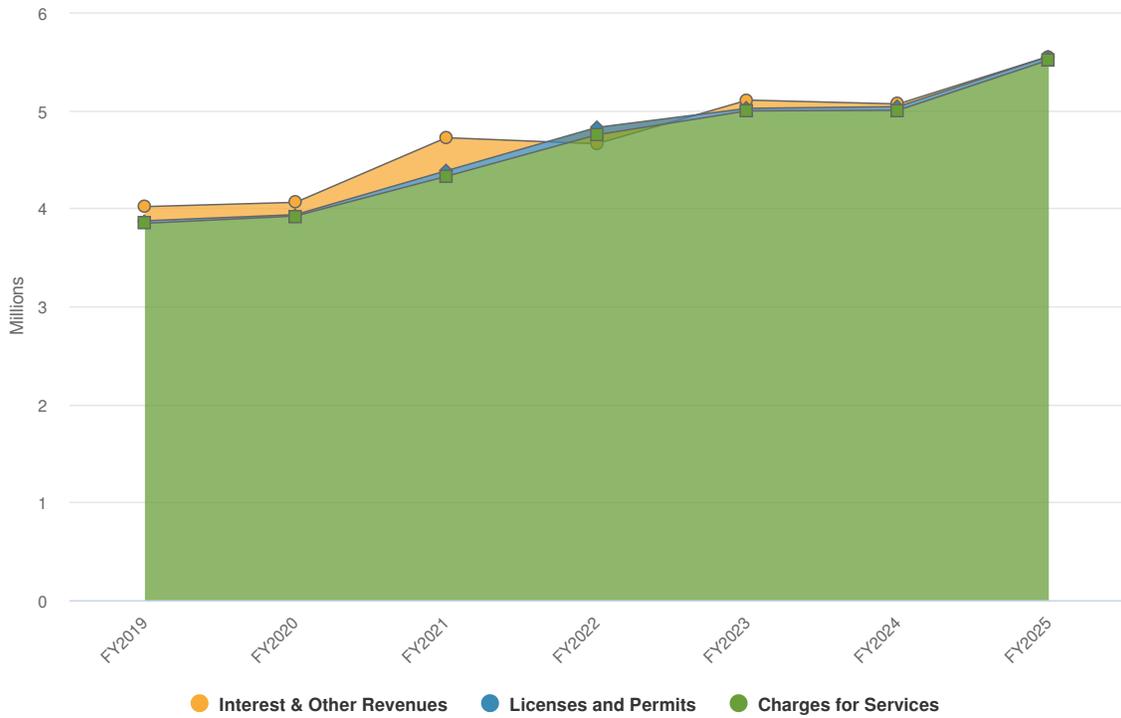
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Sanitation Enterprise Fund (Major Fund)		\$5,548,951.00	-12.5%
Total Sanitation Enterprise Fund (Major Fund):		\$5,548,951.00	-12.5%

Revenues by Source

Projected 2025 Revenues by Source



Budgeted and Historical 2025 Revenues by Source

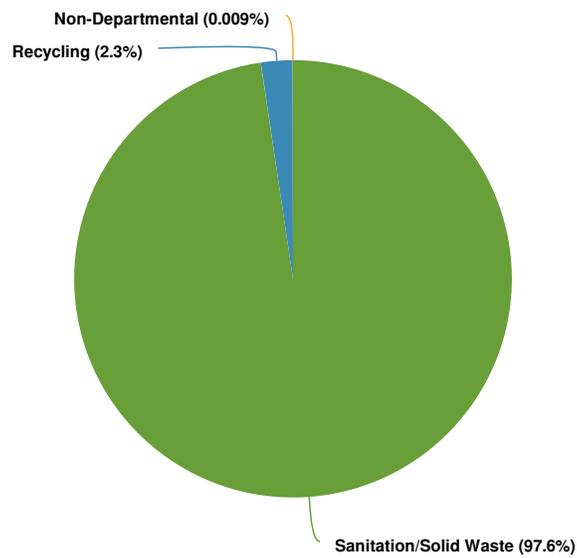


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue Source			

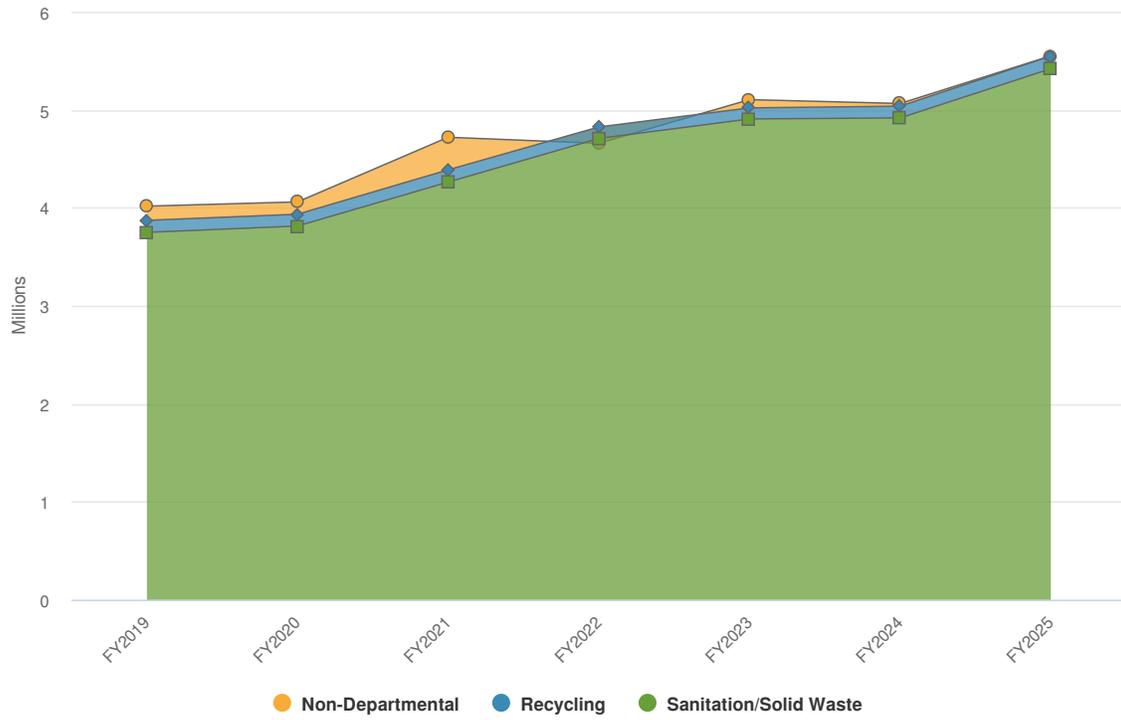
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Licenses and Permits		\$37,000.00	15.6%
Charges for Services		\$5,511,451.00	8.7%
Interest & Other Revenues		\$500.00	-79.4%
Total Revenue Source:		\$5,548,951.00	-12.5%

Revenue by Department

Projected 2025 Revenue by Department



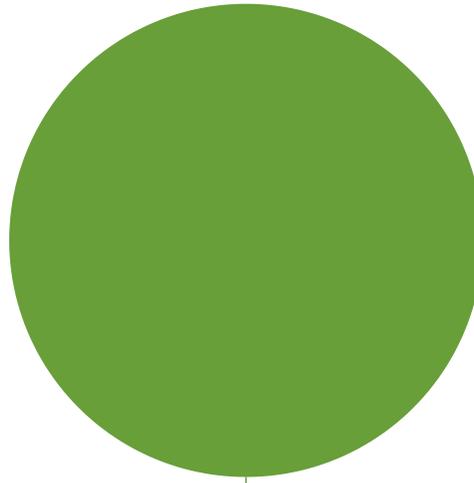
Budgeted and Historical 2025 Revenue by Department



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue			
Sanitation/Solid Waste		\$5,418,451.00	8.7%
Non-Departmental		\$500.00	-79.4%
Recycling		\$130,000.00	10.5%
Total Revenue:		\$5,548,951.00	-12.5%

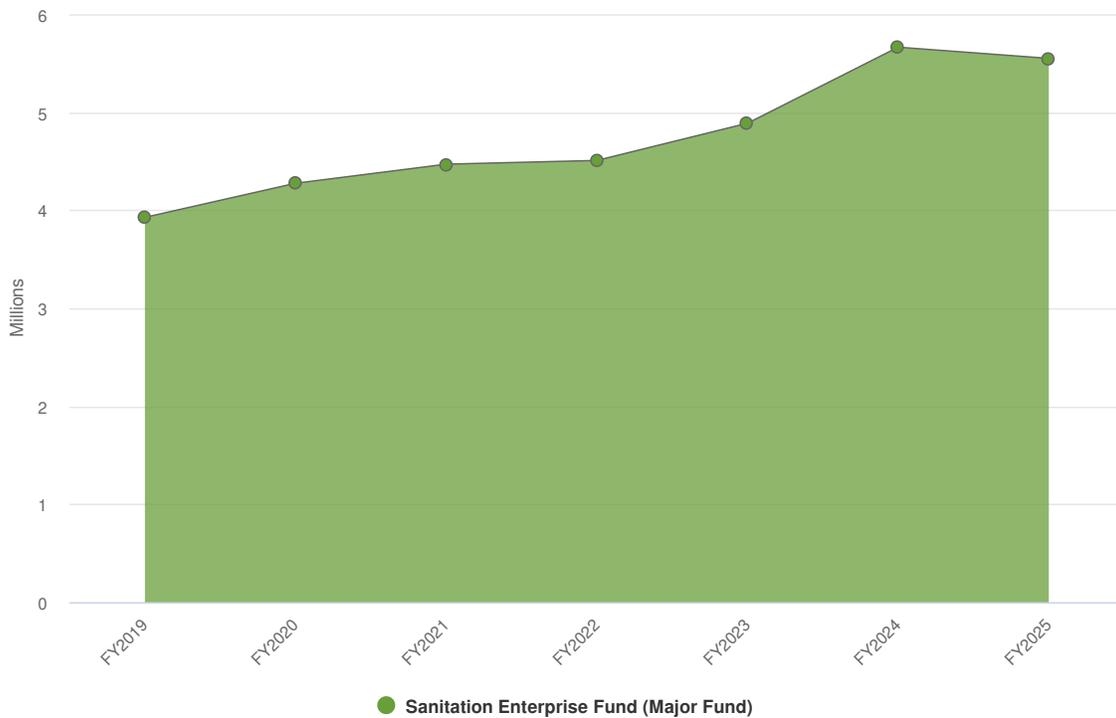
Expenditures by Fund

2025 Expenditures by Fund



Sanitation Enterprise Fund (Major Fund) (100%)

Budgeted and Historical 2025 Expenditures by Fund

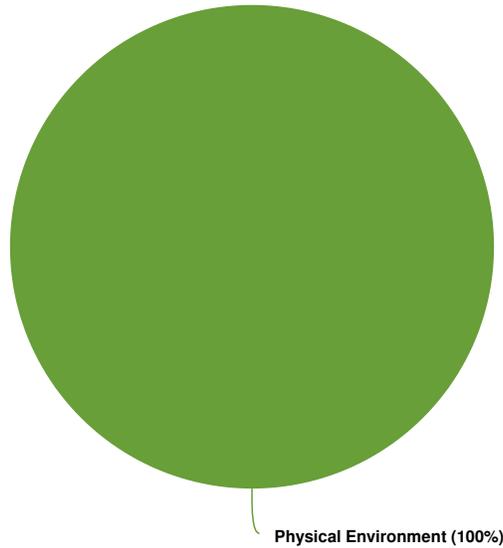


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Sanitation Enterprise Fund (Major Fund)		\$5,548,951.00	-5.5%

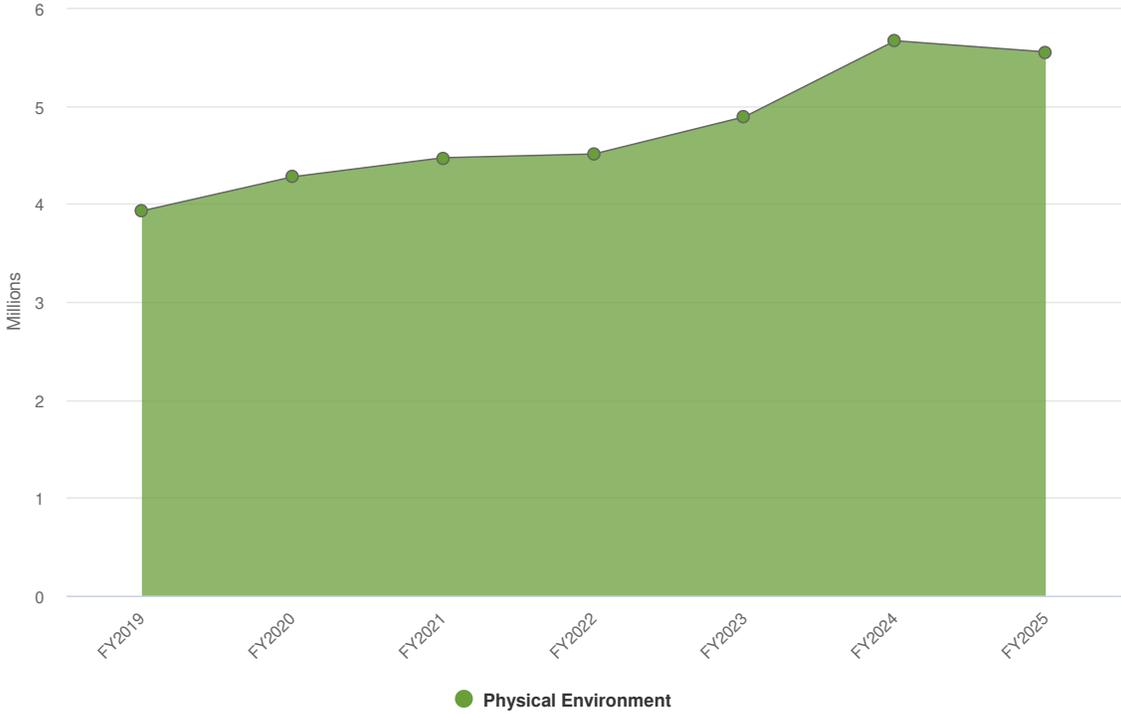
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Total Sanitation Enterprise Fund (Major Fund):		\$5,548,951.00	-5.5%

