

FORT WALTON BEACH, FLORIDA

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**FY 2015-2016
ADOPTED BUDGET**

City of Fort Walton Beach, Florida

107 Miracle Strip Parkway SW, Fort Walton Beach, FL 32548

www.fwb.org

PHONE DIRECTORY

Mayor and City Council	833-9509	City Clerk	833-9509
City Manager	833-9504	Financial Services	
Public Information	833-9504	Accounting	833-9504
Administrative Services		Customer Service (Utility Billing)	833-9500
Human Resources	833-9507	Purchasing	833-9524
Information Technology	833-9620	Fire Services (emergencies 911)	
Police Services (emergencies 911)		Administration	833-9565
Administration	833-9547	Recreation & Cultural Services	
Dispatch	833-9533	Administration	833-9576
Records	833-9543	Cemetery (Beal Memorial)	833-9618
Engineering & Utility Services		Docie Bass Recreation Center	833-9580
Administration	833-9607	Auditorium	833-9583
Building & Permitting	833-9605	Golf Course	833-9664
Code Enforcement	833-9601	Heritage Park & Cultural Center	833-9595
Field Office	833-9613	Library	833-9590
Garbage Collection	833-9655	Tennis Center	244-4566
Planning & Zoning	833-9697		
Streets & Stormwater	833-9932		
Water Operations	833-9630		

On the Cover

On June 13, 2015, the City of Fort Walton Beach hosted a ribbon cutting for its brand new recreation center located at 132 Jet Drive NW. The completion of the building symbolized the culmination of true community-wide effort. The dedication of countless staff members, city leaders, community partners, and sponsors is evident when viewing the building.

Home to children's programming, a wide variety of senior activities, a fitness room, racquetball courts, gymnasium, a game room, and more, the facility was built with our friends, families, and community in mind. There's something for everyone at the Fort Walton Beach Recreation Center. For more information, call (850) 833-9576.

Budget Availability

Reference copies of the annual budget are available at the City Clerk's Office and Library.
The budget may also be viewed and printed from the City's website: www.fwb.org.



CITY OF FORT WALTON BEACH, FL

107 Miracle Strip Parkway SW, Fort Walton Beach, FL 32548

850-833-9500

www.fwb.org



Table of Contents

	<u>Page #</u>
City Council, Appointed Officers, & Directors	3
Core Values, Vision, Mission	4
City Manager's Budget Message	5
Budget Overview	
Fund Structure	12
Budget Basis & Budget Process	14
Financial Policies	18
Debt Schedules	25
Summary of Estimated Financial Sources & Uses	28
Executive Budget Summary	30
Summary Budget Information	
Revenue Discussion.....	38
Expenditure Discussion.....	42
Personal Services	46
Detail Information by Fund	
GENERAL FUND	
Fund Highlights	53
Revenues	55
0100 City Council	60
0200 City Manager	62
0220 Information Technology	64
0300 Human Resources	66
0310 Risk Management	68
0400 City Clerk	70
0500 Financial Services	72
0530 Purchasing	74
0800 Police	76
0900 Fire	80
1000 Recreation Services	84
1010 Parks	88
1015 Right-of-Way	90
1040 Golf Club	92
1045 Golf Grounds	94
1060 Library	96
1070 Museum	98
1080 Cemetery	100
1200 Engineering Services	103
1205 Planning & Zoning	106
1217 Code Enforcement	108
1220 Fleet	110
1230 Facilities	112
1240 Streets	114
1500 Non-Departmental	116
LAW ENFORCEMENT TRUST FUND	117
LAW ENFORCEMENT TRAINING FUND	120
FLORIDA BUILDING CODE FUND	122

Table of Contents continued

	<u>Page #</u>
COMMUNITY DEVELOPMENT BLOCK GRANT FUND	126
COMMUNITY REDEVELOPMENT AGENCY FUND	
Fund Highlights	130
Revenues	131
0800 Police	132
2000 CRA	134
DEBT SERVICE FUND	136
BEAL MEMORIAL CEMETERY PERPETUAL CARE FUND	138
UTILITIES FUND	
Fund Highlights	140
Revenues	141
0520 Customer Service	142
1300 Utility Services	144
1310 Water Operations	146
1340 Water Distribution	148
1350 Sewer Collection & Treatment	150
1500 Non-Departmental	152
SANITATION FUND	
Fund Highlights	154
Revenues	155
1360 Solid Waste	156
1370 Recycling	158
1500 Non-Departmental	160
STORMWATER FUND	
Fund Highlights	162
Revenues	163
1380 Stormwater	164
1500 Non-Departmental	166
IT Replacement Program	167
Fleet Replacement Program	173
Capital Improvements Program (CIP)	
CIP Process	180
Five-Year Funding Schedule	182
General Fund Projects	184
Utilities Fund Projects	194
Stormwater Fund Projects	200
Statistical Information	
History & Profile	203
Neighborhood Information	205
Location, Employment	208
Demographics	209
Property Taxes	210
Select Fee Schedules	211
Five Year Financial Forecasts	213
Glossary of Terms & Acronyms	
Glossary of Terms	215
Acronyms	225
Budget Resolutions	
Millage Rate	227
Budget Adoption	228

CITY OF FORT WALTON BEACH, FL

City Council



Left to right (standing):

Scott Smith (Seat 1), Diane Keller (Seat 2), Amy Jamieson (Seat 5),
MG Moran (Seat 6), and Dick Rynearson (Seat 7).

Left to right (seated):

John Mead (Seat 3), Mayor Mike Anderson, and Mike Holmes (Seat 4).

Council members are elected in odd years for four year staggered terms. City Council meets on the second and fourth Tuesday of each month at 6:00 p.m. in the City Council Chambers located at 107 Miracle Strip Parkway, Fort Walton Beach, Florida.

Appointed Officers

City Manager – Michael Beedie

City Clerk – Kim Barnes

City Attorney – Hayward Dykes, Jr.

Department Directors

Finance Director – Brandy Ferris

Engineering & Utility Services – Tim Bolduc

Fire Services – Ken Perkins, Chief

Human Resources – Tarey Franxman

Police Services – Ted Litschauer, Chief

Recreation & Cultural Services – Jeff Peters

Core Values

Rather than being just words found on the website or located at the top of letterhead, these core values are the guiding principles by which City Council, Department Directors, and City Staff will conduct themselves, allocate resources, and prioritize goals and objectives. These principles form a non-negotiable code of conduct and will guide our government on who we hire, how we train, and how we reward. These values will define who we are, what we stand for, and influence policies, procedures, and guidelines.

Adopted by City Council in May 2011, after a collaborative effort by Department Directors and the City Manager to consolidate employee suggestions, these five core values represent the first milestone in instituting the City's new Performance Excellence Program.

Integrity

We will conduct ourselves in an honest, trustworthy, and ethical manner.

Accountability

We will take full responsibility for our actions, resources, and attitudes.

Teamwork

We will work together to provide quality services.

Customer Service

We will be professional, use all available resources, and strive to meet the needs of our customers.

Continual Improvement

We will promote a culture that seeks to better our organization.

Adopted by City Council in September 2011, after a collaborative effort by Department Directors and the City Manager, the updated Vision and Mission for the City are as follows:

Vision

The City of Fort Walton Beach: a recognized leader in the provision of Community Services.

Mission

To enhance and protect the Community by providing quality services.

City Manager's Budget Message



October 1, 2015

Honorable Mayor, City Council Members, and Citizens:

It is my pleasure to submit the FY 2015-16 municipal budget. The City of Fort Walton Beach budget is designed to meet the highest standards of municipal budgeting. This budget continues the City's commitment of providing quality services in a cost controlled manner, ensuring recurring revenues fund recurring expenses, and maintaining prudent cash reserves. This year's budget process emphasizes sound fiscal management and sustainability to achieve the goals established by citizens, City Council, and staff.

The FY 2015-16 budget of \$37,865,628 is \$647,397, or 1.79%, more than the adopted FY 2014-15 budget due to increased operating expenses throughout the City. Additionally, Ad Valorem revenues are anticipated to increase 3.32% in the General Fund, generating approximately \$176K in additional revenue, and 4.25% in the CRA fund, generating an additional \$41K. The budget is predicated on maintaining a millage rate of 5.7697 mills.

ECONOMIC ENVIRONMENT

National economic indicators - somewhat useful for evaluating the local framework within which the City of Fort Walton Beach operates - seem to indicate continued economic recovery.



Consumer Price Index



Municipal Cost Index



Consumer Confidence Index



Leading Economic Index

Arrow indicates direction of performance during past year; Color denotes if change has a positive (green) or negative (red) impact.

The Consumer Price Index (CPI) – prepared by the US Bureau of Labor Statistics and the most widely used gauge of inflation – is 0.10% lower than a year ago for the southern region. The Municipal Cost Index – prepared by American City & County to show the effects of inflation on the cost of providing municipal services – is 0.68% lower than a year ago. The Consumer Confidence Index – prepared by The Conference Board based on a representative sample of U.S. households – is 17.4% higher than a year ago. Lynn Franco, the Director of Economic Indicators at The Conference Board, states that over the past few months consumers have grown more confident, although sentiment regarding income prospects is little changed. The Leading Economic Index – also prepared by The Conference Board and designed to signal turning point patterns in economic data – has increased 2.1% over the past six months; however, this increase is slower than the growth of 3.2% the previous six months.

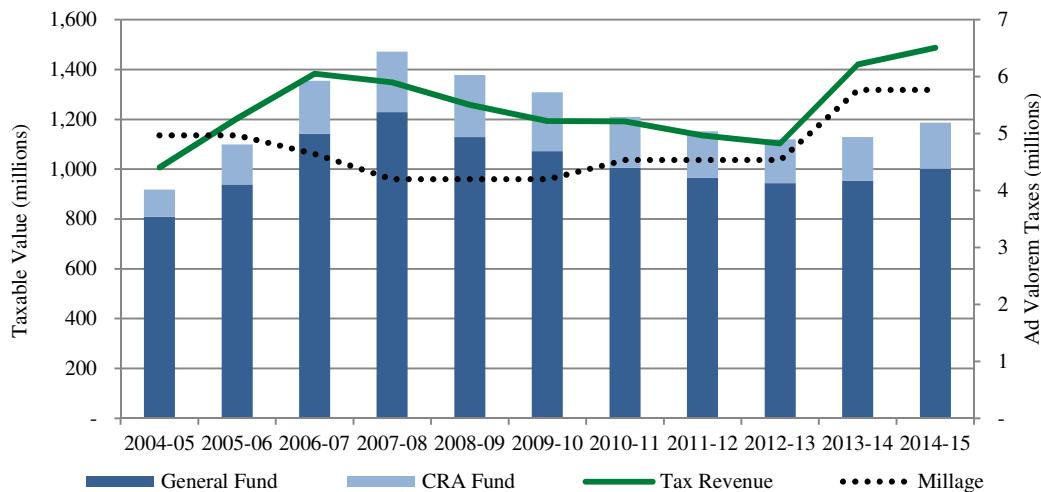
The State of Florida projects an increase for two of the four of the City's revenue sharing funds (municipal revenue sharing and half-cent sales tax), which suggests an uptick in discretionary spending. However, the communication services tax revenues have declined in projections again due to further tax reduction on communication services, including bundling of taxable services. The local option fuel tax projection has also decreased, which could be because the amount of per capita miles driven has declined and automobile fuel economy has increased. The Okaloosa County Property Appraiser anticipates a 3.46% increase in taxable assessed value for the City, indicating the real estate market is still on the path to recovery.

TOP BUDGET ISSUES

Current Year – FY 2015-16		Prior Year – FY 2014-15	
Property Taxes	\$217,831 ▲	Wage Adjustments	\$268,714 ▲
<i>Assessed value increase of \$39M or 3.46% due to increasing property values. Millage rate unchanged.</i>		<i>Pay & Classification Study implementation – Year 1 of 5.</i>	
Wage Adjustments	\$353,705 ▲	Cost Allocation Plan	\$603,867 ▲
<i>Pay & Classification Study implementation – Year 2 of 5.</i>		<i>Updated cost allocation plan</i>	
Fleet & Building Replacement	\$1,035,081 ▲	Utilities Fund	\$2,158,692 ▲
<i>Emphasizing sustainability and following course with necessary building repairs and replacement of vehicles.</i>		<i>Increased operational expenses and debt service.</i>	

Property Taxes

The City's 2015 gross taxable property value for operating purposes is \$1.187 billion, an increase of \$39 million, or 3.5%, from the 2014 final gross taxable property value of \$1.147 billion. Property taxes primarily fund General Fund operations. However, property taxes paid by certain residents and businesses located in areas targeted for specific improvements to eliminate blight and improve infrastructure are allocated to the Community Redevelopment Agency (CRA) Fund.



As the chart above depicts, the City maintained the millage rate during FY 2008-09 and FY 2009-10 and reduced personnel and expenses in response to the lower tax revenues as property values began to fall. The millage rate was increased in FY 2010-11 in order to maintain revenues as property values continued to fall. Further staffing and operational cuts were made in FY 2011-12 and FY 2012-13 in order to maintain the millage rate. In FY 2013-14, the City simply did not have room to "do more with less", and raised the millage rate to 5.7697 mills, generating an additional \$1.2M in the General Fund and \$16K in the CRA Fund. The budget is predicated on maintaining a millage rate of 5.7697 mills, which generates \$218K more in property tax revenue than the prior year due to increases in property values. One mill equals \$1 per \$1,000 of taxable property value.

Wage Adjustments

On June 30, 2014, upon completion of the Pay & Classification Study, City Council approved a five-year implementation for the new Pay & Classification Plan. The steps for implementing the plan were as follows:

1. Increase each employee's salary, as applicable, to the minimum of his/her recommended pay grade - if the salary is already within the recommended pay grade, no adjustment will be made.
2. Introduce parity based on the employee's years of service – each employee would be placed in the proposed pay range based on the following scale (employees who currently fall into the recommended pay range will receive no increase):
 - Employees employed 0-5 years – 0%
 - Employees employed 6-10 years – 15%
 - Employees employed 11-15 years – 30%
 - Employees employed 16-20 years – 45%
 - Employees employed greater than 20 years – 60%

The financial impact for Year 2 is estimated by to be a total of \$354K, which includes a 2.2% Cost of Living Adjustment for all employees, although increases for Fire Bargaining Union Members have not been finalized and negotiations are still pending.

The total budgetary impact of the Plan is estimated at \$1.34M over the five-year implementation period. The financial impact for future years is: \$264K for Year 3; \$279K for Year 4; and \$286K for Year 5.

Fleet Replacement

The City's Fleet Replacement Program (FRP) is a planning and budgeting tool that identifies the replacement of vehicles with a value greater than \$10,000 and a useful life of seven years or more. The replacement criteria provides a mechanism for the systematic evaluation of vehicle utilization and repair/maintenance costs, and serves as a guide for efficient and effective replacement.

Generally speaking, police patrol vehicles are replaced on a 7-year cycle and the remainder of the fleet on a 10-year cycle. Each year as part of the budget process, the fleet is evaluated based on established replacement criteria and a ten-year schedule of replacements is developed depending on a projection of available fiscal resources and the evaluation scoring. Vehicle replacements are funded objectively based on established criteria and funding resources. To maximize the useful life of vehicles and meet service delivery levels, vehicles may be transferred between departments prior to disposal. Prior to replacing a vehicle, an analysis is performed to determine if a less expensive car or truck would meet employee needs at a reduced operating expense to the City or if the vehicle should be removed from the fleet without replacement.

According to the economic theory of vehicle replacement, over time vehicle capital costs decline while vehicle operating costs increase. Ideally, vehicles should be replaced around the time that annual operating costs begin to outweigh annual capital costs. However, due to budget constraints, the City fell behind on scheduled vehicle replacement. Due to aging vehicles and increased maintenance costs, the replacement cycles have been updated and necessary funding has been appropriated in FY 2015-16. Twenty vehicles will be replaced: seven police patrol cars, totaling \$273,854, eleven trucks (1/2 ton to 1 ton), totaling \$266,167, and two solid waste knuckleboom trucks, totaling \$260,000. Detailed information on vehicle replacement can be found in the Fleet

Replacement Schedule on page 173.

Facilities Plan

In FY 2014-15, a Facilities Assessment was completed for all City-owned facilities. In the past, the annual budget did not account for the necessary repairs and maintenance to allow for proper upkeep of City facilities. On April 28, 2015, AVCON, Inc. presented the recommendations of the Facilities Assessment to City Council.

In the Facilities Assessment, AVCON, Inc. developed a 20-year replacement, repair, and maintenance program. The priorities involved in the Assessment included the following:

- a. Public Safety Concerns
- b. Code Compliance
- c. Replacement Due to Exceeding Service Life
- d. General Maintenance of Systems

The immediate needs for City facilities were laid out over the FY 2015-16 and FY 2016-17 budget years. For the FY 2015-16 budget, the following priorities were identified in the Facilities Assessment:

- a. Master Plan and Design of the Public Works / Field Office Facility & City Hall Complex
- b. Repair / Replace HVAC Systems and Address Zone Control Issues at All Facilities
- c. Repair Window Flashing at All Facilities
- d. Repair and Seal Building Penetrations at All Facilities

For FY 2017-18 through FY 2020-21, the following priorities were identified:

- a. Construct a New Public Works / Field Office Facility
- b. Construct a New City Hall Complex
- c. Address ADA Compliance Issues at All Facilities
- d. Continue Facility Repairs and Develop Reserve Budgets for Future Repairs

Master planning both the Field Office Complex and the City Hall Complex at the same time will allow the City to address the remaining facilities in need of replacement and determine the overall cost of construction for both facilities. It is also necessary to begin the repairs to the facilities that will remain using the priorities developed in the Assessment. On June 30, 2015, City Council approved the allocation of funding to proceed with the master planning, totaling \$150K, as well as to begin addressing the necessary repairs to City facilities. Repair priorities are focused on HVAC systems and controls, window flashings, and building moisture penetration, totaling \$153K.

OTHER ASSUMPTIONS & CHANGES

REVENUES (detailed discussion on pages 38-41)

1. Revenues are estimated at conservative levels to guard against unanticipated economic shifts, legislative changes, or collection levels. General government revenues are largely budgeted based on historical collection and growth levels. Enterprise revenues are based on historical

usage and/or number of customers, adjusted for current rates.

A new five-year utility rate study, which included stormwater, was approved by City Council and implemented in FY 2014-15. The study determines the required rates to generate sufficient revenue to sustain renewal and replacement reserves and account for debt service requirements. FY 2015-16 will include the implementation of Year 2 of the rate study.

2. Use of reserves – Appropriations from fund balance (governmental funds) or net assets (enterprise funds) are budgeted as follows:
 - a. General Fund - \$50,000 from the Harvey Trust for library improvements and purchases, including the following: chairs in the adult reading area (\$5,000), a digital media lab/conference area (\$12,000), and books, publications, and library materials (\$33,000).
 - b. Law Enforcement Trust Fund – \$214,430 from unassigned fund balance for operating supplies and uniform expenses. The Florida Attorney General has opined that it is not permissible to budget forfeiture revenues, so an appropriation from fund balance is budgeted to record the use of the prior years' forfeitures for current year activities.
 - c. Law Enforcement Training Fund – \$10,476 from unassigned fund balance for operational needs.
 - d. Community Redevelopment Agency – \$111,992 from restricted fund balance to fund a portion of the update and evaluation of the CRA Plan and to make repairs to the old City Hall (\$68K), for which the City currently leases.
 - e. Beal Memorial Cemetery Fund - \$68,336 from Perpetual Care for cemetery improvements and purchases, including the following: consolation mausoleum concrete (\$10K), niche wall (\$35K), turf in Hope section (\$4K), and a Toro 52" mower (\$19K).

EXPENSES (detailed discussion on pages 42-44)

1. Wages have been adjusted as previously discussed.
2. Benefits have been adjusted as follows:
 - a. Medical insurance – health insurance premiums, including medical, dental, vision, and life, increased by 4.36%.
 - b. General employee pension – the City's contribution rate decreased 1.1% to 29.6%.
 - c. Police officer pension – the City's contribution rate decreased from 32.7% to 28.21% per the actuarial analysis.
 - d. Firefighter pension – the City's contribution rate increased from 34.9% to 38.33% per the actuarial analysis, resulting in a budget increase of \$72K.
3. The following computer replacements are budgeted at a total cost of \$116K; the FY 2015-16 IT replacement schedule can be found beginning on page 167.
 - a. General Fund – various laptops/desktops/tablets
 - b. FBC Fund – desktop
 - c. CRA Fund – desktop
 - d. Utilities Fund – various laptops/desktops/tablets

- e. Sanitation Fund – desktop
- 4. The following vehicle and equipment replacements are budgeted at a total cost of \$1.2M. The FY 2015-16 vehicle replacement schedule can be found beginning on page 173.
 - a. General Fund – 7 patrol vehicles (Police), 5 trucks (Recreation & Engineering), 1 Toro Groundsmaster 3505-D (Parks), 1 modular playground unit (Parks), 1 digital media lab (Library), 1 Toro 52" mower (Cemetery), 1 shop air compressor (Fleet), and 1 skid steer (Streets)
 - b. LETF Fund – 30 in-car patrol vehicle cameras, 4 radars, 1 combat application tourniquet, and X tactical communication sets
 - c. FBC Fund – 1 F-150 truck
 - d. Utilities Fund – 2 ½ ton trucks, 2 1 ton trucks, 1 tapping machine, 10 FCC Narrowband migration, and 1 cutquik saw with cart
 - e. Sanitation Fund – 2 knucklebooms
 - f. Stormwater Fund – 1 ½ ton truck
- 5. The following capital improvement projects (CIPs) are budgeted at a total cost of \$1.2M. More detailed information for CIPs is available beginning on page 180.

Recurring

- a. General Fund – street resurfacing
- b. Utilities Fund – water line replacement, sewer system rehabilitation

Non-Recurring

- a. CRA Fund – pavement improvement at Indian Temple Mound parking lot
- b. Stormwater Fund – improvements identified in the Stormwater Master Plan
- 6. Certain capital improvement projects, grants, and/or purchases that were authorized, budgeted, and appropriated by City Council in a prior fiscal year but are incomplete as of September 30th are carried forward into the new fiscal year. These special projects and purchase order encumbrances are identified in the budget resolution at the end of the document.

ACKNOWLEDGEMENTS

Preparation of this budget would not have been possible without the efficient and dedicated services of Finance Director, Brandy Ferris. I would like to express my appreciation to all Department Directors and staff who assisted and contributed to the preparation of this budget.

I would also like to thank the Mayor and City Council for their commitment to conducting the financial operations of the City of Fort Walton Beach in a responsible and progressive manner.

Sincerely,



Michael D. Beedie
City Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**City of Fort Walton Beach
Florida**

For the Fiscal Year Beginning

October 1, 2014



Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Fort Walton Beach, Florida for its annual budget for the fiscal year beginning October 1, 2013. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Budget Overview

The fundamental purpose of the City's budget is to link what City Council wants to accomplish for the community with the resources necessary to do so. As such, the budget offers more than just financial elements – it presents an overview of the City's overall operations. This document is intended to provide City Council and our citizens with a plan addressing financial, operational, and policy issues. The budget serves as a:

Policy Document – The budget presents financial policies, addresses Vision and Strategic Plan goals, and identifies the short and long-term impact programs, services, and capital improvements will have on the City's operations and finances.

Financial Plan – The budget outlines the financial structure and operational changes required for financial stability, including the capital improvements program and debt management information.

Operations Guide – The budget provides direction to departments by identifying the relationships between organizational units and programs, identifying the workforce and historical data on operations, identifying the impact of capital spending, and establishing measurable performance goals and objectives for managers to evaluate the effectiveness of their organization.

Communication Device – The budget is presented in a format that is easily understood through the use of charts and graphs, icons, statistical information, and narrative descriptions.

The budget is a financial operational plan estimating expenditures for a given period and the proposed means to finance those objectives. The State of Florida requires municipalities to prepare a balanced budget, whereby sufficient resources must be identified to fund programs and services. The fiscal year for all Florida cities begins October 1st and ends September 30th.

The sheer volume and complexity of information can make the budget an imposing document. The reader should always keep in mind that this document answers two core questions: “Where is the City of Fort Walton Beach’s money coming from?” and “How will that money be used?”

FUND STRUCTURE

An important concept in governmental accounting and budgeting is the division of the budget into categories called funds. Funds are separate fiscal accounting entities. Budgeting and accounting for revenues and expenditures in this manner is called fund accounting. Fund accounting allows a government to budget and account for revenues and expenditures restricted by law or policy. Governments may use any number of individual funds in their financial reporting; however, generally accepted accounting principles (GAAP) require all these individual funds to be aggregated into specified fund types. Any fund constituting 10% or more of the appropriated budget is considered a “major” fund.

The City's Business is *SERVICE*

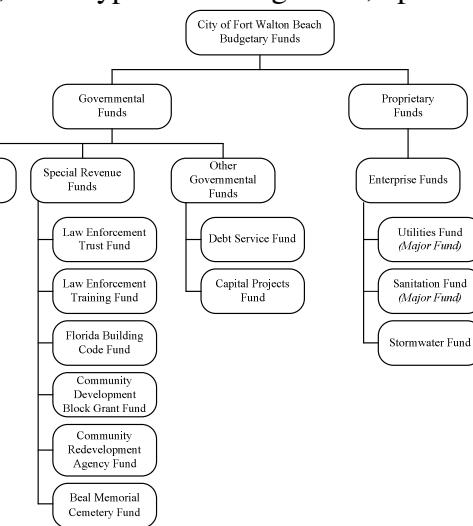
We are committed to providing quality service to our community in ways that are responsive and caring by working together to serve our residents.

We believe that the success of our organization depends upon the teamwork, mutual trust, and honesty achieved through our commitment to the following **Core Values**:

- **Integrity:** we will conduct ourselves in an honest, trustworthy, and ethical manner.
- **Accountability:** we will take full responsibility for our actions, resources, and attitudes.
- **Teamwork:** we will work together to provide quality services.
- **Customer Service:** we will be professional, use all available resources, and strive to meet the needs of our customers.
- **Continual Improvement:** we will promote a culture that seeks to better our organization.

There are basically three groups of funds in governmental accounting:

- Governmental Funds – account for activities supported by taxes, grants, and similar resources and include most governmental functions; fund types include general, special revenue, capital projects, debt service, and permanent.
- Proprietary Funds – account for activities similar to those often found in the private sector; fund types include enterprise and internal service funds.
- Fiduciary Funds – account for assets not available to support the government's programs that are held in a trustee or agent capacity; fund types include private-purpose trust, pension and other employee benefit trust, investment trust, and agency funds.



General Fund – Accounts for all financial resources not accounted for in other funds (e.g. human resources, finance, police, fire, recreation, code enforcement, streets).

Special Revenue Funds – Accounts for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

- Law Enforcement Trust Fund – grants, forfeitures
- Law Enforcement Training Fund – traffic fines
- Florida Building Code Fund – building permit & inspection fees
- Community Development Block Grant – entitlement grant
- Community Redevelopment Agency – tax increment financing (i.e. ad valorem taxes)
- Beal Memorial Cemetery Perpetual Fund – lot, crypt, and niche sales

Debt Service Fund – Accounts for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Capital Projects Fund – Accounts for financial resources to be used for the acquisition or construction of major capital facilities, thereby more accurately accounting for a variety of one-time facility improvements and construction projects.

Enterprise Funds – Account for operations that are financed and operated in a manner similar to a private business – where the intent of the governing body is that the cost (expenses, including depreciation) of providing the services to the public on a continuing basis be financed and recovered primarily through user charges. Related capital projects are accounted for in the individual enterprise funds.

- Utilities Fund – water, sewer
- Sanitation Fund – garbage, recycling, yard waste
- Stormwater – stormwater

A department may have multiple divisions or be financed by multiple funds. The chart below illustrates the relationship between the City's fund financial structure (e.g. accounting) and the City's departments (e.g. operations).

Budget Overview

		Accounting									
		Department/ Division	General	Law Enf. Trust	Law Enf. Train	FBC	CDBG	CRA	Utilities	Sanitation	Stormwater
Operations	General Gov't \$5.5M	City Council	✓								
		City Manager	✓								
		Information Tech	✓								
		Human Resources	✓								
		Risk Management	✓								
		City Clerk	✓								
		Finance	✓								
		Purchasing	✓								
		Fleet	✓								
		Facilities	✓								
Operations	Public Safety \$9.4M	Police	✓	✓	✓				✓		
		Fire	✓								
	Recreation Services \$5.7M	Recreation	✓								
		Parks	✓					✓			
		Right-of-Way	✓								
		Golf Club	✓								
		Library	✓								
		Museum	✓								
Operations	Engineering & Utility Services \$18.2M	Cemetery	✓								
		Engineering Svcs	✓				✓	✓			
		Planning/Zoning	✓								
		Bldg Insp/Permits				✓					
		Code Enforcement	✓								
		Streets	✓								
		Customer Service						✓			
		Utility Services						✓			
		Water Operations						✓			
		Sewer Operations						✓			

DEPARTMENT & DIVISION INFORMATION

A Department is a major administrative segment of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area (e.g. Police Department, Recreation Department). The smallest organizational unit budgeted is a Division. Each division indicates responsibility for one functional area (e.g. Library Division within Recreation Department). When divisions are combined, a department is formed.

In order to provide City Council and citizens with a well-rounded presentation of each department, the following elements are presented in the annual budget: organizational chart, revenues & expenditures, mission, description, goals & objectives, and accomplishments. The performance metrics reflect an operational plan and demonstrate how dollars and cents are translated into tangible returns for the citizens.

BUDGET BASIS

Annual appropriated budgets are adopted by resolution for all governmental and proprietary funds. The City is not legally required to budget for proprietary or fiduciary funds and those budgets are not included in the City's audited financial statements. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not the same basis used in preparing the budget document. All funds are budgeted on a cash basis. In

GAAP financial statements, however, governmental funds use the modified accrual basis of accounting and proprietary funds use the accrual basis of accounting. During the year, the City's accounting system is maintained on the same basis as the adopted budget, which enables department budgets to be easily monitored through the accounting system. The major difference between the budget and GAAP for governmental funds is that certain expenditures (e.g. compensated absences and depreciation) are not recognized for budgetary purposes, but are recorded in the accounting system at year-end. For enterprise funds, the difference between this budget and GAAP is that debt principal payments and capital outlay (i.e. fixed assets) are budgeted as expenditures for budgetary purposes, but depreciation and compensated absences are shown on the financial statements. Staff believes this provides a better day-to-day financial plan. However, all activity is recorded in the accounting system at year-end in accordance with GAAP.

BUDGET PROCESS

This budget continues the City's commitment of using planning processes and citizen input as blueprints for providing services and programs for the betterment of the community.

Planning Processes

	Frequency	Description	Budget Impact
Comprehensive Plan	Long Range Plan - developed in 1990, updated in 2000 & 2011.	Provides direction to guide and control development and redevelopment, as required per Florida Statute Chapter 163.	Budget expenditures (e.g. Capital Improvements Plan) must be concurrent with the Comprehensive Plan.
Vision Plan	Long Range Plan - developed in 1994, updated in 2004 & 2011.	Defines the broad, idealistic values that citizens cherish and desire for their community and creates shared commitments among citizens, City Council, and staff.	Outlines the general allocation of resources to achieve the desired service levels and quality of life.
Strategic Plan	Mid-to-Short Range Plan – first held in 2004 and updated annually	Translates the Vision Plan into current and future priorities based on importance to City Council and funding availability.	Allows for the reallocation of resources due to changing priorities or economic conditions.
Budget Policy Workshop	Short Range Plan - held annually.	Defines changes to service levels or program objectives based on City Council goals and available fiscal resources.	Provides the framework for developing the current budget.
Capital Improvement Plan	Short-to-Mid Range Plan - updated annually.	Provides estimated dates and costs for the acquisition, construction, replacement, or renovation of facilities and infrastructure.	Provides anticipated 5-year funding level for facilities and infrastructure.

Roles & Responsibilities

The budget process begins in January with the Finance Director and Budget & Grants Analyst

developing five-year financial forecasts for the General and Enterprise Funds, including best, likely, and worst-case scenarios. Revenue assumptions are developed using financial forecasting software to analyze historical trends and account for any anticipated major economic or legislative changes. Revenue projections are continually updated until the budget is adopted to ensure the amounts are based on the most current information available. Expenditure assumptions are similarly developed in the forecast model considering relevant benchmark indices such as the municipal cost index, consumer price index, and producer price index. New programs and projects are also included to determine the future impact of current financial decisions.

In March, the City Council, acting as the Legislative Body of the City holds a Strategic Planning Session. The goals set during this meeting, are used by staff to formulate the budget policy items that are presented to City Council in June and then utilized to prepare the Budget. A summary of this Plan can be found on Page 61 of this document. In addition, the icons used to illustrate the strategic goals are seen throughout the budget to note when a strategic objective is being met. A Budget Meeting is held with City Council in June to determine Council's priorities and position issues specific to development of the operational and capital budgets for the upcoming fiscal year. City Council's decisions provide the framework under which the budget is prepared to meet City Council's programmatic objectives within available fiscal resources projected in the five-year forecasts. The meeting is open to the public and the public is encouraged to attend and participate.

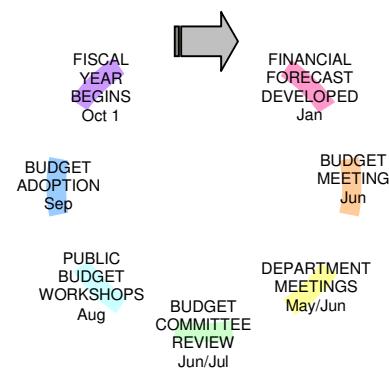
Department Directors are responsible for identifying their staffing needs, operational funding needs within budget development parameters, five-year capital requests, as well as corresponding revenue sources to fund their needs. In addition, they must conduct a comprehensive review of departmental goals, objectives, and metrics.

The City Charter charges the City Manager with the duty of presenting a balanced budget to City Council. The budget is considered balanced if the total of all available financial resources (either on hand at the beginning of the year or generated during the year) equals or exceeds the total of all financial requirements. In order to accomplish this goal, a Budget Committee is formed comprised of the City Manager, Finance Director, and Financial Analyst. The Committee conducts comprehensive meetings with Department Directors to review their budget requests and a collaborative effort is undertaken to achieve City Council and department goals within fiscal constraints. The Budget Committee enlists assistance for areas of specialized interests, such as the Information Technology Manager for computer issues and the Human Resources Manager for personnel and risk management issues. Department goals, objectives, and metrics are also evaluated during budget development to determine the effectiveness of program activities and appropriate funding levels.

After the departmental meetings, the Budget Committee finalizes the proposed budget given revenue projections, economic conditions, funding requirements, and City Council program priorities and issues previously identified in the budget process. Once a balanced budget is achieved, it is presented to City Council for consideration.

Community Participation

In prior years, the City solicited input annually from its residents and businesses to gauge citizen



Budget Overview

satisfaction and progress toward improving services. A 5.9% response rate (474 responses out of 8,080 surveys) was achieved for the fourth annual City Services Survey in FY 2014-15. Due to the low response rate, the Public Information Officer is currently working on a year-round online survey to be accessed on the City website for FY 2015-16. The responses will be presented to City Council and used to ensure resources are allocated to the most highly valued programs and activities. The City's website and utility bills contain notices regarding the budget process and City Council's budget meetings.

City Council Budget Review

The Mayor and City Council are responsible for reviewing the proposed budget to ensure it meets the goals and objectives of the City, conducting meetings on the budget to enlist public comment, and conducting public hearings prior to the final adoption of the budget.

In August, a budget meeting is held with the City Council to review and discuss the proposed budget. The City Manager reviews major issues and Department Directors are present for the discussions and study of the proposed budget. The meeting is open to the public and the public is encouraged to attend and participate.

During September, two public hearings on the millage (i.e. property tax) rate and budget are held per State Statute before final budget consideration. These meetings are advertised as part of the agenda and Florida Law requires certain newspaper advertisements prior to the second and final budget hearing. At the public hearings, the public may make formal comment either for or against the proposed budget and ask questions of City Council about the budget.

Budget adoption occurs in September after City Council deliberations and two public hearings. City Council may take action to modify the proposed budget at its discretion. Prior to budget adoption, City Council must adopt a millage rate to support budgeted funding levels. An adopted budget is published no later than October 1.

Budget Maintenance

Budget maintenance is a year-round activity of the Department Directors, Finance Director, and Financial Analyst. Spending control mechanisms include Finance Department review of purchase requisitions and departmental review of reports presenting budget versus actual revenues and expenditures. These financial reports are prepared and reviewed by staff monthly and provided to City Council quarterly to identify and communicate any spending variances. Performance measures are prepared and reported to Council quarterly to monitor progress against goals and objectives, citizen satisfaction, and benchmarks.

Annual appropriations lapse at fiscal year-end with the exception of encumbrances and appropriations related to multi-year projects and other items identified by City Council to be

<u>BUDGET SCHEDULE</u>	
January 2015	Five-Year Financial Forecasts Developed
March 2015	Strategic Planning Session with City Council
May 2015	Department Budget Submissions <ul style="list-style-type: none">• Revenues• Personnel• Computers• Capital Improvement Projects• Current Year Accomplishments• Budget Year Goals & Objectives• Performance Measures• Fee Schedule• Operating Expenses• Equipment/Vehicles
June 2015	Departmental Budget Reviews
June 2015	Capital/CIP Ranking Meeting
June 2015	City Council Budget Meeting <ul style="list-style-type: none">• Discussion Budget Issues• Set Proposed Millage Rate for TRIM Notice
August 10, 2015	City Council Meeting – Review Budget
September 9, 2015	City Council Meeting – Adopt Tentative Millage Rate and Budget by Resolution
September 23, 2015	City Council Meeting – Adopt Final Millage Rate and Budget by Resolution

carried over to the next fiscal year. These carry-overs are included in the ensuing year's adopted budget resolution.

Budget Transfers

Operationally, the City functions at a fund level basis allowing budget transfers within funds for individual line items that exceed the budgeted amount without a formal budget amendment. Budget transfers are used only to transfer appropriations between line items within a fund, not to increase the total budget or to transfer resources between funds. Budget transfers are permitted in accordance with Administrative Policy FIN-13. All budget transfers are performed in the City's accounting system by the Finance Department.

Budget Amendment

Per Florida Statute 166.241, the adopted budget may be revised with a budget amendment approved by City Council in the same manner in which the budget was adopted. The resolution adopting the annual budget allows the budget to be amended by resolution provided that a corresponding funding source supports any additional expense. Transfers between funds and increases to a fund's total budget are permitted by resolution adopted by City Council. Frequently, the budget is amended to record grants awarded to the City or other mid-year activities approved by City Council. The budget amendment increases or decreases the total amount of the adopted budget of each fund.

FINANCIAL POLICIES

The financial policies presented below set forth the basic framework for the overall financial management of the City, as well as provide guidelines for evaluating current activities and proposals for future programs.

Financial Planning

Long-Range Planning – Update the Vision Plan every ten years and hold a Budget Policy Meeting annually to ensure current and proposed programs and services reflect the values shared by citizens, City Council, and staff and to evaluate the impact on revenues and/or reserves. Prepare five-year General Fund revenue & expenditure projections and five-year Enterprise Fund pro formas in conjunction with current year budget development to highlight the long-term impact of current decisions. These forecasts include the following assumptions, based on current trends and a Strategic Plan that focuses on economic stability:

- Rates for both the Utility fund and the Stormwater Fund are adjusted in accordance with the most recent 5 year rate study that was approved by City Council in October 2014. This rate study is available to the public on the City's internet.
- All other rates are adjusted by 1% - 2% based on historical patterns.
- Personal Services in all funds have been adjusted by 2.2%, as provided for in the Pay & Classification Study that was approved by City Council in 2014.
- Operating Expenses are adjust by 2% - 3% based on historical patterns.

In each pro forma, if needed, action has been taken through the use of excess reserves to ensure that there is no deficiency in any Fund. These forecasts are provided in graphical format on page 211.

Asset & Infrastructure Inventory – Evaluate (and reprioritize as necessary) the five-year capital needs of the City annually as part of the budget process. Assets, as defined for purposes of this review, include computers, vehicles, and motorized equipment. Infrastructure improvements (e.g. street resurfacing, water/sewer lines, parks) are evaluated during development of the five-year capital improvements program.

Balanced Budget – Prepare a balanced budget each fiscal year in accordance with Florida statutory requirements for municipalities. The budget is considered balanced if the total of all available financial resources (either on hand at the beginning of the fiscal year or generated during the fiscal year) equals or exceeds the total of all financial requirements (either planned spending during the year or funds required to be on hand at the end of the fiscal year). The requirement for a balanced budget is established at the fund level and must be met for each individual fund budgeted. When anticipated revenues exceed budgeted expenses, a non-operating governmental expenditure line “Fund Balance – Reserved for Future Appropriation” or enterprise expense line “Reserved-Undesignated Net Assets” accounts for the excess. In reverse, when budgeted expenses exceed anticipated revenues, a non-operating governmental revenue line “Appropriation from Unassigned Fund Balance” or enterprise revenue line “Appropriation from Net Assets” funds the overage.

Although the budget adopted by City Council is balanced, the budget may become unbalanced during the year due to a natural disaster, civic emergency, grant award, or other City Council action. When these changes occur, a budget amendment must be adopted by resolution of City Council.

Financial Monitoring – Prepare monthly financial reports for the City Manager and Finance Director detailing revenues and expenditures by fund, department, and division. Identify and explain any significant variances between budget and actual. Report financial information to City Council on a quarterly basis.

Revenues

Taxes – Maintain the millage and other tax rates at levels commensurate with the service levels being provided. Services which have a citywide benefit shall be financed with revenues generated from a broad base, such as property and other taxes. Evaluate annually as part of the budget process.

User Fees – Maintain fees and rates at appropriate levels to fund their corresponding purpose, especially in the Enterprise funds. Services where the customer determines the use shall be financed with user fees, charges, and assessments related to the level of service provided. User fees shall be maximized in lieu of general revenue sources for services that can be individually identified and where costs are directly related to the level of service. The extent to which the total cost of providing the service is recovered depends on the nature of the service. For governmental services provided for the public good (e.g. police and fire protection, street maintenance, and land use regulation), it may be appropriate for a substantial portion of the cost to be borne by the taxpayers. For proprietary services provided for the enjoyment of specific residents (e.g. recreation programs, cemetery operations), total cost recovery may be warranted. Evaluate annually as part of the budget process.

Non-Recurring Revenues – Fund recurring expenditures with recurring revenues. One-time revenues will be reserved for future emergencies or projects identified by City Council to the greatest extent possible.

Unpredictable Revenues – Budget unpredictable revenues at conservative levels (e.g. building permits) to safeguard against a shortfall.

Expenditures

Operating Expenses – Pay all current year operating expenses with current year revenues and/or available fund balance.

Contingencies – Appropriate contingency funds in the General Fund and Enterprise Funds to guard against unanticipated price increases (e.g. fuel, utilities), emergency repairs, or revenue shortfalls. The State of Florida allows up to a maximum of 10% of anticipated revenues to be allocated toward contingencies. City practice is to budget 1% of personnel and operating expenses as contingency funds to be used as a last resort. Budget residuals (excess budget funds transferred out of an account by the Finance Department once the budgeted expense has been incurred) will be exhausted before contingency funds are used. The City currently meets this policy for the applicable funds.

Special Project Carryovers – Carry forward into the new year through the budget resolution with the corresponding revenue source of the prior year. These are projects and/or purchases that are incomplete as of September 30 of any fiscal year that will be continued and made part of the appropriations for the ensuing year. These are budget funds for large items (usually capital purchases, projects, or studies) that were authorized and appropriated by City Council in a prior fiscal year but were not spent due to time constraints.

Encumbrance Carryovers – Carry forward into the new year through the budget resolution with the corresponding revenue source of the prior year. In general, purchase orders close out at the end of the fiscal year unless they are identified for carryover as part of the budget process of the ensuing year. These encumbrances were authorized, budgeted, and appropriated by City Council in a prior fiscal year but were not fully received in due to the ongoing nature of the expense.

Fund Balance (governmental funds)

Fund balance refers to the difference between current financial assets and liabilities reported in a governmental fund. Since all related assets and liabilities are not reported for governmental funds, fund balance is considered more of a liquidity measure than a net worth measure. Credit rating agencies monitor fund balance levels and strongly consider unrestricted fund balance when determining a local government's creditworthiness. Fund balance is also important to guard against unanticipated events that would adversely affect the financial condition of the City and jeopardize the continuation of necessary public services. There are five types of fund balance:

Restricted

1. *Nonspendable (inherently nonspendable)* – resources that cannot be spent because of form (e.g. inventory, long-term loans receivable) or because they must be maintained intact (e.g. endowment principal).
2. *Restricted (externally enforceable limitations)* – resources with limitations imposed by creditors, grantors, laws, regulations, or enabling legislation.

Unrestricted

3. *Committed (self-imposed limitations)* – resources whose use is constrained by limitations that the governing body has imposed and remains binding until removed in the same manner.

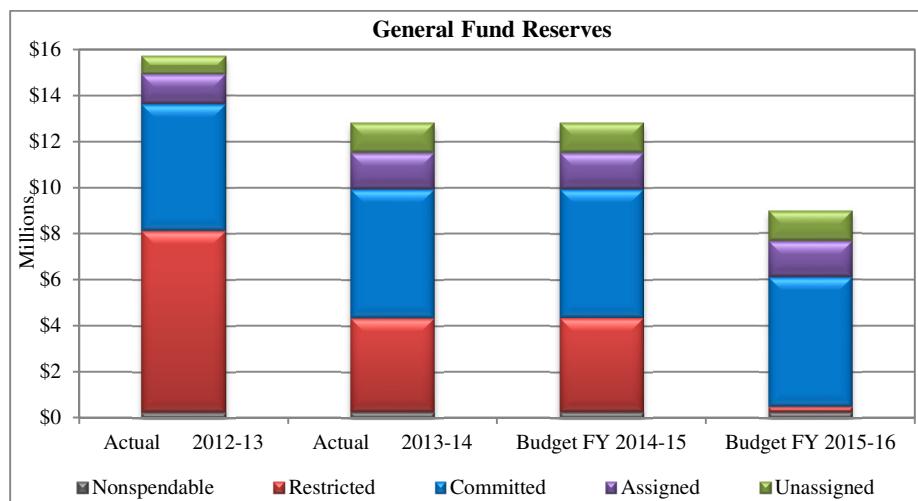
Budget Overview

- Disaster/Emergency Reserve – City Council established a committed fund balance of 30% of annual budgeted expenditures per Resolution 2011-13 adopted August 16, 2011. This equates to \$5.6M in the current year budget.

4. *Assigned (limitation resulting from intended use)* – resources whose use is constrained by a body or official designated by the governing body.

- Subsequent Year's Budget – City Council authorizes City management to set forth in the annual budget (and any amendments thereto) fund balance for specific purposes per Resolution 2011-13 adopted August 16, 2011.

5. *Unassigned (residual net assets not otherwise classified)* – total fund balance in excess of the nonspendable, restricted, committed, and assigned fund balances (e.g. surplus). There is currently \$1.3M.



Changes in Fund Balance

Changes in reserves are anticipated, as displayed below, primarily due to the use of previously accrued forfeiture revenue, as well as the completion of the new Recreation Complex, which utilized unspent revenue note proceeds that existed at the end of FY 2013-14.

	Changes in Fund Balance - Governmental Funds					
	Actual		Budget		Variance FY15 to FY16	
	FY 2014	FY 2015	FY 2016	\$	%	
General Fund	\$12,821,055	\$12,825,370	\$8,953,441	-\$3,871,929	-30.2%	
Law Enf. Trust Fund	\$279,567	\$266,782	\$52,352	-\$214,430	-80.4%	
Law Enf. Training Fund	\$10,476	\$10,476	\$0	-\$10,476	-100.0%	
FBC Fund	\$275,903	\$262,149	\$262,149	\$0	0.0%	
CDBG Fund	-\$6,231	\$0	\$0	\$0	0.0%	
CRA Fund	\$4,073,364	\$4,060,235	\$3,948,243	-\$111,992	-2.8%	
Debt Service Fund	\$25,449	\$25,449	\$25,449	\$0	0.0%	
Beal Memorial Fund	\$2,249,720	\$2,224,720	\$2,156,384	-\$68,336	-3.1%	

* Amounts depicted in chart include total fund balance

Working Capital (proprietary funds)

Working capital refers to the difference between current assets and current liabilities reported in a proprietary fund. This measure indicates relative liquidity. Credit rating agencies consider the availability of working capital in their evaluations of a local government's creditworthiness. Working capital is also important in mitigating unanticipated events and ensuring stable services and fees.

The City's target level of working capital is 90 days of annual operating expenses, and currently exceeds this level for all funds. It is not feasible to project this measure into the future.

Working Capital Analysis - in Days

	Actual		
	FY 2012	FY 2013	FY 2014
Utilities Fund	297	222	349
Sanitation Fund	226	246	187
Stormwater Fund	353	323	424

Net Assets (proprietary funds)

Net assets refers to the difference between assets and liabilities reported in a proprietary fund, and may be considered a measure of net worth. There are two types of net assets:

1. *Restricted* – funds committed for identified purposes or legally required to be segregated; not available to liquidate liabilities of the current period (e.g. debt service, impact fees).
2. *Unrestricted* – funds not required to be on hand and have not been identified for a particular purpose; available for capital projects or to balance the budget; the measure of financial health for an enterprise fund.
 - City Council established that unrestricted net assets will be maintained at 33% of operating, debt service, and transfers out per Resolution 2011-13 adopted August 16, 2011. The City currently meets this policy for all funds.

Net Assets Analysis

	Actual			Estimate	
	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Utilities Fund	74.4%	42.5%	77.4%	66.7%	61.1%
Sanitation Fund	59.3%	64.0%	60.8%	64.0%	59.8%
Stormwater Fund	94.3%	83.6%	101.7%	85.3%	70.3%

Investments

Investment Philosophy – Funds shall be invested in a manner that will ensure the safety of principal while meeting daily cash flow needs. Optimization of investment income shall be secondary to the requirements of safety and liquidity.

Investment Policy – Ordinance 1921, adopted by City Council in June 2015, governs the investment of funds in excess of those required to meet current expenses, with the exception of pension funds, funds related to the issuance of debt where there are other existing policies or indentures in effect for such funds, and Beal Memorial Cemetery Perpetual Care funds. In a nutshell:

- The primary investment objectives, in order of importance, are: safety of principal, liquidity, and investment income.
- Cash balances from all funds are consolidated to maximize investment earnings. Investment income is allocated to each fund based on the fund's respective participation and in accordance with generally accepted accounting principles.
- The investment portfolio shall be structured, to the extent possible, to match investment maturities with known cash needs and anticipated cash flow requirements.
- Investments will be diversified, to the extent practicable, to control the risk of loss resulting from over-concentration of assets in a specific maturity, issuer, instrument, dealer, or institution.
- Each portfolio's performance will be reviewed on a quarterly basis, with emphasis placed on results achieved over a rolling time period of three to five years for long-term portfolios. Objectives will be reviewed annually and adjusted as necessary after consultation with the Finance Director, Investment Advisor(s), and Portfolio Manager(s).

In FY 2014-15, the City transitioned from a medium-to-long term externally managed portfolio (Morgan Stanley Smith Barney) and bank accounts to two short-to-medium term externally-managed portfolios (PFM Asset Management). Staff will continue to monitor investments to evaluate whether the enhanced diversification and third-party management is resulting in additional value to the City.

Debt Issuance

Debt Limit – The State of Florida does not place a legal limit of debt on municipalities. However, general obligation debts greater than one year require voter referendum approval. Special revenue debt is pledged by a specific revenue source and limited by available revenue; therefore it is not subject to voter referendum. Any new debt will be carefully evaluated as to its impact on operations.

Debt Philosophy – The use of debt financing for long-term capital improvement programs is based upon two types of debt financing: 1) “pay-as-you-go” and 2) “pay-as-you-use”. In practice, the City uses a mix of these two basic methods to finance its Capital Improvements Program, with pay-as-you-go financing used for recurrent capital expenditures and with pay-as-you-use financing used for long-term, non-recurrent capital expenditures.

- Pay-As-You-Go – A type of financing whereby current revenues, taxes, and/or grants rather than long term debt are used to pay for capital improvements. Example: annual street paving.
- Pay-As-You-Use – A type of financing whereby long term debt is used to pay for capital improvements. Example: debt financing for a new municipal facility.

Debt Policy Statement – The following policy statements govern the City's use of debt to finance long-term, non-recurring capital improvements:

Budget Overview

- Recurrent capital expenditures for replacement, expansion and/or acquisition of plant, equipment, and/or motor vehicles will be financed on a pay-as-you-go basis from funds available and appropriated in the City's annual operating budget.
- Only long-term, non-recurrent capital expenditures for public improvements having a relatively greater cost and longer useful life, and which require additional funding over and beyond the fiscal capacity of the City's annual operating budget, will be financed through the issuance or creation of long-term debt. These expenditures will not be debt-financed for periods exceeding the projected useful life of the improvement.
- All capital improvements financed through the use of long-term debt will be consistent with the adopted Capital Improvements Program and the current fiscal year's adopted Budget.
- Revenue sources that will be used to pay long-term debt will be conservatively projected to ensure that such debt is adequately and soundly financed.
- The City's total general obligation debt will not exceed 10% of its assessed valuation. The City does not currently have any general obligation debt.
- The City will use special assessment revenue bonds or other self-supporting bonds where possible and appropriate to finance long-term, non-recurrent capital improvements, rather than general obligation bonds.
- The City will establish and maintain effective communications with bond rating agencies to keep them informed of its financial condition.

