

# FORT WALTON BEACH, FLORIDA

[www.fwb.org](http://www.fwb.org)

(850) 833-9500



## FY 2022-23 ADOPTED BUDGET



# **City of Fort Walton Beach, Florida**

107 Miracle Strip Parkway SW, Fort Walton Beach, FL 32548

**[www.fwb.org](http://www.fwb.org)**

## **PHONE DIRECTORY**

Mayor and City Council	833-9509	Fire Services (emergencies 911)	
City Manager	833-9504	Administration	833-9565
Public Information	833-9504	Recreation & Cultural Services	
Administrative Services		Cemetery (Beal Memorial)	833-9618
Human Resources	833-9507	Auditorium	833-9583
Information Technology	833-9620	Golf Course	833-9664
Police Services (emergencies 911)		Heritage Park & Cultural Center	833-9595
Administration	833-9547	Library	833-9590
Dispatch	833-9533	Tennis Center	244-4566
Records	833-9543	Public Works & Utility Services	
Growth Management		Administration	833-9613
Administration	833-9607	Field Office	833-9613
Building & Permitting	833-9605	Garbage Collection	833-9655
Code Enforcement	833-9601	Streets & Stormwater	833-9932
Planning & Zoning	833-9927	Water Operations	833-9630
City Clerk	833-9509		
Financial Services			
Accounting	833-9504		
Customer Service (Utility Billing)	833-9500		
Purchasing	833-9524		

**Cover photo by Jessica Faulk**

## **Budget Availability**

Reference copies of the annual budget are available at the City Clerk's Office and Library.  
The budget may also be viewed and printed from the City's website: [www.fwb.org](http://www.fwb.org).



# CITY OF FORT WALTON BEACH, FL

107 Miracle Strip Parkway SW, Fort Walton Beach, FL 32548

850-833-9500

[www.fwb.org](http://www.fwb.org)



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# **CITY OF FORT WALTON BEACH, FL**

## **City Council**



Left to right (standing):

David Schmidt, Nic Allegretto, Nathan Kelley, Kirby Locklear, and Travis Smith

Left to right (seated):

Mike Holmes, Mayor Dick Rynearson, and MG Moran

Council members are elected in odd years for four-year staggered terms. City Council meets on the second and fourth Tuesday of each month at 6:00 p.m. in the City Council Chambers located at 107 Miracle Strip Parkway, Fort Walton Beach, Florida.

### **Appointed Officers**

City Manager – Michael D. Beedie, PE

City Clerk – Kim M. Barnes, MMC

City Attorney – Hayward Dykes, Jr.

### **Department Directors**

Finance – Julio Lacayo, Jr.

Fire Services – Jeremy Morgan, Interim Chief

Growth Management – Chris Frasseti

Human Resources – Tarey Franxman

Police Services – Robert Bage, Chief

Public Works & Utility Services – Daniel Payne, PE

Recreation & Cultural Services – Jeff Peters

## **Core Values**

Rather than being just words found on the website or located at the top of a letterhead, these core values are the guiding principles by which City Council, Department Directors, and City Staff will conduct themselves, allocate resources, and prioritize goals and objectives. These principles form a non-negotiable code of conduct and will guide our government on who we hire, how we train, and how we reward. These values will define who we are, what we stand for, and influence policies, procedures, and guidelines.

Adopted by City Council in May 2011, after a collaborative effort by Department Directors and the City Manager to consolidate employee suggestions, these five core values represent the first milestone in instituting the City's new Performance Excellence Program.

### **Integrity**

We will conduct ourselves in an honest, trustworthy, and ethical manner.

### **Accountability**

We will take full responsibility for our actions, resources, and attitudes.

### **Teamwork**

We will work together to provide quality services.

### **Customer Service**

We will be professional, use all available resources, and strive to meet the needs of our customers.

### **Continual Improvement**

We will promote a culture that seeks to better our organization.

Adopted by City Council in September 2011, after a collaborative effort by Department Directors and the City Manager, the updated Vision and Mission for the City are as follows:

## **Vision**

The City of Fort Walton Beach: a recognized leader in the provision of Community Services.

## **Mission**

To enhance and protect the Community by providing quality services.



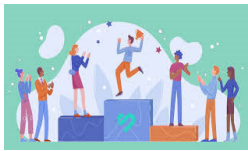
# Strategic Plan

Adopted in May 2021

City Council's primary responsibility is to shape public policy to achieve the citizens' desires for the future. As time passes, the complexion of a community, its residents and leaders change, as do the priorities of the community. There is probably no more daunting a task that any community faces than planning for its future and identifying future priorities. The Strategic Plan is a multiyear plan and the budget process determines which parts of the Plan receive resources each year. Each Objective is in line with the City's Vision, Mission Statement and Core Values. Throughout this document, Strategic Plan Objectives have been tied to expenses, capital improvement projects, and performance measures – look for the icons below

## **Objective #1 – City Employees**

In April 2022, City Council directed Staff to focus on City Employees moving forward. Numerous employee incentives are included in the FY 2022-23 budget.



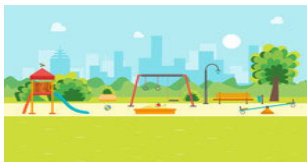
## **Objective #2 – Downtown Master Plan / Around the Mound Implementation**

In Fall 2022, FDOT will award the contract for the PD&E phase of Around the Mound to which the City has allocated up to \$1 million as a match; the PD&E phase will take approximately two years to complete; in FY 2021-22, the implementation of the Downtown Master Plan proceeded with the completion of an Infrastructure Master Plan and Library Relocation Study.



## **Objective #3 – Expansion of City Recreation Amenities**

In FY 2022-23, the design of the Preston Hood Athletic Complex Expansion will be completed by January 1, 2023 with construction starting in April 2023.



## **Objective #4 – Public Safety**

For FY 2022-23, new pay scales for Fire and Police Departments will be implemented to allow the City to remain competitive for recruitment and retention of Firefighters and Police Officers.



# City Manager's Budget Message

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September 7, 2022

Honorable Mayor, City Council Members, and Citizens:

It is my pleasure to submit the FY 2022-23 municipal budget. The City of Fort Walton Beach budget is designed to meet the highest standards of municipal budgeting. This budget continues the City's commitment of providing high quality services in a cost-controlled manner, developing an assortment of revenues to fund programs and maintaining prudent cash reserves. This year's budget process emphasizes sound fiscal management and sustainability to achieve the goals established by citizens, City Council, and staff.

The FY 2022-23 proposed budget of \$56,767,451 is \$3.9M, or 7.39%, higher than the adopted FY 2021-22 budget; the increase is primarily due to the inclusion of major Capital Improvement Projects in the General Fund, Enterprise Funds (Utilities & Stormwater), and the CRA Fund. The proposed budget is predicated on lowering the millage rate to 4.9999 mills; as a result, ad valorem revenues will increase by 2.57% citywide as compared to the final 2021 Certification of Taxable Value DR-420. This is the third year (out of four) that City Council has lowered the millage.

## ECONOMIC ENVIRONMENT

FY 2020-21 and FY 2021-22 brought about numerous challenges, including reopening from the COVID-19 Pandemic, which required the employees of the City of Fort Walton Beach to rise to the challenge and adapt on-the-fly to continue conducting the business of the City in a professional and safe manner. COVID-19 resulted in a shutdown of the local economy from late March to the end of May in 2020, which negatively affected many of the State-shared revenue sources for FY 2020-21. However, because the State of Florida reopened before most other states, State-shared revenues rebounded in FY 2021-22. Current State-shared revenues are in-line with the State of Florida's estimates.

Emerging from the COVID-19 Pandemic, City employees adapted quickly and developed alternative service delivery methods to remain available to our customers. As a result, the City continues to provide services more efficiently through the adoption of new procedures on how to conduct business while maintaining the highest level of customer service that our constituents have grown accustomed to.

The unemployment in Okaloosa County is 1.9% as compared to 3.7% a year ago. Unemployment in the State of Florida is 3.0% with the National average at 3.6%. Although this figure is positive, inflation has risen to a 40-year high of 9.2% negatively impacting our employees and significantly increasing the cost of our day-to-day operations. For example, fuel costs have increased 30% resulting in a year-over-year increase of \$192,682 in the proposed budget.

State-shared revenues continue to surpass estimates and are forecast to increase 16.33% year-over-year. These changes show increases in demand for services and consumption of goods. However, the Communication Services Tax revenues have declined in projections over the last few years due to the bundling of taxable wireless services.

On a brighter note, the Okaloosa County Property Appraiser anticipates a 15.1%, or \$247M, increase in taxable assessed property values for the City, as the real estate market continues its recent boom.

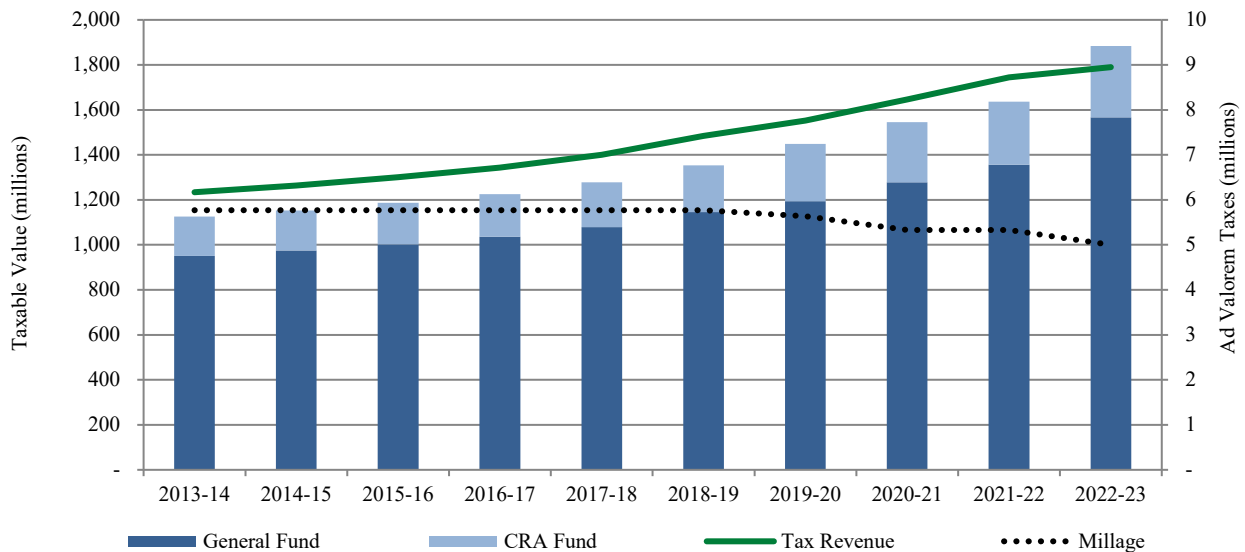


## TOP BUDGET ISSUES

Current Year – FY 2022-23	Prior Year – FY 2021-22
<b>CIP's</b> <span style="float: right;"><b>\$5,692,500 ▲</b></span> <i>Capital Improvements Programs were added throughout the various Funds.</i>	<b>CIP's</b> <span style="float: right;"><b>\$4,800,000 ▲</b></span> <i>Capital Improvements Programs were added throughout the various Funds.</i>
<b>Insurance Benefits</b> <i>Health insurance premium rates remained flat for FY22-23.</i>	<b>Insurance Benefits</b> <i>Health insurance premium rates remained flat for FY21-22.</i>
<b>State-Shared Revenues</b> <span style="float: right;"><b>\$484,134 ▲</b></span> <i>Have rebounded and show a healthy 16.33% increase year-over-year.</i>	<b>State-Shared Revenues</b> <span style="float: right;"><b>\$222,824 ▲</b></span> <i>Have rebounded and show a healthy 8.13% increase year-over-year.</i>

### Property Taxes

The City's 2022 gross taxable property value for operating purposes is \$1.884 billion, an increase of \$247 million, or 15.10%, from the 2021 final gross taxable property value of \$1.636 billion. Property taxes primarily fund General Fund operations. However, property taxes paid by certain residents and businesses located in areas targeted for specific improvements to eliminate blight and improve infrastructure are allocated to the Community Redevelopment Agency (CRA) Fund.



Staffing and operational cuts were made in FY 2011-12 and FY 2012-13. In FY 2013-14, the City simply did not have room to “do more with less” and raised the millage rate to 5.7697 mills. As property values continue to rise, the City lowered the millage rate to the rolled-back rate of 5.6395 mills in FY 2019-20 and lowered it to 5.3293 mills in FY 2020-21. The FY 2022-23 proposed budget is predicated on lowering the millage rate to 4.9999 mills; this is the third year (out of four) that City Council has lowered the millage. One mill equals \$148.78 per \$1,000 of taxable property value.

### **Wage Adjustments**

In the proposed FY 2022-23 Budget, there is a 3% Cost of Living Adjustment (COLA) effective on October 1, 2022 and a 2.0% Length of Service Adjustment (effective on the employee's anniversary date) for all general employees. Sworn Police Department employees will receive the 3% COLA on October 1, 2022 and step increases on their anniversary date based on the current pay grades and step plans. Step increases for Fire Bargaining Union Members will be based on the current pay grades and step plans adopted with the newly negotiated Collective Bargaining Agreements. The COLA equates to an increase of \$400K and the Length of Service adjustments will equate to an increase of \$178K for an overall cost of \$578K in the budget.

The budget also includes new pay scales for both Fire and Police employees to bring the City's wages for those departments to a competitive level for both recruitment and retention. The new pay scales for the Fire Department increases the minimum salary for a newly hired Firefighter/EMT from \$37K to \$43,680 and also increases the Paramedic Add Pay from \$5,591 to \$7,500. The steps for the Fire Department change from \$2,000 per step to 3% per step. The new pay scales equate to an increase of \$194.5K in Fire.

For the Police Department, the new pay scales increase the minimum salary for a newly hired Police Officer from \$42,248 to \$46,615, which is competitive with the area average for starting pay for Police Officers. The new pay scales equate to an increase of \$352.2K in Police.

A new Pay Study is in progress for the remainder of the City's positions and should be completed in October 2022.

### **Pension Defined Benefit Changes**

The City is required to maintain its three defined benefit pension plans in a fiscally sound manner. Investment earnings and employee/employer contributions comprise the plans' income. General employees and police officers currently contribute 5% of wages while firefighters contribute 8% of wages into their respective plans. The City's annual contribution, as a percent of payroll, is based on actuarially determined contribution levels except for the General Pension Plan which has switched from a percentage to a fixed dollar amount.

The actuary determines City contribution requirements using estimated future earnings of members of the plan, as well as other assumptions on investment returns, retirement age, and, among others, expected mortality. Minimum benefits for both the Police and Fire Defined Benefit Plans are mandated by Chapters 175 & 185 of the Florida Statutes. The Police and Fire Plans both meet or exceed these minimum benefit levels.

The City's contribution to the General Employees defined benefit plan is budgeted at \$330K, which is a decrease of \$250K over the prior year. This plan was closed to new entrants in January 2010. The City's contribution to the Police Officers plan is budgeted at \$1.42M and the contribution to the Firefighters plan is budgeted at \$1.43M, which is a combined increase of \$152K.

### **Health Insurance Benefits**

In 2010, the Federal Government passed the Patient Protection and Affordable Care Act. The Act, which mandates, among other things, that employers offer specific medical insurance for any employee working more than thirty (30) hours per week, has had a negative impact on the cost of providing such insurance.



The City contributes 100% of the premium for employee coverage in its Standard Insurance Plan and 75% of the employee coverage for those who elect the Premium Insurance Plan. For employees hired before October 1, 2008, the City contributes 75% of all dependent coverage. Employees hired after this date receive a 50% contribution from the City for all dependent coverage.

The City issued a Request for Proposals for insurance coverage in FY 2020-21 that resulted in a 0% increase in premiums for FY 2021-22 as well as FY 2022-23.

### **Fleet Replacement**

The City's Fleet Replacement Program (FRP) is a planning and budgeting tool that identifies the replacement of vehicles with a value greater than \$10,000 and a useful life of eight years or more. The replacement criteria provides a mechanism for the systematic evaluation of vehicle utilization and repair/maintenance costs and serves as a guide for efficient and effective replacement.

Generally speaking, police patrol vehicles are replaced on an 8-year cycle and the remainder of the fleet on a 10–12-year cycle. Each year as part of the budget process, the fleet is evaluated based on established replacement criteria and a ten-year schedule of replacements is developed depending on a projection of available fiscal resources and the evaluation scoring. Vehicle replacements are funded objectively based on established criteria and funding resources. To maximize the useful life of vehicles and meet service delivery levels, vehicles may be transferred between departments prior to disposal. Prior to replacing a vehicle, an analysis is performed to determine if a less expensive mechanism would meet employee needs at a reduced operating expense to the City or if the vehicle should be removed from the fleet without replacement.

According to the economic theory of vehicle replacement, over time vehicle capital costs decline while vehicle operating costs increase. Ideally, vehicles should be replaced around the time that annual operating costs begin to outweigh annual capital costs. Since 2014, the City, working under a future sustainability plan, has funded replacements based on the FRP. Vehicles totaling \$1.58M are scheduled for replacement in FY 2022-23. Detailed information on vehicle replacement can be found in the Fleet Replacement Schedule (reference Table of Contents). To stay ahead of supply shortages Staff recommended, and City Council approved, the replacement of seven (7) Police Department patrol vehicles in the current fiscal year. The corresponding amount was removed from the FY 2022-23 proposed budget.

## **OTHER ASSUMPTIONS & CHANGES**

### **REVENUES (reference Table of Contents for detail location)**

1. Revenues are estimated at conservative levels to guard against unanticipated economic shifts, legislative changes, or collection levels. General government revenues are largely budgeted based on historical collection and growth levels. Ad Valorem and State shared revenues are budgeted based on external estimates received from their respective authorities. Enterprise revenues are based on historical usage and/or number of customers.

A new five-year utility rate study, which includes water & sewer, sanitation, and stormwater has been completed. The study determines the required rates to generate sufficient revenue to sustain renewal and replacement reserves and account for debt service requirements and will be updated on an annual basis to account for real-time revenues, expenses, and changes within the enterprise systems. The proposed FY 2022-23 Budget implements Year Three (3) of the five-year rate study, which was adopted by City Council on August 11, 2020.

The Fire Services Assessment was implemented in January 2020 on the City's utility bill. For FY 2022-23, the Fire Services Assessment is included on the property tax bill and collected through the Uniform Collection Methodology. Information about the FY 2022-23 Fire Services Assessment was included on the TRIM Notice mailed out to property owners in August 2022. The Fire Services Assessment rates for FY 2022-23 remain unchanged from FY 2021-22.

The State of Florida's revenue projections for FY 2022-23 are significantly higher than FY 2021-22 and are a result of the early reopening of the State and continued recovery from the COVID-19 Pandemic.

2. Use of Reserves – Appropriations from fund balance (governmental funds) or net assets (enterprise funds) are budgeted as follows:
  - a. General Fund – no need for a transfer of unassigned Fund Balance.
  - b. Law Enforcement Trust Fund - \$9K from fund balance for forfeiture and equipment related expenses.
  - c. Florida Building Code Fund - no need for a transfer of unassigned Fund Balance.
  - d. Utilities Fund – \$2.4M from unassigned Fund Balance to complete the Water Meter Replacement CIP.
  - e. Sanitation Fund - \$199K from unassigned Fund Balance to purchase a new side loader truck.
  - f. Stormwater Fund - \$60K from unassigned Fund Balance.
3. Grants – The City was awarded various State & Federal grants for FY 2022-23 as follows:
  - a. Lewis Turner Traffic Improvements - \$1.5M State grant through FDOT (50% City Match Required, will be adopted via resolution when the contract arrives)
  - b. Martisa Road Stormwater Improvements - \$287.5K State grant through FDEP (50% City Match Required, will be adopted via resolution when the contract arrives)
  - c. Landing Improvements - \$1.6M NRDA grant through FDEP; \$500K grant through Okaloosa County TDD; \$1M RESTORE Act grant through U.S. Treasury

**EXPENSES (reference Table of Contents for detail location)**

1. Wages have been adjusted as previously discussed.
2. Benefits have been adjusted as follows:
  - a. Medical insurance – health insurance premiums remained flat.
  - b. Employee defined benefit pension – as previously discussed, for a total impact of \$3.1M.
3. Computer replacements are budgeted at a total cost of \$28K; reference the Table of Contents for detail location of the FY 2022-23 IT replacement schedule, which details each replacement.
4. The following vehicle and equipment replacements and capital outlay items are budgeted at a total cost of \$1.19M. Reference the Table of Contents for the FY 2022-23 vehicle replacement schedule location.
  - a. General Fund – 6 Trucks/SUVs.



- b. Utilities Fund – 3 Trucks; 1 Vactor Truck.
  - c. Sanitation Fund – 1 Truck; 1 Side Loader.
5. The following Capital Improvement Programs (CIPs) are budgeted at a total cost of \$5.69M. Please reference the Table of Contents for location of more detailed information for CIPs.
- a. General Fund – street resurfacing, sidewalk improvements, Police Department Carport, Preston Hood Batting Cage Structure, and Ferry Park area traffic analysis.
  - b. Community Redevelopment Agency Fund – Landing Improvements, Liza Jackson waterfront park design, Heritage Park and Cultural Center building, Branding & Wayfinding, Arts & Culture League Strategic Plan Implementation.
  - c. Utilities Fund – Brooks Bridge Water & Sewer Relocation, Water Meter Replacement Program, Sewer Grouting and Lining.
6. Certain capital improvement projects, grants, and/or purchases that were authorized, budgeted, and appropriated by City Council in a prior fiscal year but are incomplete as of September 30<sup>th</sup> are carried forward into the new fiscal year. These special projects and purchase order encumbrances are identified in the budget resolution at the end of the document.

### **ACKNOWLEDGEMENTS**

Preparation of this budget would not have been possible without the resiliency and dedication of the Finance Department Staff, including Julio Lacayo, Jr., Finance Director, and Carol Godwin, Budget Analyst. I would like to express my appreciation to all Department Directors and staff who assisted and contributed to the preparation of this budget.

I would also like to thank the Mayor and City Council for their commitment to conducting the financial operations of the City of Fort Walton Beach in a responsible and progressive manner.

Sincerely,



Michael D. Beedie  
City Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Fort Walton Beach  
Florida**

For the Fiscal Year Beginning

**October 01, 2021**

*Christopher P. Morill*

Executive Director

# Budget Overview

The fundamental purpose of the City’s budget is to link what City Council wants to accomplish for the community with the resources necessary to do so. As such, the budget offers more than just financial elements – it presents an overview of the City's overall operations. This document is intended to provide City Council and our citizens with a plan addressing financial, operational, and policy issues. The budget serves as a:

Policy Document – The budget presents financial policies, addresses Strategic Plan goals, and identifies the short and long-term impact programs, services, and capital improvements will have on the City’s operations and finances.

Financial Plan – The budget outlines the financial structure and operational changes required for financial stability, including the capital improvements program and debt management information.

Operations Guide – The budget provides direction to departments by identifying the relationships between organizational units and programs, identifying the workforce and historical data on operations, identifying the impact of capital spending, and establishing measurable performance goals and objectives for managers to evaluate the effectiveness of their organization.

Communication Device – The budget is presented in a format that is easily understood using charts and graphs, icons, statistical information, and narrative descriptions.

The budget is a financial operational plan estimating expenditure for a given period and the proposed means to finance those objectives. The State of Florida requires municipalities to prepare a balanced budget, whereby enough resources must be identified to fund programs and services. The fiscal year for all Florida cities begins October 1<sup>st</sup> and ends September 30<sup>th</sup>.

The sheer volume and complexity of information can make the budget an imposing document. The reader should always keep in mind that this document answers two core questions: “Where is the City of Fort Walton Beach’s money coming from?” and “How will that money be used?”

## FUND STRUCTURE

An important concept in governmental accounting and budgeting is the division of the budget into categories called funds. Funds are separate fiscal accounting entities. Budgeting and accounting for revenues and expenditures in this manner is called fund accounting. Fund accounting allows a government to budget and account for revenues and expenditures restricted by law or policy. Governments may use any number of individual funds in their financial reporting; however, generally accepted accounting principles (GAAP) require all these individual funds to be aggregated into specified fund types. Any fund constituting 10% or more of the appropriated budget is considered a “major” fund.

### The City’s Business is *SERVICE*

**We are committed to providing quality service to our community in ways that are responsive and caring by working together to serve our residents.**

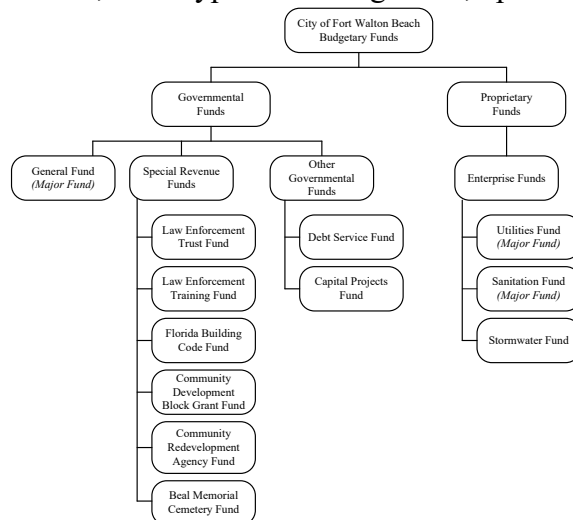
We believe that the success of our organization depends upon the teamwork, mutual trust, and honesty achieved through our commitment to the following **Core Values**:

- **Integrity:** we will conduct ourselves in an honest, trustworthy, and ethical manner.
- **Accountability:** we will take full responsibility for our actions, resources, and attitudes.
- **Teamwork:** we will work together to provide quality services.
- **Customer Service:** we will be professional, use all available resources, and strive to meet the needs of our customers.
- **Continual Improvement:** we will promote a culture that seeks to better our organization.



There are basically three (3) groups of funds in governmental accounting:

- **Governmental Funds** – account for activities supported by taxes, grants, and similar resources and include most governmental functions; fund types include general, special revenue, capital projects, debt service, and permanent.
- **Proprietary Funds** – account for activities like those often found in the private sector; fund types include enterprise and internal service funds.
- **Fiduciary Funds** – account for assets not available to support the government’s programs that are held in a trustee or agent capacity; fund types include private-purpose trust, pension and other employee benefit trust, investment trust, and agency funds.



**General Fund** – Accounts for all financial resources not accounted for in other funds (e.g. human resources, finance, police, fire, recreation, code enforcement, streets).

**Special Revenue Funds** – Accounts for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

- Law Enforcement Trust Fund – grants, forfeitures
- Law Enforcement Training Fund – traffic fines
- Florida Building Code Fund – building permit & inspection fees
- Community Development Block Grant – entitlement grant
- Community Redevelopment Agency – tax increment financing (i.e. ad valorem taxes)
- Beal Memorial Cemetery Perpetual Fund – lot, crypt, and niche sales

**Debt Service Fund** – Accounts for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

**Capital Projects Fund** – Accounts for financial resources to be used for the acquisition or construction of major capital facilities, thereby more accurately accounting for a variety of one-time facility improvements and construction projects.

**Enterprise Funds** – Account for operations that are financed and operated in a manner similar to a private business – where the intent of the governing body is that the cost (expenses, including depreciation) of providing the services to the public on a continuing basis be financed and recovered primarily through user charges. Related capital projects are accounted for in the individual enterprise funds.

- Utilities Fund – water, sewer, reclaimed water
- Sanitation Fund – solid waste, recycling, yard waste
- Stormwater – stormwater

A department may have multiple divisions or be financed by multiple funds. The chart below illustrates the relationship between the City’s fund financial structure (e.g. accounting) and the City’s departments (e.g. operations).

		Accounting									
		Department/ Division	General	Law Enf. Trust	Law Enf. Train	FBC	CDBG	CRA	Utilities	Sanitation	Stormwater
Operations	General Gov't \$7.4M	City Council	√								
		City Manager	√								
		Information Tech	√								
		Human Resources	√								
		Risk Management	√								
		City Clerk	√								
		Finance	√								
	Public Safety \$15.1M	Police	√	√	√			√			
		Fire	√								
	Recreation Services \$7.8M	Recreation	√								
		Parks/ROW	√								
		Golf Club	√								
		Library	√								
		Museum	√								
	Growth Management \$5.5M	Cemetery	√								
		Growth Mgmt	√				√	√			
		Planning/Zoning	√								
		Bldg Insp/Permits				√					
	Public Works & Utility Services \$20.9M	Code Enforcement	√								
		Fleet	√								
		Facilities	√								
		Streets	√								
		Customer Services							√		
		Utility Services							√		
		Water Operations							√		
		Water Distribution							√		
		Sewer Operations							√		
		Sewer Collection							√		
		Sanitation								√	
		Stormwater									√

## DEPARTMENT & DIVISION INFORMATION

A Department is a major administrative segment of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area (e.g. Police Department, Recreation & Cultural Services Department). The smallest organizational unit budgeted is a Division. Each division indicates responsibility for one functional area (e.g. Library Division within Recreation & Cultural Services Department). When divisions are combined, a department is formed.

In order to provide City Council and citizens with a well-rounded presentation of each department, the following elements are presented in the annual budget: organizational chart, revenues & expenditures, mission, description, goals & objectives, and accomplishments. The performance metrics reflect an operational plan and demonstrate how dollars and cents are translated into tangible returns for the citizens.

## BUDGET BASIS

Annual appropriated budgets are adopted by resolution for all governmental and proprietary funds. The City is not legally required to budget for proprietary or fiduciary funds and those budgets are not included in the City's audited financial statements. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not the same basis used in preparing the budget document. All funds are budgeted on a cash basis. In GAAP financial statements, however, governmental funds use the modified accrual basis of

accounting and proprietary funds use the accrual basis of accounting. During the year, the City's accounting system is maintained on the same basis as the adopted budget, which enables department budgets to be easily monitored through the accounting system. The major difference between the budget and GAAP for governmental funds is that certain expenditures (e.g. compensated absences and depreciation) are not recognized for budgetary purposes but are recorded in the accounting system at year-end. For enterprise funds, the difference between this budget and GAAP is that debt principal payments and capital outlay (i.e. fixed assets) are budgeted as expenditures for budgetary purposes, but depreciation and compensated absences are shown on the financial statements. Staff believes this provides a better day-to-day financial plan. However, all activity is recorded in the accounting system at year-end in accordance with GAAP.

## **BUDGET PROCESS**

This budget continues the City's commitment of using planning processes and citizen input as blueprints for providing services and programs for the betterment of the community.

### **Planning Processes**

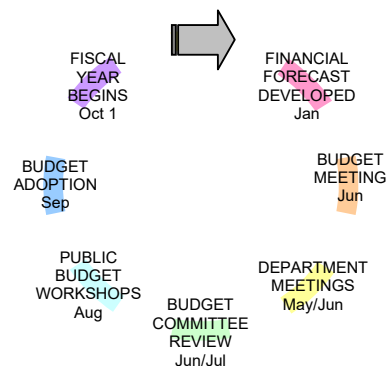
	Frequency	Description	Budget Impact
Comprehensive Plan	Long Range Plan - developed in 1990, updated in 2000 & 2011.	Provides direction to guide and control development and redevelopment, as required per Florida Statute Chapter 163.	Budget expenditures (e.g. Capital Improvements Plan) must be concurrent with the Comprehensive Plan.
Vision Plan	Long Range Plan - developed in 1994, updated in 2004 & 2011.	Defines the broad, idealistic values that citizens cherish and desire for their community and creates shared commitments among citizens, City Council, and staff.	Outlines the general allocation of resources to achieve the desired service levels and quality of life.
Strategic Plan	Mid-to-Short Range Plan – first held in 2004 and updated annually.	Translates the Vision Plan into current and future priorities based on importance to City Council and funding availability.	Allows for the reallocation of resources due to changing priorities or economic conditions.
Budget Policy Workshop	Short Range Plan - held annually.	Defines changes to service levels or program objectives based on City Council goals and available fiscal resources.	Provides the framework for developing the current budget.
Capital Improvement Plan	Short-to-Mid Range Plan - updated annually.	Provides estimated dates and costs for the acquisition, construction, replacement, or renovation of facilities and infrastructure.	Provides anticipated 5-year funding level for facilities and infrastructure.



## Roles & Responsibilities

The budget process begins in January with the Finance Director and Budget Analyst developing five-year financial forecasts for the General and Enterprise Funds, including best, likely, and worst-case scenarios. Revenue assumptions are developed using financial forecasting software to analyze historical trends and account for any anticipated major economic or legislative changes. Revenue projections are continually updated until the budget is adopted to ensure the amounts are based on the most current information available. Expenditure assumptions are similarly developed in the forecast model considering relevant benchmark indices such as the municipal cost index, consumer price index, and producer price index. New programs and projects are also included to determine the future impact of current financial decisions.

In March or April, the City Council, acting as the Legislative Body of the City, holds Strategic Planning Sessions. The goals set during this meeting are used by staff to formulate the budget policy items that are presented to City Council in June and then utilized to prepare the final Budget. Please reference the Table of Contents for a summary of this Plan. In addition, the icons used to illustrate the strategic goals are seen throughout the budget to notate when a strategic objective is being met. A Budget Policy Meeting is held with City Council in June to determine Council's priorities and position issues specific to development of the operational and capital budgets for the upcoming fiscal year. City Council's decisions provide the framework under which the budget is prepared to meet City Council's programmatic objectives within available fiscal resources projected in the five-year forecasts. The meeting is open to the public and the public is encouraged to attend and participate.



Department Directors are responsible for identifying their staffing needs, operational funding needs within budget development parameters, five (5) year capital requests, as well as corresponding revenue sources to fund their needs. In addition, they must conduct a comprehensive review of departmental goals, objectives, and metrics.

The City Charter charges the City Manager with the duty of presenting a balanced budget to City Council. The budget is considered balanced if the total of all available financial resources (either on hand at the beginning of the year or generated during the year) equals or exceeds the total of all financial requirements. In order to accomplish this goal, a Budget Committee is formed comprised of the City Manager, Finance Director, and Budget Analyst. The Committee conducts comprehensive meetings with Department Directors to review their budget requests and a collaborative effort is undertaken to achieve City Council and department goals within fiscal constraints. The Budget Committee enlists assistance for areas of specialized interests, such as the Information Technology Manager for computer issues and the Administrative Services Director for personnel and risk management issues. Department goals, objectives, and metrics are also evaluated during budget development to determine the effectiveness of program activities and appropriate funding levels.

After the departmental meetings, the Budget Committee finalizes the proposed budget given revenue projections, economic conditions, funding requirements, and City Council program priorities and issues previously identified in the budget process. Once a balanced budget is achieved, it is presented to City Council for consideration.

## Community Participation

In FY 2019-20, City Council conducted the first ever Quality of Life Survey of its citizens to assist with setting priorities and determining those areas in which the City should focus its efforts. This information has been incorporated into the proposed budget. The City's website and utility bills contain notices regarding the budget process and the budget meetings held by City Council.

## City Council Budget Review

The Mayor and City Council are responsible for reviewing the proposed budget to ensure it meets the goals and objectives of the City, conducting meetings on the budget to enlist public comment, and conducting public hearings prior to the final adoption of the budget.

In June, a budget policy meeting is held with the City Council to review and discuss the proposed budget. The City Manager reviews major issues and Department Directors are present for the discussions and study of the proposed budget. The meeting is open to the public and the public is encouraged to attend and participate.

After the budget policy meeting, a budget workshop is held with City Council in August to discuss the proposed budget to make any final revisions prior to the two public hearings to formally adopt the budget in September. This meeting is also open to the public.

During September, two public hearings on the millage (i.e. property tax) rate and budget are held per State Statute before final budget consideration. These meetings are advertised as part of the agenda and Florida Law requires certain newspaper advertisements prior to the second and final budget hearing. At the public hearings, the public may make formal comment either for or against the proposed budget and ask questions of City Council about the budget.

Budget adoption occurs in September after City Council deliberations and two public hearings. City Council may take action to modify the proposed budget at its discretion. Prior to budget adoption, City Council must adopt a millage rate to support budgeted funding levels. An adopted budget is published no later than October 1<sup>st</sup>.

## Budget Maintenance

Budget maintenance is a year-round activity of the Department Directors, Finance Director, and Budget Analyst. Spending control mechanisms include Finance Department review of purchase requisitions and departmental review of reports presenting budget versus actual revenues and expenditures. These financial reports are prepared and reviewed by staff monthly and provided to City Council quarterly to identify and communicate any spending variances. Performance measures are prepared and reported to Council quarterly to monitor progress against goals and objectives, citizen satisfaction, and benchmarks.

<b><u>BUDGET SCHEDULE</u></b>	
January 2022	Five-Year Financial Forecasts Developed
April 2022	Strategic Planning Session with City Council
April & May 2022	Department Budget Submissions <ul style="list-style-type: none"><li>• Revenues</li><li>• Personnel</li><li>• Computers</li><li>• Capital Improvement Projects</li><li>• Current Year Accomplishments</li><li>• Budget Year Goals &amp; Objectives</li><li>• Performance Measures</li><li>• Fee Schedule</li><li>• Operating Expenses</li><li>• Equipment/Vehicles</li></ul>
May 2022	Departmental Budget Reviews
June 21, 2022	City Council Budget Policy Meeting <ul style="list-style-type: none"><li>• Discussion Budget Issues</li><li>• Set Proposed Millage Rate for TRIM Notice</li></ul>
July 2022	Capital/CIP Ranking Meeting
August 2, 2022	City Council Budget Workshop
September 7, 2022	City Council Meeting – Adopt Tentative Millage Rate and Budget by Resolution
September 21, 2022	City Council Meeting – Adopt Final Millage

Annual appropriations lapse at fiscal year-end except for encumbrances and appropriations related to multi-year projects and other items identified by City Council to be carried over to the next fiscal year. These carry-overs are included in the ensuing year's adopted budget resolution.

### **Budget Transfers**

Operationally, the City functions at a fund level basis allowing budget transfers within funds for individual line items that exceed the budgeted amount without a formal budget amendment. Budget transfers are used only to transfer appropriations between line items within a fund, not to increase the total budget or to transfer resources between funds. Budget transfers are permitted in accordance with Administrative Policy FIN-13. All budget transfers are performed in the City's accounting system by the Finance Department.

### **Budget Amendment**

Per Florida Statute 166.241, the adopted budget may be revised with a budget amendment approved by City Council in the same way the budget was adopted. The resolution adopting the annual budget allows the budget to be amended by resolution provided that a corresponding funding source supports any additional expense. Transfers between funds and increases to a fund's total budget are permitted by resolution adopted by City Council. Frequently, the budget is amended to record grants awarded to the City or other mid-year activities approved by City Council. The budget amendment increases or decreases the total amount of the adopted budget of each fund.

## **FINANCIAL POLICIES**

The financial policies presented below set forth the basic framework for the overall financial management of the City, as well as provide guidelines for evaluating current activities and proposals for future programs.

### **Financial Planning**

Long-Range Planning – Update the Vision Plan every ten (10) years and hold a Budget Policy Meeting annually to ensure current and proposed programs and services reflect the values shared by citizens, City Council, and staff and to evaluate the impact on revenues and/or reserves. Prepare five (5) year General Fund revenue & expenditure projections and five (5) year Enterprise Fund pro-formulas in conjunction with current year budget development to highlight the long-term impact of current decisions. These forecasts include the following assumptions, based on current trends and a Strategic Plan that focuses on economic stability:

- A new five-year utility rate study was implemented in October 2020; for FY 2022-23, Year three (3) of the rate study will be implemented. The implementation makes sure the required rates are in place to generate sufficient revenue to sustain renewal and replacement reserves and account for debt service requirements.
- Personal Services in all funds have been adjusted by a 3.0% COLA (General/Police) on October 1, 2022 and 2.0% Length of Service and will be implemented on each employee's anniversary date, except for sworn Fire and Police Department employees, who will follow their adopted grade and step plans.
- Operating Expenses are adjusted by 2% - 3% based on historical patterns.



In each pro-forma, if needed, action has been taken using excess reserves to ensure that there is no deficiency in any Fund. Please reference the Table of Contents for these forecasts.

Asset & Infrastructure Inventory – Evaluate (and reprioritize as necessary) the five-year capital needs of the City annually as part of the budget process. Assets, as defined for purposes of this review, include computers, vehicles, and motorized equipment. Infrastructure improvements (e.g. street resurfacing, water/sewer lines, parks) are evaluated during development of the five (5) year capital improvements program.

Balanced Budget – Prepare a balanced budget each fiscal year in accordance with Florida statutory requirements for municipalities. The budget is considered balanced if the total of all available financial resources (either on hand at the beginning of the fiscal year or generated during the fiscal year) equals or exceeds the total of all financial requirements (either planned spending during the year or funds required to be on hand at the end of the fiscal year). The requirement for a balanced budget is established at the fund level and must be met for each individual fund budgeted. When anticipated revenues exceed budgeted expenses, a non-operating governmental expenditure line “Fund Balance – Reserved for Future Appropriation” or enterprise expense line “Reserved-Undesignated Net Assets” accounts for the excess. In reverse, when budgeted expenses exceed anticipated revenues, a non-operating governmental revenue line “Appropriation from Unassigned Fund Balance” or enterprise revenue line “Appropriation from Net Assets” funds the overage.

Although the budget adopted by City Council is balanced, the budget may become unbalanced during the year due to a natural disaster, civic emergency, grant award, or other City Council action. When these changes occur, a budget amendment must be adopted by resolution of City Council.

Financial Monitoring – Prepare monthly financial reports for the City Manager and Finance Director detailing revenues and expenditures by fund, department, and division. Identify and explain any significant variances between budget and actual. Report financial information to City Council on a quarterly basis.

## **Revenues**

Taxes – Maintain the millage and other tax rates at levels commensurate with the service levels being provided. Services which have a citywide benefit shall be financed with revenues generated from a broad base, such as property and other taxes. Evaluate annually as part of the budget process.

User Fees – Maintain fees and rates at appropriate levels to fund their corresponding purpose, especially in the Enterprise funds. Services where the customer determines the use shall be financed with user fees, charges, and assessments related to the level of service provided. User fees shall be maximized in lieu of general revenue sources for services that can be individually identified and where costs are directly related to the level of service. The extent to which the total cost of providing the service is recovered depends on the nature of the service. For governmental services provided for the public good (e.g. police and fire protection, street maintenance, and land use regulation), it may be appropriate for a substantial portion of the cost to be borne by the taxpayers. For proprietary services provided for the enjoyment of specific residents (e.g. recreation programs, cemetery operations), total cost recovery may be warranted. Evaluate annually as part of the budget process.

Non-Recurring Revenues – Fund recurring expenditures with recurring revenues. One-time revenues will be reserved for future emergencies or projects identified by City Council to the greatest extent possible.

Unpredictable Revenues – Budget unpredictable revenues at conservative levels (e.g. building permits) to safeguard against a shortfall.

## **Expenditures**

Operating Expenses – Pay all current year operating expenses with current year revenues and/or available fund balance.

Contingencies – Appropriate contingency funds in the General Fund and Enterprise Funds to guard against unanticipated price increases (e.g. fuel, utilities), emergency repairs, or revenue shortfalls. The State of Florida allows up to a maximum of 10% of anticipated revenues to be allocated toward contingencies. City practice is to budget 1% of personnel and operating expenses as contingency funds to be used as a last resort. Budget residuals (excess budget funds transferred out of an account by the Finance Department once the budgeted expense has been incurred) will be exhausted before contingency funds are used. The City currently meets this policy for the applicable funds.

Special Project Carryovers – Carry forward into the new year through the budget resolution with the corresponding revenue source of the prior year. These are projects and/or purchases that are incomplete as of September 30<sup>th</sup> of any fiscal year that will be continued and made part of the appropriations for the ensuing year. These are budget funds for large items (usually capital purchases, projects, or studies) that were authorized and appropriated by City Council in a prior fiscal year but were not spent due to time constraints.

Encumbrance Carryovers – Carry forward into the new year through the budget resolution with the corresponding revenue source of the prior year. In general, purchase orders close out at the end of the fiscal year unless they are identified for carryover as part of the budget process of the ensuing year. These encumbrances were authorized, budgeted, and appropriated by City Council in a prior fiscal year but were not fully receipted in due to the ongoing nature of the expense.

## **Fund Balance (governmental funds)**

Fund balance refers to the difference between current financial assets and liabilities reported in a governmental fund. Since all related assets and liabilities are not reported for governmental funds, fund balance is considered more of a liquidity measure than a net worth measures. Credit rating agencies monitor fund balance levels and strongly consider unrestricted fund balance when determining a local government's creditworthiness. Fund balance is also important to guard against unanticipated events that would adversely affect the financial condition of the City and jeopardize the continuation of necessary public services. There are five (5) types of fund balance:

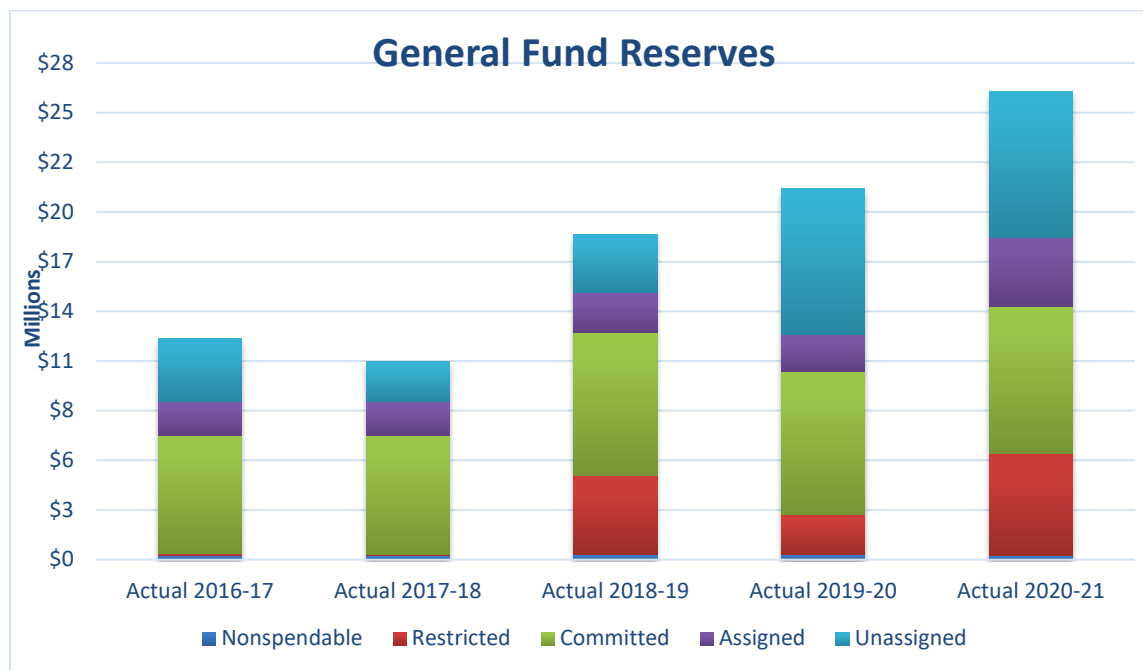
### Restricted

1. *Non-spendable (inherently non-spendable)* – resources that cannot be spent because of form (e.g. inventory, long-term loans receivable) or because they must be maintained intact (e.g. endowment principal).

2. *Restricted (externally enforceable limitations)* – resources with limitations imposed by creditors, grantors, laws, regulations, or enabling legislation.
  - Half-Cent Surtax – Okaloosa County voters imposed an additional half-cent surtax to be used for capital projects and non-recurring expenditures. This equates to approximately \$1.5M each year for ten (10) years.

#### Unrestricted

3. *Committed (self-imposed limitations)* – resources whose use is constrained by limitations that the governing body has imposed and remains binding until removed in the same manner as imposed.
  - Disaster/Emergency Reserve – City Council established a committed fund balance of 30% of annual budgeted expenditures per Resolution 2011-13 adopted August 16, 2011. This equates to \$8.6M in the current year budget.
4. *Assigned (limitation resulting from intended use)* – resources whose use is constrained by a body or official designated by the governing body.
  - Subsequent Year's Budget – City Council authorizes City management to set forth in the annual budget (and any amendments thereto) fund balance for specific purposes per Resolution 2011-13 adopted August 16, 2011.
5. *Unassigned (residual net assets not otherwise classified)* – total fund balance in excess of the non-spendable, restricted, committed, and assigned fund balances (e.g. surplus). There is currently \$8.84M available in this fund balance.



## Changes in Fund Balance

Changes in reserves are anticipated, as displayed below, primarily due to the use of previously appropriated reserves specific to facility and vehicle repairs and replacements, as well as the use of designated Florida Building Code fund reserves, budgeted to assist with the purchase of a new vehicle. This representation of fund balance includes total fund balance.

### **Changes in Fund Balance - Governmental Funds**

	Actual	Budget		Variance FY22 to FY23	
	FY 2021	FY 2022	FY 2023	\$	%
General Fund	\$27,375,609	\$26,077,400	\$26,077,400	\$0	0.0%
Law Enf. Trust Fund	\$108,208	\$98,344	\$88,480	-\$9,864	-10.0%
Law Enf. Training Fund	\$18,029	\$18,029	\$18,029	\$0	0.0%
FBC Fund	\$934,409	\$787,423	\$787,423	\$0	0.0%
CDBG Fund	\$0	\$0	\$0	\$0	0.0%
CRA Fund	\$4,133,412	\$4,133,412	\$4,133,412	\$0	0.0%
Debt Service Fund	\$21,156	\$21,156	\$21,156	\$0	0.0%
Beal Memorial Fund	\$4,154,232	\$3,804,232	\$3,757,935	-\$46,297	-1.2%

\* Amounts depicted in chart include total fund balance

## **Working Capital (proprietary funds)**

Working capital refers to the difference between current assets and current liabilities reported in a proprietary fund. This measure indicates relative liquidity. Credit rating agencies consider the availability of working capital in their evaluations of a local government's creditworthiness. Working capital is also important in mitigating unanticipated events and ensuring stable services and fees.

The City's target level of working capital is 90 days of annual operating expenses, and currently exceeds this level for all funds. It is not feasible to project this measure into the future.

### **Working Capital Analysis - in Days**

	Actual		
	FY 2019	FY 2020	FY 2021
Utilities Fund	466	587	510
Sanitation Fund	279	235	245
Stormwater Fund	917	721	481



## Net Assets (proprietary funds)

Net assets refers to the difference between assets and liabilities reported in a proprietary fund, and may be considered a measure of net worth. There are two types of net assets:

1. *Restricted* – funds committed for identified purposes or legally required to be segregated; not available to liquidate liabilities of the current period (e.g. debt service, impact fees).
  2. *Unrestricted* – funds not required to be on hand and that have not been identified for a particular purpose; available for capital projects or to balance the budget; the measure of financial health for an enterprise fund.
- City Council established that unrestricted net assets will be maintained at 33% of operating, debt service, and transfers out per Resolution 2011-13 adopted August 16, 2011. The City currently meets this policy for all funds.

### Net Assets Analysis

				<i>Estimate</i>	
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Utilities Fund	95.9%	119.3%	129.0%	121.0%	92.6%
Sanitation Fund	57.1%	138.8%	144.9%	85.8%	64.2%
Stormwater Fund	184.5%	23.2%	28.9%	71.3%	67.7%

## Investments

Investment Philosophy – Funds shall be invested in a manner that will ensure the safety of principal while meeting daily cash flow needs. Optimization of investment income shall be secondary to the requirements of safety and liquidity.

Investment Policy – Ordinance 1921, adopted by City Council in June 2015, governs the investment of funds in excess of those required to meet current expenses, with the exception of pension funds, funds related to the issuance of debt where there are other existing policies or indentures in effect for such funds, and Beal Memorial Cemetery Perpetual Care funds. In a nutshell:

- The primary investment objectives, in order of importance, are: safety of principal, liquidity, and investment income.
- Cash balances from all funds are consolidated to maximize investment earnings. Investment income is allocated to each fund based on the fund's respective participation and in accordance with generally accepted accounting principles.
- The investment portfolio shall be structured, to the extent possible, to match investment maturities with known cash needs and anticipated cash flow requirements.
- Investments will be diversified, to the extent practicable, to control the risk of loss resulting from over-concentration of assets in a specific maturity, issuer, instrument, dealer, or institution.

- Each portfolio's performance will be reviewed on a quarterly basis, with emphasis placed on results achieved over a rolling time period of three to five years for long-term portfolios. Objectives will be reviewed annually and adjusted as necessary after consultation with the Finance Director, Investment Advisor(s), and Portfolio Manager(s).

The City currently maintains two short-to-medium term portfolios, one long term portfolio, and one short term portfolio externally managed through our Investment Manager (PFM Asset Management). Since the City has transitioned from internally managed portfolios, benefits of the enhanced diversification and third-party management have been realized, including increased cash flow and interest earnings.

## **Debt Issuance**

Debt Limit – The State of Florida does not place a legal limit of debt on municipalities. However, general obligation debts greater than one year require voter referendum approval. Special revenue debt is pledged by a specific revenue source and limited by available revenue; therefore, it is not subject to voter referendum. Any new debt will be carefully evaluated as to its impact on operations.

Debt Philosophy – The use of debt financing for long-term capital improvement programs is based upon two types of debt financing: 1) “pay-as-you-go” and 2) “pay-as-you-use”. In practice, the City uses a mix of these two basic methods to finance its Capital Improvements Program, with pay-as-you-go financing used for recurrent capital expenditures and pay-as-you-use financing used for long-term, non-recurrent capital expenditures.

- Pay-As-You-Go – A type of financing whereby current revenues, taxes, and/or grants rather than long term debt are used to pay for capital improvements. Example: annual street paving.
- Pay-As-You-Use – A type of financing whereby long-term debt is used to pay for capital improvements. Example: debt financing for a new municipal facility.

Debt Policy Statement – The following policy statements govern the City's use of debt to finance long-term, non-recurring capital improvements:

- Recurrent capital expenditures for replacement, expansion and/or acquisition of plant, equipment, and/or motor vehicles will be financed on a pay-as-you-go basis from funds available and appropriated in the City's annual operating budget.
- Only long-term, non-recurrent capital expenditures for public improvements having a relatively greater cost and longer useful life, and which require additional funding over and beyond the fiscal capacity of the City's annual operating budget, will be financed through the issuance or creation of long-term debt. These expenditures will not be debt-financed for periods exceeding the projected useful life of the improvement.
- All capital improvements financed through the use of long-term debt will be consistent with the adopted Capital Improvements Program and the current fiscal year's adopted Budget.
- Revenue sources that will be used to pay long-term debt will be conservatively projected to ensure that such debt is adequately and soundly financed.
- The City's total general obligation debt will not exceed 10% of its assessed valuation. The City does not currently have any general obligation debt.

- The City will use special assessment revenue bonds or other self-supporting bonds where possible and appropriate to finance long-term, non-recurrent capital improvements, rather than general obligation bonds.
- The City will establish and maintain effective communications with bond rating agencies to keep them informed of its financial condition.

**Debt Capacity** – The debt capacity of both the General Fund and Utilities Fund is contingent upon available resources and existing debt. The current outstanding debt requires a coverage ratio of 1.15-time earnings. The General Fund is at 12.90 and the Utilities Fund is at 2.06. The Sanitation and Stormwater funds are participating in the facilities consolidation, which is the first debt incurred in these funds.

**Debt Ratio** – Indicates the percentage of assets financed via debt, and therefore the financial flexibility of the fund.

	Debt Ratio Analysis				
	Actual			Budget	
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
General Fund	101.5%	92.4%	71.7%	43.7%	39.2%
Utilities Fund	47.2%	44.4%	42.5%	76.4%	66.5%
Sanitation Fund	0.0%	0.0%	0.0%	42.1%	37.9%
Stormwater Fund	0.0%	0.0%	0.0%	53.2%	48.0%

**Debt Rating** – The City maintains an AA rating with both Standard and Poor’s and Fitch.

	Principal	Interest	Total
FY 2022-23 Budget Debt Impact	3,016,016	1,035,034	4,051,050

## Debt Principal and Interest Payments by Fund

Fiscal Yr	General Fund		Enterprise Funds		Total	
	Principal	Interest	Principal	Interest	Principal	Interest
2022-23	1,414,621.90	272,485.08	1,601,394.56	762,548.60	3,016,016.46	1,035,033.68
2023-24	1,329,490.56	241,798.45	1,643,815.99	719,994.37	2,973,306.55	961,792.82
2024-25	1,073,527.89	214,371.51	1,776,051.51	676,217.25	2,849,579.40	890,588.76
2025-26	1,092,055.07	189,263.54	1,824,535.79	627,782.57	2,916,590.86	817,046.11
2026-27	804,505.59	165,906.27	1,874,017.52	577,912.43	2,678,523.11	743,818.70
2027-28	3,349,488.36	144,599.14	1,925,529.48	526,574.08	5,275,017.84	671,173.22
2028-29	358,306.30	54,830.28	1,979,105.54	473,704.42	2,337,411.84	528,534.70
2029-30	377,618.05	45,519.13	2,121,780.84	419,239.13	2,499,398.89	464,758.26
2030-31	385,832.70	35,554.54	2,182,000.43	359,762.32	2,567,833.13	395,316.86
2031-32	90,148.01	25,351.99	2,242,523.76	298,456.19	2,332,671.77	323,808.18
2032-33	93,600.68	21,899.32	2,306,394.79	235,305.96	2,399,995.47	257,205.28
2033-34	97,185.58	18,314.42	1,707,659.07	170,207.70	1,804,844.65	188,522.12
2034-35	100,907.79	14,592.21	1,283,680.47	122,503.05	1,384,588.26	137,095.26
2035-36	104,772.56	10,727.44	847,705.26	86,794.74	952,477.82	97,522.18
2036-37	108,785.35	6,714.65	880,172.37	54,327.63	988,957.72	61,042.28
2037-38	66,531.90	2,548.17	538,303.58	20,617.03	604,835.48	23,165.20
	<u>10,847,378.28</u>	<u>1,464,476.15</u>	<u>26,734,670.97</u>	<u>6,131,947.46</u>	<u>37,582,049.25</u>	<u>7,596,423.61</u>

## DEBT SCHEDULES

### Facility & Infrastructure Debt Service by Fiscal Year

Fiscal Yr	Fund 401	Fund 401	Fund 001, 401, 403 & 405	Fund 001	Fund 001	Fund 001	GRAND TOTAL
	SRF Loan	2015 Revenue Note	2013 Revenue Note	2013 Revenue Note	2013A Revenue Note	2023 Revenue Note	
	<i>Pump Station &amp; Force Main</i>	<i>Utility System Improvements</i>	<i>Municipal Facilities</i>	<i>Municipal Facilities</i>	<i>Recreation Complex &amp; Equipment</i>	<i>Preston Hood Athletic Complex Expansion</i>	
2022-23	943,366.76	664,076.40	850,000.00	923,598.85	557,524.58	592,000.00	4,530,566.59
2023-24	943,366.76	663,943.60	850,000.00	307,637.08	557,525.26		3,322,472.70
2024-25	943,366.76	663,402.00	950,000.00	305,137.44	557,524.76		3,419,430.96
2025-26	943,366.76	663,451.60	950,000.00	307,136.60	557,524.98		3,421,479.94
2026-27	943,366.76	663,063.20	949,999.99	308,387.28	557,524.58		3,422,341.81
2027-28	943,366.76	663,236.80	950,000.00	308,887.50	3,080,700.00		5,946,191.06
2028-29	943,366.76	663,943.20	950,000.00	308,636.58			2,865,946.54
2029-30	943,366.76	663,153.20	1,050,000.01	307,637.18			2,964,157.15
2030-31	943,366.76	663,896.00	1,049,999.99	305,887.24			2,963,149.99
2031-32	943,366.76	663,113.20	1,049,999.99				2,656,479.95
2032-33	943,366.76	663,834.00	1,049,999.99				2,657,200.75
2033-34	943,366.76		1,050,000.01				1,993,366.77
2034-35	471,683.52		1,050,000.00				1,521,683.52
2035-36			1,050,000.00				1,050,000.00
2036-37			1,050,000.00				1,050,000.00
2037-38			628,000.68				628,000.68
Total	<u>\$ 11,792,084.64</u>	<u>\$ 7,299,113.20</u>	<u>\$ 15,478,000.66</u>	<u>\$ 3,382,945.75</u>	<u>\$ 5,868,324.16</u>	<u>\$ 592,000.00</u>	<u>\$ 44,412,468.41</u>

### Equipment Debt Service by Fiscal Year

Fiscal Year	Fund 001	Fund 001	Fund 001	Fund 001	GRAND TOTAL
	2022	2014	2015	Capital	
	Revenue Note	Interfund Loan	Lease	Revenue Note	
	<i>Fire Ladder Truck</i>	<i>Fire Pumper</i>	<i>Fitness Equipment</i>	<i>Golf Irrigation Equipment</i>	
2022-23	341,464.68	55,663.00	17,160.96	312,156.72	414,288.64
2023-24	227,643.09	55,665.90	17,160.96	312,156.72	300,469.95
2024-25	-	-	8,580.48	312,156.72	8,580.48
2025-26	-	-	-	312,157.03	
Total	\$ 569,107.77	\$ 111,328.90	\$ 42,902.40	\$ 1,248,627.19	\$ 723,339.07



# CITY OF FORT WALTON BEACH, FL

## Summary of Estimated Financial Sources & Uses - All Funds

	<b>Major Funds <sup>1</sup></b>								
	<b>GENERAL FUND</b>			<b>UTILITIES FUND</b>			<b>SANITATION FUND</b>		
	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>
	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
<b>Financial Sources</b>									
Ad Valorem Taxes	6,608,861	6,870,632	7,438,755	-	-	-	-	-	-
Other Taxes	5,745,592	7,502,598	8,008,290	-	-	-	-	-	-
Licenses and Permits	3,442,354	3,219,306	3,256,178	89,963	-	-	14,154	13,000	26,000
Intergovernmental Revenue	7,815,811	3,474,999	4,628,740	-	-	900,000	-	-	-
Charges for Services	3,461,193	3,145,442	3,338,327	11,856,685	11,619,894	11,709,115	3,996,753	4,466,098	4,577,644
Fines and Forfeitures	64,130	68,027	64,463	-	-	-	-	-	-
Interest & Other Revenues	621,199	727,501	693,290	354,486	48,000	36,050	337,360	3,125	2,425
Other Financing Sources	3,248,306	387,528	-	-	-	-	-	-	-
	<b>31,007,446</b>	<b>25,396,033</b>	<b>27,428,043</b>	<b>12,301,134</b>	<b>11,667,894</b>	<b>12,645,165</b>	<b>4,348,267</b>	<b>4,482,223</b>	<b>4,606,069</b>
Appropriation from Reserves	-	1,298,209	-	-	1,915,519	2,346,012	-	31,473	140,882
	<b>\$ 31,007,446</b>	<b>\$ 26,694,242</b>	<b>\$ 27,428,043</b>	<b>\$ 12,301,134</b>	<b>\$ 13,583,413</b>	<b>\$ 14,991,176</b>	<b>\$ 4,348,267</b>	<b>\$ 4,513,696</b>	<b>\$ 4,746,951</b>
Interfund Transfers In	1,759,782	1,003,054	1,090,895	-	-	-	-	-	-
<b>Total Financial Sources</b>	<b>\$ 32,767,228</b>	<b>\$ 27,697,297</b>	<b>\$ 28,518,938</b>	<b>\$ 12,301,134</b>	<b>\$ 13,583,413</b>	<b>\$ 14,991,176</b>	<b>\$ 4,348,267</b>	<b>\$ 4,513,696</b>	<b>\$ 4,746,951</b>
<b>Financial Uses</b>									
General Government	3,632,924	3,877,353	4,950,823	-	-	-	-	-	-
Public Safety	11,980,036	12,984,897	14,274,099	-	-	-	-	-	-
Physical Environment	476,113	792,732	418,557	10,145,721	8,307,369	8,649,349	3,996,753	3,880,819	3,969,062
Transportation	741,097	862,200	605,524	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-	-	-	-
Culture & Recreation	4,924,696	4,893,518	5,518,092	-	-	-	-	-	-
Capital Outlay/Improvements	2,651,824	2,280,155	2,388,450	125,942	2,323,900	3,380,033	417,911	240,000	372,221
Debt Service	4,239	1,685,497	-	1,361,518	2,142,667	2,142,943	-	85,000	85,000
Reclass of Capital for Depreciation	-	-	-	-	-	-	-	-	-
	<b>24,410,929</b>	<b>27,376,352</b>	<b>28,155,545</b>	<b>11,633,181</b>	<b>12,773,936</b>	<b>14,172,325</b>	<b>4,414,664</b>	<b>4,205,819</b>	<b>4,426,283</b>
Contingencies	-	285,928	324,993	-	115,099	115,099	-	45,321	45,321
Reserves	-	-	-	-	-	-	-	-	-
	<b>\$ 24,410,929</b>	<b>\$ 27,662,280</b>	<b>\$ 28,480,538</b>	<b>\$ 11,633,181</b>	<b>\$ 12,889,035</b>	<b>\$ 14,287,424</b>	<b>\$ 4,414,664</b>	<b>\$ 4,251,140</b>	<b>\$ 4,471,604</b>
Interfund Transfers Out	1,963,506	35,017	38,400	1,238,095	694,377	703,751	325,459	262,556	275,348
<b>Total Financial Uses</b>	<b>\$ 26,374,435</b>	<b>\$ 27,697,297</b>	<b>\$ 28,518,938</b>	<b>\$ 12,871,276</b>	<b>\$ 13,583,413</b>	<b>\$ 14,991,176</b>	<b>\$ 4,740,123</b>	<b>\$ 4,513,696</b>	<b>\$ 4,746,951</b>
Net Increase/(Decrease) in Fund Balance / Net Assets <sup>4</sup>	6,392,793	(1,298,209)	-	187,395	(1,915,519)	(2,346,012)	396,913	-	-
Fund Bal / Net Assets <sup>4</sup> - Oct 1	20,982,816	27,375,609	26,077,400	21,876,080	22,063,475	20,147,956	3,156,621	2,058,647	2,058,647
<b>Fund Bal / Net Assets<sup>4</sup> - Sep 30</b>	<b>\$ 27,375,609</b>	<b>\$ 26,077,400</b>	<b>\$ 26,077,400</b>	<b>\$ 22,063,475</b>	<b>\$ 20,147,956</b>	<b>\$ 17,801,944</b>	<b>\$ 3,553,534</b>	<b>\$ 2,058,647</b>	<b>\$ 2,058,647</b>

### Notes

<sup>1</sup> Major funds each comprise at least 10% of the total appropriated budget

<sup>2</sup> Other Governmental Funds - Law Enforcement Trust, Law Enforcement Training, Florida Building Code, CRA, CDBG, Debt Service, Beal Memorial

<sup>3</sup> Other Enterprise Funds - Stormwater

<sup>4</sup> Fund Balance / Net Assets amounts used are unrestricted, except CRA Fund which is committed to capital projects

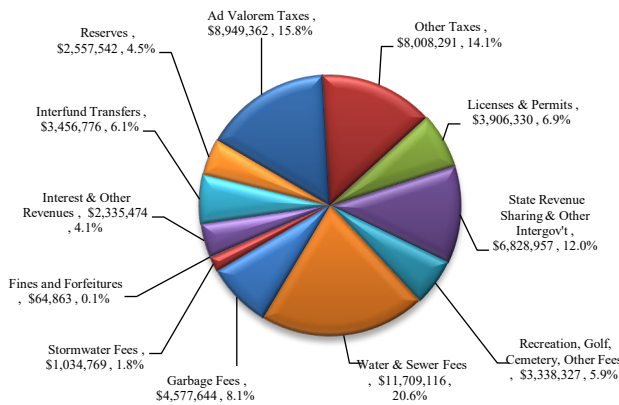
**Non-Major Funds**

OTHER GOVERNMENTAL <sup>2</sup>			OTHER ENTERPRISE <sup>3</sup>			Total All Funds			% of Budget
2020-21 Actual	2021-22 Budget	2022-23 Budget	2020-21 Actual	2021-22 Budget	2022-23 Budget	2020-21 Actual	2021-22 Budget	2022-23 Budget	
1,350,992	1,417,976	1,510,607	-	-	-	7,959,853	8,288,608	8,949,362	15.8%
-	-	-	-	-	-	5,745,592	7,502,599	8,008,291	14.1%
660,286	503,615	624,152	-	-	-	4,206,757	3,735,921	3,906,330	6.9%
1,278,677	1,188,133	1,300,217	-	200,000	-	9,094,488	4,863,132	6,828,957	12.0%
-	-	-	1,035,527	1,027,413	1,034,769	20,350,158	20,258,847	20,659,855	36.4%
13,346	400	400	-	-	-	77,476	68,427	64,863	0.1%
737,130	3,209	1,603,209	6,972	500	500	2,057,147	782,335	2,335,474	4.1%
-	-	-	-	-	-	3,248,306	387,528	-	0.0%
4,040,431	3,113,333	5,038,585	1,042,499	1,227,914	1,035,270	52,739,778	45,887,397	50,753,132	
-	156,850	9,864	-	498,335	60,784	-	3,900,386	2,557,542	4.5%
<b>\$ 4,040,431</b>	<b>\$ 3,270,183</b>	<b>\$ 5,048,449</b>	<b>\$ 1,042,499</b>	<b>\$ 1,726,249</b>	<b>\$ 1,096,057</b>	<b>\$ 52,739,778</b>	<b>\$ 49,787,783</b>	<b>\$ 53,310,674</b>	
1,963,506	2,070,513	2,365,881	-	-	-	3,723,288	3,073,567	3,456,776	6.1%
<b>\$ 6,003,937</b>	<b>\$ 5,340,696</b>	<b>\$ 7,414,330</b>	<b>\$ 1,042,499</b>	<b>\$ 1,726,249</b>	<b>\$ 1,096,057</b>	<b>\$ 56,463,066</b>	<b>\$ 52,861,351</b>	<b>\$ 56,767,451</b>	
-	-	-	-	-	-	3,632,924	3,877,353	4,950,823	8.7%
1,008,238	636,775	637,325	-	-	-	12,988,274	13,621,672	14,911,424	26.3%
15,413	385,317	84,997	1,040,698	895,881	888,122	15,674,698	14,262,119	14,010,088	24.7%
-	-	-	-	-	-	741,097	862,200	605,524	1.1%
945,657	1,258,453	2,844,768	-	-	-	945,657	1,258,453	2,844,768	5.0%
-	-	-	-	-	-	4,924,696	4,893,518	5,518,092	9.7%
171,578	488,100	514,000	87,157	600,900	-	3,454,412	5,933,055	6,654,704	11.7%
1,908,339	1,685,496	2,281,182	-	136,000	136,000	3,274,096	5,734,660	4,645,125	8.2%
-	-	-	-	-	-	-	-	-	0.0%
4,049,225	4,454,141	6,362,272	1,127,855	1,632,781	1,024,122	45,635,854	50,443,030	54,140,547	
-	-	-	-	9,817	9,817	-	456,165	495,230	0.9%
-	886,556	1,052,056	-	-	-	-	886,556	1,052,056	1.9%
<b>\$ 4,049,225</b>	<b>\$ 5,340,697</b>	<b>\$ 7,414,328</b>	<b>\$ 1,127,855</b>	<b>\$ 1,642,599</b>	<b>\$ 1,033,940</b>	<b>\$ 45,635,854</b>	<b>\$ 51,785,751</b>	<b>\$ 55,687,833</b>	
-	-	-	-	83,650	62,116	3,527,060	1,075,601	1,079,616	1.9%
<b>\$ 4,049,225</b>	<b>\$ 5,340,696</b>	<b>\$ 7,414,330</b>	<b>\$ 1,127,855</b>	<b>\$ 1,726,249</b>	<b>\$ 1,096,057</b>	<b>\$ 49,162,914</b>	<b>\$ 52,861,351</b>	<b>\$ 56,767,451</b>	
1,954,712	729,706	1,042,192	(194,427)	(498,335)	(60,784)	7,300,152	(3,013,830)	(1,505,486)	
7,394,952	9,349,664	10,079,370	4,796,090	4,297,755	3,799,420	58,206,559	65,145,150	62,162,793	
<b>\$ 9,349,664</b>	<b>\$ 10,079,370</b>	<b>\$ 11,121,562</b>	<b>\$ 4,601,663</b>	<b>\$ 3,799,420</b>	<b>\$ 3,738,636</b>	<b>\$ 65,506,711</b>	<b>\$ 62,131,320</b>	<b>\$ 60,657,307</b>	

# Executive Budget Summary

## Where the Money Comes From ...

Budgeted Revenues: \$56,767,451



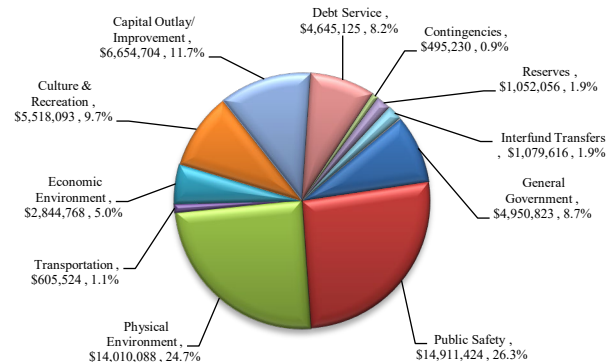
**User Fees** are the largest revenue source for the City at 36.4% and generate \$20.6M. Unlike taxes, these charges are directly related to the service received and are collected for recreation & golf activities, water & sewer services, garbage collection, and stormwater.

**Ad Valorem (Property) Taxes** are the City's second largest revenue source at \$8.94M, or 15.8%, of revenues. Property taxes fund essential services such as police, fire, planning, & code enforcement.

**Other Taxes** total \$8.0M and are the third largest revenue source at 14.1%. This category includes local option gas tax, ½ cent sales tax, utility taxes, communication services tax, business tax receipts, insurance premium tax for police and fire pensions, and other state shared revenues.

## ... And Where the Money Goes

Budgeted Expenditures: \$56,767,451



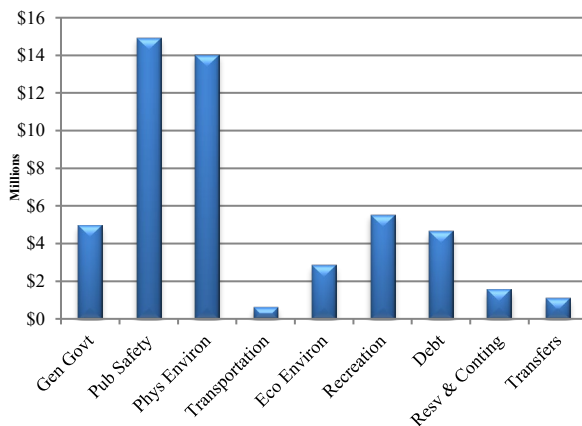
**Public Safety** includes police, fire, code enforcement, and building inspections, comprising the largest expense to the City at \$14.9M, or 26.3%.

**Physical Environment** includes water, sewer, garbage, stormwater, and cemetery operations and totals \$14.0M, or 24.7%, of expenses.

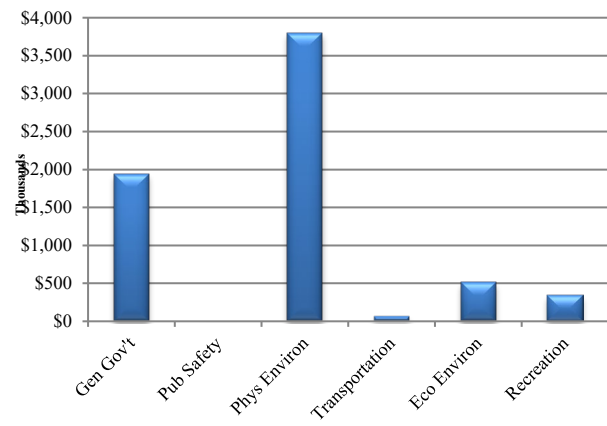
**Recreation & Cultural Services** totals \$5.51M, or 9.7%, of expenses and includes parks & recreation programs and facilities, senior activities, library, museums, and golf courses.

BUDGET SUMMARY				
	FY 2022-23	FY 2021-22	\$ Variance	% Variance
General Fund	28,518,938	27,697,297	821,641	2.97%
Law Enf. Trust Fund	12,173	12,173	0	0%
Law Enf. Training	500	500	0	0%
FBC Fund	624,652	651,101	(26,449)	(4.06)%
CDBG Fund	142,827	168,866	(26,039)	(15.42)%
CRA Fund	4,267,997	2,437,243	1,830,754	75.12%
Debt Service Fund	2,281,182	1,685,496	595,686	35.34%
Utilities Fund	14,991,177	13,583,413	1,407,764	10.36%
Sanitation Fund	4,746,951	4,513,696	233,255	5.17%
Stormwater Fund	1,096,057	1,726,249	(630,192)	(36.51)%
Beal Memorial Fund	84,997	385,317	(300,320)	(77.94)%
<b>GRAND TOTAL</b>	<b>\$56,767,451</b>	<b>\$52,861,351</b>	<b>\$3,906,100</b>	<b>7.39%</b>

**Operating Budget**  
**\$50,112,746**



**Capital Budget**  
**\$6,654,705**



**General Government** is comprised of the City Council, City Manager, IT, Human Resources, City Clerk, Finance, Purchasing, Development Services, Fleet, and Facilities. These groups shape overall City policy and/or provide guidance and assistance to other departments and the public.



**Public Safety** includes Police, Fire, Code Enforcement, and Building Permitting & Inspections. These groups monitor the safety and welfare of City property owners.



**Physical Environment** includes the production and distribution of drinking water, collection and treatment of wastewater, collection of residential and commercial garbage, recycling, management of stormwater and environmental issues, and cemetery operations.



**Transportation** includes right-of-way, engineering, and streets.

**Economic Environment** includes the CDBG program for low-moderate income families and the CRA program to revitalize blighted areas.



**Recreation** activities include neighborhood and facility parks, a tennis center, a library, a museum complex, a recreation complex, and two 18-hole golf courses.



Highlights for the upcoming year include:

**IT Replacements** – 8 computers, 8 laptops, 1 servers, 16 tablets.

**Vehicle Replacements** – 10 trucks, 1 side loader, 1 Vactor

**Facility Repairs** – Recreation: resurface gym floor, replace carpet City Hall, replace Generator Enclosure at PD/FD, ballfield bathroom wood & fixture replacement at City Hall Athletic Fields.

**Street Resurfacing/Restriping** – Resurfacing: Sotir Street NW from Memorial Parkway NW to Bayou Woods Drive NW; Hudson Drive NW from Fliva Avenue to Sotir Street NW; Alabama Avenue NW Alley. Stafford Circle NE from Mooney Road NE to Cul-de-sac; Carlyle Court NE from Merioneth Drive NE to Cul-de-sac; White Wilson parking area.

**Sewer Grouting & Lining** – Locations based upon video reports, maintenance, and flow monitoring.

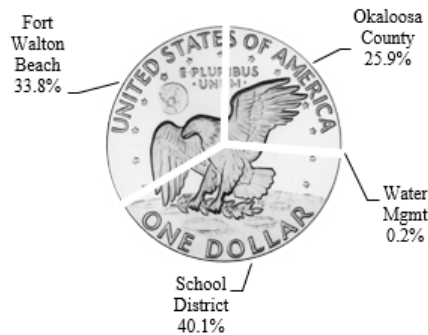
**Storm Drainage Improvement** – Identified in the five-year schedule listed in the Stormwater Master Plan; Martisa Road Stormwater Replacement.

## Did You Know? . . .

### 2022 Property Tax Allocation for a City Property Owner

(Based on taxable property value of \$125,000)

	Millage	Taxes	% of Total
School District	5.9430	742.88	40.1%
Fort Walton Beach	4.9999	624.99	33.8%
Okaloosa County	3.8308	478.85	25.9%
Water Mgmt	0.0294	3.68	0.2%
	14.8031	\$ 1,850.40	100.0%



The City of Fort Walton Beach comprises 33.8% of a citizen's tax bill.



One mill equals \$1 per \$1,000 of taxable property value. Over 11% of properties within the City have exemptions that enable them to pay no property taxes (i.e. homestead exemptions).



**67% of residents & 58% of businesses will pay \$50.00 or less per month in City property taxes**

That's far less than two common monthly bills....