Expenditures by Function

Budgeted Expenditures by Function



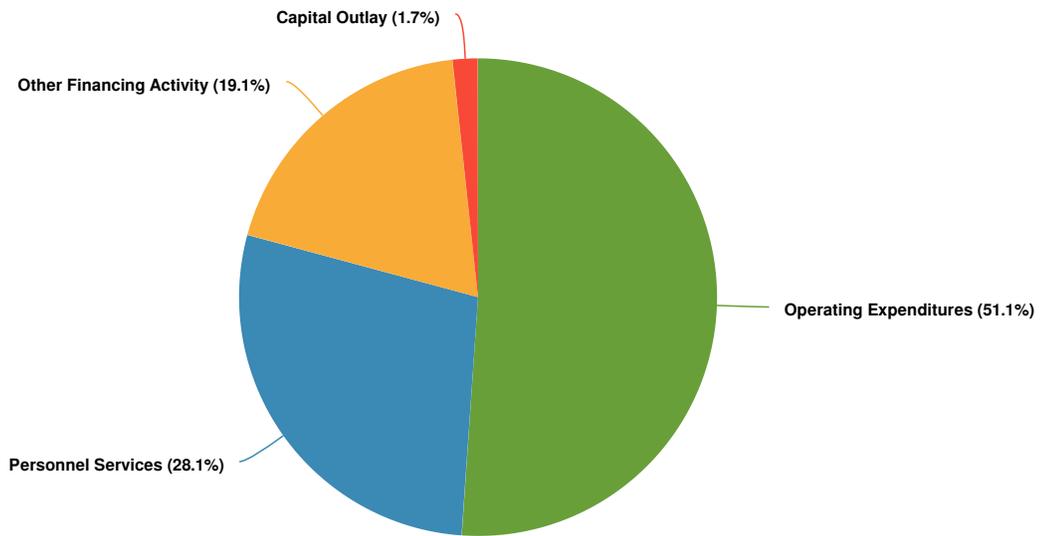
Budgeted and Historical Expenditures by Function



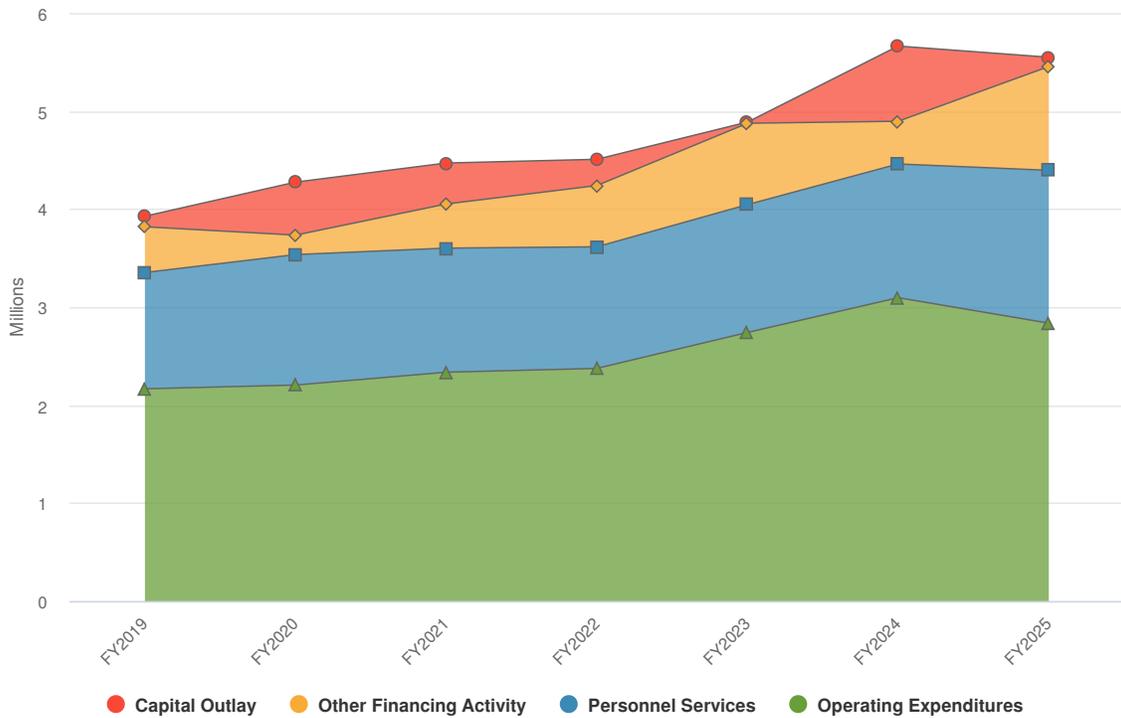
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expenditures			
Physical Environment		\$5,548,951.00	-4.1%
Total Expenditures:		\$5,548,951.00	-5.5%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



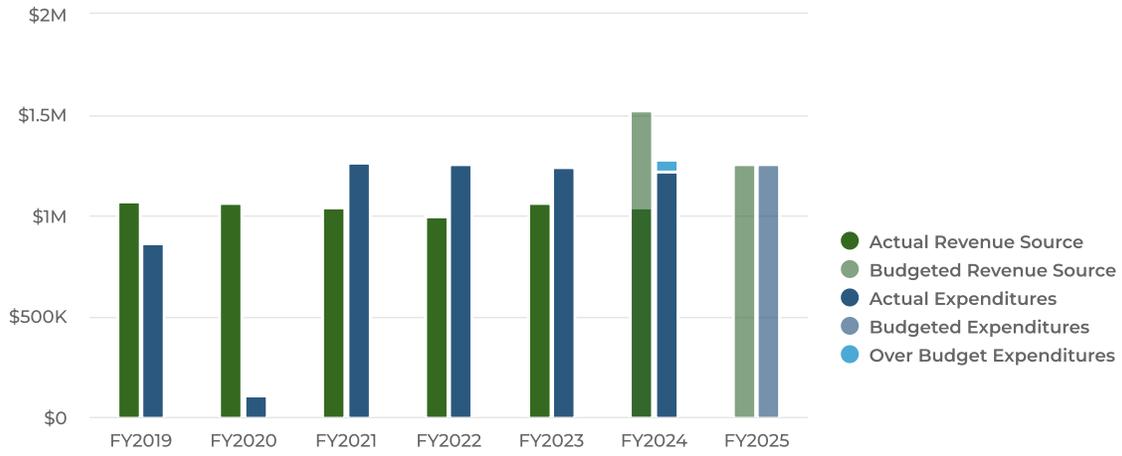
Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expense Objects			
Personnel Services		\$1,559,318.00	7.7%
Operating Expenditures		\$2,835,743.00	4.7%
Capital Outlay		\$95,000.00	-88.9%
Other Financing Activity		\$1,058,890.00	22.9%
Total Expense Objects:		\$5,548,951.00	-5.5%

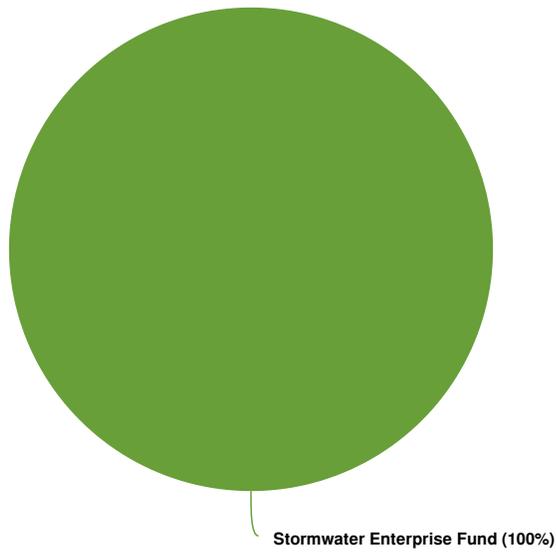
Stormwater Enterprise Fund

Summary

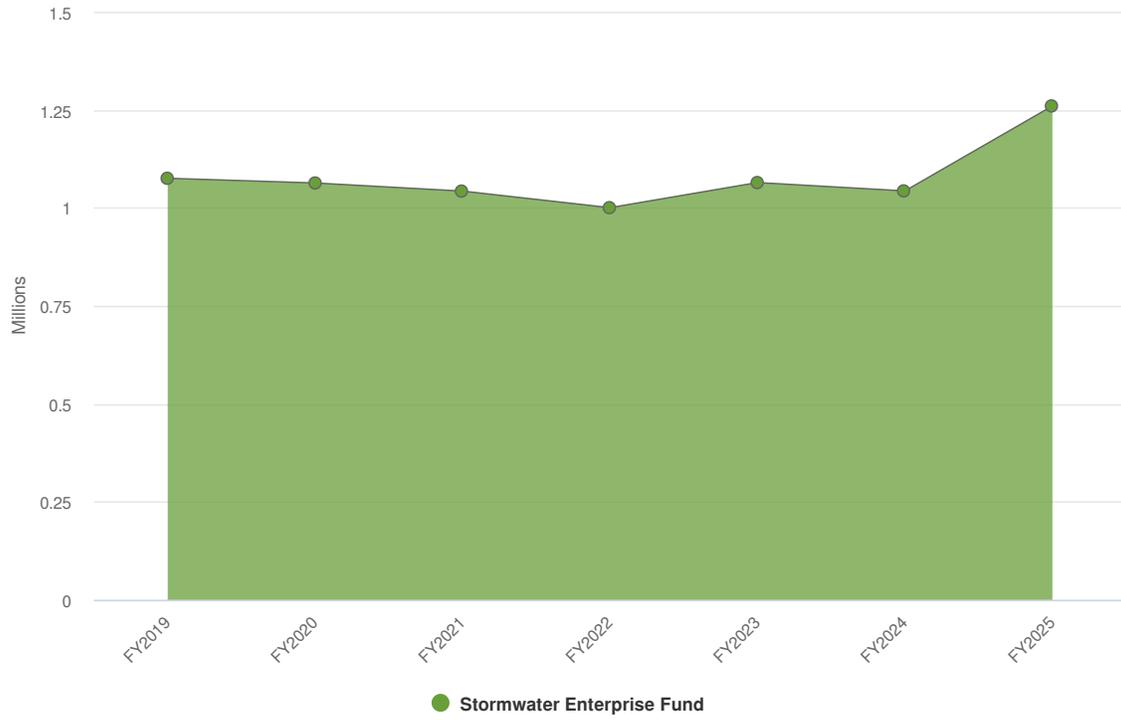


Revenue by Fund

2025 Revenue by Fund



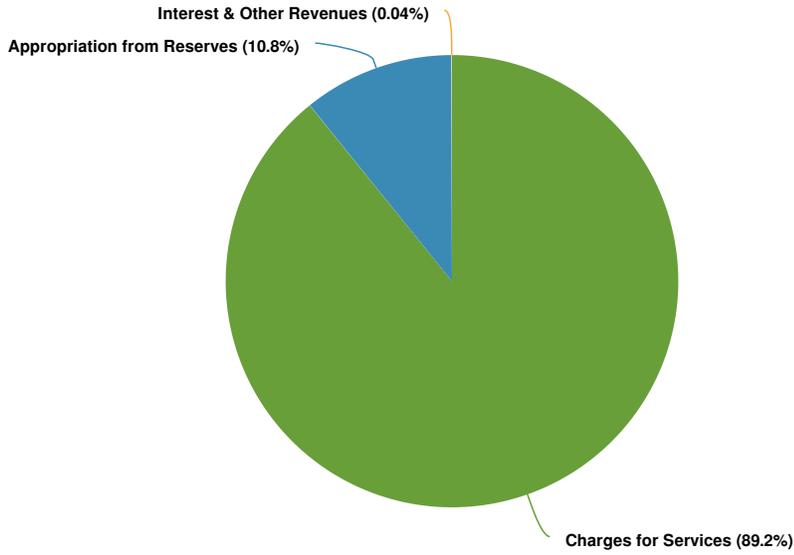
Budgeted and Historical 2025 Revenue by Fund



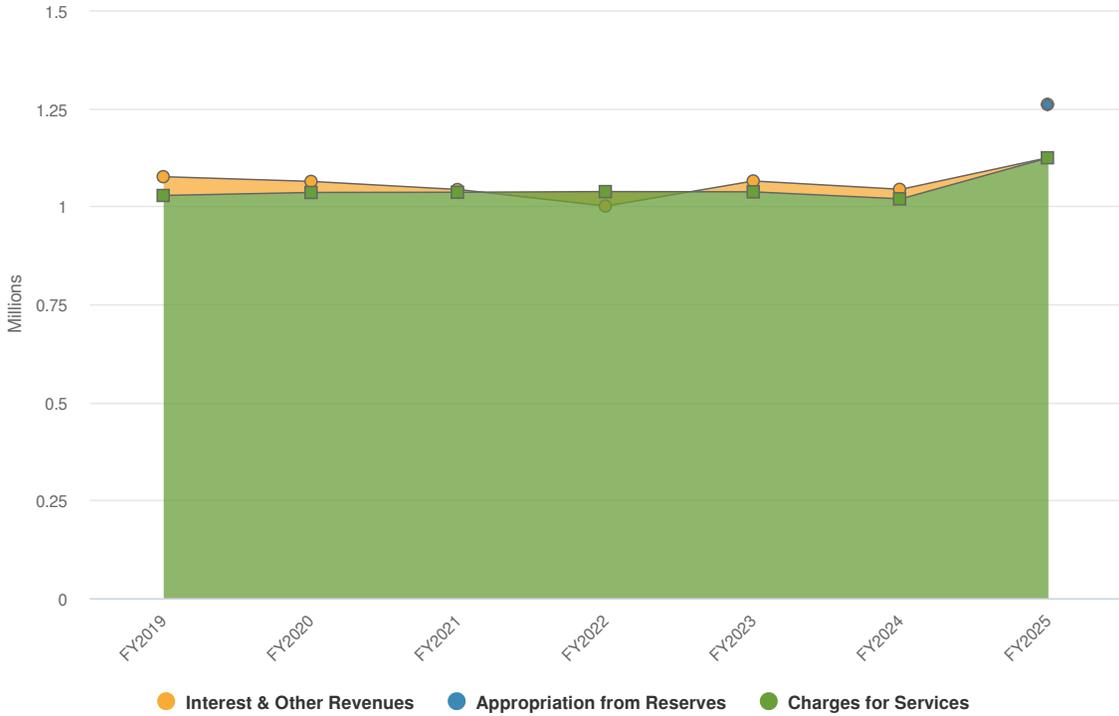
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Stormwater Enterprise Fund		\$1,259,742.00	-17.5%
Total Stormwater Enterprise Fund:		\$1,259,742.00	-17.5%