Debt Capacity – The debt capacity of both the General Fund and Utilities Fund is contingent upon available resources and existing debt. The current outstanding debt requires a coverage ratio of 1.15 time earnings. The General Fund is at 11.72 and the Utilities Fund is at 3.79. The Sanitation and Stormwater funds are debt-free.

Debt Ratio – Indicates the percentage of assets financed via debt, and therefore the financial flexibility of the fund.

Debt Ratio Analysis

	Actual			Budget	
	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
General Fund	13.7%	36.5%	32.4%	28.6%	28.6%
Utilities Fund	33.0%	41.5%	52.4%	37.5%	38.4%
Sanitation Fund	0.0%	0.0%	0.0%	0.0%	0.0%
Stormwater Fund	0.0%	0.0%	0.0%	0.0%	0.0%

Debt Rating – The City maintains an AA rating with both Standard and Poor's and Fitch.

	Principal	Interest	Total
Existing Debt	1,375,956	737,589	2,113,545
New Debt anticipated in FY 2015-16	-	-	-
FY 2015-16 Budget Debt Impact	1,375,956	737,589	2,113,545

Debt Principal and Interest Payments by Fund

Fiscal Yr	General Fund		Utilities Fund		Total	
	Principal	Interest	Principal	Interest	Principal	Interest
2015-16	720,426.81	336,885.58	655,529.10	400,703.63	1,375,955.91	737,589.21
2016-17	729,738.19	316,705.25	1,075,043.32	394,446.52	1,804,781.51	711,151.77
2017-18	747,050.33	295,843.47	1,099,796.42	376,185.57	1,846,846.75	672,029.04
2018-19	767,536.39	274,204.21	1,124,793.00	357,452.48	1,892,329.39	631,656.69
2019-20	757,497.40	253,559.71	1,151,037.68	338,244.94	1,908,535.08	591,804.65
2020-21	748,461.10	234,618.26	1,176,535.20	318,531.38	1,924,996.30	553,149.64
2021-22	702,420.43	216,654.29	1,204,290.40	298,338.58	1,906,710.83	514,992.87
2022-23	723,754.48	199,070.14	1,232,308.18	277,605.69	1,956,062.66	476,675.83
2023-24	739,872.41	180,955.83	1,260,593.58	256,330.19	2,000,465.99	437,286.02
2024-25	700,232.00	162,430.20	1,289,151.70	234,509.53	1,989,383.70	396,939.73
2025-26	720,054.00	144,607.58	1,318,987.72	212,141.12	2,039,041.72	356,748.70
2026-27	739,629.00	126,282.86	1,349,106.96	189,193.10	2,088,735.96	315,475.96
2027-28	3,282,127.00	107,460.50	1,380,514.82	165,662.77	4,662,641.82	273,123.27
2028-29	288,365.00	20,271.58	1,413,216.84	141,518.16	1,701,581.84	161,789.74
2029-30	293,998.00	13,639.18	1,445,218.60	116,727.28	1,739,216.60	130,366.46
2030-31	299,010.00	6,877.24	1,479,525.86	91,316.45	1,778,535.86	98,193.69
2031-32			1,513,144.42	65,224.37	1,513,144.42	65,224.37
2032-33			1,549,080.20	38,477.28	1,549,080.20	38,477.28
2033-34			921,339.34	11,013.71	921,339.34	11,013.71
2034-35			467,244.70	2,219.41	467,244.70	2,219.41
	12,960,172.54	2,890,065.88	24,106,458.04	4,285,842.16	37,066,630.58	7,175,908.04

DEBT SCHEDULES**Equipment Debt Service by Fiscal Year**

Fiscal Year	Citywide	Fund 001	Fund 001	Fund 001	Fund 001	GRAND TOTAL
	2013 Capital Lease	2014 Interfund Loan	2011A Revenue Note	2015 Capital Lease	2011B Revenue Note	
	Phone System	Fire Pumper	Fire Ladder Truck	Fitness Equipment	GolfMowers	
2015-16	25,057.68	55,663.00	84,625.15	14,935.76	12,878.04	193,159.63
2016-17	25,057.68	55,663.00	84,625.14	14,935.76	-	180,281.58
2017-18	25,057.68	55,663.00	84,625.16	14,935.76	-	180,281.60
2018-19	22,969.54	55,663.00	84,625.14	14,935.76	-	178,193.44
2019-20	-	55,663.00	84,625.15	6,777.00	-	147,065.15
2020-21	-	55,663.00	63,468.86	-	-	119,131.86
2021-22	-	55,663.00	-	-	-	55,663.00
2022-23	-	55,663.00	-	-	-	55,663.00
2023-24	-	55,665.90	-	-	-	55,665.90
Total	\$ 98,142.58	\$ 500,969.90	\$ 486,594.60	\$ 66,520.04	\$ 12,878.04	\$ 1,165,105.16

Facility & Infrastructure Debt Service by Fiscal Year

Fiscal Year	Fund 401	Fund 401	Fund 001	Fund 001	GRAND TOTAL
	SRF Loan	2015 Revenue Note	2013 Revenue Note	2013A Revenue Note	
	<i>Pump Station & Force Main</i>	<i>Utility System Improvements</i>	<i>Municipal Facilities</i>	<i>Recreation Complex & Equipment</i>	
2015-16	799,447.93	256,784.80	306,627.56	557,525.20	1,920,385.49
2016-17	805,705.04	663,784.80	308,637.34	557,524.52	2,335,651.70
2017-18	812,081.59	663,900.40	305,087.24	557,524.96	2,338,594.19
2018-19	818,579.88	663,665.60	306,022.48	557,524.68	2,345,792.64
2019-20	825,202.22	664,080.40	306,467.10	557,524.86	2,353,274.58
2020-21	831,950.98	663,115.60	306,422.20	557,525.30	2,359,014.08
2021-22	838,828.58	663,800.40	305,887.02	557,524.70	2,366,040.70
2022-23	845,837.47	664,076.40	309,637.04	557,524.58	2,377,075.49
2023-24	852,980.17	663,943.60	307,637.08	557,525.26	2,382,086.11
2024-25	860,259.23	663,402.00	305,137.44	557,524.76	2,386,323.43
2025-26	867,677.24	663,451.60	307,136.60	557,524.98	2,395,790.42
2026-27	875,236.86	663,063.20	308,387.28	557,524.58	2,404,211.92
2027-28	882,940.79	663,236.80	308,887.50	3,080,700.00	4,935,765.09
2028-29	890,791.80	663,943.20	308,636.58		1,863,371.58
2029-30	898,792.68	663,153.20	307,637.18		1,869,583.06
2030-31	906,946.31	663,896.00	305,887.24		1,876,729.55
2031-32	915,255.59	663,113.20			1,578,368.79
2032-33	923,723.48	663,834.00			1,587,557.48
2033-34	932,353.05				932,353.05
2034-35	469,464.11				469,464.11
Total	\$ 16,854,055.00	\$ 11,538,245.20	\$ 4,914,134.88	\$ 9,770,998.38	\$ 43,077,433.46



CITY OF FORT WALTON BEACH, FL
Summary of Estimated Financial Sources & Uses - All Funds

	Major Funds ¹								
	GENERAL FUND			UTILITIES FUND			SANITATION FUND		
	2013-14 Actual	2014-15 Budget	2015-16 Budget	2013-14 Actual	2014-15 Budget	2015-16 Budget	2013-14 Actual	2014-15 Budget	2015-16 Budget
Financial Sources									
Ad Valorem Taxes	5,323,693	5,313,708	5,489,292	-	-	-	-	-	-
Other Taxes	5,254,690	5,168,673	5,028,800	-	-	-	-	-	-
Licenses and Permits	2,023,039	2,014,065	2,080,579	96,484	-	-	7,988	4,500	12,000
Intergovernmental Revenue	2,735,453	2,510,461	2,696,770	(157,294)	-	-	-	-	-
Charges for Services	2,373,478	2,427,428	2,456,296	8,472,692	8,933,647	10,596,961	3,563,049	3,561,100	3,571,500
Fines and Forfeitures	99,122	101,700	104,400	-	-	-	-	-	-
Interest & Other Revenues	481,438	444,883	479,827	40,941	73,377	102,151	17,796	21,000	26,500
Other Financing Sources	-	-	-	-	-	-	-	-	-
	18,290,914	17,980,918	18,335,964	8,452,823	9,007,024	10,699,112	3,588,833	3,586,600	3,610,000
Appropriation from Reserves	-	-	50,000	-	2,158,692	-	-	-	-
	\$ 18,290,914	\$ 17,980,918	\$ 18,385,964	\$ 8,452,823	\$ 11,165,716	\$ 10,699,112	\$ 3,588,833	\$ 3,586,600	\$ 3,610,000
Interfund Transfers In	620,433	649,267	818,107	-	-	-	-	-	-
Total Financial Sources	\$ 18,911,347	\$ 18,630,185	\$ 19,204,070	\$ 8,452,823	\$ 11,165,716	\$ 10,699,112	\$ 3,588,833	\$ 3,586,600	\$ 3,610,000
Financial Uses									
General Government	2,891,275	2,665,101	2,878,496	-	-	-	-	-	-
Public Safety	8,365,184	8,247,320	8,441,569	-	-	-	-	-	-
Physical Environment	308,702	305,434	321,258	8,585,001	7,676,334	7,633,177	3,393,272	3,102,860	3,182,180
Transportation	867,730	1,066,629	1,048,635	-	-	-	-	-	-
Economic Environment	-	-	-	-	-	-	-	-	-
Culture & Recreation	3,744,452	4,090,005	4,252,749	-	-	-	-	-	-
Capital Outlay/Improvements	4,385,057	1,032,856	992,969	3,423,161	608,650	893,997	289,545	240,000	260,700
Debt Service	-	-	1,057,312	600,337	1,603,190	1,056,233	-	-	-
Reclass of Capital for Depreciation	-	-	(3,423,162)	-	-	(289,545)	-	-	-
	20,562,400	17,407,345	18,992,988	9,185,337	9,888,174	9,583,407	3,393,272	3,342,860	3,442,880
Contingencies	-	161,536	174,483	-	56,415	101,874	-	26,990	36,666
Reserves	-	-	-	-	701,858	394,060	-	86,750	454
	\$ 20,562,400	\$ 17,568,880	\$ 19,167,471	\$ 9,185,337	\$ 10,646,448	\$ 10,079,341	\$ 3,393,272	\$ 3,456,600	\$ 3,480,000
Interfund Transfers Out	1,241,454	1,061,305	36,600	490,433	519,268	619,771	130,000	130,000	130,000
Total Financial Uses	\$ 21,803,854	\$ 18,630,185	\$ 19,204,070	\$ 9,675,770	\$ 11,165,716	\$ 10,699,112	\$ 3,523,272	\$ 3,586,600	\$ 3,610,000
Net Increase/(Decrease) in Fund Balance / Net Assets ⁴	(2,892,507)	-	(50,000)	(1,222,947)	(1,456,834)	394,060	65,561	86,750	454
Fund Bal / Net Assets - Oct 1	11,367,331	8,474,824	8,474,824	8,259,978	7,037,031	5,580,197	2,076,203	2,141,764	2,228,514
Fund Bal / Net Assets⁴ - Sep 30	\$ 8,474,824	\$ 8,474,824	\$ 8,424,824	\$ 7,037,031	\$ 5,580,197	\$ 5,974,257	\$ 2,141,764	\$ 2,228,514	\$ 2,228,968

Notes

¹ Major funds each comprise at least 10% of the total appropriated budget

² Other Governmental Funds - Law Enforcement Trust, Law Enforcement Training, Florida Building Code, CRA, CDBG, Debt Service, Beal Memorial

³ Other Enterprise Funds - Stormwater

⁴ Fund Balance / Net Assets amounts used are unrestricted, except CRA Fund which is committed to capital projects

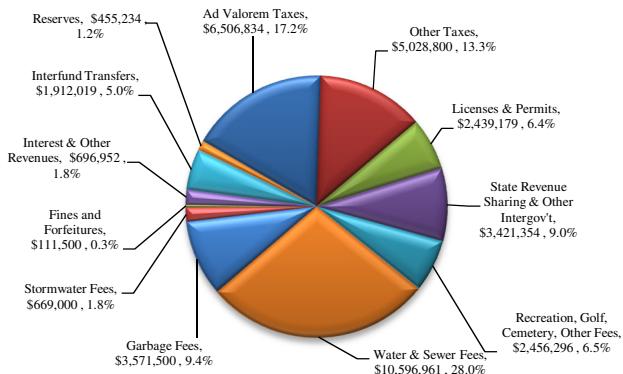
Non-Major Funds

OTHER GOVERNMENTAL ²			OTHER ENTERPRISE ³			Total All Funds			% of Budget
2013-14 Actual	2014-15 Budget	2015-16 Budget	2013-14 Actual	2014-15 Budget	2015-16 Budget	2013-14 Actual	2014-15 Budget	2015-16 Budget	
959,428	975,294	1,017,542	-	-	-	6,283,121	6,289,002	6,506,834	17.2%
369,448	314,900	346,600	-	-	-	5,254,690	5,168,673	5,028,800	13.3%
640,624	695,333	724,584	-	-	-	2,496,959	2,333,465	2,439,179	6.4%
34,524	7,000	7,100	596,133	573,000	669,000	3,218,783	3,205,794	3,421,354	9.0%
346,101	99,665	80,773	-	-	-	15,005,351	15,495,175	17,293,757	45.7%
			-	-	-	133,646	108,700	111,500	0.3%
			-	-	-	929,732	643,725	696,952	1.8%
			-	-	-	-	-	-	0.0%
2,350,125	2,092,192	2,176,599	639,589	577,800	676,700	33,322,283	33,244,534	35,498,375	
	41,158	405,234	-	58,176	-	-	2,258,026	455,234	1.2%
\$ 2,350,125	\$ 2,133,350	\$ 2,581,833	\$ 639,589	\$ 635,976	\$ 676,700	\$ 33,322,283	\$ 35,502,560	\$ 35,953,609	
1,015,732	1,066,404	1,093,912	-	-	-	1,636,165	1,715,671	1,912,019	5.0%
\$ 3,365,857	\$ 3,199,754	\$ 3,675,745	\$ 639,589	\$ 635,976	\$ 676,700	\$ 34,958,448	\$ 37,218,231	\$ 37,865,628	
731,441	771,209	843,449	-	-	-	2,891,275	2,665,101	2,878,496	7.6%
17,162	8,000	12,200	439,191	558,821	568,617	9,096,625	9,018,529	9,285,018	24.5%
-	-	-	-	-	-	12,743,328	11,651,449	11,717,433	30.9%
677,791	1,142,467	1,418,211	-	-	-	867,730	1,066,629	1,048,635	2.8%
-	-	-	-	-	-	677,791	1,142,467	1,418,211	3.7%
366,242	186,010	219,090	299,709	73,250	21,100	3,744,452	4,090,005	4,252,749	11.2%
990,570	1,030,404	1,057,312	-	-	-	8,763,714	2,140,766	2,387,856	6.3%
-	-	-	(299,710)	-	-	1,590,907	2,633,594	3,170,857	8.4%
2,783,206	3,138,090	3,550,262	439,190	632,071	589,717	(4,012,417)	-	-	0.0%
-	2,665	3,332	-	3,905	10,028	-	251,511	326,383	0.9%
-	59,000	53,815	-	-	76,955	-	847,608	525,284	1.4%
\$ 2,783,206	\$ 3,199,755	\$ 3,607,409	\$ 439,190	\$ 635,976	\$ 676,700	\$ 36,363,405	\$ 35,507,659	\$ 37,010,921	
17,312	-	68,336	-	-	-	1,879,199	1,710,573	854,707	2.3%
\$ 2,800,518	\$ 3,199,755	\$ 3,675,745	\$ 439,190	\$ 635,976	\$ 676,700	\$ 38,242,604	\$ 37,218,231	\$ 37,865,628	
565,339	17,842	(351,419)	200,399	(58,176)	76,955	(3,284,156)	(1,410,418)	70,050	
1,678,150	2,243,489	2,261,331	279,515	479,914	421,738	23,661,178	20,377,022	18,966,604	
\$ 2,243,489	\$ 2,261,331	\$ 1,909,912	\$ 479,914	\$ 421,738	\$ 498,693	\$ 20,377,022	\$ 18,966,604	\$ 19,036,654	

Executive Budget Summary

Where the Money Comes From ...

Budgeted Revenues: \$37,861,643



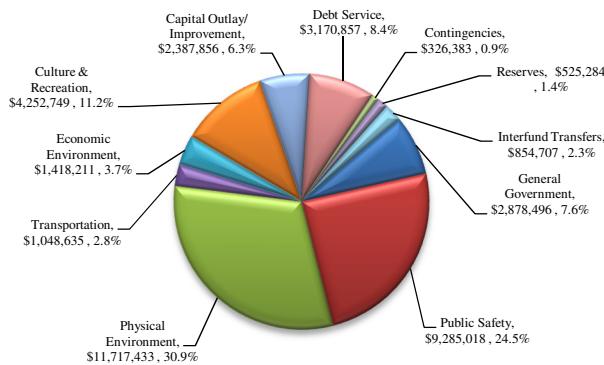
User Fees are the largest revenue source for the City at 46.0% and generate \$17.3M. Unlike taxes, these charges are directly related to the service received and are collected for recreation & golf activities, water and sewer services, garbage collection, and stormwater.

Ad Valorem (Property) Taxes are the City's second largest revenue source at \$6.5M, or 17.2%, of revenues. Property taxes fund essential services such as police, fire, planning, & code enforcement.

Other Taxes total \$5.0M and are the third largest revenue source at 13.3%. This category includes fuel tax, utility taxes, communication services tax, business tax receipts, insurance premium tax for police and fire pensions, and other state shared revenues.

... And Where the Money Goes

Budgeted Expenditures: \$37,861,643



Physical Environment includes water, sewer, garbage, stormwater, and cemetery operations, comprising the largest expense to the City at \$11.7M, or 31.0%.

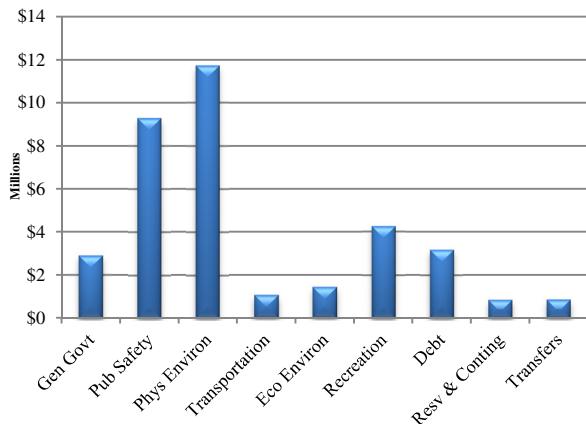
Public Safety includes police, fire, code enforcement, and building inspection and totals \$9.3M, or 24.5%, of expenses.

Recreation & Cultural Services totals \$4.3M, or 11.2%, of expenses and includes parks & recreation programs and facilities, senior activities, library, museums, and golf courses.

BUDGET SUMMARY				
	FY 2015-16	FY 2014-15	\$ Variance	% Variance
General Fund	19,204,070	18,630,185	573,885	3.08%
Law Enf. Trust Fund	216,830	16,500	200,330	1,214.12%
Law Enf. Training	17,673	8,625	9,048	104.90%
FBC Fund	350,376	330,849	19,527	5.90%
CDBG Fund	119,530	115,400	4,130	3.58%
CRA Fund	1,782,588	1,630,976	151,612	9.30%
Debt Service Fund	1,057,312	1,030,404	26,908	2.61%
Utilities Fund	10,699,112	11,165,716	-466,604	-4.18%
Sanitation Fund	3,610,000	3,586,600	23,400	0.65%
Stormwater Fund	676,700	635,976	40,724	6.40%
Beal Memorial Fund	131,436	67,000	64,436	96.17%
GRAND TOTAL	\$37,865,628	\$37,218,231	\$647,397	1.74%

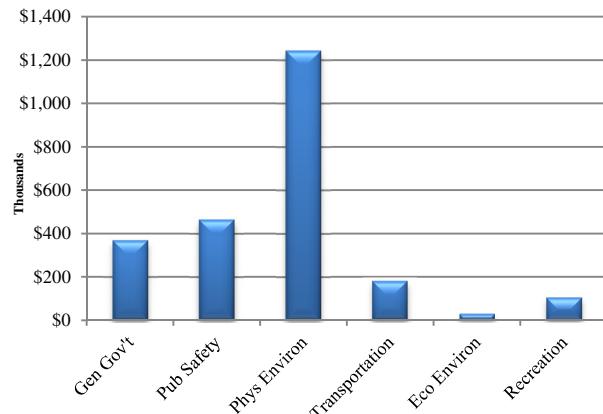
Operating Budget

\$35,477,772

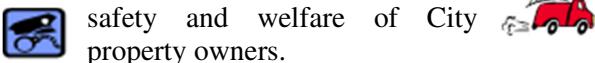


Capital Budget

\$2,387,856



General Government is comprised of the City Council, City Manager, IT, Human Resources, City Clerk, Finance, Purchasing, Development Services, Fleet, and Facilities. These groups either shape overall City policy and/or provide guidance and assistance to other departments and the public. 

Public Safety includes Police, Fire, Code Enforcement, and Building Permitting & Inspections. These groups monitor the safety and welfare of City property owners. 

Physical Environment includes the production and distribution of drinking water, collection and treatment of wastewater, collection of residential and commercial garbage, recycling, management of stormwater and environmental issues, and cemetery operations. 

Transportation includes right-of-way, engineering, and streets.

Economic Environment includes the CDBG program for low-moderate income families and the CRA program to revitalize blighted areas. 

Recreation activities include neighborhood and facility parks, a tennis center, a library, a museum complex, a new recreation center, and two 18-hole golf courses. 

Highlights for the upcoming year include:

IT Replacements – 38 computers, 9 laptops, 4 servers, 1 tablet, & 9 Cisco network switches

Vehicle Replacements – 7 police patrol vehicles, 11 trucks, & 2 knucklebooms

Water Line Replacements – London Avenue NW & Robinwood Drive NW

Facility Repairs – Police: weather stripping, roof repair, & doors; Fire: doors; Library: seal walls; Golf Course: new railing; Museum: water fountains

Street Resurfacing/Restriping – Resurfacing: Rogers Street NW from Wright Parkway NW to Jonquil Avenue NW, Vista Street SW from Coral Drive SW to Temple Avenue SW, Marilyn Avenue NW from Rogers Street NW to Holmes Boulevard NW, L'ombre Circle NE

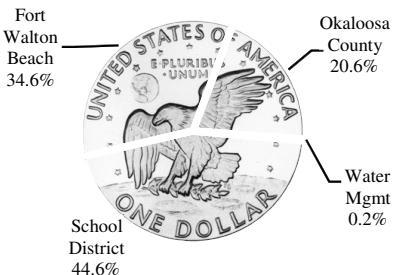
Lift Station Rehab – provide design and engineering for a new motor control center, shelter, and PLC for the Golf Club reuse water system while keeping the Golf Course operational

Sewer Grouting & Lining – locations based upon video reports, maintenance, and flow monitoring

Storm Drainage Improvement – identified in the 5-year schedule listed in the Stormwater Master Plan

Did You Know? ...

2015 Property Tax Allocation for a City Property Owner			
(Based on taxable property value of \$50,000)			
	Millage	Taxes	% of Total
School District	7.4410	372.05	44.6%
Fort Walton Beach	5.7697	288.49	34.6%
Okaloosa County	3.4308	171.54	20.6%
Water Mgmt	0.0390	1.95	0.2%
	16.6805	\$ 834.03	100.0%



The City of Fort Walton Beach comprises 34.6% of a citizen's tax bill.

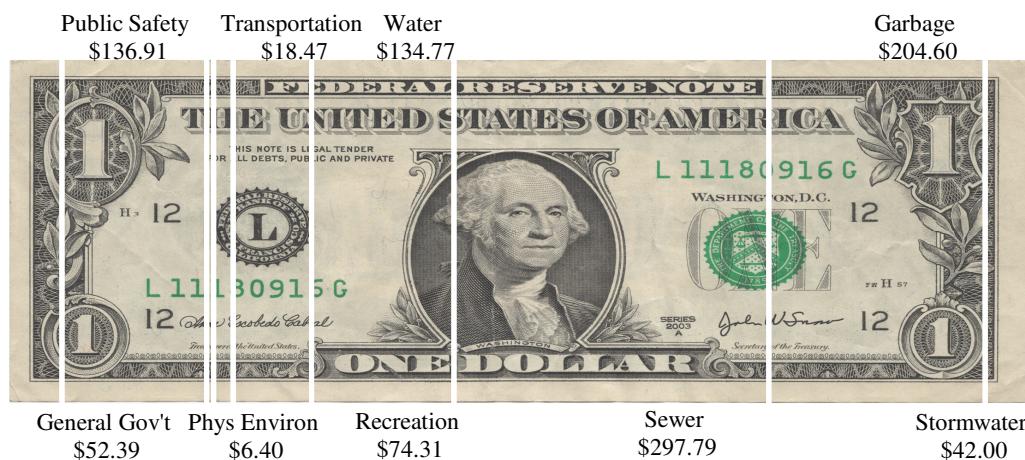
One mill equals \$1 per \$1,000 of taxable property value. Over 5% of properties within the City have exemptions that enable them to pay no property taxes (i.e. homestead exemptions).

What You'll Pay in FY 2015-16...

Annual Cost of City Services	
Ad Valorem Taxes ⁽¹⁾	288.48
Water & Sewer Fees ⁽²⁾	432.56
Garbage Fee ⁽²⁾	204.60
Stormwater Fee ⁽²⁾	42.00
	\$ 967.64

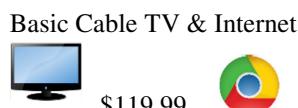
⁽¹⁾Based on taxable property value of \$50,000

⁽²⁾Minimum residential monthly fee



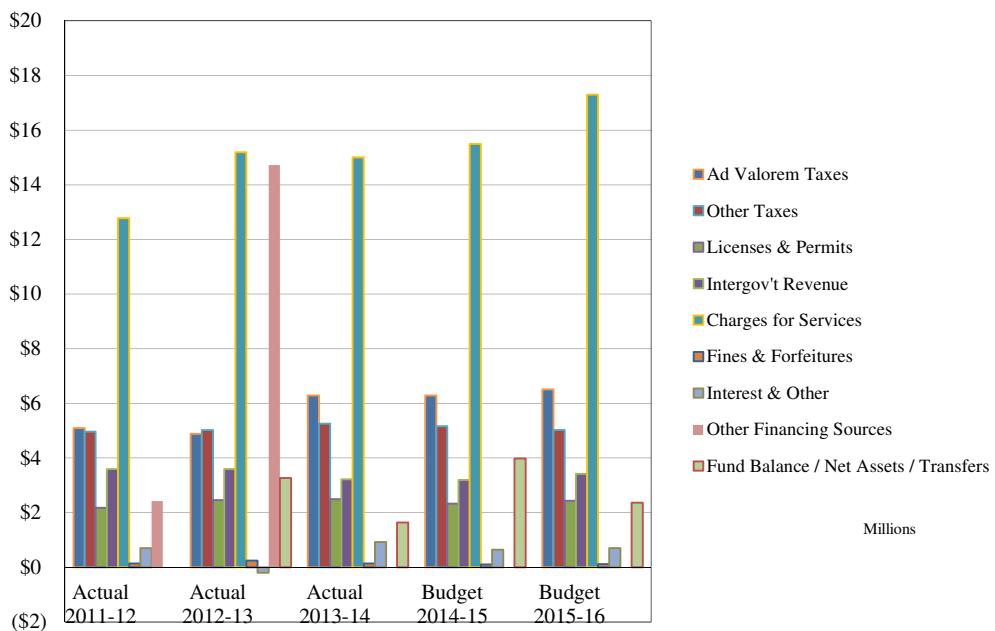
80% of residents & 34% of businesses will pay \$48.08 or less per month in City property taxes

That's far less than two common monthly bills....

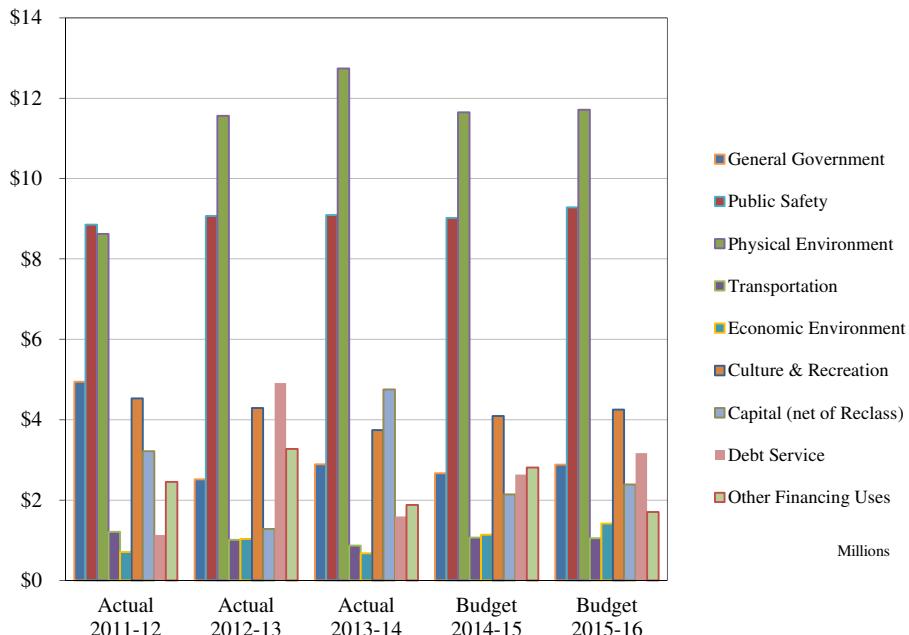


Executive Budget Summary

Revenues by Category



Expenditures by Category



Executive Budget Summary



Cost of ...

One Police Officer, 24 Hrs/Day	
Starting Salary	35,478
Incentive Pay	2,074
Overtime	2,286
Holiday Worked	1,646
Health Insurance	15,653
Pension	11,703
Federal Taxes	3,174
Workers Comp	1,415
<i>Personnel</i>	<u>\$ 73,429</u>
Equipment & Supplies	3,502
Vehicle Fuel & Repair	3,735
Insurance	827
<i>Operating</i>	<u>\$ 8,064</u>
<i>Annual Recurring</i>	<u><u>\$ 81,493</u></u>
Immunizations	250
Radio, Uniform, Vest, Gun	2,437
Vehicle & Equipment	39,122
<i>Non-Recurring</i>	<u><u>\$ 41,809</u></u>
Total Cost to Hire &	
Equip One Officer	\$ 124,302
2 Officers Required for 24 Hour Coverage	x 2
Total Cost	\$ 295,925

The cost per day for one police officer is \$788.8.

The City has 43 sworn police officers.

Cost of ...

One Firefighter/EMT, 24 Hrs/Day	
Starting Salary	33,011
Incentive Pay	1,056
Overtime	6,131
Holiday Worked	1,924
Health Insurance	15,653
Pension	16,146
Federal Taxes	3,223
Workers Comp	1,464
<i>Personnel</i>	<u>\$ 78,608</u>
Physicals, Immunizations	350
Uniform Replacement	335
Training/Other	402
<i>Operating</i>	<u>\$ 1,087</u>
<i>Annual Recurring</i>	<u><u>\$ 79,695</u></u>
Uniform	2,949
<i>Non-Recurring</i>	<u><u>\$ 2,949</u></u>
Total Cost to Hire &	
Equip One Firefighter	\$ 82,644
3 Firefighters Required (min. manning) for 24 Hour Coverage	x 3
Total Cost	\$ 247,933

The cost per day for one firefighter/EMT is \$679.27

The City has 36 firefighters/EMTS

Cost to ...

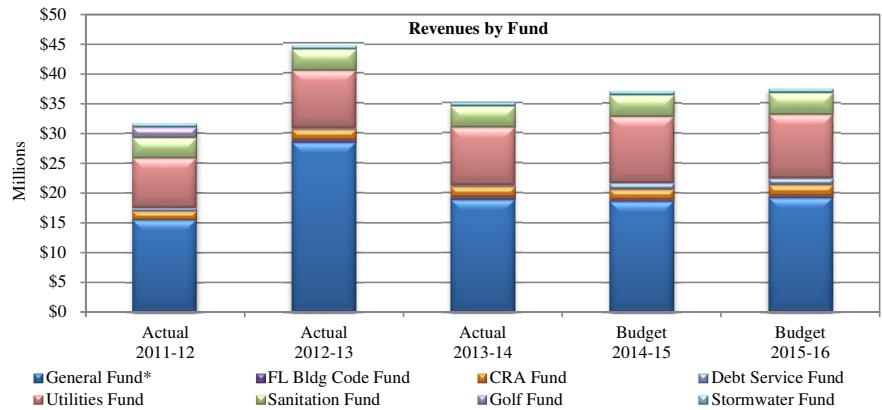
Maintain 10 Acres of Park	
Salaries	17,518
Health Insurance	3,404
Pension	3,818
Federal Taxes	1,222
Workers Comp	577
<i>Personnel</i>	<u><u>\$ 26,539</u></u>
Utilities & Fuel	6,432
Vehicle/Equip Repair	799
Grounds Maintenance	2,627
Other	577
<i>Operating</i>	<u><u>\$ 10,482</u></u>
<i>Annual Recurring</i>	<u><u>\$ 37,021</u></u>
½ Ton Truck	22,000
52" Mower	27,000
Field Rake	9,800
Trailer	2,500
Backpack Blower	1,300
16" Chainsaw	350
<i>Non-Recurring</i>	<u><u>\$ 62,950</u></u>
Total Cost	\$ 99,971

The cost per day to maintain 10 acres is \$273.89



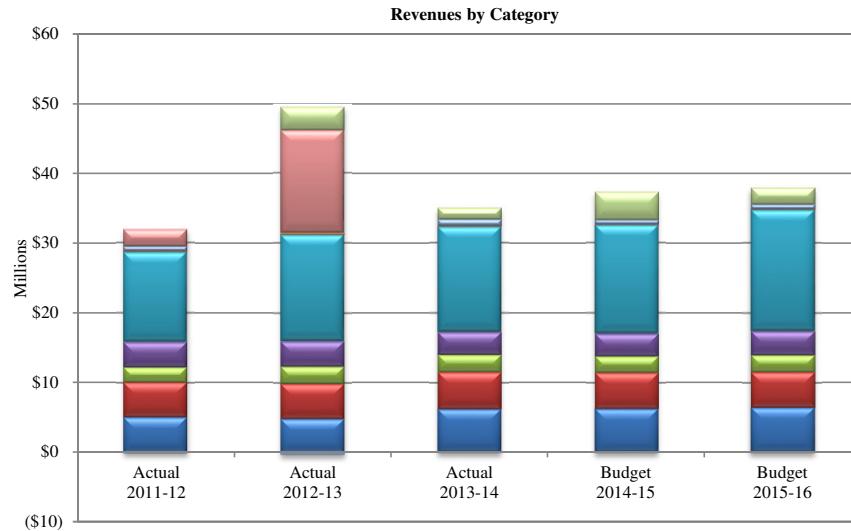
CITY OF FORT WALTON BEACH, FL

Revenue Trends - All Funds



* difference due to Golf Fund merging into General Fund FY 2013-14

** not included on chart



■ Ad Valorem Taxes

■ Intergov't Revenue

■ Interest & Other

■ Other Taxes

■ Charges for Services

■ Other Financing Sources

■ Licenses & Permits

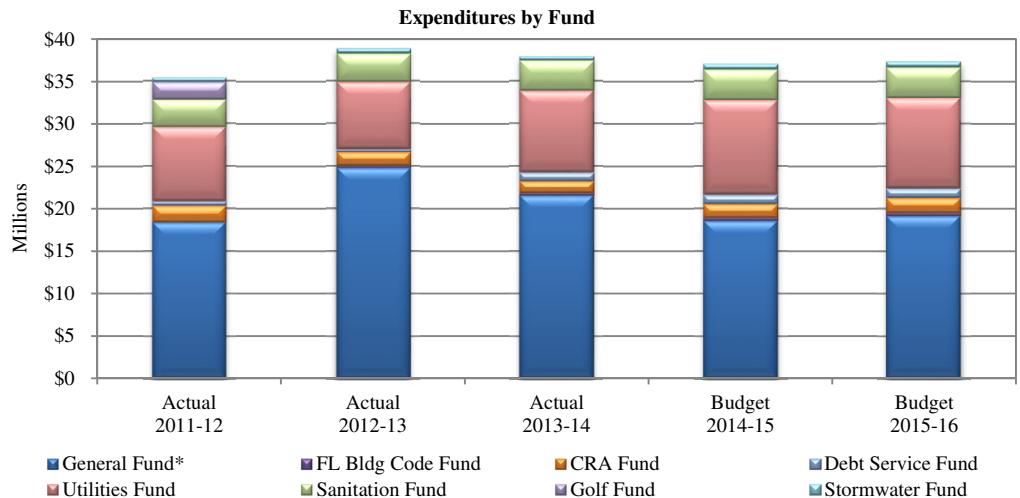
■ Fines & Forfeitures

■ Fund Balance / Net Assets / Transfers

	Actual 2011-12	Actual 2012-13	Actual 2013-14	Budget 2014-15	Budget 2015-16	\$ Variance	% Variance
Ad Valorem Taxes	5,098,886	4,879,606	6,283,121	6,289,002	6,506,834	217,832	3.46%
Other Taxes	4,967,097	5,021,550	5,254,690	5,168,673	5,028,800	(139,873)	-2.71%
Licenses & Permits	2,178,174	2,458,032	2,496,959	2,333,465	2,439,179	105,714	4.53%
Intergov't Revenue	3,595,801	3,596,823	3,218,783	3,205,794	3,421,354	215,560	6.72%
Charges for Services	12,782,677	15,187,406	15,005,351	15,495,175	17,293,757	1,798,582	11.61%
Fines & Forfeitures	142,936	241,923	133,646	108,700	111,500	2,800	2.58%
Interest & Other	701,777	(203,013)	929,732	643,725	696,952	53,227	8.27%
Other Financing Sources	2,422,922	14,722,742	-	-	-	-	0.00%
Fund Balance / Net Assets / Transfers	-	3,269,813	1,636,165	3,973,697	2,367,253	(1,606,444)	-40.43%
Revenues	<u>31,890,270</u>	<u>49,174,882</u>	<u>34,958,448</u>	<u>37,218,231</u>	<u>37,865,628</u>	<u>647,397</u>	<u>1.74%</u>

CITY OF FORT WALTON BEACH, FL

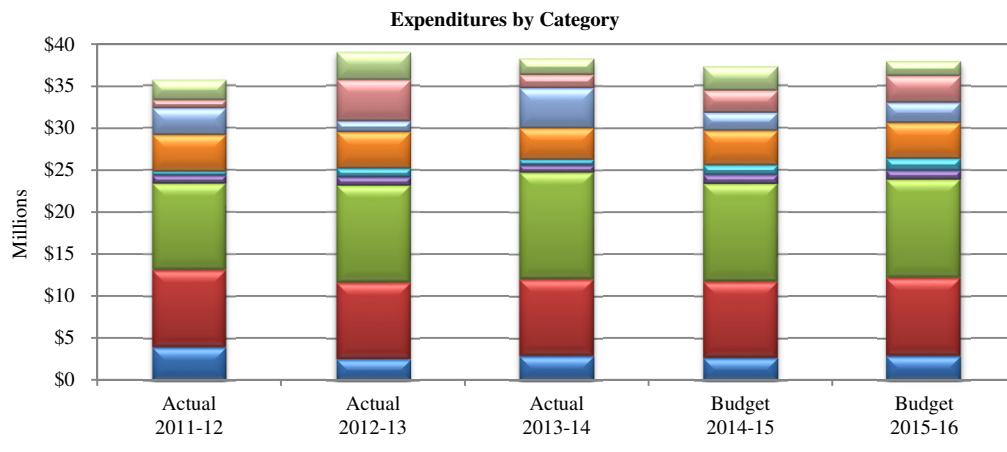
Expenditure Trends - All Funds



	Actual 2011-12	Actual 2012-13	Actual 2013-14	Budget 2014-15	Budget 2015-16	\$ Variance	% Variance
General Fund*	\$18,434,465	\$24,839,357	\$21,578,132	\$18,630,185	\$19,204,070	\$573,885	3.08%
Law Enf. Trust Fund**	\$62,294	\$35,153	\$29,650	\$16,500	\$216,830	\$200,330	1214.12%
Law Enf. Training Fund**	\$4,867	\$5,904	\$6,557	\$8,625	\$17,673	\$9,048	104.90%
FL Bldg Code Fund	\$-	\$228,104	\$278,052	\$330,849	\$350,376	\$19,527	5.90%
CDBG Fund*	\$111,610	\$57,855	\$82,968	\$115,400	\$119,530	\$4,130	3.58%
CRA Fund	\$1,953,202	\$1,621,104	\$1,388,985	\$1,630,976	\$1,782,588	\$151,612	9.30%
Debt Service Fund	\$455,642	\$273,835	\$990,570	\$1,030,404	\$1,057,312	\$26,908	2.61%
Utilities Fund	\$8,783,597	\$7,964,776	\$9,675,771	\$11,165,716	\$10,699,112	(\$466,604)	-4.18%
Sanitation Fund	\$3,205,208	\$3,293,638	\$3,523,273	\$3,586,600	\$3,610,000	\$23,400	0.65%
Golf Fund	\$2,065,597	\$-	\$-	\$-	\$-	\$-	-
Stormwater Fund	\$514,358	\$611,961	\$439,190	\$635,976	\$676,700	\$40,724	6.40%
Beal Memorial Fund**	\$21,724	\$11,932	\$17,162	\$67,000	\$131,436	\$64,436	96.17%
Expenditures	\$35,612,564	\$38,943,618	\$38,010,308	\$37,218,231	\$37,865,628	\$647,397	1.74%

* difference due to Golf Fund merging into General Fund FY 2013-14

** not included on chart

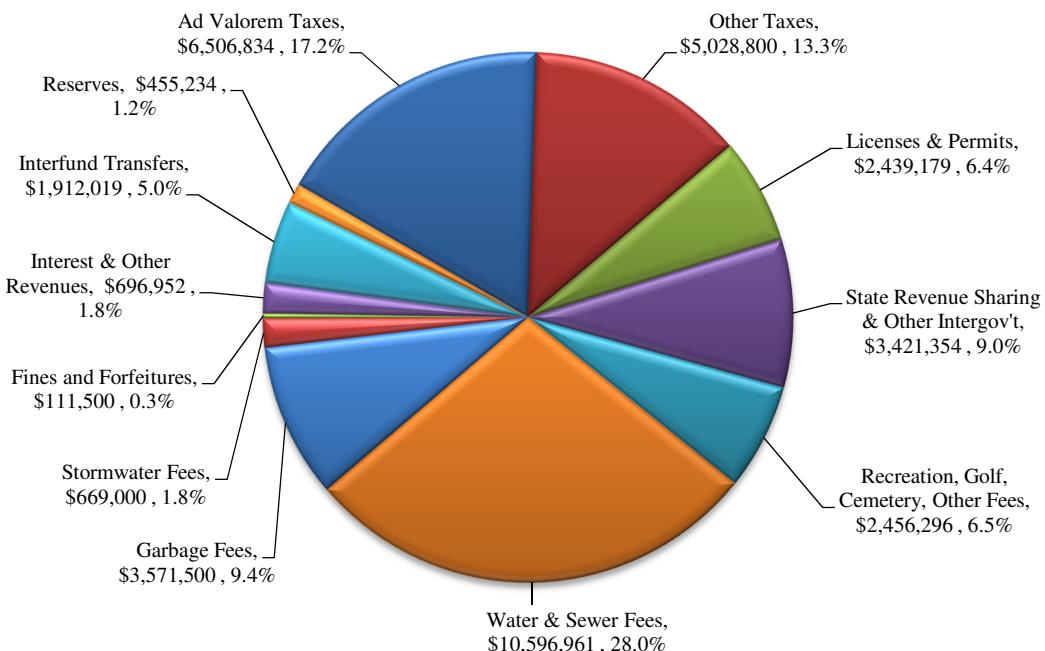


	Actual 2011-12	Actual 2012-13	Actual 2013-14	Budget 2014-15	Budget 2015-16	\$ Variance	% Variance
General Government	\$3,899,740	\$2,514,734	\$2,891,275	\$2,665,101	\$2,878,496	\$213,395	8.01%
Public Safety	\$9,189,891	\$9,066,196	\$9,096,625	\$9,018,529	\$9,285,018	\$266,489	2.95%
Physical Environment	\$10,273,458	\$11,561,302	\$12,743,328	\$11,651,449	\$11,717,433	\$65,984	0.57%
Transportation	\$951,011	\$1,012,387	\$867,730	\$1,066,629	\$1,048,635	(\$17,994)	-1.69%
Economic Environment	\$471,948	\$1,032,659	\$677,791	\$1,142,467	\$1,418,211	\$275,744	24.14%
Culture & Recreation	\$4,339,010	\$4,290,327	\$3,744,452	\$4,090,005	\$4,252,749	\$162,744	3.98%
Capital (net of Reclass)	\$3,183,030	\$1,282,142	\$4,751,297	\$2,140,766	\$2,387,856	\$247,090	11.54%
Debt Service	\$963,786	\$4,914,057	\$1,590,907	\$2,633,594	\$3,170,857	\$537,263	20.40%
Other Financing Uses	\$2,340,689	\$3,269,813	\$1,879,199	\$2,809,692	\$1,706,374	(\$1,103,318)	-39.27%
Expenditures	\$35,612,563	\$38,943,617	\$38,242,604	\$37,218,231	\$37,865,628	\$647,397	1.74%

Revenues

FY 2015-16 Budgeted Revenues

\$37,865,428



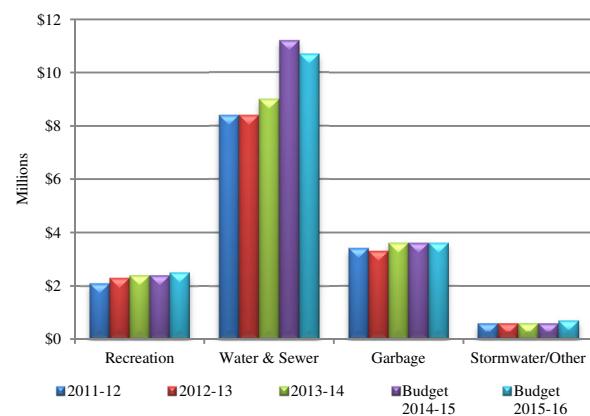
Charges for Services (User Fees) – The City levies user fees to fund the cost of regulating an activity or providing a service or facility. Charges for services are anticipated to generate approximately \$17.3 million and are the largest source of revenue for the City at 45.7%. Unlike taxes, these service charges are directly related to the service received. User fees include leisure services such as recreation programs, senior activities, the library, museums, and golf; water and sewer service; garbage collection; and stormwater management. Fees are set by City Council based on the cost of providing these services, reviewed and adjusted annually as part of the budget process, and published in the Comprehensive Fee Schedule. Revenues are budgeted based on historical usage and/or number of customers adjusted for current rates. This revenue source averages a 3.4% annual increase.

Water and sewer rates will generate approximately \$10.7M in revenues. A new five-year utility rate study, which included stormwater, was approved by City Council and implemented in FY 2014-15. The study determines the required rates to generate sufficient revenue to sustain renewal and replacement reserves and account for debt service requirements. FY 2015-16 will include the implementation of Year 2 of the rate study.

Garbage fees account for \$3.6M in revenues.

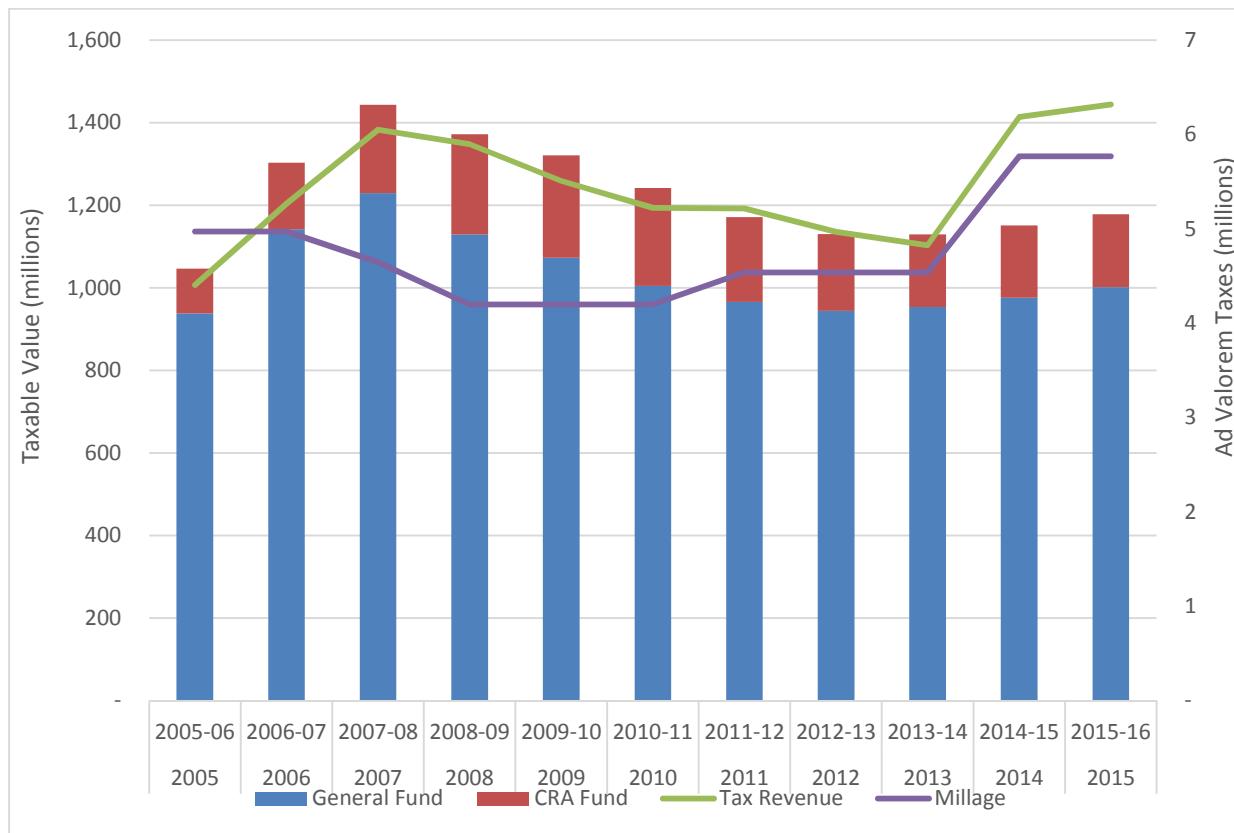
Recreation and other fees – recreation programs, park rentals, senior activities, the library, museums, golf, and cemetery sales – generate \$2.5M in revenues.

Stormwater user fees comprise \$669K in revenues at a residential-equivalent unit of \$3.50 per



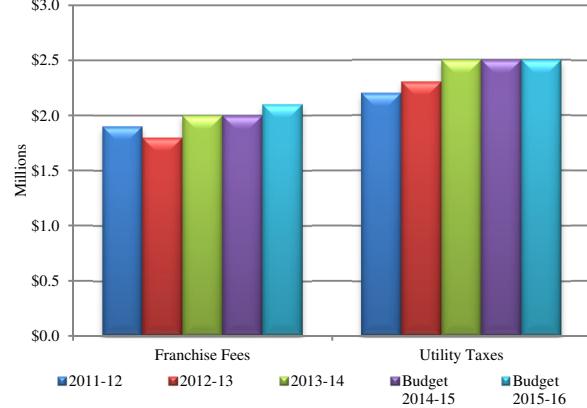
month.

Ad Valorem (Property) Taxes – Citywide, the 2015 gross taxable property value for operating purposes is \$1.187 billion, an increase of \$39 million, or 3.5%, from the 2014 final gross taxable property value of \$1.147 billion. Ad valorem taxes levied by the City comprise \$6.5M, or 17.2%, of total revenues. Property taxes primarily fund General Fund operations (\$5.5M, or 28.5%, of General Fund revenues). However, property taxes paid by certain residents and businesses located in areas targeted for specific improvements to eliminate blight and improve infrastructure are allocated to the Community Redevelopment Agency (CRA) Fund. Property tax revenues are allocated to the CRA Fund (\$1.0M, or 59.0%, of CRA revenues) based on the growth in assessed value from the base year (i.e. year of CRA designation). Funding from County property taxes comprises \$605K, or 35.0%, of CRA Fund revenues.



As the chart above depicts, the City maintained the millage rate during FY 2008-09 and FY 2009-10 and reduced personnel and expenses in response to the lower tax revenues as property values began to fall. The millage rate was increased in FY 2010-11 in order to maintain revenues as property values continued to fall. Further staffing and operational cuts were made in FY 2011-12 and FY 2012-13 in order to maintain the millage rate. In FY 2013-14, the City simply did not have room to “do more with less”, and raised the millage rate to 5.7697 mills, generating an additional \$1.2M in the General Fund and \$16K in the CRA Fund. The budget is predicated on maintaining a millage rate of 5.7697 mills, which generates \$218K more in property tax revenue than the prior year due to increases in property values. One mill equals \$1 per \$1,000 of taxable property value.