Basic Cable TV & Internet



\$102.99



Cell Phone

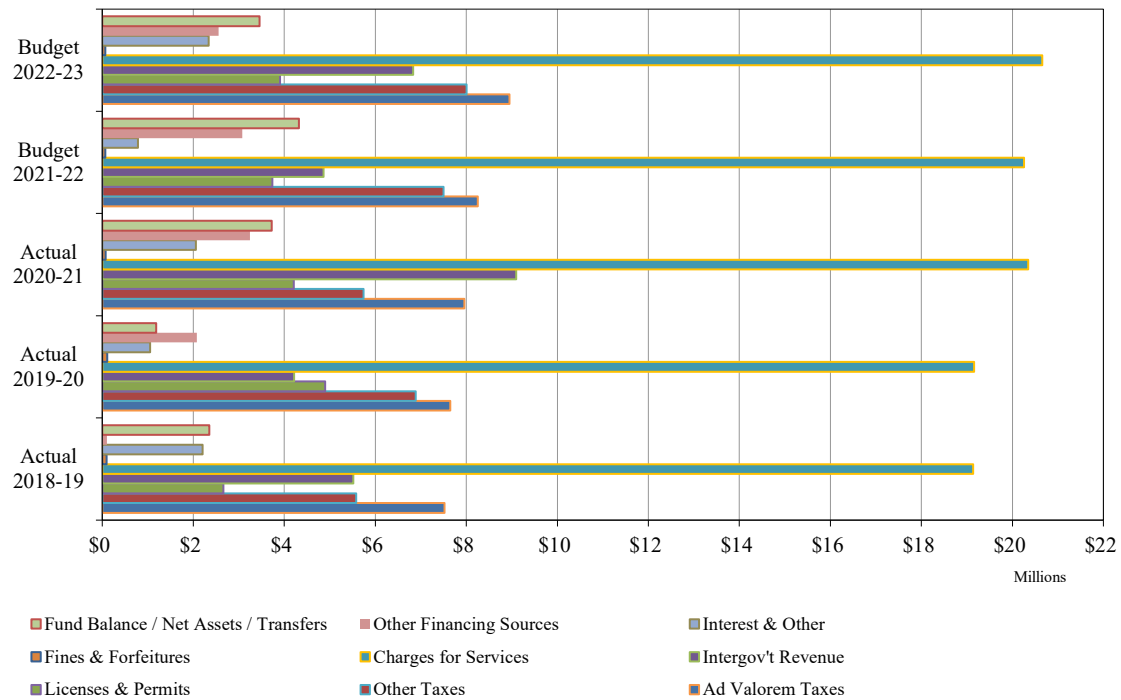
\$55.00



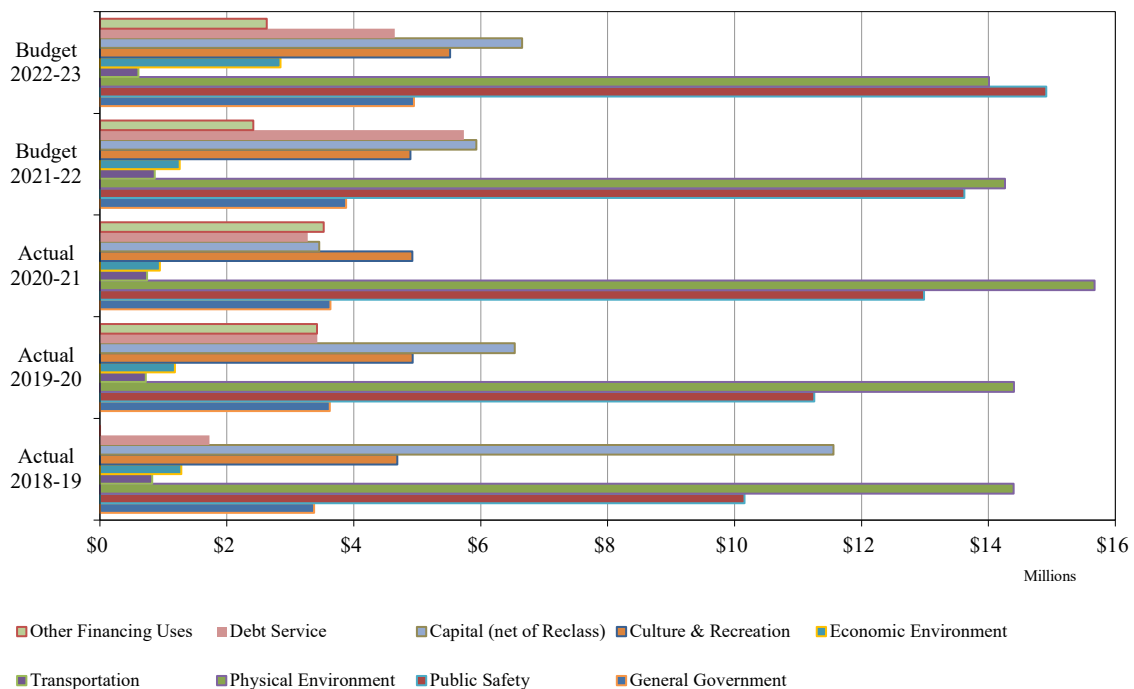


## Executive Budget Summary

Revenues by Category



Expenses by Category



## Executive Budget Summary



### Cost of . . . One Police Officer, 24 Hrs/Day

Starting Salary	46,615
Incentive Pay	-
Overtime	1,009
Holiday Worked	1,850
Health Insurance	18,000
Pension	21,223
Federal Taxes	3,639
Workers Comp	1,665
<i>Personnel</i>	<i>\$ 94,000</i>

Equipment & Supplies	2,133
Vehicle Fuel & Repair	6,972
Insurance	827
<i>Operating</i>	<i>\$ 9,932</i>

*Annual Recurring* 103,932

Immunizations	250
Radio, Uniform, Vest, G	2,437
Vehicle & Equipment	55,000
<i>Non-Recurring</i>	<i>\$ 57,687</i>

Total Cost to Hire &  
Equip One Officer \$ 161,619

2 Officers Required  
for 24 Hour Coverage x 2

Total Cost \$ 323,238

The City has 54 sworn police officers



### Cost of . . . One Firefighter/EMT, 24 Hrs/Day

Starting Salary	43,000
Incentive Pay	200
Overtime	2,785
Holiday Worked	1,680
Health Insurance	18,000
Pension	22,403
Federal Taxes	3,290
Workers Comp	2,254
<i>Personnel</i>	<i>\$ 93,612</i>

Physicals, Immunizations	350
Uniform Replacement	335
Training/Other	1,000
<i>Operating</i>	<i>\$ 1,685</i>

*Annual Recurring* 95,297

Uniform	2,949
<i>Non-Recurring</i>	<i>\$ 2,949</i>

Total Cost to Hire &  
Equip One Firefighter \$ 98,246

3 Firefighters Required (min. manning)  
for 24 Hour Coverage x 3

Total Cost \$ 294,737

The City has 44 firefighters



### Cost to . . . Maintain 10 Acres of Park

Salaries	31,376
Health Insurance	18,000
Pension	1,569
Federal Taxes	2,400
Workers Comp	2,328
<i>Personnel</i>	<i>\$ 55,673</i>

Utilities & Fuel	5,896
Vehicle/Equip Re	799
Grounds Mainten	3,840
Other	1,146
<i>Operating</i>	<i>\$ 11,681</i>

*Annual Recurring* 67,353

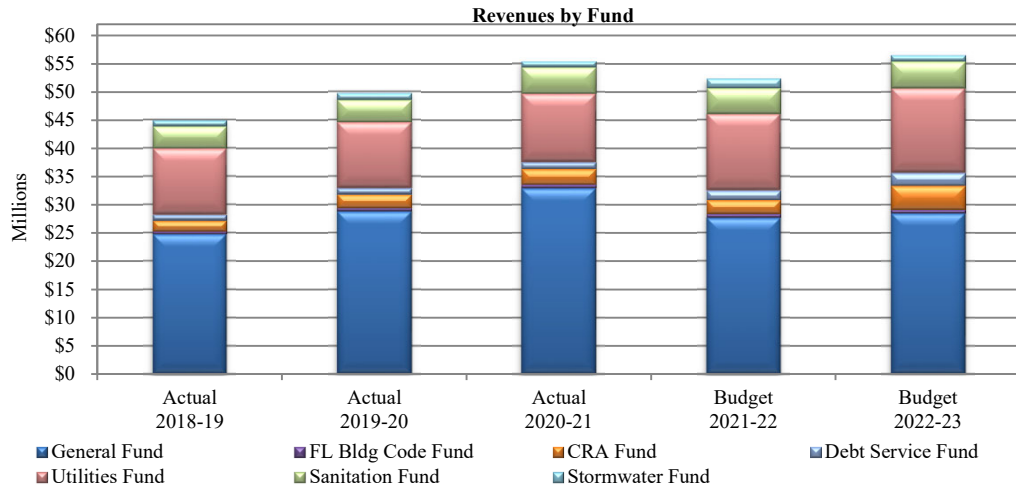
¼ Ton Truck	41,000
52" Mower	19,500
Field Rake	9,800
Trailer	2,500
Backpack Blower	450
16" Chainsaw	300
<i>Non-Recurring</i>	<i>\$ 73,550</i>

Total Cost \$ 140,903

The City has 206 acres of park

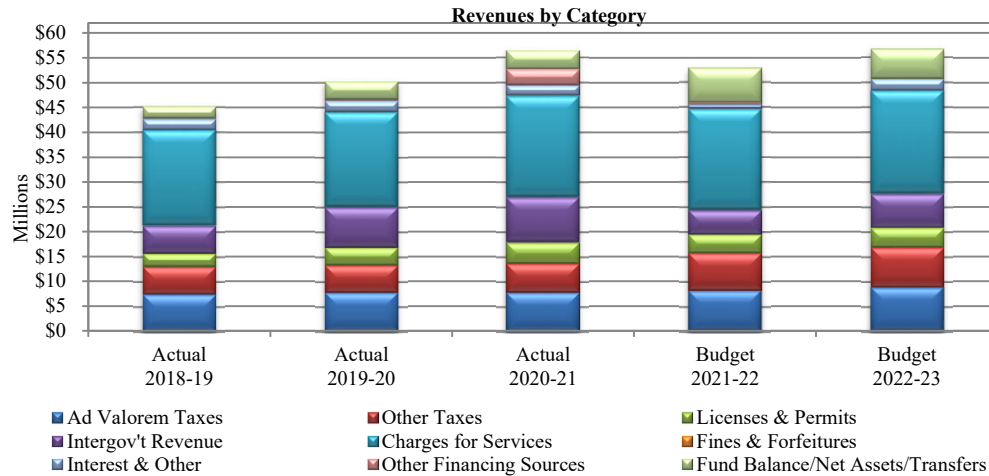
# CITY OF FORT WALTON BEACH, FL

## Revenue Trends - All Funds



	Actual 2018-19	Actual 2019-20	Actual 2020-21	Budget 2021-22	Budget 2022-23	\$ Variance	% Variance
General Fund	24,760,821	28,804,434	32,962,460	27,697,297	28,518,938	821,641	2.97%
Law Enf. Trust Fund**	6,578	29,284	22,613	12,173	12,173	-	0.00%
Law Enf. Training Fund**	4,928	4,439	4,501	500	500	-	0.00%
FL Bldg Code Fund	493,366	562,605	636,779	651,101	624,652	(26,449)	-4.06%
CDBG Fund	135,313	174,691	294,572	168,866	142,827	(26,039)	-15.42%
CRA Fund	1,933,751	2,443,175	2,773,051	2,437,243	4,267,997	1,830,754	75.12%
Debt Service Fund	986,077	1,060,920	1,151,840	1,685,496	2,281,182	595,686	35.34%
Utilities Fund	11,748,379	11,680,187	12,133,278	13,583,413	14,991,176	1,407,763	10.36%
Sanitation Fund	3,888,873	4,001,231	4,721,186	4,513,696	4,746,952	233,256	5.17%
Stormwater Fund	1,052,999	1,205,939	1,044,823	1,726,249	1,096,057	(630,192)	-36.51%
Beal Memorial Fund**	161,747	340,932	717,963	385,317	84,997	(300,320)	-77.94%
Revenues	45,172,835	50,307,840	56,463,066	52,861,351	56,767,451	3,906,100	7.39%

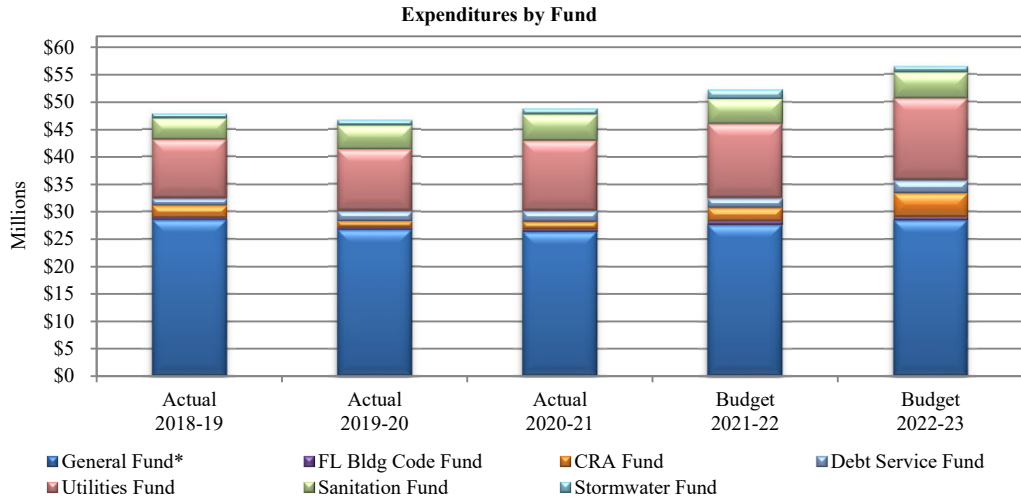
\*\* not included on chart



	Actual 2018-19	Actual 2019-20	Actual 2020-21	Budget 2021-22	Budget 2022-23	\$ Variance	% Variance
Ad Valorem Taxes	7,520,049	7,926,727	7,959,853	8,288,608	8,949,362	660,754	7.97%
Other Taxes	5,581,321	5,515,139	5,745,592	7,502,599	8,008,291	505,692	6.74%
Licenses & Permits	2,659,200	3,546,067	4,206,757	3,735,921	3,906,330	170,409	4.56%
Intergov't Revenue	5,516,224	8,042,737	9,094,488	4,863,132	6,828,957	1,965,825	40.42%
Charges for Services	19,138,119	19,062,904	20,350,158	20,258,847	20,659,855	401,008	1.98%
Fines & Forfeitures	94,578	93,827	77,476	68,427	64,863	(3,564)	-5.21%
Interest & Other	2,206,627	2,225,659	2,057,147	782,335	2,335,474	1,553,139	198.53%
Other Financing Sources	102,811	274,135	3,248,306	387,528	-	(387,528)	0.00%
Fund Balance/Net Assets/Transf	2,353,906	3,620,644	3,723,288	6,973,953	6,014,318	(959,635)	-13.76%
Revenues	45,172,835	50,307,840	56,463,066	52,861,351	56,767,451	3,906,100	7.39%

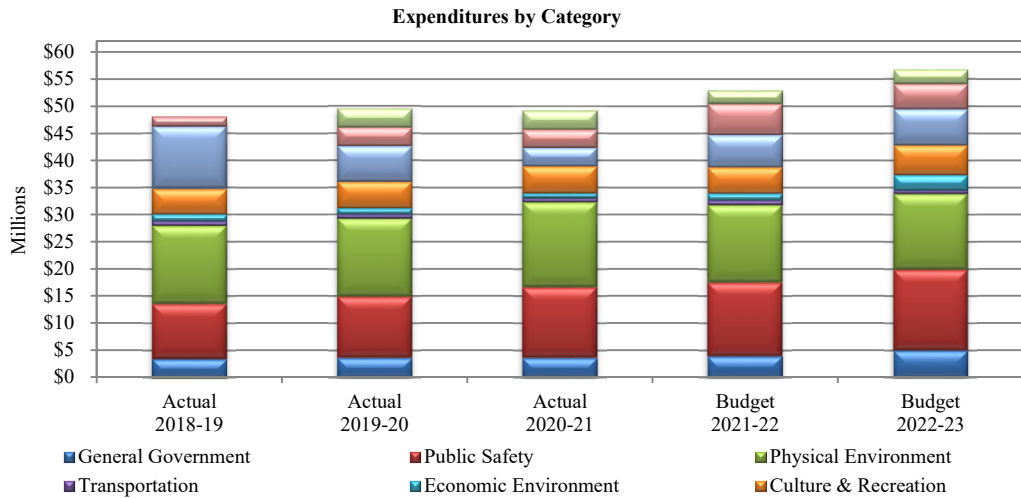
# CITY OF FORT WALTON BEACH, FL

## Expenditure Trends - All Funds



	Actual 2018-19	Actual 2019-20	Actual 2020-21	Budget 2021-22	Budget 2022-23	\$ Variance	% Variance
General Fund*	28,542,518	26,730,208	26,374,435	27,697,297	28,518,938	821,641	2.97%
Law Enf. Trust Fund**	14,483	48,449	11,218	12,173	12,173	-	0.00%
Law Enf. Training Fund**	-	-	-	500	500	-	0.00%
FL Bldg Code Fund	331,681	342,187	471,611	651,101	624,652	(26,449)	-4.06%
CDBG Fund*	138,342	169,875	296,871	168,866	142,827	(26,039)	-15.42%
CRA Fund	2,228,606	1,169,103	1,345,773	2,437,243	4,267,997	1,830,754	75.12%
Debt Service Fund	1,260,466	1,814,099	1,908,339	1,685,496	2,281,182	595,686	35.34%
Utilities Fund	10,806,425	11,264,818	12,871,276	13,583,413	14,991,176	1,407,763	10.36%
Sanitation Fund	3,861,209	4,316,172	4,740,123	4,513,696	4,746,952	233,256	5.17%
Stormwater Fund	829,134	1,013,608	1,127,855	1,726,249	1,096,057	(630,192)	-36.51%
Beal Memorial Fund**	15,168	9,842	15,413	385,317	84,997	(300,320)	-77.94%
Expenditures	48,028,031	46,878,361	49,162,914	52,861,351	56,767,451	3,906,099	7.39%

\*\* not included on chart

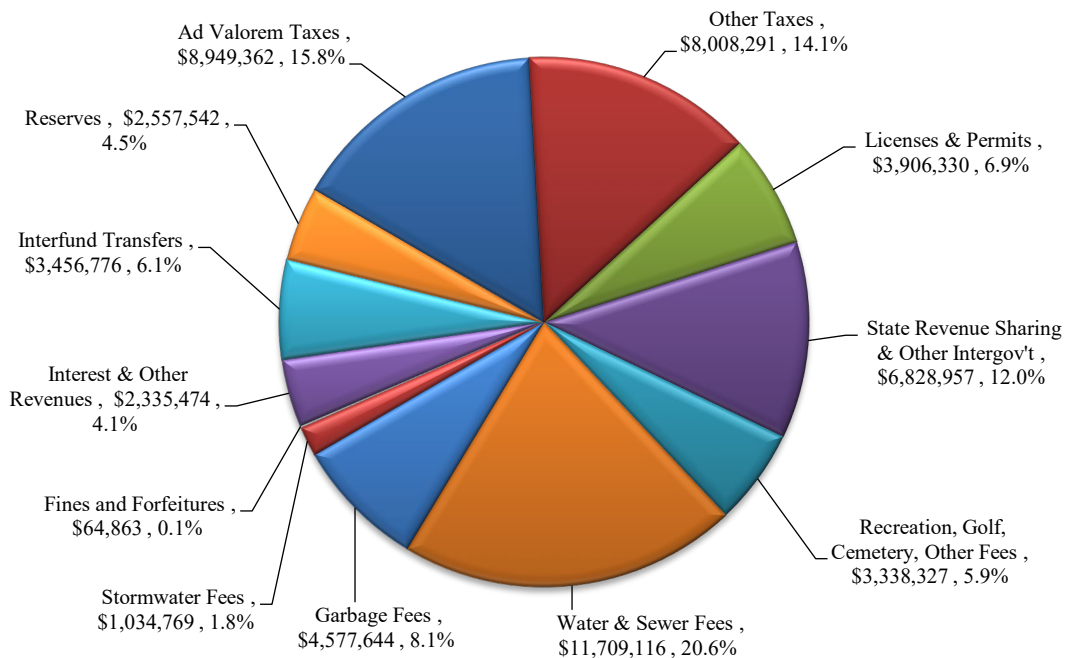


	Actual 2018-19	Actual 2019-20	Actual 2020-21	Budget 2021-22	Budget 2022-23	\$ Variance	% Variance
General Government	3,377,241	3,620,756	3,632,924	3,877,353	4,950,823	1,073,470	27.69%
Public Safety	10,157,745	11,255,650	12,988,274	13,621,672	14,911,424	1,289,752	9.47%
Physical Environment	14,398,859	14,400,919	15,674,698	14,262,119	14,010,088	(252,031)	-1.77%
Transportation	824,349	723,669	741,097	862,200	605,524	(256,676)	-29.77%
Economic Environment	1,282,063	1,182,887	945,657	1,258,453	2,844,768	1,586,315	126.05%
Culture & Recreation	4,685,690	4,929,243	4,924,696	4,893,518	5,518,092	624,574	12.76%
Capital (net of Reclass)	11,556,291	6,534,944	3,454,412	5,933,055	6,654,704	721,649	12.16%
Debt Service	1,724,638	3,426,794	3,274,096	5,734,660	4,645,125	(1,089,535)	-19.00%
Other Financing Uses	(272,901)	3,418,999	3,527,060	2,418,322	2,626,902	208,580	8.62%
Expenditures	47,733,975	49,493,861	49,162,914	52,861,351	56,767,451	3,906,100	7.39%

# Revenues

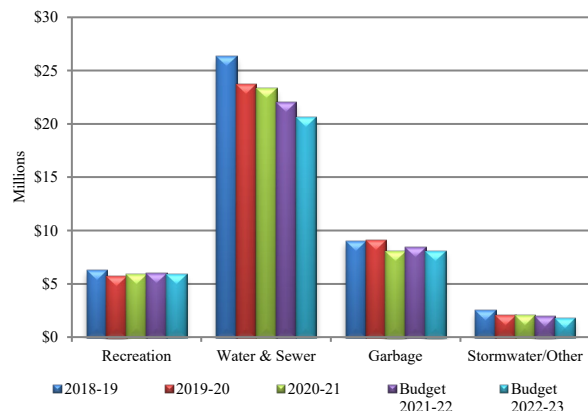
## FY 2022-23 Budgeted Revenues

**\$56,767,451**



**Charges for Services (User Fees)** – The City levies user fees to fund the cost of regulating an activity or providing a service or facility. Charges for services are anticipated to generate approximately \$20.6M and are the largest source of revenue for the City at 36.4%. Unlike taxes, these charges are directly related to the service received. User fees include leisure services such as recreation programs, senior activities, library, museums, and golf; fire assessments; water and sewer service; garbage collection; and stormwater management. Fees are set by City Council based on the cost of providing these services, reviewed and adjusted annually as part of the budget process, and published in the Comprehensive Fee Schedule. Revenues are budgeted based on historical usage and/or number of customers, adjusted for current rates.

Water and sewer rates will generate approximately \$11.7M in revenues. A new five-year rate study was adopted by City Council on August 11, 2020 and was implemented on October 1, 2020 with the FY 2020-21 budget. The study determines the required rates to generate sufficient revenue to sustain renewal and replacement reserves and account for debt service requirements and is updated on an annual basis to account for real-time revenues, expenses, and changes within the utility system.

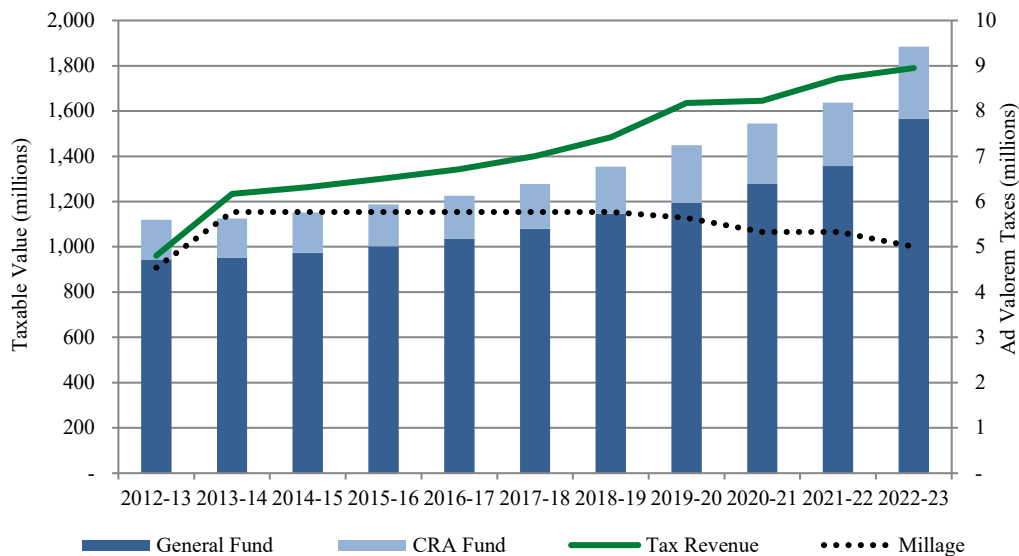


Solid waste and recycling fees account for \$4.5M in revenues.

Recreation and other fees – recreation programs, park rentals, senior activities, the library, museums, golf, and cemetery sales – generate \$3.3M in revenues.

Stormwater user fees comprise \$1.0M in revenues at a residential-equivalent unit of \$5 per month.

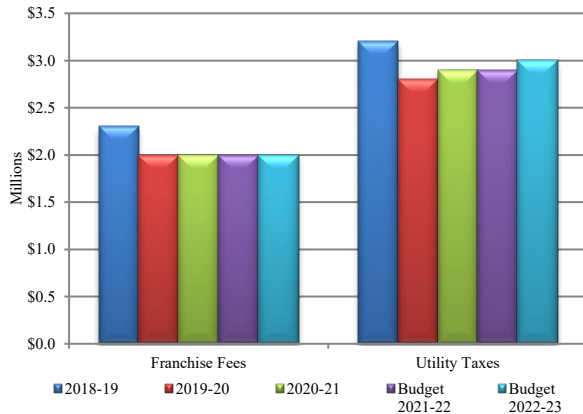
**Ad Valorem (Property) Taxes** – Citywide, the 2022 gross taxable property value for operating purposes is \$1.884 billion, an increase of \$247 million, or 15.1%, from the 2021 final gross taxable property value of \$1.636 billion. Ad valorem taxes levied by the City comprise \$8.94M, or 2.57%, of total revenues. Property taxes primarily fund General Fund operations. However, property taxes paid by certain residents and businesses located in areas targeted for specific improvements to eliminate blight and improve infrastructure are allocated to the Community Redevelopment Agency (CRA) Fund. Property tax revenues are allocated to the CRA Fund based on the growth in assessed value from the base year (i.e. year of CRA designation). Funding from County property taxes comprises \$1.510M, or 6.53% higher than the previous year.



Staffing and operational cuts were made in FY 2011-12 and FY 2012-13. In FY 2013-14, the City simply did not have room to “do more with less” and raised the millage rate to 5.7697 mills. As property values continue to rise, the City lowered the millage rate to the rolled-back rate of 5.6395 mills in FY 2019-20, lowered it to 5.3293 mills in FY 2020-21, and kept it the same 5.3293 mills in FY 2021-22. The FY 2022-23 proposed budget is predicated on lowering the millage rate to 4.9999 mills; this is the third year (out of four) that City Council has lowered the millage. One mill equals \$148.78 per \$1,000 of taxable property value.



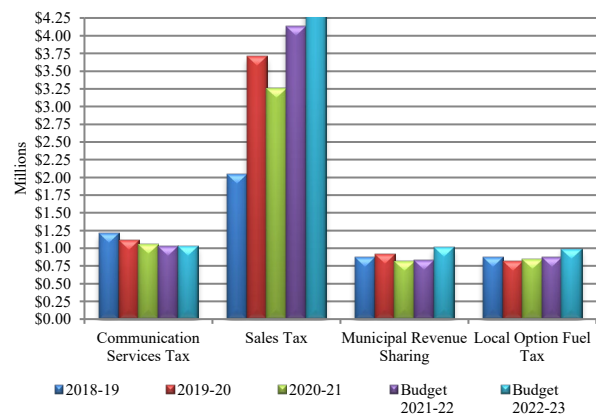
**Franchise Fees & Utility Taxes** – The City’s franchise fee agreements provide a 6% rate on gross electric and gas sales of utility companies serving Fort Walton Beach. A \$1.93 per ton sanitation host fee on garbage collected outside the City limits and brought to the transfer station is also collected per contract. Franchise fees comprise \$2.0M, or 7.0%, of revenues and have increased 1.43% over the previous fiscal year.



Utility taxes are contractually levied against electric, gas, and water revenues of local utility companies at the rate of 10%. Over the past five years revenues have steadily increased. This year, these revenues are expected to increase by 4.4%. A large portion of electric and natural gas utility bills is exempt since the tax on the fuel charge component is based on 1973 fuel prices (and therefore immaterial to a great extent). Utility taxes are anticipated to generate \$3.0M, or 10.0%, of total revenues.

**Communication Services Tax** – This tax was created in FY 2001-02 as a flat tax rate for all communication services. The Department of Revenue collects the tax from vendors and remits the appropriate amounts to local jurisdictions. The Office of Economic and Demographic Research (EDR) provides revenue estimates for cities and counties. Based on information from EDR, \$1.03M is budgeted, which is a 1.0% increase when compared to FY 2021-22. This revenue stream has been declining as more consumers eliminate land lines and service providers bundle taxable services with non-taxable services, thereby eliminating payment of the tax.

**Half-Cent Sales Tax** – This category includes a state-shared revenue distribution, derived from net 6% state sales tax revenue (which is the largest source of revenue sharing for local governments), as well as a half-cent county-distributed surtax, implemented by voters in FY 2018-19. Together, this revenue source is anticipated to generate approximately \$4.6M, or 12.6%, of total revenues. The revenue estimate, also published by the Office of Economic and Demographic Research (EDR), which has rebounded as the economy has improved, is estimated to increase 23.1%.



**Municipal Revenue Sharing** – This is funded by 81.0% of sales and use tax collections, 19.0% of state alternative fuel user decal collections, and the net collections from the one-cent municipal fuel tax. This revenue estimate is published by the Office of Economic and Demographic Research (EDR), and is budgeted at \$1.01M, or 3.5%, of total revenues. The revenue estimate, also published by the Office of Economic and Demographic Research (EDR), which has rebounded as the economy has improved, is estimated to increase 21.7%.

**Local Option Fuel Tax** – These proceeds are allocated via a ten-year interlocal agreement between the county and municipalities based on transportation expenditures. Counties are authorized to levy up to 12 cents of local option fuel taxes in the form of three separate levies. The first is 1 cent; the City does not receive a portion of this. The second is 1 to 6 cents; the County

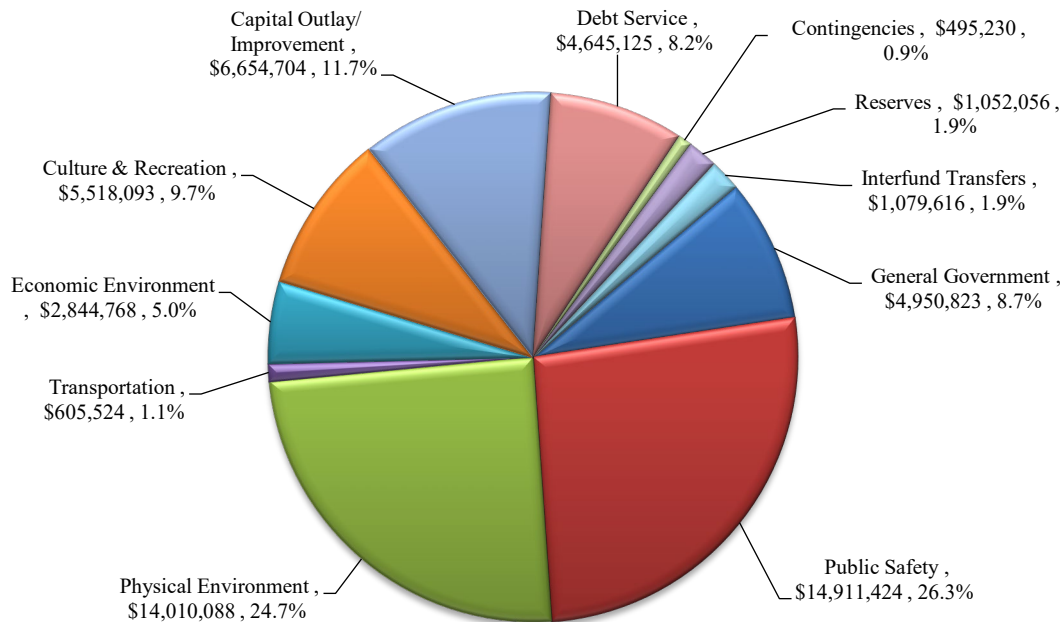
levies the full 6 cents and the City receives 9.7956%. The third is 1 to 5 cents, of which the County currently levies 3 cents. The City's local option fuel tax proceeds for FY 2022-23 are budgeted at \$702K and \$295K, respectfully. This revenue source is anticipated to increase on an average of 13.8%.

**Interfund Transfers** – Interfund transfers represent \$3.4M, or 6.1%, of total revenues. The Debt Service Fund receives \$2.2M from the General Fund for principal and interest payments. The Beal Memorial Cemetery Fund receives \$38K from the General Fund (20% of cemetery lot sales) for investment for perpetual care of the cemetery once all lots are sold. The General Fund receives \$1.2M from the Utilities Fund and \$208K from the Stormwater Fund (6% of water & sewer and stormwater fees) as a franchise/right-of-way access fee and \$474K from the Sanitation Fund to compensate for additional roadway wear & tear caused by heavy sanitation trucks.

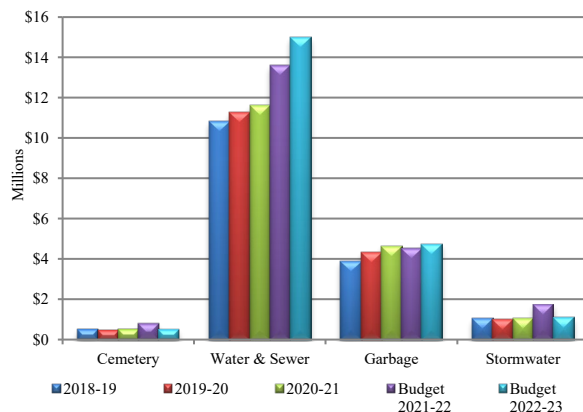
# Expenditures

## FY 2021-22 Budgeted Expenditures

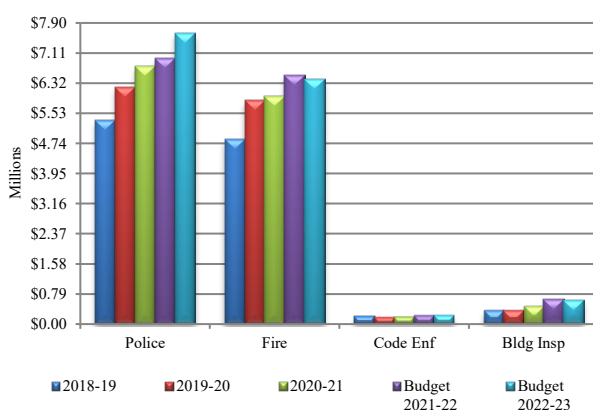
**\$56,767,451**



**Physical Environment** – This category comprises \$14.0M, or 24.7% of total expenses and includes cemetery operations and the following enterprise activities: water, sewer, stormwater, recycling, and solid waste. These operations are self-sustaining since cemetery revenues normally exceed expenses and enterprise activities are funded by user fees rather than general revenues such as property taxes.



**Public Safety** – This category includes police, fire, code enforcement, and building inspection services and totals \$14.9M, or 26.3%, of total expenses. Public Safety increases were due to personnel changes in FY 2022-23.



**Recreation & Cultural Services** – This category equals \$5.5M, or 9.7%, of total expenses and includes parks & recreation programs and facilities, senior activities, library, museums, and golf courses. A portion of these leisure service expenses are offset by revenues such as facility and park rentals, youth and adult athletic fees, recreation center memberships, and museum entrance fees. This category is slight increase when compared to FY 2021-22. After opening a new recreation complex in May 2015,

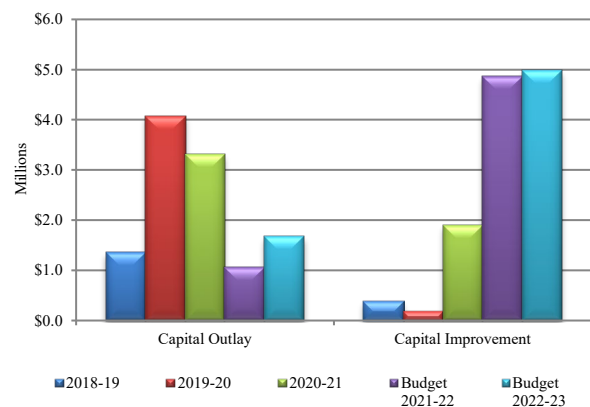
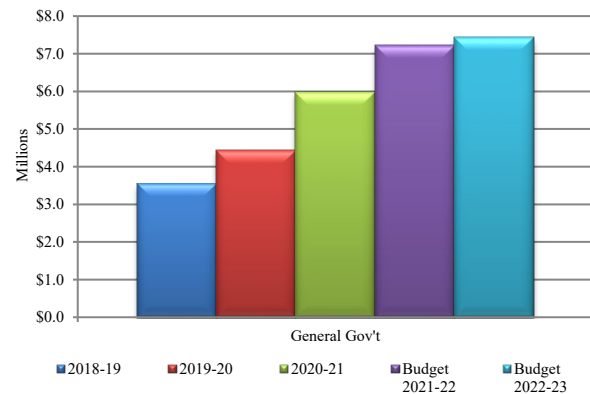
the department is settling in at the new facility, and continues to bring multiple sports tournaments to the City.

**General Government** – This category is \$4.9M, or 8.7%, of total expenses and includes the following units of City government funded from ad valorem tax proceeds that provide support services to other departments and information to the public: City Council, City Manager, City Clerk, information technology, human resources, risk management, accounting, budgeting, purchasing, planning, fleet, and facilities.

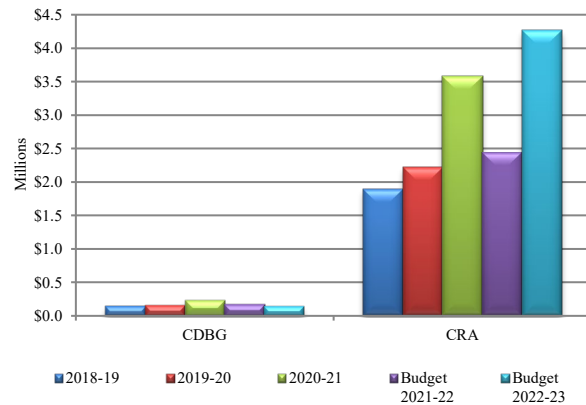
**Debt Service** – This category totals \$4.6M, or 8.2%, of total expenses and includes principal and interest payments for the City's equipment and facilities funded via capital lease/purchase, revenue notes, or other debt financing. In FY 2021-22, the City issued new debt to pay for a new Fire Ladder Truck and for a new irrigation system for Pines Golf Course.

**Capital Outlay/Improvement** – This category comprises \$6.6M, or 11.7%, of total expenses. Capital outlay includes the purchase of computers, vehicles, equipment, and other assets with a value greater than \$1,000 and a useful life of more than one (1) year. Capital improvement includes the acquisition, construction, replacement, or renovation of facilities and infrastructure with a value greater than \$25,000 and a useful life of ten (10) years or more (e.g. buildings, parks, streets, and water and sewer lines). IT funding of \$28K includes various laptops, desktops and server replacements. Vehicle and equipment replacements in the amount of \$1.1M includes 10 trucks, 1 side loader and a Vector. The following capital improvement projects are budgeted at a total cost of \$4.9M: Preston Hood Athletic Complex expansion, Arts & Cultural Strategic Plan, Preston Hood Batting Cage Structure, CRA Branding & Wayfinding, Landing Improvements, Liza Jackson Waterfront Park Design, Heritage Park & Cultural Center Addition, PD Carport, street resurfacing, sidewalk construction, water meter replacements, water line replacements, sewer grouting/lining and storm drainage improvements. Various other improvements are detailed in the Executive Summary of this document.

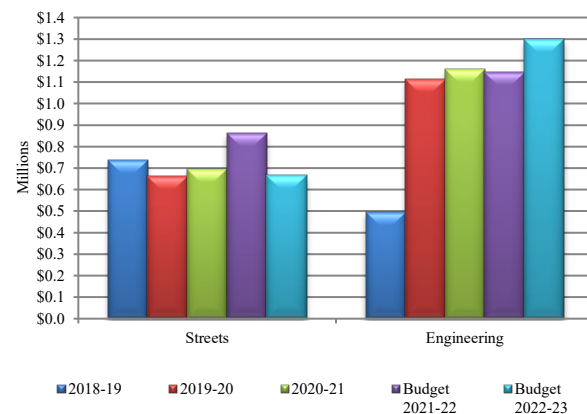
**Interfund Transfers** – Interfund transfers represent \$1.0M, or 1.9%, of total expenses. Transfers to the General Fund total \$2.1M based on the Cost Allocation Plan, which provides reasonable and proportionate reimbursement for services provided to enterprise and special revenue funds such as city clerk, city council (including city attorney), city manager, administrative services (i.e. human resources, risk management, information technology), financial services (i.e. budget, grants, accounting, accounts payable, payroll, purchasing), and engineering services (i.e. engineering, fleet, facilities).



**Economic Environment** – This category totals \$2.8M, or 5.0%, of total expenses and includes the Community Development Block Grant (CDBG) program for low to moderate income families and the Community Redevelopment Agency (CRA) to revitalize blighted areas. CDBG funding comes from the U.S. Department of Housing and Urban Development. CRA activities are funded from a portion of City and County tax dollars. Ad valorem revenues are anticipated to increase and the additional funding will be utilized for various Capital Improvement Projects. The timing of capital projects accounts for the annual fluctuations in prior years.



**Transportation** – This category represents \$605K, or 1.1%, of total expenses and includes streets, right-of-way, and engineering. Roadway-related expenses are funded in large part by local option fuel tax proceeds and reimbursements from the Florida Department of Transportation.



**Reserves** – Reserve funds are budgeted if anticipated revenues exceed budgeted expenses or for the specific purpose of rebuilding fund balance (governmental funds) or net assets (enterprise funds). Reserves totaling \$1.0M, or 1.9%, of expenses are budgeted in the CRA Fund.

**Contingencies** – Contingency funds total \$495K, or 0.9%, of total expenses and are budgeted to guard against unanticipated price increases (e.g. fuel, utilities), emergency repairs, or revenue shortfalls. The City budgets 1% of personnel and operating expenses as contingency funds in the General, Florida Building Code, Utilities, Sanitation, and Stormwater funds.

# CITY OF FORT WALTON BEACH, FL

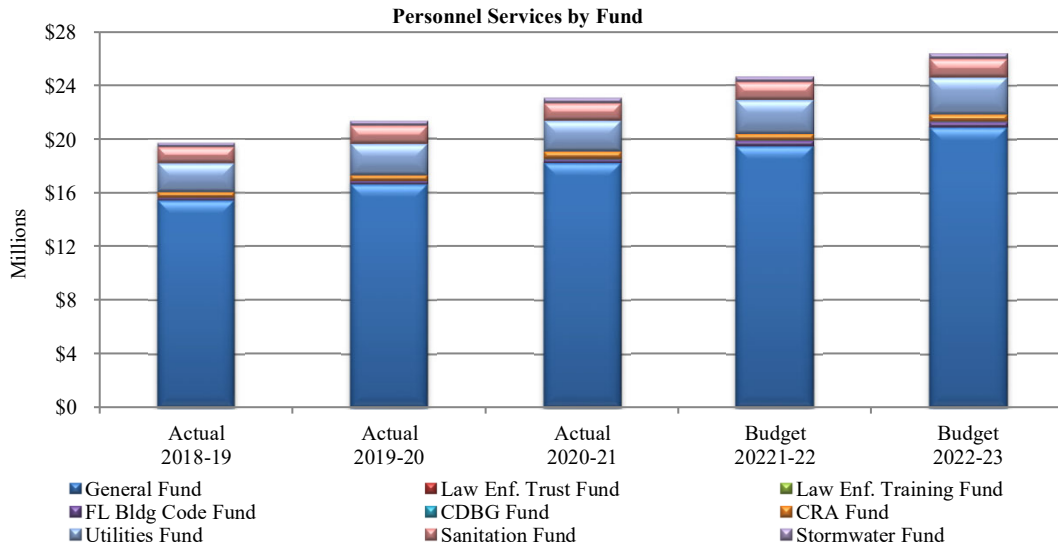
## Total Expenditures by Category - All Funds

	Personnel Services	Operating Expenses	Capital Outlay	Capital Improv.	Debt Service	Cost Allocation	Interfund Transfer	Replenish Reserves	2022-23 Budget	2021-22 Budget	Budget Change	
											\$	%
City Council	208,479	398,873	-	-	-	-	-	-	607,352	587,929	19,423	3.30%
City Manager	379,156	29,182	-	-	-	-	-	-	408,338	399,441	8,897	2.23%
Human Resources	320,017	97,276	-	-	-	-	-	-	417,293	385,762	31,531	8.17%
Information Technology	396,974	448,490	-	-	-	-	-	-	845,464	673,115	172,349	25.60%
Risk Management	-	948,245	-	-	-	-	-	-	948,245	907,390	40,855	4.50%
City Clerk	171,293	70,942	-	-	-	-	-	-	242,235	248,872	(6,637)	-2.67%
Finance	684,205	160,683	-	-	-	-	-	-	844,888	837,310	7,578	0.91%
Purchasing	200,624	5,640	-	-	-	-	-	-	206,264	207,322	(1,058)	-0.51%
Police	6,792,002	833,153	-	-	-	-	-	-	7,625,155	6,961,368	663,787	9.54%
Fire	5,953,843	442,942	-	-	-	-	-	-	6,396,785	6,498,910	(102,125)	-1.57%
Emergency Mgmt	-	16,527	-	-	-	-	-	-	16,527	16,527	-	0.00%
Recreation	864,977	475,853	-	-	-	-	-	-	1,340,830	1,905,616	(564,786)	-29.64%
Parks/Right-of-way	757,122	412,835	209,870	-	-	-	-	-	1,379,827	1,138,493	241,334	21.20%
Golf Club	483,611	423,730	-	-	-	-	-	-	907,341	918,333	(10,992)	-1.20%
Golf Grounds	669,877	485,500	59,400	-	-	-	-	-	1,214,777	1,365,665	(150,888)	-11.05%
Library	473,059	154,218	70,000	-	-	-	-	-	697,277	666,275	31,002	4.65%
Museum	267,040	50,270	-	-	-	-	-	-	317,310	300,497	16,813	5.60%
Cemetery	214,053	204,504	49,680	-	-	-	38,400	-	506,637	792,732	(286,095)	-36.09%
Growth Management	179,528	28,043	-	-	-	-	-	-	207,571	187,044	20,527	10.97%
Planning & Zoning	212,019	25,528	-	-	-	-	-	-	237,547	233,315	4,232	1.81%
Code Enforcement	217,156	18,476	-	-	-	-	-	-	235,632	216,457	19,175	8.86%
Fleet	561,287	61,544	-	-	-	-	-	-	622,831	609,159	13,672	2.24%
Facilities	407,980	648,304	-	-	-	-	-	-	1,056,284	1,153,241	(96,957)	-8.41%
Streets	289,650	315,874	-	60,000	-	-	-	-	665,524	860,156	(194,632)	-22.63%
TDC Tax	-	100,000	-	832,500	-	-	-	-	932,500	-	932,500	100.00%
1/2 Cent Sales Tax	-	-	-	795,000	-	-	-	-	795,000	1,130,000	(335,000)	-29.65%
Non-Departmental	220,163	537,911	312,000	-	-	(2,226,570)	-	-	(1,156,496)	(1,503,632)	347,136	-23.09%
<b>General Fund</b>	<b>20,924,115</b>	<b>7,394,543</b>	<b>700,950</b>	<b>1,687,500</b>	<b>-</b>	<b>(2,226,570)</b>	<b>38,400</b>	<b>-</b>	<b>28,518,938</b>	<b>27,697,297</b>	<b>821,641</b>	<b>2.97%</b>
<b>Law Enf. Trust Fund</b>	<b>-</b>	<b>12,173</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12,173</b>	<b>12,173</b>	<b>-</b>	<b>0.00%</b>
<b>Law Enf. Training Fund</b>	<b>-</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>0.00%</b>
<b>FBC Fund</b>	<b>396,724</b>	<b>102,746</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>125,182</b>	<b>-</b>	<b>-</b>	<b>624,652</b>	<b>651,101</b>	<b>(26,449)</b>	<b>-4.06%</b>
<b>CDBG Fund</b>	<b>28,565</b>	<b>57,762</b>	<b>-</b>	<b>56,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>142,827</b>	<b>168,866</b>	<b>(26,039)</b>	<b>-15.42%</b>
CRA	521,065	2,168,166	20,000	437,500	-	169,210	-	952,056	4,267,997	2,437,243	1,830,754	75.12%
<b>CRA Fund</b>	<b>521,065</b>	<b>2,168,166</b>	<b>20,000</b>	<b>437,500</b>	<b>-</b>	<b>169,210</b>	<b>-</b>	<b>952,056</b>	<b>4,267,997</b>	<b>2,437,243</b>	<b>1,830,754</b>	<b>75.12%</b>
<b>Debt Service Fund</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,281,182</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,281,182</b>	<b>1,685,496</b>	<b>595,686</b>	<b>35.34%</b>
Customer Service	255,820	331,057	-	-	-	-	-	-	586,877	505,688	81,189	16.06%
Utility Services	475,508	142,853	21,000	-	535,500	-	-	-	1,174,862	1,146,137	28,725	2.51%
GIS	203,356	66,317	-	-	-	-	-	-	269,673	263,582	6,091	100.00%
Water Operations	625,296	484,626	-	-	116,944	-	-	-	1,226,866	1,113,503	113,363	10.18%
Water Distribution	340,172	91,583	-	2,000,000	180,363	-	-	-	2,612,118	1,943,549	668,569	34.40%
Sewer Collect&Treatment	880,290	3,518,554	-	800,000	1,310,136	-	-	-	6,508,980	6,354,487	154,493	2.43%
Non-Departmental	10,000	118,389	559,033	-	-	1,220,627	703,751	-	2,611,800	2,256,467	355,333	15.75%
<b>Utilities Fund</b>	<b>2,790,442</b>	<b>4,753,379</b>	<b>580,033</b>	<b>2,800,000</b>	<b>2,142,943</b>	<b>1,220,627</b>	<b>703,751</b>	<b>-</b>	<b>14,991,176</b>	<b>13,583,413</b>	<b>1,407,763</b>	<b>10.36%</b>
Solid Waste	1,297,544	1,996,378	-	-	85,000	-	-	-	3,378,922	3,194,956	183,966	5.76%
Recycling	66,549	131,252	-	-	-	-	-	-	197,801	232,138	(34,337)	-14.79%
Non-Departmental	1,500	46,211	372,221	-	-	474,949	275,348	-	1,170,229	1,086,601	83,628	100.00%
<b>Sanitation Fund</b>	<b>1,365,593</b>	<b>2,173,841</b>	<b>372,221</b>	<b>-</b>	<b>85,000</b>	<b>474,949</b>	<b>275,348</b>	<b>-</b>	<b>4,746,952</b>	<b>4,513,696</b>	<b>233,256</b>	<b>5.17%</b>
Stormwater	398,083	280,987	-	-	136,000	-	-	-	815,070	1,400,991	(585,921)	-41.82%
Non-Departmental	500	10,332	-	-	-	208,037	62,116	-	280,985	325,257	(44,272)	-13.61%
<b>Stormwater Fund</b>	<b>398,583</b>	<b>291,319</b>	<b>-</b>	<b>-</b>	<b>136,000</b>	<b>208,037</b>	<b>62,116</b>	<b>-</b>	<b>1,096,057</b>	<b>1,726,249</b>	<b>(630,192)</b>	<b>-36.51%</b>
<b>Beal Memorial Fund</b>	<b>-</b>	<b>14,919</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>49,680</b>	<b>20,398</b>	<b>84,997</b>	<b>385,317</b>	<b>(300,320)</b>	<b>-77.94%</b>
<b>TOTAL ALL FUNDS</b>	<b>26,425,087</b>	<b>16,969,348</b>	<b>1,673,204</b>	<b>4,981,500</b>	<b>4,645,125</b>	<b>(28,565)</b>	<b>1,129,295</b>	<b>972,454</b>	<b>56,767,451</b>	<b>52,861,351</b>	<b>3,906,100</b>	<b>7.39%</b>

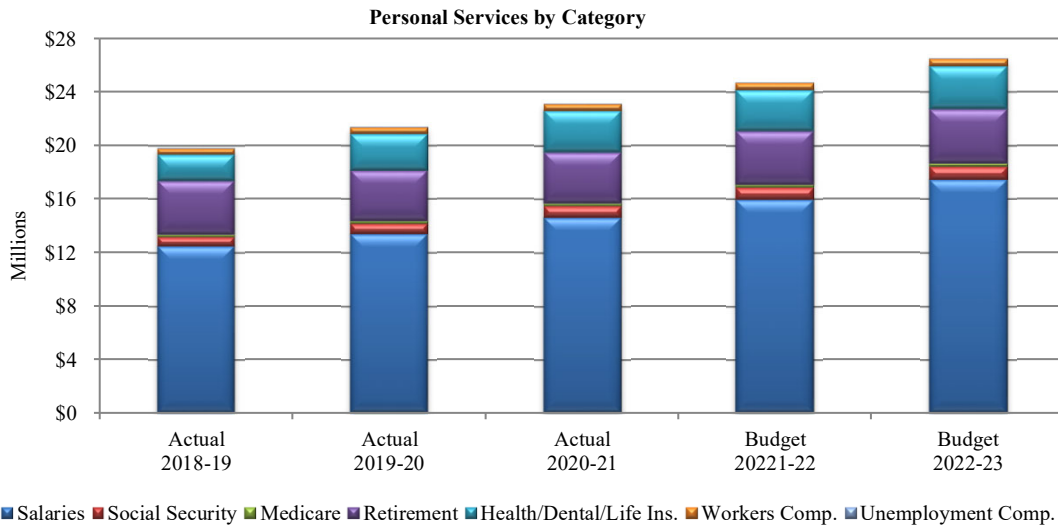


# CITY OF FORT WALTON BEACH, FL

## Personnel Services Trends - All Funds



	Actual 2018-19	Actual 2019-20	Actual 2020-21	Budget 2021-22	Budget 2022-23	\$ Variance	% Variance
General Fund	15,423,301	16,640,136	18,235,588	19,485,339	20,924,115	1,438,776	7.38%
Law Enf. Trust Fund	-	-	-	-	-	-	0.00%
Law Enf. Training Fund	-	-	-	-	-	-	0.00%
FL Bldg Code Fund	186,088	218,404	262,190	401,351	396,724	(4,627)	0.00%
CDBG Fund	27,623	20,239	67,632	31,953	28,565	(3,388)	-10.60%
CRA Fund	421,800	443,178	534,993	467,900	521,065	53,165	11.36%
Utilities Fund	2,168,410	2,334,583	2,311,547	2,569,601	2,790,442	220,841	8.59%
Sanitation Fund	1,180,325	1,331,123	1,297,801	1,335,631	1,365,593	29,962	2.24%
Stormwater Fund	297,399	325,785	378,991	377,721	398,583	20,862	5.52%
Personal Services	19,704,947	21,313,449	23,088,742	24,669,496	26,425,087	1,755,591	7.12%



	Actual 2018-19	Actual 2019-20	Actual 2020-21	Budget 2021-22	Budget 2022-23	\$ Variance	% Variance
Salaries	12,428,592	13,342,259	14,621,654	15,959,276	17,445,564	1,486,288	9.31%
Social Security	712,837	773,667	850,519	883,166	954,879	71,713	8.12%
Medicare	166,919	181,011	198,906	207,184	223,317	16,133	7.79%
Retirement	4,044,285	3,799,400	3,797,620	3,996,008	4,046,813	50,805	1.27%
Health/Dental/Life Ins.	1,931,907	2,744,777	3,106,616	3,098,938	3,199,054	100,116	3.23%
Workers Comp.	415,862	447,335	488,427	499,919	530,461	30,542	6.11%
Unemployment Comp.	4,546	25,000	25,000	25,000	25,000	-	0.00%
Personal Services	19,704,947	21,313,449	23,088,742	24,669,496	26,425,087	1,755,591	7.12%

# CITY OF FORT WALTON BEACH, FL

## Personnel Services by Category - All Funds

	Wages	Service Awards	Incentive/ Merit Pay	Add Pays	Gross Wages	Overtime & Holiday	Total Wages
City Council	42,469	-	-	-	42,469	-	42,469
City Manager	289,279	2,100	-	-	291,379	-	291,379
Human Resources	236,134	2,000	4,893	-	243,027	-	243,027
Information Technology	280,613	2,800	25,388	-	308,801	-	308,801
City Clerk	133,277	1,900	-	-	135,177	25	135,202
Finance	478,388	5,900	-	-	484,288	850	485,138
Purchasing	159,407	4,600	-	-	164,007	100	164,107
Police	3,655,519	64,800	111,494	4,200	3,836,013	342,561	4,178,574
Fire	2,823,299	46,300	44,405	-	2,914,004	455,068	3,369,072
Recreation	619,814	14,300	-	-	634,114	-	634,114
Parks/Right-of-Way	504,194	8,900	-	-	513,094	4,020	517,114
Golf Club	391,263	20,300	-	-	411,563	100	411,663
Golf Grounds	477,720	4,800	-	-	482,520	3,765	486,285
Library	382,980	11,800	-	-	394,780	200	394,980
Museum	210,462	4,600	-	-	215,062	20	215,082
Cemetery	131,365	5,500	-	-	136,865	600	137,465
Growth Management	128,204	1,500	-	-	129,704	-	129,704
Planning & Zoning	166,016	1,100	4,327	-	171,443	150	171,593
Code Enforcement	145,446	4,300	-	-	149,746	150	149,896
Fleet	384,183	6,600	-	-	390,783	2,500	393,283
Facilities	292,028	5,900	-	-	297,928	3,000	300,928
Streets	186,621	5,300	-	-	191,921	1,000	192,921
Non-Departmental	188,400	-	-	-	188,400	-	188,400
<b>General Fund</b>	<b>12,307,081</b>	<b>225,300</b>	<b>190,507</b>	<b>4,200</b>	<b>12,727,088</b>	<b>814,109</b>	<b>13,541,197</b>
<b>FL Bldg Code Fund</b>	<b>311,433</b>	<b>3,300</b>	<b>-</b>	<b>-</b>	<b>314,733</b>	<b>-</b>	<b>314,733</b>
<b>CDBG Fund</b>	<b>28,565</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>28,565</b>	<b>-</b>	<b>28,565</b>
CRA	288,092	4,900	11,191	-	304,183	8,877	313,060
<b>CRA Fund</b>	<b>288,092</b>	<b>4,900</b>	<b>11,191</b>	<b>-</b>	<b>304,183</b>	<b>8,877</b>	<b>313,060</b>
Customer Service	194,988	3,800	-	-	198,788	500	199,288
Utility Services	338,220	6,400	-	-	344,620	1,000	345,620
GIS	159,813	2,700	-	-	162,513	-	162,513
Water Operations	431,981	5,800	-	-	437,781	17,000	454,781
Water Distribution	191,796	5,300	-	-	197,096	26,500	223,596
Sewer Collect & Treatmt	580,976	12,200	-	-	593,176	32,500	625,676
Non-Departmental	10,000	-	-	-	10,000	-	10,000
<b>Utilities Fund</b>	<b>1,907,774</b>	<b>36,200</b>	<b>-</b>	<b>-</b>	<b>1,943,974</b>	<b>77,500</b>	<b>2,021,474</b>
Solid Waste	859,871	20,200	-	-	880,071	32,000	912,071
Recycling	45,240	1,200	-	-	46,440	2,120	48,560
Non-Departmental	1,500	-	-	-	1,500	-	1,500
<b>Sanitation Fund</b>	<b>906,611</b>	<b>21,400</b>	<b>-</b>	<b>-</b>	<b>928,011</b>	<b>34,120</b>	<b>962,131</b>
Stormwater	257,204	5,200	-	-	262,404	1,500	263,904
Non-Departmental	500	-	-	-	500	-	500
<b>Stormwater Fund</b>	<b>257,704</b>	<b>5,200</b>	<b>-</b>	<b>-</b>	<b>262,904</b>	<b>1,500</b>	<b>264,404</b>
<b>TOTAL ALL FUNDS</b>	<b>16,007,260</b>	<b>296,300</b>	<b>201,698</b>	<b>4,200</b>	<b>16,509,458</b>	<b>936,106</b>	<b>17,445,564</b>

Social Security	Medicare	Pension Defined Benefit	Retirement Defined Contrib	Health, Dental & Life Ins.	Work Comp	Unempl. Comp	Total Benefits	FY 2022-23 TOTAL
2,633	616	-	-	162,693	68	-	166,010	208,479
18,764	4,388	21,803	4,926	37,407	487	-	87,775	379,156
14,813	3,464	-	18,818	39,508	386	-	76,989	320,018
17,911	4,189	-	19,809	45,774	489	-	88,172	396,974
8,601	2,012	-	16,887	8,368	224	-	36,092	171,292
28,014	6,552	13,255	23,747	126,735	765	-	199,068	684,205
9,688	2,266	6,628	8,578	9,104	255	-	36,519	200,625
219,300	51,288	1,339,110	23,740	638,962	105,594	-	2,377,994	6,556,568
164,927	38,572	1,437,839	-	563,908	144,090	-	2,349,336	5,718,407
35,686	8,346	13,255	26,544	124,495	22,537	-	230,863	864,977
30,382	7,105	13,255	27,080	138,692	23,493	-	240,007	757,122
29,645	6,933	13,255	-	12,636	9,480	-	71,949	483,611
32,414	7,581	6,628	26,952	97,860	12,156	-	183,591	669,876
23,558	5,509	13,255	9,429	25,106	1,222	-	78,079	473,059
12,823	2,999	6,628	6,023	23,148	337	-	51,958	267,040
7,105	1,662	19,883	-	37,849	10,089	-	76,588	214,053
8,013	1,874	-	9,200	30,532	205	-	49,824	179,528
10,530	2,462	-	8,668	18,494	273	-	40,427	212,019
9,142	2,138	13,255	3,871	35,638	3,215	-	67,259	217,156
22,030	5,152	6,628	17,780	107,570	8,845	-	168,005	561,287
17,229	4,029	13,255	9,065	45,154	18,321	-	107,053	407,981
11,519	2,694	-	7,946	62,008	12,562	-	96,729	289,650
5,481	1,282	-	-	-	-	25,000	31,763	220,163
740,208	173,113	2,937,932	269,063	2,391,641	375,093	25,000	6,912,050	20,453,246
16,604	3,883	8,540	11,066	36,576	5,322	-	81,991	396,724
-	-	-	-	-	-	-	-	28,565
17,243	4,033	107,476	4,381	66,348	8,524	-	208,005	521,065
17,243	4,033	107,476	4,381	66,348	8,524	-	208,005	521,065
11,794	2,758	-	9,298	32,370	312	-	56,532	255,820
19,917	4,658	13,255	13,375	75,255	3,428	-	129,888	475,508
9,615	2,248	6,628	5,830	16,266	256	-	40,843	203,356
25,042	5,857	6,628	17,620	99,505	15,863	-	170,515	625,296
11,285	2,639	19,883	2,762	62,840	17,167	-	116,576	340,172
34,122	7,980	26,510	18,912	146,677	20,412	-	254,613	880,290
-	-	-	-	-	-	-	-	10,000
111,775	26,140	72,904	67,797	432,913	57,438	-	768,967	2,790,442
51,092	11,949	39,766	31,288	193,650	57,729	-	385,474	1,297,544
2,690	629	-	3,619	7,694	3,356	-	17,988	66,549
-	-	-	-	-	-	-	-	1,500
53,782	12,578	39,766	34,907	201,344	61,085	-	403,462	1,365,593
15,267	3,570	13,255	8,856	70,232	22,999	-	134,179	398,083
-	-	-	-	-	-	-	-	500
15,267	3,570	13,255	8,856	70,232	22,999	-	134,179	398,583
954,879	223,317	3,179,873	396,070	3,199,054	530,461	25,000	8,508,654	25,954,218

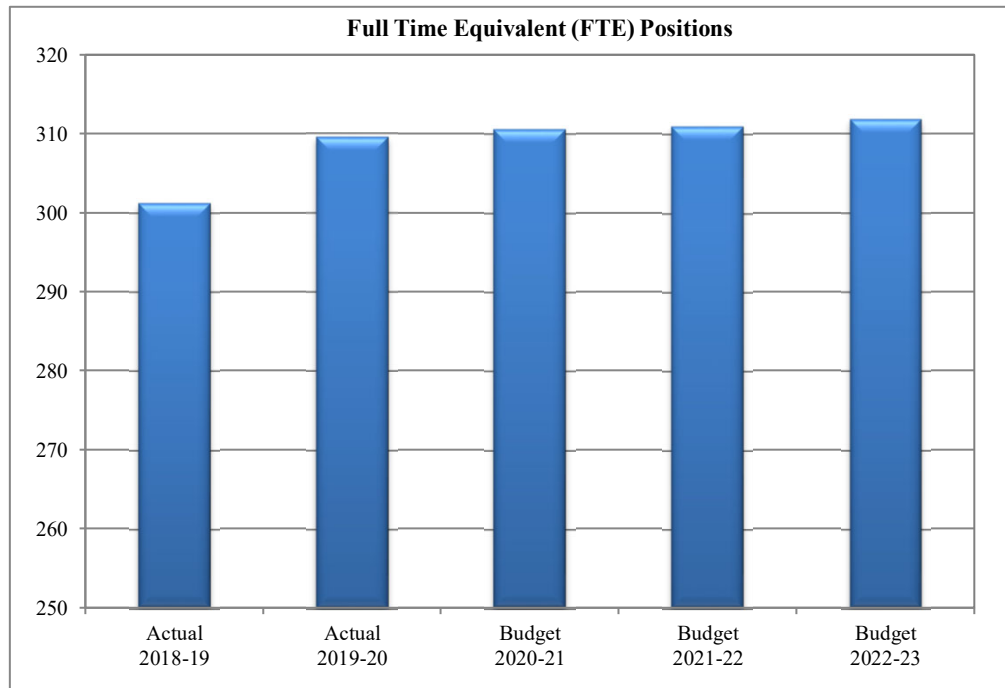
state contribution police 235,435  
state contribution fire 235,435

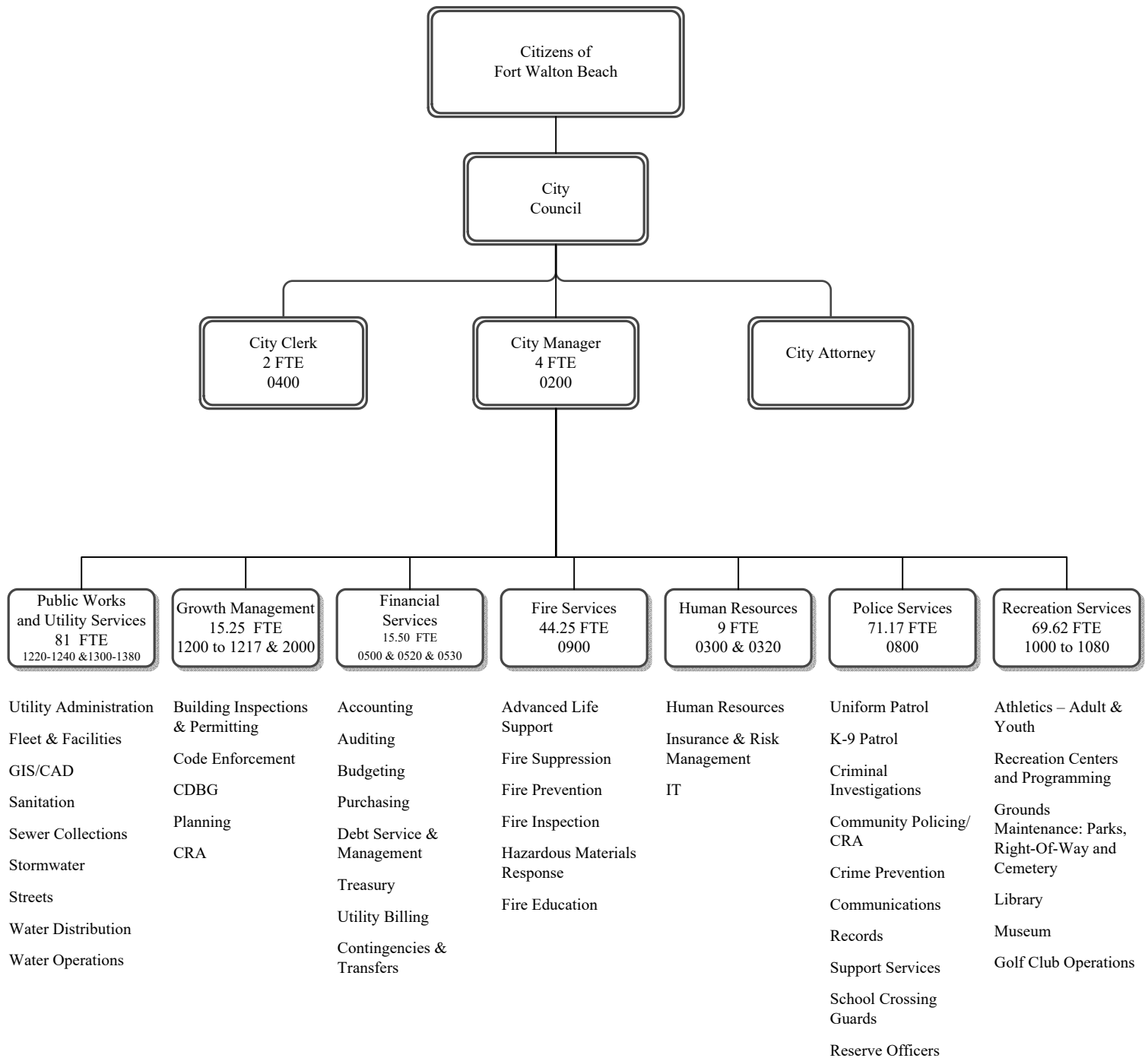
26,425,087

# CITY OF FORT WALTON BEACH, FL

## Full Time Equivalent (FTE) Position Summary

Department	Actual			Budget		Budget
	2018-19	2019-20	2020-21	2021-22		2022-23
City Manager	3.00	3.00	3.00	3.00		4.00
Human Resources	8.70	8.00	8.00	9.00		9.00
City Clerk	2.40	2.00	2.00	2.00		2.00
Financial Services	14.50	14.50	14.50	15.50		15.50
Police Services	71.82	73.82	73.82	71.34		71.17
Fire Services	37.00	44.00	44.00	44.25		44.25
Recreation Services	70.73	71.19	71.19	69.63		69.63
Growth Management	41.00	12.00	13.00	15.25		15.25
Public Works & Utility Srves	52.00	81.00	81.00	81.00		81.00
<b>Total Funded FTE's</b>	<b>301.15</b>	<b>309.51</b>	<b>310.51</b>	<b>310.97</b>		<b>311.79</b>
Frozen/Unfunded FTE's						
<b>Total Authorized FTE's</b>	<b>301.15</b>	<b>309.51</b>	<b>310.51</b>	<b>310.97</b>		<b>311.79</b>

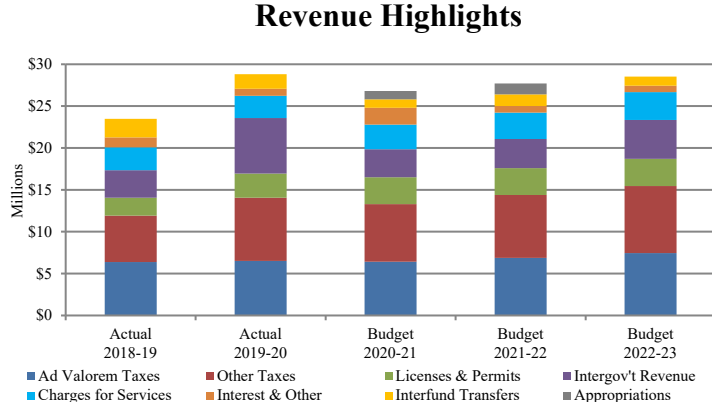




## General Fund

The General Fund encompasses 50.25% of the City's activities and services and accounts for all financial resources not accounted for in other funds. Services such as police and fire protection, code enforcement, recreation, grounds maintenance, streets, along with internal support functions such as human resources, finance, purchasing, information technology, and fleet and facilities maintenance are funded here.

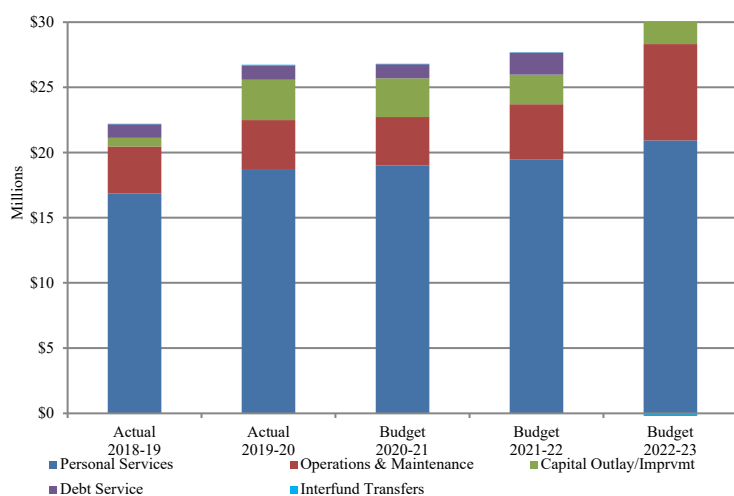
### Revenue Highlights



	Budget 2022-23	\$ Change	% Change
Ad Valorem Taxes	7,438,755	568,123	8.3%
Other Taxes	8,008,290	505,692	6.7%
Licenses & Permits	3,256,178	36,872	1.1%
Intergov't Revenue	4,628,740	1,153,740	33.2%
Charges for Services	3,338,327	192,885	6.1%
Interest & Other	757,753	(37,775)	(4.7)%
Interfund Transfers In	1,090,895	(299,688)	(21.6)%
Use of Reserves	0	-1,298,209	100.0%
	\$28,518,938	821,640	2.9%

- The budget is predicated on the lowered millage (Ad Valorem) rate of 4.999 mills. One mill equals \$144.6 per \$1,000 of taxable property value.

### Expenditure Highlights



	Budget 2022-23	\$ Change	% Change
Personal Services	20,924,115	1,438,776	7.4%
Operations & Maintenance	7,394,543	3,183,251	75.6%
Capital Outlay/Imprvmt	2,388,450	108,295	4.7%
Debt Service	0	(1,685,497)	(100)%
Interfund Transfers Out	(2,188,170)	(2,223,187)	(6,348.9)%
Replenish Reserves	0	0	0.0%
	\$28,518,938	821,640	2.9%

- Operating expenses increased due to increasing cost of utilities, as well as maintaining sustainable operations.
- Debt Service is accounted for in sub-fund 201.
- The State of Florida shared revenues have rebounded and are forecast to increase 16.33% year-over-year.

# 001 GENERAL FUND - REVENUES

Actual				Budget			
2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change
6,380,248	6,518,096	6,608,861	6,870,632	0500-311-1000	Ad Valorem Taxes	7,438,755	8.27%
<b>\$ 6,380,248</b>	<b>\$ 6,518,096</b>	<b>\$ 6,608,861</b>	<b>\$ 6,870,632</b>		<b>Total Ad Valorem Taxes</b>	<b>\$ 7,438,755</b>	<b>8.27%</b>
602,969	602,302	690,797	606,071	0500-312-4100	Local Option Fuel Tax	702,541	15.92%
272,119	272,915	291,616	272,432	0500-312-4200	Local Option Fuel Tax - 2nd	295,699	8.54%
-	2,016,085	2,433,848	2,073,115	1499-335-1800	Local Discretionary Sales SurTax	2,288,715	10.40%
221,641	217,473	223,280	217,473	0800-312-5200	Insurance Premium Tax - Police Pension	223,280	2.67%
219,901	209,722	235,435	209,722	0900-312-5100	Insurance Premium Tax - Fire Pension	235,435	12.26%
<b>\$ 1,316,630</b>	<b>\$ 3,318,498</b>	<b>\$ 3,874,976</b>	<b>\$ 3,378,813</b>		<b>Total Other Taxes</b>	<b>\$ 3,745,669</b>	<b>10.86%</b>
2,302,895	2,342,442	2,400,596	2,316,733	0500-314-1000	Electric	2,439,005	5.28%
324,634	328,306	359,385	332,682	0500-314-3000	Water	338,005	1.60%
286,738	276,238	305,609	284,346	0500-314-4000	Gas	286,189	0.65%
9,566	7,973	9,584	9,500	0500-314-8000	Propane	9,510	0.11%
<b>\$ 2,923,832</b>	<b>\$ 2,954,959</b>	<b>\$ 3,075,173</b>	<b>\$ 2,943,261</b>		<b>Total Utility Taxes</b>	<b>\$ 3,072,709</b>	<b>4.40%</b>
1,121,252	1,069,564	1,061,331	1,020,189	0500-315-1000	Communications Services Tax	1,035,136	1.47%
<b>\$ 1,121,252</b>	<b>\$ 1,069,564</b>	<b>\$ 1,061,331</b>	<b>\$ 1,020,189</b>		<b>Total Communications Services Tax</b>	<b>\$ 1,035,136</b>	<b>1.47%</b>
183,186	188,204	167,959	160,335	0500-316-1000	Business Tax Receipts	154,775	-3.47%
<b>\$ 183,186</b>	<b>\$ 188,204</b>	<b>\$ 167,959</b>	<b>\$ 160,335</b>		<b>Total Business Tax Receipts</b>	<b>\$ 154,775</b>	<b>-3.47%</b>
<b>\$ 11,925,148</b>	<b>\$ 14,049,320</b>	<b>\$ 14,788,299</b>	<b>\$ 14,373,230</b>		<b>TOTAL TAXES</b>	<b>\$ 15,447,045</b>	<b>7.47%</b>
1,826,104	1,829,865	1,886,887	1,820,548	0500-323-1000	Electric	1,838,997	1.01%
243,043	216,596	241,106	219,811	0500-323-4000	Gas	230,142	4.70%
23,570	23,841	18,095	23,258	0500-323-7000	Solid Waste - Host Fee	23,886	2.70%
<b>\$ 2,092,718</b>	<b>\$ 2,070,302</b>	<b>\$ 2,146,088</b>	<b>\$ 2,063,617</b>		<b>Total Franchise Fees</b>	<b>\$ 2,093,025</b>	<b>1.43%</b>
1,368	-	-	342	1240-325-1002	Girard Avenue	-	-100.00%
6,680	6,876	468	516	1240-325-1003	Stokes Avenue	516	0.00%
	761,048	1,131,138	1,116,527	0900-325-1310	Fire Assessment Fee	1,123,927	0.66%
<b>\$ 8,048</b>	<b>\$ 767,924</b>	<b>\$ 1,131,606</b>	<b>\$ 1,117,385</b>		<b>Total Special Assessments</b>	<b>\$ 1,124,443</b>	<b>0.63%</b>
105	90	45	90	0800-329-4000	Taxi Permit/Bicycle License	50	-44.44%
30	10,115	14,834	6,500	0900-329-2010	Fire Safety Plan Review	6,400	-1.54%
16,596	25,617	130,897	22,000	1205-329-1001	Zoning/Variations Fees	23,500	6.82%
4,173	16,024	18,684	9,200	1205-329-2000	Zoning Site Plan Review	8,500	-7.61%
350	200	200	514	1205-329-9010	Licenses & Registrations - Golf Cart	260	-49.42%
<b>\$ 21,254</b>	<b>\$ 52,046</b>	<b>\$ 164,660</b>	<b>\$ 38,304</b>		<b>Total Other Licenses &amp; Permits</b>	<b>\$ 38,710</b>	<b>1.06%</b>
<b>\$ 2,122,020</b>	<b>\$ 2,890,273</b>	<b>\$ 3,442,353</b>	<b>\$ 3,219,306</b>		<b>TOTAL LICENSES &amp; PERMITS</b>	<b>\$ 3,256,178</b>	<b>1.15%</b>
28,830	32,632	33,889	31,000	0500-333-1000	Housing Authority	27,000	-12.90%
<b>\$ 28,830</b>	<b>\$ 32,632</b>	<b>\$ 33,889</b>	<b>\$ 31,000</b>		<b>Total Federal Payments In Lieu of Taxes</b>	<b>\$ 27,000</b>	<b>-12.90%</b>
-	-	252,317	-	1500-331-5017	Hurricane Sally	-	0.00%
-	-	222,492	109,865	1592/5-331-2050	Federal Grants - Police COPS Grant (FY23 Yr 3 of 3)	109,865	0.00%
-	398,393	399,861	169,134	1593/4-331-2055	Fed Grants-Fire Safer Grant(FY22 Yr 3 of 3) & Asst FF	-	-100.00%
-	3,089,741	702,459	-	1500-331-1000	COVID-19 Cares Act	-	0.00%
<b>\$ -</b>	<b>\$ 3,488,134</b>	<b>\$ 1,324,813</b>	<b>\$ 278,999</b>		<b>Total Federal Grants</b>	<b>\$ 109,865</b>	<b>-60.62%</b>
-	500	-	100,000	1597-334-4901	State Grants	-	-100.00%
<b>\$ -</b>	<b>\$ 500</b>	<b>\$ -</b>	<b>\$ 100,000</b>		<b>Total State Grants</b>	<b>\$ -</b>	<b>-100.00%</b>



# 001 GENERAL FUND - REVENUES

Actual				Budget			
2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change
930,735	870,764	1,001,457	834,060	0500-335-1221	Municipal Revenue Sharing	1,014,357	21.62%
9,132	11,124	8,857	12,150	0500-335-1400	Mobile Home Licenses	10,508	-13.51%
42,726	44,454	42,408	44,800	0500-335-1500	Alcoholic Beverage License	49,432	10.34%
2,174,233	2,048,977	2,605,199	2,065,526	0500-335-1800	Sales Tax 1/2 - 5th Cent	2,366,273	14.56%
10,596	7,720	9,482	8,500	0900-335-2100	Fire Supplemental Compensation	8,600	1.18%
<b>\$ 3,167,423</b>	<b>\$ 2,983,039</b>	<b>\$ 3,667,402</b>	<b>\$ 2,965,036</b>	<b>Total State Shared Revenues</b>		<b>\$ 3,449,170</b>	<b>16.33%</b>
-	5,000	-	-	0310-366-1026	Local Grants	-	0.00%
81,376	86,884	84,964	84,964	1500-337-7000	Library Cooperative Funding	95,755	12.70%
-	-	-	-	1498-366-3100	TDD Grant	932,500	100.00%
-	2,398	4,169	-	1070-337-7010	Other Grants	-	0.00%
<b>\$ 81,376</b>	<b>\$ 94,282</b>	<b>\$ 89,133</b>	<b>\$ 84,964</b>	<b>Total Other Grants</b>		<b>\$ 1,028,255</b>	<b>1110.22%</b>
23,461	19,975	14,409	15,000	0500-338-1000	County Business Tax Receipt - Municipality Share	14,450	-3.67%
<b>\$ 23,461</b>	<b>\$ 19,975</b>	<b>\$ 14,409</b>	<b>\$ 15,000</b>	<b>Total Local Shared Revenues</b>		<b>\$ 14,450</b>	<b>-3.67%</b>
<b>\$ 3,301,089</b>	<b>\$ 6,618,562</b>	<b>\$ 5,129,646</b>	<b>\$ 3,474,999</b>	<b>TOTAL INTERGOVERNMENTAL REVENUE</b>		<b>\$ 4,628,740</b>	<b>33.20%</b>
25	75	-	50	0500-341-3000	Administrative Fee - Returned Checks	49	-2.00%
-	124	18	-	0500-341-3100	Administrative & Billing Fees - Fuel	-	0.00%
6,895	1,995	3,815	1,400	1060-341-9110	Passport Fees - Library	2,800	100.00%
630	175	245	400	1070-341-9110	Passport Fees - Museum	200	-50.00%
3,900	1,020	-	-	1200-341-3001	Overhead Banner Installation Fee	-	0.00%
-	-	89	-	1200-341-9310	Engineering Drawings	-	0.00%
176	74	38	150	1230-341-9330	Special Events - Barricades, Orange Cones	75	-50.00%
499	-	-	450	1230-341-9600	Sign Shop Sales	250	-44.44%
15,084	14,528	19,496	14,000	1500-341-3010	Admin Service Fees - Documents	14,500	3.57%
-	-	325	200	1500-341-9120	Election Qualifying Fees	200	0.00%
232	372	683	450	1500-341-9300	Photo Copies/Certifying	350	-22.22%
<b>\$ 27,440</b>	<b>\$ 18,363</b>	<b>\$ 24,708</b>	<b>\$ 17,100</b>	<b>Total General Government</b>		<b>\$ 18,424</b>	<b>7.74%</b>
2,878	1,061	888	1,000	0800-342-1000	Law Enforcement Services	1,100	10.00%
-	-	-	-	0800-342-1600	Administrative Fee	2,700	100.00%
5,022	950	3,123	2,000	0800-342-1800	Photo Copies	3,000	50.00%
1,868	1,463	1,463	1,200	0900-342-2200	Safety Permits & Licenses	1,250	4.17%
-	1,100	-	-	0900-342-2300	Fire Prevention Programs	-	0.00%
23,207	12,427	21,103	18,500	0900-342-2700	Annual Safety Inspection Fees	18,600	0.54%
<b>\$ 32,975</b>	<b>\$ 17,001</b>	<b>\$ 26,577</b>	<b>\$ 22,700</b>	<b>Total Public Safety</b>		<b>\$ 26,650</b>	<b>17.40%</b>
171,375	149,965	251,590	175,083	1080-343-8000	Sale of Lots	192,000	9.66%
8,700	13,250	10,223	9,500	1080-343-8100	Crypt Sales	9,550	0.53%
19,752	19,935	30,240	22,000	1080-343-8200	Niche Sales	21,000	-4.55%
19,610	20,290	28,370	23,500	1080-343-8300	Weekend/Holidays Interments	24,000	2.13%
156,665	146,490	212,795	175,600	1080-343-8400	Openings/Closings	178,500	1.65%
1,874	2,400	2,406	1,000	1080-343-8500	Transfer Fees	1,200	20.00%
<b>\$ 377,976</b>	<b>\$ 352,330</b>	<b>\$ 535,624</b>	<b>\$ 406,683</b>	<b>Total Cemetery</b>		<b>\$ 426,250</b>	<b>4.81%</b>
43,774	43,496	43,496	43,496	1010-344-9007	FDOT Right-of-Way Maintenance Contract	43,496	0.00%
12,050	20,275	39,288	12,500	1240-343-9100	Cut Paved Surface/Curb	13,010	4.08%
109,216	113,543	122,081	135,200	1240-344-9008	FDOT Lighting Maintenance Contract	153,295	13.38%
98,504	101,078	103,712	106,535	1240-344-9009	FDOT Traffic Signal Maintenance Contract	-	-100.00%
<b>\$ 165,040</b>	<b>\$ 177,314</b>	<b>\$ 204,864</b>	<b>\$ 297,731</b>	<b>Total Transportation</b>		<b>\$ 209,801</b>	<b>-29.53%</b>

# 001 GENERAL FUND - REVENUES

Actual				Budget			
2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change
127,287	107,230	118,669	105,000	1000-347-2000	Program Revenue	107,500	2.38%
46,425	37,610	52,224	47,800	1000-347-2011	Program Revenue - Not City Staff Provided	45,000	-5.86%
-	-	270	32,000	1000-347-2012	Program Revenue - Softball Instructional Program	28,000	-12.50%
43,090	31,620	46,295	40,200	1000-347-2100	Sponsorship Revenue	38,000	-5.47%
13,709	6,816	7,104	11,100	1000-347-2200	Rental - Auditorium, Rec Centers, etc	12,500	12.61%
18,025	9,398	13,009	12,000	1000-347-2210	Rentals tax-exempt - Auditorium, Rec Centers, etc	13,200	10.00%
-	28,981	24,750	35,200	1000-347-5610	Memberships	32,000	-9.09%
1,750	2,310	1,820	2,300	1000-347-4030	Holiday Parade Entry Fee	1,800	-21.74%
<b>\$ 250,286</b>	<b>\$ 223,964</b>	<b>\$ 264,141</b>	<b>\$ 285,600</b>	<b>Total Recreation</b>		<b>\$ 278,000</b>	<b>-2.66%</b>
31,121	18,490	49,722	19,300	1010-347-2200	Rentals - Liza Jackson	19,300	0.00%
7,991	3,794	6,735	6,650	1010-347-2210	Rentals tax-exempt - Liza Jackson	6,650	0.00%
10,860	-	-	-	1010-347-4020	Spec Evt tax-exempt - Landing	-	0.00%
<b>\$ 49,972</b>	<b>\$ 22,284</b>	<b>\$ 56,456</b>	<b>\$ 25,950</b>	<b>Total Parks</b>		<b>\$ 25,950</b>	<b>0.00%</b>
710,502	813,711	1,004,338	931,034	1040-347-5000	Greens Fees	1,127,612	21.11%
342	1,735	3,897	1,200	1040-347-5020	Tournament Fees	1,500	25.00%
51,204	20,919	45,198	31,955	1040-347-5025	Tournament Fees - Tax Exempt	37,000	15.79%
71,436	61,594	69,553	63,200	1040-347-5099	Golf.Now Green Fees	64,761	2.47%
115,887	131,146	159,704	121,500	1040-347-5100	Membership Fees	135,000	11.11%
590,995	559,316	644,833	661,634	1040-347-5200	Golf Cart Rental	665,000	0.51%
301	544	416	400	1040-347-5210	Pull Cart Rental	350	-12.50%
51,185	46,356	52,347	50,197	1040-347-5299	Golf.Now Golf Cart Fees	51,437	2.47%
64,318	79,594	97,686	93,688	1040-347-5300	Driving Range	106,000	13.14%
28,816	29,170	29,899	30,520	1040-347-5400	Rental and Lease Income - Restaurant & Pro Shop	40,320	32.11%
2,430	2,340	2,340	2,800	1040-347-5510	GHIN Handicapping Service	2,810	0.36%
9,406	5,539	2,196	5,500	1040-347-5900	League Play	2,500	-54.55%
40,809	42,572	59,860	41,300	1040-347-5915	Merchandise Sales	50,140	21.40%
(184)	(84)	(99)	150	1040-347-5920	Cash Over/(Under)	151	0.67%
<b>\$ 1,737,448</b>	<b>\$ 1,794,452</b>	<b>\$ 2,172,169</b>	<b>\$ 2,035,078</b>	<b>Total Golf Club</b>		<b>\$ 2,284,581</b>	<b>12.26%</b>
1,860	1,600	-	1,500	1060-347-1000	Library Fees	1,200	-20.00%
6,310	3,565	3,915	4,500	1060-347-1010	Photo Copy Revenue	4,200	-6.67%
100	-	-	150	1060-347-1210	Rentals - Taxable	155	3.33%
-	150	-	-	1060-347-1220	Rentals - Tax Exempt	-	0.00%
<b>\$ 8,270</b>	<b>\$ 5,315</b>	<b>\$ 3,915</b>	<b>\$ 6,150</b>	<b>Total Library</b>		<b>\$ 5,555</b>	<b>-9.67%</b>
32,177	16,766	26,555	21,400	1070-347-3500	Admission Fees	25,166	17.60%
27,384	19,550	40,600	21,500	1070-347-3510	Merchandise Sales	32,000	48.84%
7,556	7,806	1,646	5,000	1070-347-3520	Fees - Tax Exempt	5,500	10.00%
789	967	547	550	1070-347-3610	Memberships	450	-18.16%
<b>\$ 67,906</b>	<b>\$ 45,089</b>	<b>\$ 69,347</b>	<b>\$ 48,450</b>	<b>Total Museum</b>		<b>\$ 63,116</b>	<b>30.27%</b>
<b>\$ 2,717,311</b>	<b>\$ 2,656,112</b>	<b>\$ 3,357,801</b>	<b>\$ 3,145,442</b>	<b>TOTAL CHARGES FOR SERVICES</b>		<b>\$ 3,338,327</b>	<b>6.13%</b>
39,418	35,632	32,108	35,964	0800-351-5000	Traffic Fines	31,000	-13.80%
19,771	19,315	18,132	18,213	0800-351-5030	Traffic Fines - Law Enforcement Automation	15,213	-16.47%
<b>\$ 59,189</b>	<b>\$ 54,947</b>	<b>\$ 50,241</b>	<b>\$ 54,177</b>	<b>Total Traffic Fines</b>		<b>\$ 46,213</b>	<b>-14.70%</b>
4,500	1,573	2,274	-	1060-352-1000	Library Fines	1,600	100.00%
561	478	83	250	1060-352-1010	Lost Publications	150	-40.00%
<b>\$ 5,061</b>	<b>\$ 2,050</b>	<b>\$ 2,357</b>	<b>\$ 250</b>	<b>Total Library Fines</b>		<b>\$ 1,750</b>	<b>600.00%</b>

# 001 GENERAL FUND - REVENUES

Actual				Budget			
2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change
345	759	1,529	600	0800-354-1100	Parking Citations	-	-100.00%
1,000	-	-	500	0800-354-1200	False Alarm Fines - Police	-	-100.00%
14,026	22,341	5,459	10,000	1217-354-1000	Code Enforcement - Fines	12,500	25.00%
4,460	975	4,545	2,500	1217-354-1010	Code Enforcement - Fees	4,000	60.00%
<b>\$ 19,831</b>	<b>\$ 24,075</b>	<b>\$ 11,533</b>	<b>\$ 13,600</b>	<b>Total Violations of Local Ordinances</b>		<b>\$ 16,500</b>	<b>21.32%</b>
<b>\$ 84,081</b>	<b>\$ 81,073</b>	<b>\$ 64,130</b>	<b>\$ 68,027</b>	<b>TOTAL FINES &amp; FORFEITURES</b>		<b>\$ 64,463</b>	<b>-5.24%</b>
275,067	291,806	233,818	290,000	1500-361-1000	Interest Income	250,000	-13.79%
67,628	84,022	18,274	55,000	1500-361-2000	Dividend Income	25,000	-54.55%
<b>\$ 342,695</b>	<b>\$ 375,829</b>	<b>\$ 252,092</b>	<b>\$ 345,000</b>	<b>Total Interest Income</b>		<b>\$ 275,000</b>	<b>-20.29%</b>
5,861	1,215	7,715	1,500	1010-362-1000	Rentals & Leases	1,550	3.33%
26,568	27,803	28,900	31,149	1040-362-2010	Rental and Lease Income - Golf Tower	31,008	-0.45%
268,335	299,880	325,354	307,118	1500-362-1000	Rental and Lease Income	338,568	10.24%
<b>\$ 300,764</b>	<b>\$ 328,898</b>	<b>\$ 361,968</b>	<b>\$ 339,767</b>	<b>Total Rents and Royalties</b>		<b>\$ 371,126</b>	<b>9.23%</b>
-	-	868,695	-	1500-364-1030	Sale of Surplus - Land	-	0.00%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ 868,695</b>	<b>\$ -</b>	<b>Total Disposal of Fixed Assets</b>		<b>\$ -</b>	<b>0.00%</b>
440	6,485	1,027	-	0800-366-1000	Contributions/Donations - Police	-	0.00%
7,645	-	-	-	0800-366-1040	Contributions/Donations - K-9	-	0.00%
1,000	1,800	4,000	1,800	0800-366-3010	Designated Donations	2,000	11.11%
715	265	863	-	0900-366-1060	Contributions/Donations - Fire	-	0.00%
-	-	910	-	1000-366-1000	Contributions/Donations - Recreation	-	0.00%
32,232	24,961	45,487	18,474	1000-366-2010	Contributions/Donations - Recreation	20,103	8.82%
-	-	-	-	1000-366-3010	Designated Donations - Recreation	-	0.00%
4,973	2,236	2,076	900	1060-366-2010	Contributions/Donations - Library	1,100	22.22%
586	2,542	704	500	1070-366-2010	Contributions/Donations - Museum	750	100.00%
<b>\$ 47,590</b>	<b>\$ 38,289</b>	<b>\$ 55,066</b>	<b>\$ 21,674</b>	<b>Total Contributions/Donations</b>		<b>\$ 23,953</b>	<b>10.51%</b>
-	669	1,783	-	0800-369-9000	Abandoned Property	-	0.00%
1,168	626	312	700	0000-369-9091	Discounts	350	-50.00%
360	360	360	360	1500-369-5000	Proceeds - Sales Tax Credit	361	0.28%
61,069	16,736	11,816	20,000	1500-369-9000	Miscellaneous	22,500	12.50%
<b>\$ 62,597</b>	<b>\$ 18,391</b>	<b>\$ 14,271</b>	<b>\$ 21,060</b>	<b>Total Other Revenues</b>		<b>\$ 23,211</b>	<b>10.21%</b>
350,000	-	-	-	1500-388-1030	Sale of Land Proceeds	-	0.00%
<b>\$ 350,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>Total Cap Asset Disposal Proceeds</b>		<b>\$ -</b>	<b>0.00%</b>
<b>\$ 1,103,646</b>	<b>\$ 761,407</b>	<b>\$ 1,552,093</b>	<b>\$ 727,501</b>	<b>TOTAL INTEREST &amp; OTHER REVENUES</b>		<b>\$ 693,290</b>	<b>-4.70%</b>

# 001 GENERAL FUND - REVENUES

Actual				Budget		
2018-19	2019-20	2020-21	2021-22 Adopted		2022-23 Adopted	% Change
-	-	-	350,000	1600-381-2400 Transfer from Beal Memorial Cemetery Fund	49,680	-85.81%
642,721	1,230,404	1,238,095	694,377	1600-382-4100 Transfer from Utilities Fund	703,751	1.35%
146,401	315,637	325,459	262,556	1600-382-4300 Transfer from Sanitation Fund	275,348	4.87%
58,251	201,645	196,228	83,650	1600-382-4500 Transfer from Stormwater Fund	62,116	-25.74%
<b>\$ 847,373</b>	<b>\$ 1,747,687</b>	<b>\$ 1,759,782</b>	<b>\$ 1,390,583</b>	<b>Total Interfund Transfers</b>	<b>\$ 1,090,895</b>	<b>-21.55%</b>
1,377,200	-	2,499,320	-	1500-383/4-1050/7 Proceeds from Debt	-	0.00%
<b>\$ 1,377,200</b>	<b>\$ -</b>	<b>\$ 2,499,320</b>	<b>\$ -</b>	<b>Total Proceeds from Debt/Loans</b>	<b>\$ -</b>	<b>0.00%</b>
-	-	-	1,298,209	1600-389-9100 Appropriation from Unassigned Fund Balance	-	-100.00%
-	-	-	-	1600-389-9600 Approp. from Restricted Fund Balance - 1/2 Cent Sales Tax	-	0.00%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,298,209</b>	<b>Total Non-Operating Sources</b>	<b>\$ -</b>	<b>-100.00%</b>
<b>\$ 2,224,573</b>	<b>\$ 1,747,687</b>	<b>\$ 4,259,102</b>	<b>\$ 2,688,792</b>	<b>TOTAL TRANSFERS IN</b>	<b>\$ 1,090,895</b>	<b>-59.43%</b>
<b>\$ 23,477,868</b>	<b>\$ 28,804,434</b>	<b>\$ 32,593,426</b>	<b>\$ 27,697,298</b>	<b>TOTAL FUND REVENUES</b>	<b>\$ 28,518,938</b>	<b>2.97%</b>

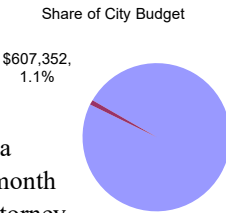
**001 GENERAL FUND - 0100 CITY COUNCIL**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
<b>Revenues:</b>					
125	-	-	200	341-9120 Election Qualifying Fees	200 0.00%
<b>\$ 125</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200</b>	<b>TOTAL REVENUES</b>	<b>\$ 200 0.00%</b>
<b>Personnel Services:</b>					
40,708	41,130	40,708	41,243	511-1100 Executive Salaries	42,469 2.97%
2,530	2,550	2,536	2,557	511-2100 FICA Taxes	2,633 2.97%
592	596	593	598	511-2101 Medicare	616 3.04%
129,278	146,593	163,037	162,623	511-2300 Dental, Life & Health Insurance	162,693 0.04%
74	51	53	66	511-2400 Worker's Compensation	68 3.52%
<b>\$ 173,182</b>	<b>\$ 190,920</b>	<b>\$ 206,927</b>	<b>\$ 207,087</b>	<b>Total Personal Services</b>	<b>\$ 208,479 0.67%</b>
<b>Operating Expenditures:</b>					
-	25,000	-	-	511-3100 Professional Services	- 0.00%
80,930	119,066	134,303	170,000	511-3101 Legal Services	200,000 17.65%
82,710	82,710	98,972	115,170	511-3400 Other Services	104,370 -9.38%
7,319	6,147	5,069	15,896	511-4000 Travel and Per Diem	14,329 -9.86%
124	129	151	155	511-4100 Communication Services	282 81.63%
-	-	6,490	2,000	511-4801 Special Events	1,000 -50.00%
14,790	-	15,724	17,000	511-4910 Election Expense	17,000 0.00%
4,688	7,262	5,770	6,000	511-5200 Operating Supplies	6,000 0.00%
601	-	-	800	511-5210 Uniform Expense	800 0.00%
930	-	-	-	511-5231 Computer Hardware/Software	- 0.00%
3,403	3,416	3,117	3,429	511-5400 Books, Dues & Publications	3,562 3.88%
6,484	960	5,406	7,640	511-5500 Training	8,640 13.09%
41,917	145,298	15,290	42,752	511-8200 Non-Operating: Grants & Aids	42,890 0.32%
<b>\$ 243,896</b>	<b>\$ 389,988</b>	<b>\$ 290,292</b>	<b>\$ 380,842</b>	<b>Total Operating Expenditures</b>	<b>\$ 398,873 4.73%</b>
<b>Debt Service</b>					
166	-	-	-	581-9121 Transfer to Debt Service Fund	- 0.00%
<b>\$ 166</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>Total Debt Service</b>	<b>\$ - 0.00%</b>
<b>\$ 417,244</b>	<b>\$ 580,908</b>	<b>\$ 497,218</b>	<b>\$ 587,929</b>	<b>TOTAL EXPENSES</b>	<b>\$ 607,352 3.30%</b>
<b>\$ (417,119)</b>	<b>\$ (580,908)</b>	<b>\$ (497,218)</b>	<b>\$ (587,729)</b>	<b>NET REVENUE / (EXPENSE)</b>	<b>\$ (607,152) 3.30%</b>

CITY COUNCIL

DESCRIPTION

The City Council is the legislative body of the City. It is comprised of the Mayor and seven Council members, elected on a citywide basis in odd years for four-year, staggered terms. City Council meets on the second and fourth Tuesday of each month at 6:00pm in the Council Chambers located at City Hall. The City Council appoints the City Manager, City Clerk, City Attorney, and members of Boards and Committees, as well as adopts ordinances and resolutions setting City policy. City Council’s primary responsibility is to shape public policy in order to achieve the citizens’ desires for the future. As time passes, the complexion of a community, its residents, and leaders change, as do the priorities of the community. There is probably no more daunting task that any community faces than planning for its future and identifying future priorities. The Strategic Plan is a multiyear plan and the budget process determines which parts of the plan receive resources each year. Each Strategic Plan Objective falls in line with the City’s Vision, Mission Statement and Core Values.