Revenues by Source

Projected 2025 Revenues by Source



Budgeted and Historical 2025 Revenues by Source

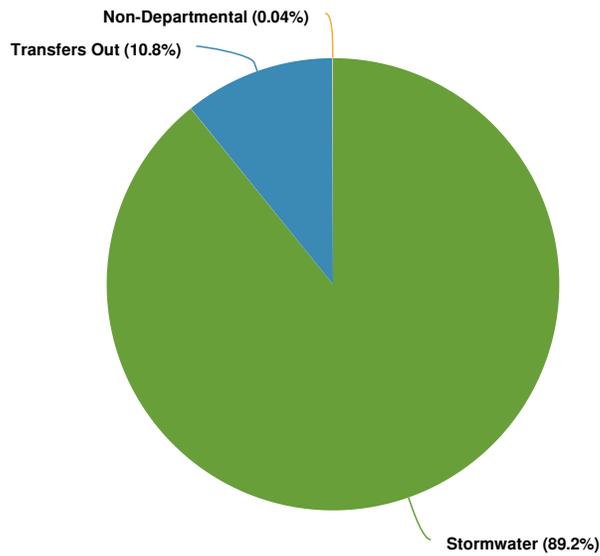


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue Source			

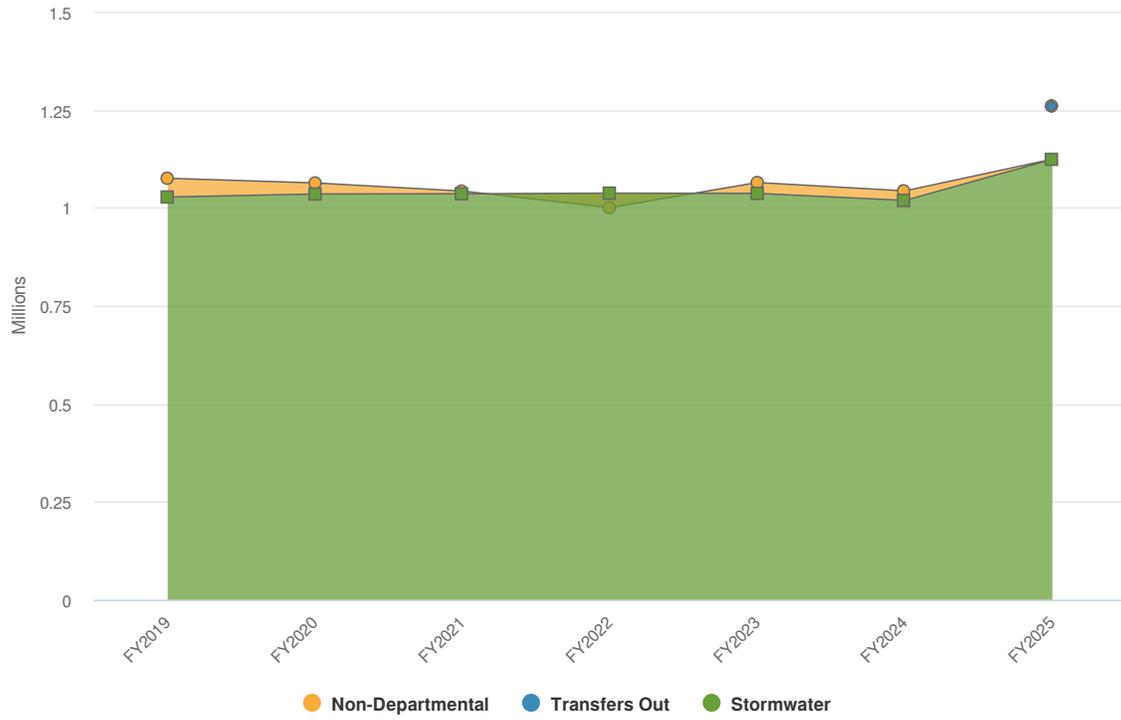
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Charges for Services		\$1,123,444.00	8.6%
Interest & Other Revenues		\$500.00	0%
Appropriation from Reserves		\$135,798.00	-72.4%
Total Revenue Source:		\$1,259,742.00	-17.5%

Revenue by Department

Projected 2025 Revenue by Department



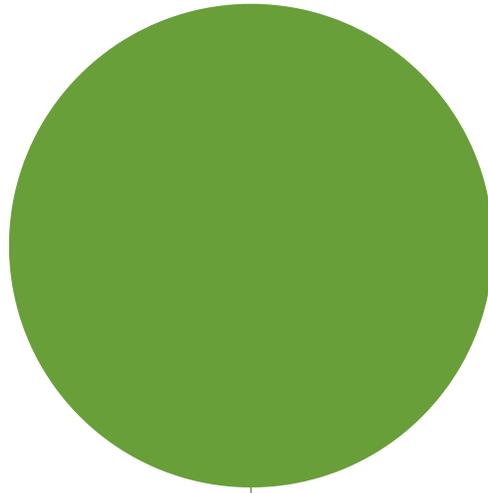
Budgeted and Historical 2025 Revenue by Department



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Revenue			
Non-Departmental		\$500.00	0%
Transfers Out		\$135,798.00	28.4%
Stormwater		\$1,123,444.00	8.6%
Total Revenue:		\$1,259,742.00	-17.5%

Expenditures by Fund

2025 Expenditures by Fund



Stormwater Enterprise Fund (100%)

Budgeted and Historical 2025 Expenditures by Fund

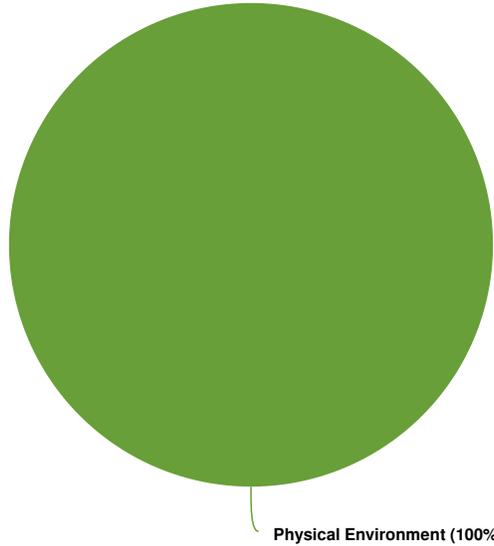


Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Stormwater Enterprise Fund		\$1,259,742.00	3%

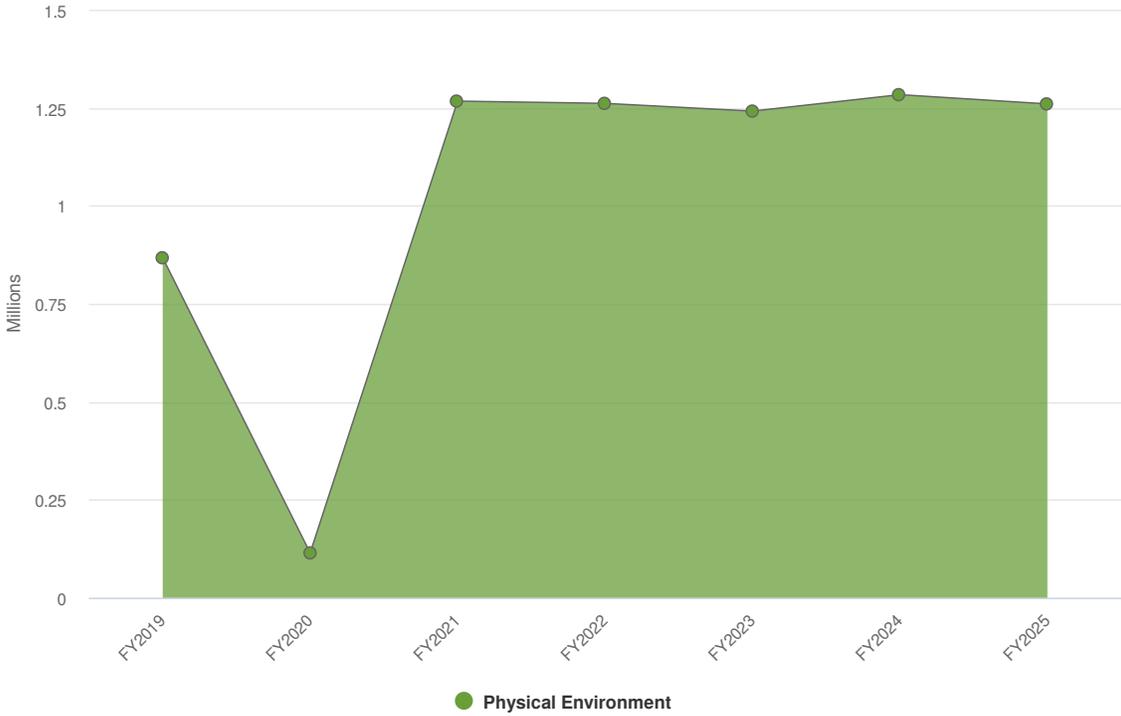
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Total Stormwater Enterprise Fund:		\$1,259,742.00	3%

Expenditures by Function

Budgeted Expenditures by Function



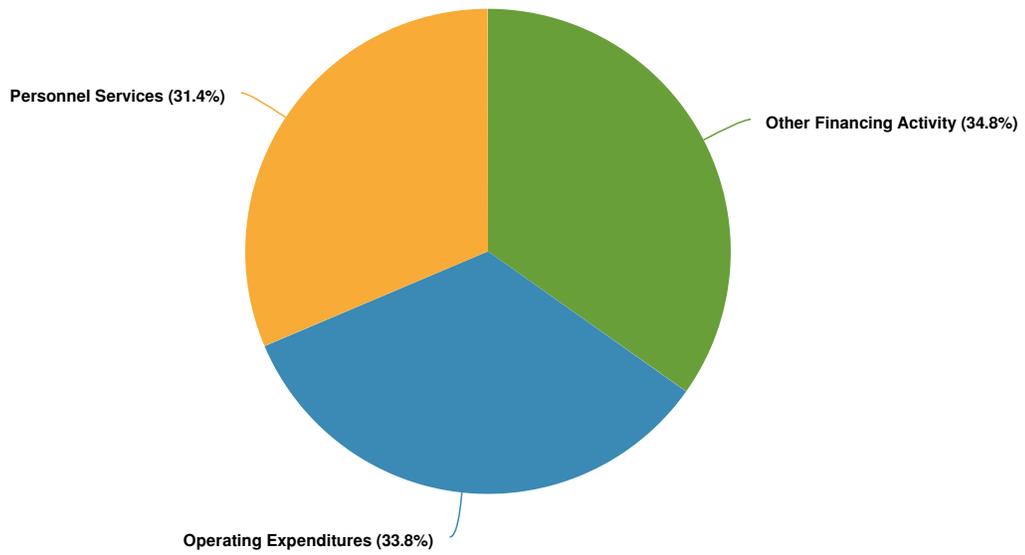
Budgeted and Historical Expenditures by Function



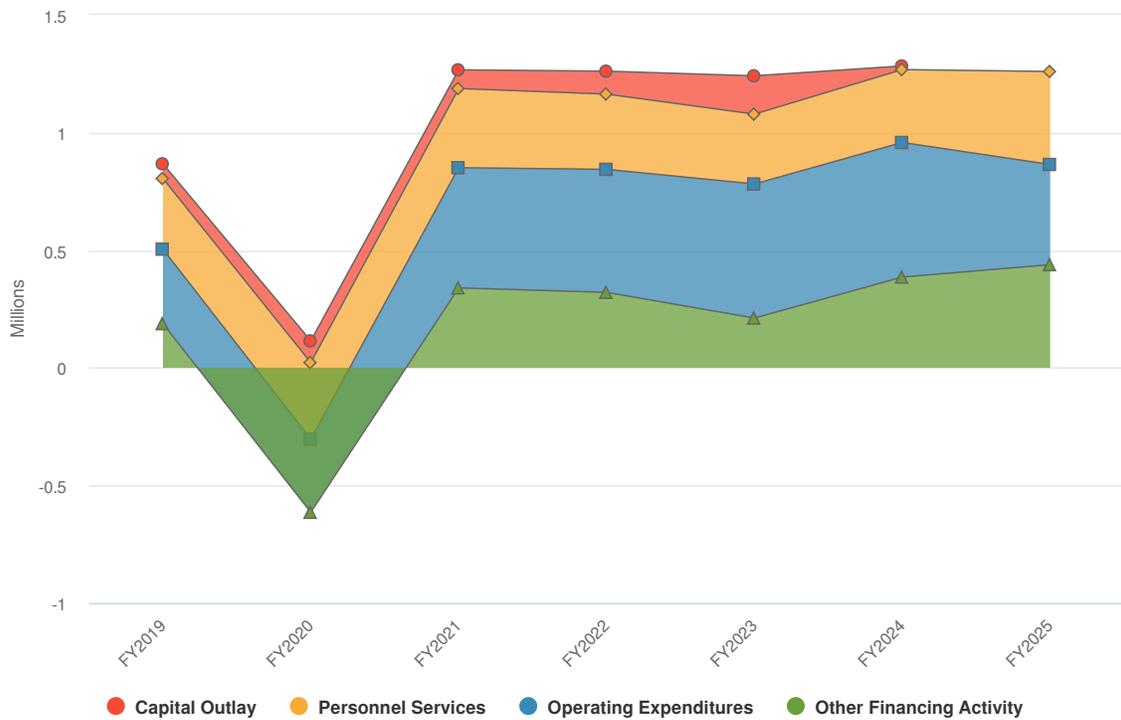
Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expenditures			
Physical Environment		\$1,259,742.00	15.9%
Total Expenditures:		\$1,259,742.00	3%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	Account ID	FY2025 Budgeted	FY2024 Budgeted vs. FY2025 Budgeted (% Change)
Expense Objects			
Personnel Services		\$395,274.00	-1.4%
Operating Expenditures		\$426,040.00	3.6%
Other Financing Activity		\$438,428.00	59.6%
Total Expense Objects:		\$1,259,742.00	3%

CAPITAL IMPROVEMENTS

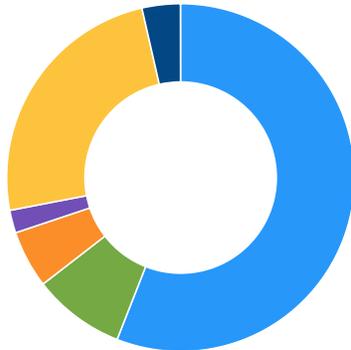
Capital Improvements: One-year Plan

Total Capital Requested

\$2,802,372

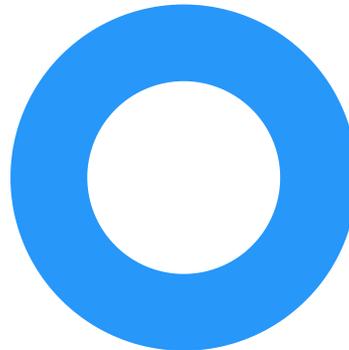
14 Capital Improvement Projects

Total Funding Requested by Department



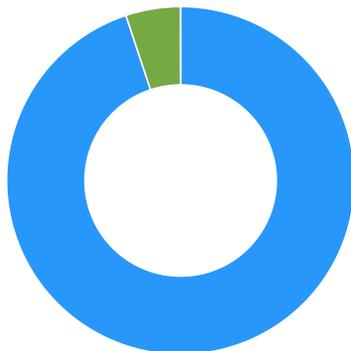
● 1/2 Cent Sales Tax (56%)	\$1,568,000.00
● Community Redevelopment Agency (9%)	\$240,000.00
● Culture & Recreation (5%)	\$150,000.00
● Police (2%)	\$59,372.00
● Public Works & Utility Services (24%)	\$685,000.00
● Sewer Collection System (4%)	\$100,000.00
TOTAL	\$2,802,372.00

Total Funding Requested by Source



● Funding Source 1 (100%)	\$2,773,000.00
TOTAL	\$2,773,000.00

Capital Costs Breakdown



● Capital Costs (95%)	\$2,802,372.00
● Operational Costs (5%)	\$150,000.00
TOTAL	\$2,952,372.00

Cost Savings & Revenue Breakdown

There's no data for building chart

Culture & Recreation Requests

Itemized Requests for 2025

Median Upgrades **\$150,000**

Upgrades to 15 medians on Miracle Strip Parkway from Wright to City Hall. Upgrades to include: sod, irrigation, shrubs

Total: \$150,000

1/2 Cent Sales Tax Requests

Itemized Requests for 2025

Brooks Street Public Parking Lot **\$500,000**

The Brooks Street parking lot project would include the construction of a public parking lot in coordination with a private property owner through a public private partnership to provide additional public parking in Downtown Fort Walton Beach.