Franchise Fees & Utility Taxes – The City's franchise fee agreements provide a 6% rate on gross electric and gas sales of utility companies serving Fort Walton Beach. A \$1.84 per ton sanitation host fee on garbage collected outside the City limits and brought to the transfer station is also collected per contract. Franchise fees comprise \$2.1M, or 5.4%, of revenues and have increased 3.5% from FY 2014-15 to FY 2015-16.

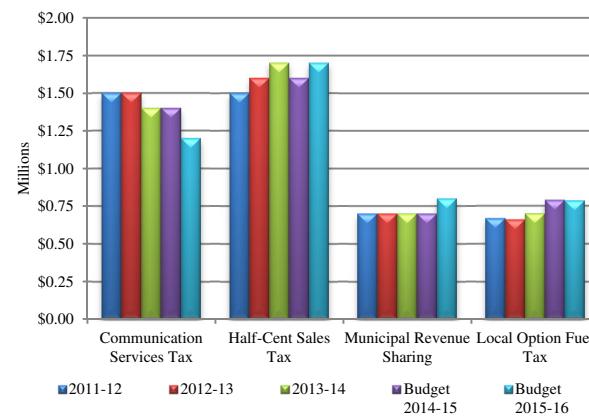


Utility taxes are contractually levied against electric, gas, and water revenues of local utility companies at the rate of 10%. Over the past five years revenues have steadily increased, levelling out this year with a 0.2% increase in FY 2015-16. A large portion of electric and natural gas utility bills is exempt since the tax on the fuel charge component is based on 1973 fuel prices (and therefore immaterial to a great extent). Utility taxes are anticipated to generate \$2.5M, or 6.7%, of total revenues.

Communication Services Tax – This tax was created in FY 2001-02 as a flat tax rate for all communication services. The Department of Revenue collects the tax from vendors and remits the appropriate amounts to local jurisdictions. The Office of Economic and Demographic Research (EDR) provides revenue estimates for cities and counties. Based on information from EDR, \$1.2M is budgeted, which is an 8.6% decrease from FY 2014-15. This revenue stream has been declining as more consumers eliminate land lines and service providers bundle taxable services with non-taxable services, thereby eliminating payment of the tax.

Half-Cent Sales Tax – This state-shared revenue distribution, anticipated to generate approximately \$1.7M, or 4.5%, of total revenues, is derived from net 6% state sales tax revenue and is the largest source of revenue sharing for local governments. The revenue estimate, also published by the Office of Economic and Demographic Research (EDR), is rebounding as the economy improves.

Municipal Revenue Sharing – This is funded by 1.3409% of sales and use tax collections, 12.5% of state alternative fuel user decal collections, and the net collections from the one-cent municipal fuel tax. This revenue estimate is also published by the Office of Economic and Demographic Research (EDR), and is budgeted at \$813K, or 2.1%, of total revenues. EDR anticipates this revenue source to increase slightly.



Local Option Fuel Tax – These proceeds are allocated via a ten-year interlocal agreement between the county and municipalities based on transportation expenditures. Counties are authorized to levy up to 12 cents of local option fuel taxes in the form of three separate levies. The first is 1 cent; the City does not receive a portion of this. The second is 1 to 6 cents; the County levies the full 6 cents and the City receives 9.7956%. The third is 1 to 5 cents, of which the County currently levies 3 cents. The City's local option fuel tax proceeds for FY 2015-16 are budgeted at \$545K and \$240K, respectfully.

Interfund Transfers – Interfund transfers represent \$1.9M, or 5.0%, of total revenues. The Debt Service Fund receives \$1.1M from the General Fund for principal and interest payments. The Beal Memorial Cemetery Fund receives \$36K from the General Fund (20% of cemetery lot sales) for investment for perpetual care of the cemetery once all lots are sold. The General Fund receives \$620K from the Utilities Fund (6% of water & sewer fees) as a franchise/right-of-way access fee and \$130K from the Sanitation Fund to compensate for additional roadway wear & tear caused by heavy sanitation trucks.

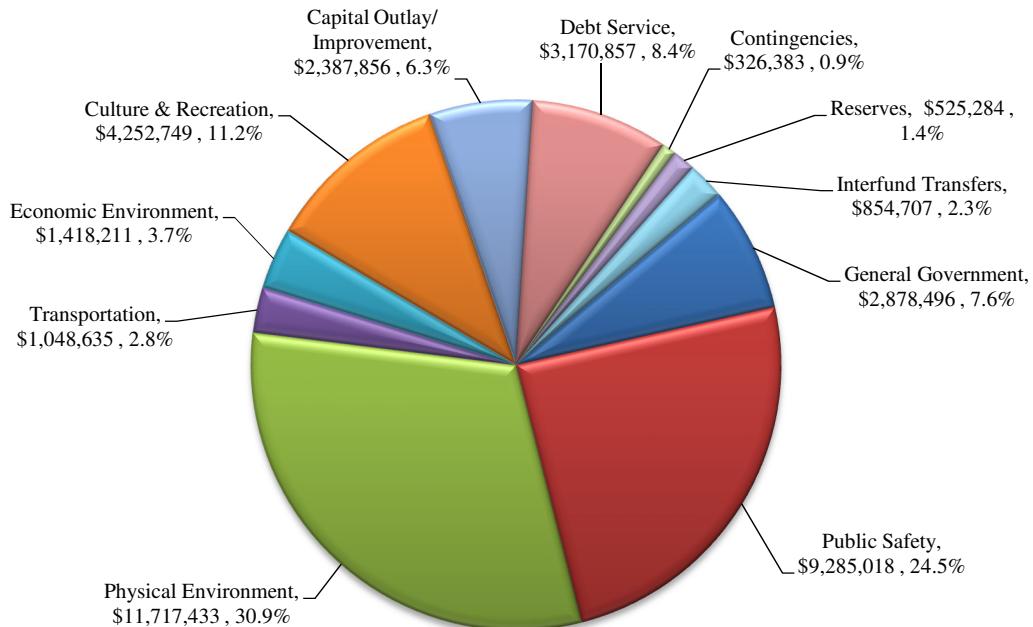
Appropriation from Reserves – Use of fund balance (governmental funds) or net assets (enterprise funds) – accounts for \$455K, or 1.2%, of total revenues:

- a. General Fund - \$50,000 from the Harvey Trust for library improvements and purchases, including the following: chairs in the adult reading area (\$5,000), a digital media lab/conferenec area (\$12,000), and books, publications, and library materials (\$33,000).
- b. Law Enforcement Trust Fund – \$214,430 from unassigned fund balance for operating supplies and uniform expenses. The Florida Attorney General has opined that it is not permissible to budget forfeiture revenues, so an appropriation from fund balance is budgeted to record the use of the prior years' forfeitures for current year activities.
- c. Law Enforcement Training Fund – \$10,476 from unassigned fund balance for operational needs.
- d. Community Redevelopment Agency – \$111,992 from restricted fund balance to fund a portion of the update and evaluation of the CRA Plan and to make repairs to the old City Hall (\$68K), for which the City currently leases.
- e. Beal Memorial Cemetery Fund - \$68,336 from Perpetual Care for cemetery improvements and purchases, including the following: consolation mausoleum concrete (\$10K), niche wall (\$35K), turf in Hope section (\$4K), and a Toro 52" mower (\$19K).

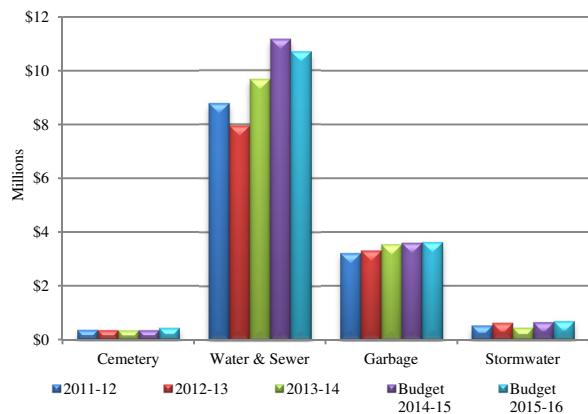
Expenditures

FY 2015-16 Budgeted Expenditures

\$37,865,628



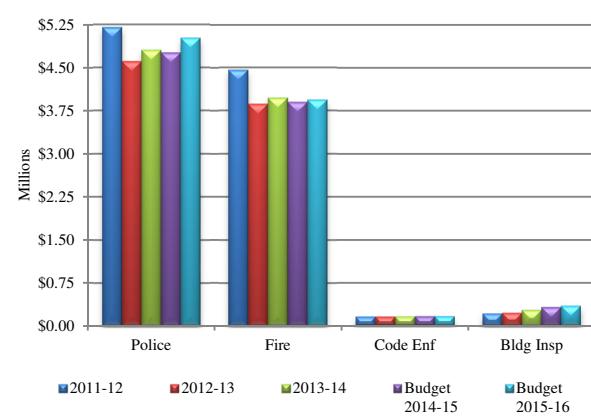
Physical Environment – This category comprises \$11.7M, or 31.0% of total expenses and includes cemetery operations and the following enterprise activities: water, sewer, stormwater, recycling, and garbage. These operations are self-sustaining since cemetery revenues exceed expenses and enterprise activities are funded by user fees rather than general revenues such as property taxes.



Public Safety – This category includes police, fire, code enforcement, and building inspection services and totals \$9.3M, or 24.5%, of total expenses. The \$266K, or 4.1%, increase is attributable to implementation of Year 1 & 2 of

the Pay & Classification Plan and increased operational needs.

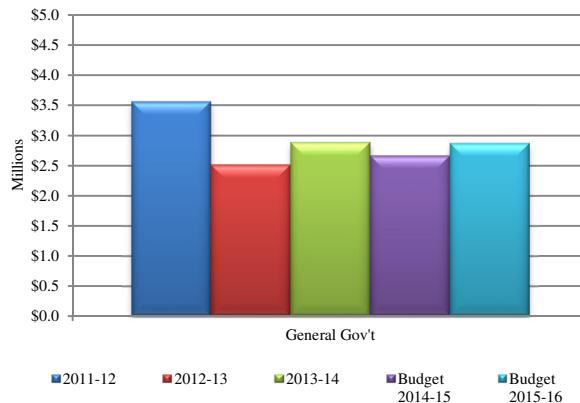
Recreation & Cultural Services – This category equals \$4.3M, or 11.2%, of total expenses and includes parks & recreation programs and facilities, senior activities, library, museums, and golf courses. A portion of these leisure services expenses are offset by revenues such as facility and park rentals, youth and adult athletic fees, recreation center memberships, and museum entrance fees. This category is up \$163K, or



Expenditures

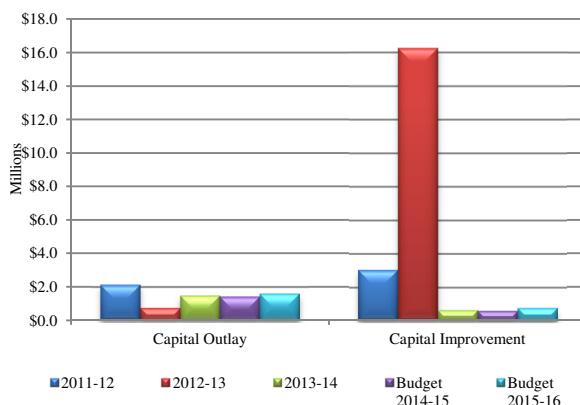
4.0%, from FY 2014-15. A new recreation complex opened in May 2015 at the site of the old Fred Hedrick Recreation Center. Docie Bass Recreation Center was demolished in July 2015, and the Creative Senior Center was sold in November 2014. Debt payments for the new facility are fully offset by staffing and operational savings from centralization.

General Government – This category is \$2.9M, or 7.6%, of total expenses and includes the following units of City government funded from ad valorem tax proceeds that provide support services to other departments and information to the public: City Council, City Manager, City Clerk, information technology, human resources, risk management, accounting, budget, purchasing, planning, fleet, and facilities. The dramatic decrease in FY 2012-13 was due to an accounting change to record the cost allocation plan as reimbursements (e.g. decreases in expenses) rather than transfers among funds. The \$213K, or 8.0%, increase for FY 2015-16 is attributable to the implementation of Year 2 of the Pay & Classification Plan.



Debt Service – This category totals \$3.2M, or 8.4%, of total expenses and includes principal and interest payments for the City's equipment and facilities funded via capital lease/purchase, revenue notes, or other debt financing. Overall, debt expense is \$537K, or 20.4%, more than the previous year due to the State Revolving Fund Loan for Pump Station #1 and Force Main being finalized. The 2005 Utility System Revenue Bond was refinanced at a lower interest rate.

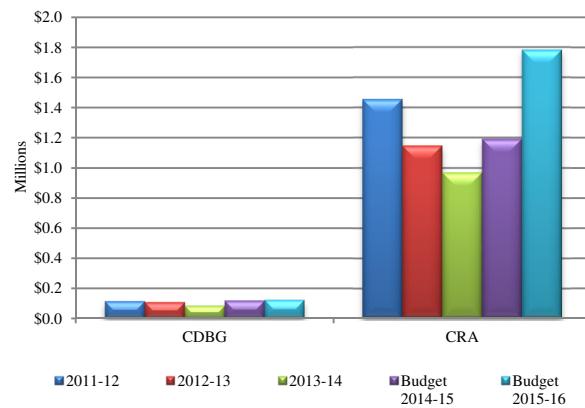
Capital Outlay/Improvement – This category comprises \$2.4M, or 6.3%, of total expenses. Capital outlay includes the purchase of computers, vehicles, equipment, and other assets with a value greater than \$1,000 and a useful life of more than one year. Capital improvement includes the acquisition, construction, replacement, or renovation of facilities and infrastructure with a value greater than \$25,000 and a useful life of ten years or more (e.g. buildings, parks, streets, water and sewer lines). IT funding of \$116K includes a network switch, new servers, and various laptops and desktops replacements. Vehicle replacements in the amount of \$800K includes 7 police patrol vehicles, 11 trucks, and 2 knucklebooms. The following capital improvement projects are budgeted at a total cost of \$1.2M: water line replacement, sewer system grouting & lining, lift station rehab, facility repairs, street resurfacing/restripping, and storm drainage improvement. The increase in FY 2012-13 was due to the construction of the new pump station and force main.



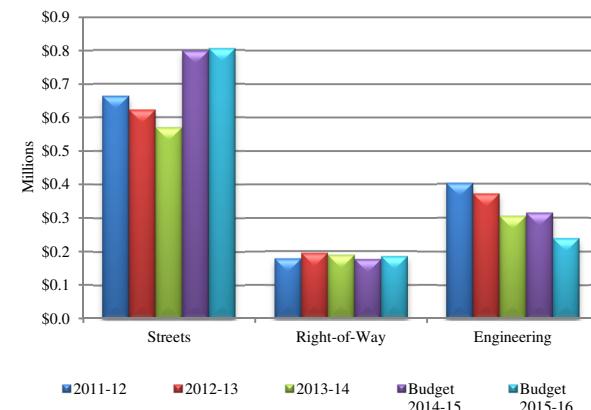
Interfund Transfers – Interfund transfers represent \$854K, or 2.3%, of total expenses. Transfers to the General Fund total \$818K based on the Cost Allocation Plan, which provides reasonable and proportionate reimbursement for services provided to the enterprise funds such as city clerk, city council (including city attorney), city manager, administrative services (i.e. human resources, risk management, information technology), financial services (i.e. budget,

grants, accounting, accounts payable, payroll, purchasing), and engineering services (i.e. engineering, fleet, facilities).

Economic Environment – This category totals \$1.4M, or 3.7%, of total expenses and includes the Community Development Block Grant (CDBG) program for low-moderate income families and the Community Redevelopment Agency (CRA) to revitalize blighted areas. CDBG funding comes from the U.S. Department of Housing and Urban Development. CRA activities are funded from a portion of City and County tax dollars. Ad valorem revenues are anticipated to increase and the additional funding will be utilized to update the CRA Plan. The timing of capital projects accounts for the annual fluctuations in prior years.



Transportation – This category represents \$1.1M, or 2.8%, of total expenses and includes streets, right-of-way, and engineering. Roadway-related expenses are funded in large part by local option fuel tax proceeds (two total, one of which was new as of Jan 2014) and reimbursements from the Florida Department of Transportation.



Reserves – Reserve funds are budgeted if anticipated revenues exceed budgeted expenses or for the specific purpose of rebuilding fund balance (governmental funds) or net assets (enterprise funds). Reserves totaling \$525K, or 1.4%, of expenses are budgeted in the Florida Building Code, Utilities, Stormwater, and Beal Memorial Cemetery funds.

Contingencies – Contingency funds total \$326K, or 0.9%, of total expenses and are budgeted to guard against unanticipated price increases (e.g. fuel, utilities), emergency repairs, or revenue shortfalls. The City budgets 1% of personnel and operating expenses as contingency funds in the General, Florida Building Code, Utilities, Sanitation, and Stormwater funds.

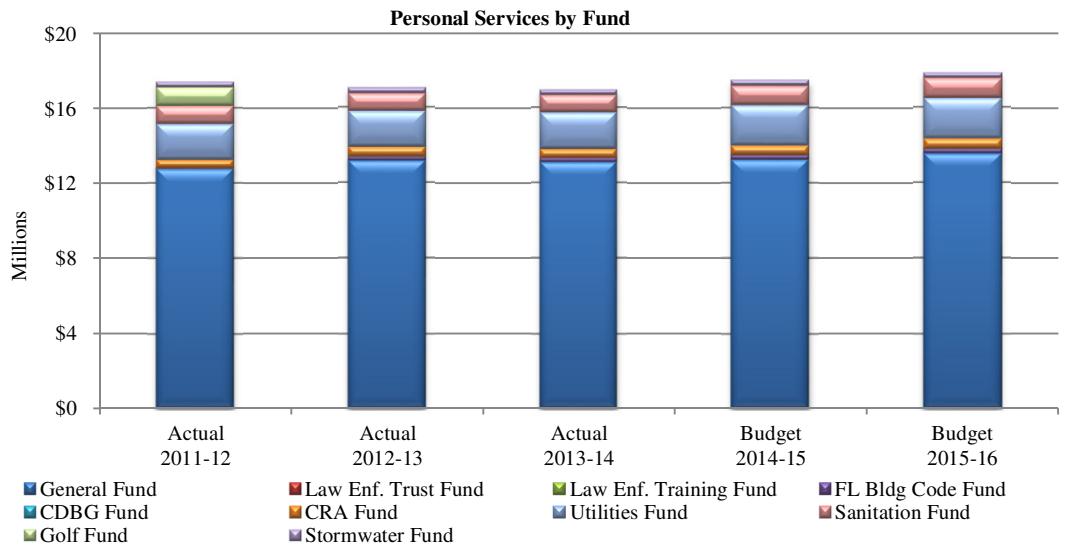
CITY OF FORT WALTON BEACH, FL

Total Expenditures by Category - All Funds

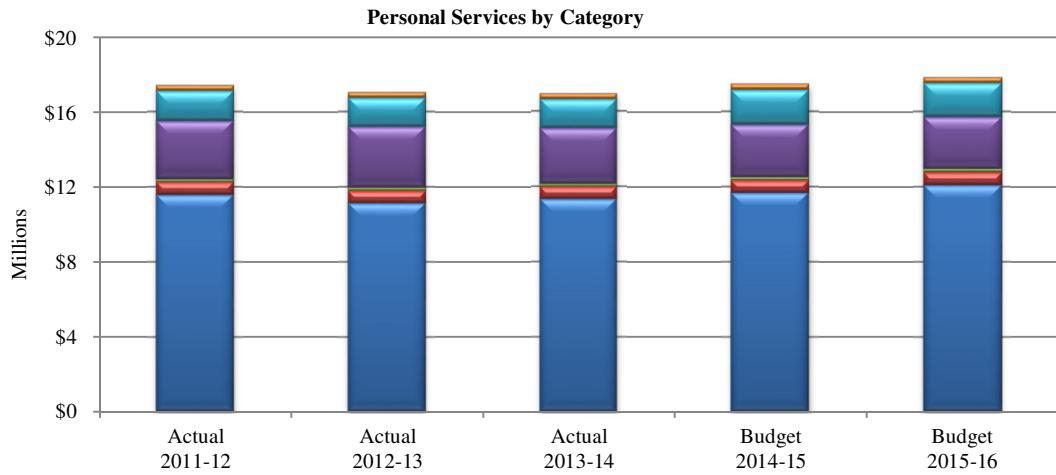
	Personal Services	Operating Expenses	Capital Outlay	Capital Improv.	Debt Service	Cost Allocation	Interfund Transfer	Replenish Reserves	2015-16 Budget	2014-15 Budget	Budget Change
									\$	%	
City Council	116,732	233,025	-	-	184	-	-	-	349,941	345,949	3,992 1.15%
City Manager	322,630	21,134	-	-	553	-	-	-	344,317	327,291	17,026 5.20%
Information Technology	207,569	180,523	16,075	-	737	-	-	-	404,904	382,959	21,945 5.73%
Human Resources	199,436	46,869	21,490	-	737	-	-	-	268,532	234,606	33,926 14.46%
Risk Management	-	564,993	-	-	-	-	-	-	564,993	592,454	(27,461) -4.64%
City Clerk	154,145	57,824	20,000	-	553	-	-	-	232,522	203,913	28,609 14.03%
Finance	476,502	144,128	-	-	1,105	-	-	-	621,735	622,298	(563) -0.09%
Purchasing	163,217	10,117	-	-	553	-	-	-	173,887	158,128	15,759 9.97%
Police	4,098,348	493,261	273,854	-	150,012	-	-	-	5,015,475	4,757,357	258,118 5.43%
Fire	3,450,432	240,380	1,250	-	246,936	-	-	-	3,938,998	3,897,977	41,021 1.05%
Recreation	652,116	389,561	-	-	350,741	-	-	-	1,392,418	1,329,998	62,420 4.69%
Parks	484,857	213,003	57,000	-	200,893	-	-	-	955,754	1,030,578	(74,824) -7.26%
Right-of-Way	71,252	113,478	-	-	-	-	-	-	184,730	176,258	8,472 4.81%
Golf Club	432,355	291,908	-	-	1,290	-	-	-	725,553	684,253	41,300 6.04%
Golf Grounds	652,120	381,029	-	-	18,453	-	-	-	1,051,602	1,098,411	(46,809) -4.26%
Library	341,583	113,132	45,000	-	20,793	-	-	-	520,508	506,435	14,073 2.78%
Museum	245,836	55,248	-	-	-	-	-	-	301,084	257,467	43,617 16.94%
Cemetery	162,932	158,326	68,000	-	-	-	36,600	-	425,858	341,434	84,424 24.73%
Engineering Services	200,505	37,752	-	-	921	-	-	-	239,178	314,394	(75,216) -23.92%
Planning & Zoning	172,685	40,734	-	-	368	-	-	-	213,787	123,772	90,015 72.73%
Code Enforcement	149,768	9,380	-	-	368	-	-	-	159,516	157,145	2,371 1.51%
Fleet	443,725	78,021	8,000	-	737	-	-	-	530,483	524,999	5,484 1.04%
Facilities	359,313	423,724	85,060	-	57,140	-	-	-	925,238	972,235	(46,997) -4.83%
Streets	217,872	407,776	55,000	125,000	-	-	-	-	805,648	798,427	7,221 0.90%
Non-Departmental	75,000	350,352	217,240	-	4,238	(1,789,421)	-	-	(1,142,590)	(1,208,553)	65,963 -5.46%
General Fund	13,850,930	5,055,678	867,969	125,000	1,057,312	(1,789,421)	36,600	-	19,204,070	18,630,185	573,886 3.08%
Law Enf. Trust Fund	-	49,090	167,740	-	-	-	-	-	216,830	16,500	200,330 1214.12%
Law Enf. Training Fu	-	17,673	-	-	-	-	-	-	17,673	8,625	9,048 104.90%
FBC Fund	241,574	42,561	20,650	-	-	42,676	-	2,915	350,376	330,849	19,527 5.90%
CDBG Fund	21,135	98,395	-	-	-	-	-	-	119,530	115,400	4,130 3.58%
Police-CRA	411,818	41,389	-	-	-	-	-	-	453,207	438,899	14,308 100.00%
CRA	118,843	1,015,130	20,700	10,000	-	164,708	-	-	1,329,381	1,192,077	137,304 11.52%
CRA Fund	530,661	1,056,519	20,700	10,000	-	164,708	-	-	1,782,588	1,630,976	151,612 9.30%
Debt Service Fund	-	-	-	-	1,057,312	-	-	-	1,057,312	1,030,404	26,908 2.61%
Customer Service	209,553	178,299	-	-	-	-	-	-	387,851	394,280	(6,429) -1.63%
Utility Services	543,418	103,259	-	-	-	-	-	-	646,677	676,522	(29,845) -4.41%
Water Operations	450,648	696,620	41,027	-	45,220	-	-	-	1,233,516	1,264,164	(30,648) -2.42%
Water Distribution	244,028	84,815	67,440	49,500	69,743	-	-	-	515,526	557,637	(42,111) -7.55%
Sewer Collect&Treatment	701,429	3,367,095	130,680	600,000	941,270	-	-	-	5,740,474	5,960,055	(219,581) -3.68%
Non-Departmental	10,000	104,249	5,350	-	-	1,041,639	619,771	394,060	2,175,068	2,313,059	(137,991) -5.97%
Utilities Fund	2,159,076	4,534,337	244,497	649,500	1,056,233	1,041,639	619,771	394,060	10,699,112	11,165,716	(466,604) -4.18%
Solid Waste	992,714	1,627,746	260,000	-	-	-	-	-	2,880,460	2,883,081	(2,621) -0.09%
Recycling	54,830	140,257	-	-	-	-	-	-	195,087	101,576	93,511 92.06%
Non-Departmental	1,500	37,366	700	-	-	364,433	130,000	454	534,453	601,943	(67,490) -11.21%
Sanitation Fund	1,049,044	1,805,369	260,700	-	-	364,433	130,000	454	3,610,000	3,586,600	23,400 0.65%
Stormwater	273,955	139,519	21,100	-	-	-	-	-	434,573	479,219	(44,646) -9.32%
Non-Departmental	500	10,178	-	-	-	154,493	-	76,955	242,127	156,757	85,370 54.46%
Stormwater Fund	274,455	149,697	21,100	-	-	154,493	-	76,955	676,700	635,976	40,724 6.40%
Beal Memorial Fund	-	12,200	-	-	-	-	-	68,336	50,900	131,436	67,000 64,436 96.17%
TOTAL ALL FUNDS	18,126,874	12,821,519	1,603,356	784,500	3,170,857	(21,472)	854,707	525,284	37,865,628	37,218,231	647,397 1.74%

CITY OF FORT WALTON BEACH, FL

Personal Services Trends - All Funds



	Actual 2011-12	Actual 2012-13	Actual 2013-14	Budget 2014-15	Budget 2015-16	\$ Variance	% Variance
General Fund	12,794,134	13,181,787	13,111,309	13,258,564	13,550,840	292,276	2.20%
Law Enf. Trust Fund	1,886	-	-	-	-	-	0.00%
Law Enf. Training Fund	-	-	-	-	-	-	0.00%
FL Bldg Code Fund	-	190,243	228,608	240,250	241,574	1,324	0.00%
CDBG Fund	12,225	22,477	-	10,946	21,135	10,189	93.08%
CRA Fund	453,272	514,778	467,614	497,693	530,661	32,968	6.62%
Utilities Fund	1,919,528	1,893,704	1,941,335	2,159,549	2,159,076	(473)	-0.02%
Sanitation Fund	943,277	950,770	912,979	1,001,751	1,049,044	47,293	4.72%
Golf Fund	981,788	-	-	-	-	-	0.00%
Stormwater Fund	288,697	290,013	267,847	304,327	274,455	(29,872)	-9.82%
Personal Services	<u>16,497,717</u>	<u>17,394,808</u>	<u>16,929,692</u>	<u>17,473,080</u>	<u>17,826,785</u>	<u>353,705</u>	<u>2.02%</u>



■ Salaries ■ Social Security ■ Medicare ■ Retirement ■ Health/Dental/Life Ins. ■ Workers Comp. ■ Unemployment Comp.

	Actual 2011-12	Actual 2012-13	Actual 2013-14	Budget 2014-15	Budget 2015-16	\$ Variance	% Variance
Salaries	11,564,709	11,126,343	11,328,990	11,666,105	12,096,017	429,912	3.69%
Social Security	675,593	650,006	640,678	670,268	669,075	(1,193)	-0.18%
Medicare	157,707	152,044	150,010	149,499	160,309	10,810	7.23%
Retirement	3,105,698	3,265,988	2,970,488	2,811,134	2,779,520	(31,614)	-1.12%
Health/Dental/Life Ins.	1,591,323	1,532,407	1,544,443	1,854,638	1,805,755	(48,883)	-2.64%
Workers Comp.	292,953	294,392	284,548	296,431	291,108	(5,323)	-1.80%
Unemployment Comp.	6,825	22,593	10,534	25,000	25,000	-	0.00%
Personal Services	<u>16,497,717</u>	<u>17,394,808</u>	<u>16,929,692</u>	<u>17,473,080</u>	<u>17,826,785</u>	<u>353,705</u>	<u>2.02%</u>



CITY OF FORT WALTON BEACH, FL

Personal Services by Category - All Funds

	Wages	Service Awards	Add Pays	Gross Wages	Overtime & Holiday	Total Wages
City Council	40,245	-	-	40,245	-	40,245
City Manager	219,060	-	-	219,060	-	219,060
Information Technology	135,130	-	1,811	136,941	-	136,941
Human Resources	158,685	-	-	158,685	-	158,685
City Clerk	114,317	-	-	114,317	400	114,717
Finance	311,521	-	-	311,521	400	311,921
Purchasing	121,929	-	-	121,929	-	121,929
Police	2,353,190	-	94,324	2,447,514	165,144	2,612,658
Fire	1,800,462	-	45,945	1,846,407	257,754	2,104,161
Recreation	473,183	-	-	473,183	-	473,183
Parks	316,061	-	-	316,061	4,000	320,061
Right-of-Way	42,597	-	-	42,597	-	42,597
Golf Club	361,365	-	-	361,365	-	361,365
Golf Grounds	459,816	-	-	459,816	1,000	460,816
Library	271,576	-	-	271,576	-	271,576
Museum	163,262	-	-	163,262	-	163,262
Cemetery	96,566	-	-	96,566	600	97,166
Engineering Services	155,883	-	-	155,883	250	156,133
Planning & Zoning	112,799	-	-	112,799	150	112,949
Code Enforcement	97,160	-	-	97,160	150	97,310
Fleet	296,000	-	-	296,000	1,500	297,500
Facilities	244,991	-	-	244,991	3,100	248,091
Streets	164,199	-	-	164,199	1,000	165,199
Non-Departmental	50,000	-	-	50,000	-	50,000
General Fund	8,559,997	-	142,080	8,702,077	435,448	9,137,525
FL Bldg Code Fund	180,185	-	-	180,185	900	181,085
CDBG Fund	21,135	-	-	21,135	-	21,135
Police-CRA	263,760	-	20,153	283,913	14,729	298,642
CRA	82,400	-	-	82,400	-	82,400
CRA Fund	346,160	-	20,153	366,313	14,729	381,042
Customer Service	161,127	-	-	161,127	500	161,627
Utility Services	375,393	-	-	375,393	-	375,393
Water Operations	301,848	-	-	301,848	4,550	306,398
Water Distribution	144,358	-	-	144,358	22,800	167,158
Sewer Collect & Treatmt	435,465	-	-	435,465	36,000	471,465
Non-Departmental	10,000	-	-	10,000	-	10,000
Utilities Fund	1,428,191	-	-	1,428,191	63,850	1,492,041
Solid Waste	628,934	-	-	628,934	27,600	656,534
Recycling	31,955	-	-	31,955	890	32,845
Non-Departmental	1,500	-	-	1,500	-	1,500
Sanitation Fund	662,389	-	-	662,389	28,490	690,879
Stormwater	190,810	-	-	190,810	1,000	191,810
Non-Departmental	500	-	-	500	-	500
Stormwater Fund	191,310	-	-	191,310	1,000	192,310
TOTAL ALL FUNDS	11,389,367	-	162,233	11,551,600	544,417	12,096,017

Social Security	Medicare	Pension Defined Benefit	Retirement Defined Contrib	Health, Dental & Life Ins.	Work Comp	Unempl. Comp	Total Benefits	FY 2014-15 TOTAL
2,455	576	-	-	73,407	49	-	76,487	116,732
13,900	3,251	61,368	8,504	16,175	371	-	103,569	322,630
7,909	1,850	39,999	-	20,652	219	-	70,629	207,569
9,530	2,229	11,079	7,318	10,340	254	-	40,750	199,436
6,580	1,539	10,960	4,957	15,209	183	-	39,428	154,145
17,676	4,134	71,685	4,789	65,791	506	-	164,581	476,502
7,304	1,708	18,274	3,746	10,061	195	-	41,288	163,217
141,936	33,194	656,901	10,750	418,249	48,958	-	1,309,988	3,922,645
114,243	26,718	754,151	-	257,859	68,914	-	1,221,885	3,326,046
27,372	6,401	55,177	12,581	64,935	12,467	-	178,933	652,116
18,088	4,231	64,194	5,563	62,187	10,534	-	164,797	484,857
2,283	534	12,609	-	10,209	3,020	-	28,655	71,252
21,918	5,126	29,971	-	8,596	5,378	-	70,989	432,355
27,081	10,193	86,780	7,539	53,142	6,569	-	191,304	652,120
16,595	3,881	41,330	1,744	5,713	744	-	70,007	341,583
9,397	2,178	34,676	1,538	34,219	566	-	82,574	245,836
5,269	1,232	28,584	-	25,651	5,030	-	65,766	162,932
9,001	2,105	1,479	9,948	21,590	249	-	44,371	200,505
7,043	1,647	18,430	3,205	29,220	191	-	59,737	172,685
5,699	1,333	28,759	-	14,948	1,720	-	52,459	149,768
15,995	3,741	49,292	7,497	63,894	5,806	-	146,225	443,725
14,413	3,361	48,287	5,600	30,381	9,180	-	111,222	359,313
10,010	2,341	10,728	7,046	11,028	11,520	-	52,673	217,872
-	-	-	-	-	-	25,000	25,000	75,000
511,697	123,503	2,134,713	102,325	1,323,456	192,623	25,000	4,413,316	13,550,840
10,158	2,375	23,301	6,283	15,320	3,053	-	60,490	241,574
-	-	-	-	-	-	-	-	21,135
13,621	3,185	65,363	-	24,774	6,232	-	113,175	411,818
5,076	1,187	7,600	2,913	17,373	2,293	-	36,442	118,843
18,697	4,372	72,963	2,913	42,147	8,525	-	149,617	530,661
9,094	2,127	7,620	6,397	22,428	258	-	47,924	209,553
21,982	5,141	71,382	9,061	56,250	4,209	-	168,025	543,418
17,251	4,035	72,772	4,064	38,008	8,121	-	144,251	450,648
7,986	1,868	28,050	2,480	27,372	9,115	-	76,871	244,028
24,527	5,736	71,211	10,466	106,448	11,575	-	229,963	701,429
-	-	-	-	-	-	-	-	10,000
80,840	18,907	251,035	32,468	250,506	33,278	-	667,034	2,159,076
35,007	8,187	99,384	16,102	138,418	39,082	-	336,180	992,714
1,667	390	9,459	-	8,364	2,105	-	21,985	54,830
-	-	-	-	-	-	-	-	1,500
36,674	8,577	108,843	16,102	146,782	41,187	-	358,165	1,049,044
11,009	2,575	21,978	6,597	27,544	12,442	-	82,145	273,955
-	-	-	-	-	-	-	-	500
11,009	2,575	21,978	6,597	27,544	12,442	-	82,145	274,455
669,075	160,309	2,612,833	166,688	1,805,755	291,108	25,000	5,730,767	17,826,785

state contribution police 175,703
state contribution fire 124,386

18,126,874

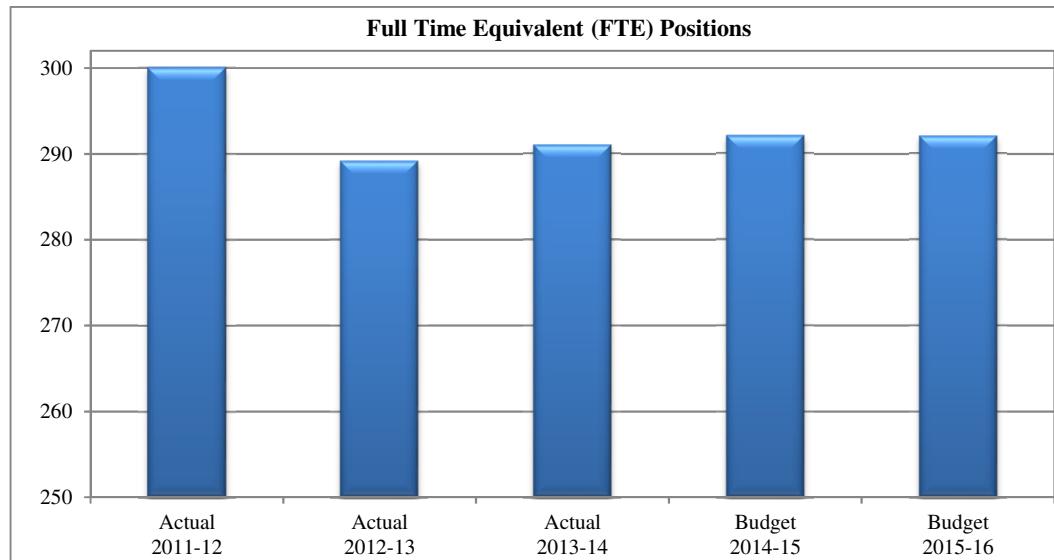
CITY OF FORT WALTON BEACH, FL

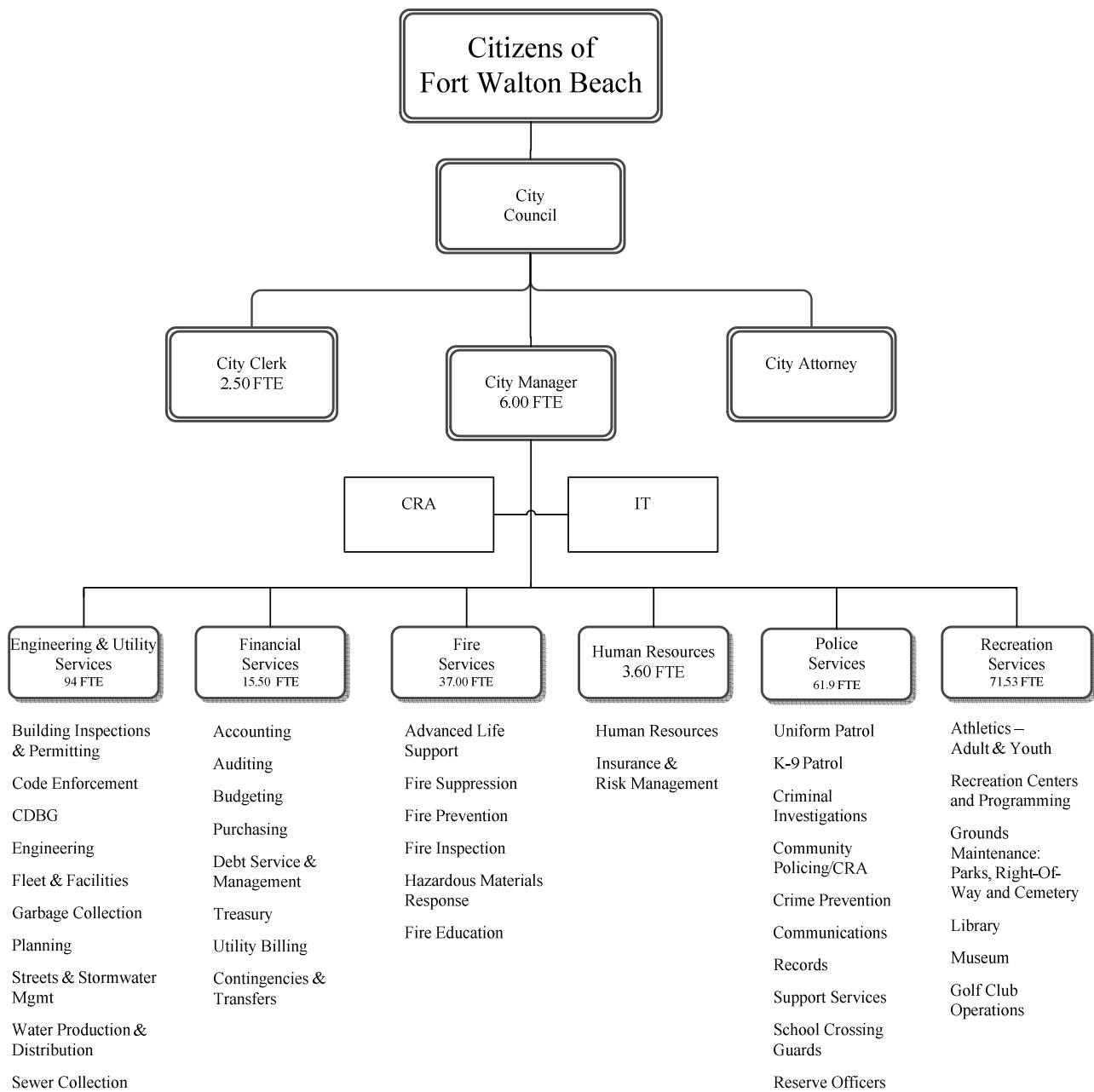
Full Time Equivalent (FTE) Position Summary

Department	Actual			Budget 2014-15	Mid Year Changes	Budget 2015-16
	2011-12	2012-13	2013-14			
City Manager	2.00	4.00	4.00	5.00	0.00	5.00
Human Resources	5.00	3.00	3.00	3.00	0.60	(a) 3.60
City Clerk	2.50	2.50	2.50	2.50		2.50
Financial Services	15.00	16.00	16.25	14.25	1.25	(b) 15.50
Police Services	70.99	59.99	60.99	61.38	0.52	(c) 61.90
Fire Services	37.00	37.00	37.00	38.00	(1.00)	(d) 37.00
Recreation Services	73.63	71.41	70.28	68.44	3.09	(e) 71.53
Engineering Services	93.95	95.25	97.00	99.48	(4.48)	(f) 95.00
Total Authorized FTE's	300.07	289.15	291.02	292.05	(0.02)	292.03

2014-15 Mid-Year Changes

- (a) Add Staff Assistant I 0.6 FTE
- (b) Adjust Purchasing Agent from 0.75 FTE to 1 FTE & correct reporting of warehouse staff
- (c) Adjust Communications Officer FTEs by .52
- (d) Eliminate temporary Firefighter 1.00 FTE
- (e) Add 1.09 FTE's additional Recreation Attendant, convert Custodian to FT, & correct reporting of CRA maintenance staff
- (f) Move CRA Maintenance (2) & Warehouse (1) due to reporting changes, eliminate GIS Manager (1) & Recreation Specialist (.48)

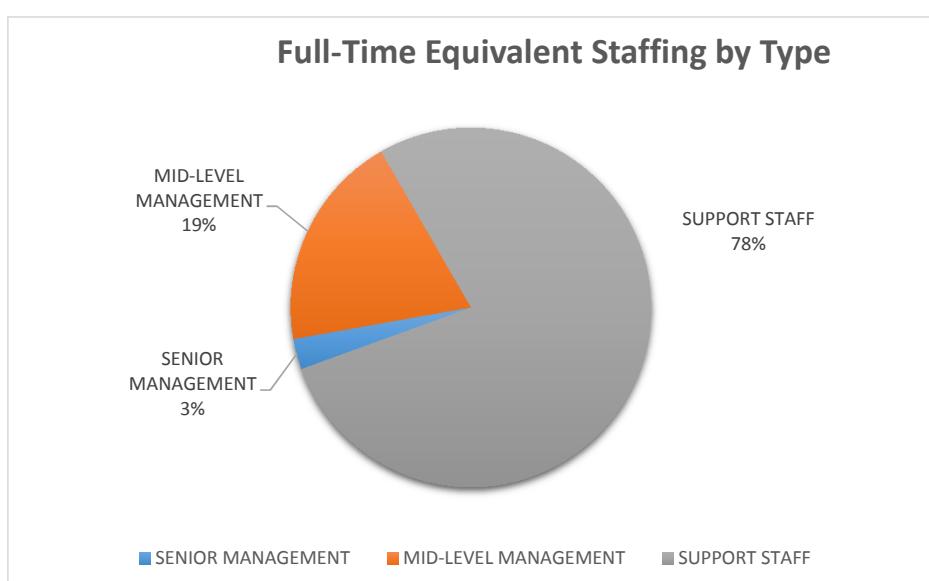




CITY OF FORT WALTON BEACH, FL

Authorized Full-Time Equivalents

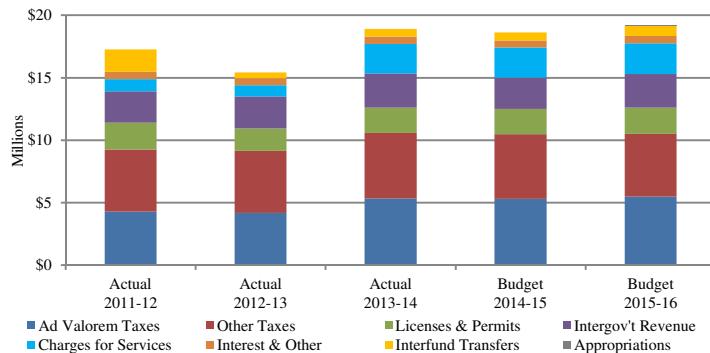
SENIOR MANAGEMENT		BUDGET <u>2015-16</u>	SUPPORT STAFF <u>(TECHNICAL & SERVICE DELIVERY)</u>	BUDGET <u>2015-16</u>	SUPPORT STAFF <u>(TECHNICAL & SERVICE DELIVERY)</u>	BUDGET <u>2015-16</u>
City Manager (Charter Officer)	1.00		Accounting Coordinator	1.00	Property Administrator	1.00
City Clerk (Charter Officer)	1.00		Accounting Specialist	1.00	Public Information Officer	1.00
Human Resources Director	1.00		Accounting Technician	2.50	Purchasing Agent	1.00
Engineering & Utilities Director	1.00		Administrative Coordinator	9.50	Purchasing Coordinator	1.00
Finance Director	1.00		Adult Services Librarian	1.00	Records Clerk	2.50
Fire Chief	1.00		Athletic Coordinator	1.00	Recreation Attendant	1.10
Recreation Services Director	1.00		Building Code Inspector	1.00	Recreation Specialist	2.80
Police Chief	1.00		Chemical Specialist	1.00	Reserve Police Officer	-
FTE TOTAL	8.00		Childrens Services Librarian	1.00	Sanitation Foreman	1.00
% of Total Staff	3%		Collections Systems Technician	3.00	Sanitation Operator	8.00
MID-LEVEL MANAGEMENT		BUDGET <u>2015-16</u>	Combination Plans Examiner	1.00	School Crossing Guard	0.92
Battalion Chief	3.00		Communications Officer	8.60	Senior Account Technician	1.00
Building Code Official	1.00		Custodian	4.33	Senior Building Code Inspector	2.00
Cemetery Supervisor	1.00		Driver Engineer	9.00	Senior GIS/CAD Analyst	1.00
City Engineer	1.00		Equipment Mechanic	3.00	Senior Sanitation Operator	8.00
Collection System Supervisor	1.00		Evidence Technician	1.00	Senior Traffic Technician	1.00
Communications Supervisor	1.00		Executive Assistant	1.00	Service Worker I	10.00
Comptroller	1.00		Firefighter	15.00	Service Worker II	14.00
Development Services Manager	1.00		GIS/CAD Analyst	2.00	Service Worker III	2.00
Budget & Grants Analyst	1.00		Golf Course Attendant	10.81	Sewer Equipment Operator	1.00
Fire Captain	7.00		Greenskeeper	10.75	Small Engine Mechanic I	1.00
Fire Marshal	1.00		Heavy Equipment Mechanic	2.00	Staff Assistant I	1.10
Fleet Shop Foreman	1.00		Heavy Equipment Operator	4.00	Staff Assistant II	1.00
Fleet Supervisor	1.00		Human Resources Generalist	2.00	Survey Chief	1.00
Foreman	5.00		Information Technology Analyst	1.00	Survey Specialist	1.00
Golf Course Operations Manager	1.00		Library Assistant	4.52	Traffic Technician	1.00
Golf Course Operations Supervisor	1.00		Lift Station Mechanic	1.00	Utilities Billing Specialist	2.00
Golf Course Maintenance Manager	1.00		Lube Technician	1.00	Utilities Inspector	1.00
Grounds Maintenance Supervisor	1.00		Maintenance Technician	3.00	Wastewater Pretreatment Coordinator	1.00
Information Technology Manager	1.00		Meter Reader	1.00	Water Distribution Foreman	1.00
Laboratory Supervisor	1.00		Museum Assistant	0.60	Water Treatment Operator	6.00
Lead Equipment Mechanic	1.00		Museum Operations Coordinator	1.00	Welder	1.00
Library Manager	1.00		Museum Program Coordinator	1.00	FTE TOTAL	227.03
Maintenance Supervisor	1.00		Permit Specialist	1.00	% of Total Staff	78%
Museum Manager	1.00		Planner I	1.00		
Planner	1.00		Planning Specialist	1.00		
Police Captain	2.00		Police Corporal	6.00		
Police Sergeant	6.00		Police Officer	29.00		
Purchasing Manager	1.00				FULL TIME EQUIVALENT TOTAL	292.03
Records & Accreditation Manager	1.00					
Recreation Coordinator	1.00					
Recreation Supervisor	3.00					
Recreation Program Supervisor	1.00					
Sanitation Supervisor	1.00					
Stormwater & Streets Supervisor	1.00					
Utilities Supervisor	1.00					
Utilities Billing Supervisor	1.00					
Water Operations Supervisor	1.00					
FTE TOTAL	57.00					
% of Total Staff	20%					



General Fund

The General Fund encompasses 51.0% of the City's activities and services and accounts for all financial resources not accounted for in other funds. Services such as police and fire protection, code enforcement, recreation, grounds maintenance, streets, along with internal support functions such as human resources, finance, purchasing, information technology, and fleet and facility maintenance are funded here.

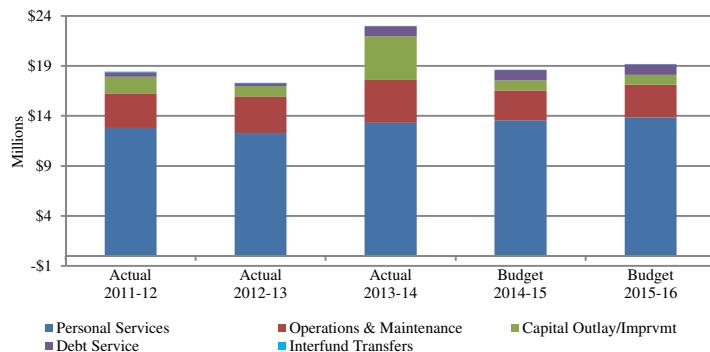
Revenue Highlights



	Budget 2015-16	\$ Change	% Change
Ad Valorem Taxes	\$5,489,292	\$175,584	3.3%
Other Taxes	\$5,028,800	(\$139,873)	(2.7)%
Licenses & Permits	\$2,080,579	\$66,514	3.3%
Intergov't Revenue	\$2,696,770	\$186,309	7.4%
Charges for Services	\$2,456,296	\$28,868	1.2%
Interest & Other	\$584,227	\$37,644	6.9%
Interfund Transfers In	\$818,107	\$168,840	26.0%
Use of Reserves	\$50,000	\$50,000	100.00%
	\$19,204,070	\$573,886	3.1%

- The budget is predicated on maintaining the millage (Ad Valorem) rate at 5.7697 mills. One mill equals \$1 per \$1,000 of taxable property value.
- The decline in other taxes is due to diminishing communication service tax revenues.

Expenditure Highlights



	Budget 2015-16	\$ Change	% Change
Personal Services	\$13,850,930	\$295,856	2.2%
Operations & Maintenance	\$3,266,257	\$285,308	9.6%
Capital Outlay/Imprvmt	\$992,969	(\$39,887)	(3.9)%
Debt Service	\$1,057,312	\$32,006	3.1%
Interfund Transfers Out	\$36,600	\$600	1.7%
Replenish Reserves	\$0	\$0	0.0%
	\$19,204,070	\$573,885	3.1%

- The personal services increase is attributable to Year 2 implementation of the Pay & Classification Study.
- Operating expenses increased due to increasing cost of fuel and utilities, as well as maintaining sustainable operations.