MISSION

To enhance and protect the Community by providing quality services.

VISION

The City of Fort Walton Beach: a recognized leader in the provision of Community Service.

STRATEGIC PLAN FY23

Plan Initiative	Plan Objective	Status
	#1 City Employees	In April 2022, City Council directed Staff to focus on City Employees moving forward. Numerous employee incentives are included in the FY 2022-23 budget.
	#2 Downtown Master Plan / Around the Mound Implementation	In Fall 2022, FDOT will award the contract for the PD&E phase of Around the Mound to which the City has allocated up to \$1 million as a match; the PD&E phase will take approximately two years to complete; in FY 2021-22, the implementation of the Downton Master Plan proceeded with the completion of an Infrastructure Master Plan and Library Relocation Study.
	#3 Expansion of City Recreation Amenitites	In FY 2022-23, the design of the Preston Hood Athletic Complex Expansion will be completed by January 1, 2023 with construction starting in April 2023.
	#4 Public Safety	For FY 2022-23, new pay scales for Fire and Police Departments will be implemented to allow the City to remain competitive for recruitment and retention of Firefighters and Police Officers.

**001 GENERAL FUND - 0200 CITY MANAGER**

Actual				Budget		
2018-19	2019-20	2020-21	2021-22 Adopted		2022-23 Adopted	% Change
				<u>Revenues:</u>		
				Division Does Not Generate Revenue		
\$ -	\$ -	\$ -	\$ -	<b>TOTAL REVENUES</b>	\$ -	0.00%
				<u>Personnel Services:</u>		
3.00	3.00	3.00	3.00	<i>Number of Funded Employees (FTE's)</i>	4.00	
130,421	136,100	134,743	140,145	512-1100 Executive Salaries	147,583	5.31%
124,935	136,319	136,904	140,078	512-1200 Regular Salaries	141,696	1.16%
-	421	162	-	512-1201 Service Awards	2,100	100.00%
-	1,279	-	-	512-1400 Salaries - Overtime	-	0.00%
14,834	15,908	16,059	17,209	512-2100 FICA Taxes	18,764	9.04%
3,678	3,911	3,887	4,025	512-2101 Medicare	4,388	9.03%
122,111	104,359	45,313	20,224	512-2200 Retirement Contributions	14,215	-29.71%
4,624	5,594	5,665	9,321	512-2204 Retirement Contributions - DC Plan	4,926	-47.15%
7,052	7,229	7,273	7,222	512-2210 Deferred Compensation	7,588	5.07%
26,026	31,333	34,063	34,077	512-2300 Dental, Life & Health Insurance	37,407	9.77%
507	367	375	480	512-2400 Worker's Compensation	487	1.50%
<b>\$ 434,188</b>	<b>\$ 442,820</b>	<b>\$ 384,444</b>	<b>\$ 372,780</b>	<b>Total Personnel Services</b>	<b>\$ 379,156</b>	<b>1.71%</b>
				<u>Operating Expenditures:</u>		
5,866	4,788	39,813	4,788	512-3100 Professional Services	8,376	74.94%
5,343	2,183	2,128	6,950	512-4000 Travel and Per Diem	4,650	-33.09%
1,835	1,752	1,575	2,175	512-4100 Communication Services	3,101	42.57%
12	1,762	73	155	512-4200 Postage	75	-51.61%
7	26	-	75	512-4620 Vehicle / Maintenance Repair	75	0.00%
68	2,428	70	65	512-4700 Printing & Binding	65	0.00%
-	-	2,922	2,500	512-4800 Promotional Activities	5,000	100.00%
72	109	-	200	512-5100 Office Supplies	200	0.00%
1,274	624	394	3,568	512-5200 Operating Supplies	2,000	-43.95%
675	1,089	417	2,060	512-5204 Fuel & Oil	1,250	-39.32%
397	38	192	300	512-5210 Uniform Expense	400	33.33%
3,073	3,325	2,259	1,815	512-5400 Books, Dues & Publications	1,915	5.51%
2,889	125	2,058	2,010	512-5500 Training	2,075	3.23%
<b>\$ 21,511</b>	<b>\$ 18,248</b>	<b>\$ 51,900</b>	<b>\$ 26,661</b>	<b>Total Operating Expenditures</b>	<b>\$ 29,182</b>	<b>9.46%</b>
				<u>Debt Service</u>		
499	-	-	-	581-9121 Transfer to Debt Service Fund	-	0.00%
<b>\$ 499</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>Total Debt Service</b>	<b>\$ -</b>	<b>0.00%</b>
<b>\$ 456,198</b>	<b>\$ 461,069</b>	<b>\$ 436,344</b>	<b>\$ 399,441</b>	<b>TOTAL EXPENSES</b>	<b>\$ 408,338</b>	<b>2.23%</b>
<b>\$ (456,198)</b>	<b>\$ (461,069)</b>	<b>\$ (436,344)</b>	<b>\$ (399,441)</b>	<b>NET REVENUE / (EXPENSE)</b>	<b>\$ (408,338)</b>	<b>2.23%</b>



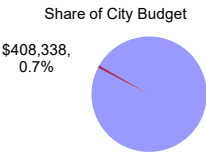
CITY MANAGER

DESCRIPTION

The City Manager is the chief administrative official for the City. The City Manager's office coordinates, implements, and evaluates all policies, procedures, and programs; recommends and provides information to City Council; proposes the annual budget; provides an avenue for citizens to direct their requests, complaints, and needs; and provides communications and support by overseeing information technology and serving as a liaison between departments, the media, and citizens.

MISSION

Support the City Council in the development of policy by assembling and analyzing data and making recommendations; provide leadership and direction to employees in implementation of policies, programs, and daily operations; and ensure that the City of Fort Walton Beach government provides municipal services and infrastructure necessary for a high quality of life for our citizens in a fiscally responsible manner.



CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

Promote Organizational Efficiency

	Actual		YTD thru 03.31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23
Overall Employee Satisfaction (Strongly Agree & Agree)	83.0%	na	na	na	80%	0%
Performance Excellence / Leadership Training Courses	16	2	5	5	5	5

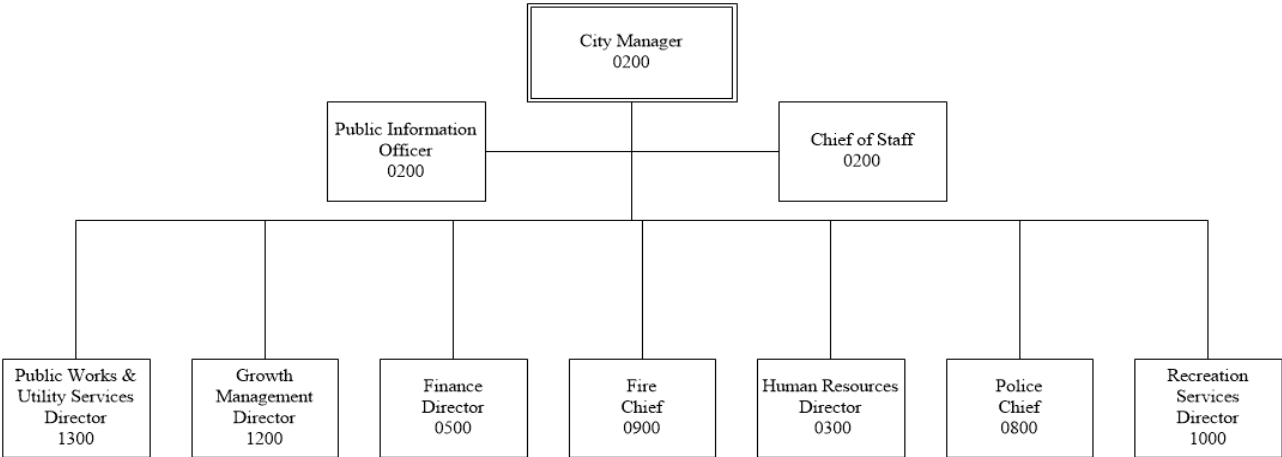
- ✓ Continue to use results from Quality of Life Survey to improve services offered to citizens and business owners.
- ✓ Continue to effectively market the City to citizens, visitors, and potential business owners.
- ✓ Continue the implementation of the Downtown Master Plan & CTP Master Plan in coordination with stakeholders.

FUTURE GOALS (FY24 & FY25)

- ✓ Coordinate with FDOT on the Around the Mound & Brooks Bridge projects.
- ✓ Implement initiatives from a branding and identity study for the City and its various districts.
- ✓ Create a neighborhood redevelopment partnership program with developers and contractors.

PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Updated the Strategic Plan with City Council to continue the positive direction of the City.
- ✓ Emphasized the results of the initial Quality of Life survey during Strategic Planning to identify areas for improvement.
- ✓ Enhanced the City's messaging capabilities to ensure citizens are well informed.
- ✓ Completed a comprehensive update to the City's Personnel Rules & Regulations Manual.



**001 GENERAL FUND - 0300 HUMAN RESOURCES**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
				<b>Revenues:</b>	
				Division Does Not Generate Revenue	
\$ -	\$ -	\$ -	\$ -	<b>TOTAL REVENUES</b>	\$ - 0.00%
				<b>Personnel Services:</b>	
4.70	4.00	4.00	4.00	<i>Number of Funded Employees (FTE's)</i>	4.00
86,080	88,508	89,743	97,197	513-1100 Executive Salaries	98,898 1.75%
123,791	122,299	124,232	133,917	513-1200 Regular Salaries	137,236 2.48%
-	104	100	50	513-1201 Service Awards	2,000 3900.00%
-	-	-	-	513-1202 Incentive/Merit Pay	4,893 100.00%
-	41	66	-	513-1400 Salaries - Overtime	- 0.00%
12,760	13,036	13,422	14,317	513-2100 FICA Taxes	14,813 3.46%
2,984	3,049	3,139	3,348	513-2101 Medicare	3,464 3.47%
11,909	12,563	12,930	13,650	513-2204 Retirement Contributions - DC Plan	15,101 10.63%
-	-	-	-	513-2210 457 Deferred Compensation	3,717 100.00%
8,809	22,737	26,534	25,469	513-2300 Dental, Life & Health Insurance	39,508 55.12%
398	272	279	370	513-2400 Worker's Compensation	386 4.32%
<b>\$ 246,731</b>	<b>\$ 262,609</b>	<b>\$ 270,446</b>	<b>\$ 288,318</b>	<b>Total Personal Services</b>	<b>\$ 320,018 10.99%</b>
				<b>Operating Expenditures:</b>	
38,493	21,916	43,723	49,067	513-3100 Professional Services	39,081 -20.35%
14,099	20,216	21,162	28,700	513-3102 Employee Physicals & Immunizations	29,700 3.48%
3,902	254	3,176	3,900	513-4000 Travel and Per Diem	4,400 12.82%
-	1,759	-	-	513-4001 Tuition Reimbursement	- 0.00%
1,429	1,496	1,533	698	513-4100 Communication Services	1,840 163.66%
191	230	68	100	513-4200 Postage	100 0.00%
2,411	117	468	494	513-4400 Rentals & Leases	494 0.00%
443	365	662	500	513-4700 Printing & Binding	500 0.00%
263	49	-	650	513-4800 Promotional Activities	1,000 53.85%
21,325	-	-	-	513-4901 Recruitment/Relocation	- 0.00%
600	125	200	250	513-4920 Advertising	500 100.00%
2,123	2,374	2,198	2,300	513-5100 Office Supplies	2,300 0.00%
12,572	9,950	11,400	8,450	513-5200 Operating Supplies	12,000 42.01%
139	215	152	400	513-5210 Uniform Expense	400 0.00%
328	-	-	-	513-5231 Computer Hardware/Software	- 0.00%
532	593	538	460	513-5400 Books, Dues & Publications	460 0.00%
7,433	762	1,295	1,475	513-5500 Training	4,500 205.08%
<b>\$ 106,283</b>	<b>\$ 60,421</b>	<b>\$ 86,576</b>	<b>\$ 97,445</b>	<b>Total Operating Expenditures</b>	<b>\$ 97,276 -0.17%</b>
				<b>Debt Service</b>	
832	-	-	-	581-9121 Transfer to Debt Service Fund	- 0.00%
<b>\$ 832</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>Total Debt Service</b>	<b>\$ - 0.00%</b>
<b>\$ 353,846</b>	<b>\$ 323,030</b>	<b>\$ 357,022</b>	<b>\$ 385,762</b>	<b>TOTAL EXPENSES</b>	<b>\$ 417,293 8.17%</b>
<b>\$ (353,846)</b>	<b>\$ (323,030)</b>	<b>\$ (357,022)</b>	<b>\$ (385,762)</b>	<b>NET REVENUE / (EXPENSE)</b>	<b>\$ (417,293) 8.17%</b>

# HUMAN RESOURCES

## DESCRIPTION

Human Resources recruits new employees and works to retain existing employees, maintains personnel records, coordinates employee benefits, and enforces personnel policies.

## MISSION

Provide effective personnel services through the development, implementation, and equitable administration of policies and procedures; recruit qualified personnel; maintain a well-trained work force; and foster productivity, innovation, and a climate of success in the workplace.

## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

### Attract and Retain a High-Quality Workforce

	Actual				YTD thru 03/31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23	2021-22	2022-23
Career Development and Training Classes Held	14	14	15	9			20	25
Employees Recognized (Yearly)	74	56	51	9			50	55
Managers Recognized (Yearly)	17	17	10	4			12	15
Turnover: Public Safety Personnel	19%	8%	2%	0.14%			10%	8%
Turnover: Non-Public Safety Personnel	48%	6%	4%	0.36%			12%	10%

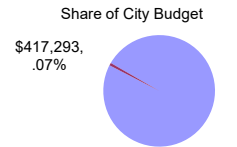
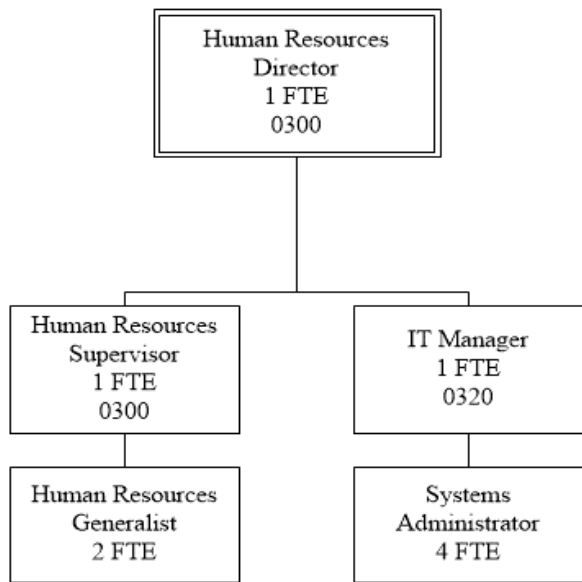
- ✓ Rollout new document management system
- ✓ Continued human capital development
- ✓ Continue quarterly combined wellness and safety initiatives
- ✓ Establish administration specific policies
- ✓ Focus on Health & Wellness (Health & Wellness Fair, Lunch & Learns, etc. )

## FUTURE GOALS (FY24 & FY25)

- ✓ Continue to provide comprhensive training to all employees (diversity and inclusion, leadership, ethics and accountability)

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Wellness fair
- ✓ Insurance - Open Enrollment
- ✓ Implemented new timekeeping system
- ✓ Sustained health insurace cost
- ✓ Employee Benefits Stateme
- ✓ Implemented additional retirement benefits



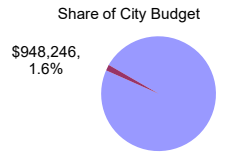
**001 GENERAL FUND - 0310 RISK MANAGEMENT**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
				<b>Revenues:</b>	
				Division Does Not Generate Revenue	
\$ -	\$ -	\$ -	\$ -	<b>TOTAL REVENUES</b>	\$ - 0.00%
				<b>Operating Expenditures:</b>	
-	-	4,981	37,000	519-3101 Legal Services	36,000 -2.70%
-	708	-	-	519-4000 Travel & Per Diem	- 0.00%
513,540	521,803	631,049	695,390	519-4500 Insurance	762,246 9.61%
88,740	12,793	45,631	125,000	519-4501 Unrecovered Insurance Claims	100,000 -20.00%
-	-	13,500	50,000	519-4503 Claim Settlements	50,000 0.00%
3,611	2,058	1,375	-	519-5226 Agency Account Spending	- 0.00%
-	-	2,397	-	519-5234 Safety Supplies/Equipment	- 0.00%
<b>\$ 605,891</b>	<b>\$ 537,362</b>	<b>\$ 698,933</b>	<b>\$ 907,390</b>	<b>Total Operating Expenditures</b>	<b>\$ 948,246 4.50%</b>
<b>\$ 605,891</b>	<b>\$ 537,362</b>	<b>\$ 698,933</b>	<b>\$ 907,390</b>	<b>TOTAL EXPENSES</b>	<b>\$ 948,246 4.50%</b>
<b>\$ (605,891)</b>	<b>\$ (537,362)</b>	<b>\$ (698,933)</b>	<b>\$ (907,390)</b>	<b>NET REVENUE / (EXPENSE)</b>	<b>\$ (948,246) 4.50%</b>

# RISK MANAGEMENT

## DESCRIPTION

Risk Management is responsible for protecting the City from liability through risk retention and transfer, claims handling, and safety programs. The City's safety program aims to reduce illness and injury to employees and citizens.



## MISSION

Continuously develop, manage and improve insurance and safety/occupational services to provide quality, cost effective support to our customers and to protect the City's financial well being.

## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

	Actual		YTD thru 03/31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23
<b>Reduce Workers Compensation Expense</b>						
Workers Compensation Accidents	48	39	47	18	25	20
Workers Compensation Accidents with Injuries	40	29	43	6	7	5
Workers Compensation Lost Work Days	46	26	56	1	5	5
Workers Compensation Open Claims	34	39	8	9	4	4
Workers Compensation Experience Modification	0.88	0.80	0.80	0.00	0.88	0.80
<b>Minimize Liability Exposure</b>						
At-Fault Employee Vehicle & Equipment Incidents	15	25	18	4	3	2
<b>Provide a Safe Workplace</b>						
Safety Training Classes Held	14	0	4	1	20	25

- ✓ Reduce worker's compensation injuries by implementing remedial safety training, in car devices, and strong safety guidelines
- ✓ Ensure policy compliance and accountability improvements by coordinating with department safety representatives
- ✓ Make policy reference and training material more accessible to employees by utilizing online platforms
- ✓ Develop on-line safety training programs for employees.

## FUTURE GOALS (FY24 & FY25)

- ✓ Reduce workers compensation experience modification factor
- ✓ Continue to provide safety training and reduce vehicle accidents

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Successfully enrolled all CDL drivers in FMCSA Clearing house

**001 GENERAL FUND - 0320 INFORMATION TECHNOLOGY**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
				<b>Revenues:</b>	
				Division Does Not Generate Revenue	
\$ -	\$ -	\$ -	\$ -	<b>TOTAL REVENUES</b>	\$ - 0.00%
				<b>Personnel Services:</b>	
<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>5.00</b>	<b>Number of Funded Employees (FTE's)</b>	<b>5.00</b>
214,813	226,063	228,428	265,679	516-1200 Regular Salaries	280,613 5.62%
-	-	-	-	516-1201 Service Awards	2,800 100.00%
-	250	-	-	516-1202 Incentive/Merit	25,388 100.00%
11,540	12,250	12,276	15,553	516-2100 FICA Taxes	17,911 15.16%
2,699	2,865	2,871	3,637	516-2101 Medicare	4,189 15.17%
11,176	12,478	12,564	16,554	516-2204 Retirement Contributions - DC Plan	17,869 7.94%
-	-	-	-	516-2210 457 Deferred Compensation	1,940 100.00%
44,628	51,217	54,972	73,665	516-2300 Dental, Life & Health Insurance	45,774 -37.86%
408	292	299	384	516-2400 Worker's Compensation	489 27.46%
<b>\$ 285,264</b>	<b>\$ 305,415</b>	<b>\$ 311,410</b>	<b>\$ 375,474</b>	<b>Total Personal Services</b>	<b>\$ 396,974 5.73%</b>
				<b>Operating Expenditures:</b>	
167,101	176,996	184,742	214,265	516-3100 Professional Services	344,385 60.73%
1,558	2	182	1,239	516-4000 Travel and Per Diem	2,000 61.42%
26,075	30,107	30,826	29,058	516-4100 Communication Services	33,232 14.37%
-	-	-	18,714	516-4300 Utilities	32,203 72.08%
73	824	31	-	516-4620 Vehicle Repair	- 0.00%
3,098	1,465	2,659	6,000	516-4630 Equipment Repair	6,000 0.00%
1,294	906	1,498	1,500	516-5200 Operating Supplies	1,500 0.00%
149	130	68	148	516-5204 Fuel & Oil	1,628 1000.00%
396	383	371	400	516-5210 Uniform Expense	500 25.00%
14,301	8,419	10,583	20,700	516-5231 Computer Hardware/Software	20,700 0.00%
2,547	2,532	3,573	5,123	516-5400 Books, Dues & Publications	5,142 0.37%
-	-	1,120	495	516-5500 Training	1,200 142.42%
<b>\$ 216,594</b>	<b>\$ 221,765</b>	<b>\$ 235,652</b>	<b>\$ 297,642</b>	<b>Total Operating Expenditures</b>	<b>\$ 448,490 50.68%</b>
<b>\$ 502,690</b>	<b>\$ 527,180</b>	<b>\$ 547,061</b>	<b>\$ 673,115</b>	<b>TOTAL EXPENSES</b>	<b>\$ 845,463 25.60%</b>
<b>\$ (502,690)</b>	<b>\$ (527,180)</b>	<b>\$ (547,061)</b>	<b>\$ (673,115)</b>	<b>NET REVENUE / (EXPENSE)</b>	<b>\$ (845,463) 25.60%</b>

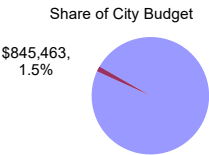
# INFORMATION TECHNOLOGY

## DESCRIPTION

Information Technology is responsible for the operation and maintenance of the City's network, computers, servers, website, and telecommunications in order to facilitate the daily work of employees as well as provide easily accessible information and services to citizens.

## MISSION

Provide Citywide information technology services that are secure and highly accessible.



## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

### Provide Current Technology to Users

Computers, Servers, Laptops & Tablets Replaced

Police Laptops Replaced

### Support Department Productivity by Minimizing Downtime

Hours of Downtime: Public Safety (police & fire)

Hours of Downtime: Non-Public Safety

	Actual				YTD thru 03/31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23	2021-22	2022-23
Computers, Servers, Laptops & Tablets Replaced	19%	13%	12%	6%			20%	20%
Police Laptops Replaced	20%	14%	38%	2%			20%	20%
Hours of Downtime: Public Safety (police & fire)	15	1	0	0			10	10
Hours of Downtime: Non-Public Safety	4	1	0	0			20	20

- ✓ Ensure current technology to users by replacing computers and servers that are 5 years old.
- ✓ Ensure current technology to police department by replacing laptops every five years.
- ✓ Ensure no more than 10 hours of downtime for public safety personnel and 20 hours for non-public safety personnel.
- ✓ Compete new server and network infrastructure hardware
- ✓ Continue cyber security awareness training

## FUTURE GOALS (FY24 & FY25)

- ✓ Continue to implement new technology to increase security on the City's network.

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Purchased rugged laptops for PD per 5 year plan.
- ✓ Purchased desktops, laptops, and tablets per year plan.



**001 GENERAL FUND - 0400 CITY CLERK**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
<b>Revenues:</b>					
-	-	-	400	341-9300 Photo Copies/Certifying	400 0.00%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400</b>	<b>TOTAL REVENUES</b>	<b>\$ 400 0.00%</b>
<b>Personnel Services:</b>					
<b>2.40</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>Number of Funded Employees (FTE's)</b>	<b>2.00</b>
73,402	75,518	76,164	80,451	512-1100 Executive Salaries	84,721 5.31%
41,328	44,636	45,267	56,716	512-1200 Regular Salaries	48,556 -14.39%
271	-	-	150	512-1201 Service Awards	1,900 1166.67%
46	11	44	25	512-1400 Salaries - Overtime	25 0.00%
6,815	7,559	7,742	8,059	512-2100 FICA Taxes	8,601 6.73%
1,594	1,768	1,811	1,885	512-2101 Medicare	2,012 6.72%
24,691	25,745	25,423	2,600	512-2200 Retirement Contributions	- -100.00%
5,334	5,664	5,719	15,571	512-2204 Retirement Contributions - DC Plan	14,345 -7.88%
-	-	-	-	512-2210 457 Deferred Compensation	2,542 100.00%
13,390	15,130	16,046	16,421	512-2300 Dental, Life & Health Insurance & Def Comp 457	8,368 -49.04%
216	162	170	213	512-2400 Worker's Compensation	224 5.03%
<b>\$ 167,087</b>	<b>\$ 176,193</b>	<b>\$ 178,385</b>	<b>\$ 182,092</b>	<b>Total Personal Services</b>	<b>\$ 171,292 -5.93%</b>
<b>Operating Expenditures:</b>					
38,979	34,020	33,815	39,520	512-3100 Professional Services	41,284 4.46%
2,173	1,803	716	3,254	512-4000 Travel and Per Diem	3,316 1.91%
680	690	735	741	512-4100 Communication Services	1,277 72.39%
117	70	65	100	512-4200 Postage	100 0.00%
2,867	75	1,659	1,810	512-4400 Rentals & Leases	1,810 0.00%
604	644	974	2,000	512-4912 Recording Fees	2,000 0.00%
12,684	12,339	19,206	12,000	512-4915 Legal Advertising	12,000 0.00%
760	700	667	1,500	512-5100 Office Supplies	1,500 0.00%
1,797	1,734	2,098	2,000	512-5101 Office Supplies - City Hall Copier (Dept Alloc)	2,200 10.00%
1,258	687	577	1,200	512-5200 Operating Supplies	1,200 0.00%
139	97	-	200	512-5210 Uniform Expense	200 0.00%
43	-	-	-	512-5231 Computer Hardware/Software	- 0.00%
642	740	655	805	512-5400 Books, Dues & Publications	1,010 25.47%
2,205	241	1,391	1,650	512-5500 Training	3,045 84.55%
<b>\$ 64,948</b>	<b>\$ 53,839</b>	<b>\$ 62,558</b>	<b>\$ 66,780</b>	<b>Total Operating Expenditures</b>	<b>\$ 70,942 6.23%</b>
<b>Debt Service</b>					
333	-	-	-	581-9121 Transfer to Debt Service Fund	- 0.00%
<b>\$ 333</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>Total Debt Service</b>	<b>\$ - 0.00%</b>
<b>\$ 232,368</b>	<b>\$ 230,032</b>	<b>\$ 240,943</b>	<b>\$ 248,872</b>	<b>TOTAL EXPENSES</b>	<b>\$ 242,235 -2.67%</b>
<b>\$ (232,368)</b>	<b>\$ (230,032)</b>	<b>\$ (240,943)</b>	<b>\$ (248,472)</b>	<b>NET REVENUE / (EXPENSE)</b>	<b>\$ (241,835) -2.67%</b>

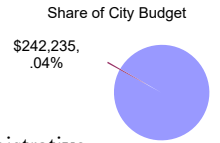
# CITY CLERK

## DESCRIPTION

The City Clerk is a Charter Officer, appointed by and reporting to, the City Council. The City Clerk performs as part of the Administrative Branch of the City. The Clerk serves as the custodian of the City seal, custodian of records, and provides administrative support to the Mayor and City Council.

## MISSION

Provide professional, knowledgeable and accurate service to the Mayor and City Council Members, the public, and other Municipal departments by preparing agendas and minutes, processing and monitoring records requests, and updating the Code of Ordinances and Land Development Code.



## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

	Actual				YTD thru 03/31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23	2021-22	2022-23
<b>Continue to properly maintain public records</b>								
Boxes Scanned/Destroyed	77	31	120	30			25	20
Documents Recorded with County	33	44	55	23			30	45
Requisitions/Purchase Orders	25	16	28	19			20	30
<b>Continue to provide prompt &amp; professional customer service</b>								
Public records requests & Public records requested \$ generated	916/\$199	316/\$257	387 / \$607	163 / \$229.20			300 / \$200	486/ \$380
Legal/Display Ads	30	21	29	11			25	25
Lien requests/dollars generated	509/\$18,198	483/\$14,464	651 / \$19,336	299 / \$10,710			475/\$14,500	560/\$20,000
Number of pages transcribed (Council/Board/Comm)	317	251	321	183			175	315
<b>Continue to provide professional administrative support</b>								
Contracts/Leases/Agreements/MOA/MOU processed	57	48	59	3			50	50
Number of Council and Board/Committee meetings	61	42	62	31			50	50
Ordinances & Resolutions approved by Council	43	22	55	31			35	40

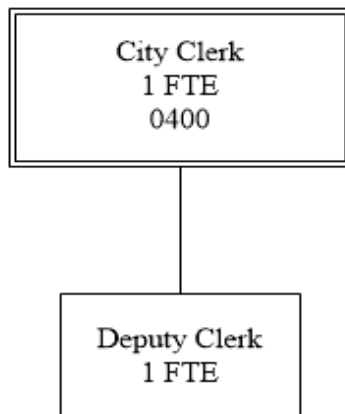
- ✓ Developing a Records Clerk position to assume the duties and responsibilities of performing lien searches, previously performed by a contract labor. Position will also provide administrative support to City Clerk, Deputy City Clerk, and City Council, as needed.

## FUTURE GOALS (FY24 & FY25)

- ✓ Continue to add methods/processes to increase and improve online accessibility for employees and the public.
- ✓ Continue to purge electronic files that have exceeded their retention date.

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Restructured the duties and responsibilities of the Clerk's department staffing during the retirement of support staff, and created the position of Deputy City Clerk.
- ✓ Submitted Code of Ordinance and Land Development Code additions and revisions to Municode on a quarterly basis after approval for posting.
- ✓ Purged files that met retention requirements and relocated files for retention from old warehouse/Public Works Facility to Civic Auditorium.



# 001 GENERAL FUND - 0500 FINANCE

Actual				Budget		
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change	
<b>Revenues:</b>						
Division Does Not Generate Revenue						
\$ -	\$ -	\$ -	\$ -	<b>TOTAL REVENUES</b>	\$ -	<b>0.00%</b>
<b>Personnel Services:</b>						
<b>6.00</b>	<b>6.00</b>	<b>7.00</b>	<b>8.00</b>	<b>Number of Funded Employees (FTE's)</b>	<b>8.00</b>	
97,659	78,198	101,535	107,687	513-1100 Executive Salaries	113,974	5.84%
231,192	239,470	266,534	380,696	513-1200 Regular Salaries	364,414	-4.28%
	417	50	-	513-1201 Service Awards	5,900	100.00%
1,067	446	990	850	513-1400 Overtime	850	0.00%
18,123	19,149	21,224	24,378	513-2100 FICA Taxes	28,014	14.91%
4,238	4,478	4,964	5,701	513-2101 Medicare	6,552	14.92%
120,052	71,860	37,375	20,803	513-2200 Retirement Contributions	13,255	-36.28%
6,827	9,803	17,072	19,758	513-2204 Retirement Contributions - DC Plan	22,369	13.21%
-	-	-	-	513-2210 457 Deferred Compensation	1,378	100.00%
80,175	71,004	80,633	98,187	513-2300 Dental, Life & Health Insurance & Def Comp 457	126,735	29.07%
631	389	469	673	513-2400 Worker's Compensation	765	13.68%
<b>\$ 559,964</b>	<b>\$ 495,213</b>	<b>\$ 530,846</b>	<b>\$ 658,733</b>	<b>Total Personal Services</b>	<b>\$ 684,205</b>	<b>3.87%</b>
<b>Operating Expenditures:</b>						
92,987	160,893	80,061	79,342	513-3100 Professional Services	53,290	-32.84%
68,907	57,577	65,188	68,500	513-3200 Annual Audit Services	73,500	7.30%
2,595	-	-	-	513-3400 Other Services	-	0.00%
6,485	4,276	1,114	4,800	513-4000 Travel and Per Diem	4,900	2.08%
1,182	1,207	1,942	1,477	513-4100 Communication Services	3,300	123.46%
4,447	5,173	1,059	5,000	513-4200 Postage	5,000	0.00%
-	452	151	483	513-4400 Rentals & Leases	483	0.00%
527	550	667	576	513-4610 Maintenance Contracts	576	0.00%
1,258	1,094	1,366	1,275	513-4700 Printing and Binding	1,375	7.84%
32	11	5	35	513-4903 Sales Tax Expense/Penalty	35	0.00%
4,725	4,274	5,234	4,650	513-5100 Office Supplies	5,350	15.05%
8,059	1,863	1,574	2,730	513-5200 Operating Supplies	2,905	6.41%
305	517	733	800	513-5210 Uniform Expense	800	0.00%
1,250	130	-	-	513-5231 Computer Hardware/Software	-	0.00%
1,422	3,281	1,603	2,210	513-5400 Books, Dues & Publications	2,685	21.49%
550	-	2,315	6,699	513-5500 Training	6,484	-3.21%
<b>\$ 194,731</b>	<b>\$ 241,299</b>	<b>\$ 163,012</b>	<b>\$ 178,577</b>	<b>Total Operating Expenditures</b>	<b>\$ 160,683</b>	<b>-10.02%</b>
<b>Capital Outlay:</b>						
-	-	3,037	-	513-6420 Computer Hardware/Software - SrAcct/Grants	-	0.00%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,037</b>	<b>\$ -</b>	<b>Total Capital Outlay</b>	<b>\$ -</b>	<b>0.00%</b>
<b>Debt Service</b>						
999	-	-	-	581-9121 Transfer to Debt Service Fund	-	0.00%
<b>\$ 999</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>Total Debt Service</b>	<b>\$ -</b>	<b>0.00%</b>
<b>\$ 755,694</b>	<b>\$ 736,513</b>	<b>\$ 696,895</b>	<b>\$ 837,310</b>	<b>TOTAL EXPENSES</b>	<b>\$ 844,889</b>	<b>0.91%</b>
<b>\$ (755,694)</b>	<b>\$ (736,513)</b>	<b>\$ (696,895)</b>	<b>\$ (837,310)</b>	<b>NET REVENUE / (EXPENSE)</b>	<b>\$ (844,889)</b>	<b>0.91%</b>

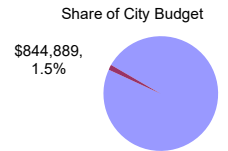
# FINANCE

## DESCRIPTION

Finance's primary function is to maintain financial stability for the City. Responsibilities include monitoring appropriations, revenues, and expenditures; developing policies and procedures relating to finance issues; ensuring compliance with City, State, and Federal regulations; and oversight of purchasing and customer service.

## MISSION

Provide professional support in financial administration, uphold the public's trust and reliance on financial reports, and maintain the City's sound financial position and stability while offering quality services efficiently and responsively.



## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

### Provide Accurate and Timely Financial Information

Monthly Financial Reports Prepared within 20 Days

Findings From External Auditors

### Prepare Useful & Meaningful Financial Documents to the Public

Achieve GFOA Distinguished Budget Presentation Award (possible points awarded)

Achieve GFOA Certificate of Achievement for Financial Reporting

	Actual			YTD thru 03/31	Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23
Monthly Financial Reports Prepared within 20 Days	90%	80%	95%	95%	95%	96%
Findings From External Auditors	5	5	2	annual measure	2	2
Achieve GFOA Distinguished Budget Presentation Award (possible points awarded)	95%	98%	99%	annual measure	95%	95%
Achieve GFOA Certificate of Achievement for Financial Reporting	✓	✓	✓	annual measure	✓	✓

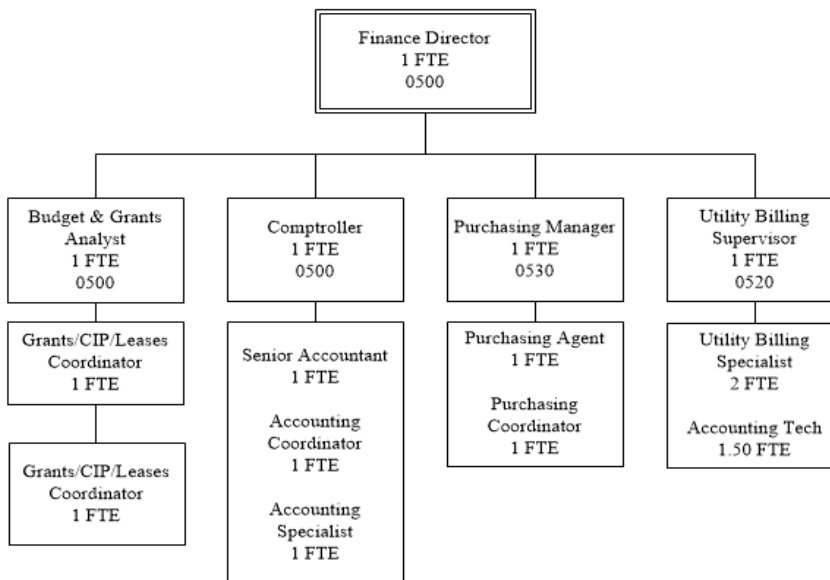
- ✓ Prepare 95% of monthly financial reports within 20 days of the end of the month to provide timely financial information.
- ✓ Achieve growth beyond the rate of inflation for invested surplus funds.
- ✓ Increase the number of grants awarded to the City through grant-writing training and new avenues of grant opportunities.

## FUTURE GOALS (FY24 & FY25)

- ✓ Automate reporting process by converting monthly financial and budget reports to Q-Rep software.
- ✓ Review and update all finance policies and procedures to ensure accuracy, completeness, and functionality.
- ✓ Provide internal training opportunities for city staff to enable effective use of the available information within the City's computerized accounting system.
- ✓ Process improvement and automation of daily tasks to reduce errors and allow more time for cross-training.

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Received GFOA Distinguished Budget Presentation Award and Certificate of Achievement for Financial Reporting.
- ✓ Accounting division staff is staffed accordingly and trained.
- ✓ SOP have been completed for payroll, senior accountant, and year end.



# **001 GENERAL FUND - 0530 PURCHASING**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
<b>Revenues:</b>					
Division Does Not Generate Revenue					
\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
<b>TOTAL REVENUES</b>				<b>\$ -</b>	<b>0.00%</b>
<b>Personnel Services:</b>					
<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	
126,549	140,782	142,769	154,752	159,407	3.01%
-	100	-	300	4,600	1433.33%
-	-	-	100	100	0.00%
7,696	8,595	8,692	9,041	9,688	7.16%
1,800	2,010	2,033	2,114	2,266	7.18%
21,220	18,370	18,685	10,401	6,628	-36.28%
6,446	7,484	7,626	7,941	8,578	8.02%
7,597	8,500	8,934	9,097	9,104	0.08%
239	185	187	238	255	7.17%
<b>\$ 171,547</b>	<b>\$ 186,027</b>	<b>\$ 188,925</b>	<b>\$ 193,984</b>	<b>\$ 200,625</b>	<b>3.42%</b>
<b>Total Personal Services</b>					
<b>Operating Expenditures:</b>					
7,922	8,159	8,404	8,783	-	-100.00%
-	-	-	1,335	1,135	-14.98%
743	826	949	212	1,126	431.11%
103	34	41	120	75	-37.50%
-	27	107	-	-	0.00%
56	379	333	500	500	0.00%
35	-	-	75	25	-66.67%
-	-	111	350	375	7.14%
-	-	-	500	800	60.00%
-	-	-	361	-	-100.00%
-	124	103	300	300	0.00%
285	235	330	804	804	0.00%
169	249	-	-	500	100.00%
<b>\$ 9,313</b>	<b>\$ 10,033</b>	<b>\$ 10,378</b>	<b>\$ 13,339</b>	<b>\$ 5,640</b>	<b>-57.72%</b>
<b>Total Operating Expenditures</b>					
<b>Debt Service</b>					
666	-	-	-	-	0.00%
<b>\$ 666</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.00%</b>
<b>Total Debt Service</b>					
<b>\$ 181,526</b>	<b>\$ 196,061</b>	<b>\$ 199,302</b>	<b>\$ 207,322</b>	<b>\$ 206,263</b>	<b>-0.51%</b>
<b>TOTAL EXPENSES</b>					
<b>\$ (181,526)</b>	<b>\$ (196,061)</b>	<b>\$ (199,302)</b>	<b>\$ (207,322)</b>	<b>\$ (206,263)</b>	<b>-0.51%</b>
<b>NET REVENUE / (EXPENSE)</b>					

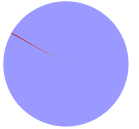
# PURCHASING

## DESCRIPTION

Purchasing is responsible for the acquisition of supplies, materials, equipment, and other commodities needed for operations, as well as supervising the preparation and processing of all bids, proposals, quotations, and required advertisements.

Share of City Budget

\$206,263,  
.04%



## MISSION

Procure goods and services at the best possible cost consistent with the quality needed to provide the best services to the public.

## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

### Procure Products As Efficiently As Possible

Purchases Made By Purchase Order

Time Between Requisition Approval And Purchase Order Creation

Actual				YTD thru 03/31		Budget	
2018-19	2019-20	2020-21	2021-22	2021-22	2022-23	2021-22	2022-23
3,279	3,247	2,886	1,180			3,000	3,000
2%	9%	3%	0%			<4%	<4%

- ✓ Develop training documents for Purchasing Division to assure continuity of proper purchasing policies and city requirements.
- ✓ Systematically update wording requirements for formal bid documents.

## FUTURE GOALS (FY24 & FY25)

- ✓ Update City Purchasing Policies and bring to City Council for approval.

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Updated active contract lists, and refined systems for tracking contract expirations.

# 001 GENERAL FUND - 0800 POLICE

Actual				Budget		
2018-19	2019-20	2020-21	2021-22 Adopted		2022-23 Adopted	% Change
<b>Revenues:</b>						
221,641	217,473	223,280	217,473	312-5200 Insurance Premium Tax - Police Pension	223,280	2.67%
105	90	45	90	329-4000 Taxi Permit/Bicycle Registration	50	-44.44%
2,878	1,061	888	1,000	342-1000 Law Enforcement Services	1,100	10.00%
5,022	950	3,123	2,000	342-1800 Photo Copies	3,000	50.00%
39,418	35,632	32,108	35,964	351-5000 Traffic Fines	31,000	-13.80%
19,771	19,315	18,132	18,213	351-5030 Traffic Fines - Law Enforcement Automation	15,213	-16.47%
345	759	1,529	600	354-1100 Parking Citations	-	-100.00%
1,000	-	-	500	354-1200 False Alarm Fines	-	-100.00%
1,000	9,078	5,027	1,800	366-3010 Designated Donations	2,000	11.11%
-	-	109,865	109,865	1592-331-1200 Federal COPS Grant	109,865	0.00%
<b>\$ 291,180</b>	<b>\$ 284,359</b>	<b>\$ 393,997</b>	<b>\$ 387,505</b>	<b>TOTAL REVENUES</b>	<b>\$ 385,508</b>	<b>-0.52%</b>
<b>Personnel Services:</b>						
<b>62.50</b>	<b>63.74</b>	<b>67.34</b>	<b>67.57</b>	<b>Number of Funded Employees (FTE's)</b>	<b>67.57</b>	
60,083	105,414	106,386	109,764	521-1100 Executive Salaries	117,624	7.16%
2,336,152	2,690,314	2,633,077	2,899,306	521-1200 Regular Salaries	3,270,802	12.81%
-	-	72,702	97,376	521-1200 Regular Salaries - COPS Grant	109,457	12.41%
650	1,104	1,900	1,100	521-1201 Service Awards	64,800	5790.91%
-	250	-	-	521-1202 Incentive/Merit Pay	-	0.00%
-	85,162	157,845	128,551	521-1300 Part-Time Wages	157,636	22.63%
261,538	220,272	257,803	235,040	521-1400 Salaries - Overtime	235,438	0.17%
68,951	75,241	79,884	83,755	521-1401 Salaries - Overtime Holiday Worked	107,123	27.90%
44,441	44,587	53,276	100,015	521-1501 Incentive Pay	111,494	11.48%
5,619	6,626	5,214	5,400	521-1507 Clothing Allowance	4,200	-22.22%
164,685	188,885	192,024	194,484	521-2100 FICA Taxes	212,882	9.46%
-	-	5,948	5,751	521-2100 FICA Taxes - COPS Grant	6,418	11.60%
38,515	44,174	44,048	46,053	521-2101 Medicare	49,890	8.33%
-	-	2,252	1,345	521-2101 Medicare - COPS Grant	1,398	3.93%
158,989	127,990	58,465	31,204	521-2200 Retirement Contributions - General Employees	19,883	-36.28%
645,604	704,826	1,036,038	1,214,331	521-2201 Retirement Contributions - Police Officers	1,270,387	4.62%
-	-	32,649	4,556	521-2201 Retirement Contributions - Police Officers - COPS Grant	48,840	971.98%
221,641	217,473	223,280	217,473	521-2203 Insurance Premium Tax - Police Pension	235,435	8.26%
12,384	18,469	18,554	20,897	521-2204 Retirement Contributions - DC Plan	23,740	13.61%
381,756	454,136	503,949	650,934	521-2300 Dental, Life & Health Insurance	638,935	-1.84%
-	-	11,884	27	521-2300 Dental, Life & Health Insurance - COPS Grant	27	-0.25%
69,461	56,683	58,454	91,676	521-2400 Worker's Compensation	101,762	11.00%
-	-	1,633	2,414	521-2400 Worker's Compensation - COPS Grant	3,832	58.73%
<b>\$ 4,470,469</b>	<b>\$ 5,041,605</b>	<b>\$ 5,557,265</b>	<b>\$ 6,141,454</b>	<b>Total Personnel Services</b>	<b>\$ 6,792,003</b>	<b>10.59%</b>
<b>Operating Expenditures:</b>						
100,177	84,899	93,992	104,931	521-3100 Professional Services	107,600	2.54%
-	200	20	1,000	521-3101 Legal	1,000	0.00%
253	-	617	1,000	521-3510 Information & Evidence	1,100	10.00%
17,419	7,751	11,819	27,000	521-4000 Travel and Per Diem	27,500	1.85%
-	-	1,086	-	521-4001 Tuition reimbursement	-	0.00%
32,350	34,093	38,455	36,843	521-4100 Communication Services	58,497	58.77%
1,262	1,187	697	1,250	521-4200 Postage	1,250	0.00%
39,877	39,543	41,640	41,200	521-4300 Utilities	47,380	15.00%
7,959	633	2,533	2,682	521-4400 Rentals & Leases	2,682	0.00%
93,713	82,329	74,748	110,160	521-4610 Maintenance Contracts	147,681	34.06%
38,490	50,351	64,848	52,000	521-4620 Vehicle Repair	52,000	0.00%
1,361	10,530	1,766	3,000	521-4630 Equipment Repair	3,000	0.00%
2,832	-	-	-	521-4640 Building Maintenance	-	0.00%

**001 GENERAL FUND - 0800 POLICE**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted		
2,430	1,712	1,138	2,350	521-4700	Printing & Binding
215	(200)	645	1,000	521-4904	Wrecker Expense
-	-	64	-	521-4915	Legal Advertising
7,243	3,874	6,407	9,032	521-5100	Office Supplies
42,708	91,261	47,522	64,535	521-5200	Operating Supplies
110,458	91,826	124,797	121,587	521-5204	Fuel & Oil
27,509	28,923	29,524	33,130	521-5210	Uniform Expense
19,856	5,695	17,567	20,000	521-5213	Ammunition Expense
1,063	367	3,118	-	521-5226	Designated Donation Spending
5,003	4,556	5,976	500	521-5231	Computer Hardware/Software
13,626	5,995	6,239	4,000	521-5233	Tools/Guns
161	-	-	450	521-5250	Operating Supplies - Grounds Maintenance
3,863	7,044	4,184	7,497	521-5400	Books, Dues & Publications
13,182	14,222	29,489	31,000	521-5500	Training
-	-	83,497	-		Grant-Related Expenses
<b>\$ 583,010</b>	<b>\$ 566,790</b>	<b>\$ 692,385</b>	<b>\$ 676,148</b>	<b>Total Operating Expenditures</b>	
105,214	293,322	247,987	-	521-6403	Passenger Vehicles
20,406	17,493	6,648	-	521-6406	Specialized Equipment
20,446	15,503	22,311	-	521-6420	Computer Hardware/Software
<b>\$ 146,066</b>	<b>\$ 326,317</b>	<b>\$ 276,947</b>	<b>\$ -</b>	<b>Total Capital Outlay</b>	
149,157	144,040	144,018	143,767	581-9121	Transfer to Debt Service Fund
<b>\$ 149,157</b>	<b>\$ 144,040</b>	<b>\$ 144,018</b>	<b>\$ 143,767</b>	<b>Total Debt Service</b>	
<b>\$ 5,348,702</b>	<b>\$ 6,078,751</b>	<b>\$ 6,670,616</b>	<b>\$ 6,961,368</b>	<b>TOTAL EXPENSES</b>	
<b>\$ (5,057,523)</b>	<b>\$ (5,794,392)</b>	<b>\$ (6,276,619)</b>	<b>\$ (6,573,863)</b>	<b>NET REVENUE / (EXPENSE)</b>	

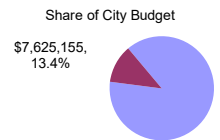
2022-23 Adopted	% Change
2,800	19.15%
1,300	30.00%
-	0.00%
9,146	1.26%
72,200	11.88%
194,539	60.00%
35,270	6.46%
25,000	25.00%
-	0.00%
4,300	760.00%
4,500	12.50%
450	0.00%
7,458	-0.52%
26,500	-14.52%
-	0.00%
<b>\$ 833,153</b>	<b>23.22%</b>
-	0.00%
-	0.00%
-	0.00%
<b>\$ -</b>	<b>0.00%</b>
145,529	1.23%
<b>\$ 145,529</b>	<b>1.23%</b>
<b>\$ 7,625,155</b>	<b>9.54%</b>
<b>\$ (7,239,647)</b>	<b>10.13%</b>



# POLICE

## DESCRIPTION

Police Department functions include patrol, community policing, street crimes, investigations, communications, and records. The Police Department is responsible for enforcement of laws, minimizing illegal activity, criminal investigations, maintaining accurate law enforcement records. Community involvement to devise solutions and monitor resolutions is strongly promoted and a Citizens Police Academy is conducted to educate citizens about safety and enhance community based crime prevention efforts.



## MISSION

Protect the welfare of citizens and their property and enhance public safety through proactive problem solving and increased community partnerships.

## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

### Respond Promptly to Calls for Service

	2018-19	Actual 2019-20	2020-21	YTD thru 03/31 2021-22	Budget 2021-22	2022-23
Calls for Service	na	33,776	43,118	17,943	40,000	40,000
Response Time: Top Priority Calls (min:sec, call received to on-scene)	2:32	1:02	5:21	11:06	4:30	4:30
Call to Dispatch	na	na	2:14	5:25	2:00	2:00
Dispatch to on Scene	na	na	3:07	5:42	2:30	2:30

### Protect Life and Property

Part 1 Crimes Reported	na	525	449	230	600	600
Number of House Checks	0	79	192	65	200	100
Number of Traffic Crashes	na	1,083	1,326	603	1,100	1,100

### Promote Community Involvement

Citizens Police Academy Participants (# of attendees)	20	0	0	0	15	15
Community engagement events (# of events)	na	101	44	35	18	24

### Training

Employee training hours	na	2,090	3,354	1,179	2,000	2,000
Number of employees trained in Crisis Intervention	na	0	0	0	6	6

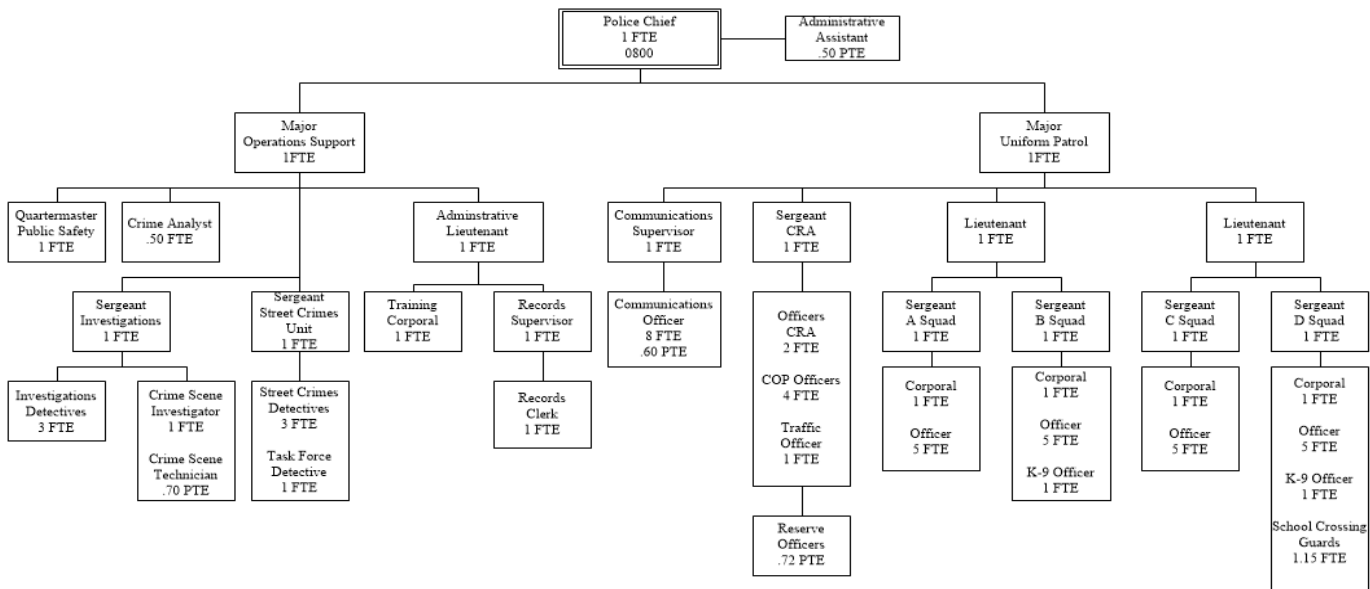
- ✓ Achieve average response times (call received to officer on-scene) to under 5 minutes for emergency calls
- ✓ Decrease the number of traffic crashes through Education, Engineering and Enforcement
- ✓ Obtain Commission for Florida Law Enforcement Accreditation Certification
- ✓ Conduct one community event or meeting per month.

## FUTURE GOALS (FY24 & FY25)

- ✓ Establish a Marine Patrol
- ✓ Evaluate recruit and retain efforts to ensure full staffing
- ✓ Locate and apply for additional funding through Public Grants
- ✓ Collaborate with local stakeholders to improve public welfare and improve the quality of life for all people in the City

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Recognized as one of the top traffic safety agencies in the State of Florida
- ✓ Implantation of the License Plate Reader program
- ✓ Trained additional officers in Crisis Intervention
- ✓ Received two awards from the Florida Police Chief Association for Midsize agencies: The Rocky Pomerance Law Enforcement Excellence Award for our Community Policing Programs and the Lee McGehee Police Officer of the Year for Officer Wedingtons Social Media program.
- ✓ The Department partnered with the Okaloosa Academy to provide a School Safety Officer.
- ✓ Two Officers were selected to be subject matter experts by FDLE to assist with State wide curriculum development for law enforcement.
- ✓ Reduced crime to a 15 year low and reduced traffic crashed by 25%.



# 001 GENERAL FUND - 0900 FIRE

Actual				Budget			
2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change
<b>Revenues:</b>							
219,901	209,722	235,435	209,722	312-5100	Insurance Premium Tax - Fire Pension	235,435	12.26%
-	761,048	1,131,131	1,116,527	325-1310	Fire Assessment Fee	1,123,927	0.66%
30	10,115	14,834	6,500	329-2010	Fire Safety Plan Review	6,400	-1.54%
10,596	7,720	9,482	8,500	335-2100	Fire Supplemental Compensation	8,600	1.18%
1,868	1,463	1,463	1,200	342-2200	Safety Permits & Licenses	1,250	4.17%
23,207	12,427	21,103	18,500	342-2700	Annual Safety Inspection Fees	18,600	0.54%
-	195,536	195,536	169,134	331-2055	Grant Revenue (Safer Grant - FY22 Year 3 of 3)	-	-100.00%
-	202,857	-	-	331-2055	Asst to FF Grant	-	0.00%
-	-	863	1,000	366-1060	Donations	-	-100.00%
<b>\$ 255,602</b>	<b>\$ 1,400,888</b>	<b>\$ 1,609,847</b>	<b>\$ 1,531,083</b>	<b>TOTAL REVENUES</b>		<b>\$ 1,394,212</b>	<b>-8.94%</b>

<b>Personnel Services:</b>							
<b>37.00</b>	<b>44.00</b>	<b>44.00</b>	<b>44.25</b>	<b>Number of Funded Employees (FTE's)</b>		<b>44.25</b>	
103,768	105,945	107,295	113,478	522-1100	Executive Salaries	116,882	3.00%
1,909,527	1,655,285	2,037,550	2,368,046	522-1200	Regular Salaries	2,706,417	14.29%
-	260,715	185,092	77,912	522-1200	Regular Salaries - Safer Grant FF	-	-100.00%
650	1,670	900	500	522-1201	Service Awards	46,300	9160.00%
-	250	-	14,909	522-1202	Incentive Pay	18,504	24.11%
301,413	389,285	408,426	361,856	522-1400	Salaries - Overtime	361,856	0.00%
84,273	83,917	89,796	93,212	522-1401	Salaries - Overtime Holiday Supplement	93,212	0.00%
19,697	23,055	23,192	21,354	522-1501	Incentive Pay	25,901	21.29%
124	-	-	-	522-1506	Paramedic Pay	-	0.00%
138,686	150,208	157,279	150,148	522-2100	FICA Taxes	164,927	9.84%
-	-	11,206	4,853	522-2100	FICA Taxes - Safer Grant FF	-	-100.00%
32,435	35,129	36,858	35,116	522-2101	Medicare	38,572	9.84%
-	-	2,546	1,134	522-2101	Medicare - Safer Grant FF	-	-100.00%
21,242	19,390	18,640	10,401	522-2200	Retirement Contributions - General Employees	6,628	-36.28%
-	-	-	750	522-2204	Retirement Contributions - DC General	-	-100.00%
1,016,560	1,160,926	1,291,348	1,351,112	522-2202	Retirement Contributions - Firefighters	1,431,211	5.93%
-	-	99,178	39,598	522-2202	Retirement Contributions - Safer Grant FF	-	-100.00%
219,901	209,722	235,435	209,722	522-2203	Insurance Premium Tax - Fire Pension	235,435	12.26%
341,563	371,811	436,481	492,559	522-2300	Dental, Life & Health Insurance	563,908	14.49%
-	-	30,608	41,868	522-2300	Dental, Life & Health Ins - Safer Grant FF	-	-100.00%
106,135	71,256	80,540	130,668	522-2400	Worker's Compensation	144,090	10.27%
-	-	8,112	3,770	522-2400	Worker's Compensation - Safer Grant FF	-	-100.00%
<b>\$ 4,295,974</b>	<b>\$ 4,538,566</b>	<b>\$ 5,260,483</b>	<b>\$ 5,522,965</b>	<b>Total Personal Services</b>		<b>\$ 5,953,842</b>	<b>7.80%</b>

<b>Operating Expenditures:</b>							
31,780	22,689	38,225	13,876	522-3100	Professional Services	17,645	27.16%
5,013	-	-	18,060	522-3102	Employee Physicals & Immunizations	24,000	32.89%
5,861	5,861	-	5,861	522-3400	Other Services	5,861	0.00%
3,522	2,056	6,985	8,000	522-4000	Travel and Per Diem	8,000	0.00%
23,532	17,261	16,803	11,050	522-4100	Communication Services	21,012	90.16%
165	291	274	300	522-4200	Postage	300	0.00%
48,198	48,995	55,532	50,273	522-4300	Utilities	51,782	3.00%
1,385	199	2,217	863	522-4400	Rentals & Leases	863	-0.02%
10,422	8,177	8,173	16,772	522-4610	Maintenance Contracts	18,472	10.14%
65,956	33,741	19,765	50,000	522-4620	Vehicle Repair	60,000	20.00%
6,750	3,327	10,346	15,000	522-4630	Equipment Repair	10,000	-33.33%
2,350	-	-	60,000	522-4640	Building Maintenance	-	-100.00%
718	898	105	1,000	522-4700	Printing & Binding	1,000	0.00%
722	1,337	1,199	1,000	522-5100	Office Supplies	1,000	0.00%
18,688	57,258	27,716	20,000	522-5200	Operating Supplies	30,000	50.00%

**001 GENERAL FUND - 0900 FIRE**

Actual						Budget	
2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change
20,597	16,949	24,015	23,022	522-5204	Fuel & Oil	39,137	70.00%
12,969	19,082	25,252	18,400	522-5210	Uniform Expense	21,000	14.13%
3,006	144	2,318	20,000	522-5216	Medical Supplies	20,000	0.00%
1,649	-	863	-	522-5224	Donation Spending	-	0.00%
6,218	8,364	8,519	37,000	522-5234	Safety Supplies/Equipment	62,000	67.57%
216	-	-	-	522-5250	Operating Supplies - Grounds Maintenance	-	0.00%
-	1,451	1,252	15,000	522-5261	Public Outreach and Education	25,000	66.67%
1,950	2,096	2,696	2,470	522-5400	Books, Dues & Publications	2,470	0.00%
9,298	10,130	23,719	23,400	522-5500	Training	23,400	0.00%
-	-	66,262	-		Grant-Related Expenses	-	0.00%
<b>\$ 280,965</b>	<b>\$ 260,305</b>	<b>\$ 342,237</b>	<b>\$ 411,347</b>	<b>Total Operating Expenditures</b>		<b>\$ 442,942</b>	<b>7.68%</b>
<b>Capital Outlay:</b>							
5,127	-	-	-	522-6401	Office Furniture & Fixtures	-	0.00%
-	-	4,616	-	522-6402	Equipment	-	0.00%
72,230	26,536	25,004	-	522-6403	Passenger Vehicles	-	0.00%
-	-	999,320	-	522-6404	Trucks	-	0.00%
-	199,852	2,493	-	522-6406	Fire Equipment	-	0.00%
-	6,222	-	-	522-6420	Computer Hardware/Software	-	0.00%
-	5,247	4,239	-	522-7200	Interest Payments	-	0.00%
<b>\$ 77,357</b>	<b>\$ 237,858</b>	<b>\$ 1,035,672</b>	<b>\$ -</b>	<b>Total Capital Outlay</b>		<b>\$ -</b>	<b>0.00%</b>
<b>Debt Service</b>							
190,837	188,824	167,652	564,598	581-9121	Transfer to Debt Service Fund	502,404	-11.02%
<b>\$ 190,837</b>	<b>\$ 188,824</b>	<b>\$ 167,652</b>	<b>\$ 564,598</b>	<b>Total Debt Service</b>		<b>\$ 502,404</b>	<b>-11.02%</b>
<b>\$ 4,845,133</b>	<b>\$ 5,225,552</b>	<b>\$ 6,806,044</b>	<b>\$ 6,498,910</b>	<b>TOTAL EXPENSES</b>		<b>\$ 6,396,785</b>	<b>-1.57%</b>
<b>\$ (4,589,531)</b>	<b>\$ (3,824,665)</b>	<b>\$ (5,196,197)</b>	<b>\$ (4,967,827)</b>	<b>NET REVENUE / (EXPENSE)</b>		<b>\$ (5,002,573)</b>	<b>0.70%</b>

# FIRE

## DESCRIPTION

Fire Department functions include fire suppression, regulation, prevention, and inspection; emergency medical services, vehicle extrication; technical rescue; and hazardous materials response. The department coordinates the City's Emergency Management and Preparedness efforts and conducts public education efforts to prepare citizens to learn ways to better protect themselves from the ravages of fire and disaster. A Citizens Emergency Response Team (CERT) Program is conducted to educate citizens about safety and how to assist the community in the aftermath of a disaster.

## MISSION

Ensure that fire prevention and suppression is paramount; advance life support service provides the best treatment available; the City is prepared to address major emergencies and disasters.

## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

### Respond Promptly to Calls for Service

Response Time Under 5 Minutes (dispatch to on-scene)  
 Fire Code Review of Construction Plans Completed within 5 Business Days

### Minimize Injuries, Death, and Property Destruction

One & Two Family Residential Structure Fires Confined to Room of Origin  
 Patients in Full Cardiac Arrest Who Regain a Specified Heart Rhythm

### Promote Community Involvement

Events, Programs, Outreach Initiatives

	Actual		YTD thru 03/31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23
Response Time Under 5 Minutes (dispatch to on-scene)	72%	80%	81%	100%	>90%	>90%
Fire Code Review of Construction Plans Completed within 5 Business Days	100%	100%	100%	100%	>96%	>96%
One & Two Family Residential Structure Fires Confined to Room of Origin	50%	62%	62%	58%	>60%	>60%
Patients in Full Cardiac Arrest Who Regain a Specified Heart Rhythm	33%	15%	26%	33%	>19%	>19%
Events, Programs, Outreach Initiatives	55	50	52	0	>60	>60

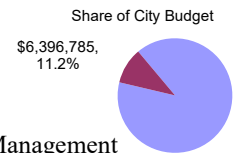
- ✓ Achieve a response time (dispatch to on-scene arrival) of under 5 minutes at least 90% of the time.
- ✓ Complete Fire Code review of construction plans within 5 business days of submission at least 95% of the time.
- ✓ Ensure patients in full cardiac arrest regain a specified heart rhythm prior to ambulance arrival at least 19% of the time.
- ✓ Contain structure fires to the room of origin at least 61% of the time.
- ✓ Conduct or attend at least 60 community and public relations events.

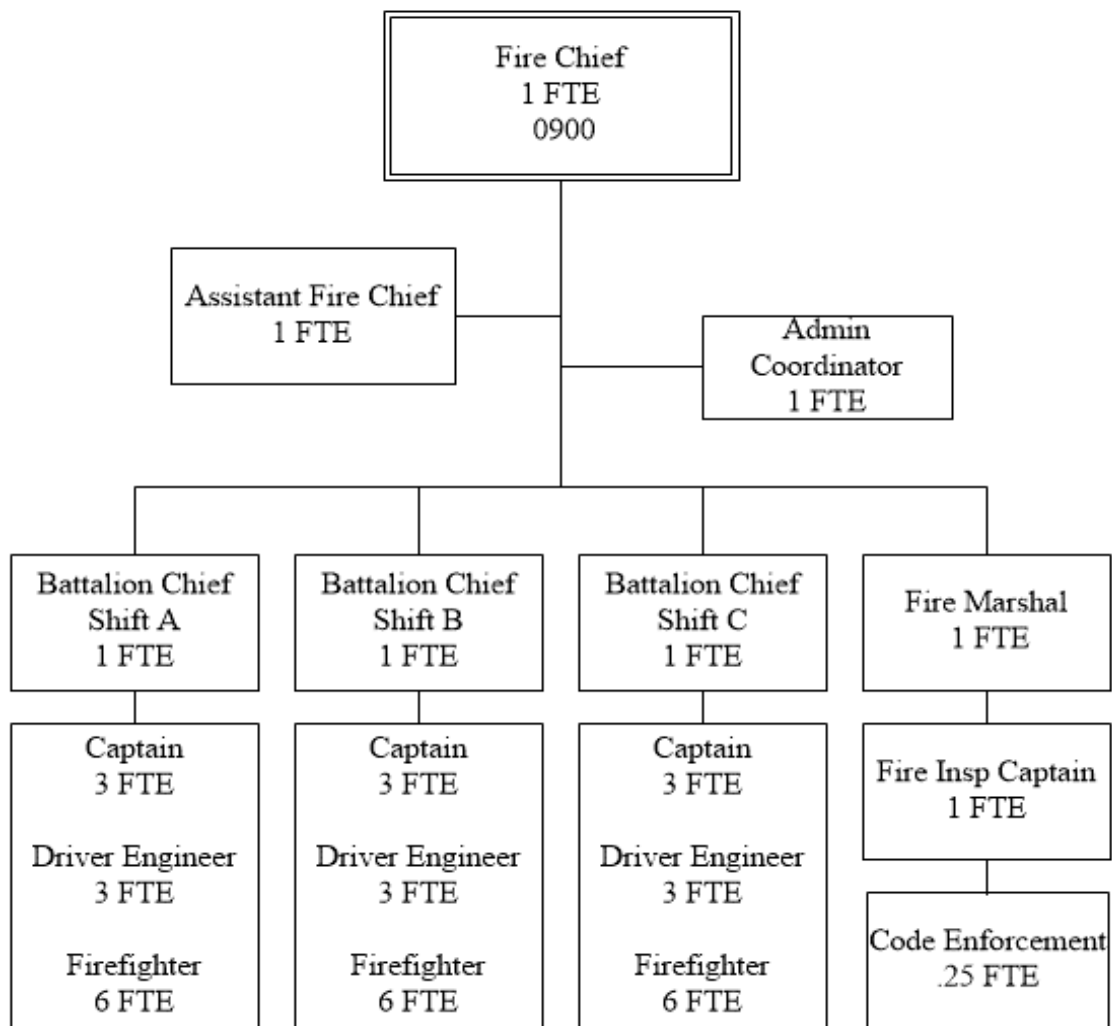
## FUTURE GOALS (FY24 & FY25)

- ✓ Increase use of Community Assistance, Referral, and Education Services (CARES) and expand partnership with White-Wilson Medical
- ✓ Expand capabilities of the City's Fire Training Facility to accommodate additional specialty training and increase live burn exercises.
- ✓ Secure federal funding for implementation of a fire-rescue watercraft for emergency response on local waters. No assets are currently
- ✓ Secure satellite communications equipment to support the City's Emergency Management operations during disasters.
- ✓ Begin construction on a new fire station that will serve the Commerce and Technology Park area of the City.

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Placed new 107" ladder truck in service to replace aging apparatus.
- ✓ Secured FEMA grant for Paramedic training and certification for three (3) personnel.
- ✓ Submitted multiple Federal grants totaling over \$750,000 for fire-rescue tools, equipment, and marine assets.
- ✓ Initiated Community Assistance, Referral, and Education Services (CARES). This is an in-residence assistance and prevention program to





**001 GENERAL FUND - 0910 EMERGENCY MANAGEMENT**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
				<b>Revenues:</b>	
				Division Does Not Generate Revenue	
\$ -	\$ -	\$ -	\$ -	<b>TOTAL REVENUES</b>	\$ - 0.00%
				<b>Operating Expenditures:</b>	
-	-	-	6,560	522-4000 Travel and Per Diem	6,560 0.00%
-	-	6,967	6,917	522-4100 Communication Services	6,917 0.00%
-	-	-	250	522-5100 Office Supplies	250 0.00%
-	-	-	1,500	522-5200 Operating Supplies	1,500 0.00%
			100	522-5400 Books, Dues & Publications	100 0.00%
			1,200	522-5500 Training	1,200 0.00%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,967</b>	<b>\$ 16,527</b>	<b>Total Operating Expenditures</b>	<b>\$ 16,527 0.00%</b>
<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,967</b>	<b>\$ 16,527</b>	<b>TOTAL EXPENSES</b>	<b>\$ 16,527 0.00%</b>
<b>\$ -</b>	<b>\$ -</b>	<b>\$ (6,967)</b>	<b>\$ (16,527)</b>	<b>NET REVENUE / (EXPENSE)</b>	<b>\$ (16,527) 0.00%</b>

# 001 GENERAL FUND - 1000 RECREATION

## Actual

## Budget

2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change
127,287	107,230	118,669	105,000	347-2000	Program Revenue	107,500	2.38%
-	-	270	32,000	347-2012	Program Revenue - Softball Instructional Program	28,000	-12.50%
46,425	37,610	52,224	47,800	347-2011	Program Revenue - Not City Staff Provided	45,000	-5.86%
43,090	31,620	46,295	40,200	347-2100	Sponsorship Revenue	38,000	-5.47%
13,709	6,816	7,104	11,100	347-2200	Rentals - Auditorium, Rec Centers, etc.	12,500	12.61%
18,025	9,398	13,009	12,000	347-2210	Rentals tax-exempt - Auditorium, Rec Centers, etc.	13,200	10.00%
44,992	28,981	24,750	35,200	347-5610	Memberships	32,000	-9.09%
1,750	2,310	1,820	2,300	347-4030	Holiday Parade Entry Fee	1,800	-21.74%
<b>\$ 295,278</b>	<b>\$ 223,964</b>	<b>\$ 264,141</b>	<b>\$ 285,600</b>		<b>TOTAL REVENUES</b>	<b>\$ 278,000</b>	<b>-2.66%</b>

## Personnel Services:

12.70	12.70	12.70	12.70		Number of Funded Employees (FTE's)	12.70	
98,440	94,712	103,758	107,651	572-1100	Executive Salaries	113,098	5.06%
408,089	382,230	390,106	412,584	572-1200	Regular Salaries	393,887	-4.53%
-	379	600	150	572-1201	Service Awards	14,300	9433.33%
100	-	-	-	572-1202	Incentive/Merit Pay	-	0.00%
-	68,069	51,701	53,359	572-1300	Part-Time Wages	112,829	111.45%
6,075	3,256	4,126	-	572-1400	Salaries - Overtime	-	0.00%
29,287	32,010	32,206	34,232	572-2100	FICA Taxes	35,686	4.25%
6,850	7,486	7,532	8,006	572-2101	Medicare	8,346	4.25%
105,740	93,360	56,071	31,204	572-2200	Retirement Contributions	13,255	-57.52%
15,620	19,959	20,878	21,855	572-2204	Retirement Contributions - DC Plan	24,167	10.58%
-	-	-	-	572-2210	457 Deferred Compensation	2,377	100.00%
73,488	82,204	93,198	93,573	572-2300	Dental, Life & Health Insurance	124,495	33.05%
18,365	12,740	12,507	21,412	572-2400	Worker's Compensation	22,537	5.25%
<b>\$ 762,054</b>	<b>\$ 796,406</b>	<b>\$ 772,683</b>	<b>\$ 784,026</b>		<b>Total Personnel Services</b>	<b>\$ 864,977</b>	<b>10.32%</b>

## Operating Expenditures:

25,906	20,933	12,113	11,100	572-3100	Professional Services	21,900	97.30%
62,032	27,574	69,943	45,500	572-3400	Other Services	52,700	15.82%
34,589	28,368	26,032	64,950	572-3407	Program Instruction	55,950	-13.86%
5,580	4,275	7,260	4,000	572-3450	Other Services - Grounds Maintenance	5,000	25.00%
-	849	751	1,500	572-4000	Travel and per Diem	6,800	353.33%
3,555	3,587	3,881	1,963	572-4100	Communication Services	4,015	104.53%
308	230	242	200	572-4200	Postage	200	0.00%
206,059	191,718	207,201	216,980	572-4300	Utilities	223,489	3.00%
12,644	3,837	9,523	6,583	572-4400	Rentals & Leases	7,736	17.52%
4,263	3,177	5,066	4,468	572-4610	Maintenance Contracts	4,544	1.69%
782	259	621	350	572-4620	Vehicle Repair	350	0.00%
2,823	970	-	600	572-4630	Equipment Repair	800	33.33%
78	-	70	-	572-4700	Printing and Binding	-	0.00%
3,351	2,957	3,467	4,000	572-5100	Office Supplies	4,000	0.00%
17,911	8,188	19,726	29,550	572-5200	Operating Supplies	29,550	0.00%
3,294	4,109	2,698	2,896	572-5204	Fuel & Oil	4,054	40.00%
10,714	8,920	9,694	9,300	572-5207	Program Expense	9,300	0.00%
41,973	28,851	33,274	42,550	572-5208	Sponsorship Expense	42,550	0.00%
1,256	1,174	972	1,400	572-5210	Uniform Expense	1,400	0.00%
8,752	41,254	9,599	-	572-5224	Donation Spending	-	0.00%
15	-	-	-	572-5231	Computer Hardware/Software	-	0.00%
-	-	188	-	572-5250	Operating Supplies - Grounds Maintenance	-	0.00%
316	-	183	505	572-5400	Books, Dues & Publications	190	-62.38%
430	700	470	1,325	572-5500	Training	1,325	0.00%
<b>\$ 446,631</b>	<b>\$ 381,929</b>	<b>\$ 422,974</b>	<b>\$ 449,721</b>		<b>Total Operating Expenditures</b>	<b>\$ 475,853</b>	<b>5.81%</b>



**001 GENERAL FUND - 1000 RECREATION**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
<b>Capital Outlay:</b>					
-	108,520	-	-	572-6214 Building Improvements	- 0.00%
50,140	-	50,094	-	572-6310 Improvements Other Than Building	- 0.00%
-	92,020	65,950	120,000	572-6402 Equipment	- -100.00%
77,135	-	-	-	572-6404 Machinery & Equipment	- 0.00%
<b>\$ 127,275</b>	<b>\$ 200,539</b>	<b>\$ 116,044</b>	<b>\$ 120,000</b>	<b>Total Capital Outlay</b>	<b>\$ - -100.00%</b>
<b>Debt Service</b>					
336,937	550,198	551,813	551,869	581-9121 Transfer to Debt Service Fund	993,869 80.09%
<b>\$ 336,937</b>	<b>\$ 550,198</b>	<b>\$ 551,813</b>	<b>\$ 551,869</b>	<b>Total Debt Service</b>	<b>\$ 993,869 80.09%</b>
<b>\$ 1,672,897</b>	<b>\$ 1,929,072</b>	<b>\$ 1,863,515</b>	<b>\$ 1,905,616</b>	<b>TOTAL EXPENSES</b>	<b>\$ 1,340,830 -29.64%</b>
<b>\$ (1,377,619)</b>	<b>\$ (1,705,108)</b>	<b>\$ (1,599,374)</b>	<b>\$ (1,620,016)</b>	<b>NET REVENUE / (EXPENSE)</b>	<b>\$ (1,062,830) -34.39%</b>

# RECREATION

## DESCRIPTION

Recreation manages a brand new 33,000 sq. ft. Recreation Center with a 10-field Athletic Complex, the FWB Library, Heritage Park and Cultural Center, Parks & ROW Maintenance, the Cemetery, and the FWB Golf Club. Football, baseball, basketball, soccer, and softball leagues are held at the facilities. Recreation centers offer a variety of crafts and exercise classes, after school programs, and summer day camps. Special events are held throughout the year. Tennis Center and BMX are contracted.

## MISSION

Provide recreational and athletic opportunities to adults and youth alike.

## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

### Provide Diverse Recreational Opportunities

	Actual				YTD thru 03/31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23	2021-22	2022-23
Youth After School Participants (Total registrations)	144	129	137	76			40	40
Youth After School Program Capacity	75%	74%	64%	90%			90%	90%
Adult & Youth Sports Teams Participants	264	256	244	194			240	250
Adult & Youth Sports Teams with Sponsors	100%	100%	100%	100%			100%	100%

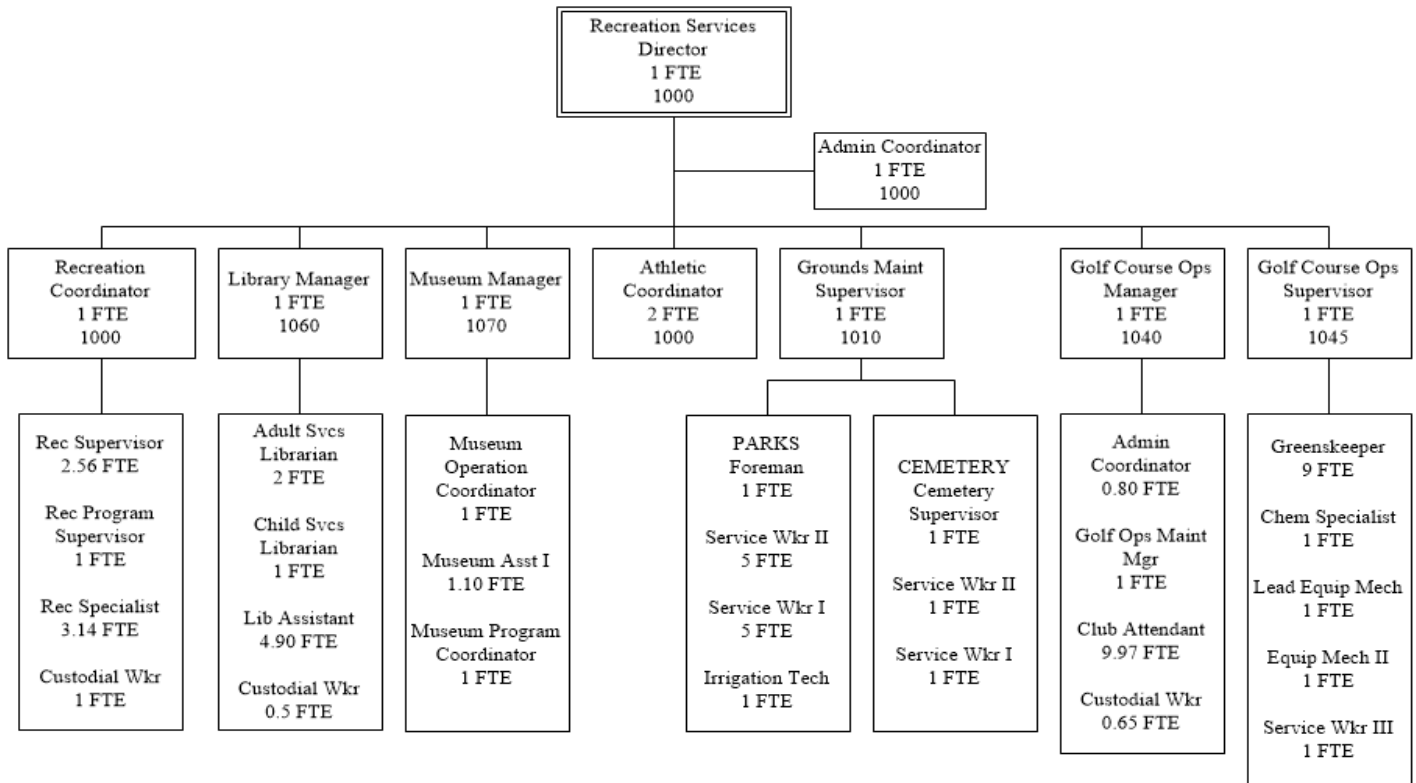
- ✓ Complete Design plans, bid out, and start construction of Preston Hood Athletic Complex Addition
- ✓ Complete Batting Cage cover project

## FUTURE GOALS (FY24 & FY25)

- ✓ Renovate outdoor patio at Recreation Center

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Start 850 Softball Academy for girls age 7-18



# 001 GENERAL FUND - 1010 PARKS / ROW

Actual				Budget			
2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change
<b>Revenues:</b>							
31,121	18,490	49,722	19,300	347-2200	Rentals - Liza Jackson	19,300	0.00%
7,991	3,794	6,735	6,650	347-2210	Rentals tax-exempt - Liza Jackson	6,650	0.00%
10,860	-	-	-	347-4020	Spec Evt - tax-exempt - Landing	-	0.00%
43,774	43,496	43,496	43,496	344-9007	DOT Right-of-Way Maintenance Contract	43,496	0.00%
5,861	1,215	7,715	1,500	362-1000	Rentals & Leases	1,550	3.33%
<b>\$ 99,607</b>	<b>\$ 66,995</b>	<b>\$ 107,667</b>	<b>\$ 70,946</b>	<b>TOTAL REVENUES</b>		<b>\$ 70,996</b>	<b>0.07%</b>
<b>Personnel Services:</b>							
<b>12.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>Number of Funded Employees (FTE's)</b>		<b>13.00</b>	
333,476	418,586	416,333	499,534	572-1200	Salaries	504,194	0.93%
433	-	350	100	572-1201	Service Awards	8,900	8800.00%
100	250	-	-	572-1202	Incentive/Merit Pay	-	0.00%
7,102	12,763	7,938	4,020	572-1400	Salaries - Overtime	4,020	0.00%
597	1,664	1,259	-	572-1401	Salaries - Overtime Holiday Worked	-	0.00%
19,685	26,082	25,684	30,940	572-2100	FICA Taxes	30,382	-1.80%
4,604	6,100	6,007	7,236	572-2101	Medicare	7,105	-1.80%
70,007	60,916	56,007	31,204	572-2200	Retirement Contributions	13,255	-57.52%
8,341	16,770	15,531	19,579	572-2204	Retirement Contributions - DC Plan	25,836	31.96%
-	-	-	-	572-2210	457 Deferred Compensation	1,244	100.00%
71,734	79,686	89,188	148,186	572-2300	Dental, Life & Health Insurance & Def Comp 457	138,692	-6.41%
12,906	13,660	12,153	24,380	572-2400	Worker's Compensation	23,493	-3.64%
<b>\$ 528,985</b>	<b>\$ 636,477</b>	<b>\$ 630,450</b>	<b>\$ 765,179</b>	<b>Total Personnel Services</b>		<b>\$ 757,122</b>	<b>-1.05%</b>
<b>Operating Expenditures:</b>							
19,395	-	-	280	572-3100	Professional Services	280	0.00%
-	26,267	57,749	57,497	572-3400	Other Services	57,497	0.00%
48,128	37,677	26,211	40,202	572-3450	Other Services - Grounds Maintenance	43,102	7.21%
3,633	4,615	4,776	4,669	572-4100	Communication Services	4,827	3.38%
80,351	86,345	89,828	92,194	572-4300	Utilities	94,960	3.00%
9,474	22,164	35,301	32,760	572-4400	Rentals & Leases	60,571	84.89%
607	630	747	656	572-4610	Maintenance Contracts	656	0.00%
2,676	7,435	6,756	4,600	572-4620	Vehicle Repair	4,600	0.00%
11,776	16,376	19,852	17,030	572-4630	Equipment Repair	17,030	0.00%
17,530	22,508	18,675	14,725	572-5200	Operating Supplies	16,100	9.34%
13,103	16,331	19,611	15,595	572-5204	Fuel & Oil	21,833	40.00%
1,413	1,067	-	2,600	572-5210	Uniform Expense	2,600	0.00%
5,193	7,388	7,504	11,075	572-5233	Tools	9,550	-13.77%
1,200	260	1,618	2,530	572-5234	Safety Supplies/Equipment	2,530	0.00%
96,909	82,612	95,599	76,200	572-5250	Operating Supplies - Grounds Maintenance	76,000	-0.26%
305	180	-	200	572-5400	Books, Dues & Publications	200	0.00%
90	-	-	500	572-5500	Training	500	0.00%
<b>\$ 311,783</b>	<b>\$ 331,855</b>	<b>\$ 384,226</b>	<b>\$ 373,314</b>	<b>Total Operating Expenditures</b>		<b>\$ 412,835</b>	<b>10.59%</b>
<b>Capital Outlay:</b>							
49,820	16,574	56,798	-	572-6310	Improvements Other Than Building	119,000	100.00%
-	50,059	15,815	-	572-6402	Equipment	90,870	100.00%
-	82,104	120	-	572-6404	Trucks	-	0.00%
-	3,663	-	-	572-6406	Specialized Equipment	-	0.00%
<b>\$ 49,820</b>	<b>\$ 152,399</b>	<b>\$ 72,733</b>	<b>\$ -</b>	<b>Total Capital Outlay</b>		<b>\$ 209,870</b>	<b>100.00%</b>
<b>Debt Service</b>							
<b>\$ 214,370</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>Total Debt Service</b>		<b>\$ -</b>	<b>0.00%</b>
<b>\$ 1,104,958</b>	<b>\$ 1,120,731</b>	<b>\$ 1,087,410</b>	<b>\$ 1,138,493</b>	<b>TOTAL EXPENSES</b>		<b>\$ 1,379,828</b>	<b>21.20%</b>

**001 GENERAL FUND - 1010 PARKS / ROW**

Actual				Budget	
			2021-22	2022-23	%
2018-19	2019-20	2020-21	Adopted	Adopted	Change
\$ (1,005,351)	\$ (1,053,735)	\$ (979,743)	\$ (1,067,547)	NET REVENUE / (EXPENSE)	\$ (1,308,832) 22.60%

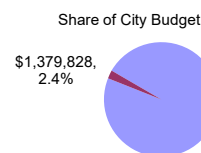
# PARKS

## DESCRIPTION

Parks is responsible for the maintenance and beautification of 23 developed parks, 17 athletic fields, 5 exercise tracks, 21 tennis courts, and 3 boat ramp facilities.