Hollywood Boulevard Reconstruction **\$150,000**

Funding would be for the design and engineering of improvements to Hollywood Boulevard. Hollywood Boulevard would be reduced to one vehicular lane in each direction, and the remaining width would be repurposed to provide multi-modal...

Neighborhood Traffic Improvements **\$50,000**

Neighborhood Traffic Improvements previously identified in studies. Including but not limited to speed feedback signs, raised crosswalks, signage.

Neighborhood Traffic Study - Elliot Point & Northwest **\$65,000**

Perform a neighborhood traffic analysis in order to evaluate speeding, volume, and pedestrian safety. Study areas to include an entire neighborhood at a time. Areas subject to fund availability. The proposed neighborhood traffic study is...

Sidewalk Improvements **\$50,000**

The project constructs new and infill sidewalks for the purpose of providing a pedestrian transportation network throughout the entire city that will link the residential neighborhoods to each other and to public, recreational and commercial land...

Street Resurfacing **\$500,000**

The city resurfaces a portion of roadways each year. Resurfacing is accomplished by conventional overlay or milling and resurfacing. Overlaying a road surface required the use of compacted SP 9.5 asphalt to a depth of 1" to 1 1/2" over...

Total: \$1,315,000

Public Works & Utility Services Requests

Itemized Requests for 2025

Lift Station No. 11 Replacement

\$600,000

Lift-Station #11 is in the sidewalk and partially under McGriff Street NE. The structure is made of brick and has less than a 24" opening for service personnel to access the station for pump replacement and repairs. This station is...

Water Line Replacement

\$85,000

Replace substandard (both in size and material) water lines with new PVC or ductile iron mains for increased water flow and improved fire protection. The substandard water mains consist of galvanized iron or cast iron and transite and over...

Total: \$685,000

Sewer Collection System Requests

Itemized Requests for 2025

Sewer System Lining and Grouting

\$100,000

The city has 110 miles of sewer lines, with a majority of the lines consisting of clay pipe. Clay and unlined cast iron pipes are susceptible to root intrusion, offset joints and cracking due to the brittleness of the material. These...

Total: \$100,000

Police Requests

Itemized Requests for 2025

Police Facility Improvements

\$59,372

This remodel will include the upgrading of electronic hardware, such as computer monitors and server racks. It will also include the implementation of hardware to move the communications center into a position to become a real-time crime center...

Total: \$59,372

Community Redevelopment Agency Requests

Itemized Requests for 2025

CPTED Projects - Chester Pruitt Lights & Bathroom

\$165,000

Improvements to the built environment based on recommendations from a Crime Prevention Through Environmental Design (CPTED) analysis.

CRA Wayfinding Signage System

\$75,000

The Community Redevelopment Area (CRA) Plan identifies locations for updated wayfinding signage through the CRA to establish a unique identity for the CRA and enhance the CRA's vision to improve economic development, quality of life, and sense of...

Total: \$240,000

1/2 Cent Sales Tax Requests

Itemized Requests for 2025

Park Lighting and Fencing (Oakland, Kenwood, Vesta Heights)

\$253,000

Oakland Park Lighting \$163,000Oakland Park Fencing \$45,000Kenwood Park Fencing \$45,000

Total: \$253,000

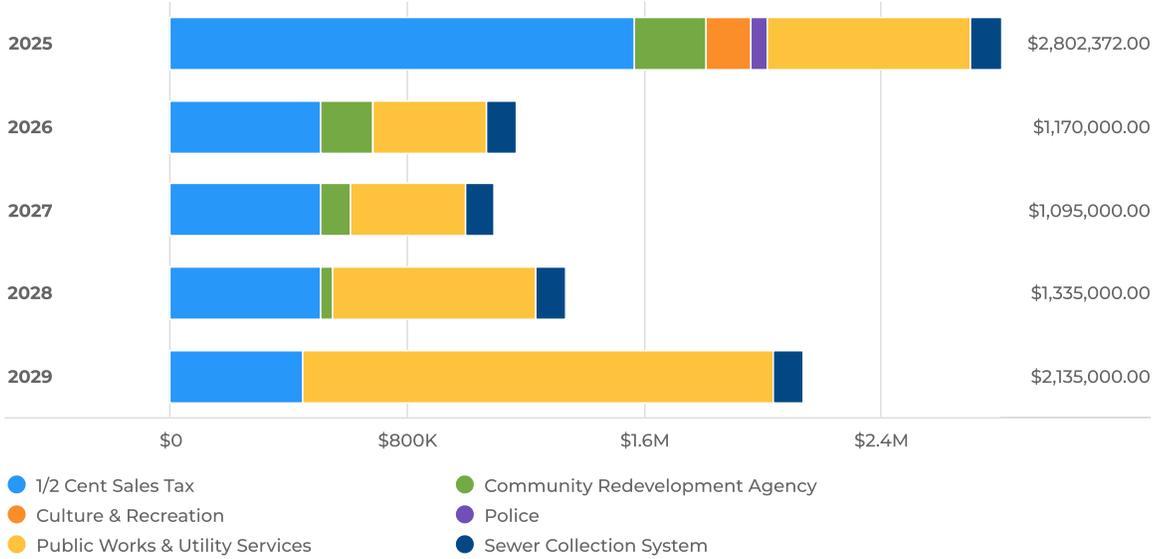
Capital Improvements: Multi-year Plan

Total Capital Requested

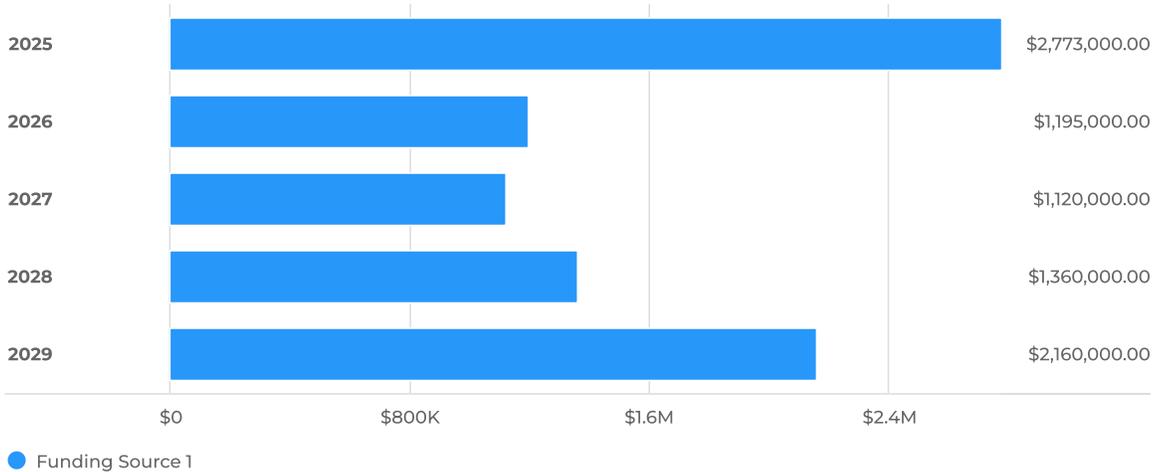
8,537,372

14 Capital Improvement Projects

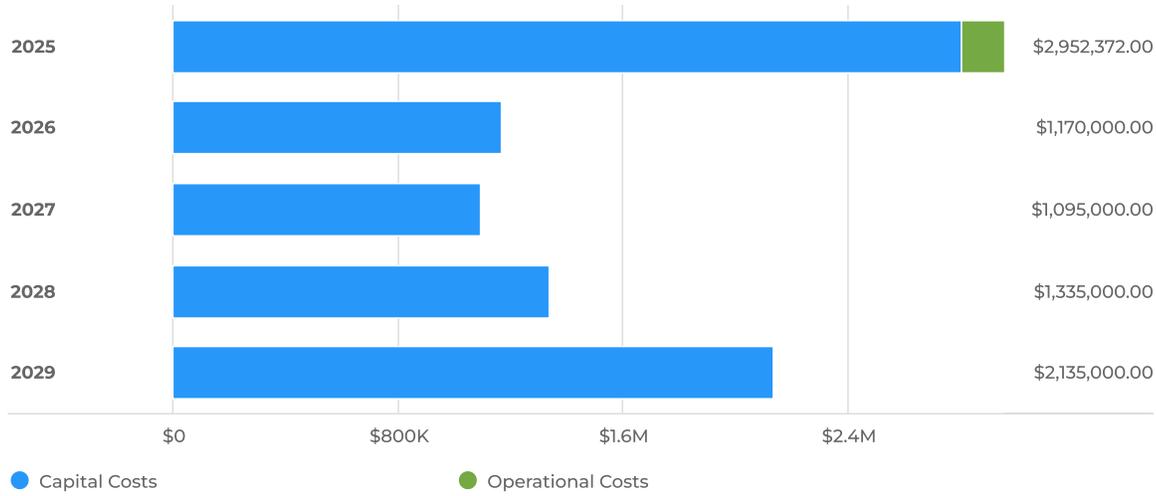
Total Funding Requested by Department



Total Funding Requested by Source



Capital Costs Breakdown



Cost Savings & Revenues

There's no data for building chart

Culture & Recreation Requests

Itemized Requests for 2025-2030

Median Upgrades

\$150,000

Upgrades to 15 medians on Miracle Strip Parkway from Wright to City Hall. Upgrades to include: sod, irrigation, shrubs

Total: \$150,000

1/2 Cent Sales Tax Requests

Itemized Requests for 2025-2030

Brooks Street Public Parking Lot	\$500,000
---	------------------

The Brooks Street parking lot project would include the construction of a public parking lot in coordination with a private property owner through a public private partnership to provide additional public parking in Downtown Fort Walton Beach.

Hollywood Boulevard Reconstruction	\$150,000
---	------------------

Funding would be for the design and engineering of improvements to Hollywood Boulevard. Hollywood Boulevard would be reduced to one vehicular lane in each direction, and the remaining width would be repurposed to provide multi-modal...

Neighborhood Traffic Improvements	\$50,000
--	-----------------

Neighborhood Traffic Improvements previously identified in studies. Including but not limited to speed feedback signs, raised crosswalks, signage.

Neighborhood Traffic Study - Elliot Point & Northwest	\$245,000
--	------------------

Perform a neighborhood traffic analysis in order to evaluate speeding, volume, and pedestrian safety. Study areas to include an entire neighborhood at a time. Areas subject to fund availability. The proposed neighborhood traffic study is...

Sidewalk Improvements	\$250,000
------------------------------	------------------

The project constructs new and infill sidewalks for the purpose of providing a pedestrian transportation network throughout the entire city that will link the residential neighborhoods to each other and to public, recreational and commercial land...

Street Resurfacing	\$2,100,000
---------------------------	--------------------

The city resurfaces a portion of roadways each year. Resurfacing is accomplished by conventional overlay or milling and resurfacing. Overlaying a road surface required the use of compacted SP 9.5 asphalt to a depth of 1" to 1 1/2" over...

Total: \$3,295,000

Public Works & Utility Services Requests

Itemized Requests for 2025-2030

Lift Station No. 11 Replacement	\$3,300,000
--	--------------------

Lift-Station #11 is in the sidewalk and partially under McGriff Street NE. The structure is made of brick and has less than a 24" opening for service personnel to access the station for pump replacement and repairs. This station is...

Water Line Replacement	\$425,000
-------------------------------	------------------

Replace substandard (both in size and material) water lines with new PVC or ductile iron mains for increased water flow and improved fire protection. The substandard water mains consist of galvanized iron or cast iron and transite and over...

Total: \$3,725,000

Sewer Collection System Requests

Itemized Requests for 2025-2030

Sewer System Lining and Grouting

\$500,000

The city has 110 miles of sewer lines, with a majority of the lines consisting of clay pipe. Clay and unlined cast iron pipes are susceptible to root intrusion, offset joints and cracking due to the brittleness of the material. These...

Total: \$500,000

Police Requests

Itemized Requests for 2025-2030

Police Facility Improvements

\$59,372

This remodel will include the upgrading of electronic hardware, such as computer monitors and server racks. It will also include the implementation of hardware to move the communications center into a position to become a real-time crime center....

Total: \$59,372

Community Redevelopment Agency Requests

Itemized Requests for 2025-2030

CPTED Projects - Chester Pruitt Lights & Bathroom

\$365,000

Improvements to the built environment based on recommendations from a Crime Prevention Through Environmental Design (CPTED) analysis.

CRA Wayfinding Signage System

\$190,000

The Community Redevelopment Area (CRA) Plan identifies locations for updated wayfinding signage through the CRA to establish a unique identity for the CRA and enhance the CRA's vision to improve economic development, quality of life, and sense of...