001 GENERAL FUND - REVENUES

Actual							Budget	
2011-12		2012-13		2013-14		2014-15		
						Adopted		
4,240,342		4,119,512		5,323,693		5,313,708	0500-311-1000	Ad Valorem Taxes
18,809		27,519		29,668		-	0500-311-2000	Delinquent Ad Valorem Taxes
35,918		28,105		31,874		-	0500-311-3000	Penalties & Interests - Ad Valorem Taxes
\$ 4,295,068		\$ 4,175,136		\$ 5,385,235		\$ 5,313,708		Total Ad Valorem Taxes
668,858		656,743		555,013		550,000	0500-312-4100	Local Option Fuel Tax
-		-		149,551		240,000	0500-312-4200	Local Option Fuel Tax - 2nd
168,042		170,885		175,703		170,885	0800-312-5200	Insurance Premium Tax - Police Pension
193,034		204,226		214,272		125,627	0900-312-5100	Insurance Premium Tax - Fire Pension
\$ 1,029,934		\$ 1,031,854		\$ 1,094,539		\$ 1,086,512		Total Other Taxes
1,813,348		1,813,966		2,022,908		2,012,000	0500-314-1000	Electric
236,288		239,510		253,599		251,000	0500-314-3000	Water
161,792		199,877		236,697		247,000	0500-314-4000	Gas
11,805		10,646		13,381		10,000	0500-314-8000	Propane
\$ 2,223,233		\$ 2,264,000		\$ 2,526,586		\$ 2,520,000		Total Utility Taxes
1,516,078		1,497,437		1,363,391		1,360,000	0500-315-1000	Communications Services Tax
\$ 1,516,078		\$ 1,497,437		\$ 1,363,391		\$ 1,360,000		Total Communications Services Tax
194,033		169,320		204,040		199,061	0500-316-1000	Business Tax Receipts
3,789		3,316		4,594		3,000	0500-316-1010	Penalties - Business Tax Receipts
30		-		-		100	0500-316-1020	Transfer Fees
\$ 197,852		\$ 172,636		\$ 208,633		\$ 202,161		Total Business Tax Receipts
\$ 9,262,165		\$ 9,141,063		\$ 10,578,384		\$ 10,482,381		TOTAL TAXES
								\$ 10,518,092 0.34%
101,652		-		-		-	1215-322-1000	Building Permits
5,018		-		-		-	1215-322-1001	Re-Inspection Fee
6,250		-		-		-	1215-322-1002	Working Without A Permit Fee
1,985		-		-		-	1215-322-1010	Notice of Commencement
5,379		-		-		-	1215-322-1020	Certificate of Occupancy/Completion/Use
33,951		-		-		-	1215-322-1030	Processing Fee
15,640		-		-		-	1215-322-2000	Electrical Permits
9,661		-		-		-	1215-322-3000	Plumbing Permits
5,521		-		-		-	1215-322-4000	Gas Permits
13,000		-		-		-	1215-322-5000	Mechanical Permits
759		-		-		-	1215-322-9090	Surcharge F.S. 468.631 & 553.721
\$ 198,814		\$ -		\$ -		\$ -		Total Licenses & Permits
1,710,393		1,583,907		1,764,152		1,755,000	0500-323-1000	Electric
158,338		176,233		219,346		217,000	0500-323-4000	Gas
7,843		4,593		20,603		10,000	0500-323-7000	Solid Waste - Host Fee
\$ 1,876,575		\$ 1,764,733		\$ 2,004,100		\$ 1,982,000		Total Franchise Fees
8,805		1,282		1,282		1,283	1240-325-1002	Girard Avenue
3,395		3,432		2,045		5,882	1240-325-1003	Stokes Avenue
\$ 12,200		\$ 4,715		\$ 3,327		\$ 7,165		Total Special Assessments
517		1,293		575		800	0800-329-4000	Taxi Permit/Bicycle License
2,495		12,793		6,299		6,300	0900-329-2010	Fire Safety Plan Review
12,361		10,035		7,209		13,500	1205-329-1001	Zoning/Variances Fees
2,391		16,568		1,529		4,300	1205-329-2000	Zoning Site Plan Review
34,719		-		-		-	1215-329-1000	Building Plan Review
2,924		-		-		-	1215-329-3000	Sign/Banner Permit
\$ 55,407		\$ 40,688		\$ 15,612		\$ 24,900		Total Other Licenses & Permits
\$ 2,142,995		\$ 1,810,136		\$ 2,023,039		\$ 2,014,065		TOTAL LICENSES & PERMITS
								\$ 2,080,579 3.30%
14,614		16,357		-		15,000	0500-333-1000	Housing Authority
\$ 14,614		\$ 16,357		\$ -		\$ 15,000		Total Federal Payments In Lieu of Taxes
								\$ 15,000 0.00%

001 GENERAL FUND - REVENUES

Actual					Budget					
2011-12		2012-13		2013-14		2014-15 Adopted		2015-16 Adopted		% Change
53,589		85,916		182,099		-	331			
\$ 53,589		\$ 85,916		\$ 182,099		\$	-			
15,824		455		-		-	334			
\$ 15,824		\$ 455		\$ -		\$ -				
711,450		721,034		749,706		719,000	0500-335-1221	Municipal Revenue Sharing	812,774	13.04%
11,402		9,613		9,692		12,000	0500-335-1400	Mobile Home Licenses	14,000	16.67%
27,249		30,856		33,677		34,000	0500-335-1500	Alcoholic Beverage License	33,000	-2.94%
1,529,412		1,584,499		1,657,626		1,628,000	0500-335-1800	Sales Tax 1/2 - 5th Cent	1,718,000	5.53%
5,270		6,120		6,970		5,600	0900-335-2100	Fire Supplemental Compensation	5,800	3.57%
\$ 2,284,783		\$ 2,352,122		\$ 2,457,671		\$ 2,398,600		Total State Shared Revenues	\$ 2,583,574	7.71%
30,000		-		-		-	337	Local Grants	-	0.00%
76,017		71,441		69,201		70,861	1500-337-7000	Library Cooperative Funding	73,596	3.86%
\$ 106,017		\$ 71,441		\$ 69,201		\$ 70,861		Total Other Grants	\$ 73,596	3.86%
45,041		36,991		26,481		26,000	0500-338-1000	County Business Tax Receipt - Municipality Share	24,600	-5.38%
\$ 45,041		\$ 36,991		\$ 26,481		\$ 26,000		Total Local Shared Revenues	\$ 24,600	-5.38%
\$ 2,519,868		\$ 2,563,283		\$ 2,735,453		\$ 2,510,461		TOTAL INTERGOVERNMENTAL REVENUE	\$ 2,696,770	7.42%
400		475		375		300	0500-341-3000	Administrative Fee - Returned Checks	300	0.00%
2,163		379		287		2,500	0500-341-3100	Administrative & Billing Fees - Fuel	-	-100.00%
6,875		5,400		5,800		2,410	1060-341-9110	Passport Fees - Library	2,716	12.70%
1,850		1,325		950		250	1070-341-9110	Passport Fees - Museum	250	0.00%
3,060		3,200		3,200		3,100	1200-341-3001	Overhead Banner Installation Fee	3,300	6.45%
26		59		-		-	1200-341-9310	Engineering Drawings	-	0.00%
-		-		-		50	1230-341-9330	Special Events - Barricades, Orange Cones	50	0.00%
482		-		281		200	1230-341-9600	Sign Shop Sales	300	50.00%
-		-		4,781		-	1500-341-3010	Admin Service Fees - Documents	-	0.00%
-		200		-		200	1500-341-9120	Election Qualifying Fees	-	-100.00%
1,088		3,338		-		500	1500-341-9300	Photo Copies/Certifying	200	-60.00%
187		675		986		-	1500-341-9400	Billing Work Orders	-	0.00%
\$ 16,131		\$ 15,052		\$ 16,660		\$ 9,510		Total General Government	\$ 7,116	-25.17%
171		3,464		2,532		6,800	0800-342-1000	Law Enforcement Services	3,000	-55.88%
227		-		-		-	0800-342-1020	Witness Fees	-	0.00%
1,476		-		-		-	0800-342-1200	Fingerprinting	-	0.00%
-		220		6,436		1,876	0800-342-1300	Police Special Events	3,000	59.91%
275		-		-		-	0800-342-1400	Wrecker Inspection	-	0.00%
7,337		-		-		-	0800-342-1700	Record Checks	-	0.00%
1,691		1,390		3,413		1,500	0800-342-1800	Photo Copies	3,000	100.00%
1,553		225		1,080		1,500	0900-342-2200	Safety Permits & Licenses	1,000	-33.33%
1,500		250		-		250	0900-342-2300	Fire Prevention Programs	250	0.00%
20,479		12,350		8,107		18,500	0900-342-2700	Annual Safety Inspection Fees	18,500	0.00%
\$ 34,708		\$ 17,898		\$ 21,568		\$ 30,426		Total Public Safety	\$ 28,750	-5.51%
189,090		192,630		143,150		180,000	1080-343-8000	Sale of Lots	183,000	1.67%
23,215		3,885		14,545		8,000	1080-343-8100	Crypt Sales	8,000	0.00%
9,120		10,635		15,455		9,000	1080-343-8200	Niche Sales	9,000	0.00%
9,900		8,295		4,175		8,000	1080-343-8300	Weekend/Holidays Interments	8,000	0.00%
184,690		152,345		179,150		175,000	1080-343-8400	Openings/Closings	175,000	0.00%
1,032		2,228		2,536		-	1080-343-8500	Transfer Fees	-	0.00%
\$ 417,047		\$ 370,018		\$ 359,011		\$ 380,000		Total Cemetery	\$ 383,000	0.79%
42,503		42,503		42,503		42,505	1015-344-9007	DOT Right-of-Way Maintenance Contract	43,774	2.99%
4,670		4,550		6,050		5,000	1240-343-9100	Cut Paved Surface/Curb	5,100	2.00%
75,564		77,830		94,208		97,035	1240-344-9008	DOT Lighting Maintenance Contract	99,946	3.00%
-		-		-		-	1240-344-9009	DOT Traffic Signal Maintenance Contract	63,688	100.00%

001 GENERAL FUND - REVENUES

Actual							Budget	
2011-12	2012-13	2013-14	2014-15	Adopted			2015-16	%
\$ 122,737	\$ 124,883	\$ 142,762	\$ 144,540				\$ 212,508	47.02%
160,398	126,673	93,508	147,000	1000-347-2000	Program Revenue		147,000	0.00%
18,092	20,237	15,038	29,605	1000-347-2011	Program Revenue - Not City Staff Provided		29,605	0.00%
20,800	25,630	23,255	26,750	1000-347-2100	Sponsorship Revenue		26,750	0.00%
24,168	26,503	17,411	16,800	1000-347-2200	Rental - Auditorium, Rec Centers, etc		16,800	0.00%
24,384	22,485	17,479	24,150	1000-347-2210	Rentals tax-exempt - Auditorium, Rec Centers, etc		24,150	0.00%
474	534	24	-	1000-347-2400	Non Cash/Check Payment		-	0.00%
-	-	50	-	1000-347-2410	Non Cash/Check Payment Exempt		-	0.00%
1,390	1,155	1,610	1,456	1000-347-4030	Holiday Parade Entry Fee		1,456	0.00%
-	-	621	-	1230-347-4020	Special Event - Landing Non Tax		-	0.00%
\$ 249,706	\$ 223,217	\$ 168,996	\$ 245,761		Total Transportation		\$ 245,761	0.00%
8,561	8,934	7,485	9,500	1010-347-2200	Rentals - Liza Jackson		9,500	0.00%
2,250	2,811	2,865	2,500	1010-347-2210	Rentals tax-exempt - Liza Jackson		2,500	0.00%
1,910	2,060	4,525	2,100	1010-347-4010	Spec Evt - Landing		2,100	0.00%
4,129	8,912	7,425	5,900	1010-347-4020	Spec Evt tax-exempt - Landing		5,900	0.00%
6	-	-	-	1010-347-4330	Special Event Misc Charge		-	0.00%
10,897	8,332	9,020	9,500	1010-347-5910	Boat Launch Fee		-	-100.00%
\$ 27,753	\$ 31,049	\$ 31,320	\$ 29,500		Total Recreation		\$ 20,000	-32.20%
1,665	2,310	-	-	1020-347-2200	Rental - Center, etc		-	0.00%
360	280	-	-	1020-347-2210	Rental - Tax Exempt		-	0.00%
15,327	11,939	7,525	-	1020-347-5610	Memberships		-	0.00%
13,099	11,014	9,168	-	1020-347-5611	Program Revenue - Not City Staff Provided		-	0.00%
13	40	28	-	1020-347-5620	Copy Machine		-	0.00%
158	80	-	-	1020-347-5630	Commissions on Shop		-	0.00%
497	502	185	-	1020-347-5640	Concessions		-	0.00%
\$ 31,119	\$ 26,165	\$ 16,906	\$ -		Total Parks		\$ -	0.00%
-	-	594,526	669,152	1040-347-5000	Greens Fees		650,000	-2.86%
-	-	11,842	51,295	1040-347-5020	Tournament Fees		51,295	0.00%
-	-	67,903	-	1040-347-5020	Tournament Fees - Tax Exempt		-	0.00%
-	-	55,386	-	1040-347-5099	Complementary Green Fees		-	0.00%
-	-	93,208	105,000	1040-347-5100	Membership Fees		100,000	-4.76%
-	-	511,170	542,000	1040-347-5200	Golf Cart Rental		531,000	-2.03%
-	-	1,166	1,800	1040-347-5210	Pull Cart Rental		1,800	0.00%
-	-	40,909	-	1040-347-5299	Complimentary Golf Cart Fees		-	0.00%
-	-	68,515	68,000	1040-347-5300	Driving Range		67,000	-1.47%
-	-	75,386	73,020	1040-347-5400	Rental and Lease Income - Restaurant & Pro Shop		73,498	0.66%
-	-	2,040	1,800	1040-347-5510	GHIN Handicapping Service		1,920	6.67%
-	-	11,553	3,400	1040-347-5900	League Play		8,300	144.12%
-	-	3,840	-	1040-347-5900	League Play - Tax Exempt		-	0.00%
-	-	(134)	-	1040-347-5920	Cash Over/(Under)		123	0.00%
\$ -	\$ -	\$ 1,537,311	\$ 1,515,467		Total Senior Center		\$ 1,484,936	-2.01%
2,360	2,425	2,005	2,400	1060-347-1000	Library Fees		2,900	20.83%
5,180	5,956	7,004	5,800	1060-347-1010	Photo Copy Revenue		7,200	24.14%
525	550	286	400	1060-347-1210	Rentals - Taxable		400	0.00%
25	175	-	25	1060-347-1220	Rentals - Tax Exempt		25	0.00%
\$ 8,090	\$ 9,106	\$ 9,295	\$ 8,625		Total Golf Club		\$ 10,525	22.03%
879	58	29	900	1070-347-2000	Program Revenue		900	0.00%
25,890	30,215	31,013	27,500	1070-347-3500	Admission Fees		29,000	5.45%
27,697	26,909	31,238	27,000	1070-347-3510	Merchandise Sales		24,000	-11.11%
7,974	8,254	7,372	8,200	1070-347-3520	Fees - Tax Exempt		9,800	19.51%
\$ 62,440	\$ 65,436	\$ 69,652	\$ 63,600		Total Library		\$ 63,700	0.16%
\$ 969,731	\$ 882,824	\$ 2,373,478	\$ 2,427,428		TOTAL CHARGES FOR SERVICES		\$ 2,456,296	1.19%

001 GENERAL FUND - REVENUES

Actual							Budget		
2011-12	2012-13	2013-14	2014-15 Adopted				2015-16 Adopted	% Change	
47,059	46,449	32,845	39,000	0800-351-5000	Traffic Fines		39,000	0.00%	
25,537	26,365	21,330	13,000	0800-351-5030	Traffic Fines - Law Enforcement Automation		13,000	0.00%	
\$ 72,596	\$ 72,814	\$ 54,176	\$ 52,000		Total Traffic Fines		\$ 52,000	0.00%	
12,183	12,525	12,553	12,000	1060-352-1000	Library Fines		10,700	-10.83%	
200	140	306	200	1060-352-1010	Lost Publications		200	0.00%	
\$ 12,383	\$ 12,665	\$ 12,859	\$ 12,200		Total Library Fines		\$ 10,900	-10.66%	
6,245	4,735	710	3,600	0800-354-1100	Parking Citations		3,000	-16.67%	
2,025	1,050	825	1,900	0800-354-1200	False Alarm Fines - Police		500	-73.68%	
950	-	(700)	500	0900-354-1200	False Alarm Fines - Fire		500	0.00%	
-	103,603	19,227	24,000	1217-354-1000	Code Enforcement - Fines		30,000	25.00%	
10,000	6,825	12,025	7,500	1217-354-1010	Code Enforcement - Fees		7,500	0.00%	
\$ 19,220	\$ 116,213	\$ 32,087	\$ 37,500		Total Violations of Local Ordinances		\$ 41,500	10.67%	
\$ 104,199	\$ 201,691	\$ 99,122	\$ 101,700		TOTAL FINES & FORFEITURES		\$ 104,400	2.65%	
47,190	65,521	123,469	135,000	1500-361-1000	Interest Income		162,000	20.00%	
41,349	19,900	-	-	1500-361-1004	Interest Income - Golf Fund 1999 Bond debt payoff		-	0.00%	
7,377	6,821	6,184	6,900	1500-361-2000	Dividend Income		8,300	20.29%	
16,904	(31,719)	(13,093)	-	1500-361-3000	Unrealized Gain/(Loss)		-	0.00%	
(1,037)	(48,210)	(15,462)	-	1500-361-4000	Realized Gain/(Loss)		-	0.00%	
\$ 111,782	\$ 12,314	\$ 101,098	\$ 141,900		Total Interest Income		\$ 170,300	20.01%	
3,785	3,753	4,788	3,000	1010-362-1000	Rentals & Leases		4,913	63.78%	
-	-	24,600	24,600	1040-362-2010	Rental and Lease Income - Golf Tower		24,600	0.00%	
224,761	228,526	232,092	196,250	1500-362-1000	Rental and Lease Income		232,284	18.36%	
\$ 228,546	\$ 232,280	\$ 261,480	\$ 223,850		Total Rents and Royalties		\$ 261,797	16.95%	
16,440	16,754	40,116	12,000	1500-364-1000	Sale of Surplus - Assets		-	-100.00%	
-	-	8,003	-	1500-364-1020	Sale of Surplus - Scrap		-	0.00%	
914	779	736	700	1220-365-1010	Sale of Used Oil		700	0.00%	
\$ 17,354	\$ 17,533	\$ 48,856	\$ 12,700		Total Disposal of Fixed Assets		\$ 700	-94.49%	
-	10,175	-	-	0100-366-1000	Contributions/Donations - City Council		-	0.00%	
1,327	4,893	2,995	-	0800-366-1000	Contributions/Donations - Police		-	0.00%	
-	320	478	-	0800-366-1011	Contributions/Donations - Coin/Pin		-	0.00%	
-	1,054	1,165	-	0800-366-1071	Contributions/Donations - Citizens Police Acad		-	0.00%	
-	2,088	-	-	0800-366-3010	Designated Donations		-	0.00%	
-	4,500	-	-	0900-366-1000	Contributions/Donations - Fire		-	0.00%	
606	1,021	2,430	-	1000-366-1000	Contributions/Donations - Recreation		-	0.00%	
2,217	14,300	13,103	-	1010-366-1000	Contributions/Donations - Parks		-	0.00%	
11	2	-	-	1015-366-1000	Contributions/Donations - Right-of-Way		-	0.00%	
5,052	3,468	1,944	-	1020-366-1000	Contributions/Donations - Senior Center		-	0.00%	
2,842	3,710	6,105	-	1060-366-1000	Contributions/Donations - Library		-	0.00%	
5,363	1,516	2,649	-	1070-366-1000	Contributions/Donations - Museum		-	0.00%	
-	1,930	1,630	-	1200-366-1000	Contributions/Donations - Engineering		-	0.00%	
20	1,500	-	-	1500-366-1000	Contributions/Donations - General		-	0.00%	
-	-	6,158	-	1500-366-6000	Contributions/Donations - Capital		-	0.00%	
\$ 17,438	\$ 50,476	\$ 38,657	\$ -		Total Contributions/Donations		\$ -	0.00%	
28	-	-	20	0800-369-1710	Police Patches		20	0.00%	
-	-	729	-	0800-369-9020	Abandoned Property		-	0.00%	
-	-	608	-	1040-369-9000	Miscellaneous Revenues		-	0.00%	
1,722	1,581	2,124	1,600	0000-369-9091	Discounts		1,600	0.00%	
19,320	11,389	17,387	-	1500-369-1000	Worker's Comp Proceeds		-	0.00%	
93	306	-	50	1500-369-1500	City Clerk Store		50	0.00%	
328	-	-	-	1500-369-3000	Proceeds - Insurance		-	0.00%	
360	360	360	360	1500-369-5000	Proceeds - Sales Tax Credit		360	0.00%	
91,966	44,926	10,139	64,403	1500-369-9000	Miscellaneous		45,000	-30.13%	

001 GENERAL FUND - REVENUES

Actual					Budget	
2011-12	2012-13	2013-14	2014-15 Adopted		2015-16 Adopted	% Change
\$ 113,818	\$ 58,563	\$ 31,347	\$ 66,433		\$ 47,030	-29.21%
\$ 488,939	\$ 371,165	\$ 481,438	\$ 444,883			
				Total Other Revenues	\$ 479,827	7.85%
-	-	-	-	1600-381-2700 Transfer from FBC Fund	-	0.00%
21,486	3,290	-	-	1600-381-2400 Transfer from Beal Memorial Cemetery Fund	68,336	100.00%
29,295	-	-	-	1600-381-2500 Transfer from CDBG Fund	-	0.00%
78,076	-	-	-	1600-381-9119 Transfer from CRA Fund	-	0.00%
959,557	320,536	490,433	519,267	1600-382-4100 Transfer from Utilities Fund	619,771	19.35%
708,039	130,000	130,000	130,000	1600-382-4300 Transfer from Sanitation Fund	130,000	0.00%
53,432	-	-	-	1600-382-4400 Transfer from Golf Fund	-	0.00%
15,022	-	-	-	1600-382-4500 Transfer from Stormwater Fund	-	0.00%
\$ 1,864,906	\$ 453,826	\$ 620,433	\$ 649,267	Total Interfund Transfers	\$ 818,107	26.00%
-	13,046,323	-	-	1500-384-1075 Proceeds from Debt	-	0.00%
\$ -	\$ 13,046,323	\$ -	\$ -	Total Proceeds from Debt/Loans	\$ -	0.00%
-	-	-	-	1600-389-9600 Approp. from Restricted Fund Balance - Harvey Trust	50,000	100.00%
\$ -	\$ -	\$ -	\$ -	Total Non-Operating Sources	\$ 50,000	100.00%
\$ 1,864,906	\$ 13,500,149	\$ 620,433	\$ 649,267	TOTAL TRANSFERS IN	\$ 868,107	33.71%
\$ 17,352,803	\$ 28,470,310	\$ 18,911,347	\$ 18,630,185	TOTAL FUND REVENUES	\$ 19,204,070	3.08%

001 GENERAL FUND - 0100 CITY COUNCIL

Actual					Budget		
2011-12	2012-13	2013-14	2014-15 Adopted		2015-16 Adopted	% Change	
				Revenues:			
-	200	-	200	341-9120 Election Qualifying Fees	-	-100.00%	
-	10,175	-	-	366-1000 Contributions/Donations	-	0.00%	
\$	-	\$ 10,375	\$ -	200	\$ -	-100.00%	
				TOTAL REVENUES	\$ -	-100.00%	
				Personal Services:			
39,379	38,570	38,570	40,111	511-1100 Executive Salaries	40,245	0.33%	
2,442	2,391	2,391	2,487	511-2100 FICA Taxes	2,455	-1.29%	
571	559	559	582	511-2101 Medicare	576	-1.03%	
67,110	73,847	63,538	81,037	511-2300 Dental, Life & Health Insurance	73,407	-9.42%	
76	75	64	298	511-2400 Worker's Compensation	49	-83.56%	
\$	109,576	\$ 115,443	\$ 105,123	\$ 124,515	\$ 116,732	-6.25%	
				Total Personal Services			
				Operating Expenditures:			
5,916	25,254	11,518	-	511-3100 Professional Services	-	0.00%	
39,690	78,827	74,200	80,000	511-3101 Legal Services	68,000	-15.00%	
102,310	101,710	82,800	82,710	511-3400 Other Services	82,710	0.00%	
4,809	4,749	8,442	13,700	511-4000 Travel and Per Diem	18,383	34.18%	
271	565	115	142	511-4100 Communication Services	99	-30.28%	
2,409	1,309	-	-	511-4400 Rentals & Leases	-	0.00%	
16	-	619	700	511-4700 Printing & Binding	700	0.00%	
-	5,000	199	-	511-4800 Promotional Activities	-	0.00%	
2,713	525	-	-	511-4801 Special Events	-	0.00%	
-	14,566	-	16,000	511-4910 Election Expense	-	-100.00%	
4,992	7,820	3,262	2,900	511-5200 Operating Supplies	11,300	289.66%	
-	-	-	-	511-5210 Uniform Expense	800	100.00%	
433	-	220	-	511-5231 Computer Hardware/Software	-	0.00%	
2,646	2,358	2,165	2,350	511-5400 Books, Dues & Publications	3,909	66.34%	
1,625	1,930	3,795	800	511-5500 Training	5,175	546.88%	
30,593	32,304	15,962	21,923	511-8200 Grants & Aids	41,949	91.35%	
\$	198,423	\$ 276,919	\$ 203,296	\$ 221,225	Total Operating Expenditures	\$ 233,025	5.33%
				Capital Outlay:			
-	7,000	701	-	511-6420 Computer Hardware/Software	-	0.00%	
\$	-	\$ 7,000	\$ 701	\$ -	Total Capital Outlay	\$ -	0.00%
				Debt Service			
-	-	205	210	581-9121 Transfer to Debt Service Fund	184	-12.38%	
				Phone System Lease - year 3 of 6			
\$	-	\$ 205	\$ 210	Total Debt Service	\$ 184	-12.38%	
\$	308,000	\$ 399,362	\$ 309,324	\$ 345,950	TOTAL EXPENSES	\$ 349,941	1.15%
\$	(308,000)	\$ (388,987)	\$ (309,324)	\$ (345,750)	NET REVENUE / (EXPENSE)	\$ (349,941)	1.21%

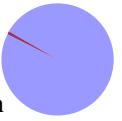
CITY COUNCIL

DESCRIPTION

The City Council is the legislative body of the City. It is comprised of the Mayor and seven Council members, elected on a citywide basis in odd years for four-year, staggered terms. City Council meets on the second and fourth Tuesday of each month at 6:00pm in the Council Chambers located at City Hall. The City Council appoints the City Manager, City Clerk, City Attorney, and members of Boards and Committees, as well as adopts ordinances and resolutions setting City policy.

Share of City Budget

\$349,941,
0.9%



MISSION

To enhance and protect the Community by providing quality services.

STRATEGIC PLAN (March 2015)

Plan Initiative	Action Item	Status
 Economic Development	Economic Diversity & Resiliency	Diversify the economy of the City so that it is not singularly over-dependent on any one economic driver
 Quality of Life	Reduce Vagrancy	Develop a specific plan for addressing vagrancy and the challenges of the chronic homeless.
 Economic Development	Expand CRA Boundaries & Visibility	Enhance redevelopment in the CRA, as well as improving the quality in CRA neighborhoods, including visible projects.
 Economic Development	Master Plan	<ol style="list-style-type: none">1. Develop a community strategic plan that engages all major institutional stakeholders.2. Develop a public facilities master plan.3. Discuss shared services and contracted service models to enable more efficient operations.

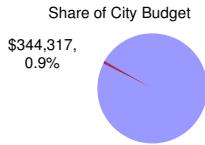
001 GENERAL FUND - 0200 CITY MANAGER

Actual					Budget		
2011-12	2012-13	2013-14	2014-15 Adopted		2015-16 Adopted	% Change	
Revenues:							
Division Does Not Generate Revenue							
\$ -	\$ -	\$ -	\$ -	TOTAL REVENUES	\$ -	0.00%	
2.00	2.00	2.00	3.00				
38,149	53,012	79,608	93,523	512-1200	Regular Salaries	96,450	
788	1,654	-	-	512-1202	Incentive/Merit Pay	-	
9,578	10,944	11,697	13,475	512-2100	FICA Taxes	13,900	
2,240	2,559	2,911	3,152	512-2101	Medicare	3,251	
36,223	55,582	58,521	61,748	512-2200	Retirement Contributions	61,368	
-	-	1,312	1,930	512-2204	Retirement Contributions - DC Plan	2,009	
3,455	6,223	6,243	6,243	512-2210	Deferred Compensation	6,495	
13,691	10,102	13,659	15,452	512-2300	Dental, Life & Health Insurance	16,175	
250	353	365	384	512-2400	Worker's Compensation	371	
\$ 208,130	\$ 255,927	\$ 290,183	\$ 315,547		Total Personal Services	\$ 322,630	
						2.24%	
Personal Services:							
Number of Funded Employees (FTE's)			3.00				
38,149	53,012	79,608	93,523	512-1200	Regular Salaries	96,450	
788	1,654	-	-	512-1202	Incentive/Merit Pay	-	
9,578	10,944	11,697	13,475	512-2100	FICA Taxes	13,900	
2,240	2,559	2,911	3,152	512-2101	Medicare	3,251	
36,223	55,582	58,521	61,748	512-2200	Retirement Contributions	61,368	
-	-	1,312	1,930	512-2204	Retirement Contributions - DC Plan	2,009	
3,455	6,223	6,243	6,243	512-2210	Deferred Compensation	6,495	
13,691	10,102	13,659	15,452	512-2300	Dental, Life & Health Insurance	16,175	
250	353	365	384	512-2400	Worker's Compensation	371	
\$ 208,130	\$ 255,927	\$ 290,183	\$ 315,547		Total Personal Services	\$ 322,630	
						2.24%	
Operating Expenditures:							
2,162	3,050	6,951	3,230	512-4000	Travel and Per Diem	4,020	
822	2,369	1,097	1,386	512-4100	Communication Services	1,386	
69	37	102	155	512-4200	Postage	155	
-	-	-	-	512-4610	Maintenance Contracts	4,500	
16	-	-	600	512-4700	Printing & Binding	-	
549	400	337	200	512-5100	Office Supplies (Gift Certificate cards to ee)	200	
118	444	882	36	512-5200	Operating Supplies	5,216	
-	-	195	300	512-5210	Uniform Expense	270	
402	-	271	100	512-5231	Computer Hardware/Software	-	
1,371	1,657	1,672	2,172	512-5400	Books, Dues & Publications	3,642	
2,185	915	2,338	2,240	512-5500	Training	1,745	
\$ 7,695	\$ 8,873	\$ 13,844	\$ 10,419		Total Operating Expenditures	\$ 21,134	
						102.84%	
Capital Outlay:							
-	654	-	900	512-6402	Equipment	-	
520	-	1,000	-	512-6420	Computer Hardware/Software	-	
\$ 520	\$ 654	\$ 1,000	\$ 900		Total Capital Outlay	\$ -	
						-100.00%	
Debt Service							
-	-	559	425	581-9121	Transfer to Debt Service Fund	553	
					Phone System Lease - year 3 of 6	30.12%	
\$ -	\$ -	\$ 559	\$ 425		Total Debt Service	\$ 553	
						30.12%	
\$ 216,346	\$ 265,454	\$ 305,587	\$ 327,291		TOTAL EXPENSES	\$ 344,317	
						5.20%	
\$ (216,346)	\$ (265,454)	\$ (305,587)	\$ (327,291)		NET REVENUE / (EXPENSE)	\$ (344,317)	
						5.20%	

CITY MANAGER

DESCRIPTION

The City Manager is the chief administrative official for the City. The City Manager's office coordinates, implements, and evaluates all policies, procedures, and programs; recommends and provides information to City Council; proposes the annual budget; provides an avenue for citizens to direct their requests, complaints, and needs; and provides communications and support by overseeing information technology and serving as a liaison between departments, the media, and citizens.



MISSION

Support the City Council in the development of policy by assembling and analyzing data and making recommendations; provide leadership and direction to employees in implementation of policies, programs, and daily operations; and ensure that the City of Fort Walton Beach government provides municipal services and infrastructure necessary for a high quality of life for our citizens in a fiscally responsible manner.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Communicate Effectively w/ City Council & Public on Current Issues

	Actual				Budget	
	2011-12	2012-13	2013-14	YTD thru 6/30	2014-15	2015-16
Customer Satisfaction with Overall City Services	n/a	84%	76%	N/A	92%	95%
Promote Organizational Efficiency						
Overall Employee Satisfaction (Strongly Agree & Agree)	69.2%	72.0%	81.0%	85%	80%	83%
Performance Excellence / Leadership Training Courses	n/a	12	6	6	10	10
Deliver Services in Most Cost-Efficient Manner						
Cost of Services per Citizen - General Fund	\$913	\$872	\$933	annual measure	\$899	\$920

- ✓ Develop incentives for a Neighborhood Redevelopment Program.
- ✓ Continue to effectively market the City to citizens, visitors, and potential business owners.
- ✓ Aggressively pursue expansion opportunities for services and possible annexation.

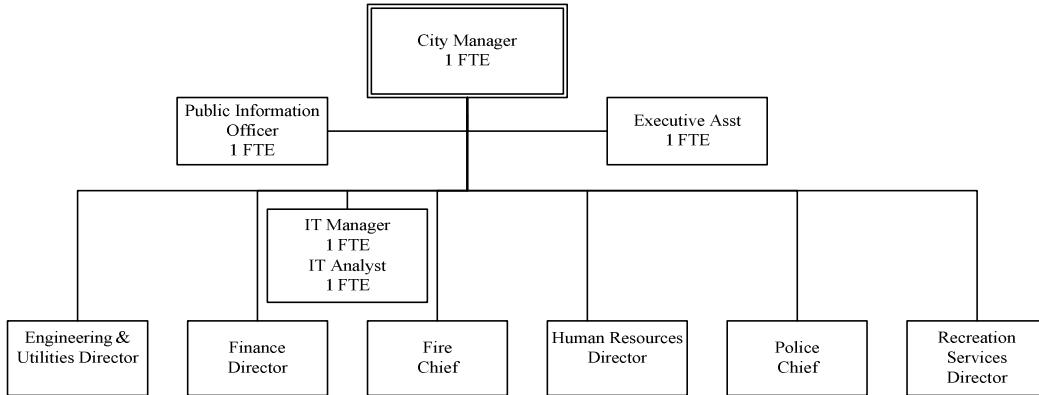


FUTURE GOALS (FY17 & FY18)

- ✓ Focus on redevelopment in the Commerce and Technology Park
- ✓ Continue to enhance the Economic Development "toolbox" for the City to attract industries.
- ✓ Create additional programs to assist Commercial Properties with redevelopment.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Conducted a successful Strategic Planning Session with City Council to continue the positive direction of the City.
- ✓ Through the Community Solutions Board of Directors, began construction of Phase I of a Homeless Resource Center.
- ✓ Developed a Business Accelerator / Incubator within the City, focused on veterans and families.
- ✓ Advocated with the Florida League of Cities on issues affecting Home Rule, Homelessness, Stormwater Infrastructure, etc.



001 GENERAL FUND - 0220 INFORMATION TECHNOLOGY

Actual

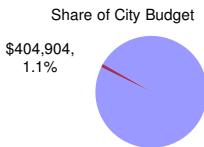
Budget

				2014-15				2015-16		% Change	
2011-12	2012-13	2013-14	Adopted					Adopted			
Revenues:											
\$ -	\$ -	\$ -	\$ -								
TOTAL REVENUES								\$ -			0.00%
\$ -	\$ -	\$ -	\$ -								
Personal Services:											
2.00	2.00	2.00	2.00								
126,746	126,938	129,542	131,860	516-1200	Regular Salaries			135,130		2.48%	
-	-	162	-	516-1201	Service Awards			-		0.00%	
1,397	2,087	108	-	516-1202	Incentive/Merit Pay			-		0.00%	
-	-	62	-	516-1400	Overtime			-		0.00%	
1,800	1,803	1,809	1,805	516-1503	Auto Allowance			1,811		0.30%	
7,482	7,618	7,566	7,637	516-2100	FICA Taxes			7,909		3.56%	
1,750	1,782	1,769	1,786	516-2101	Medicare			1,850		3.55%	
33,637	36,161	38,190	40,481	516-2200	Retirement Contributions			39,999		-1.19%	
18,252	14,418	19,125	19,762	516-2300	Dental, Life & Health Insurance			20,652		4.50%	
247	251	232	227	516-2400	Worker's Compensation			219		-3.53%	
\$ 191,309	\$ 191,057	\$ 198,565	\$ 203,559		Total Personal Services			\$ 207,569		1.97%	
\$ -	\$ -	\$ -	\$ -								
Operating Expenditures:											
93,546	99,808	114,792	116,126	516-3100	Professional Services			121,812		4.90%	
693	-	-	800	516-4000	Travel and Per Diem			1,425		78.13%	
40,377	43,168	39,138	39,560	516-4100	Communication Services			36,245		-8.38%	
8,655	10,467	8,972	9,000	516-4630	Equipment Repair			10,000		11.11%	
438	1,255	1,041	1,500	516-5200	Operating Supplies			1,500		0.00%	
3,690	1,976	3,987	4,000	516-5231	Computer Hardware/Software			6,500		62.50%	
444	2,130	2,190	2,389	516-5400	Books, Dues & Publications			2,546		6.57%	
75	-	-	75	516-5500	Training			495		560.00%	
\$ 147,917	\$ 158,804	\$ 170,120	\$ 173,450		Total Operating Expenditures			\$ 180,523		4.08%	
\$ -	\$ -	\$ -	\$ -								
Capital Outlay:											
13,191	19,010	13,305	5,100	516-6420	Computer Hardware/Software			16,075		215.20%	
-	51,442	-	-	516-6821	Software			-		0.00%	
\$ 13,191	\$ 70,453	\$ 13,305	\$ 5,100		Total Capital Outlay			\$ 16,075		215.20%	
\$ -	\$ -	\$ -	\$ -								
Debt Service:											
-	-	818	850	581-9121	Transfer to Debt Service Fund			737		-13.30%	
					Phone System Lease - year 3 of 6						
\$ -	\$ -	\$ 818	\$ 850		Total Debt Service			\$ 737		-13.30%	
\$ 352,417	\$ 420,314	\$ 382,808	\$ 382,959		TOTAL EXPENSES			\$ 404,904		5.73%	
\$ (352,417)	\$ (420,314)	\$ (382,808)	\$ (382,959)		NET REVENUE / (EXPENSE)			\$ (404,904)		5.73%	
\$ -	\$ -	\$ -	\$ -								

INFORMATION TECHNOLOGY

DESCRIPTION

Information Technology is responsible for the operation and maintenance of the City's network, computers, servers, website, and telecommunications in order to facilitate the daily work of employees as well as provide easily accessible information and services to citizens.



MISSION

Provide Citywide information technology services that are secure and highly accessible.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Provide Current Technology to Users

	Actual				Budget	
	2011-12	2012-13	2013-14	YTD thru 6/30	2014-15	2015-16
Computers, Servers, Laptops & Tablets Replaced	14%	10%	24%	17%	20%	13%
Police Laptops Replaced	21%	0%	59%	26%	27%	15%

Support Department Productivity by Minimizing Downtime

Hours of Downtime: Public Safety (police & fire)	6	6	5	0	12	10
Hours of Downtime: Non-Public Safety	7	10	5	3	24	20

- ✓ Ensure current technology to users by replacing desktop computers and servers that are 5 years old.
- ✓ Ensure current technology to police department by replacing laptops every five years.
- ✓ Ensure no more than 10 hours of downtime for public safety personnel.
- ✓ Ensure no more than 20 hours of downtime for non-public safety personnel.



FUTURE GOALS (FY17 & FY18)

- ✓ Continue to implement new technology to increase security on the City's network.
- ✓ Continue to implement changes to the City network for improved disaster protection.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Added City Golf Club, Fire Station 7 and the new Recreation Center to the Fiber Optic Network.
- ✓ Restructured the Cox Business Internet feed to the City to increase speed and dependability.

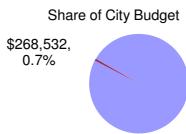
001 GENERAL FUND - 0300 HUMAN RESOURCES

Actual				2014-15				Budget					
2011-12	2012-13	2013-14	Adopted	2014-15	Adopted	2015-16	Adopted	% Change					
Revenues:													
Division Does Not Generate Revenue													
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	TOTAL REVENUES	\$ -	0.00%			
3.00	3.00	3.00	3.00	3.00	3.00	3.60	3.60						
78,053	61,517	64,226	75,206	513-1100	Executive Salaries	77,071	2.48%						
68,077	62,580	67,569	67,508	513-1200	Regular Salaries	81,614	20.90%						
-	-	108	-	513-1201	Service Awards	-	0.00%						
2,745	2,764	-	-	513-1202	Incentive/Merit Pay	-	0.00%						
9,638	7,283	7,410	7,992	513-2100	FICA Taxes	9,530	19.24%						
2,254	1,703	1,733	1,869	513-2101	Medicare	2,229	19.25%						
12,164	9,082	10,788	11,213	513-2200	Retirement Contributions	11,079	-1.19%						
6,174	1,534	6,331	7,190	513-2204	Retirement Contributions - DC Plan	7,318	1.79%						
19,757	19,098	20,299	21,615	513-2300	Dental, Life & Health Insurance	10,340	-52.16%						
280	240	232	242	513-2400	Worker's Compensation	254	4.69%						
\$ 199,143	\$ 165,802	\$ 178,696	\$ 192,835	Total Personal Services		\$ 199,436	3.42%						
Operating Expenditures:													
13,200	15,299	20,435	16,669	513-3100	Professional Services	23,433	40.58%						
31,632	-	-	-	513-3101	Legal Services	-	0.00%						
4,369	7,090	7,622	6,000	513-3102	Employee Physicals & Immunizations	6,000	0.00%						
1,658	1,729	4,015	-	513-3400	Other Services	-	0.00%						
723	-	935	1,500	513-4000	Travel and Per Diem	800	-46.67%						
1,356	2,720	1,223	1,178	513-4100	Communication Services	1,305	10.78%						
565	2,354	564	190	513-4200	Postage	190	0.00%						
1,603	1,946	2,001	1,983	513-4400	Rentals & Leases	758	-61.78%						
50	2,900	631	-	513-4700	Printing & Binding	-	0.00%						
806	50	283	600	513-4920	Advertising	600	0.00%						
2,413	2,755	2,623	2,300	513-5100	Office Supplies	2,600	13.04%						
13,760	11,008	11,170	9,700	513-5200	Operating Supplies	9,750	0.52%						
165	-	799	-	513-5231	Computer Hardware/Software	-	0.00%						
348	483	514	663	513-5400	Books, Dues & Publications	608	-8.30%						
1,088	-	1,729	350	513-5500	Training	825	135.71%						
\$ 73,736	\$ 48,332	\$ 54,544	\$ 41,133	Total Operating Expenditures		\$ 46,869	13.95%						
Capital Outlay:													
-	630	690	-	513-6420	Computer Hardware/Software	21,490	100.00%						
\$ -	\$ 630	\$ 690	\$ -	Total Capital Outlay		\$ 21,490	100.00%						
Debt Service:													
-	-	614	638	581-9121	Transfer to Debt Service Fund	737	15.52%						
\$ -	\$ -	\$ 614	\$ 638	Total Debt Service		\$ 737	15.52%						
\$ 272,879	\$ 214,764	\$ 234,545	\$ 234,606	TOTAL EXPENSES		\$ 268,532	14.46%						
\$ (272,879)	\$ (214,764)	\$ (234,545)	\$ (234,606)	NET REVENUE / (EXPENSE)		\$ (268,532)	14.46%						

HUMAN RESOURCES

DESCRIPTION

Human Resources recruits new employees and works to retain existing employees, maintains personnel records, coordinates employee benefits, and enforces personnel policies.



MISSION

Provide effective personnel services through the development, implementation, and equitable administration of policies and procedures; recruit qualified personnel; maintain a well-trained work force; and foster productivity, innovation, and a climate of success in the workplace.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

	Actual		YTD thru 6/30		Budget	
	2011-12	2012-13	2013-14	2014-15	2014-15	2015-16
Goals & Efficiency Improvements						
Citywide tracking of Disciplinary & Grievance (Consistency)	n/a	0%			n/a	
Process Improvements (Training/Tracking/Improve new hire processing)						
Attract and Retain a High-Quality Workforce						
Career Development and Training Classes Held	n/a	38	14	18	10	12
Employees Recognized (Yearly)	27	14	46	12	24	24
Managers Recognized (Yearly)	11	1	6	3	12	12
Turnover Rate: Public Safety Personnel	n/a	5%	3%	annual measure	20%	15%
Turnover Rate: Non-Public Safety Personnel	n/a	41%	45%	annual measure	12%	8%

- ✓ Redesign the performance evaluation for all positions and create a raters guide and training program.
- ✓ Rollout of performance evaluation training program
- ✓ Affordable Health Care Act (Tracking and Reporting)
- ✓ Introduce new employee handbook to all employees.
- ✓ Improve employee recognition program.
- ✓ Reduce turnover for both public safety and non-public safety personnel.
- ✓ On line HR Lab - Training
- ✓ Provide additional training options for employees.
- ✓ Re-establish Safety Committee
- ✓ Implementation of Applicant Tracking Program (Civic HR)
- ✓ Electronic Ins Open Enroll
- ✓ Focus on Health & Wellness (Health & Wellness Fair, Lunch & Learns, etc.)

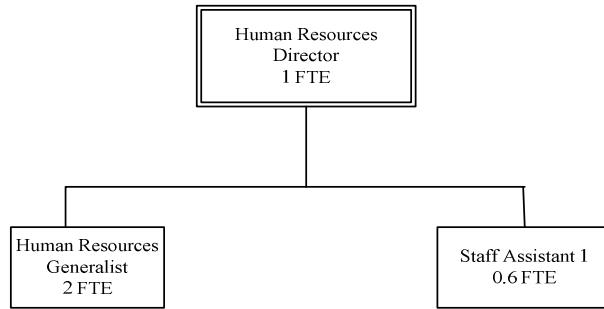


FUTURE GOALS (FY17 & FY18)

- ✓ Promote health & wellness, control insurance cost and promote a high-quality workforce and environment of continual improvement.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Revise the compensation and classification plan.
- ✓ EEOC Harassment training program.
- ✓ Wellness fair.
- ✓ Pay and Classification study.
- ✓ Customer service training.
- ✓ Finalize updated Personnel Manual
- ✓ Fire & Police Promotional Test
- ✓ Fire Entry Level Testing
- ✓ Employee Satisfaction Survey
- ✓ Supplemental Insurance Implementation
- ✓ Update all Job Descriptions



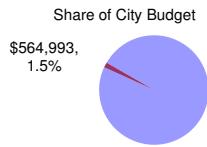
001 GENERAL FUND - 0310 RISK MANAGEMENT

Actual						Budget		
2011-12	2012-13	2013-14	2014-15 Adopted			2015-16 Adopted	% Change	
Revenues:						Division Does Not Generate Revenue		
\$ -	\$ -	\$ -	\$ -			TOTAL REVENUES	\$ - 0.00%	
1,821	1,700	2,291	1,800	519-4000	Travel and Per Diem	1,800	0.00%	
381,007	448,376	514,754	540,579	519-4500	Insurance	513,118	-5.08%	
88,366	78,065	57,404	50,000	519-4501	Unrecovered Insurance Claims	50,000	0.00%	
-	75	75	75	519-5500	Training	75	0.00%	
\$ 471,194	\$ 528,216	\$ 574,523	\$ 592,454		Total Operating Expenditures	\$ 564,993	-4.64%	
\$ 471,194	\$ 528,216	\$ 574,523	\$ 592,454		TOTAL EXPENSES	\$ 564,993	-4.64%	
\$ (471,194)	\$ (528,216)	\$ (574,523)	\$ (592,454)		NET REVENUE / (EXPENSE)	\$ (564,993)	-4.64%	

RISK MANAGEMENT

DESCRIPTION

Risk Management is responsible for protecting the City from liability through risk retention and transfer, claims handling, and safety programs. The City's safety program aims to reduce illness and injury to employees and citizens.



MISSION

Continuously develop, manage and improve insurance and safety/occupational services to provide quality, cost effective support to our customers and to protect the City's financial well being.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

	Actual		YTD thru 6/30		Budget	
	2011-12	2012-13	2013-14	2014-15	2014-15	2015-16
Reduce Workers Compensation Expense						
Workers Compensation Accidents	45	47	35	25	45	45
Workers Compensation Accidents with Injuries	17	30	22	13	15	13
Workers Compensation Lost Work Days	3	33	72	24.5	30	25
Workers Compensation Open Claims	4	51	52	12	5	5
Workers Compensation Experience Modification	1.21	0.87	0.80	annual measure	0.87	0.85
Minimize Liability Exposure						
At-Fault Employee Vehicle & Equipment Incidents	4	7	8	7	5	5
Provide a Safe Workplace						
Safety Training Classes Held	52	8	54	6	52	50

- ✓ Reduce workers compensation accident frequency, accidents with injuries, and lost work hours through improved safety training.
- ✓ Reduce at-fault employee vehicle and equipment incidents through improved safety program.
- ✓ Offer avenues of safety training to promote a safe workplace and environment of continual improvement.
- ✓ Continue to focus Health & Wellness (Health Fair, Lunch & Learn, etc)
- ✓ Electronic Insurance Open Enrollment
- ✓ Develop on-line safety training programs for employees (HR Training Lab).
- ✓ Review Insurance Coverage for City Buildings, Property & Equipment



FUTURE GOALS (FY17 & FY18)

- ✓ Reduce workers compensation experience modification factor by 10 points.
- ✓ Implement safety recognition programs.
- ✓ Enhance wellness program and development wellness incentives.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Conducted first aid and CPR training and certification for all departments.
- ✓ Provided drug-free workplace training for all supervisors.

001 GENERAL FUND - 0400 CITY CLERK

Actual					Budget				
2011-12	2012-13	2013-14	2014-15		2015-16		% Change		
					Adopted		Adopted		
\$ 1,088	\$ 3,338	-	500	341-9300	Photo Copies/Certifying	200	-60.00%		
93	306	-	50	369-1500	City Clerk Store	50	0.00%		
\$ 1,181	\$ 3,645	\$ -	\$ 550		TOTAL REVENUES	\$ 250	-54.55%		
Revenues:									
2.50	2.50	2.50	2.50		Personal Services:				
75,495	70,818	71,143	73,392	512-1100	<i>Number of Funded Employees (FTE's)</i>	2.50			
27,787	32,924	33,980	35,118	512-1200	Executive Salaries	66,098	-9.94%		
-	477	217	-	512-1201	Regular Salaries	37,027	5.44%		
1,265	2,365	-	-	512-1202	Service Awards	-	0.00%		
8,645	8,579	8,856	11,161	512-1300	Incentive/Merit Pay	-	0.00%		
13	10	314	250	512-1400	Part-Time Wages	11,192	0.27%		
1,200	1,206	1,209	1,204	512-1503	Salaries - Overtime	400	60.00%		
7,115	7,238	9,510	7,496	512-2100	Auto Allowance	-	-100.00%		
1,664	1,693	2,224	1,753	512-2101	FICA Taxes	6,580	-12.23%		
8,705	9,478	10,270	10,781	512-2200	Medicare	1,539	-12.22%		
3,526	3,514	3,541	3,670	512-2204	Retirement Contributions	10,960	1.66%		
3,737	3,815	3,843	3,828	512-2210	Retirement Contributions - DC Plan	4,957	35.10%		
9,604	9,765	9,956	10,303	512-2300	Deferred Compensation	-	-100.00%		
224	228	210	212	512-2400	Dental, Life & Health Insurance	15,209	47.61%		
\$ 148,981	\$ 152,110	\$ 155,273	\$ 159,168		Total Personal Services	\$ 154,145	-3.16%		
Operating Expenditures:									
16,613	18,133	18,133	18,134	512-3100	Professional Services	22,324	23.11%		
52	30	-	100	512-4000	Travel and Per Diem	2,880	2780.00%		
935	2,282	819	905	512-4100	Communication Services	764	-15.58%		
273	252	292	300	512-4200	Postage	300	0.00%		
11,137	11,137	11,137	11,138	512-4400	Rentals & Leases	11,138	0.00%		
453	1,377	3,509	800	512-4912	Recording Fees	2,000	150.00%		
20,136	8,653	14,091	10,000	512-4915	Legal Advertising	15,000	50.00%		
1,704	1,161	901	1,500	512-5100	Office Supplies	1,500	0.00%		
-	(74)	601	265	512-5101	Office Supplies - City Hall Copier (Dept Alloc)	265	0.00%		
39	85	256	300	512-5200	Operating Supplies	200	-33.33%		
-	-	-	-	512-5210	Uniform Expense	200	100.00%		
110	-	1,102	-	512-5231	Computer Hardware/Software	-	0.00%		
445	455	587	665	512-5400	Books, Dues & Publications	528	-20.60%		
-	-	56	-	512-5500	Training	725	100.00%		
\$ 51,896	\$ 43,491	\$ 51,483	\$ 44,107		Total Operating Expenditures	\$ 57,824	31.10%		
Capital Outlay:									
520	1,182	2,585	-	512-6420	Computer Hardware/Software	20,000	100.00%		
-	-	13,936	-	512-6821	Intangible Assets/Software	-	0.00%		
\$ 520	\$ 1,182	\$ 16,521	\$ -		Total Capital Outlay	\$ 20,000	100.00%		
Debt Service									
-	-	614	638	581-9121	Transfer to Debt Service Fund	553	-13.32%		
\$ -	\$ -	\$ 614	\$ 638		Phone System Lease - year 3 of 6				
\$ 201,398	\$ 196,783	\$ 223,891	\$ 203,913		Total Debt Service	\$ 553	-13.32%		
\$ (200,217)	\$ (193,138)	\$ (223,891)	\$ (203,363)		NET REVENUE / (EXPENSE)	\$ (232,272)	14.22%		
TOTAL EXPENSES									
\$ 201,398	\$ 196,783	\$ 223,891	\$ 203,913		TOTAL EXPENSES	\$ 232,522	14.03%		
\$ (200,217)	\$ (193,138)	\$ (223,891)	\$ (203,363)		NET REVENUE / (EXPENSE)	\$ (232,272)	14.22%		

CITY CLERK

Share of City Budget
\$232,522,
0.6%



DESCRIPTION

The City Clerk is a Charter Officer, appointed by and reporting to, the City Council. The City Clerk performs as part of the Administrative Branch of the City. The Clerk serves as the custodian of the City seal, custodian of records, and provides administrative support to the Mayor and City Council.