## MISSION

Preserve, protect, maintain, and enhance the City's parkland areas.



## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

### Ensure Parks are Safe, Functional, and Attractive

Park Rentals - Liza Jackson, Landing, Chester Pruitt Park	368	206	321	119	250	300
Field Rentals	477	343	610	160	200	220
Controller Monitors Connected to I.Q. Irrigation Central Control System	70%	75%	75%	38%	75%	90%

	Actual		YTD thru 03/31		Budget	
2018-19	2019-20	2020-21	2021-22		2021-22	2022-23

- ✓ Resurface FWB Tennis Center Courts and Ferry Park Basketball Courts
- ✓ Start Landing renovation (Permit completed)

## FUTURE GOALS (FY24 & FY25)

- ✓ Complete Preston Hood Athletic Complex addition
- ✓ Liza Jackson Boat Ramp and park renovation

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Installed All Inclusive Playground at Cecelia Park
- ✓ Hosted 16 Major Travel Tournaments
- ✓ Installed Restroom at Mooney Park
- ✓ Resurface Ferry Park Tennis Complex

# 001 GENERAL FUND - 1040 GOLF CLUB

Actual				Budget		
2018-19	2019-20	2020-21	2021-22 Adopted		2022-23 Adopted	% Change
<b>Revenues:</b>						
710,502	813,711	1,004,338	931,034	347-5000 Greens Fees	1,127,612	21.11%
342	1,735	3,897	1,200	347-5020 Tournament Fees	1,500	25.00%
51,204	20,919	45,198	31,955	347-5025 Tournament Fees - Tax Exempt	37,000	15.79%
71,436	61,594	69,553	63,200	347-5099 GolfNow/Comp Green Fees	64,761	2.47%
115,887	131,146	159,704	121,500	347-5100 Membership Fees	135,000	11.11%
590,995	559,316	644,833	661,634	347-5200 Golf Cart Rental	665,000	0.51%
301	544	416	400	347-5210 Pull Cart Rental	350	-12.50%
51,185	46,356	52,347	50,197	347-5299 GolfNow/Comp Golf Cart Fees	51,437	2.47%
64,318	79,594	97,686	93,688	347-5300 Driving Range	106,000	13.14%
28,816	29,170	29,899	30,520	347-5400 Rental and Lease Income - Restaurant & Pro Shop	40,320	32.11%
2,430	2,340	2,340	2,800	347-5510 GHIN Handicapping Service	2,810	0.36%
9,406	5,539	2,196	5,500	347-5900 League Play	2,500	-54.55%
40,809	42,572	59,860	41,300	347-5915 Merchandise Sales	50,140	21.40%
(184)	(84)	(99)	150	347-5920 Cash Over/(Under)	151	0.67%
26,568	27,803	28,900	31,149	362-2010 Rental and Lease Income - Tower	31,008	-0.45%
-	-	-	-	384-1078 Proceeds from Debt	-	0.00%
<b>\$ 1,764,016</b>	<b>\$ 1,822,256</b>	<b>\$ 2,201,069</b>	<b>\$ 2,066,227</b>	<b>TOTAL REVENUES</b>	<b>\$ 2,315,589</b>	<b>12.07%</b>

				<b>Personnel Services:</b>		
<b>13.96</b>	<b>13.42</b>	<b>13.42</b>	<b>13.42</b>	<b>Number of Employees (FTE's)</b>	<b>13.42</b>	
109,539	111,778	118,201	123,966	572-1200 Regular Salaries	129,326	4.32%
108	571	400	-	572-1201 Service Awards	20,300	100.00%
212,629	255,482	255,272	329,807	572-1300 Part-Time Wages	261,937	-20.58%
130	1,670	23	100	572-1400 Salaries - Overtime	100	0.00%
-	10,095	11,909	-	572-1401 Salaries - Overtime Holiday Worked	-	0.00%
19,560	23,123	23,483	28,262	572-2100 FICA Taxes	29,645	4.89%
4,574	5,408	5,492	6,610	572-2101 Medicare	6,933	4.88%
63,688	56,909	37,386	20,803	572-2200 Retirement Contributions	13,255	-36.28%
10,914	11,576	12,620	12,609	572-2300 Dental, Life & Health Insurance	12,636	0.21%
6,214	4,635	5,003	9,045	572-2400 Worker's Compensation	9,480	4.81%
<b>\$ 427,356</b>	<b>\$ 481,246</b>	<b>\$ 469,789</b>	<b>\$ 531,202</b>	<b>Total Personnel Services</b>	<b>\$ 483,611</b>	<b>-8.96%</b>

				<b>Operating Expenditures:</b>		
36,773	51,041	47,847	43,176	572-3100 Professional Services	43,176	0.00%
12,050	-	-	-	572-3450 Other Services - Grounds Maintenance	-	0.00%
3,135	3,752	4,216	371	572-4100 Communication Services	1,971	431.14%
99	110	79	100	572-4200 Postage	100	0.00%
62,452	59,004	70,441	71,070	572-4300 Utilities	73,202	3.00%
89,943	85,517	113,927	94,031	572-4400 Rentals & Leases	103,493	10.06%
1,992	2,461	2,530	2,661	572-4610 Maintenance Contracts	2,405	-9.62%
2,600	4,023	2,781	2,940	572-4630 Equipment Repair	4,000	36.05%
13,145	12,195	12,034	11,500	572-4800 Promotional Activities	11,500	0.00%
-	107,950	121,901	113,397	572-4899 GolfNow/Comp Golf Rounds & Carts	116,198	2.47%
1,000	1,039	1,135	1,090	572-5100 Office Supplies	1,090	0.00%
12,826	10,542	15,835	18,175	572-5200 Operating Supplies	18,675	2.75%
22,552	24,294	29,496	20,000	572-5205 Goods for Resale	40,000	100.00%
-	789	-	1,440	572-5210 Uniform Expense	1,440	0.00%
1,141	-	-	4,700	572-5250 Operating Supplies - Grounds Maintenance	4,000	-14.89%
2,783	2,992	2,970	2,480	572-5400 Books, Dues & Publications	2,480	0.00%
<b>\$ 262,491</b>	<b>\$ 365,708</b>	<b>\$ 425,192</b>	<b>\$ 387,131</b>	<b>Total Operating Expenditures</b>	<b>\$ 423,730</b>	<b>9.45%</b>

				<b>Capital Outlay:</b>		
5,152	-	-	-	572-6402 Equipment	-	0.00%
<b>\$ 5,152</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>Total Capital Outlay</b>	<b>\$ -</b>	<b>0.00%</b>

**001 GENERAL FUND - 1040 GOLF CLUB**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
1,165	-	-	-	-	0.00%
<b>\$ 1,165</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.00%</b>
581-9121 Transfer to Debt Service Fund					
Total Debt Service					
696,164	846,954	894,981	918,333	907,341	-1.20%
TOTAL EXPENSES					

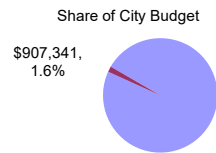
## GOLF CLUB

### DESCRIPTION

The Golf Club consists of two championship 18-hole golf courses, putting green, driving range, and clubhouse. The club holds many community oriented golf tournaments and promotes a Junior Golf Program every summer with clinics.

### MISSION

Provide a quality golf experience to members and visitors through excellent customer service.



### CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

#### Ensure Player Satisfaction

	Actual			YTD thru 03/31	Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23
Active Memberships	484	540	1258	705	600	700
Active Youth Memberships	72	54	145	73	75	75
Golf Shop Merchandise Sales	16,433	18,408	20,695	24,990	0	50,000
Online Booking Rounds	29%	31%	31%	5,114	0%	30%
Online Income	3352	2858	3681	90,112	0	150000
Gift Certificates Distributed	2872	2422	2951	181	0	250
Gift Certificate Revenue	\$164,830	\$138,831	\$241,479	\$21,875	\$0	\$50,000

- ✓ Renovate Marshall/First Tee building
- ✓ Install Pavilion by First Tee Practice Green

### FUTURE GOALS (FY24 & FY25)

- ✓ Construct pavilion between Hole 1 & 18 for tournaments/rentals/events
- ✓ Install LED Lighting on Driving Range

### PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Demolish old buildings off of Country Club Avenue



# 001 GENERAL FUND - 1045 GOLF GROUNDS

Actual				Budget		
2018-19	2019-20	2020-21	2021-22 Adopted		2022-23 Adopted	% Change
				<b>Revenues:</b>		
				Revenues Shared with Golf Club Operations Division		
\$ -	\$ -	\$ -	\$ -	<b>TOTAL REVENUES</b>	\$ -	0.00%
				<b>Personnel Services:</b>		
15.75	15.75	15.75	14.75	<b>Number of Employees (FTE's)</b>	14.00	
400,841	421,600	348,438	429,975	572-1200 Regular Salaries	444,567	3.39%
-	487	550	-	572-1201 Service Awards	4,800	100.00%
18,821	20,210	19,576	46,160	572-1300 Part-Time Wages	33,153	-28.18%
4,537	6,656	7,193	1,000	572-1400 Salaries - Overtime	1,000	0.00%
3,811	3,730	3,142	2,765	572-1401 Salaries - Overtime Holiday Worked	2,765	0.00%
24,806	27,009	24,121	28,958	572-2100 FICA Taxes	32,414	11.93%
5,801	6,317	5,641	6,773	572-2101 Medicare	7,581	11.92%
71,919	53,082	23,469	-	572-2200 Retirement Contributions	6,628	100.00%
11,563	14,996	16,289	24,797	572-2204 Retirement Contributions - DC Plan	26,952	8.69%
61,016	54,370	45,972	103,273	572-2300 Dental, Life & Health Insurance	97,860	-5.24%
9,088	4,437	3,504	10,603	572-2400 Worker's Compensation	12,156	14.65%
\$ 612,203	\$ 612,895	\$ 497,896	\$ 654,305	<b>Total Personnel Services</b>	\$ 669,876	2.38%
				<b>Operating Expenditures:</b>		
2,496	2,496	2,628	2,628	572-3100 Professional Services	2,628	0.00%
-	-	-	125	572-3400 Other Services	125	0.00%
38,546	40,350	38,735	40,130	572-3450 Other Services - Grounds Maintenance	40,130	0.00%
377	321	346	264	572-4100 Communication Services	282	6.64%
5,779	4,865	5,587	5,974	572-4300 Utilities	6,153	3.00%
30,315	51,634	59,609	48,525	572-4400 Rentals & Leases	85,987	77.20%
527	550	1,158	901	572-4610 Maintenance Contracts	901	0.00%
1,800	3,205	1,066	500	572-4620 Vehicle Repair	500	0.00%
36,525	42,862	38,270	31,000	572-4630 Equipment Repair	31,000	0.00%
-	-	-	10,000	572-4640 Building Maintenance	-	-100.00%
-	-	-	1,750	572-4680 Plant & System Repair	1,750	0.00%
286	2,635	20,891	-	572-4916 Inventory Short/Over	-	0.00%
24	22	26	45	572-5100 Office Supplies	45	0.00%
7,284	11,826	7,057	8,095	572-5200 Operating Supplies	8,095	0.00%
774	2,454	(3,450)	-	572-5203 Fleet Maintenance Clearing Account	-	0.00%
24,794	19,949	16,513	12,731	572-5204 Fuel & Oil	25,335	99.00%
1,245	1,684	-	2,160	572-5210 Uniform Expense	2,160	0.00%
4,873	3,865	1,577	6,000	572-5233 Tools	6,000	0.00%
998	278	490	3,680	572-5234 Safety Supplies/Equipment	3,680	0.00%
217,341	212,914	240,479	245,000	572-5250 Operating Supplies - Grounds Maintenance	270,000	10.20%
585	585	640	730	572-5400 Books, Dues & Publications	730	0.00%
\$ 374,569	\$ 402,496	\$ 431,621	\$ 420,238	<b>Total Operating Expenditures</b>	\$ 485,500	15.53%
				<b>Capital Outlay:</b>		
-	-	6,926	12,500	572-6310 Improvements Other Than Building	30,000	140.00%
60,428	42,702	-	24,555	572-6402 Equipment	29,400	19.73%
\$ 60,428	\$ 42,702	\$ 6,926	\$ 37,055	<b>Total Capital Outlay</b>	\$ 59,400	60.30%
				<b>Debt Service:</b>		
3,240	3,238	3,240	254,067	581-9121 Transfer to Debt Service Fund	315,397	24.14%
\$ 3,240	\$ 3,238	\$ 3,240	\$ 254,067	<b>Total Debt Service</b>	\$ 315,397	24.14%
1,050,440	1,061,331	939,682	1,365,665	<b>TOTAL EXPENSES</b>	1,214,777	-11.05%

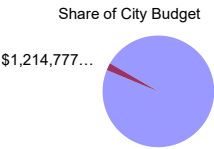
GOLF GROUNDS

DESCRIPTION

The Pines Course offers 18-holes in a challenging layout of over 6,800 yards through a tree-lined, upland pine forest. The Oaks course offers 18-holes over 6,400 yards of narrow fairways lined with oak trees and water hazards.

MISSION

Provide a quality golf experience to members and visitors through excellent course maintenance.



CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

Reduce Maintenance Costs

Out-of-Play Areas with Native Plant Material

2018-19	Actual		YTD thru 03/31		Budget	
	2019-20	2020-21	2021-22		2021-22	2022-23
15%	15%	15%	15%		15%	15%

- ✓ Sprig Practice Greens and #16 Pines
- ✓ Level Tee Boxes

FUTURE GOALS (FY24 & FY25)

- ✓ Sprig Greens (3) at a time
- ✓ Replace Retention Wall in bad areas on Pines/Oaks course

PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Replace irrigation system on Pines Course/Oaks Front 9
- ✓ Installed new restroom facility to serve Pines Course & Mooney Road Pickleball Complex

# 001 GENERAL FUND - 1060 LIBRARY

Actual				Budget			
2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change
<b>Revenues:</b>							
81,376	86,884	84,964	84,964	337-7000	Cooperative Funding - Operations	95,755	12.70%
6,895	1,995	3,815	1,400	341-9110	Passport Fees	2,800	100.00%
1,860	1,600	-	1,500	347-1000	Library Fees	1,200	-20.00%
6,310	3,565	3,915	4,500	347-1010	Photo Copy Revenue	4,200	-6.67%
100	-	-	150	347-1210	Rentals - Taxable	155	3.33%
-	150	-	-	347-1220	Rentals - Tax Exempt	-	0.00%
4,500	1,573	2,274	-	352-1000	Library Fines	-	0.00%
561	478	83	250	352-1010	Lost Publications	150	-40.00%
4,973	2,236	2,076	900	366-2010	Contributions/Donations	1,100	22.22%
<b>\$ 106,575</b>	<b>\$ 98,480</b>	<b>\$ 97,127</b>	<b>\$ 93,664</b>	<b>TOTAL REVENUES</b>		<b>\$ 105,360</b>	<b>12.49%</b>

<b>Personnel Services:</b>							
<b>8.72</b>	<b>9.22</b>	<b>9.22</b>	<b>9.22</b>	<b>Number of Funded Employees (FTE's)</b>		<b>9.40</b>	
188,140	202,091	207,132	243,497	571-1200	Regular Salaries	207,174	-14.92%
217	158	350	100	571-1201	Service Awards	11,800	11700.00%
108,559	141,348	139,897	139,010	571-1300	Part-Time Wages	175,806	26.47%
274	643	29	200	571-1400	Salaries - Overtime	200	0.00%
18,008	21,190	21,298	23,372	571-2100	FICA Taxes	23,558	0.80%
4,211	4,956	4,981	5,466	571-2101	Medicare	5,509	0.79%
88,208	78,738	56,124	31,204	571-2200	Retirement Contributions	13,255	-57.52%
2,866	3,179	3,228	3,389	571-2204	Retirement Contributions - DC Plan	8,954	164.22%
-	-	-	-	571-2210	457 Deferred Compensation	475	100.00%
13,895	16,111	17,452	17,604	571-2300	Dental, Life & Health Insurance & Def Comp 457	25,106	42.62%
996	725	793	1,182	571-2400	Worker's Compensation	1,222	3.37%
<b>\$ 425,374</b>	<b>\$ 469,139</b>	<b>\$ 451,286</b>	<b>\$ 465,024</b>	<b>Total Personnel Services</b>		<b>\$ 473,059</b>	<b>1.73%</b>

<b>Operating Expenditures:</b>							
3,242	5,687	2,922	2,952	571-3100	Professional Services	3,180	7.72%
1,775	1,794	519	1,275	571-3400	Other Services	1,500	17.65%
-	-	400	800	571-3407	Program Instruction	800	0.00%
-	-	250	250	571-3450	Operating Supplies - Grounds Maintenance	250	0.00%
369	-	-	-	571-4000	Travel and Per Diem	-	0.00%
-	1,747	882	-	571-4001	Tuition Reimbursement	-	0.00%
1,981	2,166	2,487	1,212	571-4100	Communication Services	3,954	226.24%
414	268	331	200	571-4200	Postage	200	0.00%
93,031	88,213	87,207	103,000	571-4300	Utilities	106,090	3.00%
15,491	13,873	14,685	15,072	571-4400	Rentals & Leases	15,072	0.00%
2,049	2,469	2,885	2,568	571-4610	Maintenance Contracts	2,602	1.32%
-	-	1,649	-	571-4640	Building Maintenance	-	0.00%
1,349	1,441	1,311	2,010	571-5100	Office Supplies	2,010	0.00%
15,528	20,106	18,494	17,660	571-5200	Operating Supplies	17,660	0.00%
397	1,208	585	600	571-5207	Program Expense	600	0.00%
9,689	1,022	2,842	-	571-5223	Passport Fee Spending	-	0.00%
4,088	1,439	2,942	-	571-5224	General Donation Spending	-	0.00%
-	2,707	-	-	571-5231	Computer Hardware/Software	-	0.00%
428	-	-	-	571-5250	Grounds Maintenance	-	0.00%
289	292	292	300	571-5400	Books, Dues & Publications	300	0.00%
<b>\$ 150,120</b>	<b>\$ 144,431</b>	<b>\$ 140,683</b>	<b>\$ 147,898</b>	<b>Total Operating Expenditures</b>		<b>\$ 154,218</b>	<b>4.27%</b>

<b>Capital Outlay:</b>							
-	-	-	-	571-6402	Equipment	35,000	100.00%
7,800	-	-	-	571-6420	Computer Hardware/Software	-	0.00%
33,656	33,736	34,400	35,000	571-6600	Books, Publications & Library Materials	35,000	0.00%

## 001 GENERAL FUND - 1060 LIBRARY

Actual				Budget		
2018-19	2019-20	2020-21	2021-22 Adopted		2022-23 Adopted	% Change
\$ 41,456	\$ 33,736	\$ 34,400	\$ 35,000	Total Capital Outlay	\$ 70,000	100.00%
				Debt Service		
20,359	18,388	18,385	18,353	581-9121 Transfer to Debt Service Fund	18,578	1.23%
\$ 20,359	\$ 18,388	\$ 18,385	\$ 18,353	Total Debt Service	\$ 18,578	1.23%
\$ 637,309	\$ 665,694	\$ 644,755	\$ 666,275	TOTAL EXPENSES	\$ 697,277	4.65%
\$ (530,734)	\$ (567,214)	\$ (547,627)	\$ (572,611)	NET REVENUE / (EXPENSE)	\$ (591,917)	3.37%

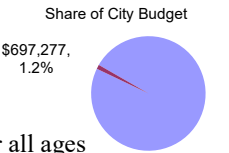
LIBRARY

DESCRIPTION

Library resources include books, movies, games, ebooks, and e-audio for children and adults. Children's learning activities for all ages conducted weekly with holiday and special programs being offered throughout the year. Facilities include a children's activity room, 5 study rooms, an art gallery, a digital media lab, meeting space for large and small groups, Wi-Fi access, children's learning stations, and 11 computer stations.

MISSION

Create and foster a comprehensive variety of print and media resources and materials designed to educate and entertain.



CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

Provide Resources to Promote Literacy, Education, & Enrichment

	Actual		YTD thru 03/31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23
Inventoried Collection Per Citizen	3.0	2.6	2.4	2.4	3.0	4.7
Circulation per Item	0.6	0.6	1.3	0.4	3.0	2.1
Circulation per Active Borrower (City and Non-City Residents)	7.6	6.7	10.6	7.5	8.0	13.4
City Residents Who Have an Active Library Card	42%	36%	19%	17%	23%	36%

- ✓ Aggressively market online resources, including Tech-Talk and Universal Class, to the business and education communities.
- ✓ Update barcoding of the collection to allow for after-hours and offsite services to make best use of software coming online in Sept. 2021

FUTURE GOALS (FY24 & FY25)

- ✓ Fund and install equipment (lockers or vending) designed to provide after hours and/or offsite access to library services and materials
- ✓ Expand services and programming both within and outside the library space to increase visibility and usage of the library by the community
- ✓ Increase the number of items within the library collection, both physically and digitally, to better meet the needs of the community

PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Successful completion of the RFID project, tagging all physical items, to allow for improved physical materials handling workflows
- ✓ Successfully increased community participation in library programming and usage of physical space, such as Meeting Room and study rooms
- ✓ Significant increase in the number of registered patrons holding library cards, for both City and County residents
- ✓ Increased marketing of programming, services, and non-print resources through inhouse techniques and through social media
- ✓ Successful implementation of grant funds to significantly increase the number of digital items available to patrons

# 001 GENERAL FUND - 1070 MUSEUM

Actual								Budget	
2018-19	2019-20	2020-21	2021-22 Adopted					2022-23 Adopted	% Change
<b>Revenues:</b>									
630	175	245	400	341-9110	Passport Fees		200	-50.00%	
32,177	16,766	26,555	21,400	347-3500	Admission Fees		25,166	17.60%	
27,384	19,550	40,575	21,500	347-3510	Merchandise Sales		32,000	48.84%	
7,556	7,806	1,646	5,000	347-3520	Fees - Tax Exempt		5,500	10.00%	
789	967	547	550	347-3610	Memberships		450	-18.18%	
-	-	704	500	366-2010	Contributions/Donations		750	50.00%	
\$ 68,536	\$ 45,264	\$ 70,271	\$ 49,350	TOTAL REVENUES			\$ 64,066	29.82%	
<b>Personnel Services:</b>									
3.60	4.10	4.10	4.10	Number of Funded Employees (FTE's)			4.10		
149,357	156,258	160,732	167,791	573-1200	Regular Salaries		175,686	4.71%	
54	-	-	500	573-1201	Service Awards		4,600	820.00%	
-	11,246	15,667	33,674	573-1300	PT Wages		34,776	3.27%	
-	-	320	20	573-1400	Salaries - Overtime		20	0.00%	
9,004	10,362	10,939	12,465	573-2100	FICA Taxes		12,823	2.87%	
2,106	2,423	2,558	2,916	573-2101	Medicare		2,999	2.85%	
40,689	34,745	18,704	10,401	573-2200	Retirement Contributions		6,628	-36.28%	
4,129	5,279	5,430	5,686	573-2204	Retirement Contributions - DC Plan		6,023	5.92%	
15,345	15,466	16,614	16,770	573-2300	Dental, Life & Health Insurance		23,148	38.03%	
283	220	228	322	573-2400	Worker's Compensation		337	4.51%	
\$ 220,967	\$ 235,999	\$ 231,191	\$ 250,546	Total Personnel Services			\$ 267,040	6.58%	
<b>Operating Expenditures:</b>									
1,733	1,132	1,123	3,230	573-3100	Professional Services		3,230	0.00%	
275	790	493	800	573-3400	Other Services		800	0.00%	
-	-	443	2,000	573-4000	Travel and Per Diem		2,000	0.00%	
991	339	346	1,104	573-4100	Communication Services		563	-49.00%	
19	9	13	75	573-4200	Postage		75	0.00%	
12,381	11,481	13,236	12,875	573-4300	Utilities		13,261	3.00%	
539	360	540	560	573-4400	Rentals & Leases		560	0.00%	
2,894	2,874	3,566	3,491	573-4610	Maintenance Contracts		4,288	22.82%	
-	-	-	50	573-4630	Equipment Repair		50	0.00%	
-	1,520	-	-	573-4640	Building Maintenance		-	0.00%	
2,920	3,165	3,927	225	573-4800	Promotional Activities		175	-22.22%	
911	1,364	1,047	1,490	573-5100	Office Supplies		1,590	6.71%	
1,661	2,857	2,496	1,965	573-5200	Operating Supplies		2,300	17.05%	
-	-	-	54	573-5204	Fuel & Oil		50	-7.41%	
14,821	8,604	18,351	16,000	573-5205	Goods For Resale		18,000	12.50%	
149	359	189	400	573-5207	Program Expense		-	-100.00%	
414	306	545	600	573-5210	Uniform Expense		600	0.00%	
2,534	3,628	7,152	2,800	573-5215	Exhibit / Collection Supplies		1,195	-57.32%	
337	6	6	-	573-5223	Passport Fee Spending		-	0.00%	
350	1,995	901	-	573-5224	General Donation Spending		-	0.00%	
2,385	-	-	-	573-5226	Designated Donation Spending		-	0.00%	
120	347	-	-	573-5231	Computer Hardware/Software		-	0.00%	
-	42	16	50	573-5234	Safety Supplies/Equipment		50	0.00%	
822	486	911	1,200	573-5250	Operating Supplies - Grounds Maintenance		500	-58.33%	
1,061	976	851	983	573-5400	Books, Dues & Publications		983	0.00%	
\$ 47,317	\$ 42,641	\$ 56,152	\$ 49,952	Total Operating Expenditures			\$ 50,270	0.64%	
\$ 268,284	\$ 278,640	\$ 287,343	\$ 300,497	TOTAL EXPENSES			\$ 317,310	5.60%	
\$ (199,748)	\$ (233,376)	\$ (217,073)	\$ (251,147)	NET REVENUE / (EXPENSE)			\$ (253,244)	0.83%	

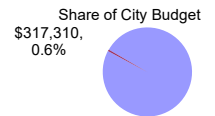
# MUSEUM

## DESCRIPTION

The Indian Temple Mound Museum was the first museum in Florida owned and operated by a municipality and is recognized for having one of the finest collections of prehistoric ceramics in the Southeast United States. Historic structures such as the Camp Walton Schoolhouse and Garnier Post Office Museums are fine examples of Northwest Florida history and house artifacts that relay the story of early Camp Walton. The Civil War Exhibits Building interprets the First Florida Militia and their activities while stationed at what we today call The Fort Walton Landing.

## MISSION

Share 14,000 years of Fort Walton culture and history through stewardship, education and interpretation of its prehistoric and historic collections.



## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

### Share Community History With Public

	Actual		YTD thru 03/31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23
Visitors Per General Visitation Hour of Operation	5.6	4.6	5.9	7.1	4.6	5.0
Educational Programming Visitors During Non-General Visitation Hours	4,034	4,063	755	2,482	2,000	2,000
Outreach Programming Visitors During Non-General Visitation Hours	17,085	4,485	1,475	1,225	10,000	5,000
City Savings from Volunteer Assistance	\$11,327	\$5,633	\$3,396	\$1,995	\$3,000	\$3,000

- ✓ Complete Design of Museum Addition, Demo Bluewater Zoo, and start construction of Museum Addition
- ✓ Continue to improve public access to museum properties. Created welcome/information area at schoolhouse to increase accessibility for guests and extend operational hours. WiFi made available at the Indian Temple Mound Museum.
- ✓ Was awarded a 2022 Exhibits and Advertising Agreement in conjunction with Okaloosa County TDC.

## FUTURE GOALS (FY24 & FY25)

- ✓ Complete evaluation of site collections from filing to certification and continue curatorial storage and preservation methods.
- ✓ Museum Store Addition: acquire funding, demolition of Bluewater Zoo building, create design plans, and move forward in general with the addition of Museum presence on Highway 98.
- ✓ Was awarded a 2023 Advertising and Exhibits Package in partnership with the Okaloosa County TDC.

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Continued training: Staff and volunteers received training on museum programs, collections care, customer service and exhibits. Staff researched and was involved in the development of the Susan Myers Walking Trail.
- ✓ Continued use of museum volunteers: Volunteers are vital to museum activities and events by keeping the historic buildings open longer hours and providing assistance with educational and recreational programming.
- ✓ Continued Community Involvement: Partnered with Thunderbird Honor Guard, Musical Echoes and the Okaloosa County Museums Coalition to increase awareness and develop events that benefit the 8 museums in Okaloosa County.
- ✓ Continued Public Awareness Campaign: Seeks out advertising opportunities, partnerships and has been on various websites, Facebook, blogs, NWF Daily News, Emerald Coast Magazine, Visit Florida, FWB Chamber of Commerce, the Four Points Sheraton in-room compendium of things to do and see, WUWF's "Unearthing Pensacola" segments, and WEAR ABC Channel 3 to increase awareness and promote the Museum.
- ✓ Provide Successful Programming: It is the goal of Heritage Park to be at the forefront of educational experiences and activities for students in our four county service area. New exhibits this year include redesigned Creek Exhibit, Columbian Exchange, and artifacts from the temple mound.
- ✓ TDC Partnership: The 2022 TDC Partnership was for Advertising and Exhibits.

# 001 GENERAL FUND - 1080 CEMETERY

Actual				Budget			
2018-19	2019-20	2020-21	2021-22			2022-23	%
			Adopted			Adopted	Change
Revenues:							
171,375	149,965	251,590	175,083	343-8000	Sale of Lots	192,000	9.66%
8,700	13,250	10,223	9,500	343-8100	Crypt Sales	9,550	0.53%
19,752	19,935	30,240	22,000	343-8200	Niche Sales	21,000	-4.55%
19,610	20,290	28,370	23,500	343-8300	Weekend/Holidays Interments	24,000	2.13%
156,665	146,490	212,795	175,600	343-8400	Openings/Closings	178,500	1.65%
1,874	2,400	2,406	1,000	343-8500	Transfer Fees	1,200	20.00%
-	-	-	350,000	381-2400	Transfer from Beal Memorial Cemetery Fund	-	-100.00%
\$ 377,976	\$ 352,330	\$ 535,624	\$ 756,683	TOTAL REVENUES		\$ 426,250	-43.67%

<b>Personnel Services:</b>						
<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>Number of Funded Employees (FTE's)</b>		<b>3.00</b>
106,609	113,172	118,387	126,066	539-1200	Regular Salaries	131,365 4.20%
-	-	150	400	539-1201	Service Awards	5,500 1275.00%
	500	-	-	539-1202	Incentive/Merit Pay	- 0.00%
807	2,067	531	500	539-1400	Salaries - Overtime	500 0.00%
15	106	141	100	539-1401	Salaries - Overtime Holiday Worked	100 0.00%
5,735	6,264	6,508	6,790	539-2100	FICA Taxes	7,105 4.64%
1,341	1,465	1,522	1,588	539-2101	Medicare	1,662 4.63%
61,549	55,892	56,036	31,204	539-2200	Retirement Contributions	19,883 -36.28%
32,722	34,710	38,319	37,832	539-2300	Dental, Life & Health Insurance	37,849 0.05%
8,199	6,061	6,355	9,682	539-2400	Worker's Compensation	10,089 4.20%
<b>\$ 216,977</b>	<b>\$ 220,237</b>	<b>\$ 227,947</b>	<b>\$ 214,162</b>	<b>Total Personnel Services</b>		<b>\$ 214,053 -0.05%</b>

<b>Operating Expenditures:</b>						
948	948	1,030	950	539-3100	Professional Services	950 0.00%
76,150	76,850	99,975	74,000	539-3400	Other Services	80,000 8.11%
3,775	995	9,680	-	539-3450	Other Services - Grounds Maintenance	- 0.00%
622	332	273	404	539-4100	Communication Services	544 34.67%
93,711	116,515	104,055	96,820	539-4300	Utilities	99,725 3.00%
-	-	-	60	539-4400	Rentals & Leases	60 0.00%
754	742	897	776	539-4610	Maintenance Contracts	776 0.00%
178	80	59	-	539-4620	Vehicle Repair	- 0.00%
1,447	1,820	2,792	1,850	539-4630	Equipment Repair	1,850 0.00%
11,675	6,585	19,295	-	539-4980	Repurchase Cemetery Lots	- 0.00%
907	921	556	1,375	539-5200	Operating Supplies	1,375 0.00%
1,546	1,406	1,682	1,133	539-5204	Fuel & Oil	1,190 5.00%
353	96	179	180	539-5210	Uniform Expense	180 0.00%
972	73	-	1,100	539-5233	Tools	1,200 9.09%
160	-	-	690	539-5234	Safety Supplies/Equipment	690 0.00%
13,727	3,328	7,691	14,175	539-5250	Operating Supplies - Grounds Maintenance	15,925 12.35%
-	-	-	40	539-5500	Training	40 0.00%
<b>\$ 206,925</b>	<b>\$ 210,692</b>	<b>\$ 248,163</b>	<b>\$ 193,553</b>	<b>Total Operating Expenditures</b>		<b>\$ 204,504 5.66%</b>

<b>Capital Outlay:</b>						
38,264	-	5,973	-	539-6402	Equipment	49,680 100.00%
<b>\$ 38,264</b>	<b>\$ -</b>	<b>\$ 5,973</b>	<b>\$ -</b>	<b>Total Capital Outlay</b>		<b>\$ 49,680 100.00%</b>

<b>Capital Improvements Program:</b>						
-	-	-	150,000	539-6381		- -100.00%
-	-	-	200,000	539-6214		- -100.00%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>	<b>Total Capital Improvements Program</b>		<b>\$ - -100.00%</b>

## Interfund Transfers:



**001 GENERAL FUND - 1080 CEMETERY**

Actual						Budget	
2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change
32,070	28,676	55,167	35,017	581-9162	Transfer to Beal Memorial Perpetual Care Fund	38,400	9.66%
<u>\$ 32,070</u>	<u>\$ 28,676</u>	<u>\$ 55,167</u>	<u>\$ 35,017</u>		<b>Total Interfund Transfers</b>	<u>\$ 38,400</u>	<u>9.66%</u>
<b>\$ 494,236</b>	<b>\$ 459,605</b>	<b>\$ 537,251</b>	<b>\$ 792,732</b>		<b>TOTAL EXPENSES</b>	<b>\$ 506,637</b>	<b>-36.09%</b>
<b>\$ (116,261)</b>	<b>\$ (107,275)</b>	<b>\$ (1,627)</b>	<b>\$ (36,049)</b>		<b>NET REVENUE / (EXPENSE)</b>	<b>\$ (80,387)</b>	<b>122.99%</b>

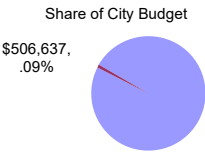
CEMETERY

DESCRIPTION

Cemetery staff is responsible for the sale of plots, niches, and mausoleum spaces; grounds maintenance; and supervision of funerals at the City's two cemeteries – Beal Memorial Cemetery and Brooks Cemetery.

MISSION

Provide a well-maintained and peaceful resting place of burial.



CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

Provide a Well-Maintained Resting Place of Burial

Cemetery Grounds with Turf in Good Condition

2018-19	Actual		YTD thru 03/31		Budget	
	2019-20	2020-21	2021-22		2021-22	2022-23
95%	90%	90%	95%		95%	95%

- ✓ Construct new office building at Beal Memorial
- ✓ Design plans for Hope section addition with roadway

FUTURE GOALS (FY24 & FY25)

- ✓ Replace all fencing around perimeter
- ✓ Develop a sod farm in open area of cemetery for use for newly dug graves.
- ✓ Install central control system for irrigation.

PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Develop Design Plans for new Office /Building.

# 001 GENERAL FUND - 1200 GROWTH MANAGEMENT

Actual				Budget			
2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change
Revenues:							
3,900	1,020	-	-	341-3001	Overhead Banner Installation Fee	-	0.00%
-	-	89	-	341-9310	Engineering Drawings	-	0.00%
\$ 3,900	\$ 1,020	\$ 89	\$ -	TOTAL REVENUES		\$ -	0.00%
Personnel Services:							
2.00	2.00	2.00	2.00	Number of Funded Employees (FTE's)		2.00	
67,917	77,907	85,803	88,530	541-1100	Executive Salaries	93,009	5.06%
43,166	34,989	35,219	37,200	541-1200	Regular Salaries	35,195	-5.39%
108	21	100	-	541-1201	Service Awards	1,500	100.00%
227	-	35	-	541-1400	Overtime	-	0.00%
6,876	6,954	7,470	7,741	541-2100	FICA Taxes	8,013	3.51%
1,608	1,626	1,747	1,810	541-2101	Medicare	1,874	3.53%
4,784	4,070	4,385	4,612	541-2204	Retirement Contributions - DC Plan	6,410	38.99%
-	-	-	-	541-2210	457 Deferred Compensation	2,790	100.00%
15,775	16,175	18,076	18,088	541-2300	Dental, Life & Health Insurance	30,532	68.80%
208	149	160	201	541-2400	Worker's Compensation	205	2.03%
\$ 140,669	\$ 141,891	\$ 152,995	\$ 158,182	Total Personnel Services		\$ 179,528	13.49%
Operating Expenditures:							
3,104	1,599	3,019	3,928	541-3100	Professional Services	3,740	-4.79%
799	(16)	1,459	1,600	541-4000	Travel and Per Diem	1,600	0.00%
1,146	698	844	1,003	541-4100	Communication Services	1,389	38.47%
3,323	4,631	6,344	6,565	541-4200	Postage	6,565	0.00%
1,878	288	1,153	1,153	541-4400	Rentals & Leases	1,153	0.00%
50	124	788	125	541-4620	Vehicle Repair	125	0.00%
-	-	42	600	541-4630	Equipment Repair	600	0.00%
35	35	35	35	541-4700	Printing & Binding	35	0.00%
3,459	3,031	4,809	7,460	541-5100	Office Supplies	7,460	0.00%
498	384	303	500	541-5200	Operating Supplies	1,500	200.00%
427	122	257	334	541-5204	Fuel & Oil	351	5.00%
181	198	167	200	541-5210	Uniform Expense	200	0.00%
-	60	-	-	541-5231	Computer Hardware/Software	-	0.00%
259	443	825	705	541-5400	Books, Dues & Publications	1,075	52.48%
690	895	566	2,155	541-5500	Training	2,250	4.41%
\$ 15,849	\$ 12,491	\$ 20,612	\$ 28,862	Total Operating Expenditures		\$ 28,043	-2.84%
Debt Service							
499	-	-	-	581-9121	Transfer to Debt Service Fund	-	0.00%
\$ 499	\$ -	\$ -	\$ -	Total Debt Service		\$ -	0.00%
\$ 157,017	\$ 154,382	\$ 173,608	\$ 187,044	TOTAL EXPENSES		\$ 207,570	10.97%
\$ (153,117)	\$ (153,362)	\$ (173,519)	\$ (187,044)	NET REVENUE / (EXPENSE)		\$ (207,570)	10.97%

## GROWTH MANAGEMENT SERVICES

### DESCRIPTION

Growth Management Administration provides administrative and customer service support to the Planning, Building, and Code Enforcement departments by providing the necessary tools for everyday function as well as providing information regarding services and operation of each department.

### MISSION

Provide high quality, timely and cost effective services in all facets of operations.

### CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

Achieve <90% of above average customer satisfaction rating for service rendered by Growth Management Administration

	Actual		YTD thru 03/31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23
	NA	0%	30%	82%	90%	90%

- ✓ Maintain current projects paid in a timely manner
- ✓ Provide operational services and tools to each division

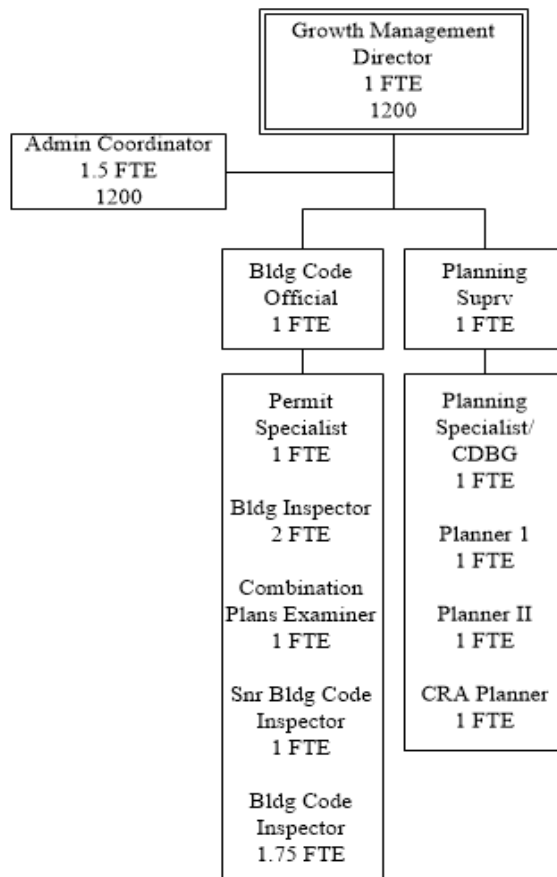


### FUTURE GOALS (FY24 & FY25)

- ✓ Implement professional certification/license incentive program for the Department.

### PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Worked with MyGovernmentOnline (MGO) to implement new software for Department services.
- ✓ Updated Department Hurricane Plan and completed training on Hurricane Plan and Damage Assessment process.



# 001 GENERAL FUND - 1205 PLANNING & ZONING

Actual				Budget			
2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change
				<b>Revenues:</b>			
16,596	25,617	130,897	22,000	329-1001	Zoning/Variations Fees	23,500	6.82%
4,173	16,024	18,684	9,200	329-2000	Zoning Site Plan Review	8,500	-7.61%
350	200	200	514	329-9010	Licenses & Registrations	260	-49.42%
<b>\$ 21,119</b>	<b>\$ 41,842</b>	<b>\$ 149,781</b>	<b>\$ 31,714</b>	<b>TOTAL REVENUES</b>		<b>\$ 32,260</b>	<b>1.72%</b>
				<b>Personnel Services:</b>			
<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>3.00</b>	<b>Number of Funded Employees (FTE's)</b>		<b>3.00</b>	
116,731	95,093	131,493	159,934	515-1200	Regular Salaries	166,016	3.80%
-	-	-	-	515-1201	Service Awards	1,100	100.00%
100	-	-	-	515-1202	Incentive/Merit Pay	4,327	100.00%
87	235	426	150	515-1400	Overtime	150	0.00%
6,660	5,886	8,135	9,898	515-2100	FICA Taxes	10,530	6.38%
1,557	1,377	1,903	2,315	515-2101	Medicare	2,462	6.37%
3,597	5,535	9,852	11,995	515-2204	Retirement Contributions - DC Plan	8,668	-27.74%
18,693	12,706	17,763	17,933	515-2300	Dental, Life & Health Insurance	18,494	3.13%
219	110	135	256	515-2400	Worker's Compensation	273	6.48%
(7,231)	(7,620)	(8,510)	-	515-1296	Salary Allocation Reimb from FBC Fund	-	0.00%
(27,623)	(20,239)	(67,632)	-	515-1297	Salary Allocation Reimb from CDBG Fund	-	0.00%
<b>\$ 112,790</b>	<b>\$ 93,082</b>	<b>\$ 93,565</b>	<b>\$ 202,481</b>	<b>Total Personnel Services</b>		<b>\$ 212,019</b>	<b>4.71%</b>
				<b>Operating Expenditures:</b>			
52,950	21,412	41,528	22,791	515-3100	Professional Services	7,850	-65.56%
799	-	1,437	1,200	515-4000	Travel and Per Diem	4,050	237.50%
1,188	1,198	1,079	876	515-4100	Communication Services	1,329	51.70%
24	-	20	400	515-4200	Postage	400	0.00%
-	-	-	701	515-4400	Rentals & Leases	701	0.00%
793	495	1,134	800	515-4700	Printing & Binding	800	0.00%
-	139	94	300	515-5100	Office Supplies	300	0.00%
50	54	26	371	515-5200	Operating Supplies	3,171	754.72%
-	-	-	-	515-5204	Fuel & Oil	350	100.00%
172	188	306	300	515-5210	Uniform Expense	400	33.33%
1,245	699	443	995	515-5400	Books, Dues & Publications	1,392	39.88%
1,760	165	1,605	2,100	515-5500	Training	4,785	127.86%
<b>\$ 58,981</b>	<b>\$ 24,350</b>	<b>\$ 47,672</b>	<b>\$ 30,834</b>	<b>Total Operating Expenditures</b>		<b>\$ 25,528</b>	<b>-17.21%</b>
				<b>Debt Service</b>			
666	-	-	-	581-9121	Transfer to Debt Service Fund	-	0.00%
<b>\$ 666</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>Total Debt Service</b>		<b>\$ -</b>	<b>0.00%</b>
<b>\$ 172,437</b>	<b>\$ 117,432</b>	<b>\$ 141,237</b>	<b>\$ 233,315</b>	<b>TOTAL EXPENSES</b>		<b>\$ 237,547</b>	<b>1.81%</b>
<b>\$ (151,318)</b>	<b>\$ (75,591)</b>	<b>\$ 8,544</b>	<b>\$ (201,601)</b>	<b>NET REVENUE / (EXPENSE)</b>		<b>\$ (205,287)</b>	<b>1.83%</b>

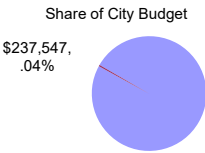
PLANNING & ZONING

DESCRIPTION

Planning is responsible for sustainable growth and development in Fort Walton Beach, ensuring implementation of the Comprehensive Plan, and compliance with the Land Development Code. Staff facilitates and serves on various boards and committees.

MISSION

Foster sustainable development by providing professional and technical services to City Council, citizen boards, property owners, and businesses in order to promote high quality of life and prosperity for the citizens of Fort Walton Beach.



CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

Increase Development Activity Citywide

	Actual			YTD thru 03/31	Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23
(Net) New Business Openings	89	52	70	52	66	72
New Developments Approved	10	16	28	8	18	16
Parcels Annexed into the City	2	0	0	1	1	1
Population Increase	0.45%	0.92%	1.00%	annual	1.0%	0.8%

FUTURE GOALS (FY24 & FY25)

- ✓ Complete transition to My Government Online (MGO)
- ✓ Review Land Development Code and prepare amendments based on the Downtown Master Plan and Commerce & Technology Park Plan
- ✓ Complete development of MX-3 zoning district

PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Updated sections of the City Land Development Code & Code of Ordinances to increase effectiveness and efficiency
- ✓ Annexed a total of 6 properties into the city (201 Lovejoy and the 5 White Wilson properties on Hospital Rd and Mar Walt Dr)
- ✓ Working to switch from Central Square (TRAKiT) software to My Government Online (MGO).

# 001 GENERAL FUND - 1217 CODE ENFORCEMENT

Actual				Budget			
2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change
Revenues:							
14,026	22,341	5,459	10,000	354-1000	Code Enforcement - Fines	12,500	25.00%
4,460	975	4,545	2,500	354-1010	Code Enforcement - Fees	4,000	60.00%
\$ 18,486	\$ 23,316	\$ 10,004	\$ 12,500	TOTAL REVENUES		\$ 16,500	32.00%
Personnel Services:							
2.00	2.00	2.00	2.75	Number of Funded Employees (FTE's)		2.75	
98,944	100,310	101,310	129,505	529-1200	Regular Salaries	145,446	12.31%
-	-	250	150	529-1201	Service Awards	4,300	2766.67%
-	25	15	150	529-1400	Overtime	150	0.00%
5,737	5,930	6,026	7,691	529-2100	FICA Taxes	9,142	18.87%
1,342	1,387	1,409	1,799	529-2101	Medicare	2,138	18.85%
57,131	48,545	37,375	20,803	529-2200	Retirement Contributions	13,255	-36.28%
-	-	-	1,768	529-2204	Retirement Contributions - DC General	3,416	93.19%
19,224	21,579	23,534	37,017	529-2300	Dental, Life & Health Insurance	35,638	-3.72%
-	-	-	-	529-	Def Comp 457	455	100.00%
2,024	1,380	1,437	2,870	529-2400	Worker's Compensation	3,215	12.03%
\$ 184,402	\$ 179,155	\$ 171,356	\$ 201,754	Total Personnel Services		\$ 217,156	7.63%
Operating Expenditures:							
7,513	7,739	7,971	8,255	529-3100	Professional Services	4,000	-51.54%
-	-	500	500	529-3400	Other Services	500	0.00%
661	-	-	700	529-4000	Travel and Per Diem	4,450	535.71%
1,613	1,615	1,273	1,983	529-4100	Communication Services	2,303	16.11%
779	61	62	200	529-4620	Vehicle Repair	300	50.00%
35	-	-	113	529-4700	Printing & Binding	150	32.74%
-	-	1,084	99	529-5200	Operating Supplies	100	1.01%
1,094	779	821	1,394	529-5204	Fuel & Oil	1,463	4.96%
154	196	85	690	529-5210	Uniform Expense	690	0.00%
150	280	100	270	529-5400	Books, Dues & Publications	270	0.00%
420	-	-	500	529-5500	Training	4,250	750.00%
\$ 12,419	\$ 10,669	\$ 11,896	\$ 14,703	Total Operating Expenditures		\$ 18,476	25.66%
Capital Outlay:							
-	-	130	-	529-6404	Trucks	-	0.00%
\$ -	\$ -	\$ 130	\$ -	Total Capital Outlay		\$ -	0.00%
Debt Service							
333	-	-	-	581-9121	Transfer to Debt Service Fund	-	0.00%
\$ 333	\$ -	\$ -	\$ -	Total Debt Service		\$ -	0.00%
\$ 197,154	\$ 189,824	\$ 183,382	\$ 216,457	TOTAL EXPENSES		\$ 235,632	8.86%
\$ (178,668)	\$ (166,508)	\$ (173,379)	\$ (203,957)	NET REVENUE / (EXPENSE)		\$ (219,132)	7.44%

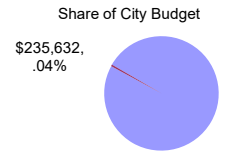
# CODE ENFORCEMENT

## DESCRIPTION

Code Enforcement routinely inspects properties for code violations and responds to citizen complaints regarding code, zoning, or land use violations.

## MISSION

Ensure adherence to the City's Code of Ordinances and achieve a high complaint resolution rate.



## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

### Implement Nuisance Abatement Program

Number of Derelict Properties Brought Into Compliance - CRA

Number of Derelict Properties Brought Into Compliance - non-CRA

### Provide Timely & Effective Code Enforcement Response

% of Inspections Completed Within 3 Days from Schedule Date

% of Code Cases Complied

	Actual				YTD thru 03/31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23	2021-22	2022-23
Number of Derelict Properties Brought Into Compliance - CRA	0	0	0	0			2	2
Number of Derelict Properties Brought Into Compliance - non-CRA	0	3	0	0			1	1
% of Inspections Completed Within 3 Days from Schedule Date	n/a	n/a	179%	10%			100%	100%
% of Code Cases Complied	n/a	n/a	124%	82%			100%	100%

## FUTURE GOALS (FY24 & FY25)

- ✓ Concentrate Code Enforcement resources towards future plans that coincide with the recent strategic priorities set by City Council

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Maintained a 98% code case compliance ratio without the need for Code Enforcement Board action.
- ✓ Hired third code inspector and reorganized code enforcement zones to create a new (third) zone.



# 001 GENERAL FUND - 1220 FLEET

Actual				Budget		
2018-19	2019-20	2020-21	2021-22 Adopted		2022-23 Adopted	% Change
<b>Revenues:</b>						
-	-	-	-	365-1010	Sale of Used Oil	- 0.00%
\$ -	\$ -	\$ -	\$ -	TOTAL REVENUES		\$ - 0.00%
<b>Personnel Services:</b>						
9.00	9.00	9.00	9.00	Number of Funded Employees (FTE's)		9.00
278,880	327,922	345,407	377,260	519-1200	Regular Salaries	384,183 1.84%
162	-	350	100	519-1201	Service Awards	6,600 6500.00%
806	5,989	1,428	1,000	519-1400	Salaries - Overtime	2,000 100.00%
109	205	283	500	519-1401	Salaries - Overtime Holiday Worked	500 0.00%
15,275	18,887	19,796	21,306	519-2100	FICA Taxes	22,030 3.40%
3,572	4,417	4,630	4,983	519-2101	Medicare	5,152 3.40%
50,000	31,008	18,695	10,401	519-2200	Retirement Contributions	6,628 -36.28%
8,971	13,299	15,682	17,407	519-2204	Retirement Contributions - DC Plan	17,780 2.14%
78,288	85,686	99,615	101,977	519-2300	Dental, Life & Health Insurance	107,570 5.48%
7,093	5,402	6,134	8,405	519-2400	Worker's Compensation	8,845 5.23%
\$ 443,156	\$ 492,815	\$ 512,020	\$ 543,339	Total Personnel Services		\$ 561,287 3.30%
<b>Operating Expenditures:</b>						
10,635	11,778	12,342	14,886	519-3100	Professional Services	6,483 -56.45%
39	2,259	1,257	3,500	519-3400	Other Services	3,500 0.00%
584	-	-	-	519-4000	Travel and Per Diem	- 0.00%
1,123	1,032	1,091	350	519-4100	Communication Services	1,260 259.86%
27,324	15,069	9,770	21,636	519-4300	Utilities	22,285 3.00%
239	27	107	107	519-4400	Rentals & Leases	107 0.00%
1,087	2,267	2,630	2,752	519-4610	Maintenance Contracts	2,752 -0.02%
192	1,470	1,389	535	519-4620	Vehicle Repair	1,035 93.46%
100	342	2,113	180	519-4630	Equipment Repair	180 0.00%
25	53	16	169	519-5100	Office Supplies	169 0.00%
13,324	12,784	11,922	13,000	519-5200	Operating Supplies	13,000 0.00%
8,940	(7,331)	42,865	-	519-5203	Fleet Maintenance Clearing Account	- 0.00%
4,162	(2,610)	9,736	5,150	519-5204	Fuel & Oil	5,408 5.00%
1,341	1,423	1,499	1,215	519-5210	Uniform Expense	2,026 66.75%
100	1,680	654	-	519-5231	Computer Hardware/Software	- 0.00%
2,051	2,369	13	500	519-5233	Tools	500 0.00%
671	862	968	1,840	519-5234	Safety Supplies/Equipment	1,840 0.00%
768	-	600	-	519-5500	Training	1,000 100.00%
\$ 72,705	\$ 43,474	\$ 98,972	\$ 65,820	Total Operating Expenditures		\$ 61,544 -6.50%
<b>Capital Outlay:</b>						
1,289	-	2,500	-	519-6402	Equipment	- 0.00%
\$ 1,289	\$ -	\$ 2,500	\$ -	Total Capital Outlay		\$ - 0.00%
<b>Debt Service</b>						
666	-	-	-	581-9121	Transfer to Debt Service Fund	- 0.00%
\$ 666	\$ -	\$ -	\$ -	Total Debt Service		\$ - 0.00%
\$ 517,816	\$ 536,289	\$ 613,492	\$ 609,159	TOTAL EXPENSES		\$ 622,831 2.24%
\$ (517,816)	\$ (536,289)	\$ (613,492)	\$ (609,159)	NET REVENUE / (EXPENSE)		\$ (622,831) 2.24%

## FLEET

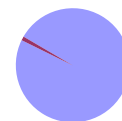
### DESCRIPTION

Fleet is responsible for maintaining safe, reliable, economical, and environmentally-friendly vehicles and heavy equipment.

### MISSION

Ensure fleet is available and functioning properly.

Share of City Budget  
\$622,831,  
1.1%



### CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

#### Minimize Unscheduled/Unanticipated Downtime and Repairs

Workload Attributable to Scheduled Preventative Maintenance & Inspections

Workload Attributable to In House Repairs

Workload Attributable to Commercial Repairs

Repeat Repairs that is Performed

	Actual				YTD thru 03/31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23	2021-22	2022-23
Workload Attributable to Scheduled Preventative Maintenance & Inspections	40%	35%	38%	44%			30%	44%
Workload Attributable to In House Repairs	58%	64%	60%	55%			69%	60%
Workload Attributable to Commercial Repairs	3%	2%	2%	2%			1%	2%
Repeat Repairs that is Performed	0	0	0	0			0%	0%

- ✓ Continue to improve the garage with modern equipment and techniques to reduce the amount of commercial repairs that is needed
- ✓ Continue to improve customer service with fellow city employees
- ✓ Continue to train fleet personnel through manufacturer training to help down time and maintain lower repair cost

### FUTURE GOALS (FY24 & FY25)

- ✓ Implement the major equipment (MJ) replacement schedule
- ✓ Involve shop staff in more training now that it is becoming more available since the pandemic

### PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Reduce the total number of vehicles in the fleet
- ✓ Further reduce equipment and vehicle downtime through training and software

# 001 GENERAL FUND - 1230 FACILITIES

Actual				Budget		
2018-19	2019-20	2020-21	2021-22 Adopted		2022-23 Adopted	% Change
Revenues:						
176	74	-	150	341-9330	Special Events - Barricades, Orange Cones	75 -50.00%
499	-	-	450	341-9600	Sign Shop Sales	250 -44.44%
\$ 675	\$ 74	\$ -	\$ 600	TOTAL REVENUES		\$ 325 -45.83%
Personnel Services:						
6.00	6.00	6.00	6.00	Number of Funded Employees (FTE's)		6.00
180,803	215,413	241,889	274,907	519-1200	Regular Salaries	292,028 6.23%
-	-	50	400	519-1201	Service Awards	5,900 1375.00%
1,010	4,448	958	3,000	519-1400	Salaries - Overtime	3,000 0.00%
10,774	13,324	14,736	16,654	519-2100	FICA Taxes	17,229 3.45%
2,520	3,116	3,446	3,895	519-2101	Medicare	4,029 3.45%
56,872	52,644	37,367	20,803	519-2200	Retirement Contributions	13,255 -36.28%
4,020	5,538	7,102	9,319	519-2204	Retirement Contributions - DC Plan	9,064 -2.74%
20,763	26,568	34,109	32,779	519-2300	Dental, Life & Health Insurance	45,154 37.75%
12,457	8,918	9,870	17,154	519-2400	Worker's Compensation	18,321 6.80%
\$ 289,219	\$ 329,969	\$ 349,529	\$ 378,911	Total Personnel Services		\$ 407,981 7.67%
Operating Expenditures:						
103,207	83,699	85,304	245,641	519-3100	Professional Services	85,641 -65.14%
3,044	3,213	3,408	1,751	519-4100	Communication Services	2,460 40.50%
110,690	174,892	180,511	126,255	519-4300	Utilities	98,932 -21.64%
239	27	107	-	519-4400	Rentals & Leases	- 0.00%
35,854	36,092	30,235	37,321	519-4610	Maintenance Contracts	39,305 5.32%
7,474	3,201	2,588	2,750	519-4620	Vehicle Repair	3,750 36.36%
46	46	9	300	519-4630	Equipment Repair	300 0.00%
188,958	120,934	182,413	57,500	519-4640	Building Maintenance	164,100 185.39%
62,345	33,197	90,592	121,000	519-4645	Heating/Cooling Repairs	220,650 82.36%
-	-	-	1,500	519-4670	Traffic Signals	1,500 0.00%
34	21	175	400	519-5100	Office Supplies	400 0.00%
3,397	5,197	5,227	6,055	519-5200	Operating Supplies	7,345 21.30%
-	942	1,434	-	519-5201	Cleaning Supplies for Field Office	- 0.00%
5,845	4,362	6,402	4,774	519-5204	Fuel & Oil	8,116 70.00%
343	522	528	360	519-5210	Uniform Expense	525 45.83%
70	199	-	600	519-5231	Computer Hardware/Software	- -100.00%
1,762	1,550	1,139	2,000	519-5233	Tools	2,000 0.00%
1,015	972	663	1,530	519-5234	Safety Supplies/Equipment	1,530 0.00%
8,329	7,357	10,226	11,750	519-5301	Street Markings	11,750 0.00%
150	-	-	-	519-5500	Training	- 0.00%
-	(143)	-	-	519-9905	Capitalized Costs Allocation - Labor	- 0.00%
-	(75)	-	-	519-9906	Capitalized Costs Allocation - Benefits	- 0.00%
-	(35)	-	-	519-9907	Capitalized Costs Allocation - Overhead	- 0.00%
\$ 532,802	\$ 476,171	\$ 600,961	\$ 621,487	Total Operating Expenditures		\$ 648,304 4.31%
Capital Outlay:						
-	1,218	-	-	519-6310	Improvements Other Than Building	- 0.00%
7,297	7,488	-	-	519-6402	Equipment	- 0.00%
\$ 7,297	\$ 8,705	\$ -	\$ -	Total Capital Outlay		\$ - 0.00%
Debt Service						
59,693	156,233	152,909	152,843	581-9121	Transfer to Debt Service Fund	153,330 0.32%
\$ 59,693	\$ 156,233	\$ 152,909	\$ 152,843	Total Debt Service		\$ 153,330 0.32%
\$ 889,011	\$ 971,079	\$ 1,103,399	\$ 1,153,241	TOTAL EXPENSES		\$ 1,056,285 -8.41%

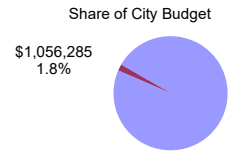
**001 GENERAL FUND - 1230 FACILITIES**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
\$ (888,337)	\$ (971,005)	\$ (1,103,399)	\$ (1,152,641)	NET REVENUE / (EXPENSE)	\$ (1,055,960) -8.39%

## FACILITIES

### DESCRIPTION

Facilities is responsible for all maintenance work, including electrical, heating and air conditioning, plumbing, and wood work as well as installation and maintenance of traffic control devices, traffic signals, signs, and roadway markings.



### MISSION

Maintain City facilities and traffic control devices in a safe, reliable, economical, and environmentally-friendly manner.

### CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

#### Provide Safe & Clean Facilities for Employees & the Public

Man-hours per Job Order

Works Orders Satisfactorily Completed within 3 Business Days

	Actual			YTD thru 03/31	Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23
Man-hours per Job Order	3	3	3	4	3	3
Works Orders Satisfactorily Completed within 3 Business Days	95%	96%	97%	96%	95%	96%

- ✓ Maintaining & completing work orders in a timely manner.
- ✓ Complete certification for cross-training.
- ✓ Correct facility deficiencies through review of existing systems and system components.

### FUTURE GOALS (FY24 & FY25)

- ✓ Install new electrical panels at the Tennis Center and Oakland Soccer Fields. Change all City Parks to LED lighting.
- ✓ Complete the comprehensive maintenance program over a 5 to 10 year period.

### PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Completed 2600 Work Orders .
- ✓ Replaced all of the information signs throughout the City 20 total.
- ✓ Repair and replace Street Signs throughout the City .
- ✓ Working on completion of lighting on Brooks St ,Landing and Parks to LED .

# 001 GENERAL FUND - 1240 STREETS

Actual				Budget		
2018-19	2019-20	2020-21	2021-22 Adopted		2022-23 Adopted	% Change
				<b>Revenues:</b>		
602,969	602,302	690,797	606,071	312-4100 Local Option Fuel Tax	702,541	15.92%
272,119	272,915	291,616	272,432	312-4200 Local Option Fuel Tax - 2nd	295,699	8.54%
1,368	-	-	342	325-1002 Girard Avenue	-	-100.00%
6,680	6,876	468	516	325-1003 Stokes Avenue	516	0.00%
12,050	20,275	39,288	12,500	343-9100 Cut Paved Surface/Curb	13,010	4.08%
109,216	113,543	122,081	135,200	344-9008 DOT Lighting Maintenance Contract	153,295	13.38%
98,504	101,078	103,712	106,535	344-9009 DOT Traffic Signal Maintenance Contract	-	-100.00%
<b>\$ 1,102,906</b>	<b>\$ 1,116,989</b>	<b>\$ 1,247,961</b>	<b>\$ 1,133,595</b>	<b>TOTAL REVENUES</b>	<b>\$ 1,165,060</b>	<b>2.78%</b>
				<b>Personnel Services:</b>		
<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>Number of Funded Employees (FTE's)</b>	<b>5.00</b>	
123,797	137,602	115,874	183,167	541-1200 Regular Salaries	186,621	1.89%
-	-	-	-	541-1201 Service Awards	5,300	100.00%
481	4,114	1,132	1,000	541-1400 Salaries - Overtime	1,000	0.00%
7,396	8,616	7,285	11,305	541-2100 FICA Taxes	11,519	1.89%
1,730	2,015	1,704	2,644	541-2101 Medicare	2,694	1.89%
23,753	21,960	10,986	10,401	541-2200 Retirement Contributions	-	-100.00%
3,586	5,211	4,911	7,507	541-2204 Retirement Contributions - DC Plan	7,946	5.84%
11,752	21,594	17,746	36,295	541-2300 Dental, Life & Health Insurance	62,008	70.84%
11,984	9,316	6,145	16,023	541-2400 Worker's Compensation	12,562	-21.60%
<b>\$ 184,479</b>	<b>\$ 210,427</b>	<b>\$ 165,784</b>	<b>\$ 268,342</b>	<b>Total Personnel Services</b>	<b>\$ 289,650</b>	<b>7.94%</b>
				<b>Operational Expenditures:</b>		
-	-	6,762	1,360	541-3102 Employee Physicals & Immunizations	1,360	0.00%
97,448	99,716	102,314	106,535	541-3400 Other Services	-	-100.00%
770	708	701	740	541-4100 Communication Services	1,004	35.65%
38	-	-	-	541-4200 Freight & Postage	-	0.00%
250,987	265,866	266,461	255,279	541-4300 Utilities	262,937	3.00%
2,740	3,223	89	4,090	541-4400 Rentals & Leases	2,000	-51.10%
9,248	3,304	1,781	5,868	541-4620 Vehicle Repair	5,868	0.00%
6,138	6,551	12,121	4,000	541-4630 Equipment Repair	5,000	25.00%
4,391	3,269	2,677	3,500	541-5200 Operating Supplies	3,500	0.00%
9,446	7,924	10,131	8,446	541-5204 Fuel & Oil	13,514	60.00%
319	287	399	675	541-5210 Uniform Expense	1,126	66.81%
721	2,074	1,966	2,935	541-5233 Tools	2,935	0.00%
1,136	1,103	436	1,920	541-5234 Safety Supplies/Equipment	4,620	140.63%
4,097	4,058	3,637	4,125	541-5250 Operating Supplies - Grounds Maintenance	4,250	3.03%
5,061	4,278	6,579	5,000	541-5300 Road Materials & Supplies	5,000	0.00%
308	-	-	1,000	541-5304 Street Materials/Concrete	1,000	0.00%
685	410	326	1,340	541-5500 Training	1,760	31.34%
-	(24,576)	(9,402)	-	541-9905 Capitalized Costs Allocation - Labor	-	0.00%
-	(13,069)	(4,015)	-	541-9906 Capitalized Costs Allocation - Benefits	-	0.00%
-	(6,267)	(1,341)	-	541-9907 Capitalized Costs Allocation - Overhead	-	0.00%
<b>393,533</b>	<b>358,860</b>	<b>394,861</b>	<b>406,813</b>	<b>Total Operating Expenditures</b>	<b>315,874</b>	<b>-22.35%</b>
				<b>Capital Outlay:</b>		
13,489	-	8,771	10,000	541-6402 Equipment	-	-100.00%
<b>\$ 13,489</b>	<b>\$ -</b>	<b>\$ 8,771</b>	<b>\$ 10,000</b>	<b>Total Capital Outlay</b>	<b>\$ -</b>	<b>-100.00%</b>
				<b>Capital Improvements Program:</b>		
182,865	-	-	-	5018 - Street Resurfacing	-	0.00%
		59,203		541-6351 Refer to CIP for specific locations	-	0.00%
			150,000	541-6310 5309 - Ferry Park Area Traffic Analysis	60,000	-60.00%
10,572	38,043	15,128	-	5306 - Sidewalk Construction	-	0.00%
-	-	-	25,000	541-6310 5300 - Street Lighting Upgrading State Road Eglin Pkwy,	-	-100.00%

**001 GENERAL FUND - 1240 STREETS**

Actual					Budget	
2018-19	2019-20	2020-21	2021-22		2022-23	%
			Adopted		Adopted	Change
\$ 193,437	\$ 38,043	\$ 74,331	\$ 175,000	Total Capital Improvements Program	\$ 60,000	-65.71%
\$ 784,938	\$ 607,330	\$ 643,747	\$ 860,156	TOTAL EXPENSES	\$ 665,524	-22.63%
\$ 317,968	\$ 509,659	\$ 604,214	\$ 273,439	NET REVENUE / (EXPENSE)	\$ 499,536	82.69%

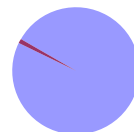
# STREETS

## DESCRIPTION

Streets maintains and resurfaces 100 miles of paved streets and maintains 61 miles of sidewalk in the City.

Share of City Budget

\$665,524,  
1.1%



## MISSION

Provide a safe and reliable transportation network by maintaining clean, safe, hazard-free roadways, and working to provide the highest level of service to customers and motorists.

## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

### Provide A Dependable Transportation Network

Pavement With Condition Index of 'Fair' or Better

Streets With Sidewalks on At Least One Side

### Ensure Capital Projects are Completed On-Time & Within Budget

Capital Projects Completed On-Time

Capital Projects Completed Within Budget

	Actual		YTD thru 03/31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23
Pavement With Condition Index of 'Fair' or Better	96.1%	95.6%	96.5%	annual measure	96.0%	96.0%
Streets With Sidewalks on At Least One Side	85.7%	85.7%	85.7%	annual measure	86.0%	86.0%
Capital Projects Completed On-Time	100%	100%	100%	annual measure	100%	100%
Capital Projects Completed Within Budget	100%	100%	100%	annual measure	100%	100%

- ✓ Update the MicroPaver Pavement Condition Index for all City streets.
- ✓ Maintain a safe transportation network within the City.

## FUTURE GOALS (FY24 & FY25)

- ✓ Have all streets maintained by the City with a Pavement Condition Index of 'fair' or better.
- ✓ Repair all sidewalk hazards in existing neighborhoods.
- ✓ Install segments of sidewalk identified in the five-year connectivity plan per City Strategic Plan.
- ✓ Additional lighting and replacement lighting determined from prioritized list.
- ✓ Update existing City traffic signals and cabinets.

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Resurfaced Golf Course Drive from (South) Fairway Avenue to (North) Fairway Avenue.
- ✓ Resurfaced Fairway Avenue from Mooney Road to Wedgewood Lane.
- ✓ Resurfaced Powell Drive from (South) Fairway Avenue to Eagle Street.
- ✓ Installed new sidewalk on Lake Drive from Memorial Parkway to 321 Lake Drive.
- ✓ Installed new sidewalk on Hollywood Boulevard NW from the North side of right-of-way from West property line of 6 Beal Parkway NW to Beal Parkway NW.
- ✓ Installed new sidewalk on Walter Martin Road from the North side of right-of-way from Beal Parkway NE to West property line of 100 Eglin Parkway NE.
- ✓ Installed new sidewalk on First Street SW from the North side of right-of-way from Robinwood Drive SW to St Mary Avenue SW then to the South driveway of 119 St Mary Avenue SW.
- ✓ Installed new sidewalk on Alder Avenue SE from the West side of right-of-way from South property line of 14 Alder Avenue SE to Fourth Street SE.
- ✓ Installed new sidewalk on Memorial Parkway NW from the East side of right-of-way from Holmes Boulevard NW to Hollywood Boulevard NW.



**001 GENERAL FUND - 1498 TDC TAX**

Actual					Budget	
2018-19	2019-20	2020-21	2021-22 Adopted		2022-23 Adopted	% Change
-	-	-	-			
-	-	-	-	366-3100	932,500	100.00%
<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>		<u>\$ 932,500</u>	<u>100.00%</u>
				<b>Revenues</b>		
				TDC Tax		
				Current FY TDC Tax		
				<b>Total Revenue</b>		
					<u>\$ 932,500</u>	<u>100.00%</u>
				<b>Operational Expenditures</b>		
				Recreational	100,000	100.00%
-	-	-	-	Preston Hood Complex Annual Maintenance		
				<b>Capital Projects</b>		
-	-	-	-	Recreational	355,000	100.00%
				Preston Hood Complex Expansion - Debt Srv		
				Arts & Culture Strategic Plan Implementation		
				Preston Hood Batting Cage Structure		
-	-	-	-	CRA	477,500	100.00%
				Branding & Wayfinding		
				Landing Improvements		
				Liza Jackson Waterfront Park Design		
				Heritage Park & Cultural Center Addition		
<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<b>Total Capital Expenditures</b>	<u>\$ 932,500</u>	<u>100.00%</u>
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>TOTAL EXPENSES</b>	<b>\$ 932,500</b>	<b>100.00%</b>
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>NET REVENUE / (EXPENSE)</b>	<b>\$ -</b>	<b>0.00%</b>

# 001 GENERAL FUND - 1499 1/2 CENT SALES TAX

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
-	2,016,085	2,433,848	1,130,000	795,000	-29.65%
-	-	-	-		
\$ -	\$ 2,016,085	\$ 2,433,848	\$ 1,130,000	\$ 795,000	-29.65%
-	-	10,740	120,000	195,000	62.50%
-	778,149	44,139	200,000	-	-100.00%
18,000	159,938	131,687	35,000	50,000	42.86%
-	-	-	-	-	0.00%
-	732,112	261,156	775,000	550,000	-29.03%
\$ 18,000	\$ 1,670,199	\$ 447,721	\$ 1,130,000	\$ 795,000	-29.65%
\$ 18,000	\$ 1,670,199	\$ 447,721	\$ 1,130,000	\$ 795,000	-29.65%
\$ (18,000)	\$ 345,887	\$ 1,986,127	\$ -	\$ -	0.00%

## Revenues

1/2 Cent Sales Tax  
Current FY 1/2 Cent Sales Tax

Total Revenue

## Capital Projects

Recreational  
Preston Hood Batting Cage Structure  
Fire Safety  
Police Safety  
FWBPD Carport  
Commerce & Technology Park Master Plan  
Infrastructure  
General Street Resurfacing  
Sidewalk Improvements

Total Capital Expenditures

TOTAL EXPENSES

NET REVENUE / (EXPENSE)

**001 GENERAL FUND - 1500 NON-DEPARTMENTAL**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
				<b>Personnel Services:</b>	
			- 519-1200	Other General Govt / General Wages	88,400 100.00%
			- 519-2100	Other General Govt / FICA Taxes	5,481 100.00%
			- 519-2101	Other General Govt / Medicare Taxes	1,282 100.00%
65,810	100,888	66,711	100,000	519-1216 Final Leave Pay	100,000 0.00%
177	-	-	-	519-2300 Life & Health Insurance	- 0.00%
4,277	142	9,884	25,000	519-2500 Unemployment Compensation	25,000 0.00%
<b>\$ 70,264</b>	<b>\$ 101,030</b>	<b>\$ 76,595</b>	<b>\$ 125,000</b>	<b>Total Personnel Services</b>	<b>\$ 220,163 76.13%</b>
				<b>Operating Expenditures:</b>	
102,045	25,276	24,055	5,180	519-3100 Professional Services	5,180 0.00%
13,044	9,686	25,608	23,000	519-3400 Other Services	26,000 13.04%
1,150	327	3,665	10,000	519-4001 Tuition Reimbursement	50,000 400.00%
-	-	-	288	519-4100 Communication Services	288 0.00%
-	-	-	-	519-4300 Utilities	18,714 100.00%
3,511	2,748	2,765	6,414	519-4400 Rentals & Leases	6,233 -2.83%
-	200	-	-	519-4610 Promotional Activities	50,000 100.00%
-	-	-	-	519-4907 Fire Assesment Collection Costs	17,603 100.00%
10,706	3,395	7,998	-	519-4908 Property Taxes	- 0.00%
-	-	-	5,900	519-4911 Holiday Gift Certificates	5,900 0.00%
527	3	-	-	519-4913 Cash Over/(Short)	- 0.00%
2,120	(1,382)	2,557	-	519-4916 Inventory Over/(Short)	- 0.00%
-	76,447	558,758	-	519-4944 Disaster Recovery	- 0.00%
983	4,945	245,341	-	519-4945 Hurricane	- 0.00%
5,022	76,447	-	-	519-4994 Tornado 2018	- 0.00%
-	-	-	285,928	519-4995 Contingencies	324,993 13.66%
-	246,301	-	-	519-5200 Operating	- 0.00%
79,159	23,079	40,198	40,440	519-5231 Computer Hardware/Software	- -100.00%
3,000	4,380	-	3,000	519-5400 Dues & Publications	3,000 0.00%
-	-	3,060	10,000	519-5500 Training	30,000 200.00%
<b>\$ 221,267</b>	<b>\$ 471,853</b>	<b>\$ 914,006</b>	<b>\$ 390,150</b>	<b>Total Operating Expenditures</b>	<b>\$ 537,911 37.87%</b>
				<b>Capital Outlay</b>	
8,474,113	1,552,808	84,247	-	519-6200 5147 - Field Office Complex Bldg	- 0.00%
15,912	89,457	2,427	-	519-6401 5147 - Office Furniture & Fixture	20,000 100.00%
3,862	102,760	-	-	519-6402 5147 - Equipment	- 0.00%
-	-	48,344	394,000	519-6404 Trucks	267,000 -32.23%
-	-	93,262	29,100	519-6420 Computer Hardware/Software	25,000 -14.09%
<b>8,493,887</b>	<b>1,745,024</b>	<b>228,281</b>	<b>423,100</b>	<b>Total Capital Outlay</b>	<b>312,000 -26.26%</b>
38,729	205	-	-	519-8200 Grants & Aids	- 0.00%
				<b>Other Financing Activity</b>	
(45,999)	(47,011)	(123,045)	(124,102)	513-9916 Cost Allocation Reimb from FBC Fund	(125,182) 0.87%
(27,663)	(20,239)	-	(31,953)	513-9917 Salary Reimb from CDBG Fund	(28,565) -10.60%
(174,335)	(178,171)	(182,090)	(186,096)	513-9919 Cost Allocation Reimb from CRA Fund	(169,210) -9.07%
(1,130,539)	(1,155,411)	(1,319,296)	(1,345,351)	513-9941 Cost Allocation Reimb from Utilities Fund	(1,220,627) -9.27%
(397,564)	(406,311)	(515,370)	(524,504)	513-9943 Cost Allocation Reimb from Sanitation Fund	(474,949) -9.45%
(168,507)	(172,214)	(226,003)	(229,875)	513-9945 Cost Allocation Reimb from Stormwater Fund	(208,037) -9.50%
248,035	783,363	870,322	-	581-9121 Transfer to Debt Service Fund	- 0.00%
<b>\$ (1,696,572)</b>	<b>\$ (1,195,994)</b>	<b>\$ (1,495,482)</b>	<b>\$ (2,441,881)</b>	<b>Total Other Financing Activity</b>	<b>\$ (2,226,570) -8.82%</b>
<b>\$ 7,088,847</b>	<b>\$ 1,121,914</b>	<b>\$ (276,601)</b>	<b>\$ (1,503,632)</b>	<b>TOTAL EXPENSES</b>	<b>\$ (1,156,496) -23.09%</b>

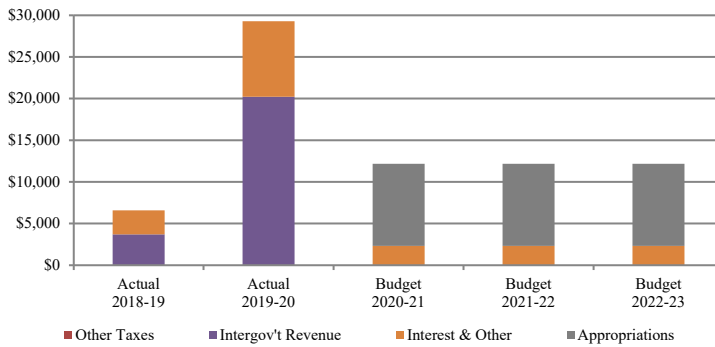
**001 GENERAL FUND - 1500 NON-DEPARTMENTAL**

Actual					Budget	
2018-19	2019-20	2020-21	2021-22 Adopted		2022-23 Adopted	% Change
224.93	234.43	232.53	233.03	Number of Funded Employees (FTE's)	235.19	0.93%
417,246	580,908	497,218	587,929	City Council	607,352	3.30%
494,037	461,069	436,344	399,441	City Manager	408,338	2.23%
1,426,822	1,387,572	1,603,016	1,966,267	Administrative Services	2,211,001	12.45%
232,382	230,032	240,943	248,872	City Clerk	242,235	-2.67%
936,741	932,574	896,197	1,044,632	Finance	1,051,152	0.62%
5,345,831	6,078,751	6,670,616	6,961,368	Police	7,625,155	9.54%
4,856,657	5,225,552	6,806,044	6,498,910	Fire	6,396,785	-1.57%
-	-	6,967	16,527	Emergency Management	16,527	0.00%
6,185,479	6,362,027	6,254,937	7,087,611	Recreation Services	6,363,999	-10.21%
526,328	461,638	498,227	636,816	Growth Management - General Fund	680,750	6.90%
1,953,053	2,114,698	2,360,638	2,622,556	Total Public Works & Utility Services - General Fund	2,344,639	-10.60%
-	-	-	-	TDC	932,500	100.00%
18,500	1,670,199	447,721	1,130,000	1/2 Cent Sales Tax	795,000	-29.65%
6,441,735	338,551	(276,601)	(1,503,632)	Non-Departmental	(1,156,496)	-23.09%
<b>\$ 28,834,812</b>	<b>\$ 25,843,570</b>	<b>\$ 26,442,267</b>	<b>\$ 27,697,297</b>	<b>TOTAL FUND EXPENSES</b>	<b>\$ 28,518,938</b>	<b>2.97%</b>
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>NET REVENUE / (EXPENSE)</b>	<b>\$ 0</b>	<b>0.00%</b>

## Law Enforcement Trust Fund

The Law Enforcement Trust Fund encompasses 0.03% of the City's activities and services and accounts for revenues from grants and forfeitures that are legally restricted for specific purposes, such as crime prevention, community policing, and drug education. Per Florida Statute, law enforcement agencies that receive at least \$15,000 in forfeitures within a fiscal year must expend or donate no less than 15% of such funds to support drug abuse prevention, crime prevention, or safe neighborhood programs.

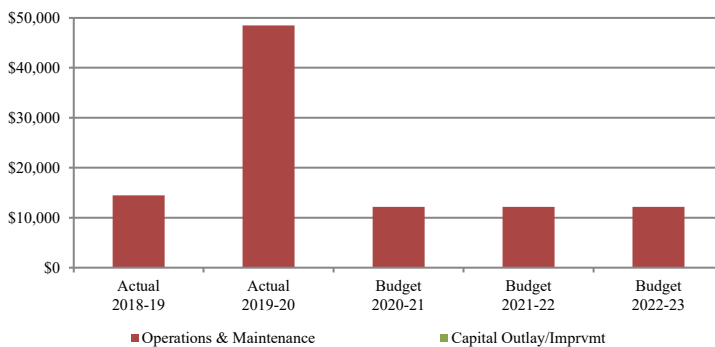
### Revenue Highlights



	Budget 2022-23	\$ Change	% Change
Interest & Other	2,309	0	0%
Use of Reserves	9,864	0	0%
	\$12,173	0	0%

- Intergovernmental revenue refers to grants, which are accounted for through a budget amendment when awarded to the City and therefore never included in the adopted budget.
- Forfeitures comprise the main revenue source of this fund, but the Florida Attorney General has opined that it is not permissible to budget forfeiture revenues. Therefore, an appropriation from fund balance is budgeted to record the use of the prior year's forfeitures for current year activities.

### Expenditure Highlights



	Budget 2022-23	\$ Change	% Change
Personal Services	0	0	0%
Operations & Maintenance	12,173	0	0%
Capital Outlay/Imprvmt	0	0	0%
	\$12,173	0	0%

- There were no variances year-over-year.

**102 - 1800 LAW ENFORCEMENT TRUST FUND**

Actual				Budget		
2018-19	2019-20	2020-21	2021-22 Adopted		2022-23 Adopted	% Change
3,699	20,218	9,125	-	Grant Revenues	-	0.00%
\$ 3,699	\$ 20,218	\$ 9,125	\$ -	Total Grants	\$ -	0.00%
\$ 3,699	\$ 20,218	\$ 9,125	\$ -	TOTAL INTERGOVERNMENTAL REVENUE	\$ -	0.00%
-	4,092	5,664	-	1800-356-1000 Fines & Forfeitures	-	0.00%
-	1,382	3,249	-	1800-358-2000 Assets Seized by Law Enforcement	-	0.00%
-	5	-	-	1800-359-3000 Restitution	-	0.00%
-	2,927	2,302	-	1820-359-3100 Fines & Forfeitures - Shared Forfeitures	-	0.00%
\$ -	\$ 8,406	\$ 11,216	\$ -	Total Fines & Forfeitures	\$ -	0.00%
\$ -	\$ 8,406	\$ 11,216	\$ -	TOTAL FINES & FORFEITURES	\$ -	0.00%
2,879	660	190	2,309	1800-361-1000 Interest Income	2,309	0.00%
-	-	2,082	-	1820-364-1000 Realized Gain/(Loss)	-	0.00%
\$ 2,879	\$ 660	\$ 2,273	\$ 2,309	Total Interest Income	\$ 2,309	0.00%
\$ 2,879	\$ 660	\$ 2,273	\$ 2,309	TOTAL INTEREST & OTHER REVENUES	\$ 2,309	0.00%
-	-	-	9,864	1600-389-9100 Appropriation from Fund Balance	9,864	0.00%
\$ -	\$ -	\$ -	\$ 9,864	Total Non-Operating Sources	\$ 9,864	0.00%
\$ -	\$ -	\$ -	\$ 9,864	TOTAL TRANSFERS IN	\$ 9,864	0.00%
\$ 6,578	\$ 29,284	\$ 22,613	\$ 12,173	TOTAL FUND REVENUES	\$ 12,173	0.00%

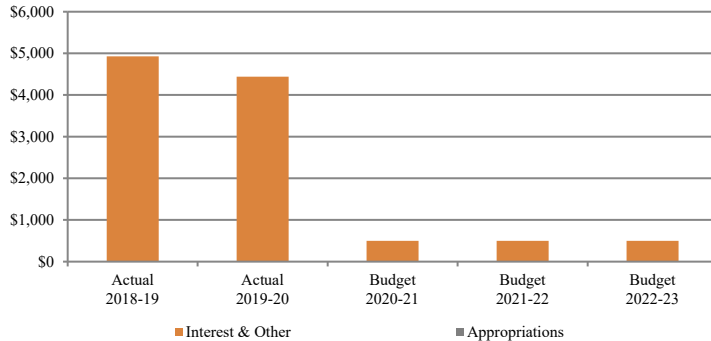
**102 - 1800 LAW ENFORCEMENT TRUST FUND**

Actual				Budget		
2018-19	2019-20	2020-21	2021-22 Adopted		2022-23 Adopted	% Change

## Law Enforcement Training Fund

The Law Enforcement Training Fund encompasses 0.001% of the City's activities and services and accounts for revenues from traffic fines that are legally restricted for specific purposes, such as school crossing guards and police officer training.