Total: \$555,000

1/2 Cent Sales Tax Requests

Itemized Requests for 2025-2030

Park Lighting and Fencing (Oakland, Kenwood, Vesta Heights)

\$253,000

Oakland Park Lighting \$163,000Oakland Park Fencing \$45,000Kenwood Park Fencing \$45,000

Total: \$253,000

APPENDIX

1/2 CENT SALES TAX REQUESTS

Brooks Street Public Parking Lot

Overview

Request Owner	Chris Frassetti, Growth Management Director
Est. Start Date	10/01/2024
Est. Completion Date	09/30/2025
Department	1/2 Cent Sales Tax
Type	Capital Improvement

Description

The Brooks Street parking lot project would include the construction of a public parking lot in coordination with a private property owner through a public private partnership to provide additional public parking in Downtown Fort Walton Beach.

Benefit to Community

This parking lot will provide public parking in a convenient location near the Landing Park and the core commercial activity center of downtown.

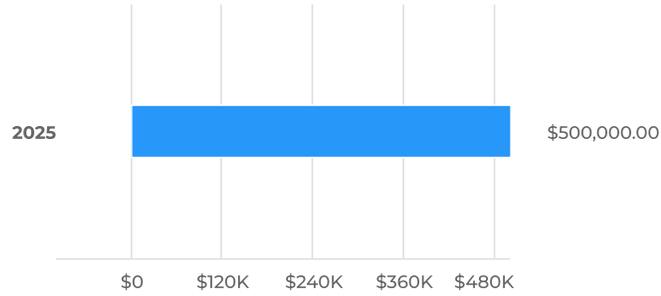
Capital Cost

FY2025 Budget
\$500,000

Total Budget (all years)
\$500K

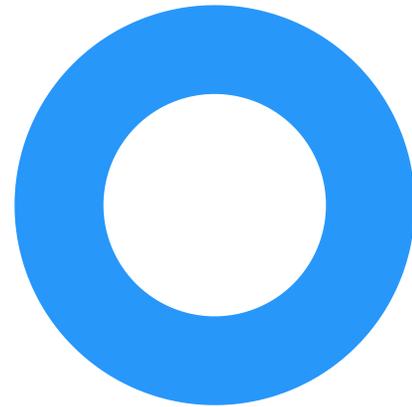
Project Total
\$500K

Capital Cost by Year



● Construction/Maintenance

Capital Cost for Budgeted Years



● Construction/Maintenance (100%) \$500,000.00
TOTAL \$500,000.00

Capital Cost Breakdown

Capital Cost	FY2025	Total
Construction/Maintenance	\$500,000	\$500,000
Total	\$500,000	\$500,000

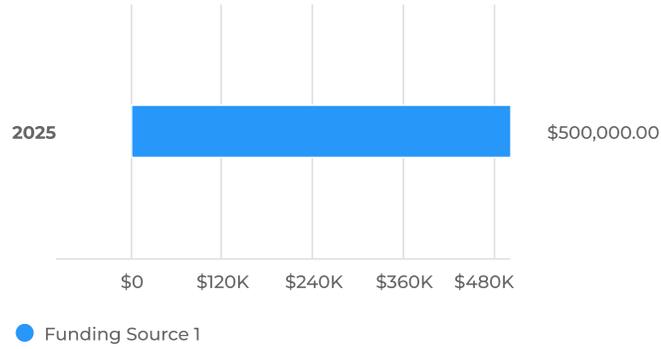
Funding Sources

FY2025 Budget
\$500,000

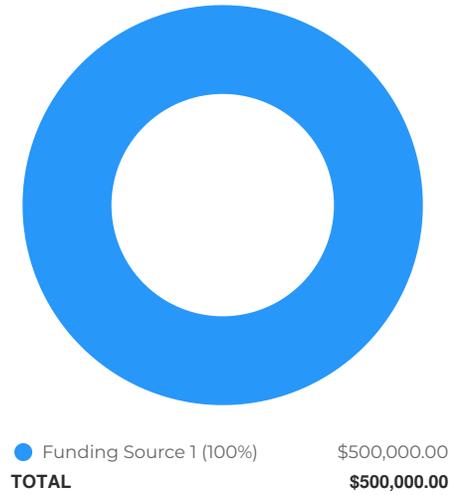
Total Budget (all years)
\$500K

Project Total
\$500K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	Total
Funding Source 1	\$500,000	\$500,000
Total	\$500,000	\$500,000

Hollywood Boulevard Reconstruction

Overview

Request Owner	Daniel Payne, Public Works & Utility Services Director
Est. Start Date	10/01/2024
Est. Completion Date	09/30/2025
Department	1/2 Cent Sales Tax
Type	Capital Improvement

Description

Funding would be for the design and engineering of improvements to Hollywood Boulevard. Hollywood Boulevard would be reduced to one vehicular lane in each direction, and the remaining width would be repurposed to provide multi-modal infrastructure. Wider sidewalks and multi-use paths would be added on the northern and southern sides of the road. Additionally, there would be a proposed roundabout at the intersection of Ferry Road NE/SE and Hollywood Boulevard NE/SE.

Images



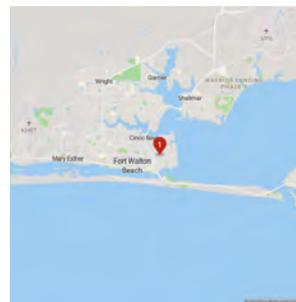
Figure 11 depicts the crash location by year. In addition, four maps present a magnified view of critical intersections within the Ferry Park Neighborhood. These were four crashes at the intersection of Hughes Street NE and Copp Road (3.8 crash per year); one resulted in injuries. 21

Crash Information -
Neighborhood Traffic Study

Details

Type of Project Other improvement

Location



Benefit to Community

There was a community workshop held on May 24, 2023 where many residents indicated they were interested in more multi-modal infrastructure. At this workshop, the residents expressed their concerns regarding the safety of the Ferry Road and Hollywood Boulevard intersection. The area has a high crash history showing serious injuries. City Council provided their support on October 24, 2023. A traffic study was performed, and the data showed the existing four lanes of Hollywood Boulevard provide more vehicular capacity than necessary during peak travel hours. Residents suggested the extra space be used for multi-modal transportation improvement. The study showed 71% of the crashes at the intersection of Ferry and Hollywood were left-turn and angle crashes, eliminated by a roundabout. The addition of multi-modal infrastructure will allow for pedestrian-friendly improvements. The placement of a roundabout at the Ferry and Hollywood intersection would allow for a safer environment.

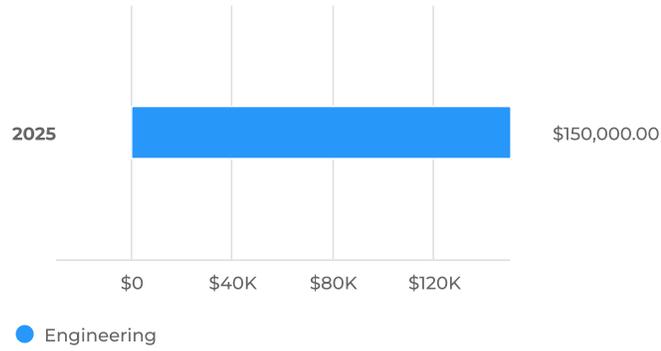
Capital Cost

FY2025 Budget
\$150,000

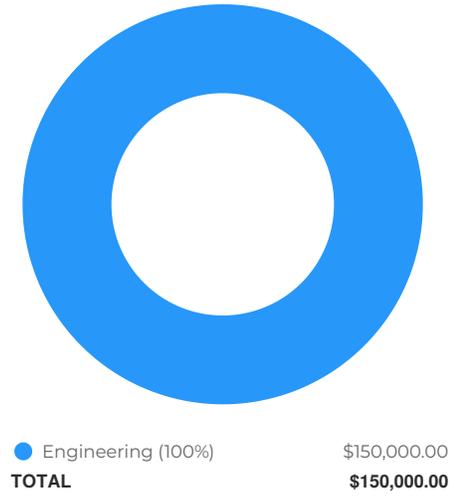
Total Budget (all years)
\$150K

Project Total
\$150K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown		
Capital Cost	FY2025	Total
Engineering	\$150,000	\$150,000
Total	\$150,000	\$150,000

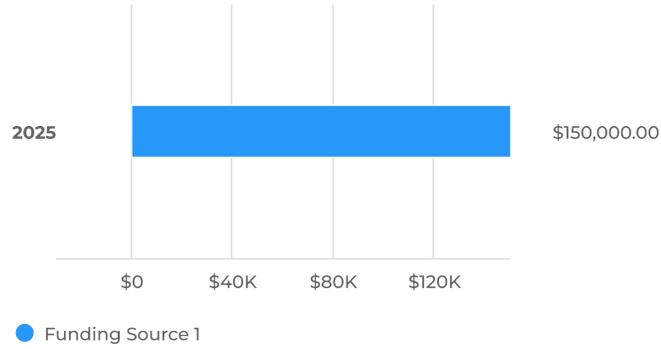
Funding Sources

FY2025 Budget
\$150,000

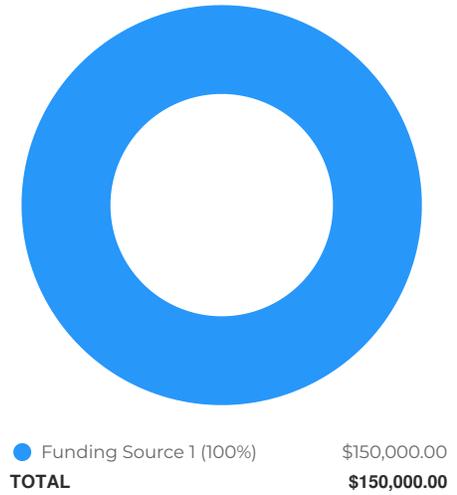
Total Budget (all years)
\$150K

Project Total
\$150K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown		
Funding Sources	FY2025	Total
Funding Source 1	\$150,000	\$150,000
Total	\$150,000	\$150,000

Neighborhood Traffic Improvements

Overview

Request Owner	Daniel Payne, Public Works & Utility Services Director
Est. Start Date	10/01/2024
Est. Completion Date	09/30/2025
Department	1/2 Cent Sales Tax
Type	Capital Improvement

Description

Neighborhood Traffic Improvements previously identified in studies. Including but not limited to speed feedback signs, raised crosswalks, signage.

Images



Details

Type of Project	Other improvement
-----------------	-------------------

Benefit to Community

Safety improvements within city neighborhoods for motorists, pedestrians, and cyclists.

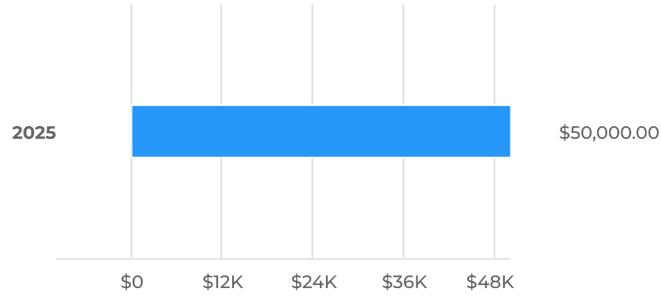
Capital Cost

FY2025 Budget
\$50,000

Total Budget (all years)
\$50K

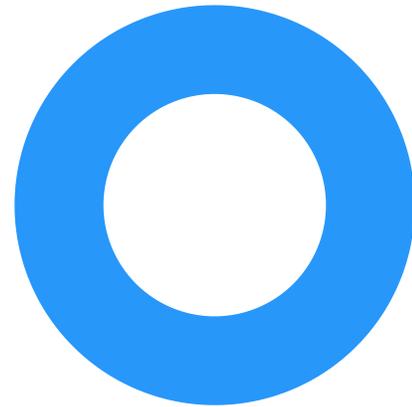
Project Total
\$50K

Capital Cost by Year



● Construction/Maintenance

Capital Cost for Budgeted Years



● Construction/Maintenance (100%) \$50,000.00
TOTAL \$50,000.00

Capital Cost Breakdown

Capital Cost	FY2025	Total
Construction/Maintenance	\$50,000	\$50,000
Total	\$50,000	\$50,000

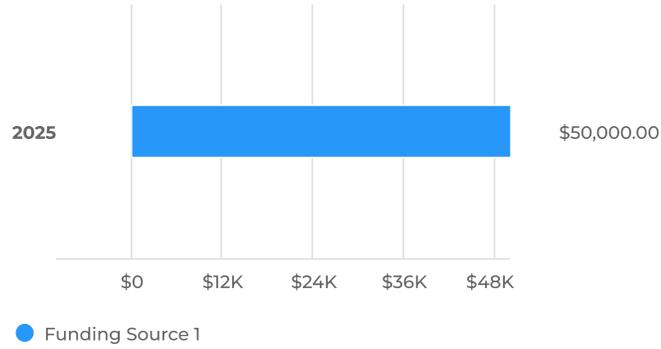
Funding Sources

FY2025 Budget
\$50,000

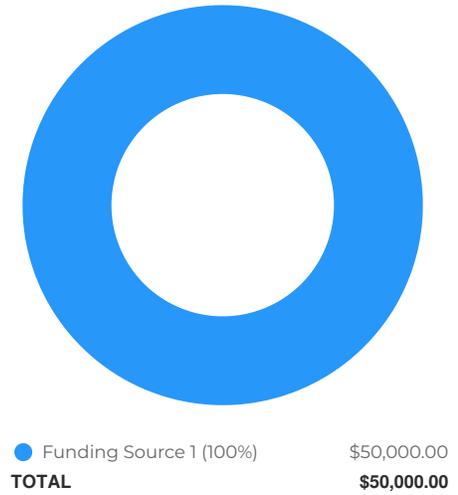
Total Budget (all years)
\$50K

Project Total
\$50K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown		
Funding Sources	FY2025	Total
Funding Source 1	\$50,000	\$50,000
Total	\$50,000	\$50,000

Neighborhood Traffic Study - Elliot Point & Northwest

Overview

Request Owner	Daniel Payne, Public Works & Utility Services Director
Est. Start Date	10/01/2024
Est. Completion Date	09/30/2025
Department	1/2 Cent Sales Tax
Type	Capital Improvement

Description

Perform a neighborhood traffic analysis in order to evaluate speeding, volume, and pedestrian safety. Study areas to include an entire neighborhood at a time. Areas subject to fund availability. The proposed neighborhood traffic study is Elliot's Point Area and Northwest Neighborhood.

Details

Type of Project	Other improvement
-----------------	-------------------

Benefit to Community

Comprehensive neighborhood traffic safety with identified improvements.