MISSION

Provide professional, knowledgeable and accurate service to the Mayor and City Council Members, the public, and other Municipal departments by preparing agendas and minutes, processing and monitoring records requests, and updating the Code of Ordinances and Land Development Code.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Continue to provide professional & knowledgeable administrative support

	Actual	YTD thru 6/30			Budget	
	2011-12	2012-13	2013-14	2014-15	2014-15	2015-16
Prepare and post minutes of all Council and Board/Committee meetings	n/a	n/a	100%	100%	100%	100%
Maintain Code of Ordinances and Land Development Code as directed by Council	n/a	n/a	80%	80%	100%	100%

Continue to properly maintain public records & provide prompt customer service

Electronically scan, title, file and store all City records for proper access	n/a	n/a	n/a	97%	90%	100%
Maintain all City records as defined by the Florida Department of State's Retention Schedule	100%	100%	100%	95%	90%	100%
Public records requests received	n/a	n/a	947	633	950	1000
Public records requests responded to within 3 days	89%	90%	90%	85%	95%	90%

- ✓ Implement a system/software to manage and maintain Contracts/Leases/Agreements/Memorandum of Understandings
- ✓ Meet the retention requirements for all records with a September 30 destroy date between October 1st - December 31st, and file the required report with the Florida Dept of State
- ✓ Properly name Laserfiche files to enable more user friendly access to information
- ✓ Scan/electronically file all records with a retention period greater than 5 years

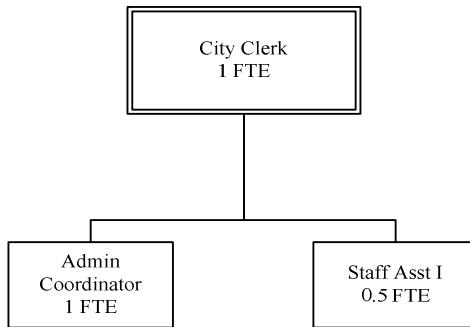


FUTURE GOALS (FY17 & FY18)

- ✓ Contract an agency to analyze old paper documents and 600 rolls of microfilm to determine retention requirements
- ✓ Once retention requirements are determined, either proceed with electronic scanning project or destroy
- ✓ Continue to purge more current paper documents and electronic files that have exceeded their retention date
- ✓ Continue to add methods/processes to increase and improve online accessibility for employees and the public

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Council/Board/Committee minutes completed and posted to the web site within 2 working days
- ✓ Achieved web based archives through an upgrade to Laserfiche which allows access to more City records by employees and the public



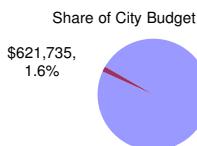
001 GENERAL FUND - 0500 FINANCE

Actual				2014-15				Budget			
2011-12	2012-13	2013-14	Adopted	2015-16	2016-17	Adopted	Change				
Revenues:											
Division Does Not Generate Revenue						TOTAL REVENUES					
\$ 7.00	\$ 7.00	\$ 7.00	\$ 6.00	\$ 0	\$ 0	\$ 0	\$ 0.00%				
90,473	86,486	88,783	89,588	513-1100	Executive Salaries	91,810	2.48%				
243,123	248,845	212,786	212,701	513-1200	Regular Salaries	219,711	3.30%				
-	106	-	-	513-1201	Service Awards	-	0.00%				
3,256	6,591	541	-	513-1202	Incentive/Merit Pay	-	0.00%				
-	116	141	-	513-1400	Overtime	400	-100.00%				
19,374	19,577	17,910	17,064	513-2100	FICA Taxes	17,676	3.59%				
4,531	4,579	4,189	3,991	513-2101	Medicare	4,134	3.58%				
79,936	85,396	75,834	77,030	513-2200	Retirement Contributions	71,685	-6.94%				
2,848	2,629	3,924	4,589	513-2204	Retirement Contributions - DC Plan	4,789	4.36%				
50,585	52,143	51,694	55,666	513-2300	Dental, Life & Health Insurance	65,791	18.19%				
649	661	542	521	513-2400	Worker's Compensation	506	-2.88%				
\$ 494,775	\$ 507,128	\$ 456,344	\$ 461,150	Total Personal Services				\$ 476,502	3.33%		
Operating Expenditures:											
34,553	46,125	56,588	81,832	513-3100	Professional Services	59,092	-27.79%				
51,984	51,984	51,984	51,984	513-3200	Annual Audit Services	55,363	6.50%				
88	-	-	-	513-3400	Other Services	-	0.00%				
1,386	3,321	2,896	4,261	513-4000	Travel and Per Diem	8,456	98.45%				
2,615	5,781	1,162	1,471	513-4100	Communication Services	1,243	-15.50%				
5,497	1,141	2,420	4,500	513-4200	Postage	4,500	0.00%				
780	546	546	546	513-4400	Rentals & Leases	-	-100.00%				
675	675	700	725	513-4610	Maintenance Contracts	-	-100.00%				
2,546	466	525	900	513-4700	Printing and Binding	900	0.00%				
4	1	1	25	513-4903	Sales Tax Expense/Penalty	25	0.00%				
3,959	4,296	3,732	4,175	513-5100	Office Supplies	4,515	8.14%				
2,954	2,335	2,567	3,659	513-5200	Operating Supplies	2,730	-25.39%				
-	-	-	600	513-5210	Uniform Expense	720	20.00%				
1,048	289	712	-	513-5231	Computer Hardware/Software	-	0.00%				
1,295	1,993	1,770	1,860	513-5400	Books, Dues & Publications	2,295	23.39%				
1,580	2,804	2,067	3,125	513-5500	Training	4,289	37.25%				
(3,513)	-	-	-	516-9905	Capitalized Costs Allocation - Labor	-	0.00%				
\$ 107,450	\$ 121,757	\$ 127,669	\$ 159,663	Total Operating Expenditures				\$ 144,128	-9.73%		
Capital Outlay:											
-	-	3,050	-	513-6402	Equipment	-	0.00%				
630	1,104	-	-	513-6420	Computer Hardware/Software	-	0.00%				
4,995	-	-	-	513-6821	Software	-	0.00%				
\$ 5,625	\$ 1,104	\$ 3,050	\$ -	Total Capital Outlay				\$ -	0.00%		
Capital Improvements Program:											
-	15,660	-	-	Prior Years Capital Improvement Program						-	0.00%
\$ -	\$ 15,660	\$ -	\$ -	Total Capital Outlay				\$ -	0.00%		
Debt Service											
-	-	1,285	1,485	581-9121	Transfer to Debt Service Fund	1,105	-25.59%				
-	-	-	-	Phone System Lease - year 3 of 6							
\$ -	\$ -	\$ 1,285	\$ 1,485	Total Debt Service				\$ 1,105	-25.59%		
\$ 607,850	\$ 645,649	\$ 588,348	\$ 622,298	TOTAL EXPENSES				\$ 621,735	-0.09%		
\$ (607,850)	\$ (645,649)	\$ (588,348)	\$ (622,298)	NET REVENUE / (EXPENSE)				\$ (621,735)	-0.09%		

FINANCE

DESCRIPTION

Finance's primary function is to maintain financial stability for the City. Responsibilities include monitoring appropriations, revenues, and expenditures; developing policies and procedures relating to finance issues; ensuring compliance with City, State, and Federal regulations; and oversight of purchasing and customer service.



MISSION

Provide professional support in financial administration, uphold the public's trust and reliance on financial reports, and maintain the City's sound financial position and stability while offering quality services efficiently and responsively.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

	Actual				YTD thru 6/30	Budget	
	2011-12	2012-13	2013-14	2014-15		2014-15	2015-16
Provide Accurate and Timely Financial Information							
Monthly Financial Reports Prepared within 20 Days	58%	33%	90%	92%	92%	92%	95%
Findings From External Auditors	0	0	0	annual measure	0	0	0
Prepare Useful & Meaningful Financial Documents to the Public							
Achieve GFOA Distinguished Budget Presentation Award (possible points awarded)	86%	77%	77%	annual measure	95%	95%	95%
Achieve GFOA Certificate of Achievement for Financial Reporting	✓	✓	✓	annual measure	✓	✓	✓

- ✓ Prepare 95% of monthly financial reports within 20 days of the end of the month to provide timely financial information.
- ✓ Achieve growth beyond the rate of inflation for invested surplus funds.
- ✓ Increase the number of grants awarded to the City through grant-writing training and new avenues of grant opportunities.

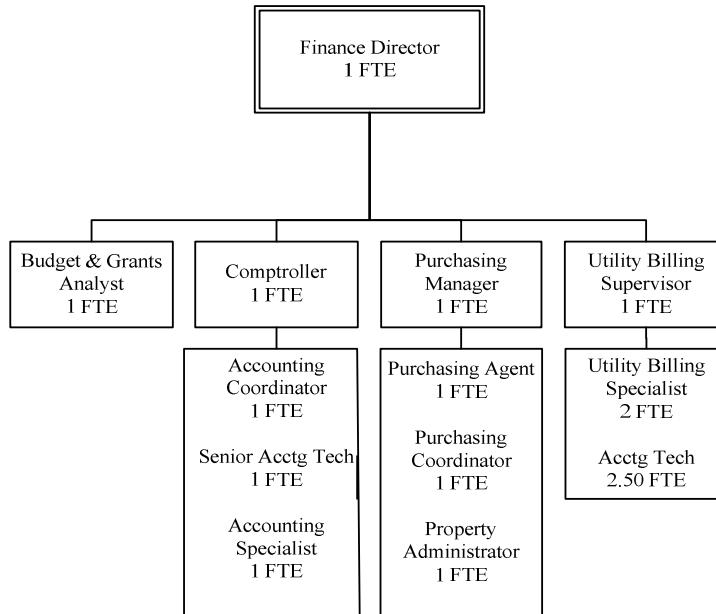
FUTURE GOALS (FY17 & FY18)

- ✓ Automate reporting process by converting monthly financial and budget reports to Q-Rep software.
- ✓ Review and update all finance policies and procedures to ensure accuracy, completeness, and functionality.
- ✓ Provide internal training opportunities for city staff to enable effective use of the available information within the City's computerized accounting system.
- ✓ Create City centric communications report.



PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Received GFOA Distinguished Budget Presentation Award and Certificate of Achievement for Financial Reporting in spite of transition period with limited staffing.



001 GENERAL FUND - 0530 PURCHASING

Actual					Budget				
2011-12	2012-13	2013-14	2014-15 Adopted		2015-16 Adopted		% Change		
Revenues:					Division Does Not Generate Revenue				
TOTAL REVENUES					\$ 0.00%				
\$ 2.50	\$ 2.50	\$ 2.75	\$ 2.75		Personal Services:				
78,460	78,993	84,985	86,986	513-1200	Number of Funded Employees (FTE's)				
-	106	-	-	513-1201	Regular Salaries				
1,068	1,669	-	-	513-1202	Service Awards				
13,243	13,164	19,403	22,508	513-1300	Incentive/Merit Pay				
-	4	54	-	513-1400	Part-Time Wages				
5,547	5,616	6,264	6,560	513-2100	Overtime				
1,297	1,314	1,465	1,534	513-2101	FICA Taxes				
14,229	15,237	17,005	17,886	513-2200	Medicare				
1,827	1,809	2,062	2,155	513-2204	Retirement Contributions				
8,961	9,109	9,278	9,595	513-2300	Retirement Contributions - DC Plan				
176	179	184	186	513-2400	Dental, Life & Health Insurance				
\$ 124,809	\$ 127,201	\$ 140,699	\$ 147,410		Total Personal Services				
					\$ 163,217		10.72%		
Operating Expenditures:									
7,179	7,388	7,605	7,766	513-3100	Professional Services				
-	89	-	200	513-4000	Travel and Per Diem				
1,197	2,123	658	749	513-4100	Communication Services				
129	110	84	45	513-4200	Postage				
-	16	32	115	513-4700	Printing & Binding				
-	-	-	300	513-5210	Uniform Expense				
165	-	634	-	513-5231	Computer Hardware/Software				
85	85	547	380	513-5400	Books, Dues & Publications				
-	-	660	525	513-5500	Training				
\$ 8,754	\$ 9,810	\$ 10,219	\$ 10,080		Total Operating Expenditures				
					\$ 10,117		0.37%		
Capital Outlay:									
520	552	-	-	513-6420	Computer Hardware/Software				
\$ 520	\$ 552	\$ -	\$ -		Total Capital Outlay				
					\$ -		0.00%		
Debt Service									
-	-	614	638	581-9121	Transfer to Debt Service Fund				
					Phone System Lease - year 3 of 6				
\$ -	\$ -	\$ 614	\$ 638		Total Debt Service				
					\$ 553		-13.32%		
\$ 134,084	\$ 137,563	\$ 151,533	\$ 158,128		TOTAL EXPENSES				
					\$ 173,887		9.97%		
\$ (134,084)	\$ (137,563)	\$ (151,533)	\$ (158,128)		NET REVENUE / (EXPENSE)				
					\$ (173,887)		9.97%		

PURCHASING

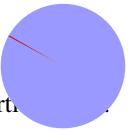
DESCRIPTION

Purchasing is responsible for the acquisition of supplies, materials, equipment, and other commodities needed for operations, as well as supervising the preparation and processing of all bids, proposals, quotations, and required advertising.

Share of City Budget

\$173,887,
0.5%

advertis.



MISSION

Procure goods and services at the best possible cost consistent with the quality needed to provide the best services to the public.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Procure Products As Efficiently As Possible

	Actual				Budget	
	2011-12	2012-13	2013-14	YTD thru 6/30 2014-15	2014-15	2015-16
Purchases Made By Purchase Order	82%	76%	77%	n/a	n/a	n/a
Purchases Made By Direct Payment	15%	21%	23%	n/a	n/a	n/a
Purchases Made By Credit Card	3%	3%	n/a	n/a	n/a	n/a
Time Between Requisition Approval And Purchase Order Creation	n/a	n/a	n/a	95%	95%	90%

- ✓ Develop quarterly contact with approved vendors to communicate purchasing policy, city requirements, and vendor performance.
- Develop program to provide business opportunities to minority, woman, and veteran owned businesses.

FUTURE GOALS (FY17 & FY18)

- ✓ Develop and implement procurement tracking for item order frequency.



PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Developed quarterly program to provide written review and rating to vendors concerning their performance.

001 GENERAL FUND - 0800 POLICE

Actual				Budget			
2011-12	2012-13	2013-14	2014-15 Adopted				
						2015-16 Adopted	% Change
168,042	170,885	175,703	170,885	312-5200	Insurance Premium Tax - Police Pension	175,703	2.82%
517	1,293	575	800	329-4000	Taxi Permit/Bicycle Registration	500	-37.50%
171	3,464	2,532	6,800	342-1000	Law Enforcement Services	3,000	-55.88%
227	-	-	-	342-1020	Witness Fees	-	0.00%
1,476	-	-	-	342-1200	Fingerprinting	-	0.00%
-	220	6,436	1,876	342-1300	Police Special Events	3,000	59.91%
275	-	-	-	342-1400	Wrecker Inspection	-	0.00%
7,337	-	-	-	342-1700	Record Checks	-	0.00%
1,691	1,390	3,413	1,500	342-1800	Photo Copies	3,000	100.00%
47,059	46,449	32,845	39,000	351-5000	Traffic Fines	39,000	0.00%
25,537	26,365	21,330	13,000	351-5030	Traffic Fines - Law Enforcement Automation	13,000	0.00%
6,245	4,735	710	3,600	354-1100	Parking Citations	3,000	-16.67%
2,025	1,050	825	1,900	354-1200	False Alarm Fines	500	-73.68%
1,327	4,893	2,995	-	366-1000	Contributions/Donations	-	0.00%
-	320	478	-	366-1011	Contributions/Donations-Coin/Pin	-	0.00%
-	1,054	1,165	-	366-1071	Contributions/Donations-Citizens Police Academy	-	0.00%
-	2,088	-	-	366-3010	Designated Donations	-	0.00%
28	-	-	20	369-1710	Police Patches	20	0.00%
-	-	729	-	369-9020	Abandoned Property	-	0.00%
2,550	2,100	-	-		Grant Revenue	-	0.00%
\$ 264,507	\$ 266,305	\$ 249,737	\$ 239,381		TOTAL REVENUES	\$ 240,723	0.56%
Personal Services:							
65.99	54.99	55.99	55.66	Number of Funded Employees (FTE's)			56.90
102,352	96,674	101,976	102,900	521-1100	Executive Salaries	105,452	2.48%
2,311,753	1,982,905	1,952,097	2,026,602	521-1200	Regular Salaries	2,231,725	10.12%
-	1,537	812	-	521-1201	Service Awards	-	0.00%
12,069	64,250	-	-	521-1202	Incentive/Merit Pay	-	0.00%
-	(7,672)	-	-	521-1211	Police Pension Wages	-	0.00%
128,242	134,826	153,390	130,978	521-1300	Part-Time Wages	68,223	-47.91%
68,586	58,963	83,972	86,395	521-1400	Salaries - Overtime	96,009	11.13%
60,044	58,656	68,035	69,015	521-1401	Salaries - Overtime Holiday Worked	69,135	0.17%
73,532	56,134	52,413	52,183	521-1501	Incentive Pay	84,724	62.36%
5,447	3,085	2,977	3,000	521-1507	Clothing Allowance	2,400	-20.00%
164,876	142,415	143,438	142,687	521-2100	FICA Taxes	141,936	-0.53%
38,559	33,334	33,546	32,314	521-2101	Medicare	33,194	2.72%
118,353	126,932	135,446	140,970	521-2200	Retirement Contributions - General Employees	144,700	2.65%
668,596	665,005	737,386	557,450	521-2201	Retirement Contributions - Police Officers	512,201	-8.12%
168,042	170,885	175,703	170,885	521-2203	Insurance Premium Tax - Police Pension	175,703	2.82%
6,924	377	3,062	3,521	521-2204	Retirement Contributions - DC Plan	10,750	205.34%
374,650	346,938	343,296	378,732	521-2300	Dental, Life & Health Insurance	418,249	10.43%
60,923	53,392	52,969	52,212	521-2400	Worker's Compensation	48,958	-6.23%
-	(45,484)	-	(42,945)	521-1298	Salary Allocation Reimb from CRA Fund	(52,210)	21.57%
-	-	-	61,165		Pay and Class Updates	-	-100.00%
-	-	-	-		FTO Add Pay (x3 for Current Vacancies)	7,200	100.00%
\$ 4,362,948	\$ 3,943,154	\$ 4,040,519	\$ 3,968,064		Total Personal Services	\$ 4,098,348	3.28%
Operating Expenditures:							
91,077	108,683	80,686	87,861	521-3100	Professional Services	88,759	1.02%
750	1,300	2,800	1,500	521-3101	Legal	1,500	0.00%
-	-	147	250	521-3102	Employee Physicals & Immunizations	250	0.00%
-	-	1,590	-	521-3400	Other Services	-	0.00%
2,728	642	222	1,000	521-3510	Information & Evidence	1,000	0.00%
-	11	-	-	521-4000	Travel and Per Diem	-	0.00%
37,253	42,756	25,503	24,147	521-4100	Communication Services	25,886	7.20%

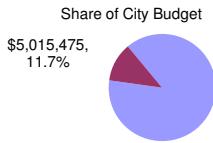
001 GENERAL FUND - 0800 POLICE

Actual						Budget	
2011-12	2012-13	2013-14	2014-15 Adopted			2015-16 Adopted	% Change
1,050	1,385	1,474	1,050	521-4200	Postage	1,250	19.05%
47,274	38,425	41,335	43,926	521-4300	Utilities	47,703	8.60%
8,284	8,284	8,284	8,285	521-4400	Rentals & Leases	8,285	0.00%
36,888	32,537	21,128	25,397	521-4610	Maintenance Contracts	56,698	123.25%
56,265	47,969	40,568	50,000	521-4620	Vehicle Repair	42,000	-16.00%
1,171	6,032	626	12,080	521-4630	Equipment Repair	5,630	-53.39%
1,250	8,123	-	-	521-4640	Building Maintenance	-	0.00%
3,443	31,940	-	-	521-4645	Heating/Cooling Repairs	-	0.00%
253	-	-	450	521-4650	Grounds Maintenance	-	-100.00%
1,327	336	548	2,700	521-4700	Printing & Binding	1,400	-48.15%
801	(222)	680	1,000	521-4904	Wrecker Expense	1,000	0.00%
7,566	5,843	7,291	6,915	521-5100	Office Supplies	7,000	1.23%
17,156	19,001	15,884	23,800	521-5200	Operating Supplies	26,314	10.56%
181,631	149,116	145,199	150,505	521-5204	Fuel & Oil	114,858	-23.68%
10,376	10,338	11,195	13,725	521-5210	Uniform Expense	22,230	61.97%
2,489	16,479	6,100	4,000	521-5213	Ammunition Expense	30,707	667.68%
-	-	37	-	521-5222	Explorer Post Spending	-	0.00%
1,066	1,021	1,160	-	521-5223	Citizen Police Academy Alumni Donation Spending	-	0.00%
-	315	265	-	521-5224	Coin/Pin Donation Spending	-	0.00%
-	-	-	-	521-5225	K-9 Expenses - Donations	-	0.00%
389	1,849	185	-	521-5226	Designated Donation Spending	-	0.00%
4,701	-	3,984	-	521-5231	Computer Hardware/Software	-	0.00%
2,045	434	3,200	2,750	521-5233	Tools	2,750	0.00%
-	-	8	-	521-5250	Operating Supplies - Grounds Maintenance	450	100.00%
5,173	6,826	7,466	5,833	521-5400	Books, Dues & Publications	7,590	30.12%
-	375	1,927	-	521-5500	Training	-	0.00%
\$ 527,362	\$ 543,634	\$ 429,494	\$ 467,174	Total Operating Expenditures		\$ 493,261	5.58%
Capital Outlay:							
2,601	1,180	-	-	521-6401	Office Furniture & Fixtures	-	0.00%
-	4,407	2,995	-	521-6402	Equipment	-	0.00%
110,664	-	135,999	170,000	521-6403	Passenger Vehicles	273,854	61.09%
909	25,139	28,400	-	521-6405	Communication Equipment	-	0.00%
3,116	2,534	-	-	521-6406	Specialized Equipment	-	0.00%
16,919	630	18,249	-	521-6420	Computer Hardware/Software	-	0.00%
\$ 136,799	\$ 33,890	\$ 185,643	\$ 170,000	Total Capital Outlay		\$ 273,854	61.09%
Debt Service							
174,379	87,966	150,451	152,121	581-9121	Transfer to Debt Service Fund	150,012	-1.39%
					2013 Revenue Note -Municipal Facilities Police- yr 3 of 18		
					Phone System Lease - year 3 of 6		
\$ 174,379	\$ 87,966	\$ 150,451	\$ 152,121	Total Debt Service		\$ 150,012	-1.39%
\$ 5,201,487	\$ 4,608,644	\$ 4,806,107	\$ 4,757,359	TOTAL EXPENSES		\$ 5,015,475	5.43%
\$ (4,936,980)	\$ (4,342,340)	\$ (4,556,370)	\$ (4,517,978)	NET REVENUE / (EXPENSE)		\$ (4,774,752)	5.68%

POLICE

DESCRIPTION

Police Department functions include patrol, community policing, street crimes, investigations, communications, and records. The Police Department is responsible for enforcement of laws, minimizing illegal activity, criminal investigations, maintaining accurate law enforcement records. Community involvement to devise solutions and monitor resolutions is strongly promoted and a Citizens Police Academy is conducted to educate citizens about safety and enhance community based crime prevention efforts.



MISSION

Protect the welfare of citizens and their property and enhance public safety through proactive problem solving and increased community partnerships.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

	Actual		YTD thru 6/30		Budget	
	2011-12	2012-13	2013-14	2014-15	2014-15	2015-16
Respond Promptly to Calls for Service						
Sworn Officers per 1,000 Citizens	2.28	2.13	2.13	annual measure	2.25	2.25
Top Priority Calls per Sworn Officer	42	178	151	103	150	150
Medium Priority Calls per Sworn Officer	n/a	405	378	322	375	375
Low Priority Calls per Sworn Officer	n/a	562	495	394	400	400
Response Time: Top Priority Calls (min:sec, call received to on-scene)	1:05	1:16	1:09	1:31	2:25	2:25
Response Time: Medium Priority Calls (min:sec, call received to on-scene)	n/a	2:37	2:46	2:36	3:50	3:50
Response Time: Low Priority Calls (min:sec, call received to on-scene)	n/a	4:45	4:52	4:54	5:50	5:50
Protect Life and Property						
Apprehension Rate - Order Maintenance Offenses	90%	81%	80%	100%	70%	75%
RUOK Applications Accepted	100%	100%	100%	100%	100%	100%
RUOK Subscribers Checked On within One Hour if No Response	100%	100%	100%	100%	100%	100%
Security House Check Applications Completed	100%	100%	100%	100%	100%	100%
Promote Community Involvement						
Citizens Police Academy Participants	21	25	14	18	18	15

- ✓ Achieve average response times (call received to officer on-scene) of under 2 minutes for top priority calls, under 4 minutes for medium priority calls, and under 6-1/2 minutes for low priority calls.
- ✓ Accept all RUOK subscribers and respond within one hour to check on any RUOK subscriber who fails to acknowledge the verification call.
- ✓ Conduct house checks for all subscribing citizens.
- ✓ Conduct a Citizen's Police Academy with at least 15 participants.

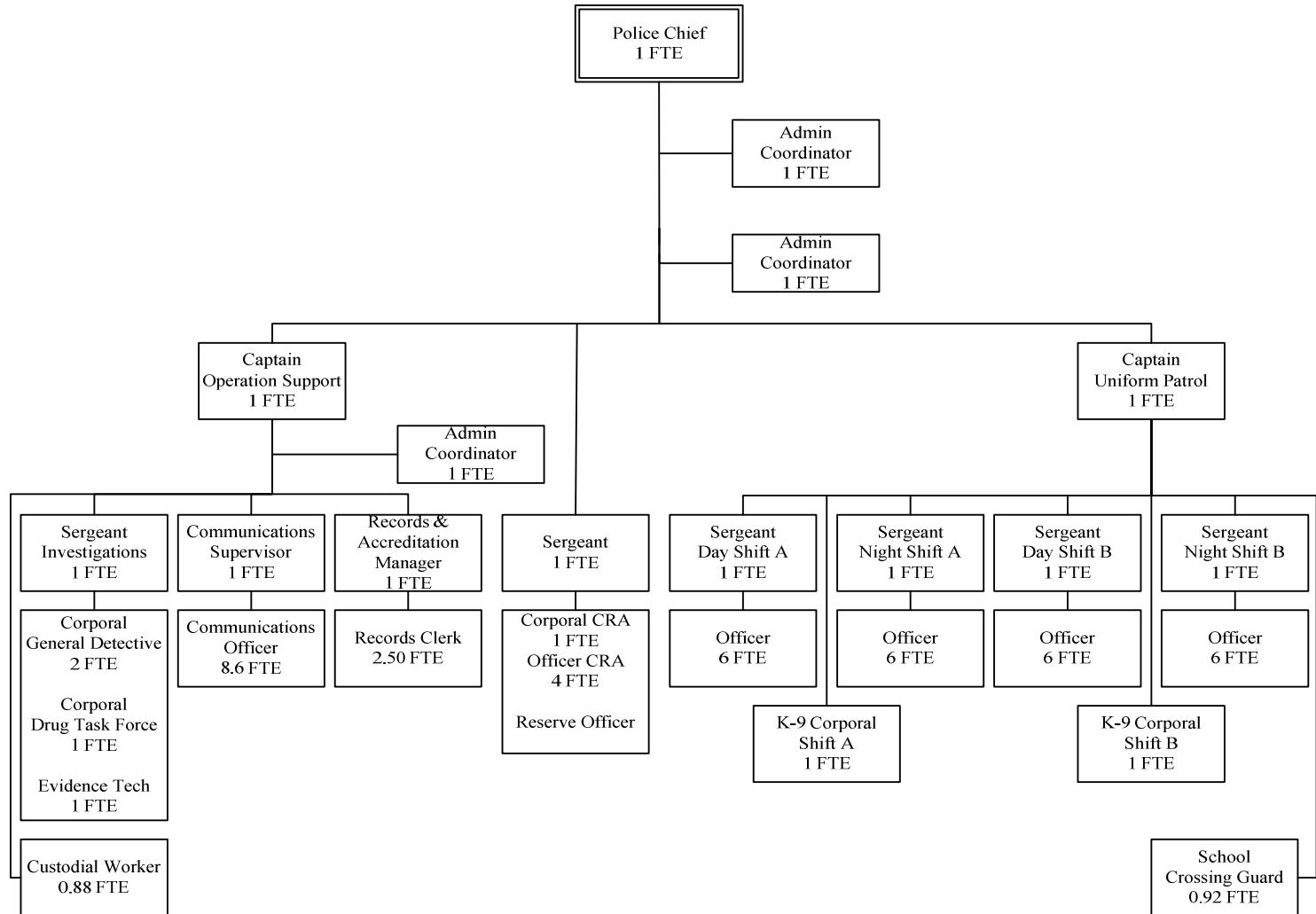
FUTURE GOALS (FY17 & FY18)

- ✓ Enroll all qualified citizens in RUOK Program.
- ✓ Conduct one Basic Citizens Police Academy annually with 15 participants.
- ✓ Conduct one Advanced Citizens Police Academy annually with 10 participants.



PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ FWBPD worked a multi-jurisdictional / multi-state burglary ring, including FDLE & Escambia SO, regarding major plumbing material thefts and disposals. The case is ongoing, but resulted in several arrests to date and the recovery of tens of thousands of dollars of property.
- ✓ FWBPD worked a multi-jurisdictional burglary ring, including Santa Rosa SO. 2 suspects were arrested pawning stolen materials in FWB. 60 firearms & weapons, 238 other types of property (valued at nearly \$ 60,000), and 477 narcotic items, including drugs and drug paraphernalia were seized / recovered.
- ✓ FWBPD underwent a significant organization restructure and deployment change, following a one million dollar budget reduction (nearly 20%) and a further personnel reduction of 15%, which followed four previous years of substantial reduction (cumulatively in excess of 20%). Despite these reductions, rapid response to calls for service and professional investigative services continue to be maintained.
- ✓ Three officers were recognized and presented awards for leading in the number of DUI arrests made during the previous calendar year. The top three FWBPD officers had a combined 68 DUI and narcotics arrests in calendar year 2014.



001 GENERAL FUND - 0900 FIRE

Actual				2014-15				Budget		
2011-12	2012-13	2013-14	Adopted					2015-16	%	
								Adopted	Change	
193,034	204,226	214,272	125,627	312-5100	Insurance Premium Tax - Fire Pension			124,386	-0.99%	
2,495	12,793	6,299	6,300	329-2010	Fire Safety Plan Review			6,300	0.00%	
5,270	6,120	6,970	5,600	335-2100	Fire Supplemental Compensation			5,800	3.57%	
1,553	225	1,080	1,500	342-2200	Safety Permits & Licenses			1,000	-33.33%	
1,500	250	-	250	342-2300	Fire Prevention Programs			250	0.00%	
20,479	12,350	8,107	18,500	342-2700	Annual Safety Inspection Fees			18,500	0.00%	
950	-	(700)	500	354-1200	False Alarm Fines			500	0.00%	
-	4,500	-	-	366-1060	Contributions/Donations			-	0.00%	
19,917	8,575	-	-		Grant Revenue			-	0.00%	
\$ 245,198	\$ 249,038	\$ 236,028	\$ 158,277		TOTAL REVENUES			\$ 156,736	-0.97%	
37.00	37.00	37.00	38.00		Personal Services:					
89,344	90,389	93,844	95,192	522-1100	<i>Number of Funded Employees (FTE's)</i>			37.00		
1,488,779	1,496,412	1,692,784	1,697,347	522-1200	Executive Salaries			97,553	2.48%	
-	689	325	-	522-1201	Regular Salaries			1,702,909	0.33%	
21,162	33,058	541	-	522-1202	Service Awards			-	0.00%	
204,604	231,686	218,861	211,494	522-1400	Incentive Pay			22,239	100.00%	
57,967	56,339	57,165	65,073	522-1401	Salaries - Overtime			196,201	-7.23%	
14,440	14,798	16,246	10,941	522-1501	Salaries - Overtime Holiday Supplement			61,553	-5.41%	
87,862	86,074	385	-	522-1506	Incentive Pay			11,563	5.68%	
44,086	42,846	-	-	522-1507	Paramedic Pay			-	0.00%	
10,966	12,000	12,000	12,072	522-1508	EMT Pay			12,143	0.00%	
118,795	121,507	122,665	121,753	522-2100	Battalion Chief Pay			114,243	0.59%	
27,782	28,416	28,688	27,924	522-2101	FICA Taxes			26,718	-6.17%	
8,480	9,174	9,874	10,227	522-2102	Medicare			10,132	-4.32%	
590,071	703,618	715,439	672,369	522-2202	Retirement Contributions - General Employees			744,019	-0.92%	
193,034	204,226	214,272	125,627	522-2203	Retirement Contributions - Firefighters			124,386	-0.99%	
246,227	257,032	268,896	303,883	522-2300	Insurance Premium Tax - Fire Pension			257,859	-0.99%	
63,767	72,165	72,951	72,074	522-2400	Dental, Life & Health Insurance			68,914	-15.15%	
\$ 3,267,364	\$ 3,460,429	\$ 3,524,935	\$ 3,425,976		Total Personal Services			\$ 3,450,432	-4.38%	
3,267,364	\$ 3,460,429	\$ 3,524,935	\$ 3,425,976		Operating Expenditures:			\$ 3,450,432	0.71%	
16,083	27,749	14,057	16,056	522-3100	Professional Services			16,478	2.63%	
6,077	3,768	4,933	12,600	522-3102	Employee Physicals & Immunizations			12,600	0.00%	
5,094	4,798	4,798	4,798	522-3400	Other Services			4,798	0.00%	
1,299	1,794	2,065	1,500	522-4000	Travel and Per Diem			1,985	32.33%	
9,996	14,039	10,644	11,628	522-4100	Communication Services			12,792	10.01%	
317	571	363	510	522-4200	Postage			510	0.00%	
42,080	37,158	40,358	42,866	522-4300	Utilities			47,417	10.62%	
2,628	2,628	2,628	2,629	522-4400	Rentals & Leases			6,229	136.93%	
3,498	14,677	10,924	13,793	522-4610	Maintenance Contracts			11,154	-19.13%	
29,064	35,420	28,179	30,000	522-4620	Communication Services			30,000	0.00%	
8,117	11,378	13,782	8,000	522-4630	Vehicle Repair			10,000	25.00%	
2,040	2,910	1,711	2,000	522-4640	Equipment Repair			-	-100.00%	
478	5,007	-	-	522-4645	Building Maintenance			-	0.00%	
236	219	-	800	522-4650	Heating/Cooling Repairs			-	0.00%	
902	1,153	661	800	522-4700	Grounds Maintenance			1,000	-100.00%	
756	994	991	1,000	522-4700	Printing & Binding			1,000	0.00%	
19,245	33,573	26,425	31,800	522-5100	Office Supplies			1,000	0.00%	
25,679	21,803	30,054	28,352	522-5200	Operating Supplies			31,700	-0.31%	
8,335	14,153	11,489	12,060	522-5204	Fuel & Oil			20,657	-27.14%	
451	1,190	857	700	522-5210	Uniform Expense			12,060	0.00%	
-	28	6,574	-	522-5216	Medical Supplies			700	0.00%	
-	-	-	717	522-5234	Safety Supplies/Equipment			4,500	100.00%	
-	-	-	-	522-5250	Operating Supplies - Grounds Maintenance			-	0.00%	

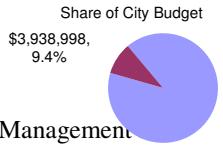
001 GENERAL FUND - 0900 FIRE

Actual						Budget	
2011-12	2012-13	2013-14	2014-15 Adopted			2015-16 Adopted	% Change
206	376	1,455	1,900	522-5400	Books, Dues & Publications	1,900	0.00%
736	6,317	3,662	5,595	522-5500	Training	12,900	130.56%
-	147	-	-	522-5501	Tuition Reimbursement	-	0.00%
19,917	11,742	-	-		Grant-Related Expenses	-	0.00%
\$ 205,207	\$ 253,592	\$ 218,422	\$ 229,386		Total Operating Expenditures	\$ 240,380	4.79%
Capital Outlay:							
54,923	-	2,300	-	522-6214	Building Improvements	-	0.00%
1,620	-	8,872	13,000	522-6402	Equipment	-	-100.00%
695,971	-	-	-	522-6404	Trucks	-	0.00%
-	-	845	-	522-6405	Communication Equipment	-	0.00%
-	1,679	25,916	-	522-6407	Fire Equipment	-	0.00%
520	1,734	3,493	1,100	522-6420	Computer Hardware/Software	1,250	13.64%
\$ 753,035	\$ 3,413	\$ 41,426	\$ 14,100		Total Capital Outlay	\$ 1,250	-91.13%
Capital Improvements Program:							
24,477	-	-	-	522-6997	5342 - Fire Station 7 Renovations	-	0.00%
\$ 24,477	\$ -	\$ -	\$ -		Total Capital Improvements Program	\$ -	0.00%
Debt Service							
210,771	148,153	190,602	228,515	581-9121	Transfer to Debt Service Fund	246,936	8.06%
					2011 Cap Imp Rev Note -Ladder Truck- yr 5 of 10		
					2013 Revenue Note -Municipal Facilities Fire- yr 3 of 18		
					Phone System Lease - year 3 of 6		
					2015 Bank Loan -Fire Pumper- yr 2 of 10		
\$ 210,771	\$ 148,153	\$ 190,602	\$ 228,515		Total Debt Service	\$ 246,936	8.06%
\$ 4,460,854	\$ 3,865,586	\$ 3,975,385	\$ 3,897,977		TOTAL EXPENSES	\$ 3,938,998	1.05%
\$ (4,215,656)	\$ (3,616,548)	\$ (3,739,357)	\$ (3,739,700)		NET REVENUE / (EXPENSE)	\$ (3,782,262)	1.14%

FIRE

DESCRIPTION

Fire Department functions include fire suppression, regulation, prevention, and inspection; emergency medical services, vehicle extrication; technical rescue; and hazardous materials response. The department coordinates the City's Emergency Management Preparedness efforts and conducts public education efforts to prepare citizens to learn ways to better protect themselves from the ravages of fire and disaster. A Citizens Emergency Response Team (CERT) Program is conducted to educate citizens about safety and how to assist the community in the aftermath of a disaster.



MISSION

Ensure that fire prevention and suppression is paramount; advance life support service provides the best treatment available; the City is prepared to address major emergencies and disasters.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Respond Promptly to Calls for Service

	Actual	YTD thru 6/30		Budget		
	2011-12	2012-13	2013-14	2014-15	2014-15	2015-16
Response Time Under 5 Minutes (dispatch to on-scene)	n/a	60%	56%	76%	>79%	>79%
Fire Code Review of Construction Plans Completed within 5 Business Days	n/a	94%	98%	100%	>90%	>90%

Minimize Injuries, Death, and Property Destruction

One & Two Family Residential Structure Fires Confined to Room of Origin	n/a	52%	75%	43%	>74%	>74%
Patients in Full Cardiac Arrest Who Regain a Specified Heart Rhythm	n/a	15%	27%	20%	>19%	>14%

Reduce Liability Exposure

Fire Personnel Injuries with Time Lost per 1000 Incidents	n/a	0.60	0.01	0.60	<0.4	<0.4
Property Damage and Equipment Loss	\$900	\$1,600	\$1,800	\$200	<\$2000	<\$2000

Promote Community Involvement

Events, Programs, Outreach Initiatives	51	47	42	28	>40	>49
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- ✓ Achieve a response time (dispatch to on-scene arrival) of under 5 minutes at least 80% of the time.
- ✓ Complete Fire Code review of construction plans within 5 business days of submission at least 80% of the time.
- ✓ Ensure patients in full cardiac arrest regain a specified heart rhythm prior to ambulance arrival at least 15% of the time.
- ✓ Decrease the number of on-the-job injuries through implementation of a comprehensive department Safety Program and implementation of appropriate safety rules, regulations, and guidelines.
- ✓ Conduct or attend at least 50 community and public relations events.

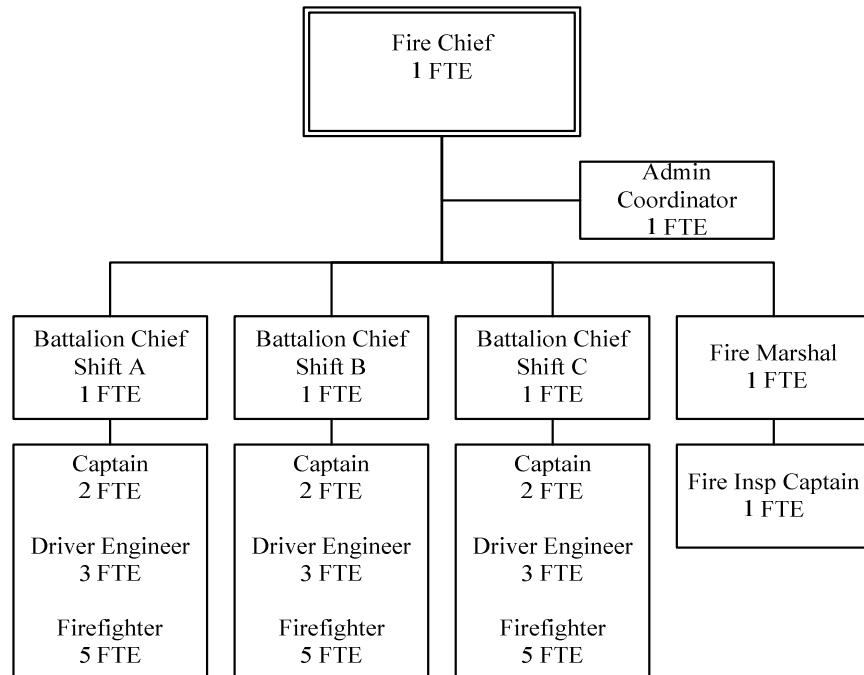
FUTURE GOALS (FY17 & FY18)

- ✓ Implement new Officer Training Program, including monthly training days for all department officers
- ✓ Complete a master plan for the construction of a new fire training complex
- ✓ Review and amend Continuity of Operations Plans for entire city, taking into account changes in buildings, processes, and personnel
- ✓ Coordinate National Incident Management training for all Department Directors and those personnel operating at the EOC in times of disaster.



PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Received and placed new Engine 7 in service and established old engine as reserve.
- ✓ Department training program was updated to address changes in ISO requirements
- ✓ Established one-year probationary period for newly hired employees and those personnel promoted.
- ✓ Complete re-write of all Standard Operating Guidelines and established new probationary training programs for firefighter and Captains.
- ✓ Received and placed new Battalion Chief Command vehicle in-service.



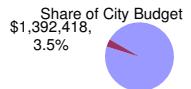
001 GENERAL FUND - 1000 RECREATION

Actual				2014-15				Budget			
2011-12	2012-13	2013-14	Adopted	2014-15	Adopted	2015-16	Adopted	%	2015-16	Adopted	%
160,398	126,673	93,508	147,000	347-2000	Program Revenue				147,000		0.00%
18,092	20,237	15,038	29,605	347-2011	Program Revenue - Not City Staff Provided				29,605		0.00%
20,800	25,630	23,255	26,750	347-2100	Sponsorship Revenue				26,750		0.00%
24,168	26,503	17,411	16,800	347-2200	Rentals - Auditorium, Rec Centers, etc				16,800		0.00%
24,384	22,485	17,479	24,150	347-2210	Rentals tax-exempt - Auditorium, Rec Centers, etc				24,150		0.00%
474	534	24	-	347-2400	Non Cash/Check Payment				-		0.00%
-	-	50	-	347-2410	Non Cash/Check Payment Exempt				-		0.00%
-	-	-	-	347-2500	Memberships				10,500		100.00%
1,390	1,155	1,610	1,456	347-4030	Holiday Parade Entry Fee				1,456		0.00%
606	1,021	-	-	366-1000	Contributions/Donations				-		0.00%
-	-	1,430	-	366-1074	July 4th Contributions				-		0.00%
-	-	1,000	-	366-5010	Donations - Long Term Projects				-		0.00%
\$ 250,312	\$ 224,238	\$ 170,805	\$ 245,761		TOTAL REVENUES				\$ 256,261		4.27%
Personal Services:											
13.67	13.42	12.32	12.64		Number of Funded Employees (FTE's)				12.90		
86,859	87,178	89,494	90,305	572-1100	Executive Salaries				92,544		2.48%
194,488	179,085	195,244	271,436	572-1200	Regular Salaries				297,063		9.44%
-	-	379	-	572-1201	Service Awards				-		0.00%
9,100	12,849	217	-	572-1202	Incentive/Merit Pay				-		0.00%
130,647	124,257	82,857	86,719	572-1300	Part-Time Wages				83,576		-3.62%
191	353	1,773	500	572-1400	Salaries - Overtime				-		-100.00%
26,068	24,037	21,666	26,318	572-2100	FICA Taxes				27,372		4.01%
6,096	5,622	5,067	5,961	572-2101	Medicare				6,401		7.38%
55,379	43,549	46,518	59,518	572-2200	Retirement Contributions				55,177		-7.29%
4,730	7,660	8,312	10,755	572-2204	Retirement Contributions - DC Plan				12,581		16.97%
33,695	36,561	41,829	59,379	572-2300	Dental, Life & Health Insurance				64,935		9.36%
10,526	10,865	10,350	12,264	572-2400	Worker's Compensation				12,467		1.65%
\$ 557,780	\$ 532,014	\$ 503,706	\$ 623,155		Total Personal Services				\$ 652,116		4.65%
Operating Expenditures:											
11,594	3,833	3,228	4,400	572-3100	Professional Services				7,900		79.55%
42,271	44,317	74,760	89,240	572-3400	Other Services				92,875		4.07%
-	41,612	17,814	43,100	572-3407	Program Instruction				49,700		15.31%
-	-	-	-	572-3450	Other Services - Grounds Maintenance				5,000		100.00%
611	503	1,431	2,645	572-4000	Travel and per Diem				2,791		5.52%
5,531	6,452	4,333	4,191	572-4100	Communication Services				5,316		26.84%
176	311	162	265	572-4200	Postage				100		-62.26%
137,279	114,846	90,545	127,683	572-4300	Utilities				131,513		3.00%
5,786	5,126	8,302	19,437	572-4400	Rentals & Leases				6,945		-64.27%
2,156	2,962	2,508	3,685	572-4610	Maintenance Contracts				2,898		-21.36%
292	472	318	350	572-4620	Vehicle Repair				350		0.00%
-	48	-	400	572-4630	Equipment Repair				400		0.00%
3,538	9,900	-	-	572-4640	Building Maintenance				-		0.00%
3,490	2,963	-	-	572-4645	Heating/Cooling Repairs				-		0.00%
895	307	-	4,500	572-4650	Grounds Maintenance				-		-100.00%
351	-	35	600	572-4700	Printing and Binding				600		0.00%
2,109	-	-	-	572-4801	Special Events				-		0.00%
2,301	2,403	1,324	4,215	572-5100	Office Supplies				4,000		-5.10%
7,024	5,192	6,456	11,400	572-5200	Operating Supplies				23,399		105.25%
2,507	2,801	3,315	3,354	572-5204	Fuel & Oil				2,429		-27.58%
55,317	13,886	14,795	22,800	572-5207	Program Expense				24,325		6.69%
31,440	27,887	28,416	26,750	572-5208	Sponsorship Expense				26,750		0.00%
-	53	1,162	1,000	572-5210	Uniform Expense				1,000		0.00%
500	520	-	-	572-5224	Donation Spending				-		0.00%

001 GENERAL FUND - 1000 RECREATION

Actual							Budget	
2011-12	2012-13	2013-14	2014-15				2015-16	%
			Adopted				Adopted	Change
1,203	-	439	-	-	572-5231	Computer Hardware/Software	-	0.00%
195	177	-	-	-	572-5233	Tools	-	0.00%
-	208	-	-	-	572-5234	Safety Supplies/Equipment	-	0.00%
-	-	1,726	-	-	572-5250	Operating Supplies - Grounds Maintenance	-	0.00%
-	-	160	225	572-5400	Books, Dues & Publications	545	142.22%	
4,470	475	487	700	572-5500	Training	725	3.57%	
\$ 321,033	\$ 287,252	\$ 261,716	\$ 370,940		Total Operating Expenditures	\$ 389,561	5.02%	
Capital Outlay:								
-	-	2,547	1,500	572-6402	Equipment	-	-100.00%	
-	1,734	1,396	-	572-6420	Computer Hardware/Software	-	0.00%	
12,115	-	-	-	572-6821	Software	-	0.00%	
\$ 12,115	\$ 1,734	\$ 3,943	\$ 1,500		Total Capital Outlay	\$ -	-100.00%	
Capital Improvements Program:								
222,802	813,838	3,580,733	-		Prior Years Capital Improvement Program	-	0.00%	
\$ 222,802	\$ 813,838	\$ 3,580,733	\$ -		Total Capital Improvements Program	\$ -	0.00%	
Debt Service								
-	-	334,700	334,403	581-9121	Transfer to Debt Service Fund	350,741	4.89%	
					2013A Bank Loan -Recreation Complex- yr 3 of 15			
					Phone System Lease - year 3 of 6			
					2015 Rec Ctr Fitness Equipment- yr 2 of 5			
\$ -	\$ -	\$ 334,700	\$ 334,403		Total Debt Service	\$ 350,741	4.89%	
\$ 1,113,730	\$ 1,634,838	\$ 4,684,798	\$ 1,329,998		TOTAL EXPENSES	\$ 1,392,418	4.69%	
\$ (863,418)	\$ (1,410,600)	\$ (4,513,994)	\$ (1,084,237)		NET REVENUE / (EXPENSE)	\$ (1,136,157)	4.79%	

RECREATION



DESCRIPTION

Recreation manages a brand new 33,000 sq. ft. Recreation Center with a 10-field Athletic Complex, the FWB Library, Heritage Park and Cultural Center, Parks & ROW Maintenance, the Cemetery, and the FWB Golf Club. Football, baseball, basketball, soccer, and softball leagues are held at these facilities. Recreation centers offer a variety of crafts and exercise classes, after school programs, and summer day camps. Special events are held throughout the year. Tennis Center and BMX are contracted.