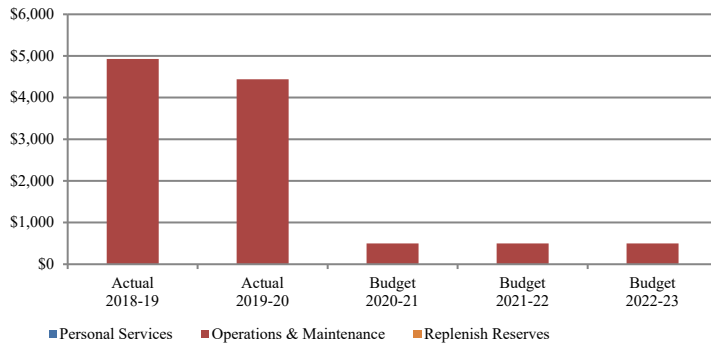
### Revenue Highlights



	Budget 2022-23	\$ Change	% Change
Interest & Other	500	0	0%
Use of Reserves	0	0	0%
	\$500	0	0%

- Traffic fines have declined over the years as the state retains a larger portion of the revenue for court and clerk operations.

### Expenditure Highlights



	Budget 2022-23	\$ Change	% Change
Operations & Maintenance	500	0	0%
	\$500	0	0%

- A portion of police officer training is accounted for in this fund.



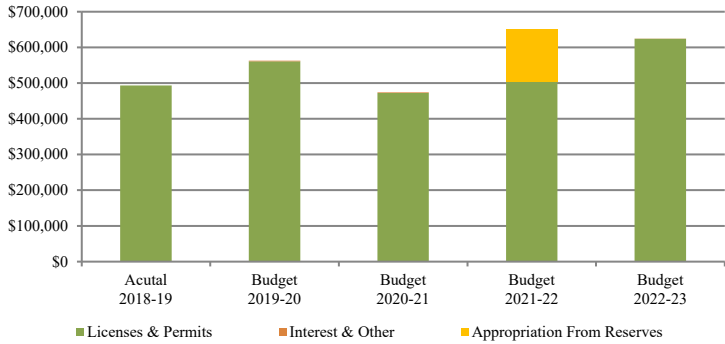
**103 - 1830 LAW ENFORCEMENT TRAINING FUND**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
4,928	4,347	4,482	400	400	0.00%
<b>\$ 4,928</b>	<b>\$ 4,347</b>	<b>\$ 4,482</b>	<b>\$ 400</b>	<b>\$ 400</b>	<b>0.00%</b>
				1830-351-5020	Traffic Fines - Training
				<b>Total Fines &amp; Forfeitures</b>	
<b>\$ 4,928</b>	<b>\$ 4,347</b>	<b>\$ 4,482</b>	<b>\$ 400</b>	<b>\$ 400</b>	<b>0.00%</b>
				<b>TOTAL FINES &amp; FORFEITURES</b>	
				<b>\$ 400</b>	<b>0.00%</b>
146	91	19	100	100	0.00%
	<b>\$ 91</b>	<b>\$ 19</b>	<b>\$ 100</b>	<b>\$ 100</b>	<b>0.00%</b>
				1830-361-1000	Interest Income
				<b>Total Interest Income</b>	
<b>\$ -</b>	<b>\$ 91</b>	<b>\$ 19</b>	<b>\$ 100</b>	<b>\$ 100</b>	<b>0.00%</b>
				<b>TOTAL INTEREST &amp; OTHER REVENUES</b>	
				<b>\$ 100</b>	<b>0.00%</b>
<b>\$ 4,928</b>	<b>\$ 4,439</b>	<b>\$ 4,501</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>0.00%</b>
				<b>TOTAL FUND REVENUES</b>	
				<b>\$ 500</b>	<b>0.00%</b>
<u>Operating Expenditures:</u>					
-	-	-	500	500	0.00%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>0.00%</b>
				521-4000	Travel and Per Diem
				<b>Total Operating Expenditures</b>	
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>0.00%</b>
				<b>TOTAL FUND EXPENSES</b>	
				<b>\$ 500</b>	<b>0.00%</b>
<b>\$ 4,928</b>	<b>\$ 4,439</b>	<b>\$ 4,501</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.00%</b>
				<b>NET REVENUE / (EXPENSE)</b>	
				<b>\$ -</b>	<b>0.00%</b>

## Florida Building Code Fund

The Florida Building Code (FBC) Fund encompasses 1.0% of the City's activities and services and accounts for revenues from building permits and inspections that are legally restricted for enforcing the Florida Building Code per Florida Statutes.

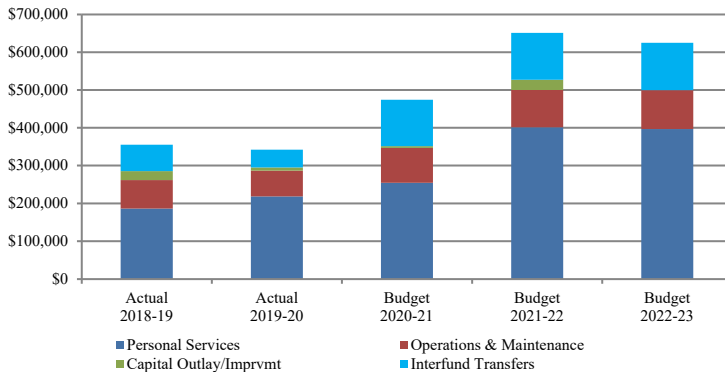
### Revenue Highlights



	Budget 2022-23	\$ Change	% Change
Licenses & Permits	624,152	120,537	19.3%
Interest & Other	500	0	0%
Appropriation from Reserves	0	(146,986)	(100)%
	\$624,652	(26,449)	(4.1)%

- The increases in revenues are based on current data trends in licenses and permits sales in FY 2021-22.

### Expenditure Highlights



	Budget 2022-23	\$ Change	% Change
Personnel Services	396,724	(4,627)	(1.2)%
Operations & Maintenance	102,746	4,097	4.0%
Capital Outlay	0	(27,000)	(100)%
Interfund Transfers	125,182	1,081	.9%
	\$624,652	(26,449)	(4.1)%

- The increase in Operations & Maintenance expenses is a result of the increase in permits issued.
- Personnel Services decreased primarily as a result of a new part-time position unfilled for 50% of FY2021-22.

**106 FLORIDA BUILDING CODE FUND - 1215 BUILDING INSPECTION & PERMITTING**

Actual				Budget			
2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change
				<b>Revenues:</b>			
257,016	309,322	344,072	295,860	1215-322-1000 Building Permits		365,543	23.55%
-	3,486	5,093	3,000	1215-329-1001 Re-Inspection Fee		3,200	6.67%
-	12,005	25,769	13,000	1215-329-1002 Working Without A Permit Fee		12,000	-7.69%
-	5,090	7,560	4,000	1215-329-1010 Notice of Commencement		5,000	25.00%
-	1,871	4,614	2,600	1215-329-1020 Certificate of Occupancy/Completion/Use		3,200	23.08%
48,443	51,435	62,933	49,000	1215-322-1030 Processing Fee		54,292	10.80%
27,093	32,058	35,060	23,500	1215-322-2000 Electrical Permits		26,500	12.77%
21,314	21,376	22,562	14,500	1215-322-3000 Plumbing Permits		17,500	20.69%
1,631	1,370	1,479	1,550	1215-322-4000 Gas Permits		1,560	0.65%
23,393	19,486	19,249	13,500	1215-322-5000 Mechanical Permits		16,500	22.22%
-	-	1,183	900	1215-329-9090 Surcharge F.S. 468.631 & 553.721		1,150	27.78%
<b>\$ 378,890</b>	<b>\$ 457,499</b>	<b>\$ 529,574</b>	<b>\$ 421,410</b>	<b>Total Licenses &amp; Permits</b>		<b>\$ 506,445</b>	<b>20.18%</b>
114,477	101,779	106,128	82,205	1215-322-1003 Building Plan Review		117,707	43.19%
-	1,629	-	-	1215-329-9090 Statutory Surcharge		-	0.00%
<b>\$ 114,477</b>	<b>\$ 103,408</b>	<b>\$ 106,128</b>	<b>\$ 82,205</b>	<b>Total Other Licenses &amp; Permits</b>		<b>\$ 117,707</b>	<b>43.19%</b>
<b>\$ 493,366</b>	<b>\$ 560,908</b>	<b>\$ 635,701</b>	<b>\$ 503,615</b>	<b>TOTAL LICENSES &amp; PERMITS</b>		<b>\$ 624,152</b>	<b>23.93%</b>
-	1,697	1,078	500	1215-361-1000 Interest Income		500	0.00%
<b>\$ -</b>	<b>\$ 1,697</b>	<b>\$ 1,078</b>	<b>\$ 500</b>	<b>Total Interest Income</b>		<b>\$ 500</b>	<b>0.00%</b>
<b>\$ -</b>	<b>\$ 1,697</b>	<b>\$ 1,078</b>	<b>\$ 500</b>	<b>TOTAL INTEREST &amp; OTHER REVENUES</b>		<b>\$ 500</b>	<b>0.00%</b>
-	-	-	146,986	1215-389-9100 Appropriation from Unassigned Fund Balance		-	-100.00%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 146,986</b>	<b>Total Non-Operating Sources</b>		<b>\$ -</b>	<b>-100.00%</b>
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 146,986</b>	<b>TOTAL TRANSFERS IN</b>		<b>\$ -</b>	<b>-100.00%</b>
<b>\$ 493,366</b>	<b>\$ 562,605</b>	<b>\$ 636,779</b>	<b>\$ 651,101</b>	<b>TOTAL REVENUES</b>		<b>\$ 624,652</b>	<b>-4.06%</b>

# 106 FLORIDA BUILDING CODE FUND - 1215 BUILDING INSPECTION & PERMITTING

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
4.00	4.00	4.00	6.50		
116,096	144,298	191,057	294,561	524-1200	Regular Salaries
217	-	100	-	524-1201	Service Awards
2,012	-	-	-	524-1216	Final Leave
406	386	478	-	524-1400	Salaries - Overtime
7,151	8,941	11,843	17,731	524-2100	FICA Taxes
1,672	2,091	2,770	4,147	524-2101	Medicare
35,674	31,114	18,437	10,401	524-2200	Retirement Contributions - Gen/FD
2,833	5,718	8,059	13,227	524-2204	Retirement Contributions - DC Plan
9,734	16,127	18,518	54,527	524-2300	Dental, Life & Health Insurance
3,062	2,109	2,417	6,756	524-2400	Worker's Compensation
7,231	7,620	8,510	-	524-1291	Salary Allocation Reimb to General Fund
<b>\$ 186,088</b>	<b>\$ 218,404</b>	<b>\$ 262,190</b>	<b>\$ 401,351</b>	<b>Total Personnel Services</b>	
				<b>\$ 396,724</b>	<b>-1.15%</b>
				<b>Operating Expenditures:</b>	
53,265	46,671	60,853	59,380	524-3100	Professional Services
2,012	-	1,605	6,014	524-4000	Travel and Per Diem
2,669	2,938	2,901	3,170	524-4100	Communication Services
714	249	264	100	524-4200	Postage
3,810	3,907	4,164	4,120	524-4300	Utilities
1,032	175	701	1,126	524-4400	Leases
1,000	1,100	1,100	1,100	524-4610	Maintenance Contracts
1,331	839	137	1,075	524-4620	Vehicle Repair
554	505	-	680	524-4700	Printing & Binding
-	-	-	150	524-4911	Holiday Gift Certificates
1,372	1,044	1,172	1,350	524-5100	Office Supplies
985	613	5,433	1,000	524-5200	Operating Supplies
2,332	2,289	2,885	2,402	524-5204	Fuel & Oil
708	707	358	990	524-5210	Uniform Expense
656	-	896	1,820	524-5231	Computer Hardware/Software
200	214	150	-	524-5234	Safety Supplies/Equipment
882	1,666	575	5,558	524-5400	Books, Dues & Publications
2,169	5,230	2,033	3,850	524-5500	Training
-	-	-	4,764	524-4995	Contingencies
<b>\$ 75,691</b>	<b>\$ 68,147</b>	<b>\$ 85,226</b>	<b>\$ 98,649</b>	<b>Total Operating Expenditures</b>	
				<b>\$ 102,746</b>	<b>4.15%</b>
				<b>Capital Outlay:</b>	
-	8,625	-	-	524-6402	Equipment
23,684	-	-	27,000	524-6404	Trucks
-	-	1,150	-	524-6420	Computer Hardware/Software per IT Plan
<b>\$ 23,684</b>	<b>\$ 8,625</b>	<b>\$ 1,150</b>	<b>\$ 27,000</b>	<b>Total Capital Outlay</b>	
				<b>\$ -</b>	<b>-100.00%</b>
				<b>Other Financing Activity:</b>	
45,999	47,011	123,045	124,102	524-9901	Cost Allocation Reimbursement to General Fund
<b>\$ 69,683</b>	<b>\$ 47,011</b>	<b>\$ 123,045</b>	<b>\$ 124,102</b>	<b>Total Other Financing Activity</b>	
				<b>\$ 125,182</b>	<b>0.87%</b>
<b>\$ 355,146</b>	<b>\$ 342,187</b>	<b>\$ 471,611</b>	<b>\$ 651,101</b>	<b>TOTAL EXPENSES</b>	
				<b>\$ 624,652</b>	<b>-4.06%</b>
<b>\$ 138,220</b>	<b>\$ 220,418</b>	<b>\$ 165,168</b>	<b>\$ -</b>	<b>NET REVENUE / (EXPENSE)</b>	
				<b>\$ (0)</b>	<b>0.00%</b>

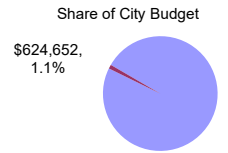
# FLORIDA BUILDING CODE FUND (FBC)

## DESCRIPTION

Building officials issue building permits, review building plans, and inspect all facets of construction including structure, electrical, plumbing, mechanical, gas, fences, and signs.

## MISSION

Provide efficient assistance with, and ensure adherence to, state and local Land Development and Building Codes.



## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

### Provide Timely & Efficient Building Permits

% of Residential Permits Approved within 5 Business Days of Application  
 % of Commercial Permits Approved within 10 Business Days of Application

### Provide Timely & Efficient Building Inspections

% of Residential Inspections Completed within 3 Business Days of Request  
 % of Commercial Inspections Completed within 3 Business Days of Request

	Actual				Budget	
	2018-19	2019-20	2020-21	YTD thru 03/31 2021-22	2021-22	2022-23
% of Residential Permits Approved within 5 Business Days of Application	95%	92%	88%	82%	95%	91%
% of Commercial Permits Approved within 10 Business Days of Application	93%	93%	84%	85%	95%	90%
<b>Provide Timely &amp; Efficient Building Inspections</b>				<b>98</b>		
% of Residential Inspections Completed within 3 Business Days of Request	98%	97%	99%	95%	98%	99%
% of Commercial Inspections Completed within 3 Business Days of Request	98%	97%	98%	97%	98%	98%

✓ Enhance contractor & developer education through no less than two training seminars provided by the Building Division.

## FUTURE GOALS (FY24 & FY25)

- ✓ Update City Ordinance Chapter 3 to provide a more comprehensive tool.
- ✓ Obtain required certifications for Building Inspector.
- ✓ Expand our customer service levels to one of the best building departments in this area.

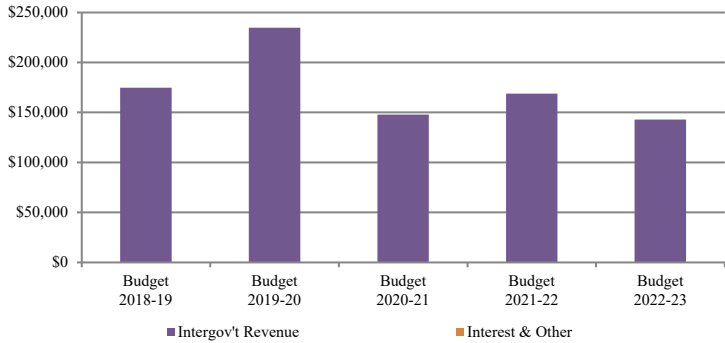
## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Launched electronic building inspection requesting service, virtual inspection service and electronic building permit submittal service.
- ✓ Held one training seminar for eTRAKiT for contractors and prepared three eTRAKiT tutorial guides to assist the public.
- ✓ Updated division policies and procedures to assist staff and the public in the processing of building permit applications.
- ✓ Fully digital in processing of plan review and permitting with the implementation of TRAKiT and BlueBeam Revu.

## Community Development Block Grant Fund

The Community Development Block Grant (CDBG) Fund encompasses 0.02% of the City's activities and services and accounts for grant funds from the US Department of Housing and Urban Development that are legally restricted for specific purposes such as capital outlay projects and summer care programs to benefit low and moderate income families.

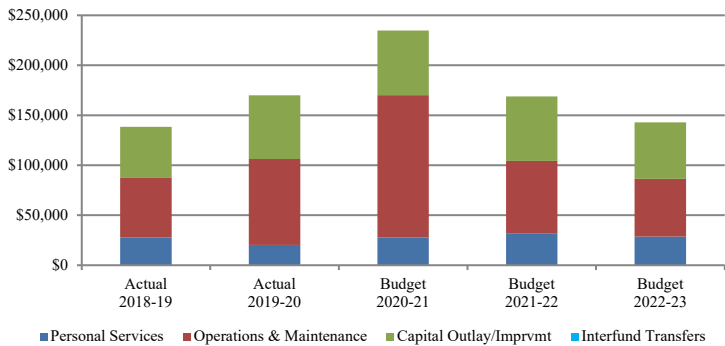
### Revenue Highlights



	Budget 2022-23	\$ Change	% Change
Intergov't Revenue	142,827	(26,039)	(18.2)%
Approp. from Reserves	0	0	0%
	\$142,827	(26,039)	(18.2)%

- Revenues from the Federal entitlement are largely population-based. The City's population is relatively stable since the community is built-out.

### Expenditure Highlights



	Budget 2022-23	\$ Change	% Change
Personal Services	28,565	(3,388)	(11.9)%
Operations & Maintenance	57,762	(14,551)	(25.2)%
Capital Outlay/Imprvmt	56,500	(8,100)	(14.3)%
Interfund Transfers Out	0	0	0%
	\$142,827	(26,039)	(18.2)%

- Personal services include staff's time allocated to CDBG activities.

# **107 COMMUNITY DEVELOPMENT BLOCK GRANT FUND**

Actual				Budget			
2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change
135,313	174,691	294,572	168,866	1900-331-5027	Annual Entitlement Grant	142,827	-15.42%
\$ 135,313	\$ 174,691	\$ 294,572	\$ 168,866	Total Federal Grants		\$ 142,827	-15.42%
\$ 135,313	\$ 174,691	\$ 294,572	\$ 168,866	TOTAL INTERGOVERNMENTAL REVENUE		\$ 142,827	-15.42%
\$ -	\$ -	\$ -	\$ -	TOTAL INTEREST & OTHER REVENUES		\$ -	0.00%
-	-	-	-	1600-389-9200	Appropriation from Fund Balance	-	0.00%
\$ -	\$ -	\$ -	\$ -	Total Non-Operating Sources		\$ -	0.00%
\$ -	\$ -	\$ -	\$ -	TOTAL TRANSFERS IN		\$ -	0.00%
\$ 135,313	\$ 174,691	\$ 294,572	\$ 168,866	TOTAL FUND REVENUES		\$ 142,827	-15.42%

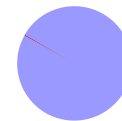
# 107 COMMUNITY DEVELOPMENT BLOCK GRANT FUND

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
27,623	20,239	67,632	31,953	28,565	-10.60%
<b>\$ 27,623</b>	<b>\$ 20,239</b>	<b>\$ 67,632</b>	<b>\$ 31,953</b>	<b>\$ 28,565</b>	<b>-10.60%</b>
<b>Personnel Services:</b>					
1900-554-1291/92 Planning & Admin Exp					
				<b>Total Personnel Services</b>	
				<b>\$ 28,565</b>	<b>-10.60%</b>
<b>Operating Expenditures:</b>					
<u>Land Clearance</u>					
-	-	15,600	-	-	0.00%
-	-	-	20	-	-100.00%
-	698	2,431	1,800	-	-100.00%
16,575	25,765	-	-	36,338	100.00%
<u>Public Services</u>					
1,504	-	-	-	-	0.00%
-	-	-	7,500	-	-100.00%
-	-	44,295	20,200	-	-100.00%
-	-	-	10,500	-	-100.00%
-	-	25,000	-	-	0.00%
-	-	17,000	-	16,424	100.00%
-	-	4,061	-	-	0.00%
-	-	5,000	5,000	5,000	0.00%
42,116	39,342	36,419	-	-	0.00%
-	1,400	8,648	-	-	0.00%
-	9,250	-	8,100	-	-100.00%
-	9,518	70,786	19,193	-	100.00%
<b>\$ 60,195</b>	<b>\$ 85,973</b>	<b>\$ 229,241</b>	<b>\$ 72,313</b>	<b>\$ 57,762</b>	<b>-20.12%</b>
<b>Total Operating Expenditures</b>					
<u>Public Facilities</u>					
19,957	-	-	20,000	-	-100.00%
17,025	-	-	44,600	40,000	-10.31%
13,543	-	-	-	-	0.00%
-	33,000	-	-	-	0.00%
-	-	-	-	16,500	100.00%
-	30,663	-	-	-	0.00%
<b>50,525</b>	<b>63,663</b>	<b>-</b>	<b>64,600</b>	<b>56,500</b>	<b>-12.54%</b>
<b>Total Capital Improvements</b>					
<b>\$ 138,343</b>	<b>\$ 169,874</b>	<b>\$ 296,872</b>	<b>\$ 168,866</b>	<b>\$ 142,827</b>	<b>-15.42%</b>
<b>\$ (3,030)</b>	<b>\$ 4,817</b>	<b>\$ (2,300)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.00%</b>
				<b>TOTAL FUND EXPENSES</b>	
				<b>NET REVENUE / (EXPENSE)</b>	



# COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

Share of City Budget  
\$142,827,  
0.3%



## DESCRIPTION

The Community Development Block Grant provides Federal funding for housing and community development needs for low and moderate income areas.

## MISSION

Administer the Community Development Block Grant (CDBG) program in accordance with all Federal regulations.

## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

	Actual		YTD thru 03/31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23
<b>Eliminate Influences of Blight in Target Areas</b>						
Nuisances Abated in Target Area	2	6	0	2	1	1
<b>Improve Safety and Livability of Neighborhoods</b>						
Capital Improvements Completed in Target Area	3	0	0	0	0	2
<b>Provide Access to Quality Public and Private Services</b>						
Summer Youth Program	4	0	4	1	5	2
After School Program Participants	0	0	4	0	5	2
<b>Disburse Grant Funds in Timely Fashion</b>						
Grant Funds Spent in Same Year Awarded	90%	90%	90%	annual	100%	100%

## FUTURE GOALS (FY24 & FY25)

- ✓ Spend all grant funds in same year awarded.
- ✓ Increase access to quality public facilities and neighborhood livability by completing nuisance abatement projects.
- ✓ Increase contractors participation and use in "Neighborly" software.

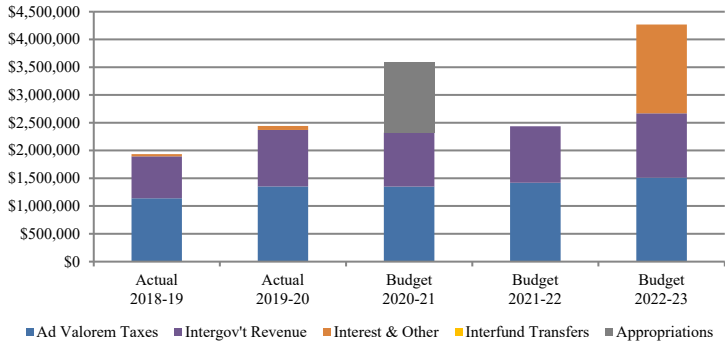
## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Improved neighborhood liveability by eliminating blighted conditions on targeted areas by completeing two nuisance abatement projects.

## Community Redevelopment Agency Fund

The Community Redevelopment Agency (CRA) Fund encompasses 7.52% of the City's activities and services and accounts for funding derived from City of Fort Walton Beach and Okaloosa County Tax Increment Funding (TIF) – proceeds from increases in the taxable assessed value of the CRA District. The original CRA area was formed in 1980, with that being the base year for the purpose of determining the growth in assessed taxable value. In 2019, the CRA area was expanded to include additional areas. The TIF is determined by the growth in the assessed value of taxable property located in the CRA district from the base year to the current tax year and is multiplied by the current tax rate for the City and County. Expenditures in the CRA area target eliminating blight in residential and commercial areas.

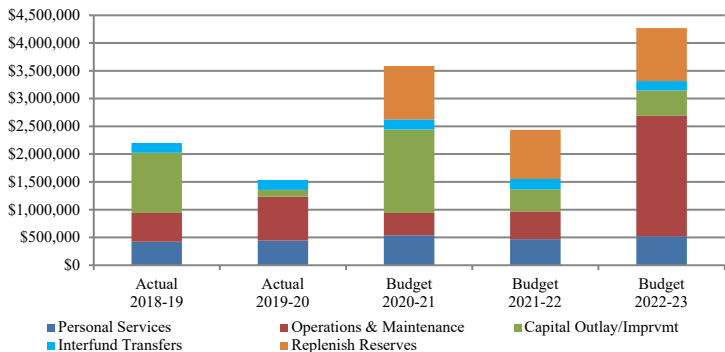
### Revenue Highlights



	Budget 2022-23	\$ Change	% Change
Ad Valorem Taxes	1,510,607	92,631	6.1%
Intergov't Revenue	1,157,390	138,124	11.9%
Interest & Other	1,600,000	1,600,000	100%
Approp. from Reserves	0	0	0%
	\$4,267,997	1,830,755	42.9%

- The budget is predicated on the lowered millage rate of 4.9999 mills for the City's portion of the TIF. One mill equals \$144.6 per \$1,000 of taxable property value.

### Expenditure Highlights



	Budget 2022-23	\$ Change	% Change
Personal Services	521,065	53,165	10.2%
Operations & Maintenance	2,168,166	1,667,976	76.9%
Replenish Reserves	952,056	65,500	6.9%
Interfund Transfer	169,210	(16,886)	(10.0)%
Capital Outlay/Imprvmt	457,500	61,000	13.3%
	\$4,267,997	1,830,755	42.9%

- Increases in Operational expenses are primarily due to the Landing Improvements Grant.
- The increase is primarily due to Liza Jackson Park design and Heritage Park & Cultural Center addition.

# 109 COMMUNITY REDEVELOPMENT AGENCY FUND

Actual				Budget			
2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change
865,478	983,485	973,811	1,037,888	2000-311-1000	Ad Valorem Taxes - City Original TIF	1,090,586	5.08%
274,323	369,491	377,181	380,088	2000-311-1100	Ad Valorem Taxes - City Expanded TIF	420,021	10.51%
<b>\$ 1,139,801</b>	<b>\$ 1,352,976</b>	<b>\$ 1,350,992</b>	<b>\$ 1,417,976</b>		<b>Total Ad Valorem Taxes</b>	<b>\$ 1,510,607</b>	<b>6.53%</b>
<b>\$ 1,139,801</b>	<b>\$ 1,352,976</b>	<b>\$ 1,350,992</b>	<b>\$ 1,417,976</b>		<b>TOTAL TAXES</b>	<b>\$ 1,510,607</b>	<b>6.53%</b>
572,263	713,061	693,972	746,053	2000-338-2000	Ad Valorem Taxes - County Original TIF	835,580	12.00%
181,739	303,492	275,249	273,214	2000-338-2100	Ad Valorem Taxes - County Expanded TIF	321,810	17.79%
<b>\$ 754,002</b>	<b>\$ 1,016,552</b>	<b>\$ 969,221</b>	<b>\$ 1,019,267</b>		<b>Total Local Shared Revenues</b>	<b>\$ 1,157,390</b>	<b>13.55%</b>
<b>\$ 754,002</b>	<b>\$ 1,016,552</b>	<b>\$ 969,221</b>	<b>\$ 1,019,267</b>		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$ 1,157,390</b>	<b>13.55%</b>
18,648	36,946	32,766	-	1500-361-1000	Interest Income	-	0.00%
<b>\$ 18,648</b>	<b>\$ 36,946</b>	<b>\$ 32,766</b>	<b>\$ -</b>		<b>Total Interest Income</b>	<b>\$ -</b>	<b>0.00%</b>
21,300	36,701	51,038	-	2000-362-1000	Rental and Lease Income	-	0.00%
<b>\$ 21,300</b>	<b>\$ 36,701</b>	<b>\$ 51,038</b>	<b>\$ -</b>		<b>Total Rents and Royalties</b>	<b>\$ -</b>	<b>0.00%</b>
-	-	24,585	-	1500-369-9000	Miscellaneous Revenue	-	0.00%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ 24,585</b>	<b>\$ -</b>		<b>Total Other Revenues</b>	<b>\$ -</b>	<b>0.00%</b>
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		Department of Environmental Protection Grant	1,600,000	100.00%
					<b>Total State Grants</b>	<b>\$ 1,600,000</b>	<b>100.00%</b>
<b>\$ 39,947</b>	<b>\$ 73,646</b>	<b>\$ 83,804</b>	<b>\$ -</b>		<b>TOTAL INTEREST &amp; OTHER REVENUES</b>	<b>\$ 1,600,000</b>	<b>100.00%</b>
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>TOTAL TRANSFERS IN</b>	<b>\$ -</b>	<b>0.00%</b>
<b>\$ 1,933,751</b>	<b>\$ 2,443,175</b>	<b>\$ 2,404,017</b>	<b>\$ 2,437,243</b>		<b>TOTAL FUND REVENUES</b>	<b>\$ 4,267,997</b>	<b>75.12%</b>

# **109 CRA FUND - 2000 CRA**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
<b>5.00</b>	<b>5.00</b>	<b>6.00</b>	<b>4.60</b>		
219,001	257,038	286,541	256,210	4.60	
-	-	-	150		
100	-	250	15,452		
827	-	-	-		
22,369	7,907	4,605	4,768		
9,582	3,417	6,804	5,435		
18,493	19,490	18,780	-		
15,656	16,484	17,991	15,026		
3,661	3,855	4,207	3,514		
86,583	84,891	124,885	96,044		
-	-	681	2,743		
36,311	42,859	62,565	63,762		
9,217	7,237	7,684	7,676		
<b>\$ 421,800</b>	<b>\$ 443,178</b>	<b>\$ 534,993</b>	<b>\$ 470,780</b>		
				<b>Personnel Services:</b>	
				<i>Number of Employees (FTE's)</i>	
				288,092	12.44%
				4,900	3166.67%
				11,191	-27.57%
				-	0.00%
				5,007	5.01%
				3,870	-28.79%
				-	0.00%
				17,243	14.76%
				4,033	14.76%
				107,476	11.90%
				4,381	59.72%
				66,348	4.06%
				8,524	11.05%
				<b>\$ 521,065</b>	<b>10.68%</b>
				<b>Total Personnel Services</b>	
				<b>Operating Expenses:</b>	
118,243	408,581	91,797	50,000	50,000	0.00%
183,929	198,768	151,184	165,000	180,000	9.09%
178	6,245	-	-	-	0.00%
591	811	-	1,200	4,700	291.67%
64	-	-	-	766	100.00%
-	-	-	700	700	0.00%
126,943	136,382	142,441	110,725	147,256	32.99%
11,550	20,600	23,660	24,600	23,800	-3.25%
-	2,440	4,003	1,808	4,330	139.49%
378	-	10	-	-	0.00%
388	261	-	-	-	0.00%
5,624	11,901	11,750	-	8,500	100.00%
-	-	35	-	1,000	100.00%
5,065	1,020	-	5,000	5,000	0.00%
-	-	-	125	125	0.00%
-	310	178	-	-	0.00%
2,255	-	1,684	-	-	0.00%
33	-	-	-	-	0.00%
-	-	-	-	100	100.00%
-	84	29,015	18,000	18,000	0.00%
1,838	1,170	1,170	1,890	1,890	0.00%
445	-	890	1,143	2,000	74.98%
60,860	-	8,874	81,400	1,720,000	2013.02%
<b>\$ 518,384</b>	<b>\$ 788,572</b>	<b>\$ 466,691</b>	<b>\$ 461,591</b>	<b>\$ 2,168,167</b>	<b>369.72%</b>
				<b>Total Operating Expenditures</b>	
				<b>Capital Outlay:</b>	
459,317	1,003	6,000	20,000	-	-100.00%
9,162	94,791	42,052	61,500	20,000	-67.48%
-	-	108,183	-	-	0.00%
<b>\$ 468,479</b>	<b>\$ 95,794</b>	<b>\$ 156,235</b>	<b>\$ 81,500</b>	<b>\$ 20,000</b>	<b>-75.46%</b>
				<b>Total Capital Outlay</b>	
				<b>Capital Improvements Program:</b>	
-	-	-	200,000	-	-100.00%
596,491	-	-	-	-	0.00%
-	-	-	-	37,500	100.00%
-	-	-	-	400,000	100.00%
19,229	29,634	5,759	-	-	0.00%
-	-	-	65,000	-	-100.00%
-	-	-	50,000	-	-100.00%

**109 CRA FUND - 2000 CRA**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
<u>\$ 615,720</u>	<u>\$ 29,634</u>	<u>\$ 5,759</u>	<u>\$ 315,000</u>	<u>\$ 437,500</u>	<u>38.89%</u>
Total Capital Improvements Program					
<u>Other Financing Activity:</u>					
174,335	178,171	182,090	186,096	169,210	-9.07%
-	-	-	922,276	952,056	3.23%
<u>\$ 174,335</u>	<u>\$ 178,171</u>	<u>\$ 182,090</u>	<u>\$ 1,108,372</u>	<u>\$ 1,121,266</u>	<u>1.16%</u>
<u>\$ 2,198,718</u>	<u>\$ 1,535,349</u>	<u>\$ 1,345,768</u>	<u>\$ 2,437,243</u>	<u>\$ 4,267,997</u>	<u>75.12%</u>
TOTAL EXPENSES					

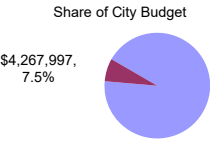
COMMUNITY REDEVELOPMENT AREA (CRA)

DESCRIPTION

The Community Redevelopment Area was established in 1980 and expanded in 1999 to address deteriorating conditions and facilitate economic growth and development within the designated area. Funding for infrastructure improvements and redevelopment activities comes from incremental increases in the taxable assessed value of the area.

MISSION

Rejuvenate the designated area to make it a place where citizens want to live, work, and play.



CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

	Actual				Budget	
	2018-19	2019-20	2020-21	YTD thru 03/31 2021-22	2021-22	2022-23
Attract & Retain Businesses in the Target Area						
New Businesses in the CRA	16	24	28	18	25	25
Square Footage of Business Expansions in the CRA	19	19,867	19,213	4,200	15,000	15,000
Businesses Approved for Economic Incentive Grants	5031	0	2	3	10	10
Value of Economic Incentive Grants Provided to New or Expanding Businesses	\$0	\$0	\$9,446	\$29,555	\$100,000	\$100,000
Private Investment Leveraged as a Result of Incentive Grants	\$0	\$0	\$1,475,000	\$1,033,862	\$2,000,000	\$2,000,000
Grant Applications Approved within Two Weeks	0%	0%	0%	50%	90%	90%
Attract & Retain Residents in the Target Area						
New Housing Units in the CRA	2	1	0	0	10	10

FUTURE GOALS (FY24 & FY25)

- ✓ Implement Cultural Arts League Arts & Culture Strategic Plan.
- ✓ Encourage private reinvestment through public improvements in the CRA.
- ✓ Continue moving forward with additional plans, studies, and projects to implement Downtown Master Plan.
- ✓ Update wayfinding signage throughout CRA.
- ✓ Begin construction of improvements to Fort Walton Landing Park.

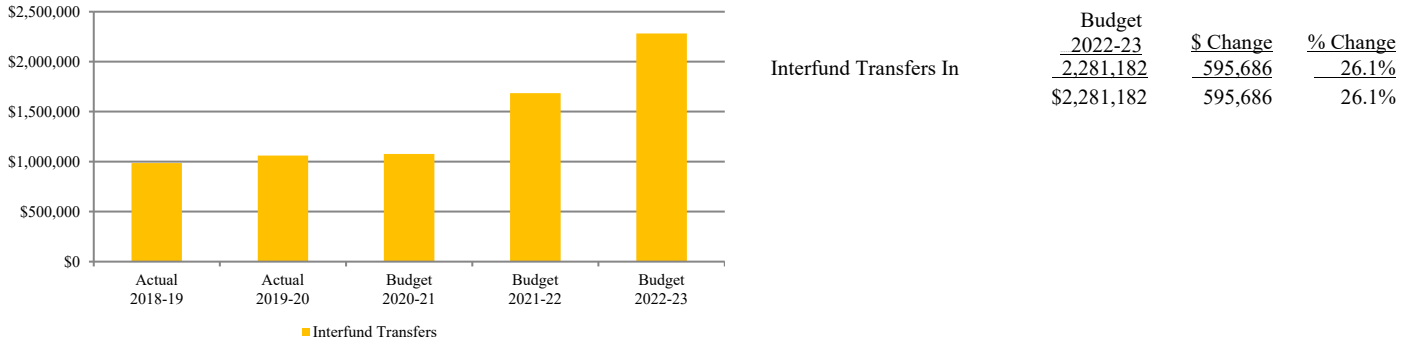
PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Formed Cultural Arts League and developed Arts & Culture Strategic Plan.
- ✓ Continued CRA Grounds Maintenance Contract to ensure that the district is clean and continually maintained.
- ✓ Installed new signage at the Gulfview Hotel.
- ✓ Relaunched CRA Economic Incentive Grants and began awarding funding to eligible projects.

## Debt Service Fund

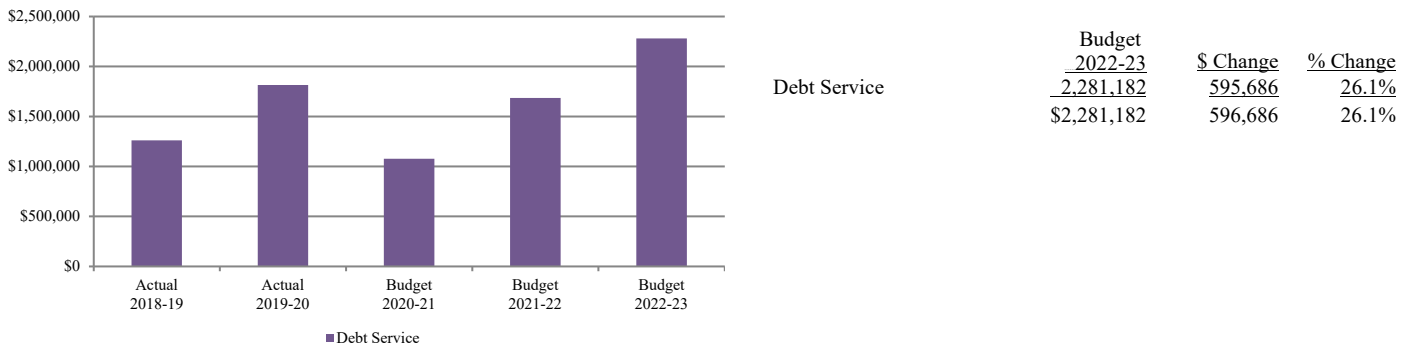
The Debt Service Fund encompasses 4.02% of the City's activities and services and accounts for the accumulation of resources for and the payment of general long-term debt principal and interest. Funds are transferred from the General Fund.

### Revenue Highlights



- Transfers from the General Fund cover annual debt payments as required per Generally Accepted Accounting Principles (GAAP) for governmental funds.

### Expenditure Highlights



- Debt Issues:
  - 2013 Revenue Note – Municipal Facilities (Year 10 of 18)
  - 2013A Bank Loan – Recreation Complex, Fairway Sweeper/Vacuum, Bucket Truck (Year 10 of 15)
  - 2015 Interfund Loan – Fire Pumper Truck (Year 9 of 10)
  - 2018 Revenue Note – Field Office Complex (Year 4 of 19)
  - Fire Ladder Truck (Year 3 of 3)
  - Navitas Fitness Pro (Year 4 of 6)
  - Irrigation System – Pines Course (Year 2 of 5)
  - Preston Hood Athletic Complex Expansion (Year 1 of 10)

# **201 DEBT SERVICE FUND**

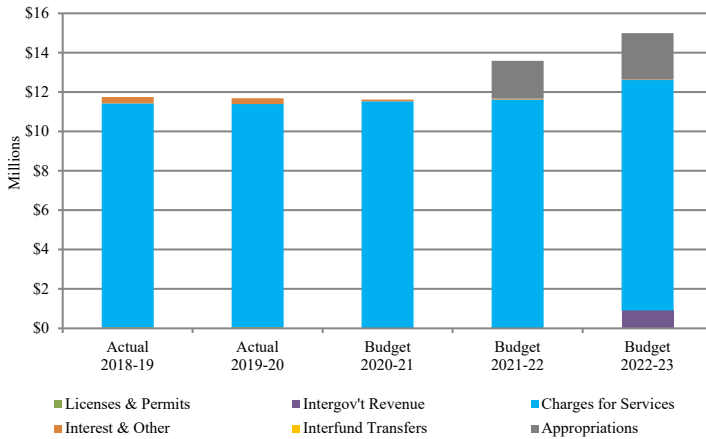
Actual							Budget	
2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change	
122,530	197,098	287,951	822,084	1600-381-0100	Transfer from General Fund	1,414,021	72.00%	
					2015 Interfund Loan -Fire Pumper- yr 9 of 10			
					2018 Rev Note - Field Offc Complex-yr 4 of 19			
					Fire Ladder Truck - yr 3 of 3			
					Navitas Fitness Pro - yr 4 of 6			
					Irrigation System Pines Course - yr 2 of 5			
					Preston Hood Athletic Complex Expansion			
306,022	306,467	306,422	305,887	1600-381-1301		309,637	1.23%	
					2013 Revenue Note-Municipal Facilities Police-yr 10 of 18			
557,524	557,355	557,466	557,525	1600-381-1302	Transfer from General Fund - 2013A Sinking Fund	557,525	0.00%	
					2013A Bank Loan -Recreation Complex- yr 10 of 15			
					2013A Bank Loan -Fairway Sweep/Vac- yr 10 of 10			
					2013A Bank Loan -Bucket Truck- yr 10 of 10			
\$ 986,077	\$ 1,060,920	\$ 1,151,840	\$ 1,685,496	Total Interfund Transfers		\$ 2,281,182	35.34%	
\$ 986,077	\$ 1,060,920	\$ 1,151,840	\$ 1,685,496	TOTAL TRANSFERS IN		\$ 2,281,182	35.34%	
\$ 986,077	\$ 1,060,920	\$ 1,151,840	\$ 1,685,496	TOTAL FUND REVENUES		\$ 2,281,182	35.34%	
Debt Service:								
718,109	1,084,961	1,203,619	1,390,095	2100-517-7100	Principal Payments	1,993,612	43.42%	
					2013 Revenue Note-Municipal Facilities Police-yr 10 of 18			
					2013 Revenue Note-Municipal Facilities Fire-yr 10 of 18			
					2013 Revenue Note-Municipal Facilities Library-yr 10 of 18			
					2013 Revenue Note-Municipal Facilities General-yr 10 of 18			
					2013A Bank Loan -Recreation Complex- yr 10 of 15			
					2013A Bank Loan -Fairway Sweep/Vac- yr 10 of 10			
					2013A Bank Loan -Bucket Truck- yr 10 of 10			
					2015 Interfund Loan -Fire Pumper- yr 9 of 10			
					2018 Rev Note - Field Offc Complex-yr 4 of 19			
					Fire Ladder Truck - yr 3 of 3			
					Navitas Fitness Pro - yr 4 of 6			
					Irrigation System Pines Course - yr 2 of 5			
					Preston Hood Athletic Complex Expansion			
542,357	729,139	704,721	295,401	2100-517-7200	Interest Expense	287,571	-2.65%	
					2013 Revenue Note-Municipal Facilities Police-yr 10 of 18			
					2013 Revenue Note-Municipal Facilities Fire-yr 10 of 18			
					2013 Revenue Note-Municipal Facilities Library-yr 10 of 18			
					2013 Revenue Note-Municipal Facilities General-yr 10 of 18			
					2013A Bank Loan -Recreation Complex- yr 10 of 15			
					2013A Bank Loan -Fairway Sweep/Vac- yr 10 of 10			
					2013A Bank Loan -Bucket Truck- yr 10 of 10			
					2015 Interfund Loan -Fire Pumper- yr 9 of 10			
					2018 Rev Note - Field Offc Complex-yr 4 of 19			
					Fire Ladder Truck - yr 3 of 3			
					Navitas Fitness Pro - yr 4 of 6			
					Irrigation System Pines Course - yr 2 of 5			
\$ 1,260,466	\$ 1,814,100	\$ 1,908,340	\$ 1,685,496	Total Debt Service		\$ 2,281,182	35.34%	
\$ 1,260,466	\$ 1,814,100	\$ 1,908,340	\$ 1,685,496	TOTAL FUND EXPENSES		\$ 2,281,182	35.34%	
\$ (274,389)	\$ (753,180)	\$ (756,500)	\$ -	NET REVENUE / (EXPENSE)		\$ -	0.00%	



## Utilities Fund

The Utilities Fund encompasses 26.41% of the City's activities and services and accounts for water production and distribution and sewer collection and treatment. These activities are financed and operate in a manner similar to a private business – where the intent is that the cost (expenses, including depreciation) of providing the services to the public on a continuing basis be financed and recovered through user charges.

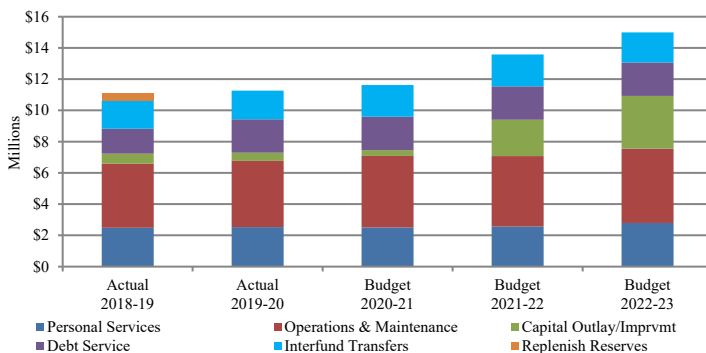
### Revenue Highlights



	Budget 2022-23	\$ Change	% Change
Charges for Services	11,709,115	89,221	0.8%
Interest, Othr, IntrGov	936,050	888,050	66.9%
Appropriation	2,346,011	430,492	18.3%
	\$14,991,176	1,407,763	9.4%

- A new five-year utility rate study was implemented on October 2020; for FY 2022-23, Year 3 of the rate study will be implemented. The implementation makes sure the required rates are in place to generate sufficient revenue to sustain renewal and replacement reserves and account for debt service requirements.

### Expenditure Highlights



	Budget 2022-23	\$ Change	% Change
Personal Services	2,790,442	220,841	7.9%
Operations & Maintenance	4,753,378	245,862	5.2%
Capital Outlay/Imprvmt	3,380,035	1,056,134	31.2%
Debt Service	2,142,943	276	0.0%
Interfund Transfers Out	1,924,378	(115,350)	(6.0)%
Replenish Reserves	0	0	0%
	\$14,991,176	1,407,763	9.4%

\*Expenses shown on a cash basis, exclusive of reclassifications for the audited financial statements.\*

- The increase in Capital Outlay/Improvement is primarily due to the following CIPs: replacement of water meters and Brooks Bridge water/sewer relocation.

# 401 UTILITIES FUND - REVENUES

Actual				Budget			
2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change
2,348,518	2,446,054	2,519,925	2,513,064	1310-343-3000	Service Fees - Residential	2,487,459	-1.02%
1,481,824	1,449,489	1,680,988	1,519,088	1310-343-3100	Service Fees - Commercial	1,572,256	3.50%
10,400	14,550	24,371	22,500	1500-343-3600	Connection Fees - Residential	22,700	0.89%
99,075	105,555	45,522	62,000	1500-343-3700	Connection Fees - Commercial	57,000	-8.06%
-	-	-	25	1500-343-3810	Hydrant Service	26	4.00%
<b>\$ 3,939,817</b>	<b>\$ 4,015,648</b>	<b>\$ 4,270,806</b>	<b>\$ 4,116,677</b>		<b>Total Water Operations</b>	<b>\$ 4,139,442</b>	<b>0.55%</b>
4,784,208	4,911,286	4,798,470	4,842,317	1350-343-5000	Service Fees - Residential	4,902,846	1.25%
2,220,860	2,087,825	2,473,642	2,316,507	1350-343-5100	Service Fees - Commercial	2,362,837	2.00%
14,250	15,700	11,500	13,500	1500-343-5600	Connection Fees - Residential	13,550	0.37%
196,537	130,968	46,917	125,000	1500-343-5700	Connection Fees - Commercial	75,000	-40.00%
<b>\$ 7,215,855</b>	<b>\$ 7,145,778</b>	<b>\$ 7,330,530</b>	<b>\$ 7,297,324</b>		<b>Total Sewer Operations</b>	<b>\$ 7,354,233</b>	<b>0.78%</b>
3,738	2,819	2,725	2,780	0520-343-3001	Administrative Fee - Returned Checks	2,790	0.36%
85,386	81,481	94,125	88,650	1310-343-3200	Service Charges	87,650	-1.13%
125,583	90,747	137,151	114,463	1310-343-3300	Penalties	125,000	9.21%
<b>\$ 214,707</b>	<b>\$ 175,047</b>	<b>\$ 234,001</b>	<b>\$ 205,893</b>		<b>Total Combined Operations</b>	<b>\$ 215,440</b>	<b>4.64%</b>
<b>\$ 11,370,379</b>	<b>\$ 11,336,473</b>	<b>\$ 11,835,336</b>	<b>\$ 11,619,893</b>		<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$ 11,709,115</b>	<b>0.77%</b>
1,715	2,940	3,815	-	1310-324-2100	Impact Fees - Water - Residential	-	0.00%
22,456	23,152	59,369	-	1310-324-2200	Impact Fees - Water - Commercial	-	0.00%
1,977	3,389	1,805	-	1350-324-2100	Impact Fees - Sewer - Residential	-	0.00%
25,860	27,041	24,974	-	1350-324-2200	Impact Fees - Sewer - Commercial	-	0.00%
<b>\$ 52,008</b>	<b>\$ 56,523</b>	<b>\$ 89,964</b>	<b>\$ -</b>		<b>Total Licenses &amp; Permits</b>	<b>\$ -</b>	<b>0.00%</b>
<b>\$ 52,008</b>	<b>\$ 56,523</b>	<b>\$ 89,964</b>	<b>\$ -</b>		<b>TOTAL LICENSES &amp; PERMITS</b>	<b>\$ -</b>	<b>0.00%</b>
-	-	-	-	331-XXX-XXXX	Federal Grants	900,000	100.00%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>Total Federal Grants</b>	<b>\$ 900,000</b>	<b>100.00%</b>
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>	<b>\$ 900,000</b>	<b>100.00%</b>
252,486	259,160	153,990	25,000	1500-361-1000	Interest Income	12,500	-50.00%
<b>\$ 252,486</b>	<b>\$ 259,160</b>	<b>\$ 153,990</b>	<b>\$ 25,000</b>		<b>Total Interest Income</b>	<b>\$ 12,500</b>	<b>-50.00%</b>
19,558	19,558	21,349	21,500	1500-362-2020	Rental and Lease Income	21,600	0.47%
<b>\$ 19,558</b>	<b>\$ 19,558</b>	<b>\$ 21,349</b>	<b>\$ 21,500</b>		<b>Total Rents and Royalties</b>	<b>\$ 21,600</b>	<b>0.47%</b>
39,269	8,000	32,581	1,000	1500-364-1000	Sale of Surplus Assets	1,500	50.00%
14,680	472	59	500	1500-369-9000	Miscellaneous Revenue	450	-10.00%
<b>\$ 53,948</b>	<b>\$ 8,472</b>	<b>\$ 32,640</b>	<b>\$ 1,500</b>		<b>Total Other Revenues</b>	<b>\$ 1,950</b>	<b>30.00%</b>
<b>\$ 325,992</b>	<b>\$ 287,191</b>	<b>\$ 207,978</b>	<b>\$ 48,000</b>		<b>TOTAL INTEREST &amp; OTHER REVENUES</b>	<b>\$ 36,050</b>	<b>-24.90%</b>
-	-	-	1,915,519	1600-389-9300	Appropriation from Net Assets	-	-100.00%
-	-	-	-	1600-389-9515	Appropriation from Retained Earnings	2,346,012	100.00%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,915,519</b>		<b>Total Non-Operating Sources</b>	<b>\$ 2,346,012</b>	<b>22.47%</b>
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,915,519</b>		<b>TOTAL TRANSFERS IN</b>	<b>\$ 2,346,012</b>	<b>22.47%</b>
<b>\$ 11,748,379</b>	<b>\$ 11,680,187</b>	<b>\$ 12,133,278</b>	<b>\$ 13,583,412</b>		<b>TOTAL FUND REVENUES</b>	<b>\$ 14,991,176</b>	<b>10.36%</b>

# **401 UTILITIES FUND - 0520 CUSTOMER SERVICE**

Actual								Budget	
2018-19	2019-20	2020-21	2021-22 Adopted					2022-23 Adopted	% Change
<b>5.50</b>	<b>5.50</b>	<b>4.50</b>	<b>4.50</b>	<b>Personnel Services:</b>				<b>4.50</b>	
				<i>Number of Funded Employees (FTE's)</i>					
147,110	172,816	154,069	167,593	536-1200	Regular Salaries			175,329	4.62%
108	-	150	-	536-1201	Service Awards			3,800	100.00%
14,055	18,175	18,954	18,883	536-1300	Part-Time Wages			19,659	4.11%
18	213	528	500	536-1400	Salaries - Overtime			500	0.00%
9,216	11,840	10,062	10,775	536-2100	FICA Taxes			11,794	9.46%
2,155	2,769	2,353	2,520	536-2101	Medicare			2,758	9.45%
16,364	11,384	-	-	536-2200	Retirement Contributions			-	0.00%
5,292	7,601	7,782	8,555	536-2204	Retirement Contributions - DC Plan			8,021	-6.24%
-	-	-	-	536-2210	457 Deferred Compensation			1,277	100.00%
24,431	24,498	33,909	34,250	536-2300	Dental, Life & Health Insurance & Def Comp 457			32,370	-5.49%
306	253	226	299	536-2400	Worker's Compensation			312	4.37%
<b>\$ 219,055</b>	<b>\$ 249,549</b>	<b>\$ 228,033</b>	<b>\$ 243,375</b>	<b>Total Personnel Services</b>				<b>\$ 255,820</b>	<b>5.11%</b>
				<b>Operating Expenditures:</b>					
155,674	180,848	205,280	168,773	536-3100	Professional Services			235,787	39.71%
12,304	13,222	11,993	14,500	536-3400	Other Services			14,500	0.00%
-	-	-	1,000	536-4000	Travel and per Diem			1,000	0.00%
1,493	1,656	1,770	508	536-4100	Communication Services			2,103	314.02%
50,718	43,694	44,952	60,685	536-4200	Postage			60,685	0.00%
9,635	9,374	10,810	10,907	536-4300	Utilities			10,907	0.00%
-	-	-	724	536-4400	Rentals & Leases			724	0.00%
1,713	98	1,685	2,500	536-4700	Printing & Binding			2,500	0.00%
-	-	699	-	536-5100	Office Supplies			-	0.00%
847	2,418	1,197	1,216	536-5200	Operating Supplies			1,350	11.02%
464	402	496	500	536-5210	Uniform Expense			500	0.00%
-	-	-	1,000	536-5500	Training			1,000	0.00%
<b>\$ 232,848</b>	<b>\$ 251,713</b>	<b>\$ 278,882</b>	<b>\$ 262,313</b>	<b>Total Operating Expenditures</b>				<b>\$ 331,056</b>	<b>26.21%</b>
<b>451,903</b>	<b>501,262</b>	<b>506,915</b>	<b>505,688</b>	<b>TOTAL EXPENSES</b>				<b>586,877</b>	<b>16.06%</b>

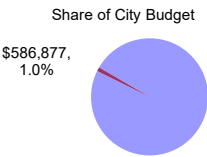
CUSTOMER SERVICE

DESCRIPTION

Customer Service is responsible for invoicing and receiving customer payments, opening and closing utility accounts, resolving customer inquiries, and collecting receivables.

MISSION

Provide superior customer service in the administration of utility accounts and receivables.



CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

Provide Accurate Water Meter Consumption Information

Accounts with Meter Profile Evaluations Performed

Minimize Account Write-Offs

Write-Offs as % of Current Year Billing

	Actual				YTD thru 03/31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23	2021-22	2022-23
Accounts with Meter Profile Evaluations Performed	4.0%	4.0%	1.6%	1.0%			2.5%	2.5%
Write-Offs as % of Current Year Billing	0.64%	0.62%	0.48%	annual measure			0.0%	0.0%

- ✓ Implement automated customer call out program for delinquent accounts subject for non-payment disconnect.
- ✓ Installation of Outdoor Payment Kiosk available to customers 24 hours a day/7 days a week.

FUTURE GOALS (FY24 & FY25)

- ✓ Revise Customer Service's policies and procedures (ongoing). Continue Customer Service Training for Accounting Technicians.
- ✓ Implement scanning of daily work, cash edit sheets and receipts to alleviate paper copy storage.
- ✓ Advanced metering system upgrade for accuracy in meter reading and utility billing.
- ✓ Implement the generation of PDF service orders which will be emailed to meter readers for processing. Meter readers would need ability to fill out service orders on their tablets and return. This would save the City money by eliminating the cost of paper.

PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Evaluated the credit card payment process for utility customers, and determined the most effective and efficient process will be to recommend contracting with Central Square Payment Processing.

# 401 UTILITIES FUND - 1300 PUBLIC WORKS & UTILITY SERVICES

Actual				Budget			
2018-19	2019-20	2020-21	2021-22 Adopted		2022-23 Adopted	% Change	
6.00	6.00	6.00	6.00	Personnel Services:			
				Number of Funded Employees (FTE's)		6.00	
202,442	234,985	208,462	248,625	536-1200	Regular Salaries	237,075	-4.65%
83,605	91,756	94,889	98,199	536-1100	Executive Salaries	101,145	3.00%
-	758	500	-	536-1201	Service Awards	6,400	100.00%
1,868	4,837	223	-	536-1400	Salaries - Overtime	1,000	100.00%
16,593	19,174	19,174	20,259	536-2100	FICA Taxes	19,917	-1.69%
3,881	4,485	4,485	4,738	536-2101	Medicare	4,658	-1.68%
78,838	65,125	49,134	20,803	536-2200	Retirement Contributions	13,255	-36.28%
10,468	11,629	10,918	15,711	536-2204	Retirement Contributions - DC Plan	13,375	-14.87%
49,082	67,707	60,624	62,167	536-2300	Dental, Life & Health Insurance	71,833	15.55%
-	-	-	-	536-	Def Comp 457	3,422	100.00%
2,888	2,214	1,894	3,324	536-2400	Worker's Compensation	3,428	3.11%
\$ 449,665	\$ 502,669	\$ 450,302	\$ 473,826	Total Personnel Services		\$ 475,508	0.36%
				Operating Expenditures:			
18,890	38,838	111,316	76,975	536-3100	Professional Services	77,085	0.14%
-	-	82	800	536-4000	Travel and Per Diem	800	0.00%
3,545	3,881	4,023	4,001	536-4100	Communication Services	5,293	32.29%
292	32	60	100	536-4200	Postage	100	0.00%
4,982	1,409	-	31,770	536-4300	Utilities	33,593	5.74%
889	199	797	1,010	536-4400	Rentals & Leases	1,010	0.02%
3,562	4,786	5,049	5,852	536-4610	Maintenance Contracts	6,544	11.83%
850	29	1,243	150	536-4630	Equipment Repair	150	0.00%
1,512	471	-	1,000	536-4640	Building Maintenance	1,500	50.00%
-	-	-	2,000	536-4645	Heating/Cooling Repairs	2,000	0.00%
1,051	2,451	1,821	3,930	536-5100	Office Supplies	4,205	7.00%
3,382	2,679	1,635	1,820	536-5200	Operating Supplies	2,820	54.95%
353	1,525	1,180	2,000	536-5204	Fuel & Oil	2,100	5.00%
336	190	287	825	536-5210	Uniform Expense	1,013	22.79%
310	-	-	-	536-5231	Computer Hardware/Software	-	0.00%
399	186	33	250	536-5233	Tools	250	0.00%
290	333	312	390	533-5234	Safety Supplies/Equipment	390	0.00%
339	150	2,145	2,167	536-5400	Books, Dues & Publications	2,230	2.91%
642	730	840	1,270	536-5500	Training	1,270	0.00%
-	(2,251)	(527)	-	533-9905	Capitalized Costs Allocation - Labor	-	0.00%
-	(1,470)	(262)	-	533-9906	Capitalized Costs Allocation - Benefits	-	0.00%
-	(532)	(117)	-	533-9907	Capitalized Costs Allocation - Overhead	-	0.00%
-	-	-	-	Non-Operating			
498	398	398	500	536-8200	Grants & Aids	500	0.00%
\$ 42,122	\$ 54,035	\$ 130,316	\$ 136,810	Total Operating Expenditures		\$ 142,853	4.42%
				Capital Outlay:			
3,240	-	23,815	-	536-6402	Equipment	21,000	100.00%
\$ 3,240	\$ -	\$ 23,815	\$ -	Total Capital Outlay		\$ 21,000	100.00%
				Debt Service:			
				Principal Payments			
\$ -	\$ 233,405	\$ -	\$ 251,626	591-7100	2018 Rev Note - Field Offc Complex-yr 4 of 19	261,263	3.83%
\$ -	\$ 321,110	\$ -	\$ 283,874	591-7200	2018 Rev Note - Field Offc Complex-yr 4 of 19	274,237	-3.39%
\$ -	\$ 554,515	\$ -	\$ 535,500	Total Debt Service		\$ 535,500	0.00%
\$ 495,027	\$ 1,111,219	\$ 604,433	\$ 1,146,137	TOTAL EXPENSES		\$ 1,174,862	2.51%

# UTILITY SERVICES

## DESCRIPTION

Utility Services is responsible for providing quality, safe, and cost effective potable water and sanitary sewer in compliance with all City, State, and Federal codes, policies, and other regulations.

## MISSION

Provide high quality and cost effective services in all facets of water and wastewater operations.

## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

### Provide Timely & Responsive Customer Service

Citizen Requests/Complaints Responded to within 2 Business Days  
Locate & Mark Existing Utilities within 48 Hours of Request

	Actual		YTD thru 03/31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23
Citizen Requests/Complaints Responded to within 2 Business Days	100%	100%	100%	100%	99%	99%
Locate & Mark Existing Utilities within 48 Hours of Request	98%	99%	99%	99%	100%	100%

- ✓ Complete construction of utility and infrastructure projects on schedule and within budget.
- ✓ Minimize damage of existing utility infrastructure by providing accurate and timely line locates for City utilities.
- ✓ Continue to expand utility service to reach more customers.

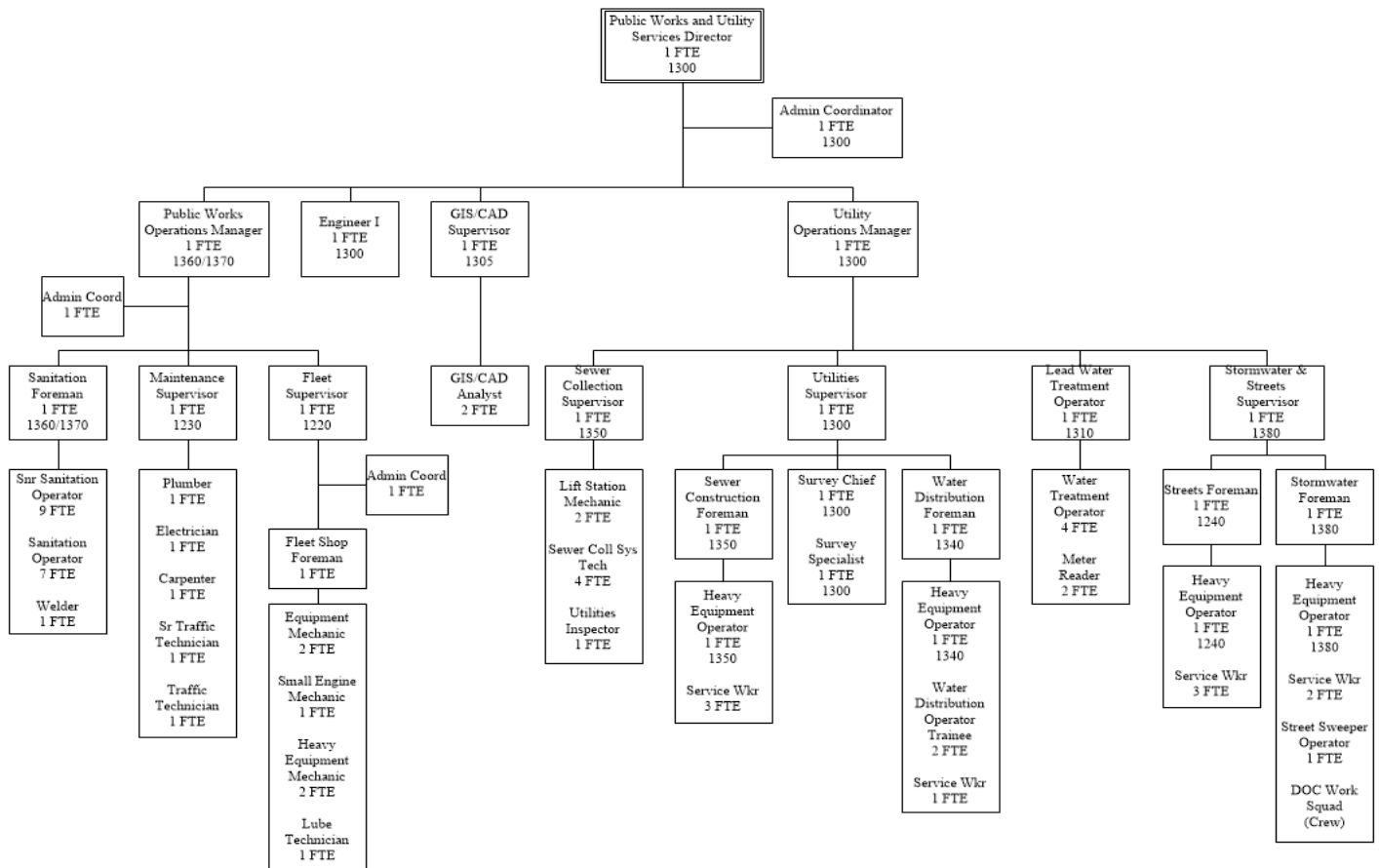


## FUTURE GOALS (FY24 & FY25)

- ✓ Provide a competitive rate structure to account for growth.
- ✓ Develop and maintain computer hydraulic models of water, sewer, and stormwater systems to assist in identifying and prioritizing CIP projects.

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Completed all line spot tickets within the required time frame.
- ✓ Provided construction stakeout and inspection services for every City construction project.



# **401 UTILITIES FUND - 1305 GIS**

Actual								Budget	
2018-19	2019-20	2020-21	2021-22 Adopted					2022-23 Adopted	% Change
<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>Personnel Services:</b>				<b>3.00</b>	
				<b>Number of Funded Employees (FTE's)</b>					
132,778	107,202	145,593	153,005	536-1200	Regular Salaries			159,813	4.45%
-	-	-	150	536-1201	Service Awards			2,700	1700.00%
100	-	-	-	536-1202	Incentive/Merit Pay			-	0.00%
-	1,363	-	-	536-1400	Salaries - Overtime			-	0.00%
8,019	6,540	8,798	9,231	536-2100	FICA Taxes			9,615	4.16%
1,875	1,530	2,057	2,159	536-2101	Medicare			2,248	4.14%
33,418	27,662	18,432	10,401	536-2200	Retirement Contributions			6,628	-36.28%
4,648	3,477	5,339	5,616	536-2204	Retirement Contributions - DC Plan			5,830	3.81%
6,945	15,473	15,994	16,215	536-2300	Dental, Life & Health Insurance			16,266	0.31%
252	123	193	245	536-2400	Worker's Compensation			256	4.44%
<b>\$ 188,035</b>	<b>\$ 163,370</b>	<b>\$ 196,406</b>	<b>\$ 197,022</b>	<b>Total Personnel Services</b>				<b>\$ 203,356</b>	<b>3.21%</b>
				<b>Operating Expenditures:</b>					
34,598	32,523	31,617	38,420	536-3100	Professional Services			37,575	-2.20%
502	522	1,132	1,598	536-4100	Communication Services			2,275	42.37%
-	-	-	50	536-4200	Postage			50	0.00%
-	-	-	1,030	536-4300	Utilities			1,061	3.00%
1,385	-	-	-	536-4400	Rentals & Leases			-	0.00%
1,200	2,700	2,700	2,700	536-4610	Maintenance Contracts			2,850	5.56%
16	842	43	500	536-4620	Vehicle Repair			500	0.00%
200	-	2,171	900	536-4630	Equipment Repair			900	0.00%
3,995	2,029	1,657	3,200	536-5100	Office Supplies			3,200	0.00%
1,179	48	590	1,000	536-5200	Operating Supplies			1,000	0.00%
374	150	129	468	536-5204	Fuel & Oil			491	5.00%
57	137	226	300	536-5210	Uniform Expense			300	0.00%
940	1,515	105	-	536-5231	Computer Hardware/Software			-	0.00%
25	-	-	-	536-5233	Tools			-	0.00%
88	-	88	260	533-5234	Safety Supplies/Equipment			260	0.00%
-	-	-	75	536-5400	Books, Dues & Publications			75	0.00%
6,180	6,180	12,360	12,560	536-5500	Training			15,780	25.64%
<b>\$ 50,739</b>	<b>\$ 46,647</b>	<b>\$ 52,818</b>	<b>\$ 63,060</b>	<b>Total Operating Expenditures</b>				<b>\$ 66,317</b>	<b>5.17%</b>
				<b>Capital Outlay:</b>					
22,235	-	14,295	3,500	536-6402	Equipment			-	-100.00%
	8,816	-	-	536-6420	Computer Hardware/Software			-	0.00%
<b>\$ 22,235</b>	<b>\$ 8,816</b>	<b>\$ 14,295</b>	<b>\$ 3,500</b>	<b>Total Capital Outlay</b>				<b>\$ -</b>	<b>-100.00%</b>
<b>\$ 261,009</b>	<b>\$ 218,833</b>	<b>\$ 263,520</b>	<b>\$ 263,582</b>	<b>TOTAL EXPENSES</b>				<b>\$ 269,673</b>	<b>2.31%</b>

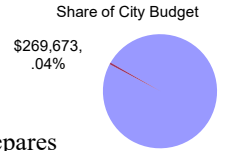
# GIS

## DESCRIPTION

GIS maintains an accurate and complete spatial geodatabase of City assets using a Geographic Information System (GIS); provides detailed drafting and design drawing packages for sidewalk, water, sewer, stormwater, and reuse projects; and prepares maps for internal use, annexation, Comprehensive Plan amendments and newspaper ads.

## MISSION

Provide high quality, timely, and cost effective drafting, data analysis, mapping, and web application services.



## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

### Maintain and Further Develop GIS System to Track & Monitor City Assets

	Actual			YTD thru 03/31	Budget	
	2018-19	2019-20	2020-221	2021-22	2021-22	2022-23
Street Data Accurately Entered in GIS - Changes and additions implemented	80%	100%	100%	40%	100%	100%
Water Features Accurately Entered in GIS - Changes and additions implemented	115%	100%	100%	50%	100%	100%
Sanitary Sewer Features Accurately Entered in GIS - Changes and additions implemented	125%	100%	100%	65%	100%	100%
Stormwater Features Accurately Entered in GIS - Changes and additions implemented	80%	100%	100%	45%	100%	100%

- ✓ Maintain and keep an extensive GIS geodatabase with information from as-builts and utility work orders.
- ✓ Continue to develop and expand the GIS Web Applications for public use via the internet and for employee use via the intranet.
- ✓ Create construction plans for street, sidewalk, water, sewer and stormwater projects on time. Create other drawings as needed by other Departments of the City.
- ✓ Perform extensive street light survey every six (6) months in order to keep an accurate database.
- ✓ Review site plans and building permits as required for developments within the City.

## FUTURE GOALS (FY24 & FY25)

- ✓ Continue mapping City infrastructure in GIS with a strong emphasis on disaster preparedness and recovery and performing duties more efficiently. Conduct annual disaster recovery exercise.
- ✓ Continue to expand the use of GIS users internally and externally.
- ✓ Complete 100% of the quality control check of the water system GIS data.
- ✓ Convert hand drawn water references to digital AutoCAD drawings.

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Kept the GIS database for the City's water and sewer infrastructure up to date. Performed disaster preparedness exercise.
- ✓ Continued to improve and add available data to the GIS Web Map Application for all City employees on the City intranet.
- ✓ Completed 100% of the quality control check of the sewer system GIS data.
- ✓ Converted hand drawn sewer references to digital autocad drawings.



# **401 UTILITIES FUND - 1310 WATER OPERATIONS**

Actual				Budget		
2018-19	2019-20	2020-21	2021-22 Adopted		2022-23 Adopted	% Change
<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>9.00</b>			
238,089	272,379	283,805	379,437	533-1200	Regular Salaries	431,981 13.85%
-	150	150	-	533-1201	Service Awards	5,800 100.00%
9,231	20,046	13,658	12,500	533-1400	Salaries - Overtime	15,000 20.00%
1,499	1,184	1,348	1,850	533-1401	Salaries - Overtime Holiday Worked	2,000 8.11%
13,648	16,770	17,055	21,785	533-2100	FICA Taxes	25,042 14.95%
3,192	3,922	3,989	5,095	533-2101	Medicare	5,857 14.95%
25,016	19,777	18,432	10,401	533-2200	Retirement Contributions	6,628 -36.28%
6,788	8,741	9,338	14,914	533-2204	Retirement Contributions - DC Plan	15,683 5.16%
44,639	51,687	55,863	92,067	533-2300	Dental, Life & Health Insurance	99,505 8.08%
-	-	-	-	533-	Def Comp 457	1,937 100.00%
11,617	9,391	9,800	14,282	533-2400	Worker's Compensation	15,863 11.07%
<b>\$ 353,719</b>	<b>\$ 404,047</b>	<b>\$ 413,439</b>	<b>\$ 552,331</b>		<b>Total Personnel Services</b>	<b>\$ 625,296 13.21%</b>
<b>Operating Expenditures:</b>						
23,803	19,640	16,166	23,710	533-3100	Professional Services	39,660 67.27%
-	-	-	100	533-3400	Other Services	100 0.00%
-	80	-	500	533-4000	Travel and Per Diem	500 0.00%
3,047	3,493	3,896	3,577	533-4100	Communication Services	5,303 48.25%
181,394	180,967	198,248	185,400	533-4300	Utilities	190,962 3.00%
7,569	4,575	4,422	10,335	533-4610	Maintenance Contracts	11,019 6.62%
7,313	5,986	5,257	5,000	533-4620	Vehicle Repair	3,000 -40.00%
437	3,720	3,750	5,100	533-4630	Equipment Repair	5,100 0.00%
645	922	153	800	533-4640	Building Maintenance	800 0.00%
620,906	170,649	397,700	149,750	533-4680	Plant & System Repair	136,600 -8.78%
-	-	-	950	533-4700	Printing & Binding	950 0.00%
21,961	23,565	24,748	29,405	533-5200	Operating Supplies	46,124 56.86%
13,007	10,668	13,195	11,330	533-5204	Fuel & Oil	18,128 60.00%
800	859	800	1,215	533-5210	Uniform Expense	2,026 66.75%
880	56	1,026	-	533-5231	Computer Hardware/Software	- 0.00%
1,169	3,749	1,838	4,000	533-5233	Tools	4,000 0.00%
759	795	1,257	2,070	533-5234	Safety Supplies/Equipment	2,070 0.00%
4,935	4,760	5,892	6,285	533-5400	Books, Dues & Publications	13,535 115.35%
1,614	605	856	4,750	533-5500	Training	4,750 0.00%
-	(829)	-	-	533-9905	Capitalized Costs Allocation - Labor	- 0.00%
-	(366)	-	-	533-9906	Capitalized Costs Allocation - Benefits	- 0.00%
-	(67)	-	-	533-9907	Capitalized Costs Allocation - Overhead	- 0.00%
<b>\$ 890,239</b>	<b>\$ 434,260</b>	<b>\$ 679,205</b>	<b>\$ 444,277</b>		<b>Total Operating Expenditures</b>	<b>\$ 484,627 9.08%</b>
<b>Capital Outlay:</b>						
-	11,032	-	-	533-6402	Equipment	- 0.00%
24,278	-	-	-	533-6404	Trucks	- 0.00%
<b>\$ 24,278</b>	<b>\$ 11,032</b>	<b>\$ -</b>	<b>\$ -</b>		<b>Total Capital Outlay</b>	<b>\$ - 0.00%</b>
<b>Capital Improvements Program:</b>						
98,251	233,497	-	-	533-6368	Prior Years Capital Improvement Program	- 0.00%
<b>\$ 98,251</b>	<b>\$ 233,497</b>	<b>\$ -</b>	<b>\$ -</b>		<b>Total Capital Improvements Program</b>	<b>\$ - 0.00%</b>
<b>Debt Service</b>						
75,899	78,189	-	82,767	590-7100	Principal Payments	85,232 2.98%
40,972	38,756	36,473	34,128	591-7200	Interest Expense	31,711 -7.08%
<b>\$ 116,871</b>	<b>\$ 116,945</b>	<b>\$ 36,473</b>	<b>\$ 116,895</b>		<b>Total Debt Service</b>	<b>\$ 116,944 0.04%</b>

**401 UTILITIES FUND - 1310 WATER OPERATIONS**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
\$ 1,483,358	\$ 1,199,781	\$ 1,129,117	\$ 1,113,503	\$ 1,226,866	10.18%
TOTAL EXPENSES					

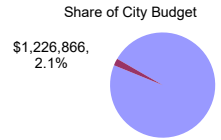
# WATER OPERATIONS

## DESCRIPTION

Water Operations maintains nine potable water wells, five elevated water storage tanks, and three ground water storage tanks. Responsible for ensuring drinking water meets strict State and Federal regulations, pressure and storage are sufficient to meet domestic and firefighting needs, and water meters are accurately read.

## MISSION

Produce drinking water that is safe and free from objectionable color, taste, and odor.



## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

### Provide High Quality Drinking Water to the Public

Samples Exceeding Federal/State Maximum Contaminant Levels

### Minimize Unbilled Water Loss

Metered Revenue Consumption as % of Water Production

	Actual		YTD thru 03/31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23
Samples Exceeding Federal/State Maximum Contaminant Levels	0	0	0	0	0	0
Metered Revenue Consumption as % of Water Production	79.0%	78.0%	81.8%	77.1%	85.0%	85.0%

- ✓ Meet all Federal and State Water Quality Testing requirements by having zero water samples exceeding the MCLs.
- ✓ Continue to operate water system wells within NFWFD permitted pumping levels in order to maintain quality and integrity of Floridan Aquifer.
- ✓ Achieve and maintain less than a 10% unaccounted for water loss over a 12-month period.
- ✓ Maintain aggressive Water Tank Asset Management Program.
- ✓ Continue to upgrade controls for all City potable wells.
- ✓ Continue to update and implement changes to Cross-Connection Control Program.
- ✓ Upgrade Well 3 by replacing the underground ductile iron piping.
- ✓ Build upon water education outreach program through local schools.
- ✓ Complete water system line inventory in accordance with newly established lead and copper rule changes.
- ✓ Begin installation of City owned bacteriological sampling points throughout distribution system.
- ✓ Submit renewal application for NFWMD Consumptive Use Permit (20-year renewal).
- ✓ Install lead and copper sampling taps at educational facility meter taps.
- ✓ Complete PFAS testing of all Raw Water supply wells through USEPA.

## FUTURE GOALS (FY24 & FY25)

- ✓ Continue installation of City owned bacteriological sampling points throughout distribution system.
- ✓ Explore and develop strategy to convert all water wells to solar energy power supply.
- ✓ Explore options for rehabilitation of Well 5.
- ✓ Convert outdated aerator at Well 11 with a forced draft system.
- ✓ Rehabilitation of Well 6.
- ✓ Install altitude valves on Golf Course and Nicholson Street Elevated Storage Tanks to maximize water quality in the distribution system by generating effective water level turnover.

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Met all Federal and State Water Quality Testing requirements by having zero water samples exceeding the MCLs.
- ✓ Continued to operate water system wells within NFWFD permitted pumping limits to maintain quality and integrity of Floridan Aquifer.
- ✓ Achieved and maintained less than a 10% unaccounted for water loss within a 12-month period.
- ✓ Routinely updated Standard Operating Procedures.
- ✓ Successfully maintained an aggressive Water Tank Maintenance Asset Management Program.
- ✓ Cleaned, repaired, and painted interior and exterior of Hill Avenue Ground Storage Tank.
- ✓ Cleaned, repaired, and painted exterior of Hughes Street Ground Storage Tank.
- ✓ Updated USEPA Utility Risk and Resilience Vulnerability Assessment.
- ✓ Established water education outreach program with local schools.
- ✓ Scheduled PFAS testing of all Raw Water supply wells through USEPA.

# **401 UTILITIES FUND - 1340 WATER DISTRIBUTION**

Actual								Budget	
2018-19	2019-20	2020-21	2021-22 Adopted					2022-23 Adopted	% Change
5.00	5.00	5.00	5.00	<b>Personnel Services:</b>					
115,376	125,626	133,379	185,642	533-1200	Number of Funded Employees (FTE's)	5.00			
108	-	150	150	533-1201	Regular Salaries	191,796	3.32%		
-	250	-	-	533-1202	Service Awards	5,300	3433.33%		
22,207	26,815	31,820	22,100	533-1400	Incentive/Merit Pay	-	0.00%		
1,110	497	992	1,350	533-1401	Salaries - Overtime	24,500	10.86%		
8,169	9,037	9,890	10,895	533-2100	Salaries - Overtime Holiday Worked	2,000	48.15%		
1,911	2,113	2,313	2,548	533-2101	FICA Taxes	11,285	3.58%		
76,736	67,558	55,265	31,204	533-2200	Medicare	2,639	3.57%		
-	-	198	2,762	533-2204	Retirement Contributions	19,883	-36.28%		
19,123	20,557	28,137	62,755	533-2300	Retirement Contributions - DC Plan	2,762	-0.01%		
13,706	9,942	10,807	16,580	533-2400	Dental, Life & Health Insurance	62,840	0.14%		
<b>\$ 258,446</b>	<b>\$ 262,394</b>	<b>\$ 272,951</b>	<b>\$ 335,986</b>		Worker's Compensation	17,167	3.54%		
				<b>Total Personnel Services</b>				<b>\$ 340,172</b>	<b>1.25%</b>
				<b>Operating Expenditures:</b>					
-	-	139	590	533-3102	Employee Physicals & Immunizations	372	-36.95%		
4,247	4,160	1,359	4,500	533-3400	Other Services	4,500	0.00%		
1,190	1,096	1,127	1,074	533-4100	Communication Services	1,359	26.51%		
1,045	316	-	-	533-4300	Utilities	-	0.00%		
4,136	4,699	1,737	4,500	533-4620	Vehicle Repair	4,500	0.00%		
6,618	4,710	3,759	6,000	533-4630	Equipment Repair	6,000	0.00%		
35,405	36,085	38,141	82,500	533-4680	Plant & System Repair	42,500	-48.48%		
2,993	3,356	2,889	2,315	533-5200	Operating Supplies	2,500	7.99%		
9,502	8,694	10,854	7,725	533-5204	Fuel & Oil	16,223	110.00%		
379	427	522	675	533-5210	Uniform Expense	1,126	66.81%		
310	-	-	-	533-5231	Computer Hardware/Software	-	0.00%		
1,672	3,438	2,480	3,305	533-5233	Tools	2,475	-25.11%		
1,385	1,795	2,225	2,150	533-5234	Safety Supplies/Equipment	2,150	0.00%		
7,119	5,683	5,877	4,886	533-5300	Road Materials & Supplies	5,104	4.46%		
50	-	50	250	533-5400	Books, Dues & Publications	250	0.00%		
105	35	270	1,605	533-5500	Training	2,525	57.32%		
-	(19,956)	-	-	533-9905	Capitalized Costs Allocation - Labor	-	0.00%		
-	(16,704)	-	-	533-9906	Capitalized Costs Allocation - Benefits	-	0.00%		
-	(3,452)	-	-	533-9907	Capitalized Costs Allocation - Overhead	-	0.00%		
<b>\$ 76,156</b>	<b>\$ 34,381</b>	<b>\$ 71,429</b>	<b>\$ 122,075</b>	<b>Total Operating Expenditures</b>				<b>\$ 91,583</b>	<b>-24.98%</b>
				<b>Capital Outlay:</b>					
54,116	83,992	2,399	5,200	533-6402	Equipment	-	-100.00%		
50,346	2,420	-	-	533-6404	Trucks	-	0.00%		
<b>\$ 104,462</b>	<b>\$ 86,412</b>	<b>\$ 2,399</b>	<b>\$ 5,200</b>	<b>Total Capital Outlay</b>				<b>\$ -</b>	<b>-100.00%</b>
				<b>Capital Improvements Program:</b>					
66,918	87,974	108,016	1,300,000	5056 -	Water Line Replacement	2,000,000	53.85%		
<b>\$ 66,918</b>	<b>\$ 87,974</b>	<b>\$ 108,016</b>	<b>\$ 1,300,000</b>	<b>Total Capital Improvements Program</b>				<b>\$ 2,000,000</b>	<b>53.85%</b>
				<b>Debt Service</b>					
117,059	120,590	-	127,652	590-7100	Principal Payments	131,454	2.98%		
63,192	59,774	56,252	52,636	591-7200	Interest Expense	48,909	-7.08%		
<b>\$ 180,251</b>	<b>\$ 180,364</b>	<b>\$ 56,252</b>	<b>\$ 180,288</b>	<b>Total Debt Service</b>				<b>\$ 180,363</b>	<b>0.04%</b>
<b>\$ 686,233</b>	<b>\$ 651,525</b>	<b>\$ 511,047</b>	<b>\$ 1,943,549</b>	<b>TOTAL EXPENSES</b>				<b>\$ 2,612,118</b>	<b>34.40%</b>

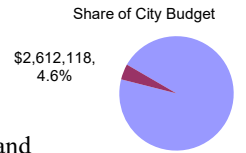
# WATER DISTRIBUTION

## DESCRIPTION

Water Distribution maintains water mains, service lines, valves, meters, and fire hydrants. Responsible for replacement of undersized water mains, installation of new fire hydrants and water meters, making service taps for new construction, and extending water mains as needed.

## MISSION

Ensure delivery of potable water and adequate water pressure to all residents.



## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

### Replace Substandard Water Mains

Linear Feet of Water Main to be Replaced

	Actual			YTD thru 03/31 2021-22	Budget	
	2018-19	2019-20	2020-21		2021-22	2022-23
Linear Feet of Water Main to be Replaced	900	860	0	900	1850	1500

### Ensure Capital Projects are Completed On-Time & Within Budget

Capital Projects Completed On-Time

Capital Projects Completed Within Budget

100% 100% 100% annual measure  
100% 100% 100% annual measure

100% 100%  
100% 100%

- ✓ Replace water lines as specified in the Capital Improvement Program (CIP) on-time and within budget.
- ✓ Provide new service to customers throughout the City.
- ✓ Relocation of water mains around Brooks Bridge, Highway 98, Perry Avenue, Brooks Street and Florida Blanca Place.
- ✓ Replace all meters throughout the City.
- ✓ Extend water line to Freedom Beacon Park.

## FUTURE GOALS (FY24 & FY25)

- ✓ Maintain a new 5-year replacement program for water mains throughout the City's service area.
- ✓ Respond to all water outage reports within one hour of initial notification.
- ✓ Coordinate with the Fire Department to ensure fire protection standards are exceeded throughout the City via increased water main sizes, installation of additional fire hydrants, and "looping" of the distribution system.
- ✓ Relocation of water mains around Brooks Bridge, Highway 98, Perry Avenue, Brooks Street and Florida Blanca Place.

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Abandoned 750 feet of CI water main on the east side of Memorial Parkway SW from Hollywood Boulevard to Deluna Road SW.
- ✓ Replaced 1850 feet of 6" CI water main on Beachview Drive NE from Highway Avenue NE to Bradley Drive NE.
- ✓ Abandoned 1850 feet of 6" CI water main on the Beachview Drive NE from Highway Avenue NE to Bradley Drive NE.