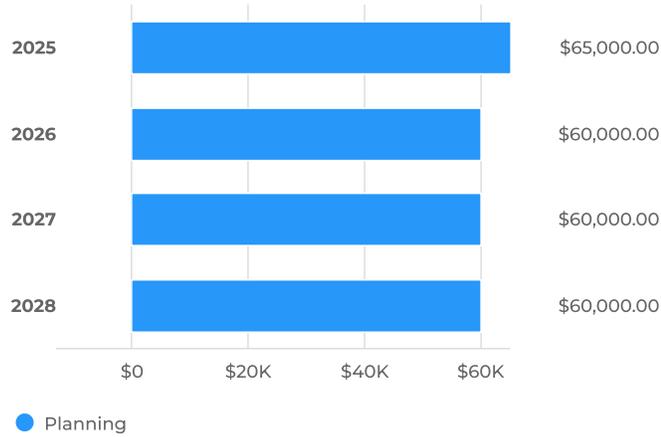
Capital Cost

FY2025 Budget
\$65,000

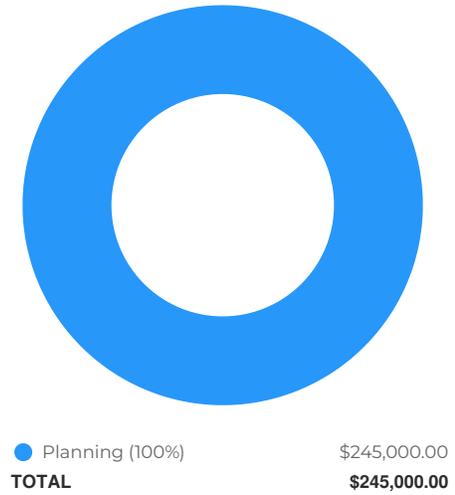
Total Budget (all years)
\$245K

Project Total
\$245K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	FY2026	FY2027	FY2028	Total
Planning	\$65,000	\$60,000	\$60,000	\$60,000	\$245,000
Total	\$65,000	\$60,000	\$60,000	\$60,000	\$245,000

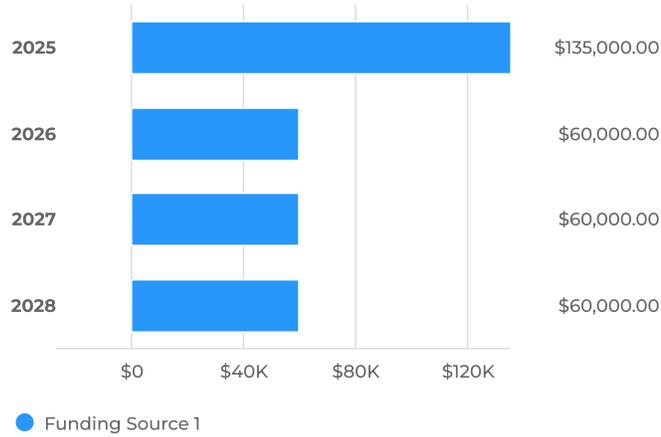
Funding Sources

FY2025 Budget
\$135,000

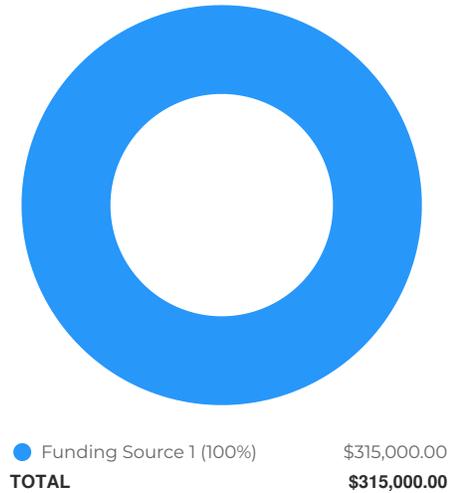
Total Budget (all years)
\$315K

Project Total
\$315K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown					
Funding Sources	FY2025	FY2026	FY2027	FY2028	Total
Funding Source 1	\$135,000	\$60,000	\$60,000	\$60,000	\$315,000
Total	\$135,000	\$60,000	\$60,000	\$60,000	\$315,000

Sidewalk Improvements

Overview

Request Owner	Daniel Payne, Public Works & Utility Services Director
Est. Start Date	10/01/2024
Est. Completion Date	09/30/2025
Department	1/2 Cent Sales Tax
Type	Capital Improvement

Description

The project constructs new and infill sidewalks for the purpose of providing a pedestrian transportation network throughout the entire city that will link the residential neighborhoods to each other and to public, recreational and commercial land uses. The City has categorized sidewalks into two distinct areas: high-need areas around schools and residential areas outside those areas routinely traveled by school children. The project's local objective is to install sidewalks on at least one side of all local residential streets and on both sides of all collector and arterial roadways.

Images



Details

Type of Project	Other
-----------------	-------

Benefit to Community

Sidewalks will benefit the community by providing a safe mode of transportation for pedestrians. Encouraging the separation of pedestrian traffic and vehicular traffic as much as possible. Areas near schools have been prioritized and those surrounding areas that are routinely utilized by school children. Sidewalks will link the residential neighborhoods to each other, and to public, recreational, and commercial land uses.

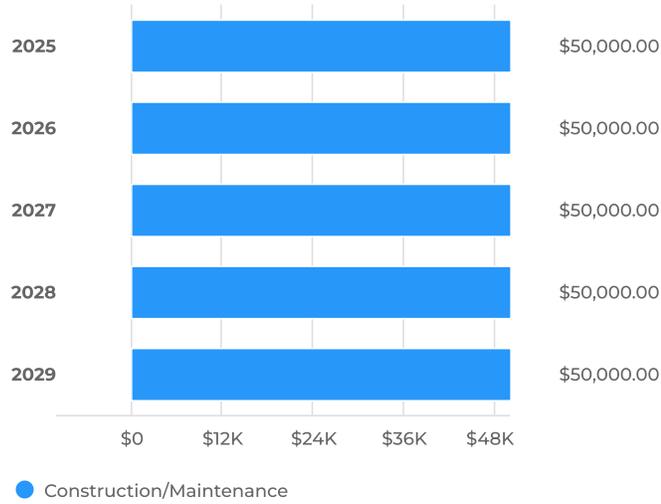
Capital Cost

FY2025 Budget
\$50,000

Total Budget (all years)
\$250K

Project Total
\$250K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Construction/Maintenance	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Total	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000

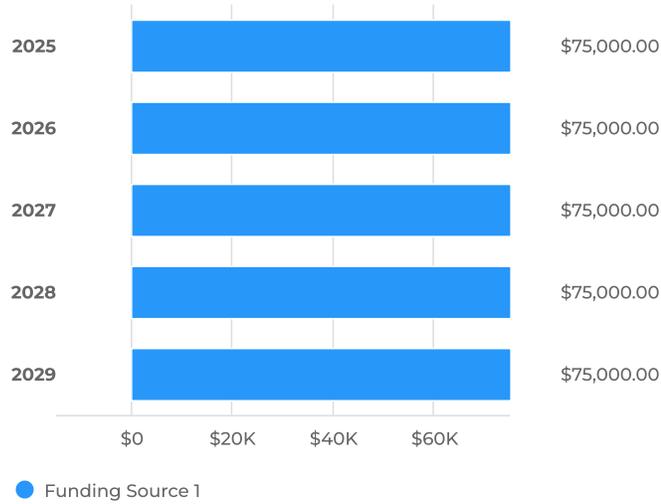
Funding Sources

FY2025 Budget
\$75,000

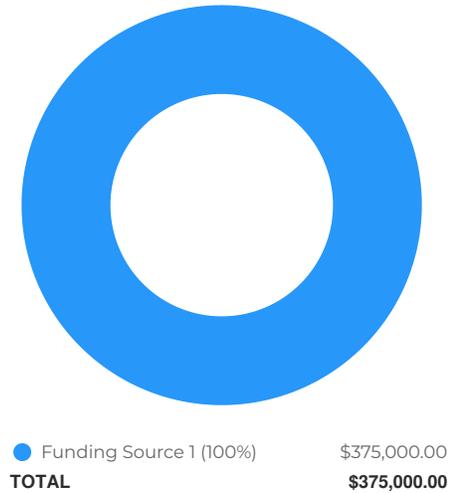
Total Budget (all years)
\$375K

Project Total
\$375K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Funding Source 1	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
Total	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000

Street Resurfacing

Overview

Request Owner	Daniel Payne, Public Works & Utility Services Director
Est. Start Date	10/01/2024
Est. Completion Date	09/30/2025
Department	1/2 Cent Sales Tax
Type	Capital Improvement

Description

The city resurfaces a portion of roadways each year. Resurfacing is accomplished by conventional overlay or milling and resurfacing. Overlaying a road surface required the use of compacted SP 9.5 asphalt to a depth of 1" to 1 1/2" over the existing surface. Milling and resurfacing requires cutting the existing asphalt surface down and applying a new coat of asphalt on top. Preventative maintenance prevents roadways from deteriorating to a point requiring more costly complete rehabilitation, and provides a safe, comfortable, and aesthetically pleasing transportation network. The proposed locations will be Coral Drive SW from Memorial Parkway SW to Hollywood Boulevard SW, Stafford Circle NE from Mooney Road NE to Cul-de-sac, Carlyle Court NE from Merioneth Drive NE to Cul-de-sac, Merioneth Court NE, Fife Alley, Choctawhatchee Road SE from Elliot Road SE to Hollywood Boulevard NE, Homes Boulevard NW from Intersection Wright Parkway NW to Marilyn Avenue NW, Well No. 11 Parking Lot.

Images



Details

Type of Project	Resurface Current Road
-----------------	------------------------

Benefit to Community

Street resurfacing provides a safe, smooth, comfortable, and aesthetically pleasing transportation network. Over time, aging roadways can deteriorate. This can cause potholes and result in rough/bumpy rides. In extreme cases, it can even cause vehicular damage. Resurfacing an aging and deteriorating road can minimize these issues.

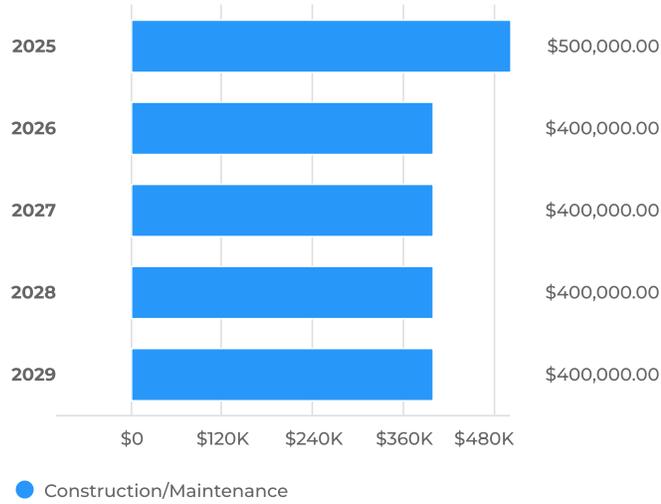
Capital Cost

FY2025 Budget
\$500,000

Total Budget (all years)
\$2.1M

Project Total
\$2.1M

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Construction/Maintenance	\$500,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,100,000
Total	\$500,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,100,000

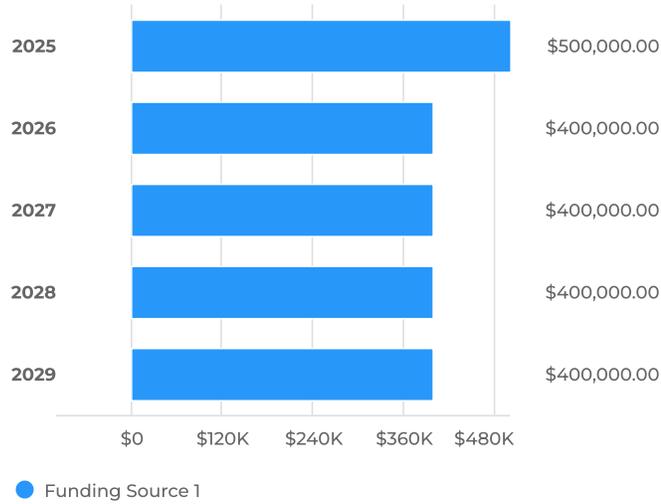
Funding Sources

FY2025 Budget
\$500,000

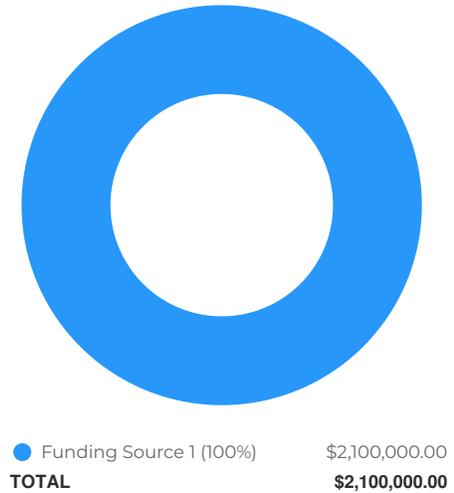
Total Budget (all years)
\$2.1M

Project Total
\$2.1M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Funding Source 1	\$500,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,100,000
Total	\$500,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,100,000

COMMUNITY REDEVELOPMENT AGENCY REQUESTS

CPTED Projects - Chester Pruitt Lights & Bathroom

Overview

Request Owner	Alisa Burleson, CRA Administrator
Est. Start Date	10/01/2024
Est. Completion Date	09/30/2025
Department	Community Redevelopment Agency
Type	Capital Improvement

Description

Improvements to the built environment based on recommendations from a Crime Prevention Through Environmental Design (CPTED) analysis.

Details

Type of Project	Other improvement
-----------------	-------------------

Benefit to Community

Addresses areas and situations that encourage negative and criminal activity, therefore, resulting in an improved quality of life for the community.