MISSION

Provide recreational and athletic opportunities to adults and youth alike.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Provide Diverse Recreational Opportunities

	Actual				Budget	
	2011-12	2012-13	2013-14	YTD thru 6/30	2014-15	2015-16
Youth After School Participants (Total registrations)	182	152	155	96	45	45
Youth After School Program Capacity	90%	76%	78%	65%	90%	100%
Adult & Youth Sports Teams Participants	502	204	213	151	165	180
Adult & Youth Sports Teams with Sponsors	93%	97%	99%	100%	100%	100%

- ✓ Construct Phase 2 of the Athletic Complex with a new Skate Park



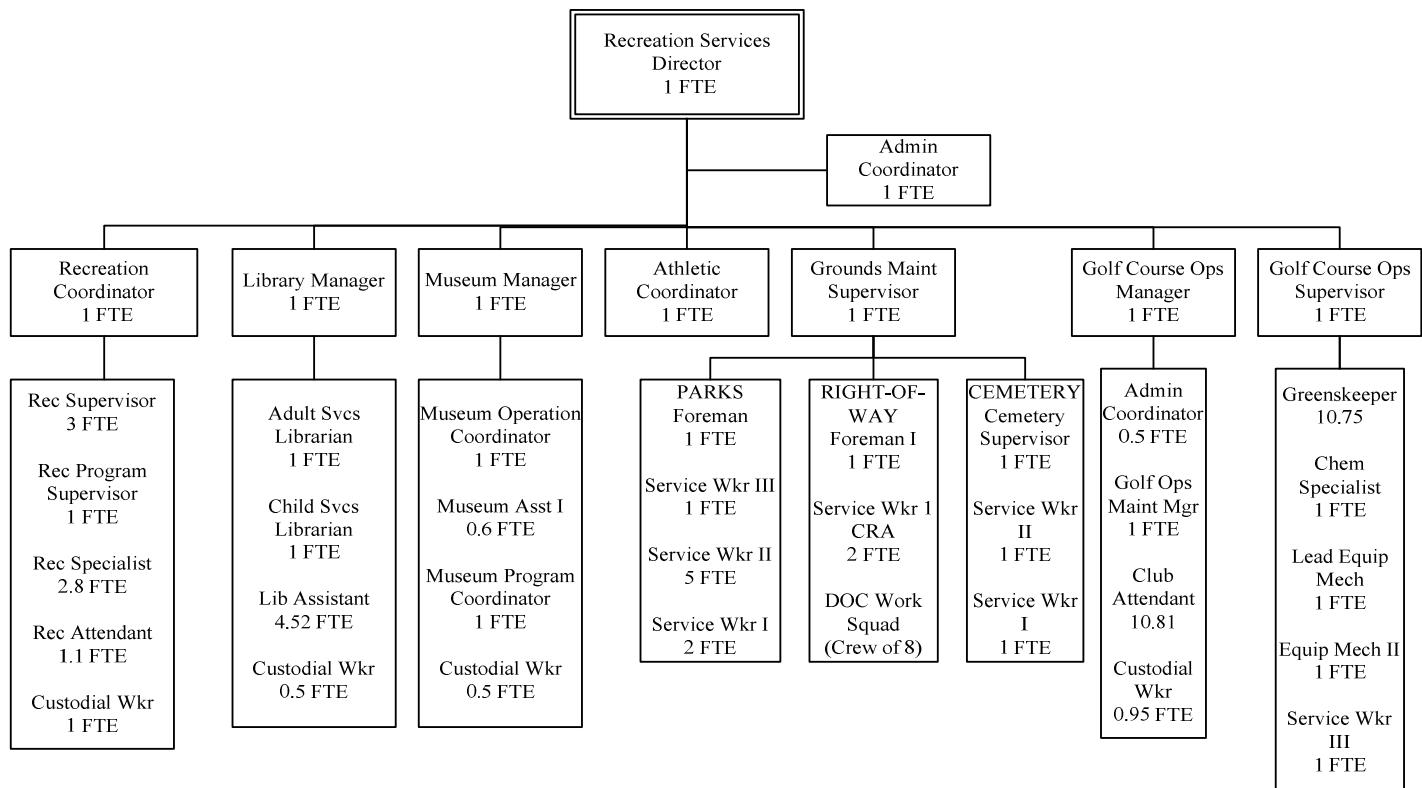
- ✓ Complete Phase 2 of the Bud and Dorie Day Patriots Trail including a paved courtyard, playground, pavilions, a gazebo, and grass/irrigation.
- ✓ Install new Sound System at the FWB Auditorium

FUTURE GOALS (FY17 & FY18)

- ✓ Pave parking lot and entryway at Jet Stadium

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Completed construction of new Recreation Complex
- ✓ Relocated new lights to Jet Stadium and installed new fencing around complex
- ✓ Added new U19 Soccer League - Added 18 new athletic teams with sponsors into Youth and Adult Leagues
- ✓ Completed First section of Bud and Dorie Day Patriots Trail



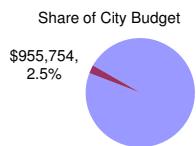
001 GENERAL FUND - 1010 PARKS

Actual				Budget			
2011-12	2012-13	2013-14	2014-15 Adopted	2015-16 Adopted	% Change		
Revenues:							
8,561	8,934	7,485	9,500	347-2200	Rentals - Liza Jackson	9,500	0.00%
2,250	2,811	2,865	2,500	347-2210	Rentals tax-exempt - Liza Jackson	2,500	0.00%
1,910	2,060	4,525	2,100	347-4010	Spec Evt - Landing	2,100	0.00%
4,129	8,912	7,425	5,900	347-4020	Spec Evt - tax-exempt - Landing	5,900	0.00%
6	-	-	-	347-4330	Special Event Misc Charge	-	0.00%
10,897	8,332	9,020	9,500	347-5910	Boat Launch Fee	-	-100.00%
3,785	3,753	4,788	3,000	362-1000	Rentals & Leases	4,913	63.78%
2,217	14,300	13,103	-	366-1000	Contributions/Donations	-	0.00%
30,000	-	-	-	Grant Revenue		-	0.00%
\$ 63,755	\$ 49,102	\$ 49,211	\$ 32,500	TOTAL REVENUES		\$ 24,913	-23.34%
Personal Services:							
11.00	11.00	10.00	10.00	Number of Funded Employees (FTE's)		10.00	
301,324	278,293	270,689	297,355	572-1200	Salaries	316,061	6.29%
-	53	1,137	-	572-1201	Service Awards	-	0.00%
5,665	10,130	-	-	572-1202	Incentive/Merit Pay	-	0.00%
2,212	3,356	4,416	4,000	572-1400	Salaries - Overtime	4,000	0.00%
323	276	248	250	572-1401	Salaries - Overtime Holiday Worked	-	-100.00%
17,249	16,914	16,380	17,148	572-2100	FICA Taxes	18,088	5.48%
4,034	3,955	3,831	3,717	572-2101	Medicare	4,231	13.82%
63,496	63,550	67,417	71,179	572-2200	Retirement Contributions	64,194	-9.81%
3,007	2,866	2,281	3,275	572-2204	Retirement Contributions - DC Plan	5,563	69.88%
90,259	62,659	61,678	73,629	572-2300	Dental, Life & Health Insurance	62,187	-15.54%
8,986	9,290	9,153	9,561	572-2400	Worker's Compensation	10,534	10.17%
\$ 496,553	\$ 451,342	\$ 437,229	\$ 480,113	Total Personal Services		\$ 484,857	0.99%
Operating Expenditures:							
386	-	600	-	572-3100	Professional Services	600	100.00%
-	-	13,623	-	572-3450	Other Services - Grounds Maintenance	11,150	100.00%
-	1,472	-	-	572-4000	Travel and Per Diem	-	0.00%
1,820	2,833	2,280	2,242	572-4100	Communication Services	2,784	24.17%
68,464	69,540	77,470	86,579	572-4300	Utilities	95,432	10.23%
2,620	1,386	1,565	1,200	572-4400	Rentals & Leases	1,200	0.00%
18	374	505	374	572-4610	Maintenance Contracts	374	0.00%
5,825	3,426	2,158	2,300	572-4620	Vehicle Repair	2,300	0.00%
11,387	7,497	8,412	12,100	572-4630	Equipment Repair	12,300	1.65%
2,390	551	-	-	572-4640	Building Maintenance	-	0.00%
59	-	-	-	572-4645	Heating/Cooling Repairs	-	0.00%
36,774	33,447	-	47,375	572-4650	Grounds Maintenance	-	-100.00%
5,200	3,978	10,165	8,650	572-5200	Operating Supplies	7,650	-11.56%
23,504	24,219	23,830	26,805	572-5204	Fuel & Oil	22,072	-17.66%
1,466	1,198	490	500	572-5210	Uniform Expense	750	50.00%
55	-	211	-	572-5231	Computer Hardware/Software	-	0.00%
623	1,774	1,433	2,050	572-5233	Tools	3,700	80.49%
412	631	1,214	1,750	572-5234	Safety Supplies/Equipment	1,750	0.00%
-	-	21,573	-	572-5250	Operating Supplies - Grounds Maintenance	50,482	100.00%
110	110	110	110	572-5400	Books, Dues & Publications	110	0.00%
140	495	160	250	572-5500	Training	350	40.00%
\$ 157,634	\$ 152,931	\$ 165,800	\$ 192,284	Total Operating Expenditures		\$ 213,003	10.78%
Capital Outlay:							
49,154	-	-	7,000	572-6214	Building Improvements	-	-100.00%
7,549	-	29,929	148,856	572-6310	Improvements Other Than Building	-	0.00%
-	-	4,111	-	572-6370	Irrigation Systems	-	0.00%
513	30,060	21,898	1,600	572-6402	Equipment	27,000	1587.50%
16,191	-	-	-	572-6404	Trucks	-	0.00%
-	17,995	-	-	572-6406	Specialized Equipment	30,000	100.00%
-	1,489	-	-	572-6420	Computer Hardware/Software	-	0.00%
\$ 73,407	\$ 49,544	\$ 55,938	\$ 157,456	Total Capital Outlay		\$ 57,000	-63.80%
Capital Improvements Program:							
Prior Years Capital Improvement Program						-	0.00%
Total Capital Improvements Program						\$ -	0.00%
Debt Service							
Transfer to Debt Service Fund						200,893	0.08%
2013A Bank Loan -Recreation Complex Fields- yr 3 of 15							
Phone System Lease - year 3 of 6							
Total Debt Service						\$ 200,893	0.08%
TOTAL EXPENSES							
\$ 727,595	\$ 653,816	\$ 860,628	\$ 1,030,579	\$ 955,754	-7.26%		
\$ (683,839)	\$ (604,714)	\$ (811,416)	\$ (998,079)	\$ (930,841)	-6.74%		

PARKS

DESCRIPTION

Parks is responsible for the maintenance and beautification of 23 developed parks, 17 athletic fields, 5 exercise tracks, 21 tennis courts, and 3 boat ramp facilities.



MISSION

Preserve, protect, maintain, and enhance the City's parkland areas.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Ensure Parks are Safe, Functional, and Attractive

Park Rentals - Liza Jackson, Landing, Chester Pruitt Park

	Actual				YTD thru 6/30		Budget	
	2011-12	2012-13	2013-14	2014-15	2014-15	2015-16	2014-15	2015-16
Park Rentals - Liza Jackson, Landing, Chester Pruitt Park	649	358	320	276	375	400		
Field Rentals	286	270	159	132	200	250		
Controller Monitors Connected to I.Q. Irrigation Central Control System	30%	35%	35%	29%	35%	45%		

- ✓ Install new playground at Ferry Park
- ✓ Replace 1-2 playground surfaces to ADA requirements.
- ✓ Install Volleyball Courts on Phase 2 area of Athletic Complex



FUTURE GOALS (FY17 & FY18)

- ✓ Upgrade Chester Pruitt Athletic Field to add additional play from new Complex.
- ✓ Replace restrooms at FWB Landing and Ferry Park.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Replaced two playgrounds with ADA material.
- ✓ Repaired large quantities of fence damage from high wind and rain events.
- ✓ Repaired old playground equipment at Docie Bass Rec Center.

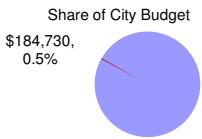
001 GENERAL FUND - 1015 RIGHT-OF-WAY

Actual					Budget				
2011-12	2012-13	2013-14	2014-15 Adopted		2015-16 Adopted		% Change		
42,503	42,503	42,503	42,505	344-9007	Revenues:				
11	2	-	-	366-1000	DOT Right-of-Way Maintenance Contract		2.99%		
15,311	-	-	-	-	Contributions/Donations		0.00%		
\$ 57,826	\$ 42,505	\$ 42,503	\$ 42,505	Grant Revenue			0.00%		
					TOTAL REVENUES		2.99%		
					\$ 43,774				
					Personal Services:				
1.00	1.00	1.00	1.00		Number of Funded Employees (FTE's)		1.00		
36,271	36,445	36,824	39,650	541-1200	Salaries		42,597	7.43%	
699	1,098	-	-	541-1202	Incentive/Merit Pay		-	0.00%	
-	-	796	-	541-1400	Salaries - Overtime		-	0.00%	
1,986	2,018	2,008	2,108	541-2100	FICA Taxes		2,283	8.29%	
464	472	470	493	541-2101	Medicare		534	8.28%	
9,632	10,311	11,211	12,173	541-2200	Retirement Contributions		12,609	3.58%	
9,117	9,264	9,456	9,770	541-2300	Dental, Life & Health Insurance		10,209	4.50%	
2,355	2,560	2,575	2,637	541-2400	Worker's Compensation		3,020	14.50%	
\$ 60,523	\$ 62,169	\$ 63,339	\$ 66,832		Total Personal Services		\$ 71,252	6.61%	
					Operating Expenditures:				
49	-	-	-	541-3100	Professional Services		-	0.00%	
58,004	58,004	57,497	58,697	541-3400	Other Services		57,497	-2.04%	
-	-	-	-	541-3450	Other Services - Grounds Maintenance		1,200	100.00%	
384	791	792	765	541-4100	Communication Services		852	11.37%	
18,188	22,751	22,176	24,810	541-4300	Utilities		27,279	9.95%	
2,449	2,075	1,901	1,300	541-4620	Vehicle Repair		1,300	0.00%	
5,970	4,724	9,495	4,130	541-4630	Equipment Repair		4,130	0.00%	
5,310	10,237	-	7,800	541-4650	Grounds Maintenance		-	-100.00%	
1,773	1,664	2,169	1,600	541-5200	Operating Supplies		3,100	93.75%	
11,581	8,238	7,303	7,300	541-5204	Fuel & Oil		7,120	-2.46%	
128	107	43	50	541-5210	Uniform Expense		75	50.00%	
55	-	-	-	541-5231	Computer Hardware/Software		-	0.00%	
102	780	1,143	2,750	541-5233	Tools		2,900	5.45%	
90	185	148	175	541-5234	Safety Supplies/Equipment		175	0.00%	
-	-	3,841	-	541-5250	Operating Supplies - Grounds Maintenance		7,800	100.00%	
-	120	-	50	541-5500	Training		50	0.00%	
\$ 101,307	\$ 109,676	\$ 106,507	\$ 109,426		Total Operating Expenditures		\$ 113,478	3.70%	
					Capital Outlay:				
15,314	-	-	-	541-6355	Landscaping		-	0.00%	
613	21,945	-	-	541-6402	Equipment		-	0.00%	
-	552	-	-	541-6420	Computer Hardware/Software		-	0.00%	
\$ 15,928	\$ 22,497	\$ 18,472	\$ -		Total Capital Outlay		\$ -	0.00%	
\$ 177,757	\$ 194,342	\$ 188,318	\$ 176,258		TOTAL EXPENSES		\$ 184,730	4.81%	
\$ (119,932)	\$ (151,837)	\$ (145,815)	\$ (133,753)		NET REVENUE / (EXPENSE)		\$ (140,956)	5.39%	

RIGHT-OF-WAY

DESCRIPTION

Right-of-Way landscapes and maintains areas along City roadways and rights-of-way. Activities include mowing, edging, litter control, irrigation, and fertilization.



MISSION

Maintain and beautify the City's medians and rights-of-way.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Maintain Tree City Designation

Per Capita Spending for Tree City Designation

	Actual				YTD thru 6/30	Budget	
	2011-12	2012-13	2013-14	214-15		2014-15	2015-16
Per Capita Spending for Tree City Designation	\$2.02	\$1.70	\$1.90	annual measure		\$2.00	\$2.00

- ✓ Contract company to prune up all overhanging trees on all City Roads



FUTURE GOALS (FY17 & FY18)

- ✓ Get annual maintenance contract for tree limbs hanging in the road ways to allow for sanitation trucks, busses, and fire trucks to drive freely.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Relandscape Library grounds
- ✓ Contracted Downtown median and trash maintenance to help beautify the area

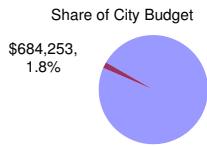
001 GENERAL FUND - 1040 GOLF CLUB

Actual				Budget			
2011-12	2012-13	2013-14	2014-15 Adopted	Council	2015-16 Adopted	% Change	
Revenues:							
745,883	719,205	594,526	669,152	347-5000 Greens Fees	650,000	650,000 -2.86%	
104,897	90,413	11,842	51,295	347-5020 Tournament Fees	51,295	51,295 0.00%	
-	-	67,903	-	347-5025 Tournament Fees - Tax Exempt	-	- 0.00%	
15,837	41,516	55,386	-	347-5099 Complimentary Green Fees	-	- 0.00%	
100,283	101,354	93,208	105,000	347-5100 Membership Fees	100,000	100,000 -4.76%	
603,363	588,325	511,170	542,000	347-5200 Golf Cart Rental	531,000	531,000 -2.03%	
1,638	1,968	1,166	1,800	347-5210 Pull Cart Rental	1,800	1,800 0.00%	
9,477	24,597	40,909	-	347-5299 Complimentary Golf Cart Fees	-	- 0.00%	
79,102	77,848	68,515	68,000	347-5300 Driving Range	67,000	67,000 -1.47%	
68,710	72,849	75,386	73,020	347-5400 Rental and Lease Income - Restaurant & Pro Shop	73,498	73,498 0.66%	
2,610	2,460	2,040	1,800	347-5510 GHIN Handicapping Service	1,920	1,920 6.67%	
18,944	13,689	11,553	3,400	347-5900 League Play	8,300	8,300 144.12%	
-	-	3,840	-	347-5905 League Play - Tax Exempt	-	- 0.00%	
(6)	(141)	(134)	-	347-5920 Cash Over/(Under)	123	123 0.00%	
25,911	24,600	24,600	24,600	362-2010 Rental and Lease Income - Tower	24,600	24,600 0.00%	
-	-	608	-	369-9000 Miscellaneous Revenues	-	- 0.00%	
\$ 1,776,649	\$ 1,758,684	\$ 1,562,519	\$ 1,540,067	TOTAL REVENUES	\$ 1,509,536	-1.98%	
Personal Services:							
14.26	14.26	14.26	13.93	Number of Employees (FTE's)	14.26		
107,463	92,310	88,887	98,219	572-1200 Regular Salaries	101,255	101,255 3.09%	
-	212	108	-	572-1201 Service Awards	-	- 0.00%	
7,651	11,855	-	-	572-1202 Incentive/Merit Pay	-	- 0.00%	
190,680	193,562	183,371	247,630	572-1300 Part-Time Wages	260,110	260,110 5.04%	
156	200	371	-	572-1400 Salaries - Overtime	-	- 0.00%	
18,687	18,198	16,610	21,128	572-2100 FICA Taxes	21,918	21,918 3.74%	
4,371	4,256	3,885	4,556	572-2101 Medicare	5,126	5,126 12.51%	
24,181	26,140	27,865	30,153	572-2200 Retirement Contributions	29,971	29,971 -0.60%	
27	-	-	-	572-2204 Retirement Contributions - DC Plan	-	- 0.00%	
9,333	7,805	7,955	8,224	572-2300 Dental, Life & Health Insurance	8,596	8,596 4.51%	
4,592	4,526	4,372	5,214	572-2400 Worker's Compensation	5,378	5,378 3.14%	
\$ 367,141	\$ 359,064	\$ 333,425	\$ 415,126	Total Personal Services	\$ 432,355	4.15%	
Operating Expenditures:							
33,100	32,338	29,817	38,592	572-3100 Professional Services	42,508	10.15%	
-	1,300	-	-	572-3400 Other Services	-	- 0.00%	
4,277	4,242	3,678	4,160	572-4100 Communication Services	4,160	0.00%	
207	155	207	100	572-4200 Postage	100	0.00%	
72,148	67,744	82,631	78,033	572-4300 Utilities	90,848	16.42%	
122,560	114,442	106,794	110,726	572-4400 Rentals & Leases	110,726	0.00%	
1,448	1,596	1,772	1,621	572-4610 Maintenance Contracts	1,621	0.00%	
40	-	-	-	572-4620 Vehicle Repair	-	- 0.00%	
4,627	3,182	1,804	2,500	572-4630 Equipment Repair	3,000	20.00%	
2,884	3,881	-	-	572-4640 Building Maintenance	-	- 0.00%	
13,284	11,790	-	-	572-4645 Heating/Cooling Repairs	-	- 0.00%	
744	6,460	1,227	14,500	572-4800 Promotional Activities	18,100	24.83%	
25,313	64,993	96,295	-	572-4899 Complimentary Golf Rounds & Carts	-	- 0.00%	
32	-	-	-	572-4903 Sales Tax Expense/Penalty	-	- 0.00%	
113	471	-	-	572-4916 Inventory - Over/(Short)	-	- 0.00%	
1,338	1,438	1,112	1,090	572-5100 Office Supplies	1,090	0.00%	
9,437	13,079	14,778	14,175	572-5200 Operating Supplies	15,875	11.99%	
43	-	1	-	572-5203 Fleet Maintenance Clearing Account	-	- 0.00%	
-	-	(81)	-	572-5204 Fuel & Oil	-	- 0.00%	
-	1,271	632	1,440	572-5210 Uniform Expense	1,440	0.00%	
110	147	219	-	572-5231 Computer Hardware/Software	-	- 0.00%	
-	-	76	-	572-5233 Tools	-	- 0.00%	
-	-	57	-	572-5234 Safety Supplies/Equipment	-	- 0.00%	
2,396	3,126	2,426	2,190	572-5400 Books, Dues & Publications	2,440	11.42%	
\$ 295,071	\$ 331,711	\$ 343,388	\$ 269,127	Total Operating Expenditures	\$ 291,908	8.46%	
Capital Outlay:							
-	-	-	-	572-6214 Building Improvements	-	- 0.00%	
-	-	197	-	572-6310 Improvements Other Than Building	-	- 0.00%	
3,420	1,238	-	-	572-6402 Equipment	-	- 0.00%	
-	1,971	698	-	572-6420 Computer Hardware/Software	-	- 0.00%	
\$ 3,420	\$ 3,209	\$ 896	\$ -	Total Capital Outlay	\$ -	0.00%	
Debt Service:							
41,349	19,900	-	-	Interest Expense	-	- 0.00%	
-	-	452	-	Transfer to Debt Service Fund	1,290	100.00%	
\$ 41,349	\$ 19,900	\$ 452	\$ -	Phone System Lease - year 3 of 6	1,290		
\$ 41,349	\$ 19,900	\$ 452	\$ -	Total Debt Service	\$ 1,290	0.00%	
706,981	713,884	678,161	684,253	TOTAL EXPENSES	725,553	6.04%	

GOLF CLUB

DESCRIPTION

The Golf Club consists of two championship 18-hole golf courses, putting green, driving range, and clubhouse. The club holds many community oriented golf tournaments and promotes a Junior Golf Program every summer with clinics.



MISSION

Provide a quality golf experience to members and visitors through excellent customer service.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Ensure Player Satisfaction

	Actual				Budget	
	2011-12	2012-13	2013-14	YTD thru 6/30 2014-15	2014-15	2015-16
Active Memberships	523	442			550	500
Active Youth Memberships	88	63			95	85
Promote Play During Off-Peak Times						
Rounds Teeing Off Between Noon and 4pm	19,686	20,888			21,000	21,000
% of Rounds Teeing Off Between Noon and 4pm	34%	37%			33%	34%
Marketing Rounds Distributed	439	1883			3360	3280
Marketing Rounds Redeemed	591	1250			1495	1650
Revenues Generated from Marketing Rounds	\$40,511	\$82,218			\$113,000	\$120,000

- ✓ Replace aluminum guard rail around Veranda at Golf Club
- ✓ Replace all 36 tee markers through sponsorship.



FUTURE GOALS (FY17 & FY18)

- ✓ Increase active memberships to 1000.
- ✓ Install covered pavilion to increase revenue through rentals and tournaments.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Successfully replaced 8 greens and 14 other partial replacements at the Pines and Oaks Golf Courses
- ✓ Repainted entire Clubhouse Building

001 GENERAL FUND - 1045 GOLF GROUNDS

Actual				Budget			
2011-12	2012-13	2013-14	2014-15 Adopted			2015-16 Adopted	% Change
Revenues:							
Revenues Shared with Golf Club Operations Division							
\$	-	\$	-	\$	-	\$	0.00%
					TOTAL REVENUES		
\$ 607,281	\$ 591,458	\$ 556,649	\$ 639,641		Total Personal Services	\$ 652,120	1.95%
Personal Services:							
15.75	15.75	15.75	16.25	Number of Employees (FTE's)		15.75	
404,233	393,294	379,516	420,536	572-1200	Regular Salaries	422,338	0.43%
-	53	217	-	572-1201	Service Awards	-	0.00%
9,914	13,178	108	-	572-1202	Incentive/Merit Pay	-	0.00%
15,855	9,117	7,522	25,272	572-1300	Part-Time Wages	37,478	48.30%
738	540	1,853	1,000	572-1400	Salaries - Overtime	1,000	0.00%
3,167	2,696	2,555	3,200	572-1401	Salaries - Overtime Holiday Worked	-	-100.00%
25,698	25,131	23,590	26,634	572-2100	FICA Taxes	27,081	1.68%
6,010	5,877	5,517	5,322	572-2101	Medicare	10,193	91.53%
93,224	92,344	86,766	86,889	572-2200	Retirement Contributions	86,780	-0.13%
714	4,143	5,596	7,428	572-2204	Retirement Contributions - DC Plan	7,539	1.49%
41,474	38,870	37,467	56,825	572-2300	Dental, Life & Health Insurance	53,142	6.48%
6,253	6,216	5,943	6,534	572-2400	Worker's Compensation	6,569	0.54%
\$ 607,281	\$ 591,458	\$ 556,649	\$ 639,641		Total Personal Services	\$ 652,120	1.95%
Operating Expenditures:							
2,224	2,351	5,708	2,304	572-3100	Professional Services	2,304	0.00%
8,585	-	110	-	572-3400	Other Services	150	100.00%
-	-	7,120	-	572-3450	Other Services - Grounds Maintenance	52,550	100.00%
567	545	555	545	572-4100	Communication Services	588	7.89%
8,399	7,035	8,497	9,085	572-4300	Utilities	11,751	29.35%
3,622	5,539	6,369	6,758	572-4400	Rentals & Leases	6,758	0.00%
220	522	797	847	572-4610	Maintenance Contracts	847	0.00%
928	1,768	123	500	572-4620	Vehicle Repair	500	0.00%
46,036	38,594	40,001	31,000	572-4630	Equipment Repair	31,000	0.00%
987	956	-	-	572-4640	Building Maintenance	-	0.00%
-	431	-	-	572-4645	Heating/Cooling Repairs	-	0.00%
279,698	277,567	-	289,625	572-4650	Grounds Maintenance	-	-100.00%
-	-	12	-	572-4916	Inventory Short/Over	-	0.00%
39	29	25	45	572-5100	Office Supplies	45	0.00%
8,184	6,820	4,376	8,000	572-5200	Operating Supplies	7,950	-0.63%
(134)	347	3,923	-	572-5203	Fleet Maintenance Clearing Account	-	0.00%
32,368	31,781	29,752	35,010	572-5204	Fuel & Oil	23,225	-33.66%
2,232	2,862	1,859	2,125	572-5210	Uniform Expense	2,125	0.00%
165	-	219	-	572-5231	Computer Hardware/Software	-	0.00%
2,068	2,429	1,997	2,000	572-5233	Tools	3,000	50.00%
-	74	940	2,125	572-5234	Safety Supplies/Equipment	2,125	0.00%
-	-	289,147	-	572-5250	Operating Supplies - Grounds Maintenance	236,020	100.00%
165	290	115	190	572-5400	Books, Dues & Publications	90	-52.63%
\$ 396,352	\$ 379,939	\$ 401,644	\$ 390,158		Total Operating Expenditures	\$ 381,029	-2.34%
Capital Outlay:							
-	-	-	10,200	572-6300	Improvements Other Than Building	-	-100.00%
23,505	101,232	27,103	38,000	572-6402	Equipment	-	-100.00%
				Replace 2- Heavy Duty Turf Trucksters			
520	-	698	-	572-6420	Computer Hardware/Software	-	0.00%
\$ 24,025	\$ 101,232	\$ 27,801	\$ 48,200		Total Capital Outlay	\$ -	-100.00%
Debt Service:							
-	-	20,411	20,412	581-9121	Transfer to Debt Service Fund	18,453	-9.60%
				2011 Cap Imp Rev Note -Golf Equipment- yr 5 of 5			
				2013A Bank Loan -Fairway Sweep/Vac- yr 3 of 10			
759	765	-	-		Amortization Issuance	-	0.00%
3,196	1,582	-	-		Interest Expense	-	0.00%
\$ 3,955	\$ 2,347	\$ 20,411	\$ 20,412		Total Debt Service	\$ 18,453	-9.60%
1,031,614	1,074,977	1,006,504	1,098,411		TOTAL EXPENSES	1,051,602	-4.26%

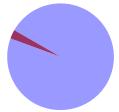
GOLF GROUNDS

DESCRIPTION

The Pines Course offers 18-holes in a challenging layout of over 6,800 yards through a tree-lined, upland pine forest. The Oaks course offers 18-holes over 6,400 yards of narrow fairways lined with oak trees and water hazards.

Share of City Budget

\$1,051,602...



MISSION

Provide a quality golf experience to members and visitors through excellent course maintenance.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Reduce Maintenance Costs

Out-of-Play Areas with Native Plant Material

	Actual				YTD thru 6/30	Budget	
	2011-12	2012-13	2013-14	2014-15		2014-15	2015-16
Out-of-Play Areas with Native Plant Material	10%	15%	10%	15%	15%	15%	15%

- ✓ Continue upgrade of landscaping in Clubhouse Parking Lot Islands
- ✓ Identify and selectively remove trees around green complexes to eliminate shade problems

FUTURE GOALS (FY17 & FY18)

- ✓ Continue our golf cart traffic control program by installing curbing and low split rail fencing in high wear areas
- ✓ Enlarge green & re-grass on hole #7 of the Oaks course.
- ✓ Make #12 and #13 Oaks ponds a natural cord grass retention area.



PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Re-Grassed Greens Holes #1,4,6,7,8,9,&10 on the Pines course
- ✓ Removed large trees to eliminate shade issues on greens, Holes #6 Pines course and #2,3,6, & 12 Oaks course
- ✓ Added new sand trap sand to Holes #2, 7, 13, 18 Oaks Course

Replaced 16"X 40" section of broken up concrete behind #9 Green Oaks Course

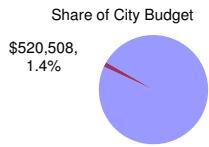
001 GENERAL FUND - 1060 LIBRARY

Actual				Budget			
2011-12	2012-13	2013-14	2014-15 Adopted			2015-16 Adopted	% Change
Revenues:							
76,017	71,441	69,201	70,861	337-7000	Cooperative Funding - Operations	73,596	3.86%
6,875	5,400	5,800	2,410	341-9110	Passport Fees	2,716	12.70%
2,360	2,425	2,005	2,400	347-1000	Library Fees	2,900	20.83%
5,180	5,956	7,004	5,800	347-1010	Photo Copy Revenue	7,200	24.14%
525	550	286	400	347-1210	Rentals - Taxable	400	0.00%
25	175	-	25	347-1220	Rentals - Tax Exempt	25	0.00%
12,183	12,525	12,553	12,000	352-1000	Library Fines	10,700	-10.83%
200	140	306	200	352-1010	Lost Publications	200	0.00%
2,842	3,710	6,105	-	366-1000	Contributions/Donations	-	0.00%
48,866	24,846	11,551	-	389-9600	Approp. from Reserved Fund Bal - Harvey Trust	50,000	100.00%
\$ 155,072	\$ 127,168	\$ 114,810	\$ 94,096	TOTAL REVENUES		\$ 147,737	57.01%
Personal Services:							
8.02	8.02	8.02	7.92	Number of Funded Employees (FTE's)		8.02	
158,433	159,871	162,997	171,514	571-1200	Regular Salaries	174,510	1.75%
-	-	108	-	571-1201	Service Awards	-	0.00%
3,178	6,878	650	-	571-1202	Incentive/Merit Pay	-	0.00%
77,534	76,197	75,238	93,878	571-1300	Part-Time Wages	97,066	3.40%
295	164	70	200	571-1400	Salaries - Overtime	-	-100.00%
14,540	14,761	14,506	16,112	571-2100	FICA Taxes	16,595	3.00%
3,400	3,452	3,392	3,495	571-2101	Medicare	3,881	11.04%
42,181	45,385	48,591	52,655	571-2200	Retirement Contributions	41,330	-21.51%
-	-	-	-	571-2204	Retirement Contributions - DC Plan	1,744	100.00%
9,821	9,967	10,206	10,523	571-2300	Dental, Life & Health Insurance	5,713	-45.71%
701	720	678	753	571-2400	Worker's Compensation	744	-1.22%
\$ 310,083	\$ 317,394	\$ 316,438	\$ 349,132	Total Personal Services		\$ 341,583	-2.16%
Operating Expenditures:							
1,872	8,428	1,916	2,015	571-3100	Professional Services	2,175	7.94%
1,461	2,439	1,477	1,680	571-3400	Other Services	1,491	-11.25%
-	-	425	-	571-3407	Program Instruction	-	0.00%
-	-	-	-	571-3450	Operating Supplies - Grounds Maintenance	1,000	100.00%
-	70	-	1,000	571-4000	Travel and Per Diem	1,000	0.00%
1,680	6,115	1,969	2,114	571-4100	Communication Services	2,114	0.00%
201	533	603	125	571-4200	Postage	125	0.00%
49,750	47,084	52,159	58,569	571-4300	Utilities	64,996	10.97%
11,861	11,861	11,861	11,862	571-4400	Rentals & Leases	11,862	0.00%
4,392	4,519	4,892	4,987	571-4610	Maintenance Contracts	2,949	-40.87%
4,518	21,269	569	-	571-4640	Building Maintenance	-	0.00%
10,737	5,552	-	-	571-4645	Heating/Cooling Repairs	-	0.00%
349	-	-	200	571-4650	Grounds Maintenance	-	-100.00%
1,754	2,021	1,762	1,800	571-5100	Office Supplies	1,800	0.00%
15,927	16,518	14,640	16,680	571-5200	Operating Supplies	21,465	28.69%
1,190	872	754	1,200	571-5207	Program Expense	1,200	0.00%
1,648	605	2,775	-	571-5223	Passport Fee Spending	-	0.00%
772	692	973	-	571-5224	General Donation Spending	-	0.00%
439	-	1,415	-	571-5231	Computer Hardware/Software	-	0.00%
709	675	758	630	571-5400	Books, Dues & Publications	755	19.84%
-	425	-	-	571-5500	Training	200	100.00%
\$ 109,261	\$ 129,679	\$ 98,948	\$ 102,862	Total Operating Expenditures		\$ 113,132	9.98%
Capital Outlay:							
-	-	4,431	-	571-6401	Furniture and Fixtures	-	100.00%
-	3,662	3,993	-	571-6402	Equipment	12,000	100.00%
5,868	3,200	9,081	-	571-6420	Computer Hardware/Software	-	0.00%
27,554	27,993	35,676	33,000	571-6600	Books, Publications & Library Materials (Harvey Trust)	33,000	0.00%
\$ 33,422	\$ 34,855	\$ 53,182	\$ 33,000	Total Capital Outlay		\$ 45,000	36.36%
Debt Service							
22,261	11,346	21,158	21,441	581-9121	Transfer to Debt Service Fund	20,793	-3.02%
2013 Revenue Note -Municipal Facilities Library- yr 3 of 18 Phone System Lease - year 3 of 6							
\$ 22,261	\$ 11,346	\$ 21,158	\$ 21,441	Total Debt Service		\$ 20,793	-3.02%
\$ 475,027	\$ 493,273	\$ 489,725	\$ 506,434	TOTAL EXPENSES		\$ 520,508	2.78%
\$ (319,955)	\$ (366,105)	\$ (374,915)	\$ (412,338)	NET REVENUE / (EXPENSE)		\$ (372,771)	-9.60%

LIBRARY

DESCRIPTION

Library resources include books, newspapers, periodicals, audio tapes, compact discs, and videos. Children's story hours are held weekly; special holiday reading programs and a summer reading program are conducted. Facilities include a history room, 5 individual study rooms, a meeting room for up to 100 people, 16 computer Internet stations for public access, and a spacious children's story time room.



MISSION

Create and foster a comprehensive variety of print and media resources and materials designed to educate and entertain.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Provide Resources to Promote Literacy, Education, & Enrichment

	Actual				Budget	
	2011-12	2012-13	2013-14	YTD thru 6/30 2014-15	2014-15	2015-16
Inventoried Collection Per Citizen	3.7	3.7	3.7	annual measure	3.9	3.7
Circulation per Item	n/a	2%	2	1.2	2.0	2.0
Circulation per Active Borrower (City and Non-City Residents)	1.8	7.3	7.3	4.8	7.3	7.5
City Residents Who Have an Active Library Card	37%	38%	32%	annual measure	34%	36%

- ✓ Streamline the collection and target purchases to high-demand areas in a variety of formats, including electronic.
- ✓ Increase use of the library as a "Third Place" for community enrichment and support of local businesses, schools and organizations to include a Upgrade furnishings in the Adult Reading Area and meeting room as funding allows.

FUTURE GOALS (FY17 & FY18)



- ✓ Re-carpet high use areas of the library as funding allows. Priority areas-- meeting room and story room.
- ✓ Work with the Okaloosa County Public Library Cooperative to improve programming, marketing, and services of the library countywide through more shared programming, partnerships with the school district, and marketing strategies.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

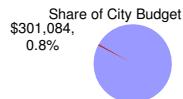
- ✓ Worked with a variety of organizations to provide new learning experiences for citizens. Included the U of F Extension Service, the Downtown Merchants Association, Garnier's Beach Garden Club, NW Florida Astronomy Club, The Homeschool Parents' Group, and Mary Esther
- ✓ Increased the availability and variety of programs for children and adults.
- ✓ Re-purposing space to allow for updated materials and services.
- ✓ Increased adult programming with regular classes offered to teach the public skills on mobile devices and electronic library resources.

001 GENERAL FUND - 1070 MUSEUM

Actual				2014-15				Budget	
2011-12	2012-13	2013-14	Adopted	2014-15	Adopted	2015-16	Adopted	% Change	
1,850	1,325	950	250	341-9110	Passport Fees		250	0.00%	
879	58	29	900	347-2000	Program Revenue		900	0.00%	
25,890	30,215	31,013	27,500	347-3500	Admission Fees		29,000	5.45%	
27,697	26,909	31,238	27,000	347-3510	Merchandise Sales		24,000	-11.11%	
7,974	8,254	7,372	8,200	347-3520	Fees - Tax Exempt		9,800	19.51%	
5,363	1,440	2,545	-	366-1000	Contributions/Donations		-	0.00%	
-	76	104	-	369-9000	Miscellaneous Revenue		-	0.00%	
\$ 69,652	\$ 68,277	\$ 73,251	\$ 63,850	TOTAL REVENUES			\$ 63,950	0.16%	
Personal Services:									
3.60	3.60	3.60	4.10	Number of Funded Employees (FTE's)			4.60		
97,275	98,676	99,292	116,412	573-1200	Regular Salaries		147,652	26.84%	
-	530	-	-	573-1201	Service Awards		-	0.00%	
2,933	3,430	-	-	573-1202	Incentive/Merit Pay		-	0.00%	
13,330	12,238	20,616	24,708	573-1300	Part-Time Wages		15,610	-36.82%	
-	53	15	-	573-1400	Salaries - Overtime		-	0.00%	
6,740	6,842	7,014	8,305	573-2100	FICA Taxes		9,397	13.16%	
1,576	1,600	1,640	1,942	573-2101	Medicare		2,178	12.17%	
19,045	20,383	21,970	26,525	573-2200	Retirement Contributions		34,676	30.73%	
1,904	550	1,363	1,501	573-2204	Retirement Contributions - DC Plan		1,538	2.47%	
18,551	20,189	24,128	24,812	573-2300	Dental, Life & Health Insurance		34,219	37.92%	
212	216	398	543	573-2400	Worker's Compensation		566	4.18%	
\$ 161,567	\$ 164,706	\$ 176,435	\$ 204,747	Total Personal Services			\$ 245,836	20.07%	
Operating Expenditures:									
1,366	1,580	1,878	1,730	573-3100	Professional Services		1,930	11.56%	
-	-	709	800	573-3400	Other Services		300	-62.50%	
837	1,112	1,002	1,115	573-4100	Communication Services		1,115	0.00%	
181	275	157	200	573-4200	Postage		200	0.00%	
14,096	12,660	14,868	17,248	573-4300	Utilities		17,281	0.19%	
1,257	1,257	2,402	1,257	573-4400	Rentals & Leases		1,257	0.00%	
1,672	2,001	2,171	2,175	573-4610	Maintenance Contracts		2,175	0.00%	
-	79	43	100	573-4630	Equipment Repair		100	0.00%	
5,723	4,974	-	1,000	573-4640	Building Maintenance		4,250	325.00%	
-	5,514	-	-	573-4645	Heating/Cooling Repairs		-	0.00%	
460	1,248	-	3,450	573-4650	Grounds Maintenance		-	-100.00%	
1,145	1,216	954	1,700	573-4700	Printing & Binding		1,300	-23.53%	
2,214	1,915	2,015	2,500	573-4800	Promotional Activities		2,500	0.00%	
1,109	1,229	824	1,490	573-5100	Office Supplies		1,490	0.00%	
557	959	1,940	750	573-5200	Operating Supplies		1,200	60.00%	
-	-	3	-	573-5204	Fuel & Oil		100	100.00%	
13,535	12,456	16,098	14,000	573-5205	Goods For Resale		14,000	0.00%	
74	30	-	350	573-5207	Program Expense		550	57.14%	
-	136	68	150	573-5210	Uniform Expense		200	33.33%	
775	871	909	1,650	573-5215	Exhibit / Collection Supplies		1,035	-37.27%	
205	1	644	-	573-5223	Passport Fee Spending		-	0.00%	
385	423	191	-	573-5224	General Donation Spending		-	0.00%	
900	216	1,144	-	573-5225	Fundraising Spending		-	0.00%	
219	-	539	-	573-5231	Computer Hardware/Software		-	0.00%	
-	-	3,799	-	573-5250	Operating Supplies - Grounds Maintenance		3,150	100.00%	
445	445	445	915	573-5400	Books, Dues & Publications		975	6.56%	
-	-	-	140	573-5500	Training		140	0.00%	
\$ 47,154	\$ 50,596	\$ 52,803	\$ 52,720	Total Operating Expenditures			\$ 55,248	4.80%	
Capital Outlay:									
-	3,862	-	-	573-6214	Building Improvements		-	0.00%	
2,867	-	-	-	573-6402	Equipment		-	0.00%	
520	1,378	1,396	-	573-6420	Computer Hardware/Software		-	0.00%	
\$ 3,387	\$ 5,240	\$ 1,396	\$ -	Total Capital Outlay			\$ -	0.00%	
\$ 212,108	\$ 220,542	\$ 230,634	\$ 257,467	TOTAL EXPENSES			\$ 301,084	16.94%	
\$ (142,455)	\$ (152,266)	\$ (157,384)	\$ (193,617)	NET REVENUE / (EXPENSE)			\$ (237,134)	22.48%	

MUSEUM

DESCRIPTION



The Indian Temple Mound Museum was the first museum in Florida owned and operated by a municipality and is recognized for having one of the finest collections of prehistoric ceramics in the Southeast United States. Historic structures such as the Camp Walton Schoolhouse and Garnier Post Office Museums are fine examples of Northwest Florida history and house artifacts that relay the story of early Camp Walton. The Civil War Exhibits Building interprets the First Florida Militia and their activities while stationed at what we today call The Fort Walton Landing.

MISSION

Share 14,000 years of Fort Walton culture and history through stewardship, education and interpretation of its prehistoric and historic collections. estimate

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)	Actual				Budget	
	2011-12	2012-13	2013-14	YTD thru 6/30	2014-15	2015-16
Share Community History With Public						
Visitors Per General Visitation Hour of Operation	5.7	6.0	5.7	5.7	5.7	5.7
Educational Programming Visitors During Non-General Visitation Hours	4,433	4,266	3,985	3,271	4,200	4,200
Outreach Programming Visitors During Non-General Visitation Hours	7,778	8,700	5,575	6,930	6,000	6,000
City Savings from Volunteer Assistance	\$42,958	\$28,562	\$30,510	\$19,313	\$25,000	\$25,000

- ✓ Continue to improve public access to museum properties and downtown entertainment district.
- ✓ Provide event and activity programming to increase visitation to and public awareness of Heritage Park.
- ✓ Provide 2015 summer exhibit in partnership with Friends of the Museums entitled "Pirates: the Last Scourge of the Gulf". Provide 2016 summer exhibit in partnership with Okaloosa County Tourist Development Center entitled "Obscured by Time: The Magic Of Florida".
- ✓ Introduce Scouting Saturdays to work with Boy and Girl Scouts in the completion of badge work relating to Archaeology, Native Americans and the Civil War.



FUTURE GOALS (FY17 & FY18)

- ✓ Complete NAGPRA process for 8OK6M (Fort Walton Temple Mound) archaeological site from filing to certification.
- ✓ Replace steps leading to observation deck atop Fort Walton Temple Mound.
- ✓ Create parking areas accessible to school buses, RVs and shuttle buses for improved public access to facilities.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Continued and increased training on museum programs, collections care, customer service and exhibits to museum staff and docents. This training will continue on a monthly basis.
- ✓ Honored 37 volunteers with certificates during the year for their dedicated service. Volunteer hours exceeded 3,500 hours with over 50 active volunteers. Museum is increasing the use of a trained museum volunteer corps as Friends of the Museums winds down their commitment of manpower allocation.
- ✓ Continued Community Involvement: Museum provides activities such as Haunted History Ghost Tours which allow nearly 150 community individuals to share our local history. Museum partnership with Emerald Coast Archaeology Society allows visitors to view excavations and provides 4-6 guest lectures on archaeology subjects throughout the year. Museum partnership with Thunderbird Honor Guard strengthens ties to the Native American community and provides access to cultural demonstrations during the year. Museum partnership with Reeds Raiders at Bowlegs in defense of the City increases public awareness of museum activities and raises awareness that history can be fun. Museum partnership with Musical Echoes provides cultural and arts festival to general public which increases awareness and strengthens Native American commitment to the mound and museum. Museum Partnership with Friends of the Museums provided educational and recreational programming that included Zombie Walk, Native American Day Open House and Camp Walton Christmas Open House which afforded locals ability to enjoy free days. Museum partnership with GFWC Fort Walton Beach Woman's Club provided Pottery Expo Youth Art Competition which allowed Okaloosa County School students to compete in artistic competition.



- Continued Public Awareness Campaign: The Indian Temple Mound Museum seeks out advertising opportunities and has been on various websites, Facebook, blogs, NWF Daily News, Emerald Coast Magazine, Visit Florida, FWB Chamber of Commerce, the Four Points Sheraton in-room compendium of things to do and see, 105.5 "The Wolf" and WYZB FM, WUWF's "Unearthing Pensacola" segments, and WEAR ABC Channel 3. The museums were able to display their events on various Lamar advertising boards which has increased visibility. Local organizational newsletters increase awareness, promote activities and show the accomplishments of the museums and their partners. These include Florida Public Archaeology Network (Pensacola), Baker Block News (Baker), Panhandle Historic Preservation Alliance News (reaches all panhandle), Emerald Coast Archaeology Society (OK County), Heritage News (Niceville); GWFC Our Voice Florida Woman's Club newsletter (OK County), Genealogical Society of Okaloosa County, and FOM Newsletter (various counties and states).

- ✓ Completed exhibit renovations inside Indian Temple Mound Museum and completed plant identification pathway around the mound.

- ✓ Introduction of new programming activities designed to match State Standards for Civil War education and attract older grades field trips to museum.

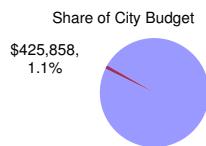
001 GENERAL FUND - 1080 CEMETERY

Actual				2014-15		Budget		
2011-12	2012-13	2013-14	Adopted			2015-16	%	
						Adopted	Change	
Revenues:								
189,090	192,630	143,150	180,000	343-8000	Sale of Lots	183,000	1.67%	
23,215	3,885	14,545	8,000	343-8100	Crypt Sales	8,000	0.00%	
9,120	10,635	15,455	9,000	343-8200	Niche Sales	9,000	0.00%	
9,900	8,295	4,175	8,000	343-8300	Weekend/Holidays Interments	8,000	0.00%	
184,690	152,345	179,150	175,000	343-8400	Openings/Closings	175,000	0.00%	
1,032	2,228	2,536	-	343-8500	Transfer Fees	-	0.00%	
21,486	3,290	-	-	381-2400	Transfer from Beal Memorial Cemetery Fund	68,336	100.00%	
\$ 438,533	\$ 373,308	\$ 359,011	\$ 380,000	TOTAL REVENUES		\$ 451,336	18.77%	
Personal Services:								
3.00	3.00	3.00	3.00	Number of Funded Employees (FTE's)		3.00		
87,133	87,808	89,455	93,269	539-1200	Regular Salaries	96,566	3.53%	
-	212	-	-	539-1201	Service Awards	-	0.00%	
1,153	3,174	-	-	539-1202	Incentive/Merit Pay	-	0.00%	
1,014	192	447	500	539-1400	Salaries - Overtime	500	0.00%	
288	35	25	100	539-1401	Salaries - Overtime Holiday Worked	100	0.00%	
4,905	5,008	4,906	5,058	539-2100	FICA Taxes	5,269	4.16%	
1,147	1,171	1,147	1,183	539-2101	Medicare	1,232	4.17%	
23,394	24,958	26,783	28,633	539-2200	Retirement Contributions	28,584	-0.17%	
22,905	23,300	23,730	24,547	539-2300	Dental, Life & Health Insurance	25,651	4.50%	
4,449	5,068	4,894	4,907	539-2400	Worker's Compensation	5,030	2.51%	
\$ 146,388	\$ 150,926	\$ 151,388	\$ 158,198	Total Personal Services		\$ 162,932	2.99%	
Operating Expenditures:								
862	948	948	950	539-3100	Professional Services	950	0.00%	
71,940	54,375	56,930	60,000	539-3400	Other Services	60,000	0.00%	
2,350	-	-	-	539-3450	Other Services - Grounds Maintenance	-	0.00%	
882	925	855	870	539-4100	Communication Services	870	0.00%	
53,059	57,191	64,721	65,205	539-4300	Utilities	76,145	16.78%	
191	56	42	60	539-4400	Rentals & Leases	60	0.00%	
240	627	615	655	539-4610	Maintenance Contracts	655	0.00%	
3,950	1,248	2,769	1,850	539-4630	Equipment Repair	1,850	0.00%	
2,350	-	-	-	539-4640	Building Maintenance	-	0.00%	
6,034	14,019	-	12,825	539-4650	Grounds Maintenance	-	-100.00%	
5,050	18,275	15,480	-	539-4980	Repurchase Cemetery Lots	-	0.00%	
1,665	2,340	518	1,875	539-5200	Operating Supplies	2,075	10.67%	
1,585	1,726	1,325	1,381	539-5204	Fuel & Oil	1,532	10.89%	
341	235	150	150	539-5210	Uniform Expense	150	0.00%	
55	-	211	-	539-5231	Computer Hardware/Software	-	0.00%	
448	74	509	850	539-5233	Tools	800	-5.88%	
181	37	220	525	539-5234	Safety Supplies/Equipment	525	0.00%	
-	-	12,022	-	539-5250	Operating Supplies - Grounds Maintenance	12,675	100.00%	
-	40	-	40	539-5500	Training	40	0.00%	
\$ 151,183	\$ 152,116	\$ 157,315	\$ 147,236	Total Operating Expenditures		\$ 158,326	7.53%	
Capital Outlay:								
11,488	-	-	-	539-6214	Building Improvements	45,000	100.00%	
2,241	-	-	-	539-6355	Landscaping & Fences	4,000	100.00%	
4,575	677	-	-	539-6402	Equipment	19,000	100.00%	
-	552	-	-	539-6420	Computer Hardware/Software	-	0.00%	
\$ 18,304	\$ 1,229	\$ -	\$ -	Total Capital Outlay		\$ 68,000	0.00%	
Interfund Transfers:								
37,818	38,526	20,869	36,000	581-9162	Transfer to Beal Memorial Perpetual Care Fund Lot Sales - 20% of revenues	36,600	1.67%	
\$ 37,818	\$ 38,526	\$ 20,869	\$ 36,000	Total Interfund Transfers		\$ 36,600	1.67%	
\$ 353,693	\$ 342,797	\$ 329,572	\$ 341,434	TOTAL EXPENSES		\$ 425,858	24.73%	
\$ 84,840	\$ 30,511	\$ 29,439	\$ 38,566	NET REVENUE / (EXPENSE)		\$ 25,478	-33.94%	

CEMETERY

DESCRIPTION

Cemetery staff is responsible for the sale of plots, niches, and mausoleum spaces; grounds maintenance; and supervision of funerals at the City's two cemeteries – Beal Memorial Cemetery and Brooks Cemetery.



MISSION

Provide a well-maintained and peaceful resting place of burial.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Provide a Well-Maintained Resting Place of Burial

Cemetery Grounds with Turf in Good Condition

	Actual				YTD thru 6/30	Budget	
	2011-12	2012-13	2013-14	2014-15	2014-15	2015-16	
Cemetery Grounds with Turf in Good Condition	80%	90%	86%	90%	90%	95%	

- ✓ Install Roadway between storage facilities.
- ✓ Stamp additional area in Hope Section.
- ✓ Repair worn doors in niche wall.



FUTURE GOALS (FY17 & FY18)

- ✓ Research plot location software to ensure the quality of cemetery services.
- ✓ Develop a sod farm in open area of cemetery for use for newly dug graves.
- ✓ Install central control system for irrigation.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

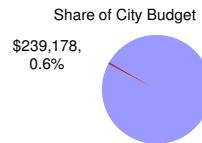
- ✓ Planted 5 Oak trees and 5 Crape Myrtle trees in the new Hope Section addition.