# 401 UTILITIES FUND - 1350 SEWER COLLECTION & TREATMENT

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>12.00</b>		
418,088	440,937	430,777	471,423	580,976	23.24%
-	629	50	300	12,200	3966.67%
25,265	45,142	35,673	30,000	30,000	0.00%
1,047	1,492	2,433	2,000	2,500	25.00%
25,721	28,872	27,643	27,771	34,122	22.87%
6,015	6,752	6,465	6,564	7,980	21.58%
129,419	95,742	73,699	31,204	26,510	-15.04%
8,729	12,251	14,174	19,026	18,912	-0.60%
66,838	80,801	98,423	151,678	146,677	-3.30%
12,936	8,732	9,386	17,094	20,412	19.41%
<b>\$ 694,058</b>	<b>\$ 721,352</b>	<b>\$ 698,721</b>	<b>\$ 757,060</b>	<b>\$ 880,290</b>	<b>16.28%</b>
				<b>Personnel Services:</b>	
				<b>Number of Funded Employees (FTE's)</b>	
				<b>12.00</b>	
				<b>Total Personnel Services</b>	
				<b>\$ 880,290</b>	<b>16.28%</b>
				<b>Operating Expenditures:</b>	
3,960	5,125	5,645	7,150	7,500	4.90%
94	197	476	590	1,488	152.20%
2,703,389	2,598,528	3,361,080	2,907,971	3,024,151	4.00%
5,600	5,974	5,080	6,504	5,910	-9.14%
167,748	168,563	186,990	172,010	177,170	3.00%
7,108	7,027	13,413	34,800	35,753	2.74%
17,021	30,680	27,817	38,699	41,824	8.08%
24,397	20,378	20,584	18,000	20,000	11.11%
30,274	8,584	17,829	6,400	10,000	56.25%
178	240	-	400	400	0.00%
57,935	53,135	144,170	105,200	116,093	10.35%
-	173	-	150	150	0.00%
14,026	18,300	20,216	24,328	24,328	0.00%
26,209	27,232	27,106	18,540	35,226	90.00%
1,446	1,614	1,829	1,620	2,700	66.67%
1,329	3,064	3,064	2,955	2,955	0.00%
3,175	3,240	5,302	3,860	3,860	0.00%
4,021	4,155	5,016	4,000	5,000	25.00%
195	260	180	180	180	0.00%
871	515	500	4,085	3,865	-5.39%
-	(25,557)	(12,996)	-	-	0.00%
-	(8,905)	(5,511)	-	-	0.00%
-	(5,581)	(2,109)	-	-	0.00%
<b>\$ 3,068,976</b>	<b>\$ 2,916,940</b>	<b>\$ 3,825,679</b>	<b>\$ 3,357,442</b>	<b>\$ 3,518,553</b>	<b>4.80%</b>
				<b>Capital Outlay:</b>	
-	879	-	-	-	0.00%
5,037	13,665	1,912	-	-	0.00%
491,295	36,376	-	-	-	0.00%
<b>\$ 496,332</b>	<b>\$ 50,920</b>	<b>\$ 1,912</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.00%</b>
				<b>Capital Improvements Program:</b>	
				Refer to CIP for Specific Locations	
-	1,833	-	-	50,000	66.67%
382	11,418	98,048	30,000	750,000	87.50%
-	-	-	400,000	-	-100.00%
-	-	-	500,000	-	-100.00%
<b>\$ 382</b>	<b>\$ 13,250</b>	<b>\$ 98,048</b>	<b>\$ 930,000</b>	<b>\$ 800,000</b>	<b>-13.98%</b>
				<b>Debt Service</b>	

# **401 UTILITIES FUND - 1350 SEWER COLLECTION & TREATMENT**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted		
931,835	952,259	-	993,871	590-7100 Principal Payments	1,015,621 2.19%
378,075	351,312	330,849	316,112	591-7200 Interest Expense	294,515 -6.83%
5,613	5,613	5,613	-	590-7320 Amortization Discount - Interest Expense	- 0.00%
<b>\$ 1,315,523</b>	<b>\$ 1,309,184</b>	<b>\$ 336,462</b>	<b>\$ 1,309,984</b>	<b>Total Debt Service</b>	<b>\$ 1,310,136 0.01%</b>
<b>\$ 5,575,271</b>	<b>\$ 5,011,646</b>	<b>\$ 4,960,823</b>	<b>\$ 6,354,487</b>	<b>TOTAL EXPENSES</b>	<b>\$ 6,508,980 2.43%</b>

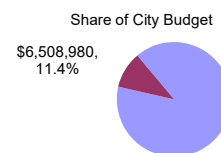
# SEWER COLLECTION & TREATMENT

## DESCRIPTION

Sewer Collection maintains gravity sewer lines, lift stations, and pump stations. Responsible for inspecting the sewer system with closed circuit television equipment, repairing any identified leaks, and repairing or replacing sewer mains and laterals as needed.

## MISSION

Collect and dispose of wastewater in an environmentally sound manner.



## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

### Ensure Sewer Collection System is in Good Working Order

Linear Feet of Sewer Main Inspected  
Sewer System Inspected

### Ensure Capital Projects are Completed On-Time & Within Budget

Capital Projects Completed On-Time  
Capital Projects Completed Within Budget

	Actual		YTD thru 03/31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23
Linear Feet of Sewer Main Inspected	25,500	28,216	22,991	5,854	25,000	25,000
Sewer System Inspected	3.7%	4.1%	3.3%	0.9%	0.0%	0.0%
Capital Projects Completed On-Time	100%	100%	100%	annual measure	100%	100%
Capital Projects Completed Within Budget	100%	100%	100%	annual measure	100%	100%

- ✓ Continue to reduce inflow and infiltration in City Sewer System through flow monitoring, lateral replacement, lining, and manhole rehab.
- ✓ Replace and relocate Marine Pump Out Station at the Fort Walton Landing.
- ✓ Complete projects as specified in the Capital Improvement Program (CIP) on-time and within budget.
- ✓ Relocate and upgrade Lift Station 2.
- ✓ Replace Lift Station 22.
- ✓ Paint surge tank at Pump Station #1.
- ✓ Install forcemain and lift station for Freedom Beacon.
- ✓ Install Lift Station for Brooks Bridge replacement project.

## FUTURE GOALS (FY24 & FY25)

- ✓ Perform closed circuit television inspections of the entire sanitary sewer collection system to prioritize future projects and to identify sources of ground water infiltration.
- ✓ Install guide rail systems and safety hatches at all lift stations for easier access and reduction of confined space entries.
- ✓ Install stainless steel inflow protectors in sewer manholes located in flood-prone areas and require the inflow protectors in all new manholes.
- ✓ Continue an in-house flow monitoring program of the City's collection system basins to evaluate the capacity of the system.
- ✓ Grout stub-out on sewer mains that have been lined in place.
- ✓ Refurbish Lift Station 29.
- ✓ Replace and relocate Lift Station 11.

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Reduced inflow and infiltration through flow monitoring, lateral replacement, lining and manhole rehab.
- ✓ Replace 4,000 gallon fuel tank at pump station #1-B
- ✓ Upgrade electrical controls for Lift Station 21.
- ✓ Upgrade electrical controls for Lift Station 20.
- ✓ Refurbish pumps at Pump Station 2.



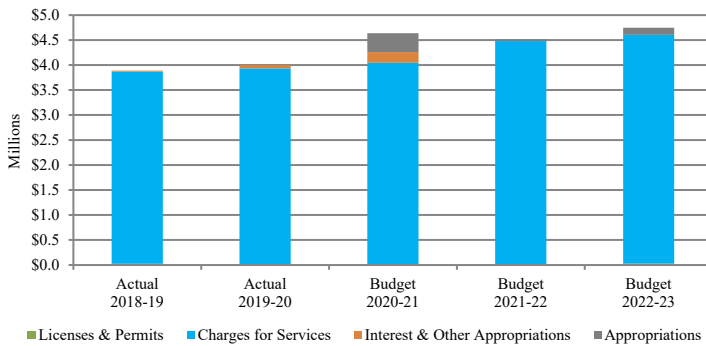
# **401 UTILITIES FUND - 1500 NON-DEPARTMENTAL**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
<b>Personnel Services:</b>					
5,432	9,609	23,235	10,000	536-1216 Final Leave Pay	10,000 0.00%
-	20,059	(11,780)	-	536-1250 Compensated Absences	- 0.00%
-	1,534	(902)	-	536-2150 FICA - Compensated Absences	- 0.00%
-	-	41,142	-	533-2299 Actuarial Pension Expense	- 0.00%
<b>\$ 5,432</b>	<b>\$ 31,202</b>	<b>\$ 51,695</b>	<b>\$ 10,000</b>	<b>Total Personnel Services</b>	<b>\$ 10,000 0.00%</b>
<b>Operating Expenditures:</b>					
9,721	37,765	9,247	-	536-3100 Professional Services	- 0.00%
-	-	-	950	536-4911 Holiday Gift Certificates	950 0.00%
-	29,639	65,674	-	536-4924 Bad Debt Expense	- 0.00%
-	-	-	115,099	536-4995 Contingencies	115,099 0.00%
-	8,894	8,140	-	536-4999 Amortization Expense	- 0.00%
-	1,080	6,677	5,490	536-5231 Computer Hardware/Software	2,340 -57.38%
1,882,292	1,847,894	1,743,086	-	536-5900 Depreciation	- 0.00%
-	16,794	16,794	-	536-5910 Depreciation on Contributed Capital	- 0.00%
<b>\$ 1,892,013</b>	<b>\$ 1,942,066</b>	<b>\$ 1,849,618</b>	<b>\$ 121,539</b>	<b>Total Operating Expenditures</b>	<b>\$ 118,389 -2.59%</b>
<b>Capital Outlay</b>					
-	-	-	84,000	536-6404 Trucks	559,033 565.51%
-	-	-	1,200	536-6420 Computer Hardware/Software	- -100.00%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 85,200</b>	<b>Total Capital Outlay</b>	<b>\$ 559,033 556.14%</b>
<b>Other Financing Activity</b>					
(541,449)	(536,014)	(248,485)	-	590-9900 Reclassify Capital Outlay	- 0.00%
1,130,539	1,155,411	1,319,296	1,345,351	536-9901 Cost Allocation Reimbursement to General Fund	1,220,627 -9.27%
642,721	675,889	1,238,095	694,377	581-9102 6% Franchise/Right-of-Way Access Fee	703,751 1.35%
<b>\$ 1,773,260</b>	<b>\$ 1,831,300</b>	<b>\$ 2,557,391</b>	<b>\$ 2,039,728</b>	<b>Total Other Financing Activity</b>	<b>\$ 1,924,378 -5.66%</b>
<b>\$ 3,670,705</b>	<b>\$ 3,804,568</b>	<b>\$ 4,458,704</b>	<b>\$ 2,256,467</b>	<b>TOTAL EXPENSES</b>	<b>\$ 2,611,800 15.75%</b>
<b>40.50</b>	<b>40.50</b>	<b>39.50</b>	<b>39.50</b>	<b>Number of Funded Employees (FTE's)</b>	<b>39.50 0.00%</b>
<b>451,921</b>	<b>501,262</b>	<b>506,915</b>	<b>505,688</b>	<b>Customer Service</b>	<b>586,877 16.06%</b>
<b>490,181</b>	<b>1,111,219</b>	<b>604,433</b>	<b>1,146,137</b>	<b>Utility Services</b>	<b>1,174,862 2.51%</b>
<b>261,082</b>	<b>218,833</b>	<b>263,520</b>	<b>263,582</b>	<b>GIS</b>	<b>269,673 2.31%</b>
<b>1,309,223</b>	<b>1,199,781</b>	<b>1,129,117</b>	<b>1,113,503</b>	<b>Water Operations</b>	<b>1,226,866 10.18%</b>
<b>529,695</b>	<b>651,525</b>	<b>511,047</b>	<b>1,943,549</b>	<b>Water Distribution</b>	<b>2,612,118 34.40%</b>
<b>4,633,606</b>	<b>5,011,646</b>	<b>4,960,823</b>	<b>6,354,487</b>	<b>Sewer Collection &amp; Treatment</b>	<b>6,508,980 2.43%</b>
<b>3,670,705</b>	<b>3,804,568</b>	<b>4,458,704</b>	<b>2,256,467</b>	<b>Non-Departmental</b>	<b>2,611,800 15.75%</b>
(541,449)	(536,014)	(248,485)	-	Reclassification of Capital Outlay	- 0.00%
<b>\$ 10,804,964</b>	<b>\$ 11,962,820</b>	<b>\$ 12,186,074</b>	<b>\$ 13,583,413</b>	<b>TOTAL FUND EXPENSES</b>	<b>\$ 14,991,176 10.36%</b>
<b>\$ 943,415</b>	<b>\$ (282,633)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>NET REVENUE / (EXPENSE)</b>	<b>\$ - 0.00%</b>

# Sanitation Fund

The Sanitation Fund encompasses 8.37% of the City's activities and services and accounts for solid waste and recycling operations that are financed and operated in a manner similar to a private business – where the intent is that the cost (expenses, including depreciation) of providing the services be financed and recovered primarily through user charges. The City provides residential and commercial garbage collection, as well as yard waste and household goods collection. Commercial and residential recycling programs are also available.

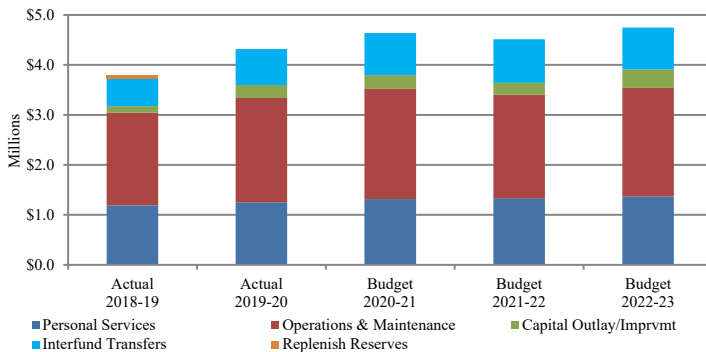
## Revenue Highlights



	Budget 2022-23	\$ Change	% Change
Licenses & Permits	26,000	13,000	50.0%
Charges for Services	4,577,644	111,546	2.4%
Interest/Other/Approp	143,307	108,709	48.8%
	\$4,746,951	233,255	4.9%

- A new five-year utility rate study was implemented on October 2020; for FY 2022-23, Year 3 of the rate study will be implemented. The implementation makes sure the required rates are in place to generate sufficient revenue to sustain renewal and replacement reserves and account for debt service requirements.

## Expenditure Highlights



	Budget 2022-23	\$ Change	% Change
Personal Services	1,365,593	29,962	2.2%
Operations & Maintenance	2,173,840	107,835	5.2%
Capital Outlay/Imprvmt	372,221	132,221	55.1%
Interfund Transfers Out	835,297	(36,763)	(4.2)%
Replenish Reserves	0	0	0.0%
	\$4,746,951	233,255	4.9%

\*Expenses shown on a cash basis, exclusive of reclassifications for the audited financial statements.\*

- The increase in the Capital Outlay is for the purchase of a Sideloader.

### 403 SANITATION FUND - REVENUES

Actual				Budget			
2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change
1,089,265	1,090,551	1,330,050	1,451,904	1360-343-4000	Service Fees - Residential	1,495,461	3.00%
4,789	4,726	6,528	1,500	1360-343-4010	Extra Pick-Up Residential	2,500	66.67%
866,842	879,226	952,628	995,733	1360-343-4100	Service Fees - Commercial	1,025,605	3.00%
17,953	20,841	21,403	11,500	1360-343-4110	Extra Pick-Up Commercial	12,500	8.70%
703,790	723,270	730,966	737,735	1360-343-4200	Tipping Fees - Residential	740,111	0.32%
1,036,112	1,078,081	1,160,134	1,147,438	1360-343-4300	Tipping Fees - Commercial	1,181,861	3.00%
<b>\$ 3,718,751</b>	<b>\$ 3,796,695</b>	<b>\$ 4,201,708</b>	<b>\$ 4,345,810</b>		<b>Total Solid Waste</b>	<b>\$ 4,458,039</b>	<b>2.58%</b>
-	1,352	1,352	-	1370-343-4600	Service Fees	-	0.00%
121,096	118,954	118,670	118,188	1370-343-4610	Service Fees - Commercial Recycling	117,455	-0.62%
<b>\$ 121,096</b>	<b>\$ 120,306</b>	<b>\$ 120,022</b>	<b>\$ 118,188</b>		<b>Total Recycling</b>	<b>\$ 117,455</b>	<b>-0.62%</b>
1,729	1,992	1,976	900	1360-343-4080	Cinco Bayou	800	-11.11%
2,613	502	729	1,200	1360-343-4130	Special Events - Dumpster Delivery/Pickup	1,350	12.50%
<b>\$ 4,342</b>	<b>\$ 2,494</b>	<b>\$ 2,705</b>	<b>\$ 2,100</b>		<b>Total Fees &amp; Fines</b>	<b>\$ 2,150</b>	<b>2.38%</b>
<b>\$ 3,844,189</b>	<b>\$ 3,919,496</b>	<b>\$ 4,324,435</b>	<b>\$ 4,466,098</b>		<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$ 4,577,644</b>	<b>2.50%</b>
25,624	14,154	57,329	13,000	1360-323-7010	Solid Waste - 10% Roll Off	26,000	100.00%
<b>\$ 25,624</b>	<b>\$ 14,154</b>	<b>\$ 57,329</b>	<b>\$ 13,000</b>		<b>Total Franchise Fees</b>	<b>\$ 26,000</b>	<b>100.00%</b>
<b>\$ 25,624</b>	<b>\$ 14,154</b>	<b>\$ 57,329</b>	<b>\$ 13,000</b>		<b>TOTAL LICENSES &amp; PERMITS</b>	<b>\$ 26,000</b>	<b>100.00%</b>
16,073	57,580	43,340	500	1500-361-1000	Interest Income	500	0.00%
<b>\$ 16,073</b>	<b>\$ 57,580</b>	<b>\$ 43,340</b>	<b>\$ 500</b>		<b>Total Interest Income</b>	<b>\$ 500</b>	<b>0.00%</b>
-	10,000	-	-	1500-364-1000	Sale of Surplus Assets	-	0.00%
-	-	190,621	-	1500-364-1030	Sale of Surplus Land - 14 Robinwood Dr SW	-	0.00%
777	-	6,552	2,600	1500-365-1000	Recycling Scrap Metal Sales	1,900	-26.92%
-	-	4,873	-	1370-365-2000	Recycling Surplus Sales (ECUA)	-	0.00%
2,210	-	94,036	25	1500-369-9000	Miscellaneous Revenues	25	0.00%
<b>\$ 2,987</b>	<b>\$ 10,000</b>	<b>\$ 296,081</b>	<b>\$ 2,625</b>		<b>Total Other Revenues</b>	<b>\$ 1,925</b>	<b>79.96%</b>
<b>\$ 19,060</b>	<b>\$ 67,580</b>	<b>\$ 339,421</b>	<b>\$ 3,125</b>		<b>TOTAL INTEREST &amp; OTHER REVENUES</b>	<b>\$ 2,425</b>	<b>-22.40%</b>
-	-	-	31,473	1600-389-9300	Appropriation from Retained Earnings	140,882	347.63%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 31,473</b>		<b>Total Non-Operating Sources</b>	<b>\$ 140,882</b>	<b>347.63%</b>
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 31,473</b>		<b>TOTAL TRANSFERS IN</b>	<b>\$ 140,882</b>	<b>347.63%</b>
<b>\$ 3,888,873</b>	<b>\$ 4,001,231</b>	<b>\$ 4,721,186</b>	<b>\$ 4,513,696</b>		<b>TOTAL FUND REVENUES</b>	<b>\$ 4,746,951</b>	<b>5.17%</b>

# **403 SANITATION FUND - 1360 SOLID WASTE**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
<b>19.00</b>	<b>19.00</b>	<b>19.00</b>	<b>19.00</b>	<b>19.00</b>	
653,336	769,578	740,978	830,004	859,871	3.60%
217	833	750	-	20,200	100.00%
12,933	31,153	24,432	15,000	15,000	0.00%
14,782	14,241	13,566	16,000	17,000	6.25%
37,409	46,834	45,573	47,326	51,092	7.96%
8,749	10,953	10,658	11,068	11,949	7.96%
154,768	131,424	107,765	62,409	39,766	-36.28%
19,409	23,417	23,656	26,987	28,282	4.80%
157,476	176,357	180,645	201,683	193,650	-3.98%
-	-	-	-	3,006	100.00%
46,770	39,534	35,910	56,638	57,729	1.93%
<b>\$ 1,105,849</b>	<b>\$ 1,244,324</b>	<b>\$ 1,183,934</b>	<b>\$ 1,267,115</b>	<b>\$ 1,297,544</b>	<b>2.40%</b>
				<b>Total Personnel Services</b>	
				<b>\$ 1,297,544</b>	<b>2.40%</b>
2,893	2,970	3,191	2,898	2,684	-7.40%
17	35	6	135	135	0.00%
7,382	2,801	1,079	4,700	4,841	3.00%
2,004	1,709	15,328	1,740	1,740	0.00%
1,038	686	667	780	780	0.00%
277,198	274,926	336,197	248,000	248,000	0.00%
-	10	18	200	200	0.00%
813	35	566	900	900	0.00%
312	748	397	800	1,000	25.00%
7,076	5,644	11,427	14,000	16,000	14.29%
130,991	108,305	125,797	100,000	190,000	90.00%
2,869	2,700	2,432	2,970	4,050	36.36%
625,137	593,848	667,247	633,155	660,640	4.34%
432,407	475,021	475,765	480,988	494,730	2.86%
263,163	356,762	299,781	291,313	302,965	4.00%
31,268	31,456	21,532	41,350	45,400	9.79%
15,629	(91)	13,530	14,400	16,800	16.67%
107	151	-	600	600	0.00%
2,363	3,494	2,563	3,690	3,690	0.00%
223	223	223	223	223	0.00%
-	-	-	-	1,000	100.00%
<b>\$ 1,802,890</b>	<b>\$ 1,861,434</b>	<b>\$ 1,977,746</b>	<b>\$ 1,842,842</b>	<b>\$ 1,996,378</b>	<b>8.33%</b>
				<b>Total Operating Expenditures</b>	
				<b>\$ 1,996,378</b>	<b>8.33%</b>
107,725	540,751	-	-	-	0.00%
<b>\$ 107,725</b>	<b>\$ 540,751</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.00%</b>
				<b>Total Capital Outlay</b>	
				<b>\$ -</b>	<b>0.00%</b>
				<b>Debt Service:</b>	
				<b>Principal Payments</b>	
-	-	-	39,941	41,470	3.83%
				<b>Interest Expense</b>	
-	-	-	45,059	43,530	-3.39%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>	<b>0.00%</b>
				<b>Total Debt Service</b>	
				<b>\$ 85,000</b>	<b>0.00%</b>
<b>3,016,464</b>	<b>3,646,509</b>	<b>3,161,680</b>	<b>3,194,956</b>	<b>3,378,922</b>	<b>5.76%</b>
				<b>TOTAL EXPENSES</b>	
				<b>3,378,922</b>	<b>5.76%</b>

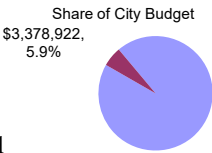
SOLID WASTE

DESCRIPTION

Solid Waste is responsible for the collection and disposal of garbage and yard waste. Residential garbage is collected curbside once per week, residential yard waste is collected curbside once per week, and commercial dumpsters are emptied as scheduled based on business needs.

MISSION

Maintain a sanitary environment with regular collection of residential and commercial solid waste.



CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

	Actual			YTD thru 03/31	Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23
Promote Neighborhood Cleanups						
Household waste collections conducted	2	2	2	1	2	2

- ✓ Issue Solid Waste Hauling RFP and award to vendor.
- ✓ Develop and implement a plan to reduce or collect bulk household throughout the City.

FUTURE GOALS (FY24 & FY25)

- ✓ Continue to work with Fleet Operations on a schedule to replace aging and unreliable refuse equipment.
- ✓ Research and Develop informational materials to increase and promote diversion methods for both residential and commercial customers.

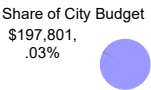
PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Renewed our current Debris Removal contract with DRC for an additional three (3) years.
- ✓ Effectively trained new employees across all systems within Solid Waste on refuse equipment.

### 403 SANITATION FUND - 1370 RECYCLING

Actual				Budget		
2018-19	2019-20	2020-21	2021-22 Adopted		2022-23 Adopted	% Change
				<b>Personnel Services:</b>		
1.00	1.00	1.00	1.00	Number of Funded Employees (FTE's)	1.00	
36,073	40,197	41,423	43,922	534-1200 Regular Salaries	45,240	3.00%
-	108	-	100	534-1201 Service Awards	1,200	1100.00%
42	1,324	1,257	200	534-1400 Salaries - Overtime	200	0.00%
1,526	1,415	1,244	1,920	534-1401 Salaries - Overtime Holiday Worked	1,920	0.00%
1,961	2,283	2,270	2,274	534-2100 FICA Taxes	2,690	18.31%
459	534	531	532	534-2101 Medicare	629	18.26%
20,723	18,917	8,008	-	534-2200 Retirement Contributions	-	0.00%
		1,182	2,196	534-2204 Retirement Contributions - DC Plan	2,262	3.01%
10,507	11,071	12,415	12,614	534-2300 Dental, Life & Health Insurance	7,694	-39.00%
-	-	-	-	534- Def Comp 457	1,357	100.00%
2,750	2,231	2,241	3,258	534-2400 Worker's Compensation	3,356	3.02%
<b>\$ 74,041</b>	<b>\$ 78,080</b>	<b>\$ 70,571</b>	<b>\$ 67,016</b>	<b>Total Personnel Services</b>	<b>\$ 66,549</b>	<b>-0.70%</b>
				<b>Operating Expenditures:</b>		
-	-	-	100	534-3400 Other Services	100	0.00%
32,859	60,889	39,370	102,500	534-3421 TIP/Contamination Fees	62,500	-39.02%
-	-	-	1,000	534-4000 Travel and Per Diem	1,000	0.00%
129	131	135	137	534-4100 Communication Services	131	-4.18%
27,168	13,239	13,727	26,500	534-4620 Vehicle Repair	26,500	0.00%
-	-	-	2,000	534-4630 Equipment Repair	3,000	50.00%
356	-	195	500	534-4700 Printing & Binding	500	0.00%
751	2,330	2,542	3,500	534-5200 Operating Supplies	3,500	0.00%
7,057	5,958	9,419	7,000	534-5204 Fuel & Oil	8,400	20.00%
150	150	154	165	534-5210 Uniform Expense	165	0.00%
-	-	-	14,315	534-5225 Sanitation Containers - Bulk	15,800	10.37%
-	-	-	6,500	534-5226 Sanitation Containers - Residential	8,750	34.62%
-	-	-	200	534-5233 Tools	200	0.00%
100	249	-	205	534-5234 Safety Supplies/Equipment	205	0.00%
150	150	150	150	534-5400 Books, Dues & Publications	150	0.00%
-	-	-	350	534-5500 Training	350	0.00%
<b>\$ 68,720</b>	<b>\$ 83,096</b>	<b>\$ 65,693</b>	<b>\$ 165,122</b>	<b>Total Operating Expenditures</b>	<b>\$ 131,251</b>	<b>-20.51%</b>
<b>142,761</b>	<b>161,176</b>	<b>136,264</b>	<b>232,138</b>	<b>TOTAL EXPENSES</b>	<b>197,801</b>	<b>-14.79%</b>

# CURBSIDE RECYCLING



## DESCRIPTION

Residential single-stream recycling is collected once per week with a provided 95 gal. curbside automated cart. Commercial dumpsters are available for single-stream recycling.

## MISSION

Reduce the waste stream deposited in landfills.

## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

	Actual				YTD thru 03/31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23	2021-22	2022-23
Promote Reduction of the Residential Waste Stream								
Single Stream Recycling Drop-Off Locations	0	1	0	0			0	0
Recycling Tonnage Collected	1375	1056	1535	731			1,500	1,500
Waste Stream Diverted from Landfills	60.0%	44.0%	70.5%	35.0%			17.0%	17.0%
Promote Reduction of the Commercial Waste Stream								
Recycling Tonnage Collected	668	303	678	301			600	600
Waste Stream Diverted from Landfills	24.5%	17.0%	22.4%	10.1%			5.5%	5.5%

- ✓ Issue Solid Waste RFP to include recycling transportation to a local MRF.
- ✓ Continue to work with the PIO on the education and promotion of both residential and commercial recycling.

## FUTURE GOALS (FY24 & FY25)

- ✓ Create and Deliver recycling infomercials through Facebook and Webpage for both commercial and residential customers for increased participation and diversion.
- ✓ Continue to work with ECUA on extending our current contract to accept Single Stream Recycling.

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Continued with the enforcement of contaminated residential carts and removal as necessary.
- ✓ Added new commercial recycling customers through annexation which has increased diversion.

# **403 SANITATION FUND - 1500 NON-DEPARTMENTAL**

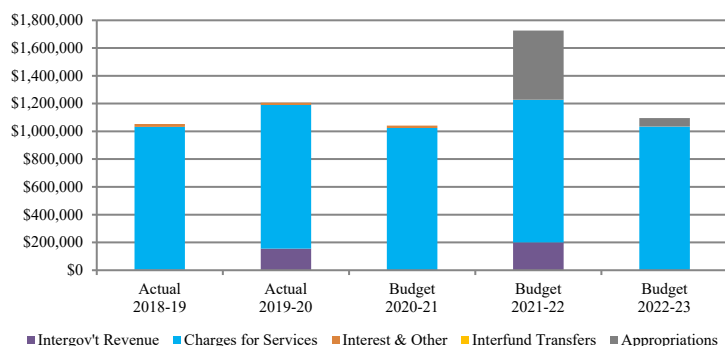
Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
				<b>Personnel Services:</b>	
435	-	13,723	1,500	534-1216 Final Leave Pay	1,500 0.00%
-	8,100	2,015	-	534-1250 Compensated Absences	- 0.00%
-	619	155	-	534-2150 FICA - Compensated Absences	- 0.00%
-	-	27,403	-	534-2299 Actuarial Pension Expense	- 0.00%
<b>\$ 435</b>	<b>\$ 8,719</b>	<b>\$ 43,296</b>	<b>\$ 1,500</b>	<b>Total Personnel Services</b>	<b>\$ 1,500 0.00%</b>
				<b>Operating Expenditures:</b>	
6,257	20,062	2,378	11,310	534-3100 Professional Svcs	- -100.00%
-	-	-	500	534-4911 Holiday Gift Certificates	500 0.00%
-	4,943	16,578	-	534-4924 Bad Debt Expense	- 0.00%
-	-	-	45,321	534-4995 Contingencies	45,321 0.00%
-	360	896	910	534-5231 Computer Hardware/Software	390 -57.14%
286,165	234,617	271,520	-	534-5900 Depreciation	- 0.00%
-	380	285	-	534-5910 Depreciation on Contributed Capital	- 0.00%
<b>\$ 292,422</b>	<b>\$ 260,362</b>	<b>\$ 291,656</b>	<b>\$ 58,041</b>	<b>Total Operating Expenditures</b>	<b>\$ 46,211 -20.38%</b>
				<b>Capital Outlay</b>	
-	-	417,911	240,000	534-6404 Trucks	372,221 55.09%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ 417,911</b>	<b>\$ 240,000</b>	<b>Total Capital Outlay</b>	<b>\$ 372,221 55.09%</b>
				<b>Other Financing Activity</b>	
(207,246)	(540,751)	(417,911)	-	590-9900 Reclassify Capital Outlay	- 0.00%
397,564	406,311	515,370	524,504	534-9901 Cost Allocation Reimbursement to General Fund	474,949 -9.45%
146,401	227,619	325,459	262,556	581-9102 Transfer to General Fund - Franchise Fee	275,348 4.87%
<b>\$ 543,965</b>	<b>\$ 633,930</b>	<b>\$ 840,829</b>	<b>\$ 787,060</b>	<b>Total Other Financing Activity</b>	<b>\$ 750,297 -4.67%</b>
<b>\$ 836,822</b>	<b>\$ 903,011</b>	<b>\$ 1,593,693</b>	<b>\$ 1,086,601</b>	<b>TOTAL EXPENSES</b>	<b>\$ 1,170,229 7.70%</b>
<b>20.00</b>	<b>20.00</b>	<b>-</b>	<b>20.00</b>	<b>Number of Funded Employees (FTE's)</b>	<b>20.00 0.00%</b>
<b>3,018,414</b>	<b>3,734,527</b>	<b>3,161,680</b>	<b>3,194,956</b>	<b>Solid Waste</b>	<b>3,378,922 5.76%</b>
<b>142,898</b>	<b>161,176</b>	<b>136,264</b>	<b>232,138</b>	<b>Recycling</b>	<b>197,801 -14.79%</b>
<b>836,822</b>	<b>903,011</b>	<b>1,593,693</b>	<b>1,086,601</b>	<b>Non-Departmental</b>	<b>1,170,229 7.70%</b>
(107,725)	(540,751)	(417,911)	-	Reclassification of Capital Outlay	- 0.00%
<b>\$ 3,890,409</b>	<b>\$ 4,257,964</b>	<b>\$ 4,473,726</b>	<b>\$ 4,513,696</b>	<b>TOTAL FUND EXPENSES</b>	<b>\$ 4,746,952 5.17%</b>
<b>\$ (1,536)</b>	<b>\$ (256,733)</b>	<b>\$ 247,460</b>	<b>\$ -</b>	<b>NET REVENUE / (EXPENSE)</b>	<b>\$ (0) 0.00%</b>



## Stormwater Fund

The Stormwater Fund encompasses 1.93% of the City's activities and services and accounts for stormwater management operations that are financed and operated in a manner similar to a private business – where the intent is that the cost (expenses, including depreciation) of providing the services be financed and recovered through user charges. This fund accounts for stormwater, storm drainage, and water quality initiatives.

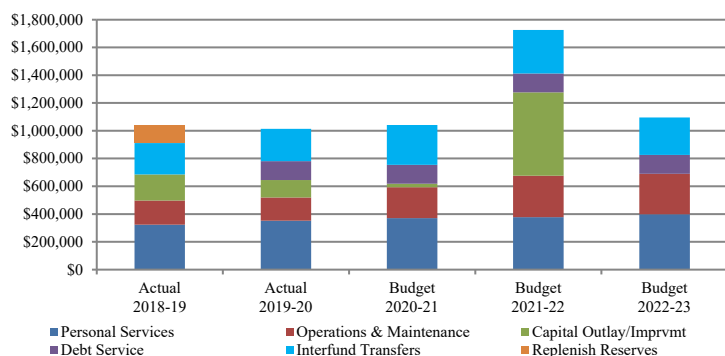
### Revenue Highlights



	Budget 2022-23	\$ Change	% Change
Charges for Services	\$1,034,769	7,356	0.7%
Intergov't Revenue	0	(200,000)	(100)%
Interest, Other & Approp	61,288	(437,548)	(719.8)%
	\$1,096,057	(630,192)	(57.5)%

- A new five-year utility rate study was implemented on October 2020; for FY2022-23, Year 3 of the rate study will be implemented with no changes to the Stormwater User Fees. The implementation makes sure the required rates are in place to generate sufficient revenue to sustain renewal and replacement reserves and account for debt service requirements.

### Expenditure Highlights



	Budget 2022-23	\$ Change	% Change
Personal Services	\$398,583	20,861	5.2%
Operations & Maintenance	291,321	(6,781)	(2.3)%
Capital Outlay/Imprvmt	0	(600,900)	(100)%
Debt Service	136,000	0	0.0%
Interfund Transfer	270,153	(43,372)	(16.1)%
Replenish Reserves	0	0	0.0%
	\$1,096,057	(630,192)	(57.5)%

\*Expenses shown on a cash basis, exclusive of reclassifications for the audited financial statements.\*

- The decrease in Capital Outlay is due to CIPs already allocated and set for construction/design for Stormwater Drainage Improvements on Cecelia Drive NW and for the Design of Regional Stormwater Management Facilities in the Mar Walt Drive Area and the CTP (both funded via State grants).

### 405 STORMWATER FUND - REVENUES

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted		
585,090	585,811	585,561	581,481	1380-343-7001	Stormwater Management Fee - Residential
442,220	449,222	449,966	445,932	1380-343-7101	Stormwater Management Fee - Commercial
<b>\$ 1,027,310</b>	<b>\$ 1,035,033</b>	<b>\$ 1,035,528</b>	<b>\$ 1,027,413</b>		<b>Total Stormwater Operations</b>
<b>\$ 1,027,310</b>	<b>\$ 1,035,033</b>	<b>\$ 1,035,528</b>	<b>\$ 1,027,413</b>		<b>TOTAL CHARGES FOR SERVICES</b>
4,480	155,440	-	200,000	15XX-334-3600	State Grants
<b>\$ 4,480</b>	<b>\$ 155,440</b>	<b>\$ -</b>	<b>\$ 200,000</b>		<b>Total State Grants</b>
<b>\$ 4,480</b>	<b>\$ 155,440</b>	<b>\$ -</b>	<b>\$ 200,000</b>		<b>TOTAL INTERGOVERNMENTAL REVENUE</b>
21,209	15,465	9,295	500	1500-361-1000	Interest Income
<b>\$ 21,209</b>	<b>\$ 15,465</b>	<b>\$ 9,295</b>	<b>\$ 500</b>		<b>Total Interest Income</b>
<b>\$ 21,209</b>	<b>\$ 15,465</b>	<b>\$ 9,295</b>	<b>\$ 500</b>		<b>TOTAL INTEREST &amp; OTHER REVENUES</b>
-	-	-	498,335	1600-389-9300	Appropriation from Retained Earnings
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 498,335</b>		<b>Total Non-Operating Sources</b>
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 498,335</b>		<b>TOTAL TRANSFERS IN</b>
<b>\$ 1,052,999</b>	<b>\$ 1,205,939</b>	<b>\$ 1,044,823</b>	<b>\$ 1,726,249</b>		<b>TOTAL FUND REVENUES</b>

# 405 STORMWATER FUND - 1380 STORMWATER

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
				<b>Personnel Services:</b>	
				<i>Number of Funded Employees (FTE's)</i>	
6.00	6.00	6.00	6.00	6.00	
183,197	201,371	212,331	246,490	257,204	4.35%
-	408	-	-	5,200	100.00%
600	-	-	-	-	0.00%
1,021	4,471	1,223	1,000	1,500	50.00%
10,575	12,161	12,720	14,560	15,267	4.86%
2,473	2,844	2,975	3,405	3,570	4.85%
46,840	41,430	36,865	20,803	13,255	-36.28%
3,686	4,269	6,105	8,377	8,856	5.72%
29,763	40,693	51,400	60,970	70,232	15.19%
19,244	14,488	14,040	21,617	22,999	6.39%
<b>\$ 297,399</b>	<b>\$ 322,135</b>	<b>\$ 337,659</b>	<b>\$ 377,221</b>	<b>\$ 398,083</b>	<b>5.53%</b>
				<b>Total Personnel Services</b>	
				<b>Operating Expenditures:</b>	
8,440	-	100	50,000	50,000	0.00%
-	-	788	680	680	0.00%
38,749	40,780	42,949	72,694	74,694	2.75%
-	-	-	602	602	0.00%
2,069	2,143	2,033	2,082	2,296	10.30%
20	-	-	10	10	0.00%
1,046	316	-	7,538	7,764	3.00%
3,970	7,998	-	55,400	51,400	-7.22%
13,143	8,822	8,533	10,415	10,415	0.00%
6,811	8,203	4,760	9,700	6,500	-32.99%
33,719	1,330	10,609	29,695	29,695	0.00%
45	81	97	300	300	0.00%
2,741	4,687	2,296	21,368	5,000	-76.60%
13,386	12,259	12,180	12,875	19,313	50.00%
646	308	576	810	1,350	66.67%
1,356	4,014	1,832	3,551	2,000	-43.68%
1,215	1,190	1,364	1,980	2,000	1.01%
1,630	3,557	6,334	5,500	6,000	9.09%
650	650	650	650	8,638	1228.92%
1,409	-	326	1,920	2,330	21.35%
-	(10,777)	(3,834)	-	-	0.00%
-	(5,638)	(1,893)	-	-	0.00%
-	(2,363)	(377)	-	-	0.00%
<b>\$ 131,045</b>	<b>\$ 77,560</b>	<b>\$ 89,320</b>	<b>\$ 287,770</b>	<b>\$ 280,987</b>	<b>-2.36%</b>
				<b>Total Operating Expenditures</b>	
				<b>Capital Outlay:</b>	
4,336	5,285	-	-	-	0.00%
36,548	62,566	79,601	-	-	0.00%
<b>\$ 40,884</b>	<b>\$ 67,851</b>	<b>\$ 79,601</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.00%</b>
				<b>Total Capital Outlay</b>	
				<b>Capital Improvements Program:</b>	
21,589	24,455	-	600,000	-	-100.00%
4,480	883,905	7,555	-	-	0.00%
<b>\$ 26,069</b>	<b>\$ 908,360</b>	<b>\$ 7,555</b>	<b>\$ 600,000</b>	<b>\$ -</b>	<b>-100.00%</b>
				<b>Total Capital Improvements Program</b>	
				<b>Debt Service</b>	
-	-	-	63,905	66,353	3.83%
				2018 Rev Note - Field Offc Complex-yr 4 of 19	
-	-	1	72,095	69,647	-3.39%
				Interest Expense	
				163	

# **405 STORMWATER FUND - 1380 STORMWATER**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
\$ -	\$ -	\$ 1	\$ 136,000	\$ 136,000	0.00%
				2018 Rev Note - Field Offc Complex-yr 4 of 19	
				Total Debt Service	
\$ 495,397	\$ 1,375,905	\$ 514,137	\$ 1,400,991	\$ 815,070	-41.82%
TOTAL EXPENSES					

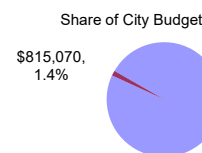
# STORMWATER

## DESCRIPTION

The Stormwater Division maintains 35 miles of storm drain, 11 retention ponds, and over 1,300 curb and surface inlets. Stormwater management helps to ensure the health and safety of citizens while meeting State and Federal regulations.

## MISSION

Improve and preserve natural water quality, comply with existing and upcoming regulatory requirements, and improve operation and management of existing stormwater infrastructure.



## CURRENT GOALS, OBJECTIVES, & METRICS (FY23)

### Improve Water Quality

City Streets Swept at Least Once per Month

Cubic Yards of Debris Removed from Stormwater Separators

### Improve Stormwater Infrastructure

Linear Feet of New Stormwater Pipe Installed

Linear Feet of Stormwater Pipe Replaced

Stormwater Line System Replaced

### Ensure Capital Projects are Completed On-Time & Within Budget

Capital Projects Completed On-Time

Capital Projects Completed Within Budget

	Actual		YTD thru 03/31		Budget	
	2018-19	2019-20	2020-21	2021-22	2021-22	2022-23
City Streets Swept at Least Once per Month	27%	46%	25%	17%	97%	97%
Cubic Yards of Debris Removed from Stormwater Separators	3	0	8	1	8	8
Linear Feet of New Stormwater Pipe Installed	0	0	0	0	0	0
Linear Feet of Stormwater Pipe Replaced	28	1914	220	0	360	575
Stormwater Line System Replaced	0.01%	0.87%	0.10%	0.00%		
Capital Projects Completed On-Time	100%	100%	100%	Annual Measure	100%	100%
Capital Projects Completed Within Budget	100%	100%	100%	Annual Measure	100%	100%

- ✓ Implement water quality improvements.
- ✓ Sweep every City street at least once per month.
- ✓ Maintain the current amount of debris removed from stormwater separators through regular collection schedule.
- ✓ Replace failing corrugated metal pipe at various locations throughout the City.
- ✓ Provide Stormwater improvements as identified in the City's Stormwater Master Plan.

## FUTURE GOALS (FY24 & FY25)

- ✓ Develop a 5- and 10-year CIP to replace all corrugated metal stormwater pipe throughout the City.
- ✓ Comply with federally-mandated National Pollutant Discharge Elimination System (NPDES) permit requirements.
- ✓ Pursue funding alternatives to complete major capital projects related to the stormwater system based on the completion of the Stormwater Master Plan, including SRF loans, bonds, and/or rate increases.

## PRIOR YEAR ACCOMPLISHMENTS (FY22)

- ✓ Continuous maintenance of drainage ditches throughout the City.
- ✓ Completed the oyster reef living shoreline at Liza Jackson Park.
- ✓ Completed Stormwater replacement from 16 Memorial Parkway NW to Oakland Circle NW.

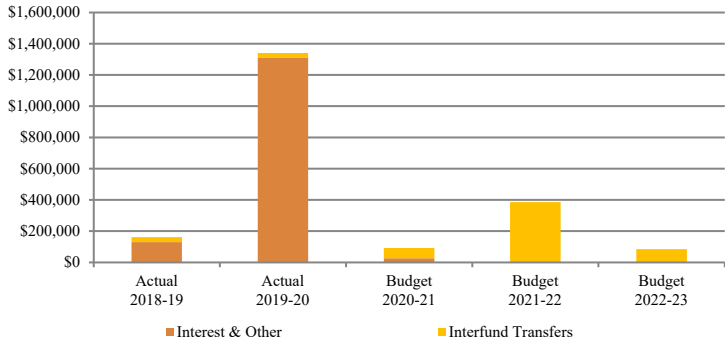
# **405 STORMWATER FUND - 1500 NON-DEPARTMENTAL**

Actual				Budget	
2018-19	2019-20	2020-21	2021-22 Adopted	2022-23 Adopted	% Change
				<b>Personnel Services:</b>	
-	-	1,381	500	538-1216 Final Leave Pay	500 0.00%
-	3,392	2,267	-	538-1250 Compensated Absences	- 0.00%
-	258	172	-	538-2150 FICA - Compensated Absences	- 0.00%
-	-	37,512	-	538-2299 Actuarial Pension Expense	- 0.00%
<b>\$ -</b>	<b>\$ 3,650</b>	<b>\$ 41,332</b>	<b>\$ 500</b>	<b>Total Personnel Services</b>	<b>\$ 500 0.00%</b>
				<b>Operating Expenditures:</b>	
3,995	11,636	528	-	538-3100 Professional Services	- 0.00%
-	-	-	125	538-4911 Holiday Gift Certificates	125 0.00%
-	2,842	4,857	-	538-4924 Bad Debt Expense	- 0.00%
-	-	-	9,817	538-4995 Contingencies	9,817 0.00%
-	720	-	390	538-5231 Computer Hardware/Software	390 0.00%
159,843	201,006	410,092	-	538-5900 Depreciation	- 0.00%
<b>\$ 163,838</b>	<b>\$ 216,204</b>	<b>\$ 415,477</b>	<b>\$ 10,332</b>	<b>Total Operating Expenditures</b>	<b>\$ 10,332 0.00%</b>
				<b>Capital Outlay</b>	
-	-	-	900	538-6420 Computer Hardware/Software	- -100.00%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 900</b>	<b>Total Capital Outlay</b>	<b>\$ - -100.00%</b>
				<b>Other Financing Activity</b>	
(66,954)	(976,211)	(87,157)	-	590-9900 Reclassify Capital Outlay	- 0.00%
168,507	172,214	226,003	229,875	538-9901 Cost Allocation Reimbursement to General Fund	208,037 -9.50%
58,251	60,816	196,228	83,650	581-9102 Transfer to General Fund - Franchise Fee	62,116 -25.74%
<b>\$ 159,804</b>	<b>\$ (743,181)</b>	<b>\$ 335,074</b>	<b>\$ 313,525</b>	<b>Total Other Financing Activity</b>	<b>\$ 270,153 -13.83%</b>
<b>\$ 323,642</b>	<b>\$ (523,327)</b>	<b>\$ 791,883</b>	<b>\$ 325,257</b>	<b>TOTAL EXPENSES</b>	<b>\$ 280,985 -13.61%</b>
<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>Number of Funded Employees (FTE's)</b>	<b>6.00 0.00%</b>
<b>448,860</b>	<b>1,516,735</b>	<b>517,137</b>	<b>1,400,991</b>	<b>Stormwater</b>	<b>815,070 -41.82%</b>
<b>390,596</b>	<b>452,884</b>	<b>791,883</b>	<b>325,257</b>	<b>Non-Departmental</b>	<b>280,985 -13.61%</b>
(66,954)	(976,211)	(87,157)	-	Reclassification of Capital Outlay	- 0.00%
<b>\$ 772,502</b>	<b>\$ 993,409</b>	<b>\$ 1,221,863</b>	<b>\$ 1,726,249</b>	<b>TOTAL FUND EXPENSES</b>	<b>\$ 1,096,057 -36.51%</b>
<b>\$ 146,589</b>	<b>\$ 212,531</b>	<b>\$ (177,040)</b>	<b>\$ -</b>	<b>NET REVENUE / (EXPENSE)</b>	<b>\$ 0 0.00%</b>

## Beal Memorial Cemetery Fund

The Beal Memorial Cemetery Perpetual Care Fund encompasses 0.01% of the City's activities and services and accounts for a portion of revenues from lot, crypt, and niche sales that are being reserved for perpetual care. Cemetery operations are currently funded in the General Fund, but interest earnings on the reserves will be used for maintaining the cemetery once all spaces have been sold.

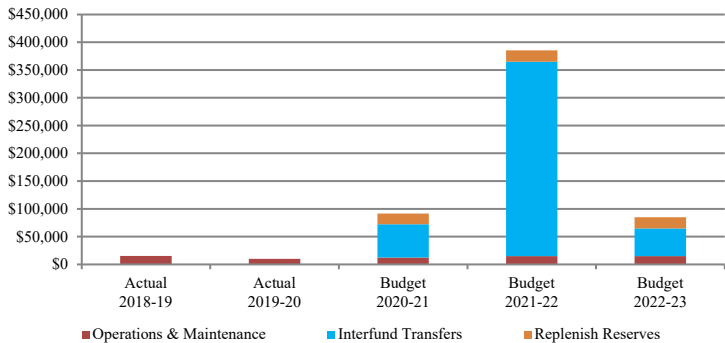
### Revenue Highlights



	Budget 2022-23	\$ Change	% Change
Interest & Other	300	0	0%
Interfund Transfers In	84,697	(300,320)	(354.6)%
	\$84,997	(300,320)	(353.3)%

- Transfers In reflects the transfer of 20% of cemetery lot sales from the General Fund to fund perpetual care, as established by Ordinance 526.

### Expenditure Highlights



	Budget 2021-22	\$ Change	% Change
Operations & Maintenance	14,919	0	0%
Interfund Transfers	49,680	(300,320)	(604.5)%
Replenish Reserves	20,398	0	0%
	\$84,997	(300,320)	(353.3)%

- Operations & maintenance includes the annual investment portfolio management fee.
- The decrease in interfund transfers is a result funds being allocated in the GF for construction of projects.

# **602 BEAL MEMORIAL CEMETERY CARE FUND**

Actual				Budget			
2018-19	2019-20	2020-21	2021-22 Adopted			2022-23 Adopted	% Change
284	279	73	300	1500-361-1000	Interest Income	300	0.00%
70,576	66,711	65,718	-	1500-361-2000	Dividend Income	-	0.00%
(337,562)	210,396	296,601	-	1500-361-3000	Unrealized Gain/(Loss)	-	0.00%
396,378	34,869	300,404	-	1500-361-4000	Realized Gain/(Loss)	-	0.00%
<b>\$ 129,676</b>	<b>\$ 312,256</b>	<b>\$ 662,796</b>	<b>\$ 300</b>		<b>Total Interest Income</b>	<b>\$ 300</b>	<b>0.00%</b>
<b>\$ 129,676</b>	<b>\$ 312,256</b>	<b>\$ 662,796</b>	<b>\$ 300</b>		<b>TOTAL INTEREST &amp; OTHER REVENUES</b>	<b>\$ 300</b>	<b>0.00%</b>
32,070	28,676	55,167	35,017	2200-381-0100	Transfer from General Fund	38,400	9.66%
<b>\$ 32,070</b>	<b>\$ 28,676</b>	<b>\$ 55,167</b>	<b>\$ 35,017</b>		<b>Total Interfund Transfers</b>	<b>\$ 38,400</b>	<b>9.66%</b>
-	-	-	350,000	1600-389-9100	Appropriation from Fund Balance	46,297	-86.77%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>		<b>Total Non-Operating Sources</b>	<b>\$ 46,297</b>	<b>-86.77%</b>
<b>\$ 32,070</b>	<b>\$ 28,676</b>	<b>\$ 55,167</b>	<b>\$ 385,017</b>		<b>TOTAL TRANSFERS IN</b>	<b>\$ 84,697</b>	<b>-78.00%</b>
<b>\$ 161,747</b>	<b>\$ 340,932</b>	<b>\$ 717,963</b>	<b>\$ 385,317</b>		<b>TOTAL FUND REVENUES</b>	<b>\$ 84,997</b>	<b>-77.94%</b>
<b>Operating Expenditures:</b>							
15,168	9,877	15,413	14,919	2200-539-3100	Professional Services	14,919	0.00%
<b>\$ 15,168</b>	<b>\$ 9,877</b>	<b>\$ 15,413</b>	<b>\$ 14,919</b>		<b>Total Operating Expenditures</b>	<b>\$ 14,919</b>	<b>0.00%</b>
<b>Other Financing Activity:</b>							
-	-	-	350,000	1600-581-9102	Transfer to General Fund	49,680	-85.81%
-	-	-	20,398	1600-581-9920	Reserve for Future Cemetery Perpetual Care	20,398	0.00%
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 370,398</b>		<b>Total Other Financing Activity</b>	<b>\$ 70,078</b>	<b>-81.08%</b>
<b>\$ 15,168</b>	<b>\$ 9,877</b>	<b>\$ 15,413</b>	<b>\$ 385,317</b>		<b>TOTAL FUND EXPENSES</b>	<b>\$ 84,997</b>	<b>-77.94%</b>
<b>\$ 146,579</b>	<b>\$ 331,056</b>	<b>\$ 702,550</b>	<b>\$ -</b>		<b>NET REVENUE / (EXPENSE)</b>	<b>\$ -</b>	<b>0.00%</b>
41,714,146	47,231,660	-	52,861,351		<b>CITYWIDE REVENUES</b>	<b>56,767,451</b>	<b>7.39%</b>
41,714,146	47,231,660	-	52,861,351		<b>CITYWIDE EXPENSES</b>	<b>56,767,451</b>	<b>7.39%</b>
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>NET CITYWIDE REVENUE / (EXPENSE)</b>	<b>\$ (0)</b>	<b>0.00%</b>



## IT Replacement Program

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The City's Information Technology Replacement Program (ITRP) is a planning and budgeting tool that serves as a guide for efficient and effective replacement of computers, laptops, tablets, and servers.

The FY 2022-23 budget is the seventh year of the schedule. Future years' funding requirements are identified, but are not authorized.

### REPLACEMENT SCHEDULE

Desktop Computer	5 years
Office Laptop	5 years
Patrol Laptop	5 years
Tablet/IPAD	3 years
Server	5 years

Software will be upgraded in conjunction with hardware replacements. However, it is each division's responsibility to budget for the replacement of peripherals such as keyboards, monitors, and printers as needed.

					FY2023		FY2024		FY2025		FY2026		FY2027	
Fund # - Dept # - Dept Name	Device	Model	Purchased	Total	SW23	HW23	SW24	HW24	SW25	HW25	SW26	HW26	SW27	HW27
001-0100-City Council	CCS1-10	Latitude 3490	FY 2019	1				635						
001-0100-City Council	CCS2-10	Latitude 3490	FY 2019	1				635						
001-0100-City Council	CCS3-10	Latitude 3490	FY 2019	1				635						
001-0100-City Council	CCS4-10	Latitude 3490	FY 2019	1				635						
001-0100-City Council	CCS5-10	Latitude 3490	FY 2019	1				635						
001-0100-City Council	CCS6-10	Latitude 3490	FY 2019	1				635						
001-0100-City Council	CCS7-10	Latitude 3490	FY 2019	1				635						
001-0100-City Council	CCSMayor-10	Latitude 3490	FY 2019	1				635						
001-0100-City Council	CCIQM2A-10	OptiPlex 3060	FY 2019	1				910						
001-0100-City Council	CCIQM2B-10	OptiPlex 3060	FY 2019	1				910						
001-0100-City Council	DRynearson10	OptiPlex 3060	FY 2019	1				910						
001-0200-City Manager	DRainer10-T   Surface Pro 3 - PIO Not Replacing	3rd Gen	FY 2015	1										
001-0200-City Manager	iPad - CM	3rd Gen	FY 2012	1										
001-0200-City Manager	iPad - PIO	3rd Gen	FY 2012	1										
001-0200-City Manager	Surface Pro 3 - CM Not Replacing	3rd Gen	FY 2015	1										
001-0200-City Manager	MBeedie10	OptiPlex 3080	FY 2021	1								910		
001-0200-City Manager	Chief of Staff (was CJones10)	Optiplex 3070	FY 2020	1						910				
001-0200-City Manager	PIO/PRM (was DRainer10)	Optiplex 3080	FY 2021	1								910		
001-0200-City Manager	CCTech10 (was FWBTVXP)	Optiplex 3040	FY 2016	1								910		
001-0300-Administrative Services	JDittmer10	OptiPlex 3080	FY 2021	1								910		
001-0300-Administrative Services	TFranxman10	Optiplex 3070	FY 2020	1						910				
001-0300-Administrative Services	DMattingly10 (was JHofstetter10)	OptiPlex 3050	FY 2017	1										
001-0300-Administrative Services	HRFront10	OptiPlex 3060	FY 2019	1			0	910						
001-0300-Administrative Services	HR Generalist (was SOLDnettle10)	OptiPlex 3060	FY 2019	1			0	910						
001-0320-Information Technology	Wi-Fi Access Point   Landing Park (never ordered in FY18, pending new project)	Aruba 134	FY 2013	1										1000
001-0320-Information Technology	Wi-Fi Access Point   Landing Park (never ordered in FY18, pending new project)	Aruba 134	FY 2013	1										1000
001-0320-Information Technology	Wi-Fi Access Point   City Hall - City Clerk	Aruba IAP-305	FY 2019	1				580						
001-0320-Information Technology	Wi-Fi Access Point   City Hall - Finance	Aruba IAP-305	FY 2019	1				580						
001-0320-Information Technology	Wi-Fi Access Point   City Hall - IT	Aruba IAP-305	FY 2019	1				580						
001-0320-Information Technology	Wi-Fi Access Point   City Hall Annex	Aruba IAP-305	FY 2019	1				580						
001-0320-Information Technology	Wi-Fi Access Point   Council Chambers	Aruba IAP-305	FY 2019	1				580						
001-0320-Information Technology	Wi-Fi Access Point   Field Office Complex, Bldg A	Aruba IAP-305	FY 2019	1				580						
001-0320-Information Technology	Wi-Fi Access Point   Field Office Complex, Bldg A	Aruba IAP-305	FY 2019	1				580						
001-0320-Information Technology	Wi-Fi Access Point   Field Office Complex, Bldg A	Aruba IAP-305	FY 2019	1				580						
001-0320-Information Technology	Wi-Fi Access Point   Field Office Complex, Bldg A	Aruba IAP-305	FY 2019	1				580						
001-0320-Information Technology	Wi-Fi Access Point   Field Office Complex, Bldg A	Aruba IAP-305	FY 2019	1				580						
001-0320-Information Technology	Wi-Fi Access Point   Field Office Complex, Bldg A	Aruba IAP-305	FY 2019	1				580						
001-0320-Information Technology	Wi-Fi Access Point   Field Office Complex, Bldg A	Aruba IAP-305	FY 2019	1				580						
001-0320-Information Technology	Wi-Fi Access Point   Field Office Complex, Bldg A	Aruba IAP-305	FY 2019	1				580						
001-0320-Information Technology	Wi-Fi Access Point   Field Office Complex, Bldg A (not deployed yet)	Aruba IAP-305	FY 2019	1				580						

001-0320-Information Technology	Wi-Fi Access Point   Fire Dept. 6 AP1	Aruba IAP-305	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point   Fire Dept. 6 AP2	Aruba IAP-305	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point   Fire Dept. 6 AP3	Aruba IAP-305	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point   Fire Dept. 7 AP1	Aruba IAP-305	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point   Golf Club	Aruba IAP-305	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point   Museum	Aruba IAP-305	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point   Police - 1	Aruba IAP-305	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point   Police - 2	Aruba IAP-305	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point   Police - 3	Aruba IAP-305	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point   Police - 4	Aruba IAP-305	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point   Recreation Center - 1	Aruba IAP-305	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point   Recreation Center - 2	Aruba IAP-305	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point   Recreation Center - 3	Aruba IAP-305	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point   Recreation Center - 4	Aruba IAP-305	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point   Recreation Center - 5	Aruba IAP-305	FY 2019	1		580
001-0320-Information Technology	Wi-Fi Access Point   Field Office Complex, Bldg B	Aruba IAP-375	FY 2020	1		750
001-0320-Information Technology	Wi-Fi Access Point   Field Office Complex, Bldg B	Aruba IAP-375	FY 2020	1		750
001-0320-Information Technology	Network Switch   City Hall (Ring Switch)	HPE Aruba 3810M 48 Port (JL074A)	FY 2020	1		4500
001-0320-Information Technology	Network Switch   City Hall (Overflow)	HPE Aruba 2930F 48 Port (JL256A)	FY 2020	1		2900
001-0320-Information Technology	Network Switch   City Hall Annex (Overflow)	HPE Aruba 2930F 48 Port (JL256A)	FY 2020	1		2900
001-0320-Information Technology	Network Switch   Library	HP Aruba 3810M 24 Port (JL073A)	FY 2020	1		2500
001-0320-Information Technology	Network Switch   24PT Cisco Switch Library (Received from OBCC on 3-29-18)	3560 24 pt Catalyst	FY 2018	1		
001-0320-Information Technology	Network Switch   48PT Cisco Switch Library (Received from OBCC on 3-29-18)	3560 48 pt Catalyst	FY 2018	1		
001-0320-Information Technology	Network Switch   Police Dept. 1st Floor	HPE Aruba 3810M 48 Port (JL074A)	FY 2020	1		4500
001-0320-Information Technology	Network Switch   Police Dept. 1st Floor	HPE Aruba 2930F 24 Port (JL255A)	FY 2020	1		1700
001-0320-Information Technology	Network Switch   Police Dept. 1st floor	HPE Aruba 2930F 24 Port (JL255A)	FY 2020	1		1700
001-0320-Information Technology	Network Switch   Police Dept. 1st floor	HPE Aruba 2930F 24 Port (JL255A)	FY 2020	1		1700
001-0320-Information Technology	Network Switch   Police Dept. 2nd floor	HPE Aruba 2930F 48 Port (JL256A)	FY 2020	1		2900
001-0320-Information Technology	Network Switch   Virtual Server Infrastructure, Switch 1 of 2	Dell EMC Switch S4128T-ON	FY 2020	1		7400
001-0320-Information Technology	Network Switch   Virtual Server Infrastructure, Switch 2 of 2	Dell EMC Switch S4128T-ON	FY 2020	1		7400
001-0320-Information Technology	Network Switch   Fire Station 6	HPE Aruba 2930F 24 Port (JL255A)	FY 2020	1		1700
001-0320-Information Technology	Network Switch   Field Office Complex, Bldg A	HPE Aruba 2930F 48 Port (JL256A)	FY 2020	1		2900
001-0320-Information Technology	Network Switch   Field Office Complex, Bldg A	HPE Aruba 2930F 48 Port (JL256A)	FY 2020	1		2900
001-0320-Information Technology	Network Switch   Field Office Complex, Bldg A	HPE Aruba 2930F 48 Port (JL256A)	FY 2020	1		2900
001-0320-Information Technology	Network Switch   Field Office Complex, Bldg A	HPE Aruba 2930F 48 Port (JL256A)	FY 2020	1		2900
001-0320-Information Technology	Network Switch   Field Office Complex, Bldg A	HPE Aruba 2930F 48 Port (JL256A)	FY 2020	1		2900
001-0320-Information Technology	Network Switch   Field Office Complex, Bldg A	HPE Aruba 2930F 48 Port (JL256A)	FY 2020	1		2900
001-0320-Information Technology	Network Switch   Field Office Complex, Bldg A	HPE Aruba 2930F 24 Port (JL255A)	FY 2020	1		1700
001-0320-Information Technology	Network Switch   Field Office Complex, Bldg B	HPE Aruba 2540 24 Port (JL356A)	FY 2020	1		1400
001-0320-Information Technology	Network Switch   Fire Station 7	HP Aruba 3810M 24 Port (JL073A)	FY 2020	1		2500
001-0320-Information Technology	Network Switch   Golf Club Main Building	HP Aruba 3810M 24 Port (JL073A)	FY 2020	1		2500
001-0320-Information Technology	Network Switch   Recreation Center	HPE Aruba 3810M 48 Port (JL074A)	FY 2020	1		4500
001-0320-Information Technology	Network Firewall   Police Dept. 1st Floor - ASA	Fortigate 100E	FY 2020	1		2600

001-0320-Information Technology	Network Firewall   Beal Memorial Cemetery - ASA	Fortigate 60E	FY 2020	1	6000	850		
001-0320-Information Technology	Network Firewall   Museum - ASA	Fortigate 60E	FY 2020	1		850		
001-0320-Information Technology	Network Firewall   Landing Park (never purchased in FY18, pending new project)	Cisco 881	FY 2013	1				
001-0320-Information Technology	Network Storage   Virtual Server Infrastructure Storage Array	SCv3020	FY 2020	1		31000		
001-0320-Information Technology	Server - FWB-OSSIU-N	R310	1/1/2008	1				
001-0320-Information Technology	Server - Virtual Server Host 1	R640	FY 2020	1		25000		
001-0320-Information Technology	Server - Virtual Server Host 2	R640	FY 2020	1		25000		
001-0320-Information Technology	Server - Virtual Server Host 3	R640	FY 2020	1		25000		
001-0320-Information Technology	Server - FWB-GISSRV (FWBGISTEST)	R710	FY 2017	1			7200	
001-0320-Information Technology	Server - FWBGISW	R710	FY 2017	1			11000	
001-0320-Information Technology	Server - FWB-OSSIC	R710	11/1/2010	1				
001-0320-Information Technology	Server - FWB-OSSIR	R710	11/1/2010	1				
001-0320-Information Technology	Server - FWBGIS	R720	FY 2013	1				
001-0320-Information Technology	iPad Pro - IT Manager	iPad Pro (10.5-inch)	FY 2018	1		900		
001-0320-Information Technology	RSchumann10	OptiPlex 3050	FY 2022	1			1000	
001-0320-Information Technology	RSchumann11-L	Surface Laptop 4	FY 2022	1			1500	
001-0320-Information Technology	CFaith10	OptiPlex 3080	FY 2021	1			1000	
001-0320-Information Technology	CFaith10-L	Latitude 5580	FY 2018	1		1500		
001-0320-Information Technology	PSmith10	OptiPlex 3070	FY 2020	1		290	1000	
001-0320-Information Technology	PSmith10-L	XPS 13 7390	FY 2020	1		0	1500	
001-0320-Information Technology	JBroadus10	OptiPlex 5080	FY 2021	1			0	1000
001-0320-Information Technology	JBroadus10-L	Latitude 5480	FY 2022	1				1500
001-0320-Information Technology	JRoche10	OptiPlex 3050	FY 2022	1				1000
001-0320-Information Technology	JRoche10-L	XPS 13 7390	FY 2020	1		0	1500	
001-0320-Information Technology	Firewall   Sewer Plant - ASA	ASA5505	FY 2008	1				
001-0320-Information Technology	Server - Coban retiring 1-18 taser implementation	Custom	5/29/2009	1				
001-0320-Information Technology	Server - FWB-TEST	Custom	1/1/2010	1				
001-0320-Information Technology	SWilson8 (used for PD TAW reports / not on cycle / will use hand me down )	Optiplex 3050	FY 2016	1				
001-0320-Information Technology	Server - FWB-Exchange (Replaced with Office 365)	R710	8/23/2011	1				
001-0320-Information Technology	Server - FWB-Kronos (Consolidated to new server infrastructure FY20 via half-cent tax funds)	R710	FY 2020	1				
001-0320-Information Technology	Server - FWB-Prox-DMZ (Consolidated to new server infrastructure FY20 via half-cent tax funds)	R710	FY 2011	1				
001-0320-Information Technology	Server - FWB-VM (Consolidated to new server infrastructure FY20 via half-cent tax funds)	R710	4/17/2012	1				
001-0320-Information Technology	Server - PD-VMWare (Consolidated to new server infrastructure FY20 via half-cent tax funds)	R710	FY 2012	1				
001-0320-Information Technology	Server - FWB-Main (Consolidated to new server infrastructure FY20 via half-cent tax funds)	R720	FY 2014	1				
001-0320-Information Technology	Server - IBS	T310	12/17/2010	1				
001-0320-Information Technology	Network Switch   Engineering Field Office / dept consolidated to the new FOC	WS-C2960-24LC-S	FY 2012	1				
001-0320-Information Technology	City Garage - Switch	WS-C2960C-12PC-L	FY 2012	1				
001-0320-Information Technology	Network Switch   Sanitation Building / dept consolidated to the new FOC	WS-C2960C-12PC-L	FY 2012	1				
001-0320-Information Technology	Network Switch   Recreation Center	WS-C2960X-48LPD-L	FY 2015	1				
001-0320-Information Technology	Network Switch   City Warehouse / dept consolidated to the new FOC	WS-C3560G-24TS-E	FY 2011	1				
001-0320-Information Technology	Network Switch   Service Maintenance / dept consolidated to the new FOC	WS-C3560V2-24TS-E	FY 2011	1				
001-0320-Information Technology	iPad - City Clerk - WENT TO IT	4th Gen	2013-03	1				
001-0320-Information Technology	Cisco Wireless Controller (PD1st Floor, not replacing)	AIR-CT2504-K9	FY 2015	1				

001-0400-City Clerk	KBarnes10	OptiPlex 3060	FY 2019	1		910			
001-0400-City Clerk	AFord10	OptiPlex 3080	FY 2021	1			910		
001-0400-City Clerk	Laserfiche10	OptiPlex 3050	FY 2022	1				910	
001-0400-City Clerk	iQM2 Encoder	Optiplex 5080	FY 2021	1				1000	
001-0400-City Clerk	Surface Pro 3 - City Clerk Not being replaced	3rd Gen	FY 2015	1					
001-0500-Finance	JLacayo10 (already has a 3080 from prev batch)	OptiPlex 3080	FY 2021	1			910		
001-0500-Finance	JLacayo10-L	Surface Pro 7	FY 2021	1				1200	
001-0500-Finance	MSchumacher10	OptiPlex 3060	FY 2019	1		0	910		
001-0500-Finance	MSchumacher10-L	Surface Pro 7	FY 2021	1				1200	
001-0500-Finance	CGodwin10	OptiPlex 3050	FY 2022	1					910
001-0500-Finance	JPTaylor10	OptiPlex 3060	FY 2019	1		0	910		
001-0500-Finance	KBlatz10	OptiPlex 3070	FY 2020	1			0	910	
001-0500-Finance	PDurham10	Optiplex 3040	FY 2021	1				0	910
001-0500-Finance	Postage8	OptiPlex 3020	FY 2020	1			0	910	
001-0500-Finance	MSchumacher10-L (not on cycle, will use hand-me-downs)	Latitude E6420	FY 2012	1					
001-0500-Finance	iPad - Finance Director Not Being Replaced	3rd Gen	2012-10	1					
001-0500-Finance	Surface Pro 3 - Finance Director Not being replaced	3rd Gen	FY 2015	1					
001-0500-Finance	BFerris10	OptiPlex 7060	FY 2019	1		0	910		
001-0530-Purchasing	GScott10	Optiplex 3080	FY 2021	1			0	910	
001-0530-Purchasing	JHunt10	OptiPlex 3080	FY 2021	1			290	910	
001-0530-Purchasing	GImperial10	OptiPlex 3050	FY 2022	1					910
001-0530-Purchasing	GScott10-L (not on cycle / will take a hand me down )	Latitude E6520	FY 2011	1					
001-0800-Police	PD1008	Latitude E6420	FY 2022	1					2500
001-0800-Police	PD1011	Latitude E6420	FY 2022	1					2500
001-0800-Police	PD1015	Latitude E6440	FY 2022	1					2500
001-0800-Police	PD1018	Latitude E6440	FY 2022	1					2500
001-0800-Police	PD1021	Latitude E6440	FY 2022	1					2500
001-0800-Police	PD1023	Latitude E6440	FY 2022	1					2500
001-0800-Police	PD1025	Latitude E6420	FY 2022	1					2500
001-0800-Police	PD1034	Latitude 5414 Rugged	FY 2018	1	0	2500			
001-0800-Police	PD1035	Latitude 5414 Rugged	FY 2018	1	0	2500			
001-0800-Police	PD1036	Latitude 5414 Rugged	FY 2018	1	0	2500			
001-0800-Police	PD1037	Latitude 5414 Rugged	FY 2018	1	0	2500			
001-0800-Police	PD1038	Latitude 5414 Rugged	FY 2018	1	0	2500			
001-0800-Police	PD1039	Latitude 5414 Rugged	FY 2018	1	0	2500			
001-0800-Police	PD1040	Latitude 5414 Rugged	FY 2018	1	0	2500			
001-0800-Police	PD1041	Latitude 5414 Rugged	FY 2019	1		0	2500		
001-0800-Police	PD1042	Latitude 5414 Rugged	FY 2019	1		0	2500		
001-0800-Police	PD1043	Latitude 5414 Rugged	FY 2019	1		0	2500		
001-0800-Police	PD1044	Latitude 5414 Rugged	FY 2019	1		0	2500		
001-0800-Police	PD1045	Latitude 5414 Rugged	FY 2019	1		0	2500		
001-0800-Police	PD1046	Latitude 5414 Rugged	FY 2019	1		0	2500		
001-0800-Police	PD1047	Latitude 5414 Rugged	FY 2019	1		0	2500		

001-0800-Police	PD1048	Latitude 5424 Rugged	FY 2020	1		0	2500	
001-0800-Police	PD1049	Latitude 5424 Rugged	FY 2020	1		0	2500	
001-0800-Police	PD1050 (aka PD2641)	Latitude 5424 Rugged	FY 2020	1		0	2500	
001-0800-Police	PD1051 (aka PD2627)	Latitude 5424 Rugged	FY 2020	1		0	2500	
001-0800-Police	PD1053	Latitude 5424 Rugged	FY 2020	1		0	2500	
001-0800-Police	PD1054	Latitude 5424 Rugged	FY 2020	1		0	2500	
001-0800-Police	PD1055	Latitude 5424 Rugged	FY 2020	1		0	2500	
001-0800-Police	PD1056	Latitude 5424 Rugged	FY 2021	1			0	2500
001-0800-Police	PD1057	Latitude 5424 Rugged	FY 2021	1			0	2500
001-0800-Police	PD1058	Latitude 5424 Rugged	FY 2021	1			0	2500
001-0800-Police	PD1059	Latitude 5424 Rugged	FY 2021	1			0	2500
001-0800-Police	PD1060	Latitude 5424 Rugged	FY 2021	1			0	2500
001-0800-Police	PD1061	Latitude 5424 Rugged	FY 2021	1			0	2500
001-0800-Police	PD1062	Latitude 5424 Rugged	FY 2021	1			0	2500
001-0800-Police	Coban8-FTO	OptiPlex 3020	FY 2015	1		0	910	
001-0800-Police	PDFTO7 Not Deployed 1-11-18	Optiplex 3040	FY 2016	1				
001-0800-Police	EBoucher10	OptiPlex 3050	FY 2022	1				910
001-0800-Police	ATrujillo10	OptiPlex 3080	FY 2021	1				910
001-0800-Police	CCarter10	OptiPlex 3080	FY 2021	1				910
001-0800-Police	COPS1-10	OptiPlex 3080	FY 2021	1				910
001-0800-Police	JailE10	Optiplex 3050	FY 2022	1				910
001-0800-Police	JRoss10	OptiPlex 3050	FY 2022	1				910
001-0800-Police	JTurner10	OptiPlex 3050	FY 2022	1				910
001-0800-Police	KStalls10	OptiPlex 3080	FY 2021	1			910	
001-0800-Police	JEdwards10 (was LOblak10)	Optiplex 3050	FY 2022	1				910
001-0800-Police	PD-Chief10	OptiPlex 3050	FY 2022	1				910
001-0800-Police	PD-Corp2-10	Optiplex 3050	FY 2022	1				910
001-0800-Police	PMooney10	OptiPlex 3050	FY 2022	1				910
001-0800-Police	RChisholm10	OptiPlex 3050	FY 2022	1				910
001-0800-Police	RPTRoomN10	Optiplex 3050	FY 2022	1				910
001-0800-Police	MWoll10	OptiPlex 3050	FY 2022	1				910
001-0800-Police	BChapin10	OptiPlex 3060	FY 2019	1		0	910	
001-0800-Police	CHunt10	OptiPlex 3060	FY 2019	1		0	910	
001-0800-Police	CRPolice10	OptiPlex 3060	FY 2019	1		0	910	
001-0800-Police	DGreen10	OptiPlex 3060	FY 2019	1		0	910	
001-0800-Police	CPettis10 (was DRosenburg10)	OptiPlex 3060	FY 2019	1		0	910	
001-0800-Police	WRoche10	OptiPlex 3060	FY 2019	1		0	910	
001-0800-Police	JailW10	OptiPlex 3060	FY 2019	1		0	910	
001-0800-Police	JMartin10	OptiPlex 3060	FY 2019	1		0	910	
001-0800-Police	KWasson10	OptiPlex 3060	FY 2019	1		0	910	
001-0800-Police	BJohnson10	OptiPlex 3060	FY 2019	1		0	910	
001-0800-Police	PD-Corp1-10	OptiPlex 3060	FY 2019	1		0	910	
001-0800-Police	PDDispatchN-10	OptiPlex 3060	FY 2019	1		0	910	

001-0800-Police	PDDispatchS-10	OptiPlex 3060	FY 2019	1		0	910
001-0800-Police	SMercier10	OptiPlex 3060	FY 2019	1		0	910
001-0800-Police	THarmon10	OptiPlex 3060	FY 2019	1		0	910
001-0800-Police	MHayse10	OptiPlex 3060	FY 2019	1		0	910
001-0800-Police	TZbikowski10	OptiPlex 3060	FY 2019	1		0	910
001-0800-Police	MWohlin10	OptiPlex 3070	FY 2020	1		0	910
001-0800-Police	JKompoltowicz10	OptiPlex 3070	FY 2020	1		0	910
001-0800-Police	PDSCVdeo10	OptiPlex 3070	FY 2020	1		0	910
001-0800-Police	RUOK10	OptiPlex 3070	FY 2020	1		0	910
001-0800-Police	DRosenburg10	OptiPlex 3080	FY 2021	1		0	910
001-0800-Police	ESantiago10	OptiPlex 3080	FY 2021	1		0	910
001-0800-Police	GGaravito10	OptiPlex 3080	FY 2021	1			910
001-0800-Police	MRaiche10	OptiPlex 3080	FY 2021	1		0	910
001-0800-Police	KMcCauley10	OptiPlex 3080	FY 2021	1		290	910
001-0800-Police	KStanley10	OptiPlex 3080	FY 2021	1		0	910
001-0800-Police	PDChief10-L	Latitude 3470	FY 2021	1			1200
001-0800-Police	PDDispatch10	Intel NUC D33217CK	FY 2021	1		0	910
001-0800-Police	PDEvidence10 (Third PC Crime Lab)	OptiPlex 3080	FY 2021	1		0	910
001-0800-Police	PWest10	OptiPlex 3020	FY 2021	1		0	910
001-0800-Police	RecordsShared10	OptiPlex 3080	FY 2021	1		0	910
001-0800-Police	RPTRRoomS10	OptiPlex 3080	FY 2021	1		0	910
001-0800-Police	TJames10	Optiplex 3040	FY 2021	1		0	910
001-0800-Police	ZRandolph10	OptiPlex 3080	FY 2021	1		0	910
001-0800-Police	FCIC Machine for Cad North (originally purchased for Swilson Comm's prj needed it)	Optiplex 7050	FY 2021	1			910
001-0800-Police	PD Spare01 (was PinesTee7)   not on cycle / will take hand me down	Latitude E6430	FY 2013	1			
001-0800-Police	PD Spare02 (was OaksTee7)   not on cycle / will take hand me down	Latitude E6430	FY 2013	1			
001-0800-Police	PDChiefCR10 (was PD1011) / not on cycle / will take hand me down	Latitude E6440	FY 2016	1			
001-0800-Police	PD Training Laptop / not on cycle / will take hand me down	Lenovo	FY 2018	1			
001-0800-Police	PD2026 / not on cycle / will take hand me down	Inspiron 5421	FY 2014	1			
001-0800-Police	iPad - Chief Not being replaced	2nd Gen	FY 2012	1			
001-0800-Police	Surface Pro 3 - Tracy Hart Not being replaced	3rd Gen	FY 2015	1			
001-0800-Police	Dell Venue Pro 11	T07G	FY 2015	1			
001-0900-Fire	Apple iPad 9.7 32 GB - Battalion Chief	iPad 9.7 Space Gray	FY 2019	1			390
001-0900-Fire	Apple iPad 9.7 32 GB - Engine 6	iPad 9.7 Space Gray	FY 2019	1			390
001-0900-Fire	Apple iPad 9.7 32 GB - Engine 7	iPad 9.7 Space Gray	FY 2019	1			390
001-0900-Fire	Apple iPad 9.7 32 GB - Fire Chief	iPad 9.7 Space Gray	FY 2019	1			390
001-0900-Fire	Apple iPad 9.7 32 GB - Rescue 6	iPad 9.7 Space Gray	FY 2019	1			390
001-0900-Fire	Apple iPad 9.7 32 GB - Truck 6	iPad 9.7 Space Gray	FY 2019	1			390
001-0900-Fire	FD-SEMS	Latitude E6430	FY 2013	1			1200
001-0900-Fire	ARoom6N10	OptiPlex 3080	FY 2021	1		0	910
001-0900-Fire	FD7Front10	OptiPlex 3080	FY 2021	1		0	910
001-0900-Fire	JMorgan10	OptiPlex 3080	FY 2021	1		0	910
001-0900-Fire	JMorgan10-L (not on cycle / will take any hand me down)	Latitude 3470	FY 2016	1			

001-0900-Fire	MJohnson10	OptiPlex 3080	FY 2021	1			910	
001-0900-Fire	FD6Captain10	OptiPlex 3050	FY 2022	1				910
001-0900-Fire	GGuarin10	OptiPlex 3050	FY 2022	1				910
001-0900-Fire	ARoom6W10	OptiPlex 3060	FY 2019	1		0	910	
001-0900-Fire	Battalion10	OptiPlex 3060	FY 2019	1		0	910	
001-0900-Fire	FD6Captain10-2	OptiPlex 3060	FY 2019	1		0	910	
001-0900-Fire	FD7-ARoom10	OptiPlex 3060	FY 2019	1		0	910	
001-0900-Fire	KPerkins10	OptiPlex 3060	FY 2019	1		0	910	
001-0900-Fire	LCalabro10	OptiPlex 3060	FY 2019	1		0	910	
001-0900-Fire	DStewart10/Intern (not on cycle / will take any hand me down) / was TCorcoran10	OptiPlex 3070	FY 2020					
001-0900-Fire	FD6Training10 (not on cycle / will take any hand me down )	OptiPlex 3010	FY 2012	1				
001-0900-Fire	NSutrick10-L (not on cycle / will take any hand me down )	Latitude E5440	FY 2015	1				
001-0900-Fire	iPad - Chief	3rd Gen	FY 2013	1				
001-0900-Fire	iPad - Leann Calbro	3rd Gen	FY 2013	1				
001-0900-Fire	Surface Pro 3 - Fire Chief	3rd Gen	FY 2015	1				
001-0900-Fire	FDTAB1 Provided spare laptop until we purchase New 1-11-18	XPS 12	FY 2013	1				
001-0900-Fire	FDTAB2	XPS 12	FY 2013	1				
001-1000-Recreation	ABradley10	OptiPlex 3060	FY 2019	1		0	910	
001-1000-Recreation	JPeters10	OptiPlex 3060	FY 2019	1		290	910	
001-1000-Recreation	RCFront1-10	OptiPlex 3060	FY 2019	1		0	910	
001-1000-Recreation	VGardner10	OptiPlex 3060	FY 2019	1		0	910	
001-1000-Recreation	WRiggs10	OptiPlex 3060	FY 2019	1		0	910	
001-1000-Recreation	BCarmichael10	OptiPlex 3070	FY 2020	1			0	910
001-1000-Recreation	PSherman10	OptiPlex 3070	FY 2020	1			0	910
001-1000-Recreation	RCFront2-10	OptiPlex 3070	FY 2020	1			0	910
001-1000-Recreation	Recreation10-L	Latitude 3410	FY 2020	1			0	1200
001-1000-Recreation	TCorcoran10	OptiPlex 3070	FY 2020	1			0	910
001-1000-Recreation	JValandingham10	OptiPlex 3080	FY 2021	1			0	910
001-1000-Recreation	iPad - Parks Director - BROKEN SCREEN	3rd Gen	FY 2013	1				
001-1000-Recreation	Surface Pro 3 - Parks Director Not being replaced	3rd Gen	FY 2015	1				
001-1010-Parks	Galaxy Tablet - ROW Foreman	Tab 4 10.1	FY 2015	1			390	
001-1010-Parks	RainBird10	Latitude 5480	FY 2022	1				1200
001-1010-Parks	MPelter10	OptiPlex 3050	FY 2022	1				910
001-1015-Right-of-Way	JFortune7	OptiPlex 3010	FY 2022	1				910
001-1015-Right-of-Way	Galaxy Tablet - ROW Foreman	Tab 4 10.1	FY 2015	1				
001-1040-Golf Operations	OaksTee10	Latitude 5480	FY 2022	1				1200
001-1040-Golf Operations	PinesTee10	Latitude 5480	FY 2022	1				1200
001-1040-Golf Operations	DTrim10	OptiPlex 3080	FY 2021	1			0	910
001-1040-Golf Operations	GolfCourseS10	OptiPlex 3040	FY 2021	1			0	910
001-1040-Golf Operations	TQuinones10	OptiPlex 3080	FY 2021	1			0	910
001-1040-Golf Operations	GCBackRM10	OptiPlex 3060	FY 2019	1		0	910	
001-1040-Golf Operations	GolfCourseN10	OptiPlex 3060	FY 2019	1		0	910	
001-1040-Golf Operations	JAtes10	OptiPlex 3060	FY 2019	1		0	910	



001-1045-Golf Maintenance	REdwards10	OptiPlex 3060	FY 2019	1		0	910
001-1045-Golf Maintenance	RHall10	OptiPlex 3060	FY 2019	1		0	910
001-1045-Golf Maintenance	GCMaint10	OptiPlex 3070	FY 2020	1		0	910
001-1060-Library (City)	LibHVACPC7 (bought fy 17 for hvac upgrades, hand me down)	Optiplex 3040	FY 2017	1			
001-1060-Library (City)	LLink10	OptiPlex 3060	FY 2019	1		0	910
001-1060-Library (City)	NCardinal10	OptiPlex 3070	FY 2020	1		0	910
001-1060-Library (City)	PGould10	OptiPlex 3080	FY 2021	1		0	910
001-1060-Library (City)	SBryan10 / was Library #15	OptiPlex 3060	FY 2019	1		910	
001-1060-Library (City)	HP Chromebook 1 (CARES Act)	16W64UT#ABA	FY 2021	1			
001-1060-Library (City)	HP Chromebook 2 (CARES Act)	16W64UT#ABA	FY 2021	1			
001-1060-Library (City)	HP Chromebook 3 (CARES Act)	16W64UT#ABA	FY 2021	1			
001-1060-Library (City)	HP Chromebook 4 (CARES Act)	16W64UT#ABA	FY 2021	1			
001-1060-Library (City)	HP Chromebook 5 (CARES Act)	16W64UT#ABA	FY 2021	1			
001-1060-Library (County)	"Command Module" / fwbwx1 (was Library #12)	OptiPlex 7050	FY 2022	1			910
001-1060-Library (County)	Public #1 / fwbwx101 (was Library #29)	OptiPlex 3050	FY 2022	1			910
001-1060-Library (County)	Public #2 / fwbwx102 (was Library #28)	OptiPlex 3050	FY 2022	1			910
001-1060-Library (County)	Public #3 / fwbwx103 (was Library #26)	OptiPlex 3050	FY 2022	1			910
001-1060-Library (County)	Public #4 / fwbwx104 (was Library #22)	OptiPlex 3050	FY 2022	1			910
001-1060-Library (County)	Public #5 / fwbwx105 (was Library #23)	OptiPlex 3050	FY 2022	1			910
001-1060-Library (County)	Public #6 / fwbwx106 (was Library #25)	OptiPlex 3050	FY 2022	1			910
001-1060-Library (County)	Public #7 / fwbwx107 (was Library #24)	OptiPlex 3050	FY 2022	1			910
001-1060-Library (County)	Children's County Nancy / fwbwx2 (was Library #16)	OptiPlex 3060	FY 2019	1		910	
001-1060-Library (County)	Circ I / fwbwx8 (was Library #20)	OptiPlex 3060	FY 2019	1		910	
001-1060-Library (County)	Circ II / fwbwx7 (was Library #17)	OptiPlex 3060	FY 2019	1		910	
001-1060-Library (County)	Circ III / fwbwx9 (was Library #10)	OptiPlex 3060	FY 2019	1		910	
001-1060-Library (County)	Kids cat by circ / fwbwx111 (was Library #02)	OptiPlex 3060	FY 2019	1		910	
001-1060-Library (County)	Kid's Circulation Staff / fwbwx6 (was Library #06)	OptiPlex 3060	FY 2019	1		910	
001-1060-Library (County)	Manager's County Tricia / fwbwx5 (was Library #19)	OptiPlex 3060	FY 2019	1		910	
001-1060-Library (County)	Parents' Internet Kids / fwbwx113 (was Library #14)	OptiPlex 3060	FY 2019	1		910	
001-1060-Library (County)	Public #8 / fwbwx114 (was Library #27)	OptiPlex 3060	FY 2019	1		910	
001-1060-Library (County)	Public #10 / fwbwx115 (was Library #07)	OptiPlex 3060	FY 2019	1		910	
001-1060-Library (County)	Transit Desk / fwbwx4 (was Library #18)	OptiPlex 3060	FY 2019	1		910	
001-1060-Library (County)	Transit Desk Steve / fwbwx10 (was Library #21)	OptiPlex 3060	FY 2019	1		910	
001-1060-Library (County)	Cat. 1 Adult Reading / fwbwx28	OptiPlex 3070	FY 2020	1			910
001-1060-Library (County)	Cat. 2 by Circ Desk / fwbwx6	OptiPlex 3070	FY 2020	1			910
001-1060-Library (County)	Cataloging Lauren / fwbwx25	OptiPlex 3070	FY 2020	1			910
001-1060-Library (County)	"ILL" Desk Maggie / fwbwx13	OptiPlex 3070	FY 2020	1			910
001-1060-Library (County)	Kids cat on table / fwbwx29	OptiPlex 3070	FY 2020	1			910
001-1060-Library (County)	PC Reservation Signon / fwbwx3	OptiPlex 3070	FY 2020	1			910
001-1060-Library (County)	Public #9 / fwbwx30	OptiPlex 3070	FY 2020	1			910
001-1060-Library (County)	Library #11 / fwbwlt1	Latitude E6440	FY 2021	1			1200
001-1070-Museum	BBurford10	OptiPlex 3050	FY 2022	1			910
001-1070-Museum	Museum10	Latitude 5480	FY 2022	1			1200

001-1070-Museum	GMeyer10	OptiPlex 3060	FY 2019	1		0	910
001-1070-Museum	MWeech10	OptiPlex 3060	FY 2019	1		0	910
001-1070-Museum	POSMuseum10	OptiPlex 3060	FY 2019	1		0	910
001-1070-Museum	SFaison10	OptiPlex 3060	FY 2019	1		0	910
001-1070-Museum	SchoolHouse10	OptiPlex 3070	FY 2020	1		0	910
001-1070-Museum	PPSvr10 (not on cycle / will take hand me down )	OptiPlex 3020					
001-1080-Cemetery	JRogers10	OptiPlex 3050	FY 2022	1			910
001-1200-Engineering Services	ANelson-Wolf10	OptiPlex 3060	FY 2019	1		0	910
001-1200-Engineering Services	CFrassetti10	OptiPlex 3060	FY 2019	1		290	910
001-1200-Engineering Services	CFrassetti10-L	MS Surface Pro 7	FY 2021	1			0 1200
001-1200-Engineering Services	ABurleson10	OptiPlex 3080	FY 2021	1			0 910
001-1200-Engineering Services	iPad - BP Team	3rd Gen	FY 2013	1			
001-1200-Engineering Services	iPad - BP Team	3rd Gen	FY 2013	1			
001-1200-Engineering Services	iPad - GIS Team	3rd Gen	FY 2012	1			
001-1200-Engineering Services	iPad - GIS Team	3rd Gen	FY 2012	1			
001-1200-Engineering Services	Surface Pro 3 - ES Director Not being replaced	3rd Gen	FY 2015	1			
001-1205-Planning & Zoning	TGibson10	OptiPlex 3080	FY 2021	1			910
001-1205-Planning & Zoning	TGibson10-L	Latitude E5440	FY 2022	1			1200
001-1205-Planning & Zoning	EYount10	OptiPlex 3050	FY 2017	1			
001-1205-Planning & Zoning	FWetzel10	OptiPlex 3060	FY 2019	1		290	910
001-1205-Planning & Zoning	JMcGowin10	OptiPlex 3080	FY 2021	1			910
001-1205-Planning & Zoning	CDSLaptop7 (not on cycle / will take hand me down )	Latitude E6440	FY 2016	1			
001-1217-Code Enforcement	BRhodes10	OptiPlex 3050	FY 2017	1			
001-1217-Code Enforcement	Apple iPad Pro (Non-LTE) / Code Enforcement / Burt Rhodes	Apple iPad Pro	FY 2018	1			
001-1217-Code Enforcement	Apple iPad Pro (Non-LTE) / Code Enforcement / Ed Moore	Apple iPad Pro	FY 2018	1			
001-1217-Code Enforcement	EMoore10	OptiPlex 3060	FY 2019	1		0	910
001-1217-Code Enforcement	BRhodes10-L	Latitude 3410	FY 2020	1			0 1200
001-1220-Fleet	MechanicEast10	OptiPlex 3050	FY 2022	1			910
001-1220-Fleet	TSheldon10	OptiPlex 3060	FY 2019	1		0	910
001-1220-Fleet	DLHenderson10	Optiplex 3040	FY 2021	1			0 910
001-1220-Fleet	ShopForeman10	OptiPlex 3080	FY 2021	1			0 910
001-1220-Fleet	TEsteves10	OptiPlex 3080	FY 2021	1			0 910
001-1220-Fleet	Fleet10-L (was JSoria7-L) / not on 5 year cycle / will take whatever hand me down is available	Latitude E5440	FY 2014	1			
001-1230-Facilities	DRSmith10	OptiPlex 3060	FY 2019	1		0	910
001-1230-Facilities	GAdams10	OptiPlex 3080	FY 2021	1			0 910
001-1230-Facilities	Galaxy Tablet - Maint. Supervisor	Tab 4 10.1	FY 2021	1			390
001-1230-Facilities	Galaxy Tablet - Traffic Tech	Tab 4 10.1	FY 2021	1			390
001-1230-Facilities	CHATrain-7 (not on cycle / will take hand me down )	Latitude E6420	FY 2011	1			
001-1240-Streets	Galaxy Tablet - Streets Foreman	Tab 4 10.1	FY 2021	1			390
106-1215-Building Inspections & Permitting	JStevens10	OptiPlex 3050	FY 2022	1			910
106-1215-Building Inspections & Permitting	KMullins10	OptiPlex 3050	FY 2022	1			910
106-1215-Building Inspections & Permitting	AVoigt10	OptiPlex 3060	FY 2019	1		290	910
106-1215-Building Inspections & Permitting	Apple iPad Pro w/ LTE / Kevin Mullins	Apple iPad Pro	FY 2021	1			1200

106-1215-Building Inspections & Permitting	Apple iPad Pro w/ LTE / BP Official	Apple iPad Pro	FY 2021	1		1200		
106-1215-Building Inspections & Permitting	Apple iPad Pro w/ LTE / Building Inspector	Apple iPad Pro	FY 2021	1		1200		
106-1215-Building Inspections & Permitting	PWTraining10	Optiplex 3040	FY 2021	1			910	
401-0520-Customer Service	LEdwards10	OptiPlex 3080	FY 2021	1			910	
401-0520-Customer Service	CGagnon10	OptiPlex 3060	FY 2019	1		0	910	
401-0520-Customer Service	JRichburg10	OptiPlex 3060	FY 2019	1		0	910	
401-0520-Customer Service	Stars10	OptiPlex 3060	FY 2019	1		0	910	
401-0520-Customer Service	TFallon10	OptiPlex 3060	FY 2019	1		0	910	
401-0520-Customer Service	Cust Svc Position (was BGustman7 )	Optiplex 3040	FY 2021	1			0	910
401-0520-Customer Service	KHart10	OptiPlex 3080	FY 2021	1			0	910
401-1300-Utility Services	EMcDonald10	OptiPlex 3050	FY 2022	1				910
401-1300-Utility Services	PWilliamson10	OptiPlex 3050	FY 2022	1				910
401-1300-Utility Services	DPayne10	OptiPlex 3060	FY 2019	1		290	910	
401-1300-Utility Services	RBenoit10	OptiPlex 3080	FY 2021	1				910
401-1300-Utility Services	Warehouse10	OptiPlex 3060	FY 2019	1		0	910	
401-1300-Utility Services	Apple iPad / Fwb GIS	IPAD 7TH GEN 32GB GRAY VZ	FY 2020	1	390			390
401-1300-Utility Services	Apple iPad / Survey Chief Tablet (8151)	Apple iPad Pro	FY 2020	1	390			390
401-1300-Utility Services	DFousek10	OptiPlex 3080	FY 2021	1			0	910
401-1305-GIS	RBrown10	OptiPlex 7070	FY 2020	1		290	1500	
401-1305-GIS	BScanlan10	Precision 3450	FY 2021	1				1700
401-1305-GIS	SHawkins10-L	Latitude E6440	FY 2021	1			0	1200
401-1305-GIS	SHawkins10	Precision 3450	FY 2021	1			290	1700
401-1310-Water Operations	WaterOpsMgr10	OptiPlex 3050	FY 2017	1				910
401-1310-Water Operations	Apple iPad 9.7 32 GB (5079) - Water Ops Tablet	iPad 9.7 Space Gray	FY 2019	1			390	
401-1310-Water Operations	Apple iPad 9.7 32 GB (5606) - Water Ops iPad 3	iPad 9.7 Space Gray	FY 2019	1			390	
401-1310-Water Operations	Apple iPad 9.7 32 GB (7452) - Waterops New	iPad 9.7 Space Gray	FY 2019	1			390	
401-1310-Water Operations	WaterOps10	OptiPlex 3060	FY 2019	1		0	910	
401-1310-Water Operations	Apple iPad 9.7 32 GB (5079) - Jerry LaPorta	iPad 9.7 Space Gray	FY 2020	1	390			390
401-1310-Water Operations	Meter10-L2			1			0	1200
401-1310-Water Operations	Meter1-L	Latitude 3410	FY 2020	1		0	1200	
401-1340-Water Distribution	Apple iPad 9.7 32 GB (4435) - Water Distribution	iPad 9.7 Space Gray	FY 2019	1			390	
401-1350-Sewer Collections & Treatment	Utilities2-10	Latitude 5480	FY 2022	1				1200
401-1350-Sewer Collections & Treatment	DFelse10	OptiPlex 3060	FY 2019	1		0	910	
401-1350-Sewer Collections & Treatment	DTran10	OptiPlex 3060	FY 2019	1		0	910	
401-1350-Sewer Collections & Treatment	Apple iPad / Lift Station Mech. (4791)	IPAD 7TH GEN 32GB GRAY VZ	FY 2020	1	390			390
401-1350-Sewer Collections & Treatment	Apple iPad / Sewer Foreman (6240)	IPAD 7TH GEN 32GB GRAY VZ	FY 2020	1	390			390
401-1350-Sewer Collections & Treatment	Apple iPad / Sewer Rounds (7576)	IPAD 7TH GEN 32GB GRAY VZ	FY 2020	1	390			390
401-1350-Sewer Collections & Treatment	JCoker10	OptiPlex 3070	FY 2020	1		0	910	
401-1350-Sewer Collections & Treatment	Sewer10	OptiPlex 3070	FY 2020	1			910	
401-1350-Sewer Collections & Treatment	Hypertac10 (was HSUPrimary7 )	OptiPlex 3020	FY 2021	1			0	910
401-1350-Sewer Collections & Treatment	JCoker10-L	Latitude 3510	FY 2021	1			0	1200
403-1360-Solid Waste	JGunn10	OptiPlex 3080	FY 2021	1			0	910
403-1360-Solid Waste	LLawrence10	OptiPlex 3060	FY 2019	1		0	910	

403-1360-Solid Waste	Galaxy Tablet - Sanitation Foreman (7440)	IPAD 7TH GEN 32GB GRAY VZ	FY 2020	1	390	390
405-1380-Stormwater	Apple iPad 9.7 32 GB - Supervisor (4964)	IPAD 9.7 32GB SPACE GRAY VZ	FY 2019	1	390	390
405-1380-Stormwater	NGunn10	OptiPlex 3060	FY 2019	1	0	910
405-1380-Stormwater	Galaxy Tablet - Street Sweeper (5271)	Tab 4 10.1	FY 2015	1		
405-1380-Stormwater	Apple iPad 9.7 32 GB - SW Supervisor (7246)	IPAD 7TH GEN 32GB GRAY VZ	FY 2020	1	390	390

TOTAL	FY2023			FY2024			FY2025			FY2026			FY2027		
431	\$	-	\$ 28,120.00	\$	1,450.00	\$ 116,630.00	\$	580.00	\$ 237,630.00	\$	870.00	\$ 83,030.00	\$	-	\$ 82,040.00

# Fleet Replacement Program

The City's Fleet Replacement Program (FRP) is a planning and budgeting tool that identifies the replacement of vehicles with a value greater than \$10,000 and a useful life of seven years or more. The replacement criteria provides a mechanism for the systematic evaluation of vehicle utilization and repair/maintenance costs, and serves as a guide for efficient and effective replacement.