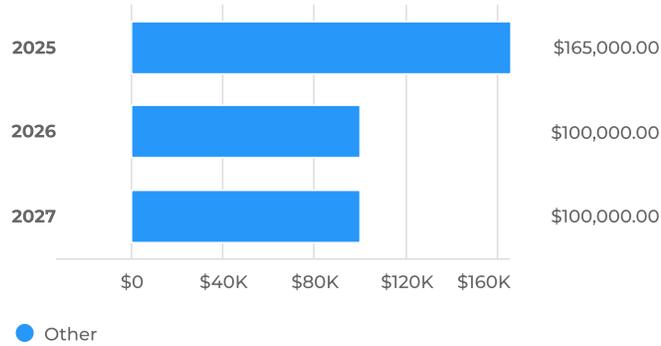
Capital Cost

FY2025 Budget
\$165,000

Total Budget (all years)
\$365K

Project Total
\$365K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	FY2026	FY2027	Total
Other	\$165,000	\$100,000	\$100,000	\$365,000
Total	\$165,000	\$100,000	\$100,000	\$365,000

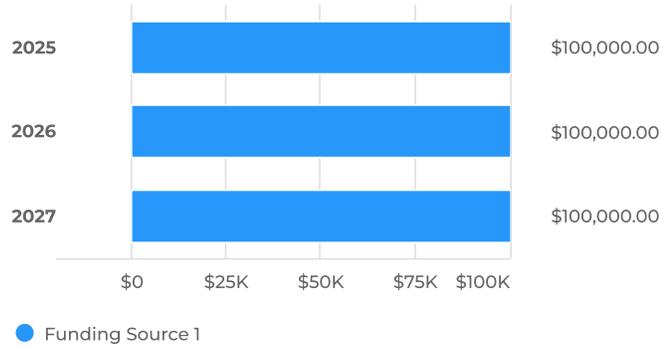
Funding Sources

FY2025 Budget
\$100,000

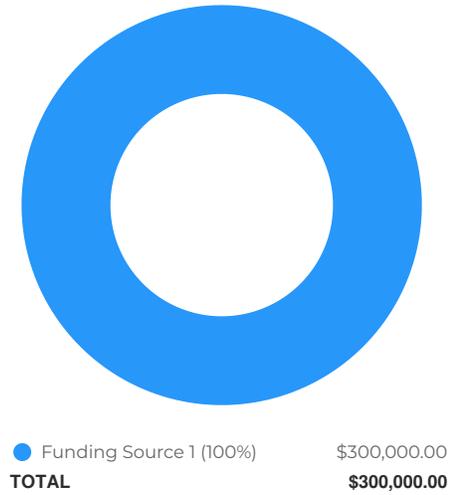
Total Budget (all years)
\$300K

Project Total
\$300K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	FY2026	FY2027	Total
Funding Source 1	\$100,000	\$100,000	\$100,000	\$300,000
Total	\$100,000	\$100,000	\$100,000	\$300,000

CRA Wayfinding Signage System

Overview

Request Owner	Chris Frassetti, Growth Management Director
Est. Start Date	10/01/2024
Est. Completion Date	09/30/2028
Department	Community Redevelopment Agency
Type	Capital Improvement

Description

The Community Redevelopment Area (CRA) Plan identifies locations for updated wayfinding signage through the CRA to establish a unique identity for the CRA and enhance the CRA's vision to improve economic development, quality of life, and sense of community.

Details

Type of Project	Other improvement
-----------------	-------------------

Supplemental Attachments

 [CRA Wayfinding System Design Package\(/resource/cleargov-prod/projects/documents/1bc7aa07c2845a1b55e3.pdf\)](/resource/cleargov-prod/projects/documents/1bc7aa07c2845a1b55e3.pdf)

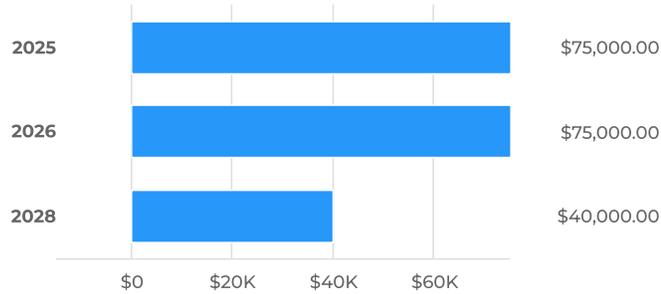
Benefit to Community

This project will safely, clearly, and efficiently guide motorists to civic, cultural, visitor and recreational destinations throughout the CRA. This project will also create a unique sense of arrival and place for Fort Walton Beach, differentiating the City from adjacent municipalities.

Capital Cost

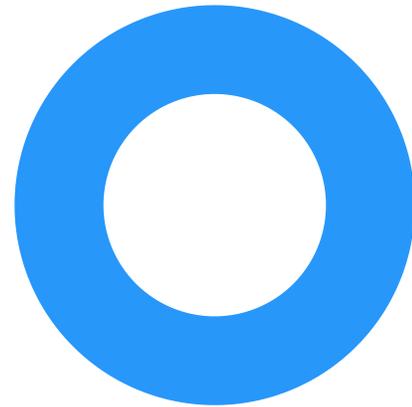
Total Historical **\$42,051**
 FY2025 Budget **\$75,000**
 Total Budget (all years) **\$190K**
 Project Total **\$232.051K**

Capital Cost by Year



● Construction/Maintenance

Capital Cost for Budgeted Years



● Construction/Maintenance (100%) \$190,000.00
TOTAL \$190,000.00

Capital Cost Breakdown

Capital Cost	Historical	FY2025	FY2026	FY2028	Total
Design	\$42,051	\$0	\$0	\$0	\$42,051
Construction/Maintenance	\$0	\$75,000	\$75,000	\$40,000	\$190,000
Total	\$42,051	\$75,000	\$75,000	\$40,000	\$232,051

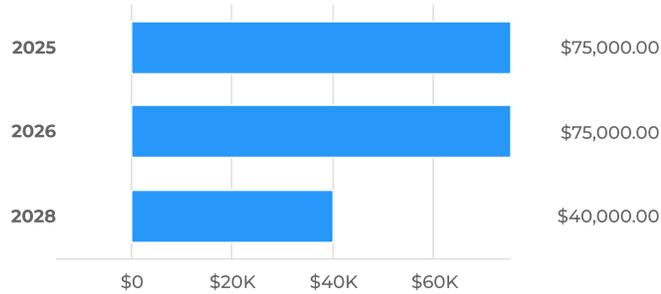
Funding Sources

FY2025 Budget
\$75,000

Total Budget (all years)
\$190K

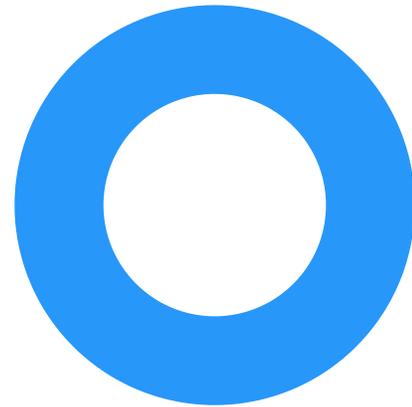
Project Total
\$190K

Funding Sources by Year



● Funding Source 1

Funding Sources for Budgeted Years



● Funding Source 1 (100%) \$190,000.00
TOTAL \$190,000.00

Funding Sources Breakdown

Funding Sources	FY2025	FY2026	FY2028	Total
Funding Source 1	\$75,000	\$75,000	\$40,000	\$190,000
Total	\$75,000	\$75,000	\$40,000	\$190,000

CULTURE & RECREATION REQUESTS

Median Upgrades

Overview

Request Owner: Tiffiny Corcoran, Recreation Director
 Department: Culture & Recreation
 Type: Other

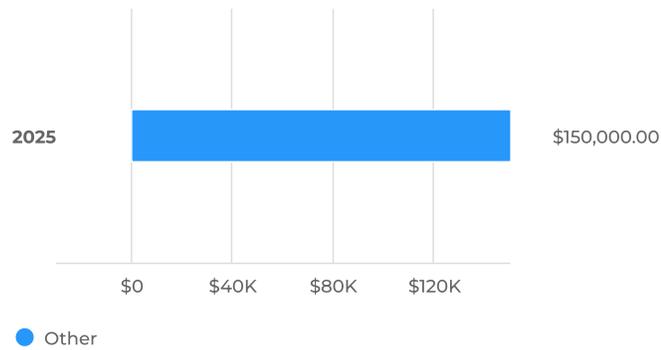
Description

Upgrades to 15 medians on Miracle Strip Parkway from Wright to City Hall. Upgrades to include: sod, irrigation, shrubs

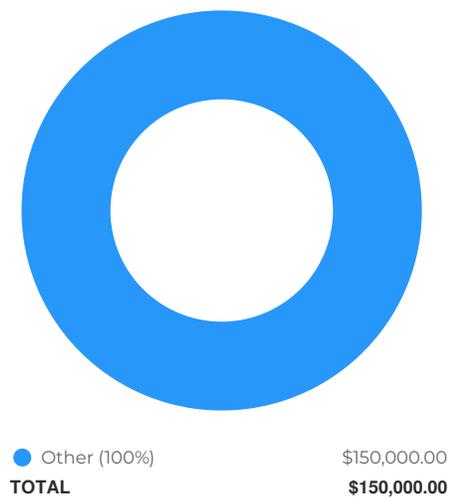
Capital Cost

FY2025 Budget: **\$150,000** Total Budget (all years): **\$150K** Project Total: **\$150K**

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown		
Capital Cost	FY2025	Total
Other	\$150,000	\$150,000
Total	\$150,000	\$150,000

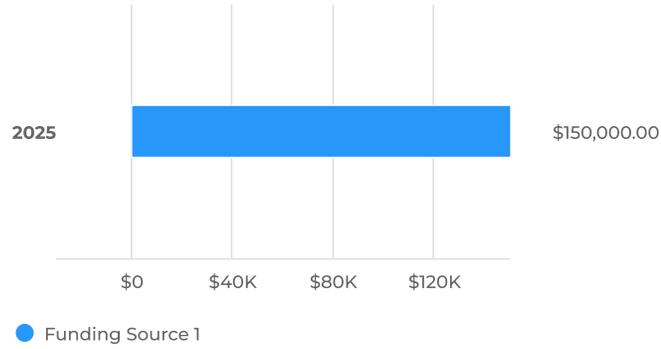
Funding Sources

FY2025 Budget
\$150,000

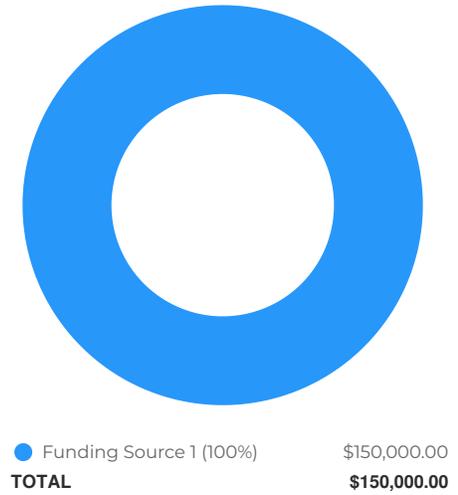
Total Budget (all years)
\$150K

Project Total
\$150K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown		
Funding Sources	FY2025	Total
Funding Source 1	\$150,000	\$150,000
Total	\$150,000	\$150,000

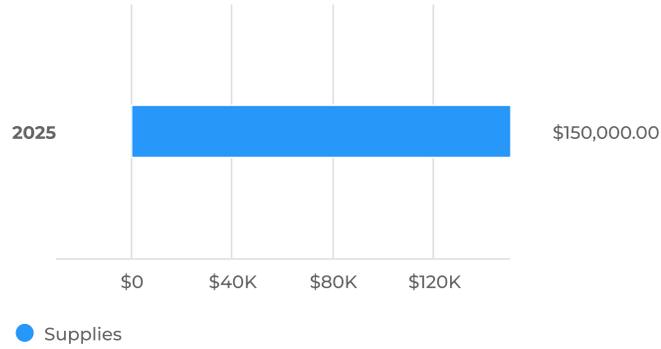
Operational Costs

FY2025 Budget
\$150,000

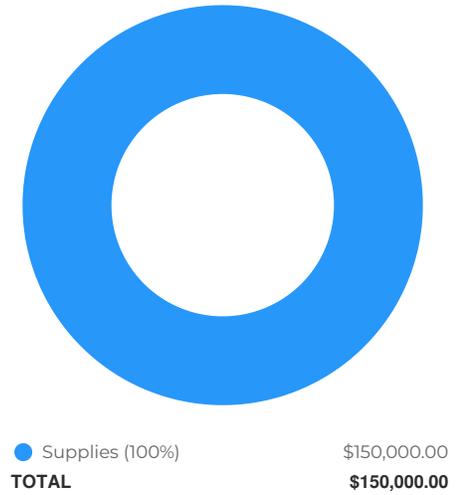
Total Budget (all years)
\$150K

Project Total
\$150K

Operational Costs by Year



Operational Costs for Budgeted Years



Operational Costs Breakdown

Operational Costs	FY2025	Total
Supplies	\$150,000	\$150,000
Total	\$150,000	\$150,000

POLICE REQUESTS

Police Facility Improvements

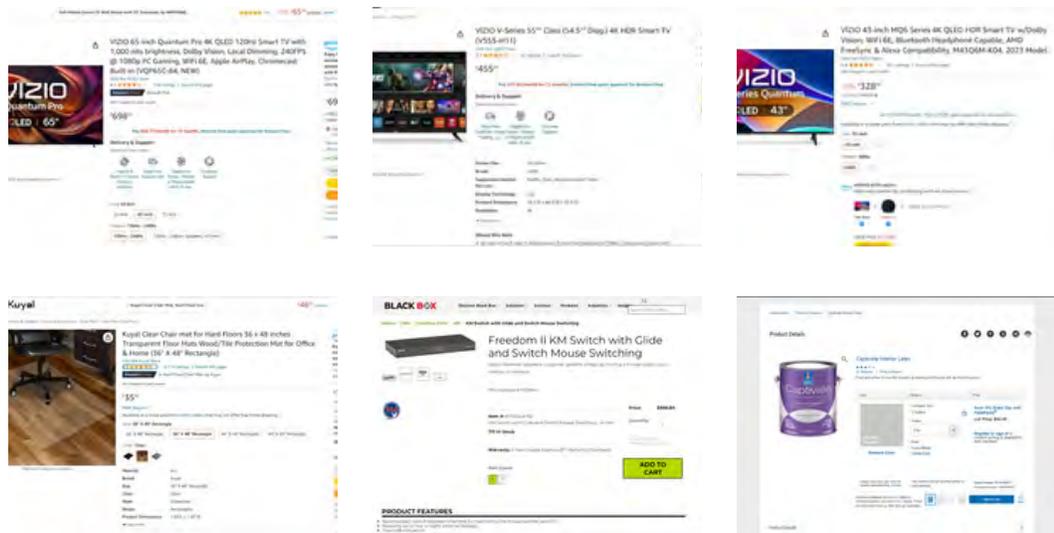
Overview

Request Owner	Brandon Chapin, Police Lieutenant
Est. Start Date	10/01/2024
Est. Completion Date	08/01/2025
Department	Police
Type	Capital Improvement
Project Number	TBD

Description

This remodel will include the upgrading of electronic hardware, such as computer monitors and server racks. It will also include the implementation of hardware to move the communications center into a position to become a real-time crime center. This upgrade comes as a result of the newly refreshed P24 state-wide radio center and will include an upgraded recording system for incoming calls to the police department. Also, this request will be a capital improvement on the building as the projected cost includes the replacement of flooring and furnishings within the communications center and the records division. This project would encompass the upgrade of the City-Wide EOC which is housed within the Police Department training room. The upgrade would include interactive digital displays, to allow real-time information transference to city personnel during natural disasters. Furthermore, this project would include the installation of more audio/visual items to improve the user experience.