001 GENERAL FUND - 1200 ENGINEERING SERVICES

Actual							Budget		
2011-12	2012-13	2013-14	2014-15 Adopted				2015-16 Adopted	% Change	
3,060	3,200	3,200	3,100	341-3001	Overhead Banner Installation Fee		3,300	6.45%	
26	59	-	-	341-9310	Engineering Drawings		-	0.00%	
-	1,930	1,630	-	366-1000	Contributions/Donations		-	0.00%	
\$ 3,086	\$ 5,189	\$ 4,830	\$ 3,100		TOTAL REVENUES		\$ 3,300	100.00%	
Revenues:									
5.00	5.00	5.00	4.00		Personal Services:				
89,206	79,302	82,282	82,217	541-1100	<i>Number of Funded Employees (FTE's)</i>	3.00			
163,182	156,555	118,911	122,341	541-1200	Executive Salaries	84,256	2.48%		
-	-	54	-	541-1201	Regular Salaries	71,627	-41.45%		
2,678	3,839	-	-	541-1202	Service Awards	-	0.00%		
-	31	900	250	541-1400	Incentive/Merit Pay	-	0.00%		
15,203	14,187	11,889	11,994	541-2100	Overtime	250	0.00%		
3,556	3,318	2,754	2,805	541-2101	FICA Taxes	9,001	-24.96%		
66,964	36,005	16,911	17,775	541-2200	Medicare	2,105	-24.96%		
-	7,303	9,537	9,690	541-2204	Retirement Contributions	1,479	-91.68%		
23,301	35,070	28,640	29,587	541-2300	Retirement Contributions - DC Plan	9,948	2.66%		
447	458	356	348	541-2400	Dental, Life & Health Insurance	21,590	-27.03%		
\$ 364,536	\$ 336,067	\$ 272,234	\$ 277,007		Total Personal Services	\$ 200,505	-27.62%		
Operating Expenditures:									
8,082	6,001	5,326	5,755	541-3100	Professional Services	5,816	1.06%		
-	-	-	90	541-3400	Other Services	-	-100.00%		
-	89	80	800	541-4000	Travel and Per Diem	2,297	187.13%		
3,101	5,070	1,947	2,952	541-4100	Communication Services	1,404	-52.44%		
5,926	6,436	7,038	6,880	541-4200	Postage	6,565	-4.58%		
12,862	7,080	6,359	6,360	541-4400	Rentals & Leases	6,360	0.00%		
-	2,200	2,200	3,600	541-4610	Maintenance Contracts	4,100	13.89%		
-	-	-	-	541-4620	Vehicle Repair	125	100.00%		
-	-	450	600	541-4630	Equipment Repair	600	0.00%		
107	80	99	1,100	541-4700	Printing & Binding	-	-100.00%		
-	525	-	-	541-4915	Legal Advertisements	-	0.00%		
6,147	6,210	4,278	6,930	541-5100	Office Supplies	7,055	1.80%		
465	369	449	125	541-5200	Operating Supplies	500	300.00%		
-	-	-	250	541-5204	Fuel & Oil	393	57.38%		
255	91	-	400	541-5210	Uniform Expense	300	-25.00%		
-	320	2,210	-	541-5223	Earth Day	-	0.00%		
505	-	696	-	541-5231	Computer Hardware/Software	-	0.00%		
-	26	-	170	541-5234	Safety Supplies/Equipment	85	-50.00%		
174	-	256	175	541-5400	Books, Dues & Publications	185	5.71%		
-	349	423	350	541-5500	Training	1,967	462.00%		
\$ 37,624	\$ 34,846	\$ 31,811	\$ 36,537		Total Operating Expenditures	\$ 37,752	3.33%		
Capital Outlay:									
630	630	698	-	541-6420	Computer Hardware/Software	-	0.00%		
\$ 630	\$ 630	\$ 698	\$ -		Total Capital Outlay	\$ -	0.00%		
Debt Service									
-	-	901	850	581-9121	Transfer to Debt Service Fund	921	8.35%		
-	-	-	-	-	Phone System Lease - year 3 of 6	-	-		
\$ -	\$ -	\$ 901	\$ 850		Total Debt Service	\$ 921	8.35%		
\$ 402,791	\$ 371,543	\$ 305,644	\$ 314,394		TOTAL EXPENSES	\$ 239,178	-23.92%		
\$ (399,704)	\$ (366,354)	\$ (300,814)	\$ (311,294)		NET REVENUE / (EXPENSE)	\$ (235,878)	-24.23%		

ENGINEERING SERVICES



DESCRIPTION

Engineering maintains GIS data, reviews all site plans, subdivision plans, and as-built drawings for compliance with City codes and outside agency requirements; provides survey and design data for street, sidewalk, water, sewer, and stormwater projects; and prepares maps for internal use, annexation, Comprehensive Plan amendments and newspaper ads.

MISSION

Provide high quality, timely, and cost effective services in all facets of operations.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Maintain and Further Develop GIS System to Track & Monitor City Assets

	Actual	YTD thru 6/30		Budget		
	2011-12	2012-13	2013-14	2014-15	2014-15	
					2015-16	
Street Data Accurately Entered in GIS - Changes and additions implemented	95%	100%	100%	annual measure	100%	100%
Water Features Accurately Entered in GIS - Changes and additions implemented	70%	100%	100%	annual measure	100%	100%
Sanitary Sewer Features Accurately Entered in GIS - Changes and additions implemented	60%	82%	85%	annual measure	100%	100%
Stormwater Features Accurately Entered in GIS - Changes and additions implemented	100%	100%	100%	annual measure	100%	100%

- ✓ Maintain and keep an extensive GIS geodatabase with information from as-builts and utility work orders.
- ✓ Continue to develop and expand the GIS Web Map for public use via the internet and for employee use via the intranet.
- ✓ Create construction plans for street, sidewalk, water, sewer and stormwater projects on time, as requested by the City Engineer. Create other drawings as needed by other Departments of the City.
- ✓ Perform extensive street light survey every six (6) months in order to keep an accurate database.
- ✓ Review site plans and building permits as required for developments within the City.

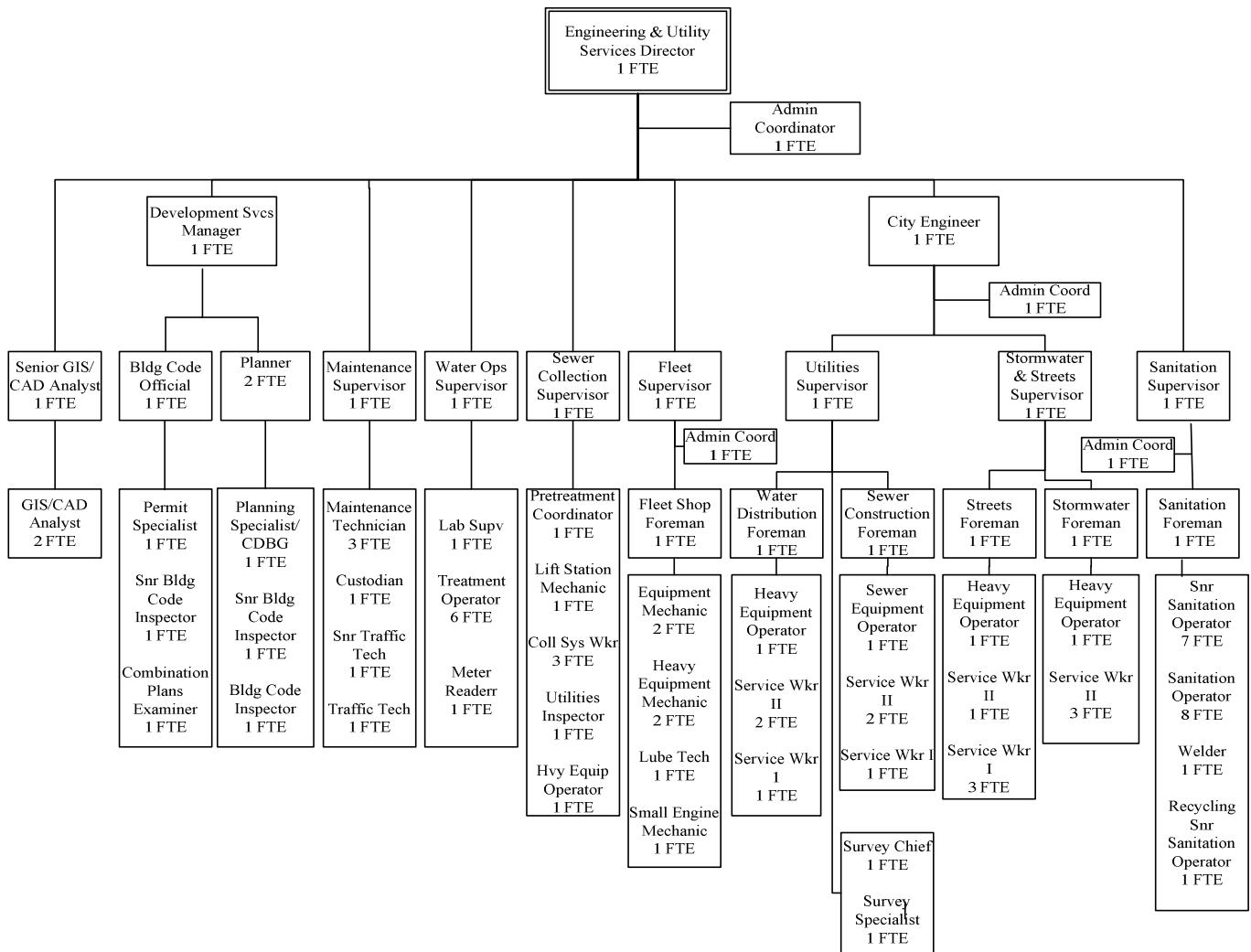


FUTURE GOALS (FY17 & FY18)

- ✓ Continue mapping City infrastructure in GIS with a strong emphasis on disaster preparedness and recovery and performing duties more efficiently. Conduct annual disaster recovery exercise.
- ✓ Expand the use of GIS users internally and externally.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

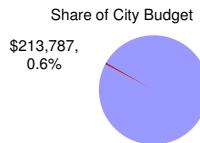
- ✓ Kept the GIS database for the City's water and sewer infrastructure up to date. Performed disaster preparedness exercise.
- ✓ Developed and implemented new web map for use in the field by Utility personnel. This map provided improved performance and user experience.
- ✓ Performed annual FEMA CRS recertification, which provides a flood insurance discount of 20% to our citizens in the special flood hazard areas. FEMA CRS Program will be assigned to the Development Services Manager beginning in FY 2016.
- ✓ Continued to improve GIS Web Map Application for all City employees on the City intranet. Completed ten (10) days of GIS training.



001 GENERAL FUND - 1205 PLANNING & ZONING

Actual						Budget		
2011-12	2012-13	2013-14	2014-15 Adopted			2015-16 Adopted	% Change	
12,361	10,035	7,209	13,500	329-1001	Zoning/Variances Fees	13,500	0.00%	
2,391	16,568	1,529	4,300	329-2000	Zoning Site Plan Review	4,300	0.00%	
\$ 14,752	\$ 26,602	\$ 8,738	\$ 17,800		TOTAL REVENUES	\$ 17,800	0.00%	
Revenues:								
1.00	2.00	2.00	2.00		Personal Services:			
-	-	54	-	515-1201	<i>Number of Funded Employees (FTE's)</i>	3.00		
793	1,537	-	-	515-1202	Service Awards	-	0.00%	
-	10	13	150	515-1400	Incentive/Merit Pay	-	0.00%	
2,596	3,955	3,559	4,285	515-2100	Overtime	150	0.00%	
607	925	859	1,002	515-2101	FICA Taxes	7,043	64.37%	
-	-	-	-	515-2101	Medicare	1,647	64.36%	
2,103	2,439	3,187	3,712	515-2200	Retirement Contributions	18,430	100.00%	
4,139	4,596	11,094	12,982	515-2204	Retirement Contributions - DC Plan	3,205	-13.66%	
26	76	103	116	515-2300	Dental, Life & Health Insurance	29,220	125.07%	
-	-	-	(5,887)	515-2400	Worker's Compensation	191	64.29%	
-	(5,764)	-	(5,887)	515-1296	Salary Allocation Reimb from FBC Fund	(6,779)	15.15%	
\$ 52,916	\$ 71,839	\$ 82,671	\$ 84,718	515-1297	Salary Allocation Reimb from CDBG Fund	(6,779)	15.15%	
					Total Personal Services	\$ 172,685	103.84%	
Operating Expenditures:								
16,479	9,418	9,694	34,895	515-3100	Professional Services	33,094	-5.16%	
-	-	-	-	515-3400	Other Services	90	100.00%	
902	1,194	949	1,100	515-4000	Travel and Per Diem	1,091	-0.82%	
438	1,426	370	414	515-4100	Communication Services	957	131.16%	
-	-	-	-	515-4200	Postage	757	100.00%	
621	1,039	1,009	700	515-4700	Printing & Binding	1,900	171.43%	
-	28	174	500	515-5100	Office Supplies	500	0.00%	
99	142	60	-	515-5200	Operating Supplies	125	100.00%	
-	95	97	100	515-5210	Uniform Expense	400	300.00%	
271	-	-	-	515-5231	Computer Hardware/Software	665	100.00%	
485	366	331	345	515-5400	Books, Dues & Publications	380	10.14%	
85	979	723	575	515-5500	Training	775	34.78%	
\$ 19,380	\$ 14,686	\$ 13,408	\$ 38,629		Total Operating Expenditures	\$ 40,734	5.45%	
Capital Outlay:								
2,995	-	-	-	515-6402	Equipment	-	0.00%	
-	552	-	-	515-6420	Computer Hardware/Software	-	0.00%	
\$ 2,995	\$ 552	\$ -	\$ -		Total Capital Outlay	\$ -	0.00%	
Debt Service								
-	-	409	425	581-9121	Transfer to Debt Service Fund	368	-13.41%	
\$ -	\$ -	\$ 409	\$ 425		Phone System Lease - year 3 of 6			
					Total Debt Service	\$ 368	-13.41%	
\$ 75,291	\$ 87,077	\$ 96,488	\$ 123,772		TOTAL EXPENSES	\$ 213,787	72.73%	
\$ (60,539)	\$ (60,475)	\$ (87,750)	\$ (105,972)		NET REVENUE / (EXPENSE)	\$ (195,987)	84.94%	

PLANNING & ZONING



DESCRIPTION

Planning is responsible for sustainable growth and development in Fort Walton Beach, ensuring implementation of the Comprehensive Plan, and compliance with the Land Development Code. Staff facilitates and serves on various boards and committees.

MISSION

Foster sustainable development by providing professional and technical services to City Council, citizen boards, property owners, and businesses in order to promote high quality of life and prosperity for the citizens of Fort Walton Beach.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Reduce Commercial & Industrial Vacancies

	Actual	YTD thru 6/30	Budget			
	2011-12	2012-13	2013-14	2014-15	2014-15	2015-16
Vacant Parcels - Commerce & Technology Park	43	16	n/a	n/a	n/a	n/a
Vacant Parcels - CRA	192	149	n/a	n/a	n/a	n/a

Increase Development Activity Citywide

(Net) New Business Openings	n/a	n/a	69	0	40	40
New Developments Approved	n/a	n/a	9	0	15	15
Parcels Annexed into the City	n/a	n/a	1	0	1	1
Population Increase	n/a	n/a	0.0%	annual measure	1.5%	1.5%

- ✓ Ensure the effectiveness and efficiency of City codes and regulations by updating the City Code of Ordinances.
- ✓ Plan for a comprehensive multi-modal transportation system by updating the Inventory of Sidewalks map.



FUTURE GOALS (FY17 & FY18)

- ✓ Promote sustainable economic growth through the use of efficient business and development review services.
- ✓ Plan for and implement a reliable, efficient, and pedestrian-friendly transportation network in the City.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Updated sections of the City Land Development Code to increase effectiveness and efficiency.
- ✓ Rezoned and amended future land use designation of approximately 65.24 acres in the City to provide consistency with existing land use and

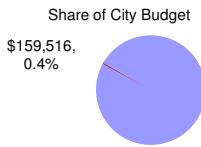
001 GENERAL FUND - 1217 CODE ENFORCEMENT

Actual					2014-15		Budget	
2011-12	2012-13	2013-14	Adopted		2015-16	2015-16	%	
					Adopted	Adopted	Change	
	103,603	19,227	24,000	354-1000	Code Enforcement - Fines	30,000	25.00%	
10,000	6,825	12,025	7,500	354-1010	Code Enforcement - Fees	7,500	0.00%	
\$ 10,000	\$ 110,428	\$ 31,252	\$ 31,500		TOTAL REVENUES	\$ 37,500	19.05%	
Revenues:								
2.00	2.00	2.00	2.00		Personal Services:			
91,344	91,526	93,620	94,809	529-1200	Number of Funded Employees (FTE's)	2.00		
1,556	1,643	-	-	529-1202	Regular Salaries	97,160	2.48%	
194	-	103	150	529-1400	Incentive/Merit Pay	-	0.00%	
5,495	5,494	5,524	5,568	529-2100	Overtime	150	0.00%	
1,285	1,285	1,292	1,302	529-2101	FICA Taxes	5,699	2.34%	
24,251	26,140	27,770	29,106	529-2200	Medicare	1,333	2.34%	
13,360	13,604	13,840	14,315	529-2300	Retirement Contributions	28,759	-1.19%	
1,855	1,894	1,854	1,811	529-2400	Dental, Life & Health Insurance	14,948	4.42%	
\$ 139,340	\$ 141,586	\$ 144,002	\$ 147,062		Worker's Compensation	1,720	-5.01%	
					Total Personal Services	\$ 149,768	1.84%	
Operating Expenditures:								
2,665	2,747	2,837	2,893	529-3100	Professional Services	2,951	2.00%	
-	-	-	2,000	529-3101	Legal Services	2,000	0.00%	
2,846	-	-	500	529-3400	Other Services	500	0.00%	
765	898	1,766	1,100	529-4000	Travel and Per Diem	1,105	0.45%	
1,325	1,945	855	924	529-4100	Communication Services	858	-7.14%	
604	830	35	200	529-4620	Vehicle Repair	200	0.00%	
-	-	149	40	529-5200	Operating Supplies	93	132.50%	
1,651	1,425	1,195	1,191	529-5204	Fuel & Oil	913	-23.36%	
542	-	-	-	529-5231	Computer Hardware/Software	300	100.00%	
70	40	180	110	529-5400	Books, Dues & Publications	110	0.00%	
435	340	795	700	529-5500	Training	350	-50.00%	
\$ 10,902	\$ 8,225	\$ 7,812	\$ 9,658		Total Operating Expenditures	\$ 9,380	-2.88%	
Capital Outlay:								
1,041	-	-	-	529-6420	Computer Hardware/Software	-	0.00%	
\$ 1,041	\$ -	\$ -	\$ -		Total Capital Outlay	\$ -	0.00%	
Debt Service								
-	-	409	425	581-9121	Transfer to Debt Service Fund	368	-13.41%	
					Phone System Lease - year 3 of 6			
\$ -	\$ -	\$ 409	\$ 425		Total Debt Service	\$ 368	-13.41%	
\$ 151,283	\$ 149,811	\$ 152,224	\$ 157,144		TOTAL EXPENSES	\$ 159,516	1.51%	
\$ (141,283)	\$ (39,384)	\$ (120,971)	\$ (125,644)		NET REVENUE / (EXPENSE)	\$ (122,016)	-2.89%	

CODE ENFORCEMENT

DESCRIPTION

Code Enforcement routinely inspects properties for code violations and responds to citizen complaints regarding code, zoning, or land use violations.



MISSION

Ensure adherence to the City's Code of Ordinances and achieve a high complaint resolution rate.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)	Actual				YTD thru 6/30 2014-15	Budget	
	2011-12	2012-13	2013-14	2014-15		2014-15	2015-16
Implement Nuisance Abatement Program							
Number of Derelict Properties Brought Into Compliance - CRA	3	4	2	1		2	2
Number of Derelict Properties Brought Into Compliance - non-CRA	1	1	1	0		1	1

- ✓ Rewrite the Code Enforcement S.O.P. to bring it in line with the newly adopted Mitigation Procedures and the newly adopted Code

FUTURE GOALS (FY17 & FY18)

- ✓ Implement new policy and procedures for the resolution of liens and orders issued by the Code Enforcement Board.



PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Maintained a 98% code case compliance ratio without the need for Code Enforcement Board action.
- ✓ Streamline and modernize the Code Enforcement process by evaluating operational ordinances and revising where necessary.

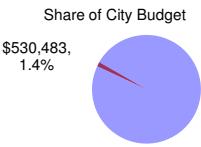
001 GENERAL FUND - 1220 FLEET

Actual					Budget		
2011-12	2012-13	2013-14	2014-15 Adopted		2015-16 Adopted	% Change	
914	779	736	700	365-1010	Sale of Used Oil		
\$ 914	\$ 779	\$ 736	\$ 700		TOTAL REVENUES	\$ 700	
						0.00%	
8.75	8.88	9.00	9.00		Personal Services:		
241,237	253,135	241,976	274,017	519-1200	Number of Funded Employees (FTE's)	9.00	
-	-	217	-	519-1201	Regular Salaries	296,000	
5,214	9,050	-	-	519-1202	Service Awards	-	
15,640	5,525	-	-	519-1300	Incentive/Merit Pay	0.00%	
59	558	1,387	250	519-1400	Part-Time Wages	-	
-	119	-	-	519-1401	Salaries - Overtime	1,500	
14,945	16,959	13,993	15,535	519-2100	Salaries - Overtime Holiday Worked	500.00%	
3,496	3,966	3,273	3,318	519-2101	FICA Taxes	15,995	
64,353	68,442	48,558	46,359	519-2200	Medicare	3,741	
-	730	2,673	6,150	519-2204	Retirement Contributions	49,292	
25,884	26,171	38,621	72,881	519-2300	Retirement Contributions - DC Plan	7,497	
5,657	5,625	5,040	5,328	519-2400	Dental, Life & Health Insurance	63,894	
\$ 376,484	\$ 390,280	\$ 355,736	\$ 423,838		Worker's Compensation	8.98%	
					Total Personal Services	\$ 443,725	
						4.69%	
6,463	6,671	6,857	7,002	519-3100	Operating Expenditures:		
3,653	1,380	350	2,030	519-3400	Professional Services	8,253	
-	52	59	100	519-4000	Other Services	2,030	
1,733	2,874	1,376	1,490	519-4100	Travel and Per Diem	0.00%	
19,413	20,443	24,175	26,917	519-4300	Communication Services	1,438	
-	-	-	-	519-4400	Utilities	31,867	
983	243	1,315	1,255	519-4610	Rentals & Leases	100	
535	2,065	1,614	520	519-4620	Maintenance Contracts	649	
2,216	673	273	1,000	519-4630	Vehicle Repair	847	
2,591	1,030	2,767	12,650	519-4640	Equipment Repair	520	
178	3,409	-	-	519-4645	Building Maintenance	2,500	
35,067	10,148	11,169	11,650	519-5200	Heating/Cooling Repairs	11,515	
1,984	2,400	1,737	-	519-5203	Operating Supplies	-8.97%	
2,444	2,387	1,844	1,960	519-5204	Fleet Maintenance Clearing Account	0.00%	
1,529	1,537	726	1,080	519-5210	Fuel & Oil	11,650	
219	438	-	979	519-5231	Uniform Expense	2,193	
-	759	699	810	519-5233	Computer Hardware/Software	0.00%	
83	97	580	1,080	519-5234	Tools	1,080	
-	1,139	1,577	2,288	519-5500	Safety Supplies/Equipment	1,000	
\$ 79,092	\$ 57,746	\$ 57,116	\$ 72,811		Training	-100.00%	
					Total Operating Expenditures	\$ 78,021	
						7.16%	
2,224	7,429	11,486	27,500	519-6402	Capital Outlay:		
520	552	-	-	519-6420	Equipment	8,000	
\$ 2,745	\$ 7,981	\$ 11,486	\$ 27,500		Computer Hardware/Software	-70.91%	
					Total Capital Outlay	\$ 8,000	
						-0.00%	
-	-	818	850	581-9121	Debt Service		
\$ -	\$ -	\$ 818	\$ 850		Transfer to Debt Service Fund	737	
					Phone System Lease - year 3 of 6	-13.30%	
					Total Debt Service	\$ 737	
						-13.30%	
\$ 458,321	\$ 456,007	\$ 425,157	\$ 524,999		TOTAL EXPENSES	\$ 530,483	
						1.04%	
\$ (457,407)	\$ (455,228)	\$ (424,421)	\$ (524,299)		NET REVENUE / (EXPENSE)	\$ (529,783)	
						1.05%	

FLEET

DESCRIPTION

Fleet is responsible for maintaining safe, reliable, economical, and environmentally-friendly vehicles and heavy equipment.



MISSION

Ensure fleet is available and functioning properly.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Minimize Unscheduled/Unanticipated Downtime and Repairs

	Actual				Budget	
	2011-12	2012-13	2013-14	YTD thru 6/30	2014-15	2015-16
Workload Attributable to Scheduled Preventative Maintenance & Inspections	39%	48%	33%	35%	38%	38%
Workload Attributable to In House Repairs	59%	51%	64%	61%	53%	58%
Workload Attributable to Commercial Repairs	2%	1%	3%	3%	1%	2%
Repeat Repairs that is Performed	n/a	n/a	n/a	1	2%	2%

- ✓ Continue to improve the garage with modern equipment and techniques to reduce the amount of commercial repairs that is needed.
- ✓ Continue to improve customer service with fellow city employees.
- ✓ Continue to train fleet personal through Carquest, Napa, and on the job training classes through vendors.



FUTURE GOALS (FY17 & FY18)

- ✓ Reduce repair costs while maintaining safe working order of all vehicles and equipment in the City's fleet.
- ✓ Centralize the fleet operations to the city garage
- ✓ Implement the Fleet replacement schedule to improve the cities fleet.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Purchased a Heavy Equipment Scan Tool to be able to diagnose and repair complicated systems in todays heavy equipment.
- ✓ Took over the repairs and servicing of the Fire Departments equipment
- ✓ Received a new service truck with a lift gate that will enable us to do tire road calls with only one service truck on heavy equipment.

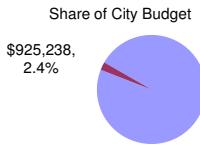
001 GENERAL FUND - 1230 FACILITIES

Actual				2014-15 Adopted		Budget		
2011-12	2012-13	2013-14				2015-16 Adopted	% Change	
				50	341-9330	Special Events - Barricades, Orange Cones	50	0.00%
482		281		200	341-9600	Sign Shop Sales	300	50.00%
		621		-	347-4020	Special Event - Landing Non Tax	-	0.00%
\$ 482	\$ -	\$ 902	\$ 250			TOTAL REVENUES	\$ 350	40.00%
Revenues:								
8.00	8.00	7.00	7.00			Personal Services:		
258,356	230,242	226,181	237,588	519-1200	Regular Salaries	Number of Funded Employees (FTE's)	7.00	
-	424	-	-	519-1201	Service Awards		244,991	3.12%
5,448	7,519	-	-	519-1202	Incentive/Merit Pay		-	0.00%
3,889	2,902	2,648	4,000	519-1400	Salaries - Overtime		-	0.00%
506	424	92	500	519-1401	Salaries - Overtime Holiday Worked		3,000	-25.00%
15,661	14,271	13,806	13,966	519-2100	FICA Taxes		100	-80.00%
3,663	3,337	3,229	3,017	519-2101	Medicare		14,413	3.20%
61,128	57,617	55,897	57,787	519-2200	Retirement Contributions		3,361	11.40%
2,273	2,286	2,941	3,272	519-2204	Retirement Contributions - DC Plan		48,287	-16.44%
23,072	15,876	17,160	28,292	519-2300	Dental, Life & Health Insurance		5,600	71.15%
10,987	10,023	9,744	10,663	519-2400	Worker's Compensation		30,381	7.38%
-	(1,547)	-	-	519-1297	Salary Allocation Reimb from CDBG Fund		9,180	-13.91%
\$ 384,983	\$ 343,374	\$ 331,699	\$ 359,084		Total Personal Services		\$ 359,313	0.06%
Operating Expenditures:								
-	4,634	750	-	519-3100	Professional Services		-	0.00%
6	125	6,144	1,100	519-3400	Other Services		1,100	0.00%
-	17	-	-	519-4000	Travel and Per Diem		-	0.00%
2,871	5,637	4,113	4,029	519-4100	Communication Services		4,196	4.14%
119,852	108,104	115,468	139,917	519-4300	Utilities		147,029	5.08%
-	162	648	649	519-4400	Rentals & Leases		649	0.00%
28,074	29,086	29,371	30,792	519-4610	Maintenance Contracts		7,463	-75.76%
9,508	7,200	6,070	2,750	519-4620	Vehicle Repair		2,750	0.00%
276	1,354	3,736	300	519-4630	Equipment Repair		300	0.00%
6,434	13,496	44,117	69,000	519-4640	Building Maintenance		70,000	1.45%
1,594	2,310	78,897	39,400	519-4645	Heating/Cooling Repairs		158,200	301.52%
9	-	-	-	519-4650	Grounds Maintenance		-	0.00%
236	23	756	1,500	519-4670	Traffic Signals		1,500	0.00%
-	60	88	100	519-5100	Office Supplies		100	0.00%
3,285	3,609	4,800	6,305	519-5200	Operating Supplies		6,305	0.00%
11,201	10,560	10,412	11,134	519-5204	Fuel & Oil		7,412	-33.43%
995	1,046	514	350	519-5210	Uniform Expense		700	100.00%
165	-	219	-	519-5231	Computer Hardware/Software		-	0.00%
1,846	1,815	1,801	1,550	519-5233	Tools		1,550	0.00%
335	119	833	1,120	519-5234	Safety Supplies/Equipment		1,420	26.79%
8,983	9,010	10,753	13,050	519-5301	Street Markings		13,050	0.00%
-	229	280	-	519-5500	Training		-	0.00%
\$ 153,323	\$ 192,658	\$ 319,262	\$ 323,046		Total Operating Expenditures		\$ 423,724	31.17%
Capital Outlay:								
-	-	-	228,000	519-6310	Improvements Other Than Building		85,060	-62.69%
1,232	1,725	734	1,850	519-6402	Equipment		-	-100.00%
-	-	195,231	-	519-6404	Trucks		-	0.00%
-	-	698	-	519-6420	Computer HW / SW		-	0.00%
\$ 1,232	\$ 1,725	\$ 196,664	\$ 229,850		Total Capital Outlay		\$ 85,060	-62.99%
Capital Improvements Program:								
51,071	-	-	-		Improvements Other Than Building		-	0.00%
\$ 51,071	\$ -	\$ -	\$ -		Total Capital Improvements Program		\$ -	0.00%
Debt Service								
48,232	24,282	60,050	60,255	581-9121	Transfer to Debt Service Fund		57,140	-5.17%
					2013 Revenue Note -Municipal Facilities General- yr 3 of 18			
					2013A Bank Loan -Bucket Truck- yr 3 of 10			
					Phone System Lease - year 3 of 6			
\$ 48,232	\$ 24,282	\$ 60,050	\$ 60,255		Total Debt Service		\$ 57,140	-5.17%
\$ 638,841	\$ 562,039	\$ 907,674	\$ 972,236		TOTAL EXPENSES		\$ 925,238	-4.83%
\$ (638,360)	\$ (562,039)	\$ (906,772)	\$ (971,986)		NET REVENUE / (EXPENSE)		\$ (924,888)	-4.85%

FACILITIES

DESCRIPTION

Facilities is responsible for all maintenance work, including electrical, heating and air conditioning, plumbing, and wood work as well as installation and maintenance of traffic control devices, traffic signals, signs, and roadway markings.



MISSION

Maintain City facilities and traffic control devices in a safe, reliable, economical, and environmentally-friendly manner.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

	Actual				Budget	
	2011-12	2012-13	2013-14	YTD thru 6/30	2014-15	2015-16
Provide Safe & Clean Facilities for Employees & the Public						
Manhours per Job Order	5	4	3	19	5	4
Works Orders Satisfactorily Completed within 3 Business Days	90%	90%	92%	94%	92%	95%

- ✓ Maintaining & completing work orders in a timely manner.
- ✓ Complete certification for cross-training.
- ✓ Correct facility deficiencies through review of existing systems and system components.

FUTURE GOALS (FY17 & FY18)

- ✓ Upgrade all parks and City lighting to LED energy efficiency system.
- ✓ Complete the comprehensive maintenance program over a 5 to 10 year period.



PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Installed a new slab and garage for new bucket truck.
- ✓ Remodeled kitchen in Facilities Maintenance Shop.
- ✓ Installed 300' of boat bumpers on Liza Jackson Boat Dock
- ✓ Completed 1256 work orders.

001 GENERAL FUND - 1240 STREETS

Actual						Budget	
2011-12	2012-13	2013-14	2014-15 Adopted			2015-16 Adopted	% Change
Revenues:							
668,858	656,743	555,013	550,000	312-4100	Local Option Fuel Tax	543,000	-1.27%
-	-	149,551	240,000	312-4200	Local Option Fuel Tax - 2nd	242,000	0.83%
8,805	1,282	1,282	1,283	325-1002	Girard Avenue	940	-26.73%
3,395	3,432	2,045	5,882	325-1003	Stokes Avenue	3,432	-41.64%
4,670	4,550	6,050	5,000	343-9100	Cut Paved Surface/Curb	5,100	2.00%
75,564	77,830	94,208	97,035	344-9008	DOT Lighting Maintenance Contract	99,946	3.00%
-	-	-	-	344-9009	DOT Traffic Signal Maintenance Contract	63,688	100.00%
16,369	-	-	-		Grant Revenue	-	0.00%
\$ 777,660	\$ 743,838	\$ 808,150	\$ 899,200		TOTAL REVENUES	\$ 958,106	6.55%
Personal Services:							
5.50	5.50	5.50	6.00		Number of Funded Employees (FTE's)	6.00	
130,737	122,680	111,069	153,543	541-1200	Regular Salaries	164,199	6.94%
2,199	3,940	-	-	541-1202	Incentive/Merit Pay	-	0.00%
11,840	10,362	-	-	541-1300	Part-Time Wages	-	0.00%
124	29	554	1,000	541-1400	Salaries - Overtime	1,000	0.00%
8,267	7,894	6,590	9,347	541-2100	FICA Taxes	10,010	7.09%
1,933	1,847	1,541	1,258	541-2101	Medicare	2,341	86.06%
22,321	19,351	9,584	10,654	541-2200	Retirement Contributions	10,728	0.70%
2,742	2,955	2,841	5,942	541-2204	Retirement Contributions - DC Plan	7,046	18.58%
25,877	25,211	12,382	41,845	541-2300	Dental, Life & Health Insurance	11,028	-73.65%
9,255	8,947	6,880	10,208	541-2400	Worker's Compensation	11,520	12.85%
\$ 215,294	\$ 203,215	\$ 151,440	\$ 233,797		Total Personal Services	\$ 217,872	-6.81%
Operational Expenditures:							
-	-	-	-	541-3400	Other Services	63,688	100.00%
-	17	-	-	541-4000	Travel and Per Diem	-	0.00%
324	925	930	996	541-4100	Communication Services	996	0.00%
246,600	242,872	246,927	287,293	541-4300	Utilities	292,828	1.93%
71	71	-	8,875	541-4400	Rentals & Leases	8,875	0.00%
4,025	9,853	2,255	7,600	541-4620	Vehicle Repair	7,600	0.00%
7,864	5,497	1,097	3,000	541-4630	Equipment Repair	3,000	0.00%
-	23,573	-	10,000	541-4650	Grounds Maintenance	-	-100.00%
3,586	4,142	3,381	3,285	541-5200	Operating Supplies	3,285	0.00%
10,652	10,957	11,121	11,951	541-5204	Fuel & Oil	7,474	-37.46%
1,146	1,178	738	750	541-5210	Uniform Expense	750	0.00%
55	-	-	-	541-5231	Computer Hardware/Software	-	0.00%
836	1,446	2,753	900	541-5233	Tools	900	0.00%
1,096	1,037	1,629	1,820	541-5234	Safety Supplies/Equipment	1,820	0.00%
-	-	6,311	-	541-5250	Operating Supplies - Grounds Maintenance	10,000	100.00%
4,707	3,612	3,759	5,000	541-5300	Road Materials & Supplies	5,000	0.00%
4,104	3,330	1,012	1,000	541-5304	Street Materials/Concrete	1,000	0.00%
-	394	280	560	541-5500	Training	560	0.00%
171,477	264,714	242,397	343,030		Total Operating Expenditures	407,776	18.87%
Capital Outlay:							
11,647	-	-	-	541-6351	Roads	-	0.00%
-	-	4,821	-	541-6355	Landscaping	-	0.00%
-	20,241	2,454	121,600	541-6402	Equipment	55,000	-54.77%
-	-	534	-	541-6404	Trucks / Vans	-	0.00%
-	668	-	-	541-6821	Intangible Assets - Software	-	0.00%
\$ 11,647	\$ 20,910	\$ 7,809	\$ 121,600		Total Capital Outlay	\$ 55,000	-54.77%
Capital Improvements Program:							
128,411	125,000	-	100,000		5018 - Street Resurfacing	125,000	25.00%
88,164	-	-	-		5306 - Sidewalk Construction	-	0.00%
49,261	9,216	168,397	-		Prior Years Capital Improvement Program	-	0.00%
\$ 265,836	\$ 134,216	\$ 168,397	\$ 100,000		Total Capital Improvements Program	\$ 125,000	25.00%
\$ 664,254	\$ 623,055	\$ 570,043	\$ 798,427		TOTAL EXPENSES	\$ 805,648	0.90%
\$ 113,406	\$ 120,783	\$ 238,107	\$ 100,772		NET REVENUE / (EXPENSE)	\$ 152,459	51.29%

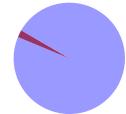
STREETS

DESCRIPTION

Streets maintains and resurfaces 100 miles of paved streets and maintains 61 miles of sidewalk in the City.

Share of City Budget

\$805,648,
2.1%



MISSION

Provide a safe and reliable transportation network.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Provide A Dependable Transportation Network

	Actual				YTD thru 6/30	Budget	
	2011-12	2012-13	2013-14	2014-15		2014-15	2015-16
Pavement With Condition Index of 'Fair' or Better	91.9%	94.0%	95.0%	annual measure	96.0%	96.0%	
Streets With Sidewalks on At Least One Side	81.0%	81.0%	82.0%	annual measure	84.0%	84.0%	
Ensure Capital Projects are Completed On-Time & Within Budget							
Capital Projects Completed On-Time	100%	100%	100%	annual measure	100%	100%	
Capital Projects Completed Within Budget	100%	100%	100%	annual measure	100%	100%	

✓ Update the MicroPaver Pavement Condition Index for all City streets.

✓ Maintain a safe transportation network within the City.

FUTURE GOALS (FY17 & FY18)

- ✓ Install sidewalks on at least one side of all residential local streets and on both sides of all collector and arterial roadways.
- ✓ Have all streets maintained by the City with a Pavement Condition Index of 'fair' or better.



PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Completed installation of approximately 1,700 linear feet of walking trail as a part of Bud and Dorie Day Patriots Trail.
- ✓ Resurfaced and restriped Baker Avenue NW from Holmes Boulevard NW to Beal Parkway NW.
- ✓ Restriped Hill Avenue NW from Hollywood Boulevard NW to Lovejoy Road NW.



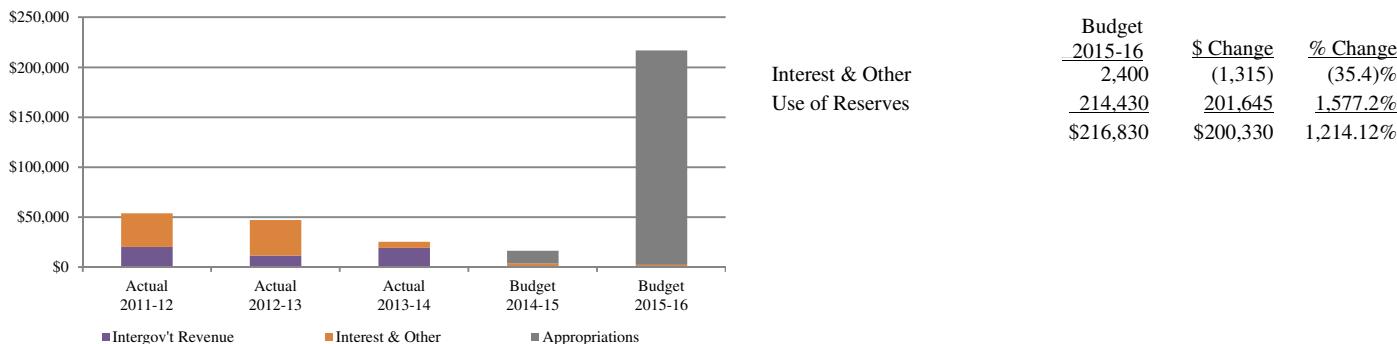
001 GENERAL FUND - 1500 NON-DEPARTMENTAL

Actual				2014-15		Budget	
2011-12	2012-13	2013-14	Adopted			2015-16 Adopted	% Change
120,789	51,848	134,047	69,403	519-1216	Final Leave Pay	50,000	-27.96%
6,825	22,593	10,534	25,000	519-2500	Unemployment Compensation	25,000	0.00%
\$ 127,614	\$ 74,441	\$ 144,581	\$ 94,403		Total Personal Services	\$ 75,000	-20.55%
<u>Operating Expenditures:</u>							
10,124	750	71,267	103,000	519-3100	Professional Services	153,000	48.54%
-	2,531	-	-	519-3400	Other Services	-	0.00%
-	-	1,424	1,424	519-4000	Travel and Per Diem	1,500	5.34%
-	11,247	-	-	519-4100	Communication Services	-	0.00%
9,684	2,655	-	2,906	519-4400	Rentals & Leases	5,654	94.56%
-	-	2,071	-	519-4800	Promotional Activities	-	0.00%
-	-	165	-	519-4908	Property Taxes	-	0.00%
-	-	-	6,100	519-4911	Holiday Gift Certificates	6,100	0.00%
106	(1)	65	-	519-4913	Cash Over/(Short)	-	0.00%
4,124	(174)	1,497	-	519-4916	Inventory Over/(Short)	-	0.00%
45,921	-	56,435	-	519-49XX	Disaster Recovery	-	0.00%
-	-	-	161,536	519-4995	Contingencies	174,483	8.02%
-	-	-	13,155	519-5231	Computer Hardware/Software	9,615	-26.91%
193,949	26,564	100,586	-	Prior Year Expenditures		-	0.00%
\$ 263,908	\$ 43,573	\$ 233,510	\$ 288,121	Total Operating Expenditures		\$ 350,352	21.60%
<u>Capital Outlay</u>							
-	-	-	73,000	519-6404	Trucks	117,950	61.58%
-	-	-	50,650	519-6420	Computer Hardware/Software	99,290	96.03%
-	-	-	123,650	Total Capital Outlay		217,240	75.69%
<u>Other Financing Activity</u>							
-	(15,528)	(16,654)	(41,216)	513-9916	Cost Allocation Reimb from FBC Fund	(42,676)	3.54%
-	(16,998)	(17,312)	(2,193)	513-9917	Salary Reimb from CDBG Fund	(21,135)	863.75%
-	(86,317)	(94,407)	(156,209)	513-9919	Cost Allocation Reimb from CRA Fund	(164,708)	5.44%
-	(868,604)	(880,148)	(1,012,994)	513-9941	Cost Allocation Reimb from Utilities Fund	(1,041,639)	2.83%
-	(289,842)	(294,397)	(356,228)	513-9943	Cost Allocation Reimb from Sanitation Fund	(364,433)	2.30%
-	(73,372)	(74,376)	(150,987)	513-9945	Cost Allocation Reimb from Stormwater Fund	(154,493)	2.32%
-	-	-	-	513-9945	Cost Allocation Reimb from Perpetual Care Fund	(336)	100.00%
(309)	(90,263)	8,978	5,100	581-9121	Transfer to Debt Service Fund	4,238	-16.90%
				Phone System Lease - year 3 of 6			
18,909	7,250,570	-	-	581-9175	Transfer to Golf Fund	-	0.00%
-	-	-	-	581-9999	Reserved - Undesignated Net Assets	-	0.00%
\$ 18,600	\$ 5,809,646	\$ (1,368,317)	\$ (1,714,727)	Total Other Financing Activity		\$ (1,785,183)	4.11%
\$ 410,121	\$ 5,927,660	\$ (990,226)	\$ (1,208,553)	TOTAL EXPENSES		\$ (1,142,590)	-5.46%
198.08	183.26	212.04	208.75	Number of Funded Employees (FTE's)		213.53	2.29%
308,000	399,362	309,324	345,950	City Council		349,941	1.15%
568,763	685,768	688,395	710,250	City Manager		749,221	5.49%
744,073	742,980	809,068	827,060	Human Resources		833,525	0.78%
201,398	196,783	223,891	203,913	City Clerk		232,522	14.03%
741,934	783,212	739,880	780,426	Finance		795,622	1.95%
5,201,487	4,608,644	4,806,107	4,757,359	Police		5,015,475	5.43%
4,460,854	3,865,586	3,975,385	3,897,977	Fire		3,938,998	1.05%
4,905,773	5,432,321	8,559,078	5,424,834	Recreation Services		5,557,508	2.45%
2,390,782	2,249,533	2,457,230	2,890,973	Engineering Services		2,873,850	-0.59%
410,121	5,927,659	(990,226)	(1,208,553)	Non-Departmental		(1,142,590)	-5.46%
\$ 19,933,184	\$ 24,891,848	\$ 21,578,132	\$ 18,630,187	TOTAL FUND EXPENSES		\$ 19,204,070	3.08%
\$ (2,580,381)	\$ 3,578,462	\$ (2,666,786)	\$ 0	NET REVENUE / (EXPENSE)		\$ 0	0.00%

Law Enforcement Trust Fund

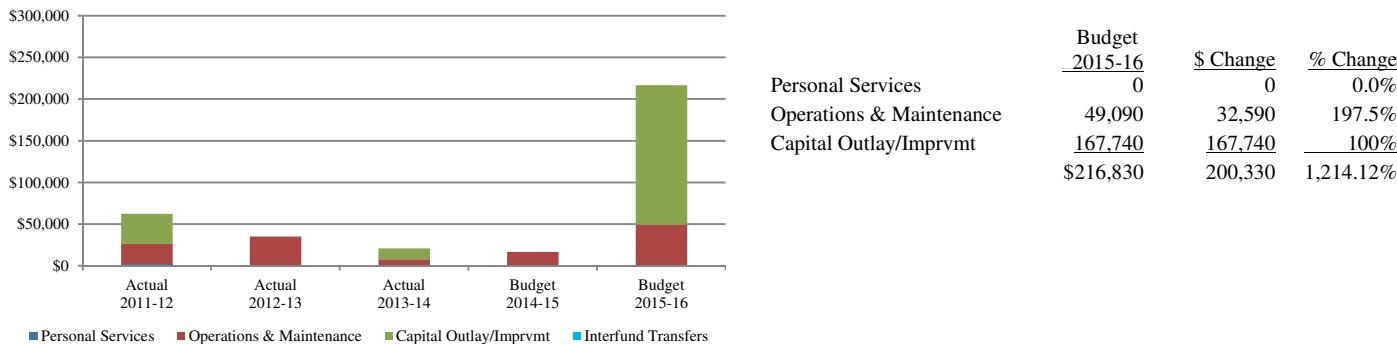
The Law Enforcement Trust Fund encompasses 0.57% of the City's activities and services and accounts for revenues from grants and forfeitures that are legally restricted for specific purposes such as crime prevention, community policing, and drug education. Per State Statute, law enforcement agencies that receive at least \$15,000 in forfeitures within a fiscal year must expend or donate no less than 15% of such funds to support drug abuse prevention, crime prevention, or safe neighborhood programs.

Revenue Highlights



- Intergovernmental revenue refers to grants, which are accounted for through a budget amendment when awarded to the City and therefore never included in the adopted budget.
- Forfeitures comprise the main revenue source of this fund, but the Florida Attorney General has opined that it is not permissible to budget forfeiture revenues. Therefore, an appropriation from fund balance is budgeted to record the use of the prior year's forfeitures for current year activities.

Expenditure Highlights



- Uniforms and operating supplies account for the increase in operational expenses; however, these fees are recouped by the proceeds from the forfeiture cases.
- The large increase in capital outlay is due to the outfitting of police patrol vehicles with in-car camera systems. As stated above, these fees are recouped by the proceeds from forfeiture cases.

102 LAW ENFORCEMENT TRUST FUND

Actual					Budget				
2011-12	2012-13	2013-14	2014-15 Adopted		2015-16 Adopted		% Change		
20,123	11,652	19,363	-						
\$ 20,123	\$ 11,652	\$ 19,363	\$ -						
\$ 20,123	\$ 11,652	\$ 19,363	\$ -						
				Grant Revenues					
				Total Grants					
					\$ -		0.00%		
				TOTAL INTERGOVERNMENTAL REVENUE					
					\$ -		0.00%		
100	717	667	-	1800-356-1000	Fines & Forfeitures	-	0.00%		
30,704	32,241	23,563	-	1800-358-2000	Assets Seized by Law Enforcement	-	0.00%		
666	59	-	-	1800-359-3000	Restitution	-	0.00%		
-	-	4,512	-	1820-355-1000	Fines & Forfeitures - Federal	-	0.00%		
\$ 31,470	\$ 33,017	\$ 28,742	\$ -		Total Fines & Forfeitures		0.00%		
\$ 31,470	\$ 33,017	\$ 28,742	\$ -		TOTAL FINES & FORFEITURES		0.00%		
1,378	1,752	2,186	3,715	1800-361-1000	Interest Income	2,400	-35.40%		
579	-	(261)	-	1800-361-3000	Unrealized Gain/(Loss)	-	0.00%		
(36)	-	(309)	-	1800-361-4000	Realized Gain/(Loss)	-	0.00%		
\$ 1,921	\$ 1,752	\$ 1,616	\$ 3,715		Total Interest Income	\$ 2,400	-35.40%		
-	859	4,533	-	1800-364-1000	Sale of Surplus Assets	-	0.00%		
-	-	-	-	1800-366-1000	Contributions/Donations	-	0.00%		
343	-	-	-	1800-369-9000	Miscellaenous Revenue	-	0.00%		
\$ 343	\$ 859	\$ 4,533	\$ -		Total Other Revenues		0.00%		
\$ 2,264	\$ 2,611	\$ 6,148	\$ 3,715		TOTAL INTEREST & OTHER REVENUES	\$ 2,400	-35.40%		
-	-	-	12,785	1600-389-9100	Appropriation from Fund Balance	214,430	1577.20%		
\$ -	\$ -	\$ -	\$ 12,785		Total Non-Operating Sources	\$ 214,430	1577.20%		
\$ -	\$ -	\$ -	\$ 12,785		TOTAL TRANSFERS IN	\$ 214,430	1577.20%		
\$ 53,857	\$ 47,281	\$ 54,254	\$ 16,500		TOTAL FUND REVENUES	\$ 216,830	1214.12%		

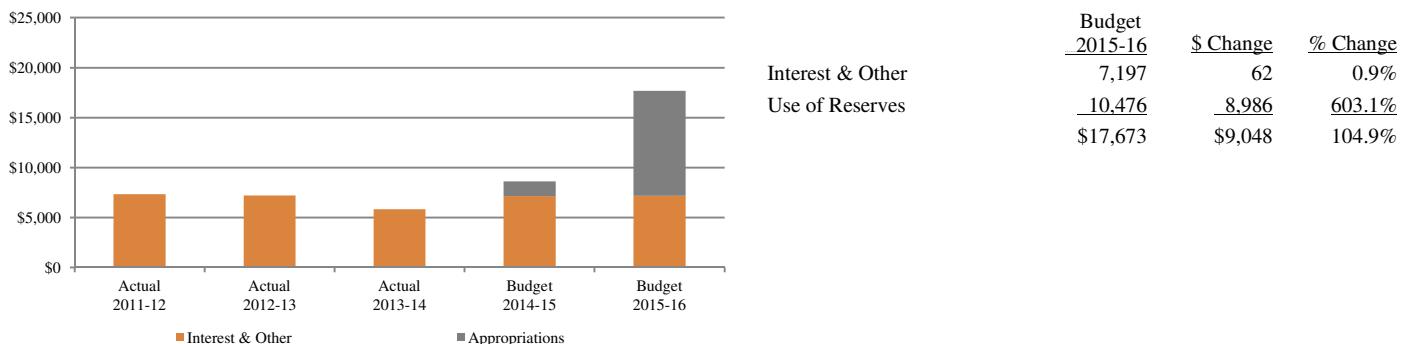
102 LAW ENFORCEMENT TRUST FUND

Actual				2014-15		Budget	
2011-12	2012-13	2013-14	Adopted	2015-16	%	Adopted	Change
<u>1800 - STATE FORFEITURE EXPENSES</u>							
Grant Expenses:							
17,807	11,673	16,636	-	Grant Expenses		-	0.00%
\$ 17,807	\$ 11,673	\$ 16,636	\$ -	Total Grant Expenses		\$ -	0.00%
Personal Services:							
1,329	-	-	-	Regular Salaries		-	0.00%
82	-	-	-	FICA Taxes		-	0.00%
19	-	-	-	Medicare		-	0.00%
423	-	-	-	Retirement Contributions - Police Pension		-	0.00%
33	-	-	-	Worker's Compensation		-	0.00%
-	-	-	-	Wages/Benefits Transferred from General Fund		-	0.00%
\$ 1,886	\$ -	\$ -	\$ -	Total Personal Services		\$ -	0.00%
Operating Expenditures:							
4,480	-	412	5,000	Professional Services		6,600	32.00%
13,381	13,499	7,147	10,000	Legal Services		10,000	0.00%
-	-	-	-	Equipment Repair		3,658	100.00%
1,349	312	-	500	Legal Advertising		500	0.00%
-	-	-	-	Office Supplies		1,030	100.00%
415	418	-	1,000	Operating Supplies		13,742	1274.20%
-	-	-	-	Uniform Expense		13,560	100.00%
\$ 19,624	\$ 14,229	\$ 7,559	\$ 16,500	Total Operating Expenditures		\$ 49,090	197.52%
Capital Outlay:							
18,275	-	13,106	-	Office Furniture & Fixtures		3,000	100.00%
18,275	-	13,106	-	Vehicles		-	0.00%
-	-	-	-	Communication Equipment		7,840	100.00%
-	-	-	-	Specialized Equipment		156,900	100.00%
\$ -	\$ -	\$ -	\$ -	Total Capital Outlay		\$ 167,740	100.00%
\$ 39,317	\$ 25,901	\$ 24,195	\$ 16,500	STATE EXPENDITURES		\$ 216,830	1214.12%
\$ 44,019	\$ 34,866	\$ 29,650	\$ 16,500	TOTAL FUND EXPENSES		\$ 216,830	1214.12%
\$ 9,838	\$ 12,415	\$ 24,604	\$ -	NET REVENUE / (EXPENSE)		\$ -	0.00%

Law Enforcement Training Fund

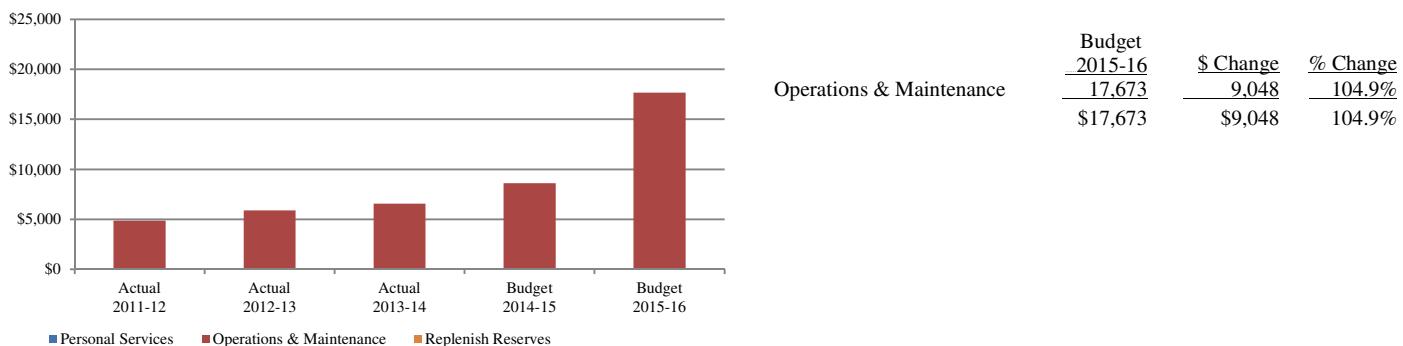
The Law Enforcement Training Fund encompasses 0.05% of the City's activities and services and accounts for revenues from traffic fines that are legally restricted for specific purposes such as school crossing guards and police officer training.