Generally speaking, police patrol vehicles are replaced on a 8-year cycle and the remainder of the fleet on a 10-12 year cycle. Each year as part of the budget process, the fleet is evaluated based on established replacement criteria and a ten-year schedule of replacements is developed depending on a projection of available fiscal resources and the evaluation scoring. Vehicle replacements are funded objectively based on established criteria and funding resources. To maximize the useful life of vehicles and meet service delivery levels, vehicles may be transferred between departments prior to disposal. Prior to replacing a vehicle, an analysis is performed to determine if a less expensive car or truck would meet employee needs at a reduced operating expense to the City or if the vehicle should be removed from the fleet without replacement.

According to the economic theory of vehicle replacement, over time vehicle capital costs decline while vehicle operating costs increase. Ideally, vehicles should be replaced around the time that annual operating costs begin to outweigh annual capital costs. The FY 2022-23 budget, the eighth year of the schedule, is the only year for which funding may legally be appropriated. Future years' funding requirements are identified, but are not authorized.

## REPLACEMENT CRITERIA

Factors that are included as part of the Schedule, in order to evaluate replacement criteria include, but are not limited to: Age, Mileage, Repair/Maintenance Costs, Overall Condition, and Usage. The following chart depicts a Summary of the Vehicle Replacement Schedule.

Fund	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
General	\$ 267,000	\$ 770,000	\$ 375,000	\$ 340,000	\$ 280,000
FBC	\$ -	\$ -	\$ -	\$ -	\$ -
CRA	\$ -	\$ -	\$ -	\$ -	\$ -
Utilities	\$ 559,000	\$ 25,000	\$ 157,000	\$ 25,000	\$ -
Sanitation	\$ 372,000	\$ 275,000	\$ 295,000	\$ -	\$ 260,000
Stormwater	\$ -	\$ -	\$ -	\$ 35,000	\$ -
	\$ 1,198,000	\$ 1,070,000	\$ 827,000	\$ 400,000	\$ 540,000

<u>Priority</u>	<u>Vehicle</u>	<u>Light/Heavy/ Safety</u>	<u>Fund</u>	<u>Division</u>	<u>Department</u>	<u>Manufacture Year</u>	<u>Received Date</u>	<u>Mileage @ Purchase</u>	<u>As of 02/21/20 Last Recorded Mileage on Record</u>	<u>Miles Used since Purchase Date to 2/2/15</u>	<u>Total Cost since Purchase Date to 2/2/15</u>	<u>Replacement Yr.</u>	<u>Suggested Replacement Yr.</u>	<u>Expected Life</u>	<u>Remaining Life</u>	<u>Replacement Cost</u>	<u>Status</u>	<u>Notes</u>
	2569	Light	001	1010	Parks	2011	1/12/11	25	62532	62507	\$ 487.04	2023	2023	12	8yrs	\$25,000		On Schedule
	2619	Safety	001	0800	Police	2015	7/2/15	0	71843	71843	\$ 23,688.00	2023	2023	8	6	\$45,000		
	2620	Safety	001	0800	Police	2015	7/2/15	0	53420	53420	\$ 23,688.00	2023	2023	8	6	\$45,000		
	2621	Safety	001	0800	Police	2015	7/2/15	0	44231	44231	\$ 23,688.00	2023	2023	8	6	\$45,000		
	2624	Safety	001	0800	Police	2016	8/31/15	0	45217	45217	\$ 25,461.00	2023	2023	8	6	\$45,000		
	2625	Safety	001	0800	Police	2016	8/31/15	0	81328	81328	\$ 25,461.00	2023	2023	8	6	\$45,000		
	2626	Safety	001	0800	Police	2016	8/31/15	0	64337	64337	\$ 25,461.00	2023	2023	8	6	\$45,000		
	2627	Safety	001	0800	Police	2016	8/31/15	0	53728	53728	\$ 25,461.00	2023	2023	8	6	\$45,000		
	2633	Safety	001	0800	Police	2008	2/15/16	264306	266338	2032		2023	2023	7	7			SWAT - DONATED
	2552	Heavy	401	1350	Collections	2008	8/26/08	828	60708	59880	\$ 33,854.84	2023	2023	15	8yrs	\$450,000		Vactor
	2568	Light	401	1310	Water Ops	2011	1/12/11	25	77639	77614	\$ 3,162.05	2023	2023	12	8yrs	\$40,000		Chlorine Truck with lift
	2539	Heavy	403	1360	Solid Waste	2007	8/3/07	365	82772	82407	\$ 191,348.40	2023	2023	15	1yr	\$275,000		Residential
	2483	Safety	001	0900	Fire	2004	12/6/04	329	111144	110815	\$ 45,664.06	2024	2024	20	5-8yrs	\$500,000		Engine 7 backup
	2637	Safety	001	0800	Police	2016	6/14/16		36689			2024	2024	8	7	\$45,000		
	2638	Safety	001	0800	Police	2016	6/14/16		39574			2024	2024	8	7	\$45,000		
	2639	Safety	001	0800	Police	2016	6/14/16		54146			2024	2024	8	7	\$45,000		
	2641	Safety	001	0800	Police	2016	6/14/16		69436			2024	2024	8	7	\$45,000		
	2642	Safety	001	0800	Police	2016	6/14/16		43848			2024	2024	8	7	\$45,000		

	2643	Safety	001	0800	Police	2016	6/14/16		40225			2024	2024	8	7	\$45,000		
	2581	Light	401	1310	Water Ops	2012	3/9/12	25	87158	87133	\$ 1,119.30	2024	2024	12	9yrs	\$25,000		On Schedule
	2562	Heavy	403	1360	Solid Waste	2010	3/25/10	658	107493	106835	\$ 74,867.71	2025	2024	15	5yrs	\$275,000		Commercial
	2582	Light	001	1010	Parks	2012	3/20/12	45	55545	55500	\$ 1,002.67	2025	2025	12	9yrs	\$25,000		On Schedule
	2610	Light	001	1230	Facilities	2014	7/24/14	1	38945	38944	\$ 141.16	2025	2025	12	11yrs	\$35,000		Service Body
	2653	Safety	001	0800	Police	2017	11/22/16		35083			2025	2025	9		\$45,000		
	2654	Safety	001	0800	Police	2017	11/22/16		23900			2025	2025	9		\$45,000		
	2668	Safety	001	0800	Police	2017	7/14/17	502	30029			2025	2025	8		\$45,000		
	2669	Safety	001	0800	Police	2017	7/14/17	502	46571			2025	2025	8		\$45,000		
	2670	Safety	001	0800	Police	2017	7/14/17	502	63821			2025	2025	8		\$45,000		
	2671	Safety	001	0800	Police	2017	7/14/17	502	28378			2025	2025	8		\$45,000		
	2672	Safety	001	0800	Police	2017	7/14/17	502	44883			2025	2025	8		\$45,000		
	2580	Light	401	1350	Sewer Collections	2012	2/1/12	25	63725	63700	\$ 1,058.10	2025	2025	12	9yrs	\$35,000		Camper Shell
	2583	Light	401	1340	Water Distribution	2012	3/28/12	25	69990	69965	\$ 423.45	2025	2025	12	9yrs	\$35,000		On Schedule
	2594	Light	401	1310	Water Ops	2014	3/24/14	28	82034	82006	\$ 68.24	2025	2025	12	11yrs	\$25,000		On Schedule
	2607	Light	401	1350	Sewer Collections	2014	5/28/14	5	93350	93345	\$ 957.66	2025	2025	12	11yrs	\$27,000		On Schedule
	2608	Light	401	1340	Water Distribution	2014	6/3/14	1	41913	41912	\$ 276.64	2025	2025	12	11yrs	\$35,000		On Schedule
	2560	Light	403	1360	Solid Waste	2009	9/2/09	25	56879	56854	\$ 1,454.90	2025	2025	15	6yrs	\$25,000		On Schedule
	2631	Heavy	403	1360	Solid Waste	2016	1/21/16	503	26357	25854	\$ 90,680.00	2025	2025	12	12	\$135,000		
	2632	Heavy	403	1360	Solid Waste	2016	1/21/16	502	55060	54558	\$ 90,680.00	2025	2025	12	12	\$135,000		
	2611	Light	001	1015	ROW	2014	7/24/14	5	27806	27801	\$ 888.90	2026	2026	12	11yrs	\$27,000		On Schedule (ROW)
	2613	Light	001	1200	Engineering Utilities	2014	11/13/14	2	56147	56145	\$ 25.08	2026	2026	12	11yrs			On Schedule
	2675	Safety	001	0800	Police	2018	4/25/18		9020			2026	2026	8				
	2676	Safety	001	0800	Police	2018	4/16/18		12790			2026	2026	8				

	2677	Safety	001	0800	Police	2018	5/15/18		19324			2026	2026	8				
	2678	Safety	001	0800	Police	2018	5/15/18		16400			2026	2026	8				
	2679	Safety	001	0800	Police	2018	5/22/18		14380			2026	2026	8				
	2681	Safety	001	0800	Police	2018	6/13/18	563	10726			2026	2026	8				
	2683	Safety	001	0800	Police	2018	6/15/18	10	7866			2026	2026	8				
	2595	Light	401	1310	Water Ops	2014	3/24/14	26	41970	41944	\$ 13.71	2026	2026	12	11yrs	\$25,000		On Schedule
	2612	Light	405	1380	Stormwater	2014	7/24/14	1	40803	40802	\$ 390.64	2026	2026	12	11yrs	\$35,000		On Schedule
	2614	Light	001	1240	Street	2015	1/8/15	366	54114	53748	\$ 141.15	2027	2027	12	12yrs			On Schedule
	2615	Light	001	1220	Fleet	2015	1/22/15	508	25671	25163	\$ 32,240.00	2027	2027	12	12yrs	\$35,000		On Schedule
	2616	Safety	001	0900	Fire	2015	3/12/15	499	39846	39347	\$ 30,928.00	2027	2027	12	11			New Bat Chief Tahoe
	2622	Light	001	1000	Recreation	2015	7/10/15	0	7415	7415	\$ -	2027	2027	12	11	\$35,000		
	2623	Light	001	1000	Recreation	2015	7/28/15	0	12890	12890	\$ -	2027	2027	12	11	\$30,000		
	2629	Light	001	1000	Recreation	2016	12/3/15	353	12074	11721	\$ 25,967.25	2027	2027	12	11			
	2630	Light	001	1010	Parks	2016	12/21/15	376	36265	35889	\$ 19,422.00	2027	2027	12	11			
	2656	Safety	001	0800	Police	2017	1/19/17		25705			2027	2027	10		\$45,000		malibu
	2664	Safety	001	0800	Police	2017	4/18/17		33115			2027	2027	10		\$45,000		Camry
	2665	Safety	001	0800	Police	2017	4/19/17		33031			2027	2027	10		\$45,000		Altima
	2666	Safety	001	0800	Police	2017	4/20/17	310	31431			2027	2027	10		\$45,000		Frontier
	2689	Safety	001	0800	Police	2019	12/5/18	443	12879			2027	2027	8				
	2628	Light	106	1215	Building & Zoning	2015	8/14/15	0	36240	36240	\$ 19,199.00	2027	2027	12	11			
	2588	Heavy	403	1360	Solid Waste	2012	8/13/12	1270	65594	64324	\$ 25,033.01	2027	2027	15	7yrs	\$260,000		Commercial
	2644	Light	001	1230	Facilities	2016	7/5/16	333	16552			2028	2028	12	12			
	2645	Light	001	1010	Parks	2016	7/20/16	367	21054			2028	2028	12	12			
	2646	Light	001	1217	Code Enforcement	2016	7/20/16	332	12199			2028	2028	12	12			
	2647	Light	001	1380	Stormwater	2016	7/28/16	334	10735			2028	2028	12	12			
	2648	Safety	001	0900	Fire	2016	7/28/16	389	29760			2028	2028	12	12			move to inspections
	2673	Safety	001	0800	Police	2018	3/1/18	438	31028			2028	2028	10				
	2687	Safety	001	0800	Police	2018	11/6/18	339	11107			2028	2028	10				
	2635	Light	106	1215	Building & Zoning	2016	6/2/16	366	26585			2028	2028	12	12			



	2593	Heavy	401	1350	Sewer Collections	2013	10/24/13	1	18286	18285	\$ 36.43	2028	2028	15	13yrs	\$75,000		Dump Truck
	2634	Light	401	1310	Water Ops	2016	6/2/16	338	63155			2028	2028	12	12			
	2649	Light	401	1350	Sewer Collections	2016	8/16/16	373	22355			2028	2028	12	12			
	2663	Safety	001	0800	Police	2017	4/11/17	336	37149			2029	2029	12		\$45,000		Travel Car - PD
	2692	Safety	001	0800	Police	2019	4/10/19	331	11937			2029	2029	10				Chief Car - Expedition
	2584	Heavy	403	1360	Solid Waste	2012	3/30/12	1776	17677	15901	\$ 24,241.07	2029	2029	15	7yrs	\$260,000		Special Needs
	2596	Heavy	403	1360	Solid Waste	2014	3/26/14	2322	59207	56885	\$ 4,865.86	2029	2029	15	10	\$260,000		Good Shape
	2617	Heavy	403	1360	Solid Waste	2015	4/14/15	145	54331	54186	\$ 208,023.00	2030	2030	15	11	\$260,000		Commercial
	2636	Light	403	1360	Solid Waste	2016	6/2/16	360	24022			2031	2031	15				
	2586	Safety	001	0900	Fire	2012	5/11/12	2102	52385	50283	\$ 2,974.31	2032	2032	20	9yrs	\$999,000		New Engine
	2597	Heavy	001	1230	Facilities	2014	4/4/14	46	8372	8326	\$ 193.92	2032	2032	18	18yrs			New Bucket Truck
	2659	Heavy	403	1360	Solid Waste	2017	3/6/17	318	27053			2032	2032					
	2685	Heavy	403	1360	Solid Waste	2018	9/10/18	1600	16383			2033	2033					
	2694	Heavy	403	1360	Solid Waste	2020	5/20/19	584	9641			2034	2034					Knuckleboom
	2618	Safety	001	0900	Fire	2015	5/5/15	0	36980	36980	\$ -	2035	2035	20	20			New Engine
	2474	Heavy	001	1350	Sewer Collections	2017	10/17/03	50507	72368	67495	\$ 12,237.72	2032	?	15	?	\$ 30,000		Daniel?
	401	Safety	001	0900	Fire	1947	10/1/47	4324	6834	2510	\$ 8,781.75	1947	NA		NA			Show Truck
	2651	Light	001	1220	Fleet	2016	10/27/16	362	19363									
	2660	Light	001	1010	Parks	2017	3/24/17		23764									
	2661	Light	001	1010	Parks	2017	3/24/17		15329									
	2667	Heavy	001	1240	Street	2017	5/4/17	342	11127									
	2674	Safety	001	0800	Police	2018	3/28/18	327	25715									
	2680	Safety	001	0800	Police	1998	5/30/18											Duece and a half
	2682	Light	001	1015	ROW	2018	6/14/18	363	6884									
	2686	Light	001	1230	Facilities	2018	8/23/18	334	3856									
	2691	Safety	001	0900	Fire	2019	3/13/19	347	5814									Chief Car
	2693	Light	001	1000	Recreation	2019	5/9/19	340	4551									
	2696	Safety	001	0900	Fire	2019	7/31/19	324										Fire Rescue

	2697	Heavy	001	1000	Recreation	2019	8/14/19	350	1111									Flat Bed Dump Body
	2700	Light	001	0200	City Mgr	2020	9/20/19	503	3851									Tahoe
	2701	Safety	001	0800	Police	2020	10/14/19	73										Interceptor SUV
	2702	Safety	001	0800	Police	2020	11/6/19		2763									Jeep Grand Cherokee
	2704	Safety	001	0800	Police	2019	1/16/20	491										Evidence Van
	2705	Safety	001	0800	Police	2019	1/16/20	356										Black SUV
	2706	Safety	001	0800	Police	1980	2/4/20	5882										Armored Vehicle
	2708	Light	001	1010	Parks	2020	2/12/20	347										Chevy Silverado
	2709	Safety	001	0800	Police	2020	3/18/20	353										Ford F-150
	2710	Light	001	1010	Parks	2020	3/18/20	16										Chevy Silverado
	2699	Light	106	1215	Building & Zoning	2019	8/27/19	330	3072									F-150
	2652	Heavy	401	1340	Water Distribution	2016	11/9/16		25400									
	2655	Heavy	401	1350	Sewer Collections	2016	1/12/17	349	15573									
	2658	Heavy	401	1350	Sewer Collections	2017	2/17/17	350	2042									
	2684	Heavy	401	1350	Sewer Collections	2018	7/3/08	364	6627									Crane truck
	2695	Heavy	401	1340	Water Distribution	2019	7/18/19	330	1116									Flat Bed Dump Body
	2698	Light	401	1310	Water Ops	2019	8/27/19	387	3425									F-150
	2711	Heavy	403	1360	Solid Waste	2020	4/12/20	1373										Side Loader
	2712	Heavy	403	1360	Solid Waste	2020	5/11/20											Side Loader
	2650	Heavy	405	1380	Stormwater	2016	9/28/16	3280	14029									Elgin Eagle Sweeper
	2662	Heavy	405	1380	Stormwater	2017	4/3/17	740	5116									
	2688	Light	405	1380	Stormwater	2018	11/6/18	374	9123									DOC Van
	2690	Heavy	405	1350	Sewer Collections	2019	2/13/19	2146	8101									Vactor
	2703	Heavy	405	1380	Stormwater	2020	11/4/19	328	742									F-350
	2707	Heavy	405	1380	Stormwater	2020	2/12/20	340										Chevy Silverado

# Capital Improvements Program

The City's Capital Improvements Program (CIP) is a five-year planning and budgeting tool that identifies the acquisition, construction, replacement, or renovation of facilities and infrastructure with a value greater than \$25,000 and a useful life of ten years or more. Capital expenditures may be recurring (e.g. street resurfacing) or non-recurring (e.g. construction of a new park).

## CIP PROCESS

The FY 2021-22 budget, the first year of the CIP, is the only year for which funding may legally be appropriated. Future years' funding requirements are identified, but are not authorized. The CIP provides information on the current and long-range infrastructure needs of the City and provides a mechanism for balancing needs and resources as well as setting priorities and schedules for capital projects. Each project or program is assigned a four-digit CIP number so expenditures can be easily tracked during the year and also across years.

Each year as part of the budget process, the list of projects is reviewed for relevance, need, cost, and priority. The five-year CIP is revised annually based on the following parameters:

- Relevance to City Council priorities, and Federal or State mandates
- Maintenance and preservation of current infrastructure
- Public health and safety
- Operating budget impact
- Recreational, cultural or aesthetic value
- Funding source



Each submission is reviewed on an annual basis and ranked in accordance with the above criteria. Once prioritized, the funding source is identified and the project is placed in the budget if funding is available.

The Enterprise Funds (Utilities, Sanitation, and Stormwater) are funded with user fees and do not compete with other City projects for funding. The estimated project costs to be funded within the CIP include all costs related to design, engineering, acquisition, construction, and project management.

The City's Strategic Plan Objectives are referenced throughout this document. Each CIP is categorized by objective. In addition to the text, these objectives are highlighted through icons. Please reference the Table of Contents for locations of more information regarding the City's Strategic Plan.

### **Objective #1 – City Employees**

In April 2022, City Council directed Staff to focus on City Employees moving forward. Numerous employee incentives are included in the FY 2022-23 budget.



### **Objective #2 – Downtown Master Plan / Around the Mound Implementation**

In Fall 2022, FDOT will award the contract for the PD&E phase of Around the Mound to which the City has allocated up to \$1 million as a match; the PD&E phase will take approximately two years to complete; in FY 2021-22, the implementation of the Downtown Master Plan proceeded with the completion of an Infrastructure Master Plan and Library Relocation Study.



### **Objective #3 – Expansion of City Recreation Amenities**

In FY 2022-23, the design of the Preston Hood Athletic Complex Expansion will be completed by January 1, 2023 with construction starting in April 2023.

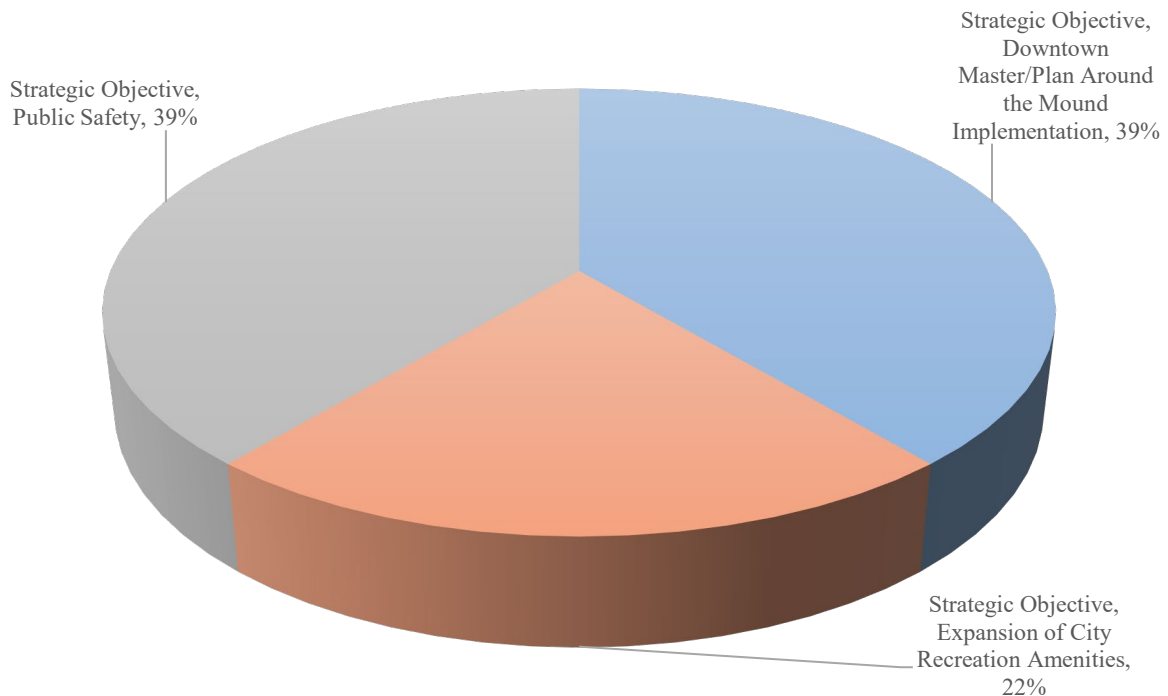


### **Objective #4 – Public Safety**

For FY 2022-23, new pay scales for Fire and Police Departments will be implemented to allow the City to remain competitive for recruitment and retention of Firefighters and Police Officers.



### PROJECTS BY STRATEGIC OBJECTIVE



### FINANCING ALTERNATIVES

Capital improvements may be funded by a variety of means depending on the nature of the project, availability of funds, and the policies of City Council. Financing decisions are made based on established City policies and available financing options directly related to project timing and choice of revenue sources. The funding methodology for the CIP is reliant upon available resources including funds from grants and user fees, useful life of the improvement, and sharing the costs between current and future users. While some projects can be delayed until funds from existing revenues are available, others cannot. The City explores all options such as ad valorem taxes, grants, user fees, bonds, loans, and reserves to fund improvements. The following financing sources are available to fund the CIP:

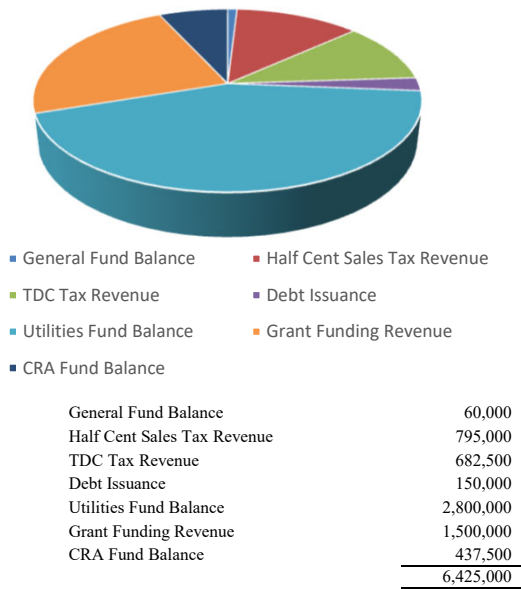
- **Ad Valorem Taxes** – The City rarely uses property taxes as a debt security due largely to the required electoral approval (voter referendum) prior to issuance. Property taxes are directly linked to the assessed value of individual property, not to the consumption of specific goods and services (e.g. sales tax).
- **Non-Ad Valorem Revenues** – Non-ad valorem revenues can be pledged to support various types of bond issues. Such bonds are similar to general obligation bonds in that proceeds are often used for general government purposes and repayment is unrelated to the revenue generating capacity of the project being financed. However, unlike general obligation bonds, non-ad valorem revenue bonds are payable solely from revenues derived from the pledged revenue (such as sales tax, local option fuel tax, and the guaranteed portion of municipal revenue sharing).

- Special Revenue Sources – Include the following:
  - Impact Fees – Fees charged in advance of new development and designed to help pay for infrastructure needs resulting from the new development. These fees may only be charged to those who directly benefit from the new capital improvement and the fee must fairly reflect the cost of the improvements (e.g. water and sewer impact fees).
  - Special Assessments – Like impact fees, special assessments are levied against residents, agencies, or districts that directly benefit from the new service or improvement (e.g. sidewalks and street paving) and must be apportioned fairly.
- User Fees and Charges – These revenues include a variety of license and permit fees, facility and program fees, and fines. They are rarely used as debt security for non-Enterprise Fund capital projects, but could be a source of direct funding of a small capital improvement.
- Enterprise Fund User Fees – These revenues are derived from self-supporting business enterprises - utilities, sanitation, and stormwater - which provide services in return for compensation. The enterprise revenue used to secure debt is commonly termed “net-revenue” consisting of gross revenues less operating costs.
- Note – A written, short-term promise to repay a specified amount of principal and interest on a certain date, payable from a defined source of anticipated revenue. Usually notes mature in one year or less. Rarely used by the City.
- Commercial Paper - Generally defined as short term, unsecured promissory notes issued by organizations of recognized credit quality, usually a bank. Rarely used by the City.
- Bond – An issuer’s obligation to repay a principal amount on a certain date (maturity date) with interest at a stated rate. Bonds are distinguishable from notes in that notes mature in a much shorter time period.
  - General Obligation Bonds – A bond secured by the full faith and credit of the City’s ad valorem taxing power. These are rarely used in Florida, and by the City in particular, due to the requirement for a voter referendum.
  - Revenue Bonds – Bonds payable from a specific revenue source, not the full faith and credit of an issuer’s taxing power and require no electoral approval. Pledged revenues are often generated by the operation or project being financed (e.g. sales tax, water user fees, golf user fees).

**CITY OF FORT WALTON BEACH, FL**  
**Five Year Capital Improvements Program**

CIP	Project Name	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FIVE YEAR TOTAL
TBD	FWB PD Carport	50,000	-	-	-	-	50,000
Public Safety		50,000	-	-	-	-	50,000
TBD	Arts & Culture Strategic Plan Implementation	125,000	-	-	-	-	125,000
TBD	Preston Hood Batting Cage Structure	275,000	-	-	-	-	275,000
TBD	Preston Hood Complex Expansion	150,000	500,000	500,000	500,000	500,000	2,150,000
Recreation		550,000	500,000	500,000	500,000	500,000	2,550,000
5309	Ferry Park Area Traffic Analysis	60,000	-	-	-	-	60,000
5306	Sidewalk Improvements	150,000	150,000	150,000	150,000	150,000	750,000
TBD	Street Resurfacing	400,000	400,000	400,000	400,000	400,000	2,000,000
Streets		610,000	550,000	550,000	550,000	550,000	2,810,000
<b>GENERAL FUND TOTAL</b>		<b>1,210,000</b>	<b>1,050,000</b>	<b>1,050,000</b>	<b>1,050,000</b>	<b>1,050,000</b>	<b>5,410,000</b>
TBD	Branding & Wayfinding	50,000	-	-	-	-	50,000
TBD	Liza Jackson Waterfront Park Design	75,000	1,000,000	-	-	-	1,075,000
TBD	Heritage Park & Cultural Center Addition	790,000	400,000	-	-	-	1,190,000
<b>CRA FUND TOTAL</b>		<b>915,000</b>	<b>1,400,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,315,000</b>
TBD	Water Meter Replacements	3,000,000	-	-	-	-	3,000,000
TBD	Brooks Bridge Water Relocation	500,000	500,000	-	-	-	1,000,000
Water Distribution		3,500,000	500,000	-	-	-	4,000,000
TBD	Sewer System Grouting & Lining	50,000	50,000	50,000	50,000	50,000	250,000
TBD	Brooks Bridge Sewer Relocation	750,000	750,000	-	-	-	1,500,000
Sewer Collection & Treatment		800,000	800,000	50,000	50,000	50,000	1,750,000
<b>UTILITIES FUND TOTAL</b>		<b>4,300,000</b>	<b>1,300,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>5,750,000</b>
<b>GRAND TOTAL - ALL FUNDS</b>		<b>6,425,000</b>	<b>3,750,000</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>13,475,000</b>

Where it comes from...



...And where it goes



Operating & 1/2 Cent Sales Tax Revenues	FUNDING METHODOLOGY						FY 2022-23 TIMELINE	
	TDC Tax Revenues	Grant	Bond / Debt Issue	Other <sup>(1)</sup> / In-Kind <sup>(2)</sup>	Fund Bal / Net Assets	FIVE YEAR TOTAL	Estimated Start	Project Duration
50,000	-	-	-	-	-	50,000	Oct 2022	12 months
50,000	-	-	-	-	-	50,000		
-	125,000	-	-	-	-	125,000	Oct 2022	36 months
195,000	80,000	-	-	-	-	275,000	Oct 2022	12 months
-	-	-	2,150,000	-	-	2,150,000	Oct 2022	36 months
195,000	205,000	-	2,150,000	-	-	2,550,000		
-	-	-	-	-	60,000	60,000	Oct 2022	12 months
750,000	-	-	-	-	-	750,000	Oct 2022	12 months
2,000,000	-	-	-	-	-	2,000,000	Oct 2022	12 months
2,750,000	-	-	-	-	60,000	2,810,000		
2,995,000	205,000	-	2,150,000	-	60,000	5,410,000		
-	50,000	-	-	-	-	50,000	Oct 2022	12 months
-	1,037,500	-	-	-	37,500	1,075,000	Oct 2022	12 months
-	790,000	-	-	-	400,000	1,190,000	Oct 2022	36 months
-	1,877,500	-	-	-	437,500	2,315,000		
-	-	1,500,000	-	-	1,500,000	3,000,000	Oct 2022	24 months
-	-	-	-	-	1,000,000	1,000,000	Oct 2022	24 months
-	-	1,500,000	-	-	2,500,000	4,000,000		
-	-	-	-	-	250,000	250,000	Oct 2022	12 months
-	-	-	-	-	1,500,000	1,500,000	Oct 2022	24 months
-	-	-	-	-	1,750,000	1,750,000		
-	-	1,500,000	-	-	4,250,000	5,750,000		
2,995,000	2,082,500	1,500,000	2,150,000	-	6,830,000	13,475,000		

*Italics denotes a project beyond the current five-year CIP horizon.*

<sup>(1)</sup>Other includes special assessments and land sales.

<sup>(2)</sup>In-kind matching grant contributions are budgeted as operational expenses (usually personal services).

Note: Some projects also have carry-over funds, which are not included in these totals but noted as part of the budget resolution at the end of the budget document.



**Capital Improvement Program (CIP)**

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

			<b>Priority No.</b>
<b>Project Title:</b>	<b>Carport - FWBPD</b>		
<b>Responsible Department:</b>	Police	<b>Neighborhood/Loc</b>	
<b>Responsible Division:</b>	Police - Support Services	<b>Project Manager:</b>	
<b>Project Category:</b>	Public Buildings	<b>Project Type:</b>	
<b>Project Number:</b>		<b>Estimated Useful Life (years):</b>	
<b>Criteria Type:</b>		<b>Projected Date of Completion:</b>	

<b>Project Description/Justification:</b>	
Construction of Carport in PD's secure parking lot area to cover sensitive equipment and speed trailers.	
<b>FY 2023</b>	Construction of Carport in PD secure parking lot
<b>FY 2024</b>	
<b>FY 2025</b>	
<b>FY 2026</b>	
<b>FY 2027</b>	

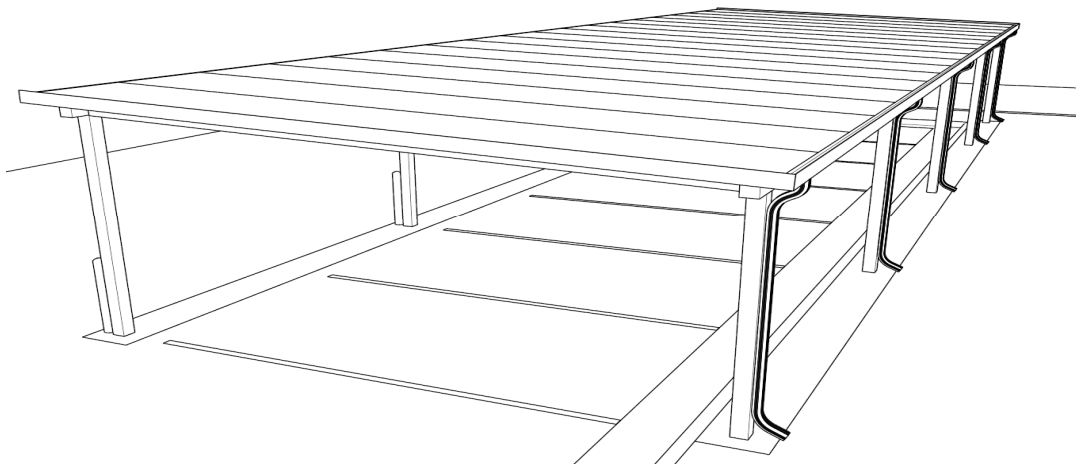
BUDGETED EXPENDITURE SCHEDULE							
Project Elements:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Project Cost
Improvements	50,000	-	-	-	-	50,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>

<b>Expenses From Prior Year(s):</b>		<b>Funded from Prior Yr. Revenue:</b>	<b>\$0</b>
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<b>Prior Year Activity on Project:</b>	
<b>FY 2022</b>	
<b>FY 2021</b>	
<b>FY 2020</b>	
<b>FY 2019</b>	
<b>FY 2018</b>	

Revenue Funding Summary:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Revenue
City Funding	50,000	-				50,000	
Grant Funding	-		-			-	
Debt Financing						-	
Other Outside Funding						-	
Revenue Enhancements	-	-	-	-	-	-	
<b>Total Revenue Funding:</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>

*Strategy #1: Economic Diversification & Resiliency*



**Capital Improvement Program (CIP)**

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

				<b>Priority No.</b>	<b>1</b>
<b>Project Title:</b>	<b>City of FWB Recreation Complex Addition "Phase 3"</b>				
<b>Responsible Department:</b>	Recreation & Cultural Services	<b>Neighborhood/Loc</b>	Seabreeze		
<b>Responsible Division:</b>	Parks	<b>Project Manager:</b>	Jeff Peters		
<b>Project Category:</b>	Park Facilities	<b>Project Type:</b>	Multi-Year		
<b>Project Number:</b>		<b>Estimated Useful Life (years):</b>	25		
<b>Criteria Type:</b>	Continues Existing Project	<b>Projected Date of Completion:</b>	09/30/24		

**Project Description/Justification:**

Add on to existing Athletic Complex that was constructed in 2016. Current facility has 10 fields. The new addition would add 4 more multipurpose fields.

<b>FY 2023</b>	Construct 4 Lighted Multipurpose Athletic Fields, Parking, Restroom building, storage, and exercise trail
<b>FY 2024</b>	
<b>FY 2025</b>	
<b>FY 2026</b>	
<b>FY 2027</b>	

**BUDGETED EXPENDITURE SCHEDULE**

Project Elements:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Project Cost
Improvements	3,000,000	500,000	500,000	500,000	500,000	5,000,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>3,000,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>5,000,000</b>	<b>5,000,000</b>

<b>Expenses From Prior Year(s):</b>		<b>Funded from Prior Yr. Revenue:</b>	<b>\$0</b>
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**Prior Year Activity on Project:**

<b>FY 2022</b>	Demo old Public Works Site
<b>FY 2021</b>	Master Plans completed for Phase 3
<b>FY 2020</b>	Completed Volleyball Complex
<b>FY 2019</b>	Completed Skatepark
<b>FY 2018</b>	Completed Preston Hood Athletic Complex

Revenue Funding Summary:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Revenue
City Funding	2,500,000	-				2,500,000	
Grant Funding	-		-			-	
Debt Financing						-	
Other Outside Funding	500,000	500,000	500,000	500,000	500,000	2,500,000	
Revenue Enhancements	-	-	-	-	-	-	
<b>Total Revenue Funding:</b>	<b>3,000,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>5,000,000</b>	<b>5,000,000</b>

**Strategy #1: Economic Diversification & Resiliency**

**Capital Improvement Program (CIP)**

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

				<b>Priority No.</b>	<b>4</b>
<b>Project Title:</b>	<b>Sidewalk Improvements</b>				
<b>Responsible Department:</b>	Utility Services	<b>Neighborhood/Loc</b>	Citywide		
<b>Responsible Division:</b>	Streets	<b>Project Manager:</b>	Daniel Payne		
<b>Project Category:</b>	Infrastructure	<b>Project Type:</b>	Multi-Year		
<b>Project Number:</b>	5306	<b>Estimated Useful Life (years):</b>	25		
<b>Criteria Type:</b>	Improve Existing Svs/Infrastructure	<b>Projected Date of Completion:</b>	09/30/23		

**Project Description/Justification:**

The project constructs new and infill sidewalks for the purpose of providing a pedestrian transportation network throughout the entire City that will link the residential neighborhoods to each other and to public, recreational and commercial land uses. The City has categorized sidewalks into two distinct areas: high needs areas around schools and residential areas outside those areas routinely traveled by school children. The project objective is to install sidewalks on at least one side of all residential local streets and on both sides of all collector and arterial roadways.

<b>FY 2023</b>	List Subject to Segments identified in 5-Year Sidewalk Connectivity Plan per City Strategic Plan
<b>FY 2024</b>	List Subject to Segments identified in 5-Year Sidewalk Connectivity Plan per City Strategic Plan
<b>FY 2025</b>	List Subject to Segments identified in 5-Year Sidewalk Connectivity Plan per City Strategic Plan
<b>FY 2026</b>	List Subject to Segments identified in 5-Year Sidewalk Connectivity Plan per City Strategic Plan
<b>FY 2027</b>	List Subject to Segments identified in 5-Year Sidewalk Connectivity Plan per City Strategic Plan

**BUDGETED EXPENDITURE SCHEDULE**

Project Elements:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Project
Improvements	150,000	150,000	150,000	150,000	150,000	750,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>750,000</b>	<b>775,000</b>

<b>Expenses From Prior Year(s):</b>	<b>\$25,000</b>	<b>Funded from Prior Yr. Revenue:</b>	<b>\$25,000</b>
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**Prior Year Activity on Project:**


<b>FY 2022</b>	Lake Drive NW from Memorial Parkway to 321 Lake Drive NW, Hollywood Blvd NW from north side of right-of-way from west property line of 6 Beal Pkwy NW to Beak Pkwy, Robinwood Drive NW from west side of right-of-way from Hollywood Blvd NW to Jet Drive NW, First Street SW from north side of right-of-way from Robinwood Drive SW to St Mary Avenue SW then to the south driveway of 119 St Mary Avenue SW, Walter Martin Road NE from north side of the right-of-way from Beal Pkwy, NE to west property line of 100 Eglin Pkwy NE, and Alder Avenue SE from west side of right-of-way from south property line of 14 Alder Avenue SE to Fourth Street SE.
<b>FY 2021</b>	Cinderella Lane / Various Areas
<b>FY 2020</b>	California Drive NE from 126 California Drive NE to Oregon Drive NE (Bud Day Trail Extension)
<b>FY 2019</b>	N/A
<b>FY 2018</b>	N/A

Revenue Funding Summary:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Revenue
City Funding	150,000	150,000	150,000	150,000	150,000	750,000	
Grant Funding	-	-	-	-	-	-	
Debt Financing	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	
<b>Total Revenue Funding:</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>750,000</b>	<b>775,000</b>

*Strategy #1: Economic Diversification & Resiliency*

**Capital Improvement Program (CIP)**

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)



				Priority No.	2
Project Title:	Street Resurfacing				
Responsible Department:	Utility Services	Neighborhood/Loc	Citywide		
Responsible Division:	Streets	Project Manager:	Daniel Payne		
Project Category:	Infrastructure	Project Type:	Multi-Year		
Project Number:	5018	Estimated Useful Life (years):	25		
Criteria Type:	Improve Existing Svs/Infrastructure	Projected Date of Completion:	09/30/23		

**Project Description/Justification:**

The City resurfaces a portion of roadways each year. Resurfacing is accomplished by conventional overlay or milling and resurfacing. Overlaying a road surface required the use of compacted SP 9.5 asphalt to a depth of 1" to 1 1/2" over the existing surface. Milling and resurfacing requires cutting the existing asphalt surface down and applying a new coat of asphalt on top. Preventative maintenance prevents roadways from deteriorating to a point requiring more costly complete rehabilitation, and provides a safe, comfortable, and aesthetically pleasing transportation network.

<b>FY 2023</b>	Sotir Street NW from Memorial Parkway NW to Bayou Woods Drive NW. Hudson Drive NW from Fliva Avenue to Sotir Street NW, Alabama Alley. Stafford Circle NE from Mooney Road NE to Cul-de-sac, Carlyle Court NE from Merioneth Drive NE to Cul-de-sac, White Wilson alley.
<b>FY 2024</b>	Coral Drive SW from Robinwood Drive SW to Memorial Parkway SW.
<b>FY 2025</b>	Coral Drive SW from Memorial Parkway SW to Hollywood Boulevard SW.
<b>FY 2026</b>	Striping on Sleepy Oaks from Yacht Club Drive to Mimosa Street, Brooks Street, Alconese Avenue and Robinwood Drive south of Hollywood Boulevard.
<b>FY 2027</b>	Ready Avenue NW from Lovejoy Road NW to Hollywood Boulevard NW.

**BUDGETED EXPENDITURE SCHEDULE**

Project Elements:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Project Cost
Improvements	400,000	400,000	400,000	400,000	400,000	2,000,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>2,000,000</b>	<b>2,573,586</b>

**Expenses From Prior Year(s):**

\$573,586

**Funded from Prior Yr. Revenue:**

\$573,586

**Prior Year Activity on Project:**

<b>FY 2022</b>	Golf Course Drive NE from S. Fairway Avenue NE to N. Fairway Avenue NE, Fairway Avenue NE from Mooney Road NE to Wedgewood Lane NE, Powell Drive NE from S. Fairway Avenue NE to Eagle Street NE.
<b>FY 2021</b>	Robinwood Drive NW from Hollywood Boulevard SW to Holmes Boulevard NW. Temple Avenue SW from Hollywood Boulevard SW to Coral Drive SW.
<b>FY 2020</b>	Yacht Club Drive NE from Cinco Bayou to Ferry Road NE. Hughes Street NE from Cinco Bayou to Ferry Road NE. Industrial Street NW from West of Fort Walton Concrete to East of Fort Walton Concrete. Victoria Place NW from Oakland Circle NW to Marie Circle NW. 4th Street SE alley from 3rd Street SE to 4th Street SE.
<b>FY 2019</b>	Hill Avenue NW from City Limits to Lovejoy Road NW, Smith Drive NE from 319 Smith Drive NE to Gardner Drive NE, Gardner Drive NE from Smith Drive NE to 346 Gardner Drive NE, McArthur Avenue from Sotir to Beal Parkway and 417 Hollywood Boulevard. Striping along Walter Martin NE from Eglin Parkway NE to Beal Parkway NE
<b>FY 2018</b>	Marilyn Avenue NW from Rogers Street NW to Holmes Boulevard NW, Ferry Road NE from Yacht Club Drive NE to entrance of the Yacht Club, Holmes Boulevard NW from the Wright Parkway NW to Memorial Parkway NW, and Wright Parkway NW Alley.

Revenue Funding Summary:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Revenue
City Funding	400,000	400,000	400,000	400,000	400,000	2,000,000	
Grant Funding	-		-			-	
Debt Financing						-	
Other Outside Funding						-	
Revenue Enhancements	-	-	-	-	-	-	
<b>Total Revenue Funding:</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>2,000,000</b>	<b>2,573,586</b>


*Strategy #1: Economic Diversification & Resiliency*





### Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)



			Priority No.
Project Title:	Community Redvelopment Area (CRA) Wayfinding Signage System		
Responsible Department:	Community Redvelopment	Neighborhood/Loc	East Miracle Strip
Responsible Division:	CRA	Project Manager:	Chris Frassetto
Project Category:	Infrastructure	Project Type:	Multi-Year
Project Number:		Estimated Useful Life (years):	20
Criteria Type:	Improve Existing Svs/Infrastructure	Projected Date of Completion:	09/30/29

#### Project Description/Justification:

The Community Redevelopment Area (CRA) Plan identifies locations for updated wayfinding signage through the CRA to establish a unique identity for the CRA and enhance the CRA's vision to improve economic development, quality of life, and sense of community.

<b>FY 2023</b>	Design of CRA wayfinding signage program
<b>FY 2024</b>	Install wayfinding in West Waterfront, South Beal Pkwy, & Uptown Industrial Districts
<b>FY 2025</b>	Install wayfinding in Eglin Commercial, Health and Wellness, & Central Residential Districts
<b>FY 2026</b>	
<b>FY 2027</b>	Install wayfinding in Downtown Core District

#### BUDGETED EXPENDITURE SCHEDULE

Project Elements:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Project Cost
Improvements	65,000	65,000	65,000	-	30,000	225,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>65,000</b>	<b>65,000</b>	<b>65,000</b>	<b>-</b>	<b>30,000</b>	<b>225,000</b>	<b>225,000</b>

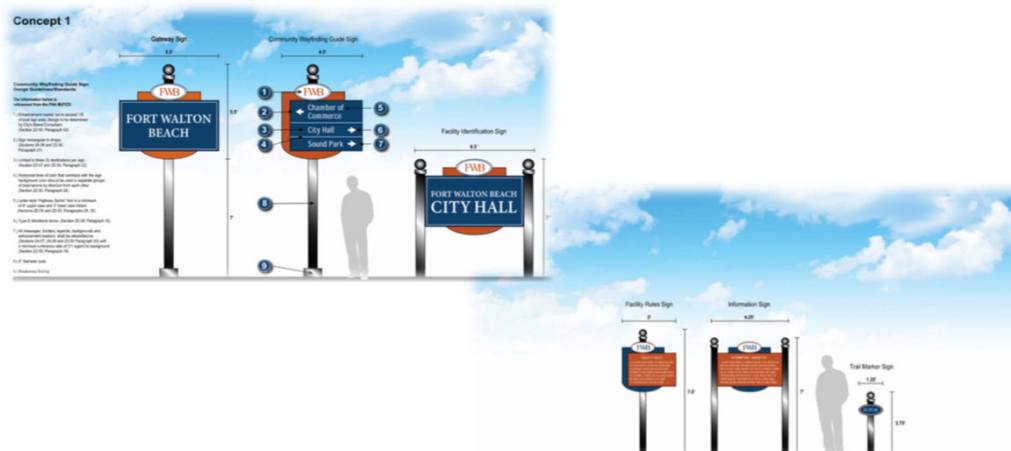
<b>Expenses From Prior Year(s):</b>		<b>Funded from Prior Yr. Revenue:</b>	<b>\$0</b>
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#### Prior Year Activity on Project:

<b>FY 2022</b>	
<b>FY 2021</b>	
<b>FY 2020</b>	
<b>FY 2019</b>	
<b>FY 2018</b>	

Revenue Funding Summary:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Revenue
City Funding	65,000	65,000	65,000		30,000	225,000	
Grant Funding	-		-			-	
Debt Financing						-	
Other Outside Funding						-	
Revenue Enhancements	-	-	-	-	-	-	
<b>Total Revenue Funding:</b>	<b>65,000</b>	<b>65,000</b>	<b>65,000</b>	<b>-</b>	<b>30,000</b>	<b>225,000</b>	<b>225,000</b>

### Strategy #1: Economic Diversification & Resiliency



**Capital Improvement Program (CIP)**

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

				<b>Priority No.</b>
<b>Project Title:</b>	<b>Liza Jackson Park Renovation</b>			
<b>Responsible Department:</b>	Recreation & Cultural Services	<b>Neighborhood/Loc</b>	South Bayou	
<b>Responsible Division:</b>	Parks	<b>Project Manager:</b>	Jeff Peters	
<b>Project Category:</b>	Park Facilities	<b>Project Type:</b>	Multi-Year	
<b>Project Number:</b>		<b>Estimated Useful Life (years):</b>	25	
<b>Criteria Type:</b>	Improve Existing Svs/Infrastructure	<b>Projected Date of Completion:</b>	09/30/24	

**Project Description/Justification:**

Liza Jackson Park renovation to include interior road connection, boat launch area, boat/trailer drop off, pavilion rebuild, restroom replacement

<b>FY 2023</b>	Design Plans/Submit Project to TDD
<b>FY 2024</b>	Waterfront Park Renovation
<b>FY 2025</b>	
<b>FY 2026</b>	
<b>FY 2027</b>	

**BUDGETED EXPENDITURE SCHEDULE**

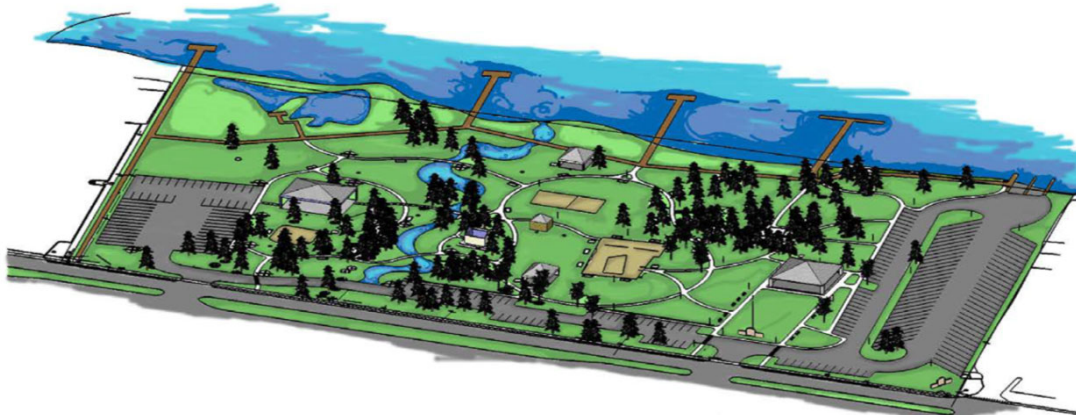
Project Elements:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Project Cost
Improvements	75,000	1,000,000	-	-	-	1,075,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>75,000</b>	<b>1,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,075,000</b>	<b>1,075,000</b>

<b>Expenses From Prior Year(s):</b>		<b>Funded from Prior Yr. Revenue:</b>	<b>\$0</b>
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**Prior Year Activity on Project:**

<b>FY 2022</b>	
<b>FY 2021</b>	Boardwalk/Pier/Boat Launch dock replacement
<b>FY 2020</b>	
<b>FY 2019</b>	
<b>FY 2018</b>	

Revenue Funding Summary:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Revenue
City Funding	-	37,500				37,500	
Grant Funding	-		-			-	
Debt Financing						-	
Other Outside Funding		37,500	1,000,000			1,037,500	
Revenue Enhancements	-	-	-	-	-	-	
<b>Total Revenue Funding:</b>	<b>-</b>	<b>75,000</b>	<b>1,000,000</b>	<b>-</b>	<b>-</b>	<b>1,075,000</b>	<b>1,075,000</b>

*Strategy #1: Economic Diversification & Resiliency*

**Capital Improvement Program (CIP)**

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

				<b>Priority No.</b>
<b>Project Title:</b>	<b>Heritage Park and Cultural Center Addition</b>			
<b>Responsible Department:</b>	Recreation & Cultural Services	<b>Neighborhood/Loc</b>	East Miracle Strip	
<b>Responsible Division:</b>	Museum(s)	<b>Project Manager:</b>	Jeff Peters	
<b>Project Category:</b>	Public Buildings	<b>Project Type:</b>	Multi-Year	
<b>Project Number:</b>		<b>Estimated Useful Life (years):</b>	40	
<b>Criteria Type:</b>	Improve Existing Svs/Infrastructure	<b>Projected Date of Completion:</b>	09/30/23	

**Project Description/Justification:**

Demo of Bluewater Zoo building and adding addition of Gift Shop and offices

<b>FY 2023</b>	Construction of Museum Addition
<b>FY 2024</b>	
<b>FY 2025</b>	
<b>FY 2026</b>	
<b>FY 2027</b>	

**BUDGETED EXPENDITURE SCHEDULE**

Project Elements:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Project Cost
Improvements	400,000	400,000	-	-	-	800,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>400,000</b>	<b>400,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>800,000</b>	<b>925,000</b>

<b>Expenses From Prior Year(s):</b>	<b>\$125,000</b>	<b>Funded from Prior Yr. Revenue:</b>	<b>\$125,000</b>
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**Prior Year Activity on Project:**

<b>FY 2022</b>	Demo Bluewater Zoo and Public Restroom
<b>FY 2021</b>	Design Plans
<b>FY 2020</b>	
<b>FY 2019</b>	
<b>FY 2018</b>	

Revenue Funding Summary:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Revenue
City Funding	400,000	-				400,000	
Grant Funding	-		-			-	
Debt Financing						-	
Other Outside Funding	400,000					400,000	
Revenue Enhancements	-	-	-	-	-	-	
<b>Total Revenue Funding:</b>	<b>800,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>800,000</b>	<b>925,000</b>

*Strategy #1: Economic Diversification & Resiliency*City of Ft. Walton Beach  
Heritage Park and Cultural Center  
Museum Storejdf+  
architecture

**Capital Improvement Program (CIP)**

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

				<b>Priority No.</b>	<b>1</b>
<b>Project Title:</b>	<b>Water Meter Replacement</b>				
<b>Responsible Department:</b>	Utility Services	<b>Neighborhood/Loc</b>	Citywide		
<b>Responsible Division:</b>	Water Distribution	<b>Project Manager:</b>	Daniel Payne		
<b>Project Category:</b>	Infrastructure	<b>Project Type:</b>	Multi-Year		
<b>Project Number:</b>	5056	<b>Estimated Useful Life (years):</b>	10		
<b>Criteria Type:</b>	Improve Existing Svs/Infrastructure	<b>Projected Date of Completion:</b>	09/30/23		

**Project Description/Justification:**

Meter replacement for residential and commercial meters. The existing meters and registers are no longer supported by the manufacturer and issues with metering are currently being experienced. Replacement will be based on zones throughout the City.

<b>FY 2023</b>	Zone Specified at a Later Date
<b>FY 2024</b>	Zone Specified at a Later Date
<b>FY 2025</b>	Zone Specified at a Later Date
<b>FY 2026</b>	Zone Specified at a Later Date
<b>FY 2027</b>	Zone Specified at a Later Date

**BUDGETED EXPENDITURE SCHEDULE**

Project Elements:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Project
Improvements	1,500,000	1,500,000				3,000,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,000,000</b>	<b>3,000,000</b>

<b>Expenses From Prior Year(s):</b>	<b>\$0</b>	<b>Funded from Prior Yr. Revenue:</b>	<b>\$0</b>
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**Prior Year Activity on Project:**

<b>FY 2022</b>	N/A
<b>FY 2021</b>	N/A
<b>FY 2020</b>	N/A
<b>FY 2019</b>	N/A
<b>FY 2018</b>	N/A

Revenue Funding Summary:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Revenue
City Funding	1,500,000	1,500,000				3,000,000	
Grant Funding			-	-	-	-	
Debt Financing	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	
<b>Total Revenue Funding:</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,000,000</b>	<b>3,000,000</b>

*Strategy #1: Economic Diversification & Resiliency*



**Capital Improvement Program (CIP)**

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

				<b>Priority No.</b>	<b>1</b>
<b>Project Title:</b>	<b>Brooks Bridge Replacement Water Relocations</b>				
<b>Responsible Department:</b>	Utility Services	<b>Neighborhood/Loc</b>	Citywide		
<b>Responsible Division:</b>	Water Distribution	<b>Project Manager:</b>	Daniel Payne		
<b>Project Category:</b>	Infrastructure	<b>Project Type:</b>	Multi-Year		
<b>Project Number:</b>	50XX	<b>Estimated Useful Life (years):</b>	50		
<b>Criteria Type:</b>	Improve Existing Svs/Infrastructure	<b>Projected Date of Completion:</b>	09/30/23		

**Project Description/Justification:**

As a part of the construction and replacement of Brooks Bridge, the existing City water lines will have to be relocated/reconfigured. This results in the addition of new piping, 5 new valves, and other appurtenances.

<b>FY 2023</b>	Brooks Bridge Water Relocations
<b>FY 2024</b>	Brooks Bridge Water Relocations
<b>FY 2025</b>	
<b>FY 2026</b>	
<b>FY 2027</b>	

**BUDGETED EXPENDITURE SCHEDULE**

Project Elements:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Project Cost
Improvements	500,000	500,000	-	-	-	1,000,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>500,000</b>	<b>500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,000,000</b>	<b>1,000,000</b>

<b>Expenses From Prior Year(s):</b>		<b>Funded from Prior Yr. Revenue:</b>	<b>\$0</b>
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**Prior Year Activity on Project:**

<b>FY 2022</b>	Design of Brooks Bridge utility relocation plans
<b>FY 2021</b>	
<b>FY 2020</b>	
<b>FY 2019</b>	
<b>FY 2018</b>	

Revenue Funding Summary:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Revenue
City Funding	300,000	300,000				600,000	
Grant Funding	-		-			-	
Debt Financing						-	
Other Outside Funding						-	
Revenue Enhancements	-	-	-	-	-	-	
<b>Total Revenue Funding:</b>	<b>300,000</b>	<b>300,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>600,000</b>	<b>600,000</b>

*Strategy #1: Economic Diversification & Resiliency*

**Capital Improvement Program (CIP)**

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

				<b>Priority No.</b>	<b>1</b>
<b>Project Title:</b>	<b>Sewer System Lining and Grouting</b>				
<b>Responsible Department:</b>	Utility Services	<b>Neighborhood/Loc</b>	Citywide		
<b>Responsible Division:</b>	Sewer Collection & Treatment	<b>Project Manager:</b>	Daniel Payne		
<b>Project Category:</b>	Infrastructure	<b>Project Type:</b>	Multi-Year		
<b>Project Number:</b>	5032	<b>Estimated Useful Life (years):</b>	25		
<b>Criteria Type:</b>	Improve Existing Svs/Infrastructure	<b>Projected Date of Completion:</b>	09/30/23		

**Project Description/Justification:**

The City has 110 miles of sewer lines, with a majority of the lines consisting of clay pipe. Clay and unlined cast iron pipe are susceptible to root intrusion, offset joints and cracking due to the brittleness of the material. These problems allow a significant amount of inflow and infiltration and debris into the wastewater system, which can eventually result in stop-ups and possible sanitary sewer overflows. Prior to performing the rehabilitation, mains and manholes are inspected via closed-circuit television and monitored for leaks and other problems. The rehabilitation techniques include cured-in-place pipe lining, epoxy- or urethane-based manhole lining, and chemical root treatment.

<b>FY 2023</b>	Segments to be determined based on video inspections and lift station data
<b>FY 2024</b>	Segments to be determined based on video inspections and lift station data
<b>FY 2025</b>	Segments to be determined based on video inspections and lift station data
<b>FY 2026</b>	Segments to be determined based on video inspections and lift station data
<b>FY 2027</b>	Segments to be determined based on video inspections and lift station data

**BUDGETED EXPENDITURE SCHEDULE**

Project Elements:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Project
Improvements	50,000	50,000	50,000	50,000	50,000	250,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact						-	
<b>Total Expenditures</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>250,000</b>	<b>250,000</b>

<b>Expenses From Prior Year(s):</b>		<b>Funded from Prior Yr. Revenue:</b>	
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**Prior Year Activity on Project:**

<b>FY 2022</b>	Sewer System Lining and Grouting
<b>FY 2021</b>	Sewer System Lining and Grouting
<b>FY 2020</b>	Sewer System Lining and Grouting
<b>FY 2019</b>	Sewer System Lining and Grouting
<b>FY 2018</b>	Sewer System Lining and Grouting

Revenue Funding Summary:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Revenue
City Funding	50,000	50,000	50,000	50,000	50,000	250,000	
Grant Funding	-	-	-	-	-	-	
Debt Financing	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	
Revenue Enhancements				-	-	-	
<b>Total Revenue Funding:</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>250,000</b>	<b>250,000</b>

*Strategy #1: Safe and Livable Community for Citizens*



### Capital Improvement Program (CIP)

(For Projects/Equipment Costing Over \$25,000 and Estimated Useful Life of Ten Years or Greater)

Priority No. 1

<b>Project Title:</b>	Brooks Bridge Replacement Sewer Relocations		
<b>Responsible Department:</b>	Utility Services	<b>Neighborhood/Loc</b>	Citywide
<b>Responsible Division:</b>	Sewer Collection & Treatment	<b>Project Manager:</b>	Daniel Payne
<b>Project Category:</b>	Infrastructure	<b>Project Type:</b>	Multi-Year
<b>Project Number:</b>	50XX	<b>Estimated Useful Life (years):</b>	50
<b>Criteria Type:</b>	Improve Existing Svs/Infrastructure	<b>Projected Date of Completion:</b>	09/30/23

#### Project Description/Justification:

As a part of the construction and replacement of Brooks Bridge, the existing City sanitary sewer facilities will have to be relocated. This results in the addition of new piping, 2 new lift stations, and other appurtenances.

<b>FY 2023</b>	Brooks Bridge Sewer Relocations
<b>FY 2024</b>	Brooks Bridge Sewer Relocations
<b>FY 2025</b>	
<b>FY 2026</b>	
<b>FY 2027</b>	

#### BUDGETED EXPENDITURE SCHEDULE

Project Elements:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Project Cost
Improvements	750,000	750,000				1,500,000	
Furniture/Fixture/Equip.	-	-	-	-	-	-	
Operational Impact	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>750,000</b>	<b>750,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,500,000</b>	<b>1,500,000</b>

<b>Expenses From Prior Year(s):</b>		<b>Funded from Prior Yr. Revenue:</b>	
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#### Prior Year Activity on Project:

<b>FY 2022</b>	Design of Brooks Bridge utility relocation plans
<b>FY 2021</b>	
<b>FY 2020</b>	
<b>FY 2019</b>	
<b>FY 2018</b>	

Revenue Funding Summary:	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Five Year Total	Total Revenue
City Funding	750,000	750,000				1,500,000	
Grant Funding	-	-	-	-	-	-	
Debt Financing	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	
Revenue Enhancements				-	-	-	
<b>Total Revenue Funding:</b>	<b>750,000</b>	<b>750,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,500,000</b>	<b>1,500,000</b>

#### Strategy #1: Economic Diversification & Resiliency



## HISTORY & PROFILE

The City of Fort Walton Beach, Florida prides itself on being a small, family-oriented seaside community boasting a downtown area that was home to a significant prehistoric Native American community on the Gulf Coast of Northwest Florida. Situated at the junction of two major highways - US 98 (Miracle Strip Parkway) and SR 85 (Eglin Parkway) - Fort Walton Beach enjoys the benefits of its crossroads location along the coastal portion of the Northwest Florida regional transportation network. The City offers a full-service government providing police and fire protection; cultural and recreational activities including parks, a library, a museum, and two championship golf courses; planning and zoning; public works such as street, sidewalk, right-of-way, and cemetery maintenance; utilities service including water, sewer, and storm water; and garbage and recycling collection to a coastal community of 21,064 full-time residents.

The City has an exciting and romantic history. As early as 600 B.C., Indian tribes were attracted to Fort Walton Beach from the Mississippi and Tennessee River Valleys and the Southeast Georgia coast. The beginning for the City occurred following the War Between the States when Alabama war veteran John Brooks selected a site of 111 acres where he built a three-room cabin in 1867. Other settlers soon followed. By 1884, the population of the area required establishment of a small schoolhouse. In 1902, the first hotel, Brooks House, was built along the sound and shortly thereafter the first post office was built in 1906. The Montgomery, Alabama, Maxwell Field military base developed an airfield in Fort Walton in 1933 on 137 acres of land and used it as a bombing and gunnery range. The most significant factor in the City's growth was the creation and later expansion, of that airfield, which is now Eglin Air Force Base (the largest military installation in the world) in 1937, the year the City Charter was adopted. Originally chartered as a municipality under the laws of the State of Florida, actual formation of the City was in 1941 when the Florida legislature officially named it the Town of Fort Walton. In 1953, the Florida Legislature granted the City a new charter at which time the name was changed to Fort Walton Beach. The name Walton originates from Colonel George Walton, who was Secretary of the East-West Florida Territory in 1822-26 and son of George Walton, signer of the Declaration of Independence and Governor of Georgia.



First Schoolhouse

The presence of the military base provided the key economic stimulus for the City's early growth, supplemented by the attractiveness of the location. The City enjoyed a substantial population and economic boom from the 1950's through the end of the 1970's. Subsequently, things started to slow down. The military base became less important to the City's economy than the growing tourism industry. In the late 1960's and early 1970's Fort Walton Beach began to experience a decline in economic prosperity, some of which can be attributed to the utility and transportation infrastructure getting older and commercial and residential structures becoming deteriorated. New development began to take place in the surrounding communities. The City, having nearly run out of developable land, started to focus attention on finding ways to induce private enterprise investment in the City and thus capturing a greater share of the local and regional market.

The City's premier gathering place along the Santa Rosa Sound has been the Fort Walton Landing Park since its purchase in 1986. Building upon that with the complete reconstruction of Brooks Street, including the Brooks Bridge Park in 2013, the City's downtown waterfront was opened up to an extent never before realized and spurred economic growth downtown. Outside of downtown, the City completed construction of a new Recreation Complex, which has added to the attraction of the City.



Recreation Complex – opened Summer 2015



Downtown Redevelopment: Brooks Bridge Park



## Statistical Information

DATE OF INCORPORATION: June 16, 1941

FORM OF GOVERNMENT: Council & Manager

PAVED STREETS: 93.12 miles

GEOGRAPHIC AREA: 7.60 square miles

SIDEWALKS: 63.67 miles

TAXABLE ASSESSED VALUE: \$1,637,147,629

WATER & SEWER LINES: 282.82 miles

CITY MILLAGE RATE: 5.3293

STORM DRAIN: 43.18 miles

POPULATION: 23,379

POLICE STATIONS: 1      FIRE STATIONS: 2

EMPLOYEES: 351 positions, 311.79 FTE's

LIBRARIES: 1      MUSEUMS: 4

SWORN POLICE OFFICERS: 54

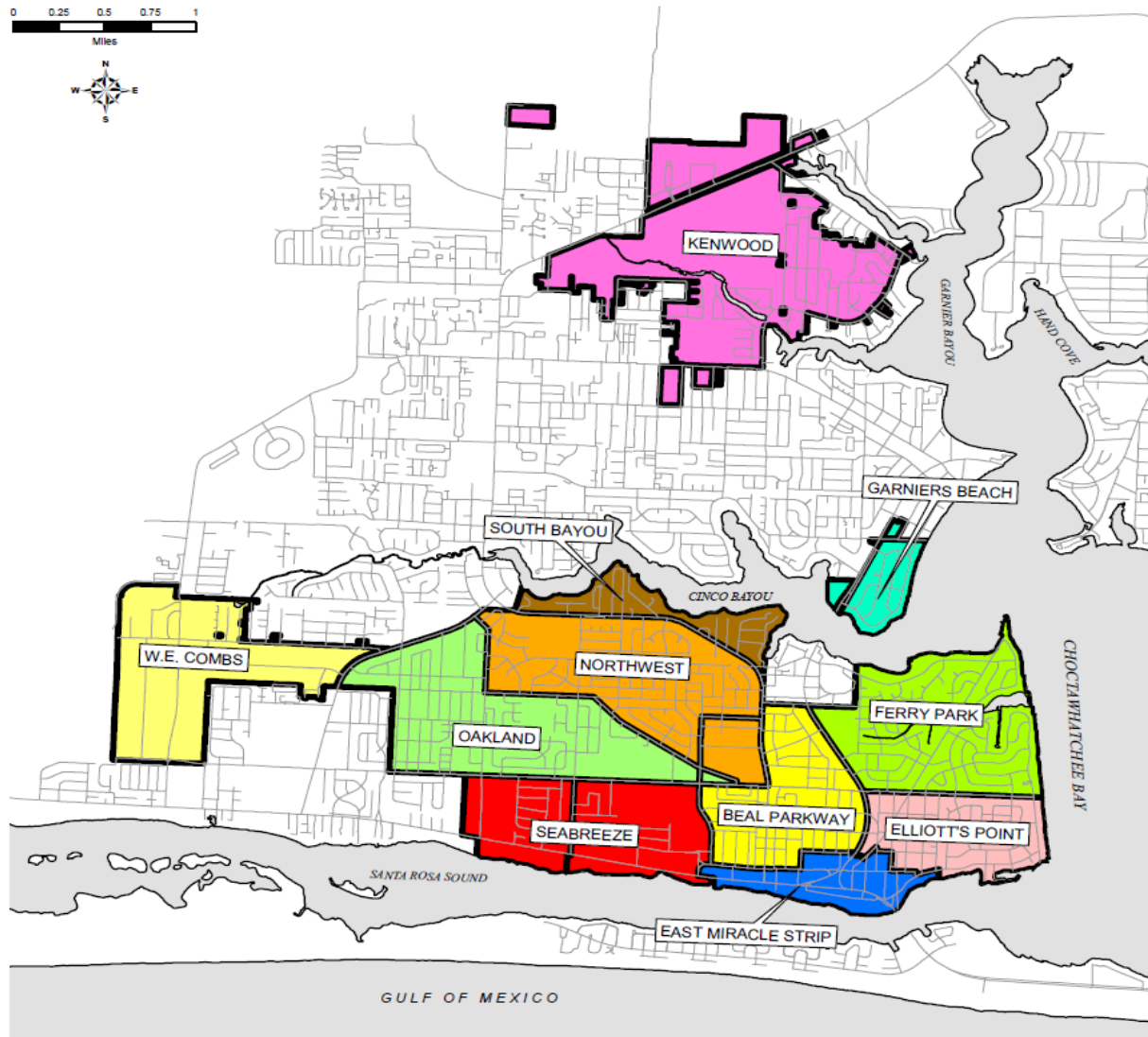
18-HOLE GOLF COURSES: 2

FIREFIGHTING PERSONNEL: 44.25

ACRES OF PARKS: 206

## CITY NEIGHBORHOODS

(un-shaded portions are not in the City limits)



### BEAL PARKWAY

CHARACTERISTICS: Mostly Residential, CRA District

BOUNDARIES: The Beal Parkway Neighborhood includes much of the City's central core. It includes all lands between Eglin Parkway and Beal Parkway north of Second Street and north of First Street west of Harbeson Avenue. It extends north to Hughes Street and also includes the properties that lie between Robinwood Drive and Beal Parkway and between First Street and Hollywood Boulevard. All parts of the Kelly Subdivision and First Addition to Kelly Subdivision in the area of Comet Street are also included.

ATTRIBUTES AND QUALITIES: The Beal Parkway Neighborhood is home to the City's new Public Safety Complex housing police and fire services. The neighborhood includes most of the City's areas in need of code enforcement and rehabilitation activities. The area has one of the highest crime rates in the City. Not surprisingly, the City has targeted funds into this area from the HUD Community Development Block Grant (CDBG) program. Through diligent code enforcement and crime prevention activities, which are presently centered in the Police Department's Community Policing Program, much progress has been made to improve conditions in this neighborhood. However, there are still many improvements needed. To meet those needs, the City's Redevelopment Area was expanded to include this area in order to provide additional funding sources to remedy the blight in this area. Substantial land use changes encouraging mixed-uses and de-emphasizing heavy commercial activities will encourage expenditure of private capital in this area. New development is needed to infill parcels which developers have ignored due to lack of infrastructure, which is available in the newer neighborhoods of the City.

### EAST MIRACLE STRIP

CHARACTERISTICS: Primarily Commercial, CRA District, Waterfront

BOUNDARIES: The East Miracle Strip Neighborhood lies entirely within the Community Redevelopment Area. The boundaries are Elm Avenue extended to Choctawhatchee Bay to the east; Choctawhatchee Bay to the south; the common property line between the St. Simon's Episcopal Church/The Boat Marina on south side of US 98 and Beal Parkway on the north side of US 98 to the west; and to the north following First Street from Beal Parkway east to Harbeson Avenue then Second Street and then east to Chicago Avenue.

ATTRIBUTES AND QUALITIES: The East Miracle Strip Neighborhood is the former MainStreet area, also referred to as Downtown. This area encompasses the oldest areas of the City and, not surprisingly, is the location of most of the City's historic structures and sites. Land use is primarily business, which caters to both the local population and the needs of tourists which cannot be met on Okaloosa Island. US 98 and Eglin Parkway (SR85) merge in this area often forming a traffic bottleneck at the foot of Brooks Bridge. The area is central to the redevelopment planning of the CRA and is seeing an upsurge in interest in the redevelopment of prime waterfront properties currently underdeveloped with older single family residences (many locally historic). National historic treasures located here include the Gulfview Hotel site and the Indian Temple Mound. This area includes most of the area forming the designated "Main Street" Program by the Florida Department of State in 1997. The City's museum and new library are also located in this neighborhood.

### ELLIOTT'S POINT

CHARACTERISTICS: Residential, Waterfront

BOUNDARIES: The Elliott's Point Neighborhood refers to the southeastern portion of the City. While Elliott's Point Subdivision and subsequent additions to the original subdivision include lands north and south of Hollywood Boulevard east of Ferry Road, the neighborhood known as Elliott's Point is that area south of Hollywood Boulevard and east of Chicago Avenue. The eastern and southern boundaries are Choctawhatchee Bay.

ATTRIBUTES AND QUALITIES: The Elliott's Point Neighborhood is almost entirely comprised of residential land use. The waterfront properties are all single family residential as are the more eastern inland properties. The western properties are mostly multi-family residentially, although much of the Ocean City Subdivision portion of the neighborhood still exists as single family residential land use. Many of the city's older homes and most prestigious newer homes are co-located in this neighborhood which is characterized by its Spanish moss-laden Oak trees which canopy the many streets. Unfortunately, many of the older frame vernacular homes are being razed for development of more modern homes rather than restored or improved, although some are receiving additions and a new coat of paint. There are no public schools located within this neighborhood that form a central public place, but there are several churches that serve as neighborhood gathering places. The neighborhood also features public parks like Villa Russ Park, which is surrounded by homes and is concealed from casual notice by passersby. Waterfront access is available at Hood Avenue, the end of Hollywood Boulevard, at Shore Drive east of Bay Drive, at the south end of Bay Drive and at Walkedge Drive where there is also a small boat ramp facility.

### FERRY PARK

CHARACTERISTICS: Residential, Waterfront

BOUNDARIES: The Ferry Park Neighborhood is located in the northeast corner of the main portion of the City. The boundaries are Cinco Bayou to the north; Choctawhatchee Bay to the east; Hollywood Boulevard to the south; and Vine Avenue, Buck Drive, Uptown Station, and the Town of Cinco Bayou to the west.

**ATTRIBUTES AND QUALITIES:** The Ferry Park Neighborhood is comprised almost entirely of single-family residential homes from the most prestigious to more modest dwellings. Everyone knows the prestigious names Sudduth Circle, Yacht Club Drive and Bay Drive. Unfortunately, the neighborhood includes several properties that are constantly on the list of code enforcement violations, properties that have not been properly maintained and therefore devalue the other well-maintained homes. This neighborhood surrounds the City's Ferry Park/Docie Bass Recreation Center/Elliott's Point Elementary School Complex located at the intersection of Hughes Street with Ferry Road. Other prominent features include Goodthing Lake, formerly Lake Earl, a brackish body of water with a precarious outlet to Choctawhatchee Bay. Land uses also include a few residence-offices along Buck, Staff and Hospital Drives as well as the former hospital site, now an adult congregate living facility (ACLF) and the County Health Department Offices. There is also a small amount of neighborhood convenience commercial uses along Hollywood Boulevard in the southwestern corner of the neighborhood. At the end of Ferry Drive is the well-known Fort Walton Yacht Club, a private yacht club.

### **GARNIER'S BEACH**

**CHARACTERISTICS:** Residential, Waterfront

**BOUNDARIES:** The Garnier's Beach Neighborhood is somewhat isolated from the rest of the City. It lies between the unincorporated area of Okaloosa County known as Ocean City and Cinco Bayou (water body). The boundaries of this neighborhood are at South Street on the north, Choctawhatchee Bay on the east, Cinco Bayou on the South, and Cinco Bayou and Eglin Parkway on the west. The Town of Cinco Bayou lies immediately south of this neighborhood at the foot of the Cinco Bayou Bridge where Eglin Parkway crosses Cinco Bayou.

**ATTRIBUTES AND QUALITIES:** The Garniers Beach Neighborhood is almost entirely comprised of the subdivision named Garniers Beach, which was platted in 1949-50 and is one of the oldest areas of the City. The residential area is small in size, just 247 houses. This neighborhood also includes a waterfront city park, Garniers Beach Park. Commercial uses include a house converted to an insurance office at the southeast corner of South Street and Eglin Parkway; a restaurant located at the southwest corner of Eglin Parkway and South Street; and Mariner Plaza Shopping Center. The neighborhood's location makes it a wonderful hideaway from the hustle and bustle along Eglin Parkway. The area is similar to Bay Drive/Brooks Street in Elliott's Point in that it has large trees forming a canopy along most of its streets. While most of the homes are modest in size there has been a recent trend where homes are being resold, remodeled and enlarged, especially those facing the Bay and Bayou.