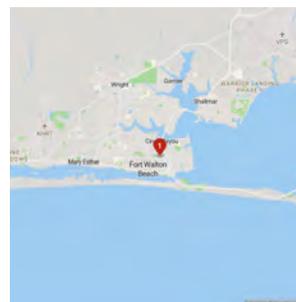
Images



Details

Type of Project Refurbishment

Location



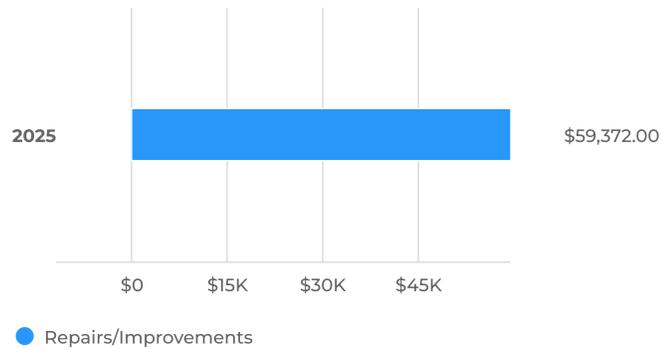
Supplemental Attachments

 (/resource/cleargov-prod/projects/documents/a48eb7f0773ac26c907c.pdf)

Capital Cost

FY2025 Budget	Total Budget (all years)	Project Total
\$59,372	\$59.372K	\$59.372K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown		
Capital Cost	FY2025	Total
Repairs/Improvements	\$59,372	\$59,372
Total	\$59,372	\$59,372

PUBLIC WORKS & UTILITY SERVICES REQUESTS

Lift Station No. 11 Replacement

Overview

Request Owner	Daniel Payne, Public Works & Utility Services Director
Est. Start Date	10/01/2024
Est. Completion Date	09/30/2025
Department	Public Works & Utility Services
Type	Capital Improvement

Description

Lift-Station #11 is in the sidewalk and partially under McGriff Street NE. The structure is made of brick and has less than a 24" opening for service personnel to access the station for pump replacement and repairs. This station is very hazardous for service personnel to enter. The demand on this lift-station is hampered due to its 4" force main which crosses Beal Parkway. The station needs to be replaced and relocated along with having a 6" force-main installed.

Images



Lift Station 11



Lift Station 11



Lift Station 11

Details

Type of Project	Improvement
-----------------	-------------

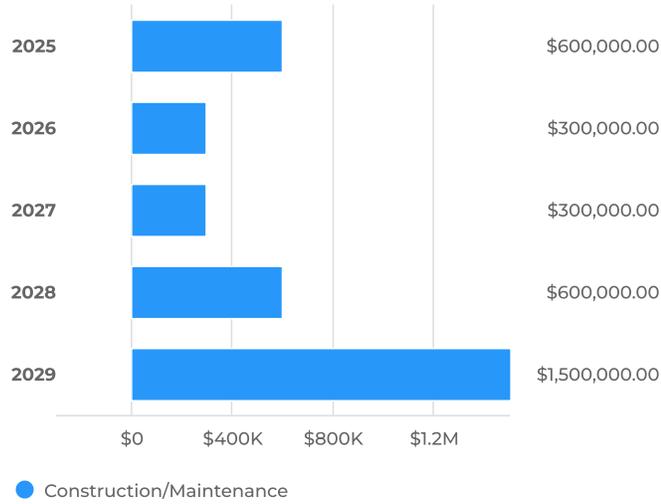
Capital Cost

FY2025 Budget
\$600,000

Total Budget (all years)
\$3.3M

Project Total
\$3.3M

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Construction/Maintenance	\$600,000	\$300,000	\$300,000	\$600,000	\$1,500,000	\$3,300,000
Total	\$600,000	\$300,000	\$300,000	\$600,000	\$1,500,000	\$3,300,000

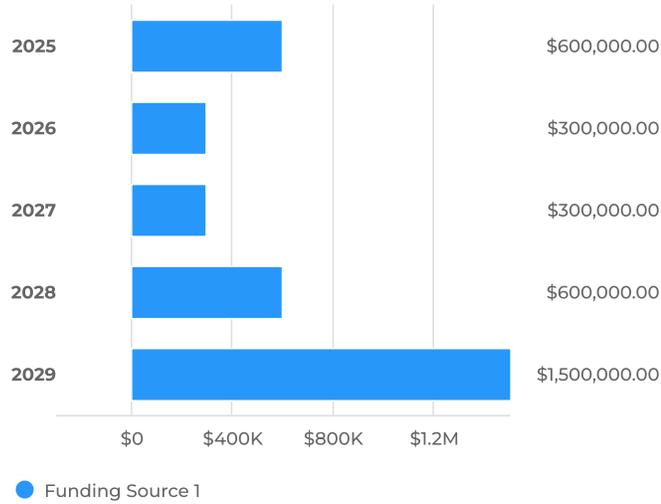
Funding Sources

FY2025 Budget
\$600,000

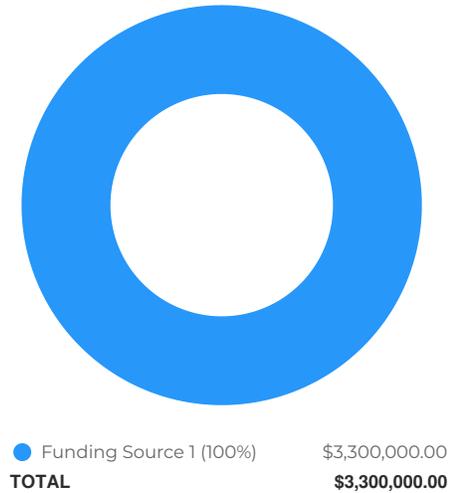
Total Budget (all years)
\$3.3M

Project Total
\$3.3M

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Funding Source 1	\$600,000	\$300,000	\$300,000	\$600,000	\$1,500,000	\$3,300,000
Total	\$600,000	\$300,000	\$300,000	\$600,000	\$1,500,000	\$3,300,000

Water Line Replacement

Overview

Request Owner	Daniel Payne, Public Works & Utility Services Director
Est. Start Date	10/01/2024
Est. Completion Date	09/30/2025
Department	Public Works & Utility Services
Type	Capital Improvement

Description

Replace substandard (both in size and material) water lines with new PVC or ductile iron mains for increased water flow and improved fire protection. The substandard water mains consist of galvanized iron or cast iron and transite and over time these materials become brittle and tuberculation reduces the amount of flow and pressure available to customers. Also, the tuberculation can cause discolored water during times of fire hydrant flushing and water maintenance projects. The proposed area is Beachview Drive (Bradley Drive to Patton Drive) and Cape Drive (Holmes Boulevard to Sullivan Street).

Images



Details

Type of Project	Improvement
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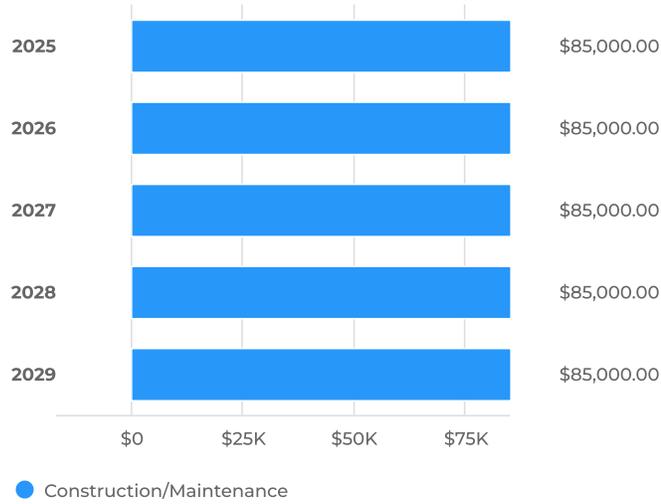
Capital Cost

FY2025 Budget
\$85,000

Total Budget (all years)
\$425K

Project Total
\$425K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Construction/Maintenance	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$425,000
Total	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$425,000

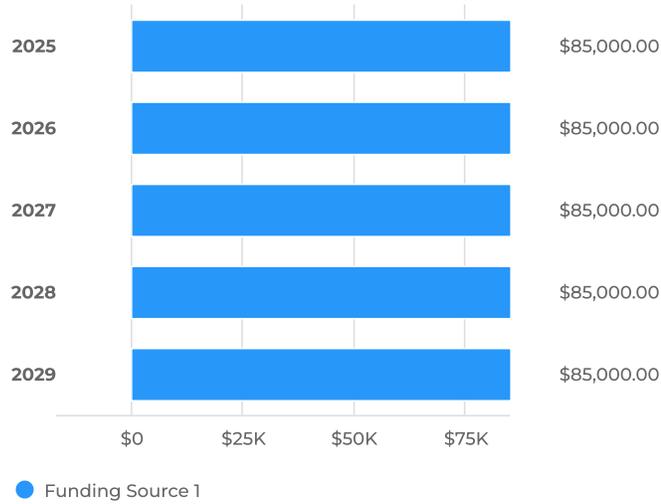
Funding Sources

FY2025 Budget
\$85,000

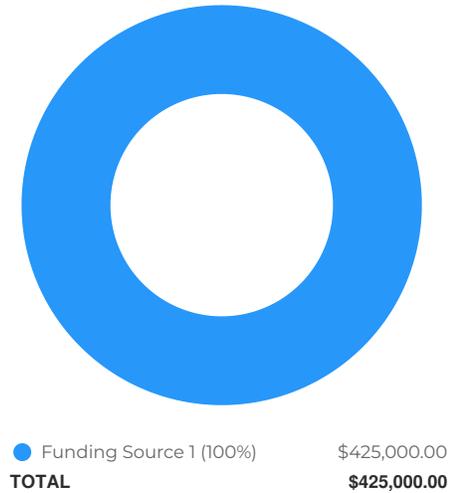
Total Budget (all years)
\$425K

Project Total
\$425K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Funding Source 1	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$425,000
Total	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$425,000

SEWER COLLECTION SYSTEM REQUESTS

Sewer System Lining and Grouting

Overview

Request Owner	Daniel Payne, Public Works & Utility Services Director
Est. Start Date	10/01/2024
Est. Completion Date	09/30/2025
Department	Sewer Collection System
Type	Capital Improvement
Project Number	5032

Description

The city has 110 miles of sewer lines, with a majority of the lines consisting of clay pipe. Clay and unlined cast iron pipes are susceptible to root intrusion, offset joints and cracking due to the brittleness of the material. These problems allow a significant amount of inflow and infiltration and debris into the wastewater system, which can eventually result in stop-ups and possible sanitary sewer overflows. Prior to performing the rehabilitation, mains and manholes are inspected via closed-circuit television and monitored for leaks and other problems. The rehabilitation techniques include cured-in-place pipe lining, epoxy-or urethane-based manhole lining, and chemical root treatment.

Images



Details

Type of Project	Improvement
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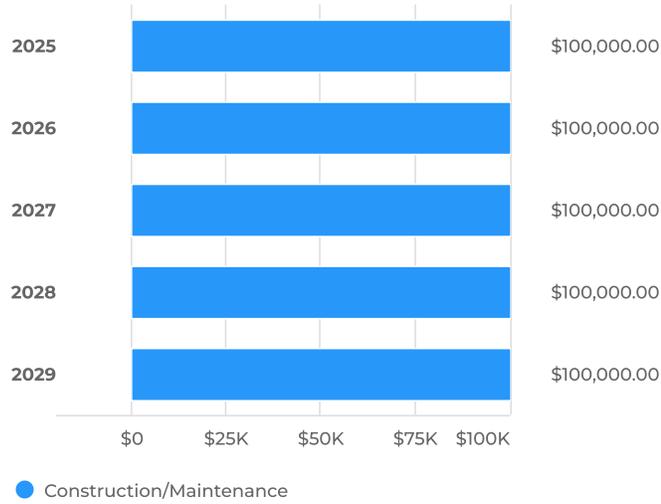
Capital Cost

FY2025 Budget
\$100,000

Total Budget (all years)
\$500K

Project Total
\$500K

Capital Cost by Year



Capital Cost for Budgeted Years



Capital Cost Breakdown

Capital Cost	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Construction/Maintenance	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Total	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000

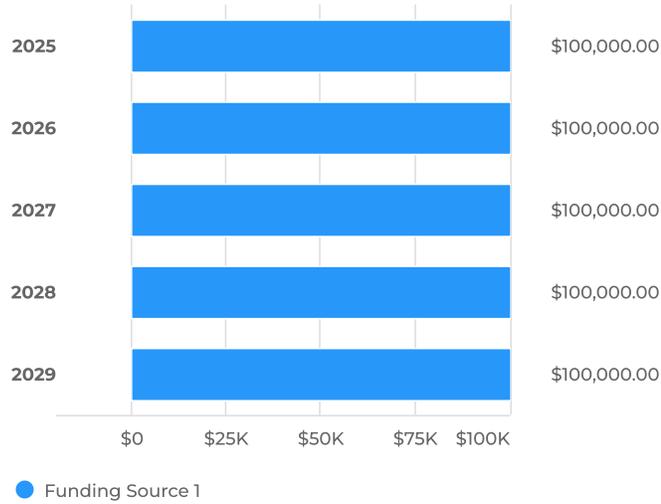
Funding Sources

FY2025 Budget
\$100,000

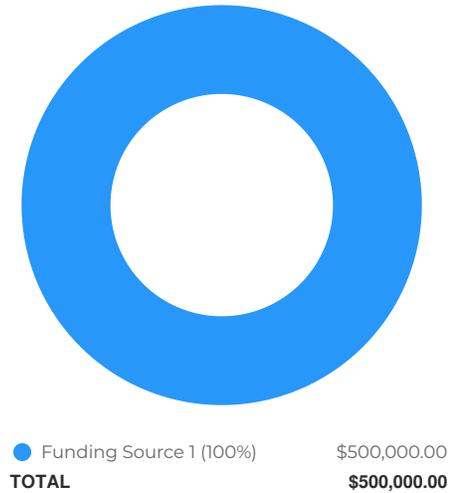
Total Budget (all years)
\$500K

Project Total
\$500K

Funding Sources by Year



Funding Sources for Budgeted Years



Funding Sources Breakdown

Funding Sources	FY2025	FY2026	FY2027	FY2028	FY2029	Total
Funding Source 1	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Total	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery--direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the

"surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of

the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.