### **KENWOOD**

**CHARACTERISTICS:** Primarily Residential

**BOUNDARIES:** The Kenwood Neighborhood is bounded on the north by the U.S. Government's Eglin Air Force Base Reservation; on the east by Chula Vista Bayou and Garnier's Bayou; on the south by Don's Bayou, Racetrack Road and Bob Sikes Boulevard; and on the west by Denton Boulevard, Hospital Drive and Lewis Turner Boulevard.

**ATTRIBUTES AND QUALITIES:** The Kenwood Neighborhood is one of the most desired residential locations in the City, blending the prestige of a golf course setting with the natural waterfront tranquility of Bass Lake and adjacent bayous. The City bought the land for the golf course from the Federal Government in the 1960's for the purpose of providing active and passive recreation opportunities and open space. The City built and maintains two quality 18 hole courses, The Pines and The Oaks. The neighborhood is largely residential and is comprised of single family homes and multi-family complexes, Choctawhatchee high school, Pryor middle school, Kenwood elementary school, the City's Golf Club, Fire Station #2, and Choctaw Plaza. This neighborhood represents the entire area located within the City limits in the area of the Golf Course and is often referred to as the "Golf Course Area". Over the last few decades hundreds of properties have voluntarily annexed to the City forming the Kenwood Neighborhood as it is now constituted; however, there are substantial areas still located in unincorporated Okaloosa County adjacent to this neighborhood, meaning the problems created by irregular municipal boundaries will persist and the Kenwood Neighborhood will remain a distant mile and one-half from the nearest part of the original City limits.

### **NORTHWEST**

**CHARACTERISTICS:** Primarily Residential

**BOUNDARIES:** The Northwest Neighborhood is located in the northwest quadrant of the City. Its boundaries are Beal Parkway NW to the north; the Beal Parkway Neighborhood to the east; Jet Drive, Silva Drive, Willard Road and Holmes Boulevard to the south; and Wright Parkway to the west.

**ATTRIBUTES AND QUALITIES:** The Northwest Neighborhood includes a full range of land use types. Most of the land is comprised of single family residential homes in subdivisions. There are also some multiple family projects primarily located on the fringes of the neighborhood along collector streets such as Wright Parkway and Robinwood Drive, and along Alabama Avenue. Strip commercial development is located along Beal Parkway lying south of its intersection with Yacht Club Drive. Heavy businesses, including moving companies, warehouses and automotive repair and servicing are located along Industrial Street and Hollywood Boulevard in the southeastern portion of the neighborhood. Silver Sands Elementary School is located in the Northwest Neighborhood. The neighborhood is well provided with recreation facilities such as Jet Stadium, Jet Drive Park, a neighborhood park which has active recreation facilities, and Memorial Drive Park which provides passive recreation opportunities. Three other parks provide 12.6 acres of additional open space, although they have not been developed. The Northwest Neighborhood also includes the City-owned Beal Memorial Cemetery and the U.S. Postal Service Office. The diversity of land use types has created some land use conflicts between single family residential areas and more intense commercial/industrial zoning and land use. The Northwest Neighborhood does contain

some of the more desirable inland areas to reside in, such as Bayou Woods and Vesta Heights Subdivisions. It also contains some of the areas which require attention by the City to see that properties are properly maintained.

### OAKLAND

CHARACTERISTICS: Residential

BOUNDARIES: The Oakland Neighborhood is bounded by Northwest Neighborhood to the east, Hollywood Boulevard and the City of Mary Esther to the south, the City of Mary Esther and Mary Esther Cutoff to the west, and Mary Esther Cutoff to the north.

ATTRIBUTES AND QUALITIES: The Oakland Neighborhood's predominant land use is detached single family residential homes in platted subdivisions. This neighborhood also has a number of multiple family projects, primarily zero-lot line and townhomes. Strip commercial development is located along Mary Esther Cutoff and that portion of Beal Parkway lying south of its intersection with Yacht Club Drive. Businesses, such as warehouses and automotive repair and servicing are located along Hollywood Boulevard in the eastern portion of the neighborhood. There is a small convenience commercial area along Wright Parkway north of Hollywood. Bruner Middle School is the only school located in this neighborhood. The neighborhood is well provided with recreation facilities such as Fred Hedrick Community Center, the Municipal Tennis Center and Oakland Heights School Athletic Fields. Cecelia Park is a mini-park that provides passive recreation opportunities. The Oakland Neighborhood also includes the City's Public Works Maintenance Yard located on Hollywood Boulevard between Jet Drive and Memorial Parkway and Liza Jackson Charter School.

### SEABREEZE

CHARACTERISTICS: Mixed Zoning, Waterfront

BOUNDARIES: The Seabreeze Neighborhood extends from Hollywood Boulevard on the north, Bass Avenue and Robinwood Drive to the east, Santa Rosa Sound on the south, and the City of Mary Esther on the west.

ATTRIBUTES AND QUALITIES: The Seabreeze Neighborhood is one of the most diverse neighborhoods relative to land use, including single family residential in the Santa Rosa Park, Seabreeze and Sansasia Park Subdivisions, multiple family residential in the Fountainhead and Jackson Trail Apartment Complexes, professional offices in complexes like Paradise Village, highway commercial uses like the restaurants, hotel/motels and new car dealerships, light industrial uses like the United Parcel Service and Keego Brick; and utilities like Gulf Power Company. There is an abundance of public and quasi-public land uses such as schools (Edwins Elementary and Fort Walton Beach High) and churches (St. Mary's Catholic, First Church of Christian Science, Holy Trinity Lutheran Church, Nazarene Church, and the Seventh Day Adventists). St. Mary's also has a parochial school for First through Eighth grades. Public parks include Liza Jackson Park and the Memorial Park/Senior Citizens Center.

### SOUTH BAYOU

CHARACTERISTICS: Residential, Waterfront

BOUNDARIES: The South Bayou Neighborhood's southern boundary is the major arterial road Beal Parkway NW. The eastern boundary is where the City limits abut those of the Town of Cinco Bayou. To the west lies unincorporated Okaloosa County near where Mary Esther Cutoff (SR 393) intersects Beal Parkway.

ATTRIBUTES AND QUALITIES: The South Bayou Neighborhood is one of the most prestigious in the City. Many fine homes are located along the waterfront on large lots at the end of the numerous cul-de-sacs. Most of the streets begin at Beal Parkway and wind toward the waterfront. This area also has a nice tree canopy along many of the streets. There are several passive parks located throughout the neighborhood, Briarwood Park, Mimosa Park and Ewing Park. The neighborhood is almost entirely composed of single family detached residential subdivisions. The lone exception is a small commercial area located at Howell Drive/Beal Parkway comprising an office for a cellular phone company and a medical office.

### W.E. COMBS

CHARACTERISTICS: Primarily Commercial

BOUNDARIES: The Combs-New Heights Neighborhood is comprised largely of the City's Commerce and Technology Park. It is bounded on the north by unincorporated Okaloosa County, on the east by the Sylvania Heights area of Okaloosa County and Mary Esther Cut-Off, on the south by the City of Mary Esther and to the west by Hurlburt Field, which is part of the Eglin Air Force Base Complex.

ATTRIBUTES AND QUALITIES: The Combs-New Heights Neighborhood includes Combs-New Heights elementary school, which gives the neighborhood its name, and dates to the 1950's and 1960's when most of the residential areas were platted. These subdivisions were annexed to the City by special election for large areas and by individual voluntary requests during the early 1960's. The residential area is a quiet area which lies between Gap Creek and Lovejoy Road and until the early 1990's had no sanitary sewer or paved roads. The residential area's proximity to the industrial and heavy business area to the south and west as well as the very rundown unincorporated area, Sylvania Heights, located to the east, provides a myriad of incompatible land uses. Hurlburt Arms, a multifamily subdivision/apartment complex, is an enclave that lies between Mary Esther on the south, east and west, and the City's Industrial Park on its north, near Anchors Street. A large portion of this neighborhood is industrial, warehousing and wholesaling enterprises, which were developed on land owned and strictly controlled by the City from the 1960's until 1994. Most of the industrially zoned lands are developed although there are still several tracts that have never been sold.



## LOCATION



## WEATHER

Summer Temp. 89°F



Winter Temp. 61°F



Annual Rainfall 66"



## LOCAL AREA ECONOMY

### Top 10 Employers

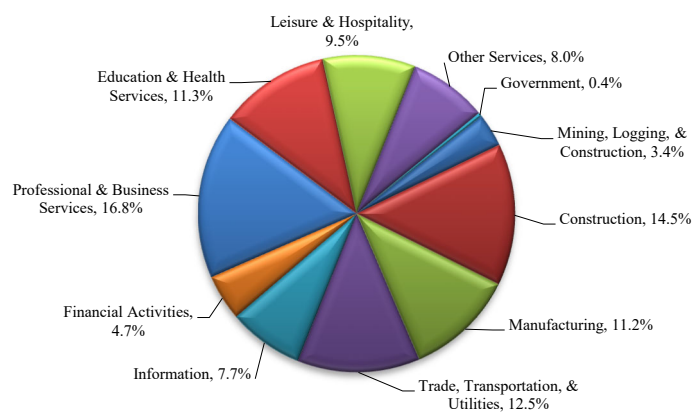
Employer	Product	Employees
USAF - Eglin <sup>(1)</sup>	Air Force Development Test Center	17,040
USAF - Hurlburt <sup>(2)</sup>	Air Force Special Ops Command	13,594
Okaloosa County School District	Education Services	3,294
Fort Walton Beach Medical Center	Medical Services	1,341
Publix (Okaloosa Combined)	Consumer Products	1,092
Okaloosa County BCC <sup>(3)</sup>	Local Government Services	955
Lockheed Martin	Defense Contractor	925
Reliance Test & Technology	Government Contractor	721
Northwest Florida State College	Education Services	717
North Okaloosa Medical Center	Medical Services	609

\*Includes military, civilian, and contractor personnel

\*\*Includes military and civilian personnel

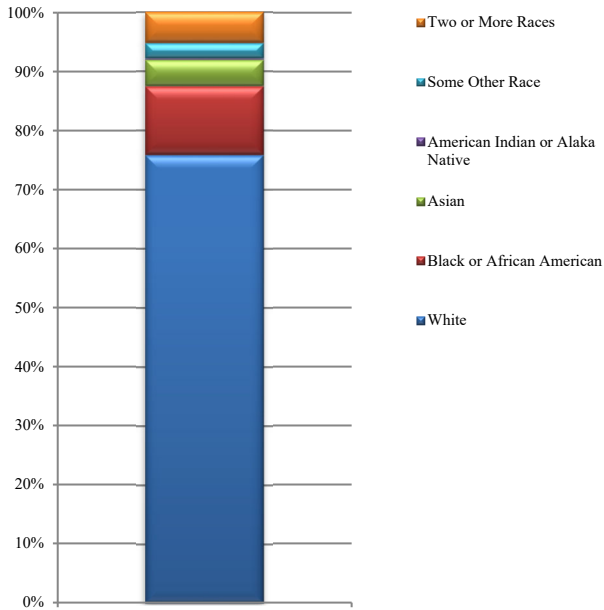
\*\*\*Includes County Commission, Clerk of Court, Property Appraiser, Sheriff, Supervisor of Elections, and Tax Collector

### Non-Agricultural Employment by Industry

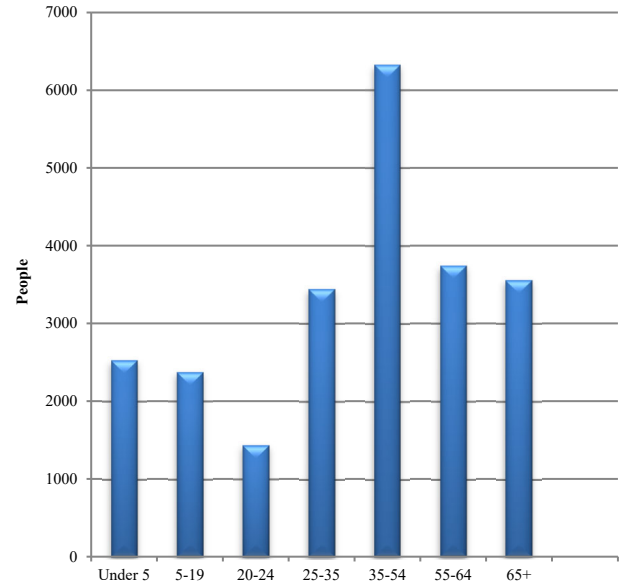


## DEMOGRAPHICS

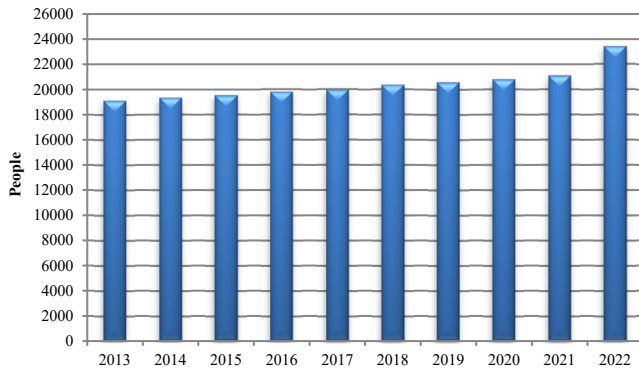
FWB Population by Race



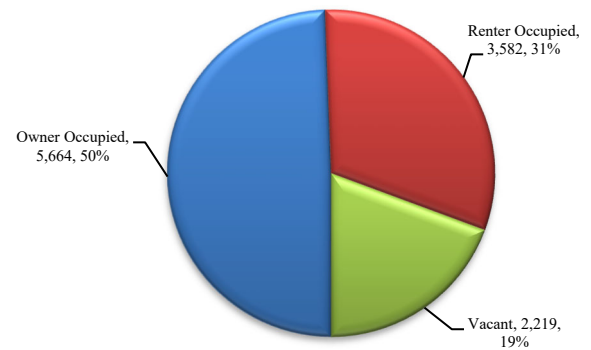
FWB Age Distribution



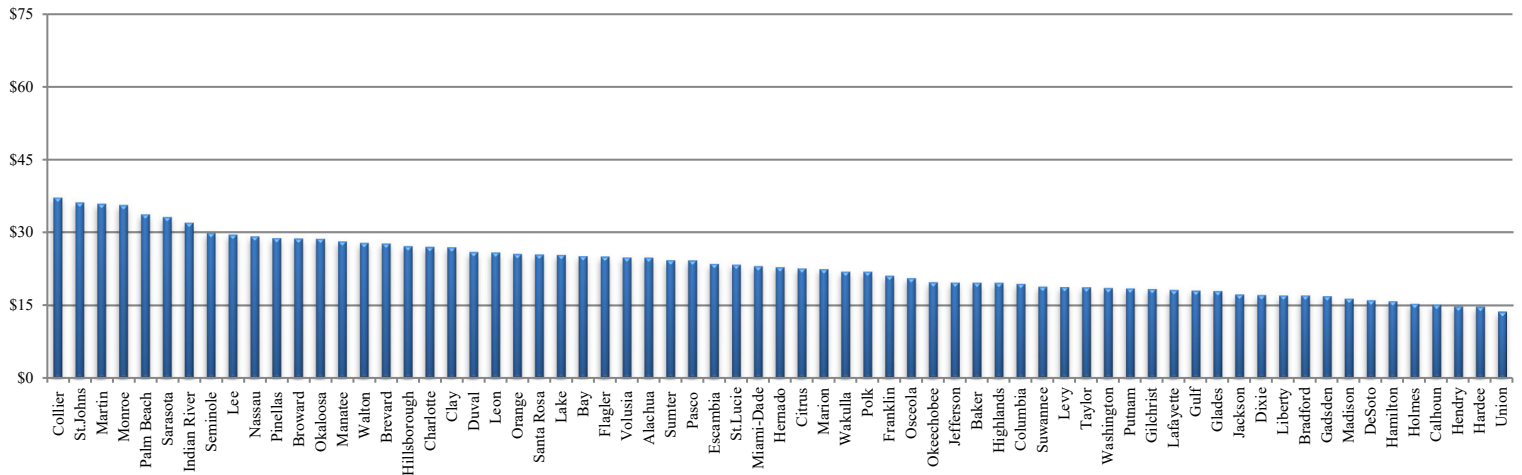
FWB Population



Housing Units



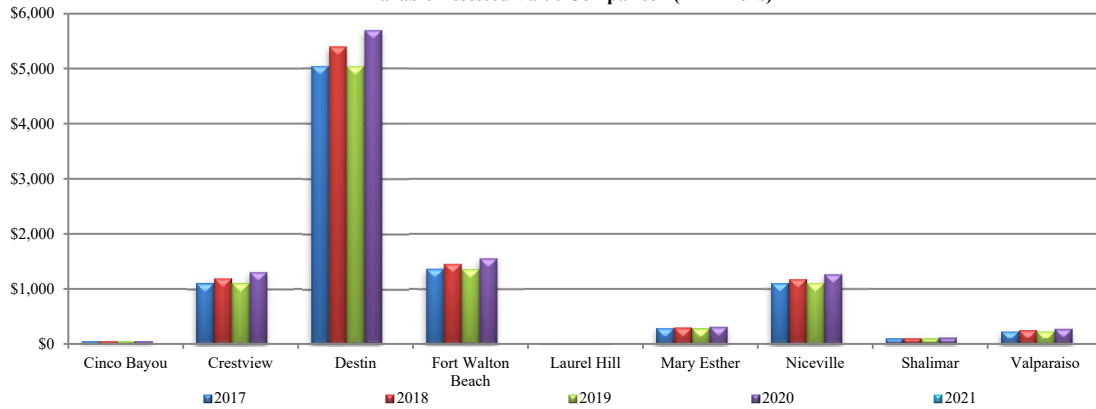
Median Income by Florida County (in thousands)



## PROPERTY TAXES



Taxable Assessed Value Comparison (in millions)



### Property Tax Burden Comparison for Okaloosa County's Residents

<u>Municipality</u>	<u>Total Millage</u>	<u>Taxable Value</u>	<u>Population</u>	<u>Ad Valorem per Capita</u>
Laurel Hill	13.3032	\$21.6M	457	\$345
Valparaiso	14.8272	\$295.5M	4,793	\$617
Crestview	16.7498	\$1418.2M	27,366	\$518
Mary Esther	14.8293	\$331.2M	4,027	\$882
Niceville	13.5032	\$1335.5M	16,040	\$833
<b>Fort Walton Beach</b>	<b>15.1325</b>	<b>\$1636.9M</b>	<b>20,948</b>	<b>\$781</b>
Shalimar	14.3532	\$111.8M	763	\$1,416
Cinco Bayou	15.5532	\$60.2M	457	\$1,316
Destin	12.4182	\$6082.7M	14,217	\$4,278
Okaloosa County*	10.1022	\$17453.6M	213,204	\$1,405

*Fort Walton Beach is the only full-service city, providing police, fire, water & sewer, garbage, and stormwater services along with recreational programs, senior center, library, museums, and two 18-hole golf courses.*

### Top 10 Fort Walton Beach Taxpayers – 2021

<u>Taxpayer</u>	<u>Total Assessed Value</u>	<u>Percentage</u>
Florida Power & Light Co	\$ 29,163,143	1.78%
Suso 2 Uptown, LP	16,723,033	1.02%
BAE Systems Technology	9,414,638	0.58%
Pacifica Walton Beach LLC	8,018,984	0.49%
Cox Communications Gulf Coast, LLC	7,360,150	0.45%
99 Eglin LTD	7,262,643	0.44%
H&E Equipment Service	7,203,248	0.44%
127 Miracle Strip LLC	6,691,847	0.41%
DJD Investments of FL II LLC	6,236,692	0.38%
Deas J Jr ET AL	5,864,625	0.36%

## Statistical Information

Water & Wastewater Rates Effective October 1, 2022						
Monthly Water Rates <sup>(1,2)</sup>		Residential		Commercial		
		Inside	Outside <sup>(3)</sup>	Inside	Outside <sup>(3)</sup>	
	Lifeline Rate <sup>(4)</sup>	\$12.07	\$15.09	\$12.07	\$15.09	Res. 2020-20 10/27/20
	Monthly Base Charge, Meter Size:					
	3/4"	\$12.07	\$15.09	\$12.07	\$15.09	Res. 2020-20 10/27/20
	1.0"	\$12.07	\$15.09	\$12.07	\$15.09	Res. 2020-20 10/27/20
	1.5"	\$16.40	\$20.50	\$16.40	\$20.50	Res. 2020-20 10/27/20
	2.0"	\$27.88	\$34.85	\$27.88	\$34.85	Res. 2020-20 10/27/20
	3.0"	\$42.49	\$53.11	\$42.49	\$53.11	Res. 2020-20 10/27/20
	4.0"	\$53.08	\$66.35	\$53.08	\$66.35	Res. 2020-20 10/27/20
	6.0"	\$84.46	\$105.58	\$84.46	\$105.58	Res. 2020-20 10/27/20
	8.0" & 10.0"	\$126.58	\$158.23	\$126.58	\$158.23	Res. 2020-20 10/27/20
	Multi-Residential / Multi-Commercial, Additional per Unit	\$8.94	\$11.18	\$8.94	\$11.18	Res. 2020-20 10/27/20
	Gallage Rate-per 1,000 gallons per unit		Inside		Outside <sup>(3)</sup>	
	Block 1 (0-2,000)		Included in Monthly Base Charge			Res. 2020-20 10/27/20
	Block 2 (2,001 - 4,000)		\$3.60		\$4.50	Res. 2020-20 10/27/20
	Block 3 (4,001 - 8,000)		\$4.40		\$5.50	Res. 2020-20 10/27/20
	Block 4 (8,001 +)		\$6.60		\$8.25	Res. 2020-20 10/27/20
Monthly Wastewater Rates <sup>(2)</sup>		Residential		Commercial		
	Lifeline Rate <sup>(4)</sup>	\$27.49		\$33.01		Res. 2020-20 10/27/20
	Total Lifeline Rate <sup>(4)</sup>	\$27.49		\$33.01		Res. 2020-20 10/27/20
	Gallage Rate-per 1,000 gallons per unit <sup>(4,5)</sup>					Res. 2020-20 10/27/20
	Block 1 (0-2,000)			Included in Monthly Base Charge		Res. 2020-20 10/27/20
	Block 2 (2,001 +)(Residential capped at 16,000)	\$8.64		\$10.38		Res. 2020-20 10/27/20
	Block 2 (2,001 +)	\$8.64		\$10.38		Res. 2020-20 10/27/20

<sup>(1)</sup>Irrigation customers subject to water rates as outlined herein; <sup>(2)</sup>Monthly Base Charge is per Unit. Residential Single Family and Commercial count as 1 unit. Multi-Family and Multi-Commercial are billed according to meter size and unit count; <sup>(3)</sup>Outside City surcharge of 25% for water; <sup>(4)</sup>Single family residence with less than 2,000 gallons per month; <sup>(5)</sup>Residential service capped at 16,000 gallons per unit. Diminishing charge is adjusted annually and is used for capital projects in the wastewater operations.

Stormwater Management Fee Effective October 1, 2022			
Residential Property (includes all single family and multi-family residential dwelling units)	\$5.00 per month per residential dwelling unit		Res 2020-20 10/27/20
Commercial Property	Base ERU = Total impervious surface on property divided by the residential ERU of 3,200 S.F. or one (1) ERU, whichever is greater		Res 2020-20 10/27/20

## Statistical Information

Basic Garbage Rates Effective October 1, 2022				
<b>Residential:</b>	Garbage	Tipping*	Total	
One Container	\$17.10	\$7.03	\$24.13	Res. 2020-20 10/27/20
Two Containers	\$34.20	\$13.90	\$48.10	Res. 2020-20 10/27/20
Residential Dumpsters, Individual meters	\$17.10	\$7.03	\$24.13	Res. 2020-20 10/27/20
<b>Commercial:</b>				
One Container	\$33.11	\$7.86	\$40.97	Res. 2020-20 10/27/20
Two Containers	\$66.21	\$15.77	\$81.98	Res. 2020-20 10/27/20
Sharing Dumpster (Minimum charge)	\$33.11	\$7.86	\$40.97	Res. 2020-20 10/27/20
<b>2 Cubic Yards:</b>				
2 Cubic Yards, 2 x week	\$70.28	\$56.73	\$127.01	Res. 2020-20 10/27/20
2 Cubic Yards, 3 x week	\$105.40	\$85.00	\$190.40	Res. 2020-20 10/27/20
2 Cubic Yards, 4 x week	\$140.60	\$113.21	\$253.81	Res. 2020-20 10/27/20
2 Cubic Yards, 5 x week	\$175.68	\$141.52	\$317.20	Res. 2020-20 10/27/20
2 Cubic Yards, 6 x week	\$210.81	\$169.79	\$380.60	Res. 2020-20 10/27/20
<b>4 Cubic Yards:</b>				
4 Cubic Yards, 2 x week	\$99.21	\$113.21	\$212.42	Res. 2020-20 10/27/20
4 Cubic Yards, 3 x week	\$148.82	\$169.79	\$318.61	Res. 2020-20 10/27/20
4 Cubic Yards, 4 x week	\$198.42	\$226.37	\$424.79	Res. 2020-20 10/27/20
4 Cubic Yards, 5 x week	\$248.02	\$282.89	\$530.91	Res. 2020-20 10/27/20
4 Cubic Yards, 6 x week	\$297.63	\$339.47	\$637.10	Res. 2020-20 10/27/20
<b>6 Cubic Yards:</b>				
6 Cubic Yards, 2 x week	\$130.24	\$169.79	\$300.03	Res. 2020-20 10/27/20
6 Cubic Yards, 3 x week	\$195.35	\$254.68	\$450.03	Res. 2020-20 10/27/20
6 Cubic Yards, 4 x week	\$260.41	\$339.47	\$599.85	Res. 2020-20 10/27/20
6 Cubic Yards, 5 x week	\$325.52	\$424.31	\$749.83	Res. 2020-20 10/27/20
6 Cubic Yards, 6 x week	\$390.64	\$509.26	\$899.90	Res. 2020-20 10/27/20
<b>8 Cubic Yards:</b>				
8 Cubic Yards, 2 x week	\$157.09	\$226.37	\$383.46	Res. 2020-20 10/27/20
8 Cubic Yards, 3 x week	\$235.64	\$339.47	\$575.11	Res. 2020-20 10/27/20
8 Cubic Yards, 4 x week	\$314.18	\$452.63	\$766.81	Res. 2020-20 10/27/20
8 Cubic Yards, 5 x week	\$392.72	\$565.79	\$958.51	Res. 2020-20 10/27/20
8 Cubic Yards, 6 x week	\$471.27	\$675.89	\$1147.16	Res. 2020-20 10/27/20
One time fee to change size of dumpster			\$25.00	Res. 2020-20 10/27/20
Compactor	Commercial Tipping Rate x 3 x Bulk Container(s)			Res. 2020-20 10/27/20

\*The Tipping Component of Fees will be adjusted based on the City's current contract with Allied Waste.

Commercial Recycling Rates				
<b>4 Cubic Yards:</b>	Garbage	Tipping*	Total	
4 Cubic Yards, 2 x week	\$112.70	\$0.00	\$112.70	Res 2012-6 03/27/12
4 Cubic Yards, 3 x week	\$169.00	\$0.00	\$169.00	Res 2012-6 03/27/12
4 Cubic Yards, 4 x week	\$225.35	\$0.00	\$225.35	Res 2012-6 03/27/12
4 Cubic Yards, 5 x week	\$281.70	\$0.00	\$281.70	Res 2012-6 03/27/12
<b>6 Cubic Yards:</b>				
6 Cubic Yards, 2 x week	\$169.00	\$0.00	\$169.00	Res 2012-6 03/27/12
6 Cubic Yards, 3 x week	\$253.50	\$0.00	\$253.50	Res 2012-6 03/27/12
6 Cubic Yards, 4 x week	\$338.00	\$0.00	\$338.00	Res 2012-6 03/27/12
6 Cubic Yards, 5 x week	\$422.50	\$0.00	\$422.50	Res 2012-6 03/27/12
<b>8 Cubic Yards:</b>				
8 Cubic Yards, 2 x week	\$225.35	\$0.00	\$225.35	Res 2012-6 03/27/12
8 Cubic Yards, 3 x week	\$338.00	\$0.00	\$338.00	Res 2012-6 03/27/12
8 Cubic Yards, 4 x week	\$450.70	\$0.00	\$450.70	Res 2012-6 03/27/12
8 Cubic Yards, 5 x week	\$563.35	\$0.00	\$563.35	Res 2012-6 03/27/12
Contaminated Load Fee (per dump) - 4 CY	\$20.00	\$32.45	\$52.45	Res 2013-2 01/08/13
Contaminated Load Fee (per dump) - 6 CY	\$20.00	\$58.35	\$78.35	Res 2013-2 01/08/13
Contaminated Load Fee (per dump) - 8 CY	\$20.00	\$90.70	\$110.70	Res 2013-2 01/08/13



## FIVE-YEAR FINANCIAL FORECASTS

Pro-Forma for Utilities Fund - 401						
	Adopted	PROJECTED				
	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Service Fees - Water, resid	2,487,459	2,549,645	2,613,387	2,678,721	2,745,689	2,814,332
Service Fees - Sewer, resid	4,902,846	5,025,417	5,151,053	5,279,829	5,411,825	5,547,120
Service Fees - Water, comm	1,572,256	1,611,562	1,651,851	1,693,148	1,735,476	1,778,863
Service Fees - Sewer, comm	2,362,837	2,421,908	2,482,456	2,544,517	2,608,130	2,673,333
Connection Fees	168,276	89,523	47,626	25,337	13,479	7,171
Service Charges & Penalties	215,440	234,054	254,276	276,246	300,113	326,043
<b>Operating Revenues</b>	<b>11,709,115</b>	<b>11,932,110</b>	<b>12,200,649</b>	<b>12,497,798</b>	<b>12,814,713</b>	<b>13,146,863</b>
Interest & Other Revenues	3,282,062	9,028,953	24,838,648	68,331,122	187,978,917	517,130,000
<b>Non-Operating Revenues</b>	<b>3,282,062</b>	<b>9,028,953</b>	<b>24,838,648</b>	<b>68,331,122</b>	<b>187,978,917</b>	<b>517,130,000</b>
<b>TOTAL REVENUES</b>	<b>14,991,176</b>	<b>20,961,061</b>	<b>37,039,297</b>	<b>80,828,920</b>	<b>200,793,630</b>	<b>530,276,862</b>
Salaries	2,021,474	2,044,115	2,067,009	2,090,159	2,113,569	2,137,241
Salaries-Part-Time	-	-	-	-	-	-
Service/Incentive/Leave	-	-	-	-	-	-
Social Security & Medicare	137,915	139,446	140,994	142,559	144,141	145,741
Pension Contributions	72,904	73,414	73,928	74,446	74,967	75,492
DC Plan Contributions	67,797	68,489	69,187	69,893	70,606	71,326
Medical Insurance	432,913	437,415	441,964	446,561	451,205	455,898
Workers Compensation	57,438	58,076	58,720	59,372	60,031	60,697
<b>Personal Services</b>	<b>2,790,440</b>	<b>2,820,956</b>	<b>2,851,802</b>	<b>2,882,989</b>	<b>2,914,519</b>	<b>2,946,394</b>
Utilities	413,693	417,995	422,343	426,735	431,173	435,657
Repair and Maintenance	363,867	366,851	369,859	372,892	375,949	379,032
Fuel	72,168	73,474	74,804	76,158	77,537	78,940
Other Operating	3,901,314	3,943,448	3,986,037	4,029,087	4,072,601	4,116,585
<b>Operating Expenses</b>	<b>4,751,042</b>	<b>4,801,769</b>	<b>4,853,043</b>	<b>4,904,871</b>	<b>4,957,260</b>	<b>5,010,214</b>
Vehicles & Trucks	559,033	100,000	100,000	100,000	100,000	100,000
Computer HW/SW	2,340	1,500	1,500	1,500	1,500	1,500
Other Capital Outlay	21,000	100,000	100,000	100,000	100,000	100,000
Capital Improvement Projects	2,800,000	1,030,000	30,000	30,000	30,000	30,000
<b>Capital Expenses</b>	<b>3,382,373</b>	<b>1,231,500</b>	<b>231,500</b>	<b>231,500</b>	<b>231,500</b>	<b>231,500</b>
Debt Service 2015 Refunding	664,075	664,076	663,944	663,402	663,452	663,063
Debt Service - SRF	943,367	943,367	943,367	943,367	943,367	943,367
Debt Service 2018 Refunding	535,500	535,500	535,500	598,500	598,500	598,500
Transfer Out-Cost Allocation	1,220,627	1,247,481	1,274,925	1,302,974	1,331,639	1,360,935
Transfer Out-GF ROI	703,751	703,751	703,751	703,751	703,751	703,751
<b>Other Expenses</b>	<b>4,067,320</b>	<b>4,094,175</b>	<b>4,121,487</b>	<b>4,211,993</b>	<b>4,240,709</b>	<b>4,269,616</b>
<b>TOTAL EXPENSES</b>	<b>14,991,176</b>	<b>12,948,399</b>	<b>12,057,832</b>	<b>12,231,354</b>	<b>12,343,987</b>	<b>12,457,725</b>
<b>Net Cash Incr/(Decr)</b>	<b>-</b>	<b>8,012,663</b>	<b>24,981,465</b>	<b>68,597,566</b>	<b>188,449,643</b>	<b>517,819,137</b>

## Statistical Information

Pro-Forma for Sanitation Fund - 403						
	Adopted	PROJECTED				
	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Service Fees - Resid	1,497,961	1,542,900	1,589,187	1,636,862	1,653,231	1,669,763
Service Fees - Comm	1,038,105	1,048,486	1,058,971	1,069,561	1,080,256	1,091,059
Service Fees - Recvling	117,455	119,217	121,005	122,820	124,662	126,532
Service Fees - Tipping, Resid	740,111	751,213	762,481	773,918	785,527	797,310
Service Fees - Tipping, Comm	1,207,861	1,225,979	1,244,369	1,263,034	1,281,980	1,301,209
Fees & Fines	2,150	2,204	2,259	2,315	2,373	2,433
<b>Operating Revenues</b>	<b>4,603,643</b>	<b>4,689,998</b>	<b>4,778,271</b>	<b>4,868,511</b>	<b>4,928,029</b>	<b>4,988,306</b>
Interest & Other Revenues	143,307	159,572	177,684	197,851	220,307	245,312
<b>Non-Operating Revenues</b>	<b>143,307</b>	<b>159,572</b>	<b>177,684</b>	<b>197,851</b>	<b>220,307</b>	<b>245,312</b>
<b>TOTAL REVENUES</b>	<b>4,746,951</b>	<b>4,849,570</b>	<b>4,955,955</b>	<b>5,066,362</b>	<b>5,148,336</b>	<b>5,233,618</b>
Salaries	962,131	996,768	1,032,651	1,069,827	1,108,341	1,148,241
Social Security & Medicare	66,360	68,749	71,224	73,788	76,444	79,196
Pension Contributions	39,766	25,339	16,146	10,288	6,556	4,177
DC Plan Contributions	34,907	35,958	37,040	38,155	39,303	40,486
Medical Insurance	201,344	114,806	65,463	37,327	21,284	12,136
Workers Compensation	61,085	62,918	64,805	66,749	68,752	70,814
<b>Personal Services</b>	<b>1,365,593</b>	<b>1,304,538</b>	<b>1,287,330</b>	<b>1,296,134</b>	<b>1,320,679</b>	<b>1,355,051</b>
Utilities	4,841	4,986	5,136	5,290	5,449	5,612
Repair and Maintenance	278,480	278,480	278,480	278,480	278,480	278,480
Recycling Transport - comm	-	-	-	-	-	-
Recycling Transport - resid	-	-	-	-	-	-
Landfill Fees - comm	660,640	689,312	719,228	750,442	783,012	816,994
Landfill Fees - resid	494,730	508,879	523,433	538,403	553,802	569,640
Landfill Fees - yard waste	302,965	315,084	327,687	340,794	354,426	368,603
Fuel	198,400	376,960	716,224	1,360,826	2,585,569	4,912,580
Other Operating	233,784	236,122	238,483	240,868	243,277	245,709
<b>Operating Expenses</b>	<b>2,173,840</b>	<b>2,409,823</b>	<b>2,808,671</b>	<b>3,515,104</b>	<b>4,804,013</b>	<b>7,197,620</b>
Vehicles & Trucks	372,221	372,221	372,221	372,221	372,221	372,221
Computer HW/SW	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-
<b>Capital Expenses</b>	<b>372,221</b>	<b>372,221</b>	<b>372,221</b>	<b>372,221</b>	<b>372,221</b>	<b>372,221</b>
Transfer Out-Cost Allocation	474,949	430,066	389,425	352,624	319,301	289,127
Transfer Out-Franchise Fee	275,348	288,757	302,820	317,567	333,033	349,251
Debt Service 2018 Refunding	85,000	85,374	85,750	86,127	86,506	86,887
<b>Other Expenses</b>	<b>835,297</b>	<b>804,198</b>	<b>777,995</b>	<b>756,319</b>	<b>738,840</b>	<b>725,265</b>
<b>TOTAL EXPENSES</b>	<b>4,746,951</b>	<b>4,890,780</b>	<b>5,246,216</b>	<b>5,939,777</b>	<b>7,235,754</b>	<b>9,650,157</b>
<b>Net Cash Incr/(Decr)</b>	<b>-</b>	<b>(41,209)</b>	<b>(290,262)</b>	<b>(873,415)</b>	<b>(2,087,417)</b>	<b>(4,416,539)</b>

Pro-Forma for Stormwater Fund - 405						
	Adopted	PROJECTED				
	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Service Fees - Resid	586,653	591,874	597,142	631,179	662,738	695,875
Service Fees - Comm	448,116	450,312	452,518	478,312	502,227	527,339
<b>Operating Revenues</b>	<b>1,034,769</b>	<b>1,042,186</b>	<b>1,049,660</b>	<b>1,109,491</b>	<b>1,164,965</b>	<b>1,223,214</b>
Interest & Other Revenues	61,284	(53,807)	47,243	(41,479)	36,419	(31,976)
<b>Non-Operating Revenues</b>	<b>61,284</b>	<b>(53,807)</b>	<b>47,243</b>	<b>(41,479)</b>	<b>36,419</b>	<b>(31,976)</b>
<b>TOTAL REVENUES</b>	<b>1,096,057</b>	<b>988,379</b>	<b>1,096,903</b>	<b>1,068,012</b>	<b>1,201,384</b>	<b>1,191,238</b>
Salaries	264,404	275,906	287,907	300,431	313,500	327,137
Social Security & Medicare	18,837	19,752	20,712	21,719	22,775	23,881
Pension Contributions	13,255	8,446	5,382	3,429	2,185	1,392
DC Plan Contributions	8,856	9,363	9,898	10,464	11,063	11,696
Medical Insurance	70,232	80,900	93,189	107,344	123,650	142,432
Workers Compensation	22,999	24,469	26,032	27,696	29,465	31,348
<b>Personal Services</b>	<b>398,583</b>	<b>418,836</b>	<b>443,121</b>	<b>471,084</b>	<b>502,638</b>	<b>537,888</b>
Utilities	7,764	7,997	8,237	8,484	8,738	9,001
Repair and Maintenance	46,610	47,542	48,493	49,463	50,452	51,461
Fuel	19,313	28,970	43,454	65,181	97,772	146,658
Other Operating	217,632	219,808	222,006	224,226	226,469	228,733
<b>Operating Expenses</b>	<b>291,319</b>	<b>304,317</b>	<b>322,191</b>	<b>347,355</b>	<b>383,431</b>	<b>435,853</b>
Vehicles & Trucks	-	-	-	-	-	-
Computer HW/SW	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	200,000	200,000	225,000	250,000	300,000
<b>Capital Expenses</b>	<b>-</b>	<b>200,000</b>	<b>200,000</b>	<b>225,000</b>	<b>250,000</b>	<b>300,000</b>
Debt Service - 2018 Refunding	136,000	136,000	136,000	152,000	152,000	152,000
Transfer Out-Cost Allocation	208,037	188,273	170,388	154,201	139,552	126,294
Transfer Out-Franchise Fee	62,116	46,127	34,254	25,437	18,890	14,027
<b>Other Expenses</b>	<b>406,153</b>	<b>370,401</b>	<b>340,642</b>	<b>331,638</b>	<b>310,441</b>	<b>292,322</b>
<b>TOTAL EXPENSES</b>	<b>1,096,057</b>	<b>1,293,553</b>	<b>1,305,953</b>	<b>1,375,077</b>	<b>1,446,511</b>	<b>1,566,063</b>
<b>Net Cash Incr/(Decr)</b>	<b>-</b>	<b>(305,175)</b>	<b>(209,050)</b>	<b>(307,065)</b>	<b>(245,127)</b>	<b>(374,825)</b>

## **GLOSSARY OF TERMS**

### **ACCRUAL BASIS OF ACCOUNTING**

A basis of accounting under which the financial effects of transactions, events, and interfund activities are recognized when they occur, regardless of the timing of related cash flows. All proprietary funds use the accrual basis of accounting.

### **AD VALOREM**

A Latin term meaning “according to value” commonly used when referring to property taxes.

### **ADOPTED BUDGET**

An annual budget approved by City Council each September detailing the revenues and expenditures of the City for the upcoming fiscal year.

### **ANNUAL BUDGET**

A budget applicable to a single fiscal year.

### **AMENDED BUDGET**

A revised version of the adopted budget prepared after the close of each fiscal year to reflect actual revenues and expenditures.

### **AMENDMENT ONE**

A Florida constitutional amendment approved by voters in 2008 that provides 1) an additional \$25,000 homestead exemption, 2) a 10% annual cap for assessed value increases to non-homesteaded properties, 3) a \$25,000 exemption for tangible personal property, and 4) portability of accrued “Save Our Homes” benefits.

### **APPROPRIATED BUDGET**

An expenditure authority created by Ordinance, which is signed into law, and the related estimated revenues. The appropriated budget includes all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

### **APPROPRIATION**

A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

### **APPROPRIATION FROM FUND BALANCE**

A non-revenue funding source used to bridge the gap between anticipated revenues and expenditures in the adopted budget of governmental, special revenue, and similar funds.

### **APPROPRIATION FROM NET ASSETS**

A non-revenue funding source used to bridge the gap between anticipated revenues and expenditures in the adopted budget of enterprise funds.

### **ASSESSED VALUE**

A dollar value of property (land and/or structures) assigned by a public tax assessor for the purposes of taxation.

### **BALANCED BUDGET**

The total of all available financial resources (either on hand at the beginning of the fiscal year or generated during the fiscal year) equals or exceeds the total of all financial requirements (either planned spending during the year or funds required to be on hand at the end of the fiscal year). The requirement for a balanced budget is established at the fund level and must be met for each individual fund budgeted. This differs from a “structurally balanced budget”, which requires recurring revenues to equal or exceed recurring



expenditures.

### **BEAL MEMORIAL CEMETERY PERPETUAL CARE FUND**

Accounts for funds accumulated to meet the requirements of maintaining the City owned cemetery.

### **BETTERMENT**

An addition to, or change in, a fixed asset other than maintenance, to prolong its life or increase its efficiency. The cost of the addition or change is added to the book value of the asset.

### **BOND**

A method of issuing debt for the purpose of raising capital, with a term of more than one year and usually with a fixed interest rate.

### **BUDGET**

A plan of financial operation embodying an estimate of proposed expenditures for a given period of time and the proposed means of financing them.

### **BUDGET AMENDMENT**

An increase or decrease in the total adopted budget amount. This must be accomplished by an Ordinance approved by the City Council.

### **BUDGET BASIS**

All funds are budgeted on a cash basis. However, financial statements reflect modified accrual for governmental funds full accrual for proprietary funds. During the year, the City's accounting system is maintained on the same basis as the adopted budget, which enables department budgets to be easily monitored through the accounting system. The major difference between the budget and GAAP for governmental funds is that certain expenditures (e.g. compensated absences and depreciation) are not recognized for budgetary purposes, but are recorded in the accounting system at year-end. For enterprise funds, the difference between this budget and GAAP is that debt principal payments and capital outlay (i.e. fixed assets) are budgeted as expenditures for budgetary purposes, but depreciation and compensated absences are shown on the financial statements. Staff believes this provides a better day-to-day financial plan. However, all activity is recorded in the accounting system at year-end in accordance with GAAP.

### **BUDGET RESIDUALS**

Excess budget funds transferred out of an account by the Finance Department once the budgeted expense has been incurred (e.g. capital purchase, maintenance contract). Reallocation of these funds requires City Manager approval.

### **BUDGET TRANSFER**

A reallocation of funds among line items, within the same fund, with the approval of the City Manager or designee.

### **CAPITAL EXPENDITURE**

An expenditure affecting the government's general fixed assets. Capital expenditures are classified as either a capital outlay or capital improvement program.

### **CAPITAL IMPROVEMENT PROGRAM (CIP)**

A five-year planning and budgeting tool that identifies the acquisition, construction, replacement, or renovation of facilities and infrastructure with a value greater than \$25,000 and a useful life of ten years or more. CIP's may be recurring (e.g. street resurfacing) or

non-recurring (e.g. construction of a new park).

### **CAPITAL OUTLAY**

Generally, a capital outlay item may be defined as an item valued between \$1,000 and \$25,000 with a life expectancy of less than 10 years. Capital outlay includes furniture, equipment, and vehicles needed to support the operation of the City's programs, minor construction projects, landscaping projects, and facility repairs. However, for purposes of budgeting, staff has combined small projects into a CIP when collectively they relate to an overall improvement program or project for a facility or system. For example, the repair of bleachers, batting cages, and lighting at the Softball Complex may be part of a CIP for the renovation of the facility, even though individually the specific items do not meet the CIP threshold.

### **CAPITAL PROJECT**

There are two types of capital expenditures: infrastructure projects and operating programs. Capital projects are addressed in the CIP and generally include major fixed assets or infrastructure with long-term value, such as buildings, roads, and parks. Capital project costs include all expenditures related to planning, design, equipment, and construction and may involve some form of debt financing.

### **CAPITAL PROJECTS FUND**

Accounts for the planned capital improvements to municipal facilities and infrastructure construction.

### **CASH BASIS**

A basis of accounting under which revenues are recognized when cash is received and expenses are recognized when cash is paid.

### **CODE ENFORCEMENT BOARD (CEB)**

Enforces the provisions of the City code and ordinances (i.e. building maintenance, grass height, signage). The board has the authority to impose administrative fines and other non-criminal penalties. The seven members of the board must be residents of the City of Fort Walton Beach and are appointed to three-year terms. The members are limited to two successive terms. The board meets the second Wednesday of each month at 4 PM in the Council Chambers at City Hall.

### **COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND**

Accounts for funding from the Federal government to provide services to the citizens with a financial need. These services include providing funding to area non-profit social service organizations, rehabilitating single-family homes, and clearing dilapidated structures.

### **COMMUNITY REDEVELOPMENT AGENCY (CRA)**

A public organization that works to improve a specific area (called a Community Redevelopment District) in a community through redevelopment and economic investment. The targeted area must meet the state definition of "slum and blight," which includes 14 conditions such as deteriorating buildings, lack of parking and sidewalks, inadequate roadways, faulty lot layout, flooding problems, and outdated building patterns.

### **COMMUNITY REDEVELOPMENT AGENCY (CRA) BOARD**

Oversees redevelopment projects and recommends infrastructure improvements within the CRA district. The board endeavors to implement specific projects to encourage redevelopment within the CRA district.

**COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND**

A “discretely presented component unit” that accounts for the revenues and expenditures associated with the CRA.

**COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)**

An audited financial report prepared annually per Florida State Statute 218.32.

**COMPREHENSIVE LAND DEVELOPMENT PLAN**

A comprehensive plan which “guides public capital investments, other public fiscal policies, operating policies of the Fort Walton Beach government, and the future use of land in the City” per the Local Government Comprehensive Planning and Land Development Regulation Act (Chapter 163, Florida Statutes). The City’s comprehensive plan may be amended up to twice a year and must be evaluated and updated every five years. The plan must address the following elements: Future Land Use; Traffic Circulation; Sanitary Sewer, Solid Waste, Drainage, Potable Water, and Natural Groundwater; Parks, Recreation, and Open Space; Aquifer Recharge; Capital Improvements; Coastal Management; Conservation; Intergovernmental Coordination; and Housing Element.

**CONNECTION FEE**

A fee charged to join or to extend an existing utility system.

**CONTINGENCIES**

Funds that do not have an identified purpose and are budgeted for unanticipated or emergency purchases or repairs. The State of Florida allows up to a maximum of 10% of anticipated revenues to be allocated toward contingencies.

**DEBT CAPACITY**

The amount of debt that can be repaid in a timely manner without forfeiting financial viability. Includes the determination of the appropriate limit to the amount of long-term debt that can remain outstanding at any point of time, as well as the total amount of debt that can be incurred.

**DEBT RATIO**

A financial ratio that indicates the percentage of assets that are financed via debt; the ratio of total debt (current and long-term) and total assets (current, fixed, and other).

**DEBT SERVICE FUND**

Accounts for the principle and interest payments of General Fund debt.

**DEPARTMENT**

A distinct operating unit within the City, normally contained within one fund, that may or may not be subdivided into divisions.

**DEPRECIATION**

A portion of the cost of a fixed asset, other than waste, charged as an expense during a particular period.

**DISCRETELY PRESENTED COMPONENT UNIT**

In accordance with GASB 14, the City (primary government) is financially accountable if it appoints a voting majority of the component’s governing board and (1) it is able to impose its will on the organization or (2) there is a potential for the organization to provide specific financial benefit to or impose specific financial burden on the City. In addition, component units can be other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity’s

financial statements to be misleading or incomplete.

**DIVISION**

A specialized component of a department.

**ENTERPRISE FUND**

Accounts for business-type activities of a government that are financed in whole or part by user fees, such as utilities, mass transit, and airports.

**EQUITY IN POOLED CASH**

Each fund's proportionate share of the City's investment and checking accounts is called equity in pooled cash. The City commingles each fund's resources for practical and investment purposes, which is permissible by generally accepted accounting principles.

**EXPENDITURE**

A decrease in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service, capital outlays, inter-governmental grants, entitlements, or shared revenues.

**EXPENSE**

A use of assets or incurrence of liabilities (or a combination of both) from delivering or producing goods, rendering services, or carrying out other activities that constitute the entity's ongoing major or central operations.

**FIDUCIARY FUND**

Type of fund used to account for assets not available to support the government's programs that are held in a trustee or agent capacity. Includes private-purpose trust, pension and other employee benefit trust, investment trust, and agency fund types.

**FISCAL YEAR**

The City's budget year, which runs from October 1 to September 30.

**FORFEITURE**

An automatic loss of cash or other property as a penalty for not complying with legal provisions and as compensation for the resulting damages or losses. This term should not be confused with confiscation. The latter term designates the actual taking over of the forfeited property by the government. Even after property has been forfeited, it is not considered confiscated until the government claims it.

**FRANCHISE FEE**

A fee levied in proportion to gross receipts on business activities of all or designated types of businesses.

**FULL-TIME EQUIVALENT (FTE)**

One position funded for a full year. Either one full-time position funded at 40 hours/week for 52 weeks/year or multiple part-time positions whose funding equates to 40 hours/week for 52 weeks/year.

**FUND**

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**FUND BALANCE**

The difference between current financial assets and liabilities accounted for in a governmental fund; the net available financial resources externally or internally constrained as to use. Might be better described as a measure of liquidity rather than net worth. It attempts to measure how much would be left over at the end of the current fiscal year for the subsequent fiscal year's budget were the government to budget in accordance with generally accepted accounting principles (GAAP).

**GASB 34**

An accounting standard issued by the Governmental Accounting Standards Board applicable to all state and local governments. Compliance with GASB 34 is necessary in the preparation of financial statements in accordance with Generally Accepted Accounting Principles.

**GENERAL FUND**

Accounts for primarily unrestricted resources and those resources not requiring reporting elsewhere. This fund exists from inception of the government throughout the government's existence.

**GENERAL OBLIGATION BOND**

A bond for which payment is pledged based on the full faith and credit of the issuing government.

**GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)**

A uniform accounting and financial reporting system used by the City to accurately track all government expenditures, revenues, assets, and liabilities.

**GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA)**

A professional association of state and local finance officers that has served the public finance profession since 1906.

**GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB)**

An organization that establishes and improves the standards of state and local governmental accounting and financial reporting to produce meaningful information for users of financial reports.

**GOVERNMENTAL FUND**

Type of fund through which most governmental functions typically are financed and accounts for taxes, grants, and similar resources. Includes general, special revenue, capital projects, debt service, and permanent fund types. May be referred to as "source and use" funds.

**IMPACT FEE**

Imposed on new construction in order to support specific new demands on a given service (i.e. streets, water lines, sewer lines, parks, police, fire).

**IMPROVEMENT OTHER THAN BUILDING**

An attachment or annexation to land that is intended to remain attached or annexed, such as sidewalks, trees, drives, tunnels, drains, and sewers. Sidewalks, curbing, sewers and highways are sometimes referred to as betterments, but the term "improvements" is preferred.

**INVESTMENT**

Most commonly, securities and real estate held for the production of revenues in the form of interest, dividends, rentals, or lease payments. The term does not include fixed assets used in government operations.

**LAW ENFORCEMENT TRUST and TRAINING FUNDS (LETfs)**

The Law Enforcement Trust Fund accounts for funds received from the sale of confiscated property that are used for drug enforcement. The Law Enforcement Training Fund accounts for funds received from court fines that are used for additional Police Department training.

**LEGAL DEBT LIMIT**

The State of Florida does not place a legal limit of debt on the municipalities. For general obligation debts greater than one year, the City must conduct a voter referendum process. Special revenue debt is pledged by a specific revenue source and limited by available revenue; therefore it is not subject to voter referendum.

**LEGISLATIVE COMMITTEE ON INTERGOVERNMENTAL RELATIONS**

Branch of the Department of Revenue that computes and published estimates for the following state-shared revenue sources: communication services tax, half-cent sales tax, local option fuel tax, and municipal revenue sharing.

**MACHINERY AND EQUIPMENT**

Property that does not lose its identity when removed from its location and is not changed materially or consumed immediately (i.e. within one year) by use.

**MAJOR FUND**

Any fund constituting 10% or more of the appropriated budget, and typically presented separately on summary charts.

**METROPOLITAN STATISTICAL AREA (MSA)**

A core area containing a substantial population nucleus, together with adjacent communities having a high degree of social and economic integration with that core. The Fort Walton Beach MSA includes all of Okaloosa County.

**MILLAGE RATE**

A tax rate on property expressed in mills per dollar value of property. One mill equals \$1 per \$1,000 of assessed taxable property value.

**MODIFIED ACCRUAL BASIS OF ACCOUNTING**

A basis of accounting under which revenues are recognized in the accounting period in which they become both available and measurable and expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due. All governmental funds use the modified accrual basis of accounting.

**MUNICIPAL PLANNING BOARD (MPB)**

Acts in an advisory capacity to the City Council on rezoning and development regulations, and monitors the implementation of the City's Comprehensive Plan. The seven members serve four-year terms, must be City of Fort Walton Beach residents, and are limited to two successive terms. The board meets the first Thursday of each month at 5 PM in the Council Chambers at City Hall.

**MUNICIPALITY**

A political unit, such as a city, town, or village, incorporated for local self-government.

**NET ASSETS**

The difference between assets and liabilities accounted for in an enterprise fund. Might be described as a measure of net worth. It attempts to measure how much left over at the end

of the current fiscal year for the subsequent fiscal year's budget were the government to budget in accordance with generally accepted accounting principles (GAAP).

**NON-MAJOR FUND**

Any fund constituting less than 10% of the appropriated budget, and typically presented in the aggregate with like funds on summary charts.

**NON-OPERATING EXPENSE**

A fund expense not directly related to the fund's primary activities.

**NON-OPERATING REVENUE**

A fund revenue incidental to or a by-product of the fund's primary activities.

**NON-RECURRING EXPENSE**

A one-time expense, such as the purchase of a computer or a piece of equipment.

**OPERATING BUDGET**

A plan of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing acquisition, spending, and service delivery activities of a government are controlled.

**OPERATING TRANSFER**

An inter-fund transfer other than a residual equity transfer (i.e. a legally authorized transfer from a fund receiving revenue to the fund through which the resources are to be expended).

**ORDINANCE**

A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. Ordinarily, the statutes or charter will specify or imply those legislative actions that must be by ordinance and those that may be by resolution. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Revenue raising measures, such as the imposition of taxes, special assessments, and service charges, universally require ordinances.

**PAY AS YOU GO**

A type of financing whereby current revenues, taxes, and/or grants rather than long term debt are used to pay for capital improvements.

**PAY AS YOU USE**

A type of financing whereby long term debt rather than current revenues is used to pay for capital improvements.

**PERSONAL SERVICES**

The combination of regular wages, overtime, incentive pay, social security, Medicare, and benefits including deferred compensation, retirement, insurance (dental, health, & life), and worker's compensation.

**PLAN FOR NEIGHBORHOOD ACTION (PNA)**

The action plan developed by each neighborhood in response to the issues and concerns brought forward by that particular neighborhood in the Great Neighborhoods Partnership Program. The PNA's are then placed in the future land use element of the City's Comprehensive Plan Directions.

**PRO FORMA**

A financial statement for an enterprise fund that illustrates projected cash flows and changes in net assets. Pro forma statements may be used to demonstrate the expected effect of proposed changes to revenues or expenses on the fund's financial viability. Lenders require such statements to structure or confirm compliance with debt covenants such as debt service reserve coverage and debt to equity ratios.

### **PROPRIETARY FUND**

Type of fund used to account for a government's ongoing organizations and activities which are similar to those often found in the private sector. Fund types include enterprise and internal service funds. May be referred to as "income-determining" funds.

### **PUBLIC SAFETY**

The combination of Police and Fire services.

### **RECURRING EXPENSE**

An expense incurred year after year, such as a maintenance contract for software or equipment.

### **REFUND**

To pay back or allow credit for an amount due to an over collection or the return of an object sold.

### **RESOLUTION**

A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

### **REVENUE**

An increase in the net current assets of a fund from sources other than expenditure refunds and residual equity transfers.

### **REVENUE BOND**

A bond whose principal and interest are payable exclusively from earnings of an enterprise fund.

### **ROLL-BACK RATE**

The millage rate that will provide the same ad Valorem tax revenue for the taxing authority as was levied during the prior year, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100 percent, and property added due to geographic boundary changes.

### **SANITATION ENTERPRISE FUND**

Accounts for the revenues and expenditures of the City's solid waste and recycling operations.

### **“SAVE OUR HOMES”**

A Florida constitutional amendment approved by voters in 1992 that provides a \$25,000 exemption and limits the amount a homestead property can increase in value on the tax rolls each year. The law limits value increases to three percent or a figure equal to the Consumer Price Index - whichever is less.

### **SHARED REVENUE**

Revenue levied by one government but shared on a predetermined basis, often in proportion to the amount collected at the local level, with another government or class of governments.



**SPECIAL PROJECT CARRY-OVER**

A project carried forward to the next fiscal year due to incompleteness. The project was originally budgeted in the year appropriated, so appropriation is likewise carried forward.

**SPECIAL REVENUE FUND**

Accounts for resources restricted by law or contract for specific purposes. The fund exists only for the life of the restriction.

**STATUTE**

A written law enacted by a duly organized and constituted legislative body.

**STORMWATER ENTERPRISE FUND**

Accounts for the revenues and expenditures of the City's stormwater operations.

**STRUCTURALLY BALANCED BUDGET**

Recurring revenues equal or exceed recurring expenditures. This differs from a "balanced budget", which allows the use of fund balance in the event expenditures exceed revenues.

**TAX INCREMENT FINANCING (TIF)**

Florida law allows the use of tax increment financing (TIF) to fund specific public improvement projects in the CRA area. The TIF is determined by the growth in the assessed value of taxable property in the CRA area from the base year to the current tax year and multiplied by the current tax rate for the City and County.

**TRUTH IN MILLAGE (TRIM)**

A uniform method for calculating and reporting ad Valorem tax rates in accordance with Chapter 200 of the Florida State Statutes.

**UTILITIES ENTERPRISE FUND**

Accounts for the revenues and expenditures of the City's water and sewer operations.

**WORKING CAPITAL**

The difference between current assets and current liabilities reported in a proprietary fund. This measure indicates relative liquidity.

## **ACRONYMS**

**CAFR** – Comprehensive Annual Financial Report

**CEB** – Code Enforcement Board

**CDBG** – Community Development Block Grant

**CDS** – Community Development Services

**CIP** – Capital Improvement Program

**CRA** – Community Redevelopment Agency

**DOR** – Department of Revenue

**FBC** – Florida Building Code

**FRDAP** – Florida Recreation and Development Assistance Program

**FDEP** – Florida Department of Environmental Protection

**FTE** – Full-Time Equivalent

**GAAP** – Generally Accepted Accounting Principles

**GASB** – Governmental Accounting Standards Board

**GFOA** – Government Finance Officer's Association

**LCIR** – Legislative Committee on Intergovernmental Relations

**LDC** – Land Development Code

**LETf** – Law Enforcement Trust/Training Fund

**MPB** – Municipal Planning Board

**MSA** – Metropolitan Statistical Area

**NPDES** – National Pollutant Discharge Elimination System

**PNA** – Plan for Neighborhood Action

**SRF** – State Revolving Fund

**TIF** – Tax Increment Financing

**TRIM** – Truth In Millage

## RESOLUTION 2022-17

### A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FORT WALTON BEACH, FLORIDA, ADOPTING THE MILLAGE RATE FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2022 AND ENDING SEPTEMBER 30, 2023; AND PROVIDING AN EFFECTIVE DATE

**WHEREAS**, Chapter 200 of the Florida Statutes provides the procedure for adoption of ad valorem taxes and millage rates; and

**WHEREAS**, the City of Fort Walton Beach held a Budget Policy Meeting on June 21, 2022 and a Budget Workshop on August 2, 2022 to discuss the proposed FY 2022-23 budget; and

**WHEREAS**, the City held a public budget hearing on September 7, 2022, as required by Section 200.065 of the Florida Statutes; and

**WHEREAS**, the Okaloosa County Property Appraiser has certified that the gross taxable value for operating purposes not exempt from taxation within the City of Fort Walton Beach is \$1,884,113,965, an increase of \$247,218,390, or 15.1%, from the 2021 final gross taxable property value of \$1,636,985,575; and

**WHEREAS**, on September 7, 2022 the City Council tentatively adopted the operating millage rate of 4.9999 mills with no debt service millage; and

**WHEREAS**, Section 200.065, Florida Statutes, requires that at the conclusion of the second public hearing on September 21, 2022 to discuss the City's proposed millage rate and budget, the City Council adopt the final ad valorem millage rate for operating purposes and set any debt service millage rate by adoption of a resolution that includes the percentage increase or decrease over the "rolled-back" rate.

**NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF FORT WALTON BEACH, FLORIDA:**

#### Section 1. Final Millage Rate

The City Council hereby sets the final operating millage rate for the City of Fort Walton Beach for FY 2022-23 at 4.9999 mills, which is 5.27% more than the rolled-back rate of 4.7496 mills. There is no voted debt service millage.

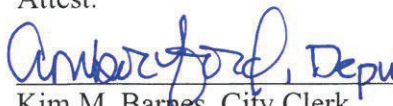
#### Section 2. Effective Date

This resolution shall become effective on and after October 1, 2022.

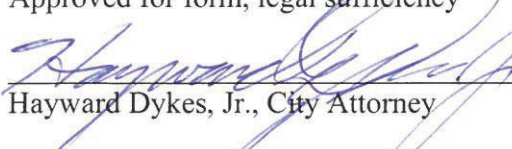
Adopted: September 21, 2022

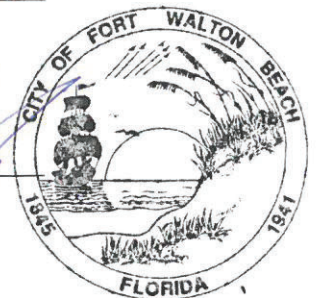
  
Richard A. Rynearson, Mayor

Attest:

PP   
Kim M. Barnes, City Clerk

Approved for form, legal sufficiency

  
Hayward Dykes, Jr., City Attorney





## **RESOLUTION 2022-18**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FORT WALTON BEACH, FLORIDA, ADOPTING THE BUDGET FOR CERTAIN EXPENDITURES, EXPENSES, CAPITAL IMPROVEMENTS AND CERTAIN INDEBTEDNESS FOR THE CITY OF FORT WALTON BEACH, FLORIDA, FOR THE YEAR BEGINNING OCTOBER 1, 2022 AND ENDING SEPTEMBER 30, 2023; AND PROVIDING AN EFFECTIVE DATE**

**WHEREAS**, each fiscal year, the City is required to adopt a budget for the operation of the City government; and

**WHEREAS**, the City held a public Budget Policy Meeting on June 21, 2022 and a public Budget Workshop on August 2, 2022 to discuss the FY 2022-23 budget. The City held public budget hearings on September 7, 2022 and September 21, 2022 to formally adopt the FY 2022-23 comprehensive budget as required by Section 200.065 of the Florida Statutes; and

**WHEREAS**, the document entitled “City of Fort Walton Beach FY 2022-23 Budget” comprises the total amount of \$56,767,451 for all funds reported; and

**WHEREAS**, it is the desire for the City Council for the City of Fort Walton Beach, Florida to adopt a final budget for the fiscal year beginning October 1, 2022 and ending September 30, 2023.

**NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF FORT WALTON BEACH, FLORIDA:**

### **Section 1. Adoption of Budget**

The City Council hereby approves and adopts the final FY 2022-23 budget for the City of Fort Walton Beach, Florida entitled “City of Fort Walton Beach FY 2022-23 Budget” which comprises the total amount of \$56,767,451 for all funds reported. The budget is being presented as a balanced budget whereby there are sufficient revenues to offset all estimated expenditures or expenses. All budget appropriations are based upon the total expenditures and/or expenses even though the budget has been prepared based on line items and summarized to a categorical level.

### **Section 2. Budget Amendments**

a. The City Council may make any amendments to the adopted budget, by resolution, as it may deem necessary and proper.

b. Budget amendments requesting additional expenditures or expenses must also identify the corresponding funding source.

### **Section 3. Budget Transfers**

Budget transfers shall be accomplished pursuant to Administrative Policy FIN-13 as provided by Resolution 2011-19 adopted by the City Council on August 16, 2011.

### **Section 4. Debt Service**

a. Debt service for the General Fund will be paid from operating revenues and/or transfers from the Debt Service Fund.

b. Debt service for the Utilities, Sanitation and Stormwater Enterprise Funds will be paid from operating revenues from the Enterprise Funds.

## RESOLUTION 2022-18

### Section 5. Carryovers

a. Projects that were not completed during the prior fiscal year are carried forward and are funded with the corresponding carryover appropriations of the prior year. These are commitments anticipated to be incomplete as of September 30, 2022 and will be continued and made a part of the FY 2022-23 budget. The document entitled "City of Fort Walton Beach FY 2022-23 Grant & CIP Project Carryovers" dated September 21, 2022 comprises the total amount of \$4,267,272.00 for all funds reported.

b. Encumbrances (open purchase orders) that were not completed during the prior fiscal year are carried forward and are funded with the corresponding carryover appropriations of the prior year. These are commitments anticipated to be incomplete as of September 30, 2022 and will be continued and made a part of the FY 2022-23 budget. The document entitled "City of Fort Walton Beach FY 2022-23 Encumbrance Carryovers" dated September 21, 2022 comprises the total amount of \$3,086,766.53 for all funds reported.

### Section 6. Effective Date

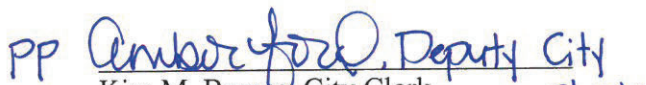
This resolution shall become effective on and after October 1, 2022.

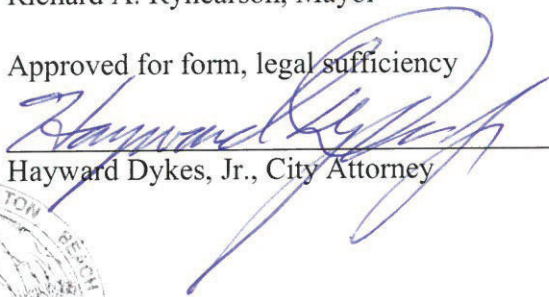
Adopted: September 21, 2022

  
Richard A. Rynearson, Mayor

Attest:

Approved for form, legal sufficiency

PP  Deputy City Clerk  
Kim M. Barnes, City Clerk

  
Hayward Dykes, Jr., City Attorney





CITY OF FORT WALTON BEACH FY 2022-23 Encumbrance Carryovers Council Meeting 9/21/2022							
	PO or PR	Date	Vendor	Description	PO Value	Account	Completion date
	103092	7/28/2021	RCM Technology (USA) Inc.	Kronos Training	\$793.15	001-0300-500-3100	01/30/2023
	105732	6/30/2022	CIVICPLUS	Software and applications for City-wide benefit	\$19,196.38	001-0300-500-3100	06/30/2023
	106235	9/9/2022	Hon Company, LLC	IT furniture	\$540.53	001-0300-513-5200	10/31/2022
	104476	1/20/2022	Preston Hood Chevrolet	Accident repairs - #2671	\$2,334.13	001-0310-519-4501	9/30/2023
	92841	12/28/2017	Sequoia Consulting Group	Cost Allocation Plan; RFQ2017 10-05	\$5,180.00	001-0500-500-3100	09/30/2023
	105100	4/11/2022	Grainger	Pallet strapper tool kit	\$683.98	001-0530-513-5200	11/30/2022
	171150	8/29/2022	Fusus, LLC	PD Video Management System	\$25,999.00	001-0800-521-3100	12/31/2022
	104540	2/1/2022	Amazon.com	20 oz coffee cups (case of 1,000)	\$79.99	001-0800-521-5200	12/31/2022
	104921	3/21/2022	Southern Generator Services	Speed switch - #MJ467	\$99.99	001-0800-521-5200	12/1/2022
	105507	6/3/2022	Foremost Productions	Handcuff keychains - promotional/recruiting items	\$693.04	001-0800-521-5200	12/31/2022
	106009	8/16/2022	Proforce Law Enforcement	BOLA wraps & cartridges	\$6,140.65	001-0800-521-5200	10/31/2022
	106116	8/26/2022	Lynn Peavey	25 Blood Alcohol Test Kits	\$219.46	001-0800-521-5200	9/30/2022
	104505	1/26/2022	Federal Eastern International	Police Badges	\$805.00	001-0800-521-5210	12/31/2022
	105282	5/3/2022	H & B Army Navy	Uniform Pants (Woll & Stirling)	\$295.00	001-0800-521-5210	10/31/2022
	105336	5/11/2022	H & B Army Navy	Uniform Pants (Pettis)	\$118.00	001-0800-521-5210	10/31/2022
	105619	6/23/2022	H & B Army Navy	Uniform pants	\$66.00	001-0800-521-5210	09/30/2022
	105945	8/3/2022	H & B Army Navy	Collar Brass	\$459.70	001-0800-521-5210	10/31/2022
	105962	8/8/2022	Apparel Expressions	Uniform Shirts - Ross, Seals-Johnson, Roche	\$24.25	001-0800-521-5210	09/30/2022
	105990	8/12/2022	Federal Eastern International	LBV & Armor - Stalls, Correia, Bhags, Sirmans	\$3,338.36	001-0800-521-5210	11/30/2022
	105992	8/12/2022	Federal Eastern International	Corporal Badges	\$255.00	001-0800-521-5210	10/31/2022
	106021	8/17/2022	H & B Army Navy	Name Pins & Uniform Pants	\$738.00	001-0800-521-5210	09/30/2022
	106081	8/18/2022	H & B Army Navy	Uniform Pants CSI Mercier & CST Cook	\$340.00	001-0800-521-5210	10/31/2022
	106083	8/19/2022	Federal Eastern International	SRV Vest - Det. Sgt. Chisholm	\$1,242.47	001-0800-521-5210	11/30/2022
	102135	3/30/2021	SRT Supply	SIMS	\$2,624.82	001-0800-521-5213	02/28/2023
	103351	8/30/2021	FL Bullet	Ammunition	\$2,015.97	001-0800-521-5213	06/30/2023
	105084	4/8/2022	FL Bullet	Ammunition	\$13,955.50	001-0800-521-5213	06/30/2023
	98678	1/2/2020	Superion/Central Square	PD Central Square upgrade	\$4,240.00	001-0800-521-5231	06/30/2023
	106226	9/8/2022	Dana Safety Supply	Equipment Installation on Donated PD truck	\$2,775.00	001-0800-521-6403	10/31/2022
	103486	9/27/2021	Superion/Central Square	PD Automatic Traffic Citation system	\$3,900.00	001-0800-521-6406	12/31/2022
	106259	9/14/2022	Wright Equipment	Gym Equipment	\$2,339.76	001-0900-522-5200	10/30/2022
	106262	9/14/2022	Run With It, Inc.	FD - running shoes	\$3,689.00	001-0900-522-5210	10/31/2022
	106260	9/14/2022	Hon Company	Station Chairs	\$2,266.52	001-0900-522-6401	10/30/2022
	106261	9/14/2022	Global Furniture Group	Station Chairs	\$5,232.89	001-0900-522-6401	10/30/2022
	106246	9/13/2022	Lowe's	FD Carports (2 metal ones)	\$6,646.91	001-0900-522-6402	10/30/2022
	170601	7/26/2022	Ten-8	FD Apparatus Equipment	\$9,175.56	001-0900-522-6402	10/30/2022
	105545	6/9/2022	Innovative Sport Surfacing	Playground equipment for Cecilia Park; RFP 22-012	\$117,000.00	001-1000-572-6402	10/31/2022
	105904	7/28/2022	Wolverine Sports	Soccer Goals	\$9,922.48	001-1000-572-6402	09/30/2022
	171223	9/2/2022	Bubba D's Sheds & Barnes	P&R outdoor structure for batting cages	\$55,917.75	001-1010-572-6310	12/31/2022
	103946	11/1/2021	Callaway Golf Sales Co	Golf balls - strata range balls	\$1,800.00	001-1040-572-5200	12/31/2022
	105989	8/12/2022	Trophy Center	Awards - alum 362 10 satin	\$61.00	001-1040-572-5200	12/31/2022
	104501	1/26/2022	Callaway Golf Sales Co	Golf balls - csoft bl cg	\$681.12	001-1040-572-5205	12/31/2022
	105280	5/3/2022	Callaway Golf Sales Co	Golf balls - ssoft bl cg	\$1,346.76	001-1040-572-5205	12/31/2022
	105535	6/2/2022	Callaway Golf Sales Co	Golfing gloves; Cadet lh xl	\$227.04	001-1040-572-5205	12/31/2022
	105563	6/6/2022	Divots Sportswear	Retail golf clothing to sell - Caps	\$2,700.00	001-1040-572-5205	12/31/2022
	105905	7/18/2022	Callaway Golf Sales Co	Golf balls	\$3,000.00	001-1040-572-5205	12/31/2022
	105931	7/27/2022	Acushnet	Golf balls	\$456.00	001-1040-572-5205	12/31/2022
	106204	9/2/2022	Forrest Development, Co	Remodel marshal building and clubhouse bathrooms	\$17,772.00	001-1040-572-6214	10/31/2022
	105506	5/30/2022	Jerry Pate	Engine repair for range machine	\$3,409.08	001-1045-572-5203	12/31/2022
	106242	9/13/2022	Panhandle Pump	GC Fuel pump repairs	\$1,172.00	001-1045-572-5204	09/30/2022
	102998	7/23/2021	Alston Electric Supply Co	GC electric; repairs (chip delays)	\$500.00	001-1045-572-5250	11/30/2022
	104843	3/9/2022	CXT INC., Company	Restroom building at Golf Course/Pickleball courts	\$113,919.51	001-1045-572-6310	11/30/2022
	105896	7/27/2022	Emerald Bay Plumbing	Mooney Park restrooms	\$10,600.00	001-1045-572-6310	11/30/2022
	171247	9/7/2022	Jerry Pate / Toro	Toro MultiPro 5800; Sonic Boom, Sand Pro 3040; GC Equipmt	\$129,243.96	001-1045-572-6402	09/30/2023
	105488	6/2/2022	Library Interiors of Florida	Shelving Unit for Children's Dept	\$2,549.96	001-1060-571-5223	11/30/2022
	104027	10/21/2021	SCPDC/MYGov	April-Sept 2022 GMD Software	\$1,380.00	001-1200-541-3100	12/31/2022
	101452	12/7/2020	CPH, Inc.	Lewis Turner Blvd Corridor Master Planning	\$2,030.00	001-1205-515-3100	09/30/2023
	104027	10/21/2021	SCPDC/MYGov	April-Sept 2022 GMD Software	\$3,600.00	001-1205-515-3100	12/31/2022
	104027	10/21/2021	SCPDC/MYGov	April-Sept 2022 GMD Software	\$1,650.00	001-1217-529-3100	12/31/2022
	103001	7/27/2021	Action Truck Center, Inc.	Radiator HTR AC C	\$418.45	001-1220-519-5203	12/31/2023
	105844	7/28/2022	Ten-8 Fire Equipment	Air & fuel element - #2714	\$222.69	001-1220-519-5203	12/1/2022
	105910	7/28/2022	Beard Equipment Company	Clutch failure - #MJ739	\$3,500.00	001-1220-519-5203	9/30/2023
	105911	7/28/2022	Dominant Truck Sales	Nerf step bar - #2698	\$453.00	001-1220-519-5203	9/30/2023
	105912	8/1/2022	Empire Truck Sales	Motor blower - #2631	\$123.23	001-1220-519-5203	9/30/2023
	105919	8/2/2022	Thompson Tractor	Switch - #MJ675	\$60.07	001-1220-519-5203	9/30/2023
	105958	8/9/2022	Empire Truck Sales	Tank Surge - #2631	\$199.82	001-1220-519-5203	9/30/2023
	106068	8/23/2022	Performance Peterbilt Tally	Computer Issues - #2659	\$6,035.78	001-1220-519-5203	9/30/2023
	106241	9/13/2022	Ajax Building	Master Planning (Update) City Hall Complex	\$62,283.00	001-1230-519-3100	12/30/2022
	105146	4/20/2022	D&D Air Conditioning	HVAC Boiler for City Hall Annex	\$20,482.00	001-1230-519-4645	09/30/2023
	105479	5/31/2022	D&D Air Conditioning	AC Chiller for City Hall	\$88,982.00	001-1230-519-4645	09/30/2023
	104835	3/8/2022	JDF Architecture	Schematic Design of Westside Fire Station	\$11,550.00	001-1499-522-6214	12/31/2022
	98851	1/27/2020	CPH, Inc	Design & Permitting for Intersection Improvements	\$16,757.00	001-1499-541-6351	09/30/2023
	105108	4/20/2022	Ingram Signalization	Hollywood & Robinwood Intersection Improvements	\$390,985.50	001-1499-541-6351	09/30/2023
	105950	8/4/2022	James David Site Prep & Undergrd	General Street Resurfacing	\$74,447.30	001-1499-541-6351	12/31/2022
	106076	8/16/2022	S.H. Hayes Enterprises, Inc.	Install sidewalk on Robinwood Drive NW North to Jet Dr	\$21,763.28	001-1499-541-6351	12/31/2022
	102870	6/30/2021	Jenkins Engineering (PO 102870 )	Task order Rec Complex expansioin (change order)	\$46,550.00	001-1499-572-3100	12/31/2022
	106254	9/13/2022	Journal Communications, Inc	Public Relations - Ad campaign	\$2,087.50	001-1500-519-4800	12/31/2022
	101458	12/8/2020	Howard Technology Solutions	Growth Management Kiosk	\$19,328.00	001-1500-519-4944	12/31/2022
	102126	3/18/2021	Howard Technology Solutions	Kiosk	\$31,727.00	001-1500-519-4944	01/31/2023
	104480	1/21/2022	Ellis Crane Works	Light pole damage to City Hall fields	\$1,725.00	001-1500-519-4945	10/31/2022
	105480	5/31/2022	Sequel Electrical Supply	Tennis Court lighting repair; ITB 22-013	\$37,463.60	001-1500-519-4945	11/30/2022
	103835	10/21/2021	Empire Truck Sales	Fuel Truck - RP#2510	\$106,444.00	001-1500-519-6404	9/30/2023
	104161	12/1/2021	Communication Eng Svc	Radio & Install - PD Vehicles	\$5,184.00	001-1500-519-6404	9/30/2023
	104183	12/3/2021	Duval Ford	Ford F150 - New Code Enf. Position	\$25,878.00	001-1500-519-6404	9/30/2023
	106069	8/23/2022	Dana Safety Supply	Light & siren pkg - FD BC Vehicle	\$6,958.36	001-1500-519-6404	9/30/2023
	106070	8/23/2022	A World of Signs	Vehicle wrap - FD BC Vehicle	\$3,915.00	001-1500-519-6404	9/30/2023
	106071	8/23/2022	Williams Communications	Unity radio - FD BC Vehilce	\$19,901.02	001-1500-519-6404	9/30/2023
	106072	8/23/2022	Napa Auto Parts	Install supplies - FD BC Vehicle	\$1,351.48	001-1500-519-6404	9/30/2023
	106073	8/23/2022	Fastenal	Install supplies - FD BC Vehicle	\$151.36	001-1500-519-6404	9/30/2023
	106074	8/23/2022	Restylers Aftermarket	Winch mount - FD BC Vehicle	\$575.94	001-1500-519-6404	9/30/2023
	106075	8/23/2022	Jwelds LLC	Custom command box - FD BC Vehicle	\$4,750.00	001-1500-519-6404	9/30/2023
	106205	9/2/2022	Dana Safety Supply	PD Durango - Light & siren pkg	\$71,057.21	001-1500-519-6404	9/30/2023
	106206	9/2/2022	A World of Signs	PD Durango - Vehicle wrap	\$18,550.00	001-1500-519-6404	9/30/2023
	106207	9/2/2022	Communication Eng Svc	PD Durango - Radio	\$1,384.39	001-1500-519-6404	9/30/2023
	106240	9/13/2022	Napa Auto Parts	Goes with PO106072 (price increases)	\$389.54	001-1500-519-6404	09/30/2023
	166655	10/1/2021	Duval Chevrolet	Silverado Crew Cab - FD BC Vehicle	\$49,441.00	001-1500-519-6404	9/30/2023
	104905	3/17/2022	Kimley-Horn and Associates	Lewis Turner Boulevard Area Traffic Analysis	\$73,047.00	001-5309-541-6310	12/31/2022

	PO or PR	Date	Vendor	Description	PO Value	Account	Completion date
				General Fund Total	\$1,835,565.19		
	104027	10/21/21	SCPDC/MYGov	April-Sept 2022 GMD Software	\$10,999.98	106-1215-524-3100	12/31/2022
	104543	1/27/2022	Codes- ABC, Inc	Fairway	\$2,520.00	106-1215-524-3100	09/30/2023
	105829	7/21/2022	SCPDC/MYGov	MGO Employee Travel	\$2,662.97	106-1215-524-3100	12/31/2022
	105083	4/8/2022	Hon Company	Office Desks for P&P/ Code	\$190.00	106-1215-524-5200	09/30/2023
	104182	12/3/2021	Duval Ford	Ford F150 - RP#2628	\$29,891.00	106-1215-524-6404	9/30/2023
				Florida Building Code Fund Total	\$46,263.95		
	102697	06/08/21	Matrix	Infrastructure Master Plan	\$165,078.10	109-2000-552-3100	12/31/2022
	97885	10/07/19	RGC Media, Inc.	Video of FW Landing Renovation Project	\$3,160.00	109-2000-552-4800	09/30/2023
	105606	6/22/2022	Sequel Electric	Downtown Lightpole and Fixture Replacement	\$6,026.00	109-2000-552-5250	11/30/2022
	103341	08/27/21	JDF Architecture, LLC	RFQ to develop museum addition	\$14,840.00	109-2000-552-6214	11/30/2022
	100521	08/13/20	CPH, Inc.	Wayfindings Design Project	\$4,188.31	109-2000-552-6310	09/30/2023
	104139	11/30/2021	FastSigns	Gulfview Signs Roadside	\$9,163.96	109-2000-552-6310	12/31/2022
	94733	09/04/18	AVCON, Inc	FWB Landing - Phase I	\$51,143.50	109-5352-572-6310	09/30/2023
	94734	09/04/18	AVCON, Inc	FWB Landing - Phase II	\$58,914.50	109-5352-572-6310	09/30/2023
				Community Redevelopment Agency Fund Total	\$312,514.37		
	101937	02/22/21	Mott MacDonald Florida	Brooks Bridge Water & Sewer Design	\$114,447.06	401-1300-536-3100	09/30/2023
	105373	5/19/2022	V-Tech IO	Server for GIS	\$16,025.59	401-1305-536-6420	10/31/2022
	104973	3/28/2022	Grainger	Well Maintenance Parts	\$216.42	401-1310-533-4680	12/31/2022
	105593	6/17/2022	Rowe Drilling Company	Replace Pumps at Well 3	\$57,200.00	401-1310-533-4680	10/31/2022
	105757	7/8/2022	Gilbert Pump & Mechanical	Gun Pump Booster	\$1,330.00	401-1310-533-4680	10/31/2022
	105813	07/15/22	USABluebook	Well Maintenance Parts	\$21.41	401-1310-533-5200	12/31/2022
	106006	8/19/2022	EA Tapping Services	Insertion Valve at 55 Wright Parkway	\$16,950.00	401-1340-533-4680	10/30/2022
	105720	8/8/2022	D & D Air Conditioning	Replace A/C at Pump Station No. 1	\$14,102.00	401-1350-535-4680	12/31/2022
	105783	7/13/2022	Mayer Electric Supply	Pump Cable Supports for Pump Station No. 1	\$697.00	401-1350-535-4680	10/31/2022
	170935	8/16/2022	Duval Chevrolet	Silverado 2500 - RP#2530 (SC)	\$48,213.00	401-1500-536-6404	9/30/2023
	170936	8/16/2022	Duval Chevrolet	Silverado 2500 - RP#2587 (WD)	\$53,912.00	401-1500-536-6404	9/30/2023
	104690	2/15/2022	Panhandle Pump	Replace Fuel Tank at Pump Station No. 1	\$124,228.00	401-5031-535-6310	12/31/2022
	104709	2/22/2022	Mott MacDonald Florida	Design of Lift Station No. 22	\$73,362.54	401-5048-535-6310	12/31/2022
				Utilities Fund Total	\$520,705.02		
	105367	5/12/2022	Action Truck Center, Inc.	Sideloader - RP#2584	\$332,221.00	403-1500-534-6404	9/30/2023
				Sanitation Fund	\$332,221.00		
	105375	5/23/2022	Jobe's Dirt Works	Hauling Street Sweeper Debris from Stock Yard	\$6,250.00	405-1380-538-3400	10/31/2022
	105107	4/12/2022	CPH, Inc.	Evaluation Stormwater Mgmt Facility Commerce/Tech Park	\$23,465.00	405-5019-538-6358	12/31/2022
	105964	8/29/2022	SRM Concrete	Concrete for Storm Drain Project	\$1,892.00	405-5019-538-6358	10/31/2022
	106061	8/3/2022	Fort Walton Beach Fence	Replace Fence on Memorial for Storm Drain Project	\$7,890.00	405-5019-538-6358	12/31/2022
				Stormwater Fund Total	\$39,497.00		
				TOTAL ENCUMBRANCES	\$3,086,766.53		

**CITY OF FORT WALTON BEACH**  
**FY 2022-23 Grant & CIP Project Carryovers**  
**Council Meeting 9/21/2022**

Project	Account	Amount
2021 FEMA Asst to FF Grant	001-1598-522-3100	24,600
Recreation Center Phase 3	001-1499-572-6257	100,000
Liza Jackson Design	001-1499-572-6310	20,000
Intersection & Pedestrian Improvements	001-1499-541-6351	134,362
Sidewalk Improvements	001-1499-541-6351	142,759
2021 FEMA Asst to FF Grant	001-1598-522-3100	24,600
FF Homeland Security Rescue Boat	001-1591-522-6406	500,000
<b>General Fund</b>		<b>946,321</b>
Rehabilitation of Housing	107-1930-554-3400	37,892
HHA Outreach	107-1940-554-5262	22,000
OK Coalition on Homeless-One Hopeful Place	107-1950-554-5255	9,384
HSU Educational Foundation	107-1950-554-5267	20,200
<b>CDBG Fund</b>		<b>89,476</b>
Demo Bluewater Zoo & Bldg Design	109-2000-541-6214	50,000
<b>CRA Fund</b>		<b>50,000</b>
Consultant Utility Task Orders - Professional Services	401-1300-536-3100	82,294
Computer Hardware/Software	401-1310-533-5231	778
Freedom Beacon 12-inch Waterline Replacement	401-5058-533-6300	300,000
Sewer System Grouting & Lining	401-5032-535-6361	30,000
Construction New Lift Station #22	401-5048-535-6310	320,094
Water Meter Replacement - Res/Comm	401-5367-533-6368	1,249,799
Freedom Beacon 6-inch Forcemain	401-5051-535-6361	500,000
Computer Replacements per IT Plan	401-1500-536-5231	3,660
Dept 1340 Survey Veh / Dept 1350 Truck	401-1500-536-6404	83,375
Computer Replacement per IT Plan	401-1500-536-6420	12,385
<b>Utilities Fund</b>		<b>2,582,385</b>
Consultant Task Orders - Professional Services	405-1380-538-3100	50,000
Computer Hardware/Software Replacements per IT Plan	405-1500-538-6420	2,700
Storm Drainage Improvement - Cecelia Dr to Oakland Cr from Memorial	405-5019-538-6358	276,390
Mar Walt Regional Stormwater Design	405-5019-538-6358	150,000
CTP Regional Stormwater Design	405-5019-538-6358	120,000
<b>Stormwater Fund</b>		<b>599,090</b>
<b>Special Project Carry-Over All Funds</b>		<b>\$ 4,267,272</b>