Revenue Highlights



- Traffic fines have declined over the years as the state retains a larger portion of the revenue for court and clerk operations.
- An appropriation from reserves is budgeted to utilize prior year revenue for future law enforcement training.

Expenditure Highlights



- Police officer training is accounted for in this fund.

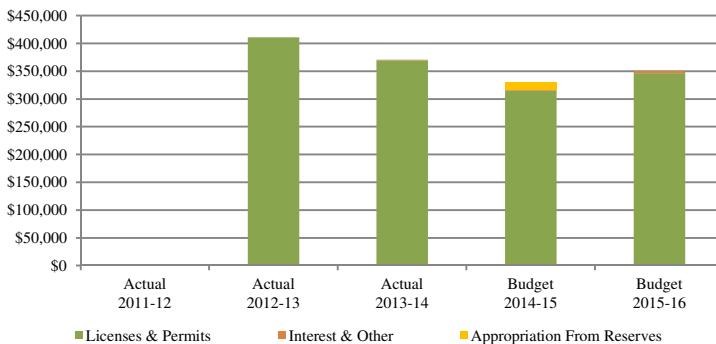
103 LAW ENFORCEMENT TRAINING FUND

Actual							Budget		
2011-12		2012-13		2013-14		2014-15			
						Adopted			
7,267		7,215		5,782		7,000		7,100	%
\$ 7,267		\$ 7,215		\$ 5,782		\$ 7,000		\$ 7,100	Adopted
							1830-351-5020	Traffic Fines - Training	1.43%
								Total Fines & Forfeitures	\$ 7,100
								TOTAL FINES & FORFEITURES	\$ 7,100
44		64		87		135	1830-361-1000	Interest Income	97
23		-		(10)		-	1830-361-3000	Unrealized Gain/(Loss)	-
\$ 65		\$ 64		\$ 65		\$ 135		Total Interest Income	\$ 97
								TOTAL INTEREST & OTHER REVENUES	\$ 97
									100.00%
							1600-389-9100	Appropriation from Fund Balance	10,476
								Total Non-Operating Sources	\$ 10,476
								TOTAL TRANSFERS IN	\$ 10,476
									100.00%
\$ 7,332		\$ 7,279		\$ 5,847		\$ 8,625		TOTAL FUND REVENUES	\$ 17,673
									104.90%
1		-		2,423		2,950	521-3100	Operating Expenditures:	
3,091		2,486		2,444		4,575	521-4000	Professional Services	2,950
1,775		3,406		1,690		1,100	521-5500	Travel and Per Diem	5,559
\$ 4,867		\$ 5,892		\$ 6,557		\$ 8,625		Training	9,164
								Total Operating Expenditures	\$ 17,673
									104.90%
\$ 4,867		\$ 5,892		\$ 6,557		\$ 8,625		TOTAL FUND EXPENSES	\$ 17,673
									104.90%
\$ 2,464		\$ 1,386		\$ (711)		-		NET REVENUE / (EXPENSE)	\$ -
									0.00%

Florida Building Code Fund

The Florida Building Code (FBC) Fund encompasses 0.93% of the City's activities and services and accounts for revenues from building permits and inspections that are legally restricted for enforcing the Florida Building Code per State Statute.

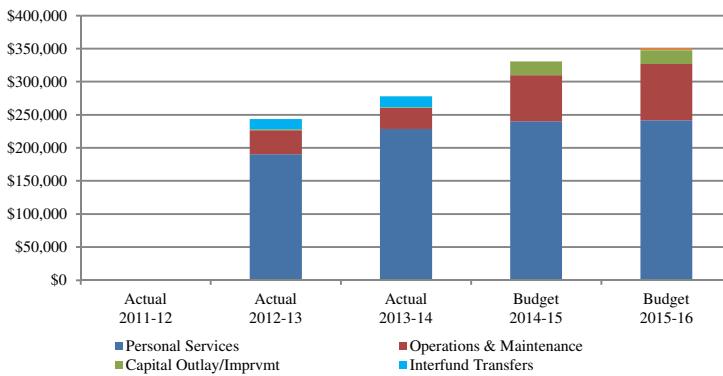
Revenue Highlights



	Budget 2015-16	\$ Change	% Change
Licenses & Permits	\$346,600	\$31,700	10.1%
Interest & Other	\$3,776	\$1,581	72.0%
Appropriation from Reserves	\$0	(\$13,754)	(100.0)%
	\$350,376	\$19,527	5.9%

- Building permit and inspection revenues are forecasted to increase due to growing building activity.

Expenditure Highlights



	Budget 2015-16	\$ Change	% Change
Personal Services	\$241,574	\$1,324	0.6%
Operations & Maintenance	\$85,237	\$15,637	22.5%
Capital Outlay	\$20,650	(\$350)	(1.7)%
Replenish Reserves	\$2,915	\$2,915	100.0%
	\$350,376	\$19,527	5.9%

- The increase in operating expenses is due to an increase in credit card merchant fees, lunch & learn meetings for the public, and the addition of a utilities expense.
- The capital outlay expense replaces an inspector's truck on the fleet replacement schedule.

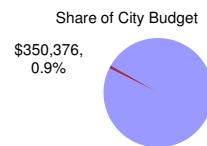
106 FLORIDA BUILDING CODE FUND - 1215 BUILDING INSPECTION & PERMITTING
Actual
Budget

2011-12	2012-13	2013-14	2014-15 Adopted				2015-16 Adopted	% Change
						Revenues:		
-	175,568	161,292	149,000	1215-322-1000		Building Permits	151,000	1.34%
-	6,004	9,348	6,600	1215-322-1001		Re-Inspection Fee	6,300	-4.55%
-	12,000	13,000	12,000	1215-322-1002		Working Without A Permit Fee	12,300	2.50%
-	2,495	3,090	2,500	1215-322-1010		Notice of Commencement	2,700	8.00%
-	4,487	14,900	4,500	1215-322-1020		Certificate of Occupancy/Completion/Use	3,500	-22.22%
-	38,655	44,483	36,300	1215-322-1030		Processing Fee	41,000	12.95%
-	28,883	24,779	20,400	1215-322-2000		Electrical Permits	21,200	3.92%
-	19,610	13,668	11,000	1215-322-3000		Plumbing Permits	11,000	0.00%
-	6,208	5,959	5,500	1215-322-4000		Gas Permits	6,900	25.45%
-	46,241	19,176	15,000	1215-322-5000		Mechanical Permits	18,000	20.00%
-	1,168	1,072	800	1215-322-9090		Surcharge F.S. 468.631 & 553.721	700	-12.50%
\$ -	\$ 341,319	\$ 310,767	\$ 263,600			Total Licenses & Permits	\$ 274,600	4.17%
-	65,898	54,023	47,500	1215-329-1000		Building Plan Review	51,000	7.37%
-	4,053	4,659	3,800	1215-329-3000		Sign/Banner Permit	21,000	452.63%
\$ -	\$ 69,951	\$ 58,682	\$ 51,300			Total Other Licenses & Permits	\$ 72,000	40.35%
\$ -	\$ 411,270	\$ 369,448	\$ 314,900			TOTAL LICENSES & PERMITS	\$ 346,600	10.07%
-	-	1,979	2,195	1215-361-1000		Interest Income	3,776	72.03%
-	-	(271)	-	1215-361-3000		Unrealized Gain/(Loss)	-	0.00%
-	-	(321)	-	1215-361-4000		Realized Gain/(Loss)	-	0.00%
-	-	3	-	1215-369-9000		Miscellaneous Revenues	-	0.00%
\$ -	\$ -	\$ 1,390	\$ 2,195			Total Interest Income	\$ 3,776	72.03%
\$ -	\$ -	\$ 1,390	\$ 2,195			TOTAL INTEREST & OTHER REVENUES	\$ 3,776	72.03%
-	-	-	13,754	1215-389-9100		Appropriation from Unassigned Fund Balance	-	-100.00%
\$ -	\$ -	\$ -	\$ 13,754			Total Non-Operating Sources	\$ -	100.00%
\$ -	\$ -	\$ -	\$ 13,754			TOTAL TRANSFERS IN	\$ -	0.00%
\$ -	\$ 411,270	\$ 370,838	\$ 330,849			TOTAL REVENUES	\$ 350,376	5.90%

106 FLORIDA BUILDING CODE FUND - 1215 BUILDING INSPECTION & PERMITTING
Actual
Budget

2011-12	2012-13	2013-14	2014-15 Adopted			2015-16 Adopted	% Change
Personal Services:							
<i>Number of Funded Employees (FTE's)</i>							
-	3.70	3.70	4.00			4.00	
-	132,482	162,686	165,468	524-1200		173,406	4.80%
-	106	108	-	524-1201		-	0.00%
-	3,436	-	-	524-1202		-	0.00%
-	235	903	200	524-1400		900	350.00%
-	7,919	9,440	9,369	524-2100		10,158	8.42%
-	1,852	2,208	2,191	524-2101		2,375	8.41%
-	19,007	21,444	22,433	524-2200		23,301	3.87%
-	4,618	6,055	6,131	524-2204		6,283	2.48%
-	18,077	22,659	25,549	524-2300		15,320	-40.04%
-	2,510	3,106	3,022	524-2400		3,053	1.04%
-	-	-	5,887	524-1291		6,779	15.15%
\$	-	\$ 190,243	\$ 228,608	\$ 240,250	Total Personal Services	\$ 241,574	0.55%
Operating Expenditures:							
-	10,714	13,208	9,054	524-3100		16,978	87.52%
-	1,874	4,113	2,970	524-4000		3,714	25.05%
-	1,861	1,860	2,317	524-4100		2,496	7.73%
-	13	3	100	524-4200		100	0.00%
-	-	3,686	-	524-4300		3,778	100.00%
-	471	165	450	524-4620		575	27.78%
-	-	198	150	524-4700		180	20.00%
-	-	-	100	524-4911		100	0.00%
-	-	445	-	524-5100		950	100.00%
-	8	35	50	524-5200		1,000	1900.00%
-	1,952	2,965	3,359	524-5204		2,166	-35.51%
-	288	398	655	524-5210		400	-38.93%
-	1,071	167	1,600	524-5231		1,895	18.44%
-	-	-	-	524-5234		255	100.00%
-	1,365	1,725	2,894	524-5400		2,644	-8.64%
-	1,454	2,980	2,020	524-5500		1,998	-1.09%
-	-	-	2,665	524-4995		3,332	25.02%
\$	-	\$ 21,071	\$ 31,948	\$ 28,384	Total Operating Expenditures	\$ 42,561	49.95%
Capital Outlay:							
-	-	842	-	524-6402		-	0.00%
-	-	-	21,000	524-6404		19,950	-5.00%
-	1,262	-	-	524-6420		700	100.00%
\$	-	\$ 1,262	\$ 842	\$ 21,000	Total Capital Outlay	\$ 20,650	-1.67%
Other Financing Activity:							
-	15,528	16,654	41,216	524-9901		42,676	3.54%
-	-	-	-	581-999		2,915	100.00%
\$	-	\$ 15,528	\$ 16,654	\$ 41,216	Anticipated Revenues in Excess of Budgeted Expenses		
\$	-	\$ 228,104	\$ 278,052	\$ 330,849	Total Other Financing Activity	\$ 45,591	10.61%
\$	-	\$ 183,165	\$ 92,786	(0)	TOTAL EXPENSES	\$ 350,376	5.90%
\$	-	\$ 0	\$ 0	0	NET REVENUE / (EXPENSE)	\$ 0	0.00%

FLORIDA BUILDING CODE FUND (FBC)



DESCRIPTION

Building officials issue building permits, review building plans, and inspect all facets of construction including structure, electrical, plumbing, mechanical, gas, fences, and signs.

MISSION

Provide efficient assistance with, and ensure adherence to, state and local Land Development and Building Codes.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Provide Timely & Efficient Building Permits

	Actual		YTD thru 6/30		Budget	
	2012-13	2013-14	2013-14	2014-15	2014-15	2015-16
% of Residential Permits Issued within 3 Business Days of Application	91%	93%	96%	96%	95%	95%
% of Commercial Permits Issued within 5 Business Days of Application	94%	92%	95%	95%	95%	95%

Provide Timely & Efficient Building Inspections

	2012-13	2013-14	2013-14	2014-15	2014-15	2015-16
% of Residential Inspections Completed within 3 Business Days of Request	100%	96%	95%	96%	95%	95%
% of Commercial Inspections Completed within 3 Business Days of Request	100%	96%	95%	95%	95%	95%

- ✓ Continued coordination with key developers and contractors to determine areas where greater efficiencies can be achieved.
- ✓ Enhance contractor and developer education through no less than two training seminars provided by the Building Division.
- ✓ Transition office staff to Naviline to use the program to its fullest potential.



FUTURE GOALS (FY17 & FY18)

- ✓ Continue implementation of a fully electronic submittal and review process for building permits and inspections to minimize turnaround
- ✓ Obtain a Master Code Professional and all other required certifications for Building Inspectors.

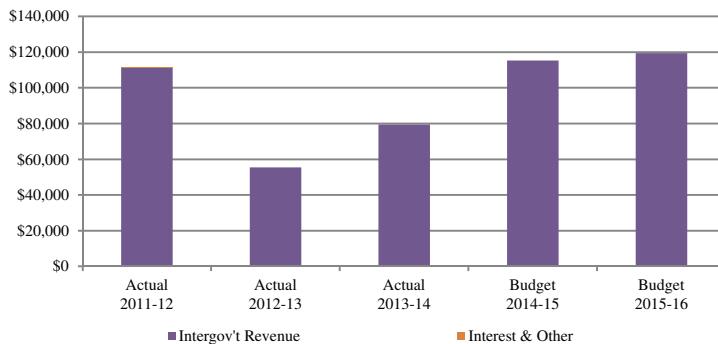
PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Transitioned from the 2010 FBC to the 5th edition FBC.
- ✓ Sent Combination Inspector to cross training classes for plumbing and mechanical.
- ✓ Implemented the new L:drive procedures

Community Development Block Grant Fund

The Community Development Block Grant (CDBG) Fund encompasses 0.4% of the City's activities and services and accounts for grant funds from the US Department of Housing and Urban Development that are legally restricted for specific purposes such as housing rehabilitation and after school programs to benefit low and moderate income families.

Revenue Highlights

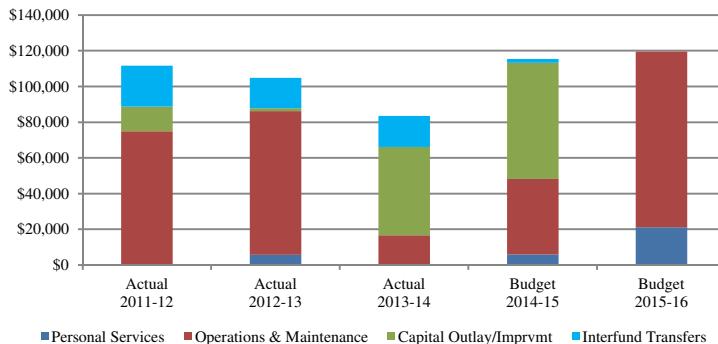


Intergov't Revenue
Approp. from Reserves

	Budget 2015-16	\$ Change	% Change
Intergov't Revenue	\$119,530	\$4,130	3.6%
Approp. from Reserves	\$0	\$0	0%
Total	\$119,530	\$4,130	3.6%

- Revenues from the Federal entitlement are largely population-based. The City's population is relatively stable since the community is built-out; therefore, the award dollars are allocated similarly each year.

Expenditure Highlights



Personal Services
Operations & Maintenance
Capital Outlay/Imprvmt
Interfund Transfers Out

	Budget 2015-16	\$ Change	% Change
Personal Services	\$21,135	\$15,248	259.0%
Operations & Maintenance	\$98,395	\$56,085	132.6%
Capital Outlay/Imprvmt	\$0	(\$65,010)	(100.0)%
Interfund Transfers Out	\$0	(\$2,193)	(100.0)%
Total	\$119,530	\$4,130	3.6%

- Personal services include staff's time allocated to CDBG activities.
- Less focus has been placed on capital projects this year due to the One Hopeful Place Community Resource Center.

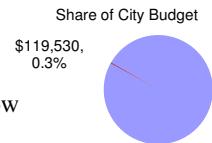
107 COMMUNITY DEVELOPMENT BLOCK GRANT FUND

Actual				Budget			
2011-12	2012-13	2013-14	2014-15 Adopted	2015-16 Adopted	% Change		
111,610	55,411	79,482	115,400	1900-331-5027	Annual Entitlement Grant		
\$ 111,610	\$ 55,411	\$ 79,482	\$ 115,400		Total Federal Grants		
\$ 111,610	\$ 55,411	\$ 79,482	\$ 115,400		TOTAL INTERGOVERNMENTAL REVENUE	\$ 119,530	3.58%
5	-	-	-		Discounts		0.00%
\$ 5	\$ -	\$ -	\$ -		Total Other Revenues	\$ -	0.00%
\$ 5	\$ -	\$ -	\$ -		TOTAL INTEREST & OTHER REVENUES	\$ -	0.00%
\$ 111,614	\$ 55,411	\$ 79,482	\$ 115,400		TOTAL FUND REVENUES	\$ 119,530	3.58%

107 COMMUNITY DEVELOPMENT BLOCK GRANT FUND

Actual				Budget			
2011-12	2012-13	2013-14	2014-15 Adopted	2015-16 Adopted	% Change		
-	5,764	-	5,887	1900-554-1291	<u>Personal Services:</u>		
<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>		Salary Allocation Reimb to General Fund	21,135	259.01%
					Total Personal Services	\$ 21,135	259.01%
					<u>Operating Expenditures:</u>		
-	-	-	12,540	1900-554-3100	Professional Services	-	-100.00%
-	-	434	-	1900-554-3101	Legal Services	-	0.00%
611	-	2,220	600	1900-554-4000	Travel and Per Diem	801	33.50%
14	63	46	10	1900-554-4200	Postage	20	100.00%
1,483	1,035	886	1,500	1900-554-4915	Legal Advertising	1,800	20.00%
350	-	-	350	1900-554-5500	Training	150	-57.14%
					<u>Land Clearance</u>		
-	-	12,350	10,000	1910-554-3400	Nuisance Abatement	-	0.00%
-	24,892	-	-		<u>Economic Development</u>	-	0.00%
30,415	31,548	-	-		<u>Housing Rehabilitation</u>	-	0.00%
42,077	22,817	1,051	17,310		<u>Public Services</u>	95,624	452.43%
-	-	495	-	1940-554-3451	Rec Center Summer Program	4,000	
-	-	-	-	1940-554-5200	Operating Supplies	-	0.00%
-	-	-	-	1940-554-5251	Life Center of Gregg Chapel A/C	17,500	
-	-	-	-	1940-554-5253	Okaloosa Comprehensive Head Start	24,908	
-	-	-	-	1940-554-5255	One Hopeful Place Community Resource Center	49,216	
-	-	(859)	-	1940-554-8200	Grants & Aid to Prv't. Org.	-	0.00%
<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>		Total Operating Expenditures	\$ 98,395	132.56%
13,802	1,704	6,533	65,010		<u>Public Facilities</u>	-	-100.00%
-	-	42,500	-		<u>Land Acquisition</u>	-	0.00%
<u>13,802</u>	<u>1,704</u>	<u>49,033</u>	<u>65,010</u>		Total Capital Improvements	-	-100.00%
					<u>Other Financing Activity:</u>		
22,857	16,998	17,312	2,193	1600-554-9901	Salary Reimbursement to General Fund	-	-100.00%
<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>		Total Other Financing Activity	\$ -	-100.00%
\$ 111,610	\$ 104,823	\$ 82,968	\$ 115,400		TOTAL FUND EXPENSES	\$ 119,530	3.58%
\$ 5	\$ (49,412)	\$ (3,487)	\$ 0		NET REVENUE / (EXPENSE)	\$ -	0.00%

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)



DESCRIPTION

The Community Development Block Grant provides Federal funding for housing and community development needs for low and moderate income areas.

MISSION

Administer the Community Development Block Grant (CDBG) program in accordance with all Federal regulations.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)	Actual				YTD thru 6/30		Budget	
	2011-12	2012-13	2013-14	2014-15	2014-15	2015-16		
Ensure Decent Housing to Target Population								
Homes/Structures Improved through World/City Changers	14	n/a	n/a	n/a	n/a	n/a		
Eliminate Influences of Blight in Target Areas								
Nuisances Abated in Target Area	n/a	n/a	2	1	2	n/a		
Improve Safety and Livability of Neighborhoods								
Capital Improvements Completed in Target Area	n/a	n/a	1	0	1	1		
Provide Access to Quality Public and Private Services								
Summer Youth Program Participants	43	64	n/a	n/a	n/a	n/a		
After School Program Participants	1258	705	20	0	40	n/a		
Applications Granted - Summer Youth Program	n/a	66%	n/a	n/a	n/a	1		
Applications Granted - After School Program	n/a	100%	n/a	n/a	n/a	n/a		
Disburse Grant Funds in Timely Fashion								
Grant Funds Spent in Same Year Awarded	64%	35%	35%	annual measure	100%	100%		

- ✓ Increase access to quality public facilities and neighborhood livability by completing one capital improvement project.
- ✓ Restore Summer Youth Program participation.

FUTURE GOALS (FY17 & FY18)

- ✓ Spend all grant funds in same year awarded.
- ✓ Complete Analysis of Impediments to Fair Housing Study (AFIH).
- ✓ Maintain a balanced approach to housing and community development needs.



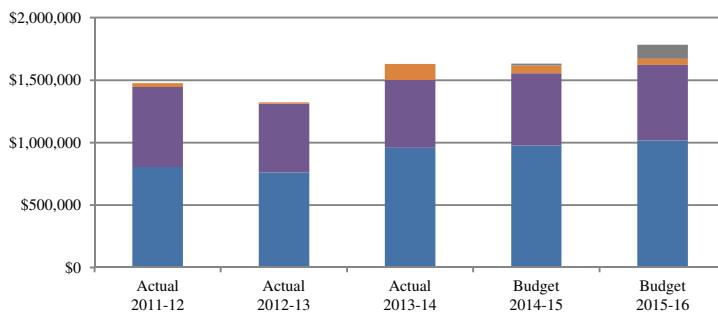
PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Eliminated blighted conditions on target areas by demolishing 1 unsafe and dilapidated structures.

Community Redevelopment Agency Fund

The Community Redevelopment Agency (CRA) Fund encompasses 4.6% of the City's activities and services and accounts for funding derived from City of Fort Walton Beach and Okaloosa County Tax Increment Funding (TIF) – proceeds from increases in the taxable assessed value of the CRA District. The original CRA area was formed in 1980, with that being the base year for the purpose of determining the growth in assessed taxable value. In 1999 the CRA area was expanded to include an additional area. The TIF is determined by the growth in the assessed value of taxable property located in the CRA district from the base year to the current tax year and is multiplied by the current tax rate for the City and County. Expenditures in the CRA area target eliminating blight in residential and commercial areas.

Revenue Highlights

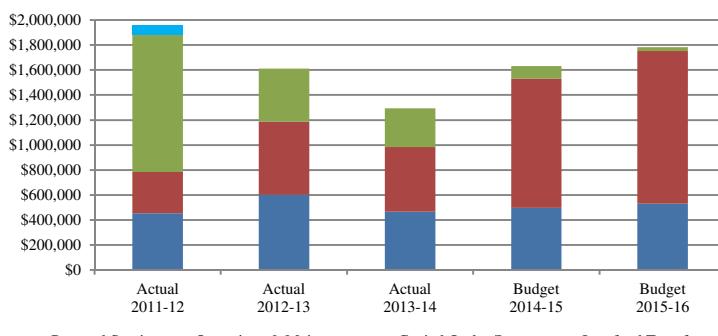


	Budget 2015-16	\$ Change	% Change
Ad Valorem Taxes	1,017,542	42,248	4.3%
Intergov't Revenue	605,054	25,121	4.3%
Interest & Other	48,000	(14,620)	(23.3)%
Approp. from Reserves	111,992	98,863	753.0%
	\$1,782,588	\$151,612	9.3%

■ Ad Valorem Taxes ■ Intergov't Revenue ■ Interest & Other ■ Interfund Transfers ■ Appropriations

- The budget is predicated on maintaining the City millage (Ad Valorem) rate at 5.7697 mills. One mill equals \$1 per \$1,000 of taxable property value.
- County Ad Valorem tax proceeds are accounted for as intergovernmental revenues. The County's millage rate is 3.4308 mills.
- The appropriation from restricted fund balance is being used to fund a portion of the update and evaluation of the CRA Plan and to make repairs to the old City Hall (\$68K), for which the City currently leases.

Expenditure Highlights



	Budget 2015-16	\$ Change	% Change
Personal Services	530,661	32,968	6.6%
Operations & Maintenance	1,221,227	187,944	18.2%
Capital Outlay/Imprvmt	30,700	(69,300)	(69.3)%
	\$1,782,588	\$151,612	9.3%

■ Personal Services ■ Operations & Maintenance ■ Capital Outlay/Imprvmt ■ Interfund Transfers

- The personal services increase is attributable to Year 2 implementation of the Pay & Classification Study.
- The increase in operating expenses is due to the plan to make repairs to the old City Hall, for which the City currently leases.
- The decrease in capital outlay is due to focusing on the update and evaluation of the CRA Plan.

109 COMMUNITY REDEVELOPMENT AGENCY FUND

Actual						Budget		
2011-12	2012-13	2013-14	2014-15 Adopted			2015-16 Adopted	% Change	
638,388	608,797	764,738	771,768	2000-311-1000	Ad Valorem Taxes - City Original TIF	787,039	1.98%	
165,430	151,297	194,690	203,526	2000-311-1100	Ad Valorem Taxes - City Expanded TIF	230,503	13.25%	
\$ 803,818	\$ 760,094	\$ 959,428	\$ 975,294		Total Ad Valorem Taxes	\$ 1,017,542	4.33%	
\$ 803,818	\$ 760,094	\$ 959,428	\$ 975,294		TOTAL TAXES	\$ 1,017,542	4.33%	
462,780	441,329	435,551	458,912	2000-338-2000	Ad Valorem Taxes - County Original TIF	467,992	1.98%	
119,924	109,678	106,229	121,021	2000-338-2100	Ad Valorem Taxes - County Expanded TIF	137,062	13.25%	
\$ 582,703	\$ 551,007	\$ 541,779	\$ 579,933		Total Local Shared Revenues	\$ 605,054	4.33%	
57,390	-	-	-		Prior Years Grants	-	0.00%	
\$ 57,390	\$ -	\$ -	\$ -		Total Grants	\$ -	0.00%	
\$ 640,093	\$ 551,007	\$ 541,779	\$ 579,933		TOTAL INTERGOVERNMENTAL REVENUE	\$ 605,054	4.33%	
23,237	27,299	45,295	62,620	1500-361-1000	Interest Income	36,000	-42.51%	
8,698	(7,756)	(3,820)	-	1500-361-3000	Unrealized Gain/(Loss)	-	0.00%	
(534)	(11,789)	(4,511)	-	1500-361-4000	Realized Gain/(Loss)	-	0.00%	
\$ 31,402	\$ 7,754	\$ 36,965	\$ 62,620		Total Interest Income	\$ 36,000	-42.51%	
-	-	-	-	1500-362-1000	Rental and Lease Income	12,000	100.00%	
\$ -	\$ -	\$ -	\$ -		Total Rents and Royalties	\$ 12,000	0.00%	
-	-	42,500	-	1500-364-1000	Gain/Loss on Fixed Assets	-	0.00%	
987	2,032	48,235	-	1500-369-9000	Miscellaneous Revenue	-	0.00%	
17	-	-	-	1500-369-9091	Discounts	-	0.00%	
-	-	10	-	2000-345-9019	Other Economic Env. Changes	-	0.00%	
\$ 1,004	\$ 2,032	\$ 90,745	\$ -		Total Other Revenues	\$ -	0.00%	
\$ 32,406	\$ 9,786	\$ 127,710	\$ 62,620		TOTAL INTEREST & OTHER REVENUES	\$ 48,000	-23.35%	
-	-	13,129	13,129	1600-389-9100	Appropriation from Fund Balance	111,992	753.01%	
\$ -	\$ -	\$ 13,129	\$ 13,129		Total Non-Operating Sources	\$ 111,992	100.00%	
\$ -	\$ -	\$ -	\$ 13,129		TOTAL TRANSFERS IN	\$ 111,992	100.00%	
\$ 1,476,317	\$ 1,320,887	\$ 1,628,917	\$ 1,630,976		TOTAL FUND REVENUES	\$ 1,782,588	9.30%	

109 CRA FUND - 0800 POLICE

Actual				2014-15		Budget		
2011-12	2012-13	2013-14	Adopted			2015-16	%	
						Adopted	Change	
5.00	5.00	5.00	5.00			5.00		
192,223	187,805	197,162	209,582	521-1200	Regular Salaries	211,550	0.94%	
-	106	-	-	521-1201	Service Awards	-	0.00%	
-	7,534	217	-	521-1202	Incentive Pay	13,876	100.00%	
6,178	3,734	7,665	5,000	521-1400	Salaries - Overtime	5,817	16.34%	
9,325	7,881	8,658	8,175	521-1401	Salaries - Overtime Holiday Worked	8,912	9.02%	
20,166	20,064	19,657	9,147	521-1501	Incentive Pay	6,277	-31.38%	
13,279	13,964	13,614	15,135	521-2100	FICA Taxes	13,621	-10.00%	
3,106	3,266	3,184	3,541	521-2101	Medicare	3,185	-10.03%	
74,092	88,696	98,667	71,525	521-2201	Retirement Contributions - Police Officers	65,363	-8.61%	
29,955	28,210	21,851	22,623	521-2300	Dental, Life & Health Insurance	24,774	9.51%	
6,441	6,634	6,827	7,040	521-2400	Worker's Compensation	6,232	-11.48%	
-	45,484	-	42,945	521-1291	Salary Allocation Reimbursement to General Fund	52,210	21.57%	
\$ 354,764	\$ 421,050	\$ 377,501	\$ 394,713	Total Personal Services		\$ 411,818	4.33%	
Operating Expenses:								
-	11,454	15,385	15,685	521-3100	Professional Services	15,994	1.97%	
2,544	2,169	2,004	2,950	521-4100	Communication Services	2,196	-25.56%	
1,500	2,377	1,625	1,094	521-4610	Maintenance Contracts	1,094	0.00%	
2,565	4,216	3,426	2,000	521-4620	Vehicle Repair	2,000	0.00%	
-	260	-	1,250	521-4630	Equipment Repair	-	-100.00%	
64	150	75	175	521-4700	Printing & Binding	175	0.00%	
-	-	-	125	521-4911	Holiday Gift Certificates	125	0.00%	
45	-	-	10	521-5100	Office Supplies	10	0.00%	
8,332	316	736	938	521-5200	Operating Supplies	951	1.39%	
12,795	21,963	17,241	18,199	521-5204	Fuel & Oil	12,715	-30.13%	
2,849	-	30	925	521-5210	Uniform Expense	3,450	272.97%	
-	194	-	835	521-5213	Ammunition Expense	2,679	220.84%	
2,153	-	-	521-5231	Computer Hardware/Software	-	0.00%		
\$ 32,848	\$ 43,099	\$ 40,523	\$ 44,186	Total Operating Expenditures		\$ 41,389	-6.33%	
Capital Outlay:								
77,358	-	-	-	521-6403	Passenger Vehicles	-	0.00%	
2,428	896	-	-	521-6405	Communication Equipment	-	0.00%	
16,524	-	3,150	-	521-6406	Specialized Equipment	-	0.00%	
5,493	-	-	-	521-6420	Computer Hardware/Software	-	0.00%	
9,570	-	-	-	521-6821	Software	-	0.00%	
\$ 111,372	\$ 896	\$ 3,150	\$ -	Total Capital Outlay		\$ -	0.00%	
\$ 498,984	\$ 465,045	\$ 421,174	\$ 438,899	TOTAL EXPENSES		\$ 453,207	3.26%	

POLICE (CRA)

Share of City Budget
\$453,207,
1.2%



DESCRIPTION

The unit of five officers dedicated to the two CRA areas foster relationships with residents and business owners through a highly-visible approach including walking and bicycle patrolling in the area, as well as participating in events. Community involvement to devise solutions and monitor resolutions is strongly promoted.

MISSION

Protect the welfare of citizens & their property and enhance public safety through proactive problem solving and increased community partnerships.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Protect Life and Property

Criminal Activity in Downtown Area

	Actual				YTD thru 6/30		Budget	
	2011-12	2012-13	2013-14	2014-15	2014-15	2015-16		
Criminal Activity in Downtown Area	149	132	163	113	150	200		

- ✓ Deter vandalism and other criminal activity, particularly during overnight hours and during entertainment district hours, in the downtown area through preventative means such as police visibility and effective apprehension rates for order maintenance offenses, even as more people are drawn to area's entertainment district activities.



FUTURE GOALS (FY17 & FY18)

- ✓ Conduct at least two crime awareness / prevention presentations, in downtown locations or at public events, inviting business owners, employees, and members of the public to attend. Presentations will include both personal and commercial safety tips.
- ✓ Establish a communication system, with voluntary participation, that will permit those who work and/or live in the CRA area to furnish information directly to officers, and each other (when desired), on a timely basis. Disseminate information regarding serious crimes and other activities, through an established communication contact and/or network, so that it can be timely re-distributed.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ CRA officers adapted schedules and patrol techniques to accommodate the new entertainment district activities, which were introduced during this fiscal year. Adjustments are always required with new programs, but those frequenting the downtown were kept safe and order was maintained. Many favorable citizen comments were received regarding police presence and actions.
- ✓ Additional traffic enforcement was conducted within the district, especially on Miracle Strip Parkway and Brooks Street.

109 CRA FUND - 2000 CRA

Actual				Budget		
2011-12	2012-13	2013-14	2014-15 Adopted	2015-16 Adopted	% Change	
Personal Services:						
3.00	3.00	3.00	3.00	Number of Employees (FTE's)		
73,683	69,780	71,117	81,138	552-1200	Regular Salaries	
664	1,546	-	-	552-1202	Incentive/Merit Pay	
333	-	-	-	552-1216	Final Leave Pay	
247	132	214	150	552-1400	Salaries - Overtime	
124	125	80	-	552-1401	Salaries - Overtime Holiday Worked	
4,322	4,193	4,259	4,790	552-2100	FICA Taxes	
1,011	981	996	1,120	552-2101	Medicare	
363	71	-	-	552-2200	Retirement Contributions	
4,289	3,483	3,836	4,646	552-2204	Retirement Contributions - DC Plan	
12,290	12,239	8,777	9,867	552-2300	Dental, Life & Health Insurance	
1,183	1,179	833	1,269	552-2400	Worker's Compensation	
\$ 98,509	\$ 93,728	\$ 90,113	\$ 102,980	Total Personal Services		
\$ 118,843	15.40%					
Operating Expenses:						
9,915	100	6,125	90,071	552-3100	Professional Services	
2,159	7,385	2,398	7,000	552-3101	Legal Services	
-	-	150	50,000	552-3400	Other Services	
-	-	12,385	-	552-3450	Other Services - Grounds Maintenance	
2,492	663	1,909	2,700	552-4000	Travel and Per Diem	
599	616	1,943	1,945	552-4100	Communication Services	
135	1,549	2,254	50	552-4200	Postage	
124,962	123,846	123,736	139,601	552-4300	Utilities	
1,481	1,712	4,917	-	552-4400	Rentals & Leases	
-	-	-	40,000	552-4610	Maintenance Contracts	
1,098	1,554	980	500	552-4620	Vehicle Repair	
175	23	2,201	250	552-4630	Equipment Repair	
81	23	-	-	552-4640	Building Maintenance	
42,101	48,150	-	94,370	552-4650	Grounds Maintenance	
24	606	-	1,250	552-4700	Printing & Binding	
14,606	35,118	2,987	15,000	552-4800	Promotional Activities	
-	-	-	75	552-4911	Holiday Gift Certificates	
885	-	-	750	552-4912	Easement Recording Fees	
-	207	867	1,000	552-4915	Legal Advertising	
-	-	10	-	552-4919	Development Costs	
637	472	926	1,200	552-5100	Office Supplies	
1,012	4,256	9,691	8,060	552-5200	Operating Supplies	
3,942	4,021	3,119	3,942	552-5204	Fuel & Oil	
248	248	-	100	552-5210	Uniform Expense	
697	-	-	-	552-5231	Computer Hardware/Software	
175	1,950	1,576	1,335	552-5233	Tools	
108	500	220	250	552-5234	Safety Supplies/Equipment	
-	-	29,999	-	552-5250	Operating Supplies - Grounds Maintenance	
870	1,830	1,546	3,025	552-5400	Dues & Publications	
625	2,070	1,015	1,200	552-5500	Training	
Non-Operating:						
90,046	305,777	265,694	369,214	552-8200	Grants and Aids	
\$ 298,488	\$ 542,675	\$ 476,648	\$ 832,888	Total Operating Expenditures		
\$ 1,015,130	21.88%					
Capital Outlay:						
23,380	95,497	45,180	100,000	552-6310	Improvements Other Than Buildings	
-	-	4,504	-	552-6355	Landscaping/Irrigation	
-	-	-	-	552-6420	Computer Hardware/Software	
Capital Improvements Program:						
122,251	3,370	80,312	-	5018 - Pavement Improvement	10,000	100.00%
73,565	24,604	-	-	5306 - Sidewalk Construction	-	0.00%
764,978	256,406	173,146	-	Prior Years Capital Improvement Program	-	0.00%
\$ 960,794	\$ 284,380	\$ 253,458	\$ -	Total Capital Improvements Program		
\$ 10,000	100.00%					
Other Financing Activity:						
71,981	86,317	94,407	156,209	552-9901	Cost Allocation Reimbursement to General Fund	
-	-	-	-	581-9999	Reserved - Undesignated Net Assets	
\$ 71,981	\$ 86,317	\$ 94,407	\$ 156,209	Total Other Financing Activity		
\$ 164,708	5.44%					
\$ 1,454,218	\$ 1,146,957	\$ 967,811	\$ 1,192,077	TOTAL EXPENSES		
\$ 1,329,381	11.52%					

5.00	8.00	8.00	8.00	Number of Funded Employees (FTE's)	
498,984	465,045	421,174	438,899	Police	
1,454,218	1,146,957	967,811	1,192,077	CRA	
\$ 1,953,202	\$ 1,612,002	\$ 1,388,985	\$ 1,630,976	TOTAL FUND EXPENSES	
\$ (476,885)	\$ (291,115)	\$ 239,932	\$ (0)	NET REVENUE / (EXPENSE)	
\$ (0)	0.00%				

COMMUNITY REDEVELOPMENT AREA (CRA)

Share of City Budget

\$1,329,381,
3.4%



DESCRIPTION

The Community Redevelopment Area was established in 1980 and expanded in 1999 to address deteriorating conditions and facilitate economic growth and development within the designated area. Funding for infrastructure improvements and redevelopment activities comes from incremental increases in the taxable assessed value of the area.

MISSION

Rejuvenate the designated area to make it a place where citizens want to live, work, and play.

	Actual				YTD thru 6/30	Budget	
	2011-12	2012-13	2013-14	2014-15	2014-15	2015-16	
Attract & Retain Businesses in the Target Area							
New Businesses in the CRA	29	32	30	30	30	30	
Square Footage of Business Expansions in the CRA	16,000	10,700	2,100	9,905	20,000	20,000	
Decrease in Number of Vacant Commercial Properties	n/a	5%	n/a	n/a	n/a	n/a	
Businesses Approved for Economic Incentive Grants	7	38	13	14	20	20	
Value of Economic Incentive Grants Provided to New or Expanding Businesses	\$46,238	\$380,314	\$192,949	\$155,501	\$250,000	\$250,000	
Private Investment Leveraged as a Result of Incentive Grants	n/a	n/a	\$1,265,671	\$809,381	\$1,250,000	\$1,250,000	
Grant Applications Approved within Two Weeks	n/a	n/a	17%	31%	75%	75%	
Attract & Retain Residents in the Target Area							
New Housing Units in the CRA	11	5	200	7	10	10	
Decrease in Number of Vacant Residential Properties	n/a	3%	n/a	n/a	n/a	n/a	
Maintain a Balanced Approach to Funding Allocation							
Residential Area Improvements	14%	12%	26%	annual measure	25%	25%	
Commercial Area Improvements	35%	5%	32%	annual measure	25%	25%	
Crime Prevention	26%	29%	68%	annual measure	25%	25%	
Maintenance & General Operations	25%	54%	25%	annual measure	25%	25%	
Complete CRA Plan Projects Within Three Years From Appropriation							
Previous Year Funds Not Allocated to Projects as % of Current Year Ad Valorem Proceeds	269%	292%	294%	annual measure	0%	0%	

- ✓ Develop long-term (5-year and 10-year) capital improvements project list for the CRA District.
- ✓ Develop better marketing materials for economic incentive programs available to new and expanding businesses in the CRA.
- ✓ Complete at least 1 new public parking area in the CRA.
- ✓ Complete Streetscape improvements along Carson Drive and Third Street.
- ✓ Begin Phase I of Landing Master Plan for improvements to Fort Walton Landing Park.
- ✓ Create new public parking maps for the downtown district; update signage in CRA, and provide a new downtown "gateway."



FUTURE GOALS (FY17 & FY18)

- ✓ Develop ways to increase the quantity of and access to public parking in the CRA.
- ✓ Encourage private reinvestment through public improvements in the CRA.
- ✓ Continue multi-modal improvements in the CRA.
- ✓ Continue

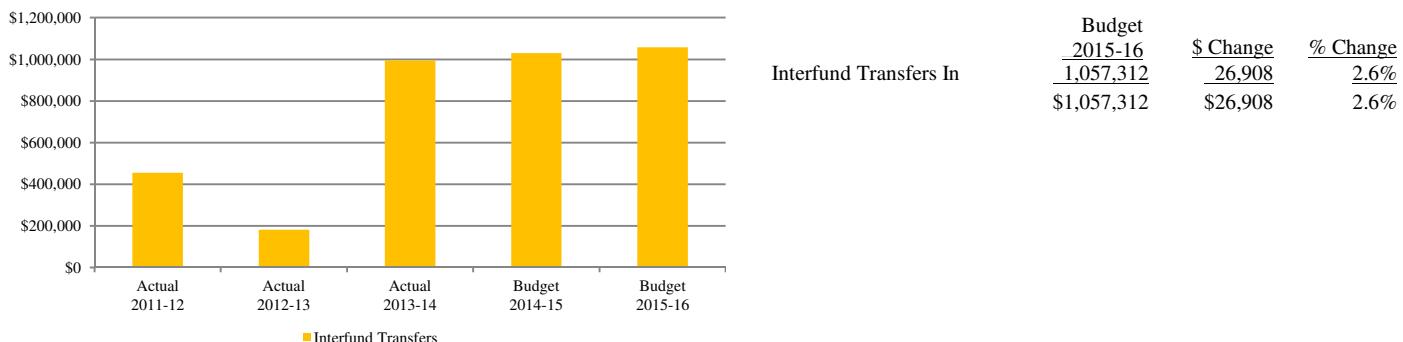
PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Completed the Downtown Pedestrian Improvements Project.
- ✓ Completed and adopted Fort Walton Landing Master Plan.
- ✓ Implemented CRA Grounds Maintenance Contract to ensure that the district is clean and continually maintained.
- ✓ Approved 14 business incentive grant applications, \$811k in total private funds leveraged for \$155K spent in public funds.

Debt Service Fund

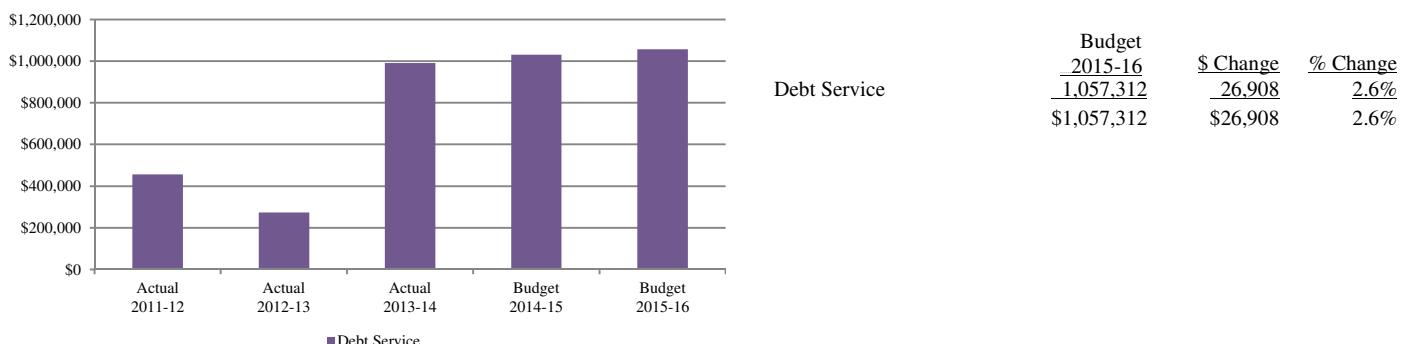
The Debt Service Fund encompasses 2.8% of the City's activities and services and accounts for the accumulation of resources for and the payment of general long-term debt principal and interest. Funds are transferred from the General Fund.

Revenue Highlights



- Transfers from the General Fund cover annual debt payments as required per Generally Accepted Accounting Principles (GAAP) for governmental funds.

Expenditure Highlights



- Capital Lease/Purchases:
Phone System (year 3 of 6)
- Debt Issues:
2011A Revenue Note – Fire Ladder Truck (year 5 of 10)
2011B Revenue Note – Golf Mowers (year 5 of 5)
2013 Revenue Note – Municipal Facilities (year 3 of 18)
2013A Bank Loan – Recreation Complex, Fairway Sweeper/Vacuum, Bucket Truck (year 3 of 15)
2015 Interfund Loan – Fire Pumper Truck (year 2 of 10)
2015 Rec Center Fitness Equipment – (year 2 of 5)

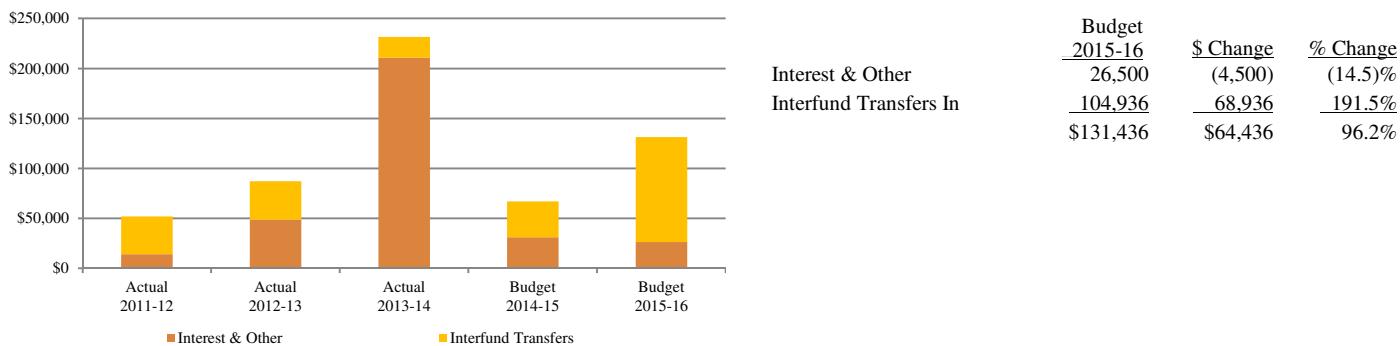
201 DEBT SERVICE FUND

Actual					Budget				
2011-12	2012-2013	2013-14	2014-15 Adopted		2015-16 Adopted		% Change		
455,333	181,484	131,147	163,662	1600-381-0100	Transfer from General Fund 2011 Cap Imp Rev Note -Ladder Truck- yr 5 of 10 2011 Cap Imp Rev Note -Golf Equipment- yr 5 of 5 Phone System Lease - year 3 of 6 2015 Bank Loan -Fire Pumper- yr 2 of 10 2015 Rec Ctr Fitness Equipment- yr 2 of 5	193,160	18.02%		
-	-	306,192	309,217	1600-381-1301	Transfer from General Fund - 2013 Sinking Fund 2013 Revenue Note -Municipal Facilities Police- yr 3 of 18	306,628	-0.84%		
-	-	557,524	557,525	1600-381-1302	Transfer from General Fund - 2013A Sinking Fund 2013A Bank Loan -Recreation Complex- yr 3 of 15 2013A Bank Loan -Fairway Sweep/Vac- yr 3 of 10 2013A Bank Loan -Bucket Truck- yr 3 of 10	557,525	0.00%		
\$ 455,333	\$ 181,484	\$ 994,863	\$ 1,030,404		Total Interfund Transfers	\$ 1,057,312	2.61%		
\$ 455,333	\$ 181,484	\$ 994,863	\$ 1,030,404		TOTAL TRANSFERS IN	\$ 1,057,312	2.61%		
\$ 455,333	\$ 181,484	\$ 994,863	\$ 1,030,404		TOTAL FUND REVENUES	\$ 1,057,312	2.61%		
Debt Service: 211,683 70,488 612,996 681,019 2100-517-7100 Principal Payments 2011 Cap Imp Rev Note -Ladder Truck- yr 5 of 10 2011 Cap Imp Rev Note -Golf Equipment- yr 5 of 5 2013 Revenue Note -Municipal Facilities Police- yr 3 of 18 2013 Revenue Note -Municipal Facilities Fire- yr 3 of 18 2013 Revenue Note -Municipal Facilities Library- yr 3 of 18 2013 Revenue Note -Municipal Facilities General- yr 3 of 18 2013A Bank Loan -Recreation Complex- yr 3 of 15 2013A Bank Loan -Recreation Complex Fields- yr 3 of 15 2013A Bank Loan -Fairway Sweep/Vac- yr 3 of 10 2013A Bank Loan -Bucket Truck- yr 3 of 10 Phone System Lease - year 3 of 6 2015 Bank Loan -Fire Pumper- yr 2 of 10 2015 Rec Ctr Fitness Equipment- yr 2 of 5									
243,582	202,719	377,574	349,386	2100-517-7200	Interest Expense 2011 Cap Imp Rev Note -Ladder Truck- yr 5 of 10 2011 Cap Imp Rev Note -Golf Equipment- yr 5 of 5 2013 Revenue Note -Municipal Facilities Police- yr 3 of 18 2013 Revenue Note -Municipal Facilities Fire- yr 3 of 18 2013 Revenue Note -Municipal Facilities Library- yr 3 of 18 2013 Revenue Note -Municipal Facilities General- yr 3 of 18 2013A Bank Loan -Recreation Complex- yr 3 of 15 2013A Bank Loan -Recreation Complex Fields- yr 3 of 15 2013A Bank Loan -Fairway Sweep/Vac- yr 3 of 10 2013A Bank Loan -Bucket Truck- yr 3 of 10 Phone System Lease - year 3 of 6 2015 Bank Loan -Fire Pumper- yr 2 of 10 2015 Rec Ctr Fitness Equipment- yr 2 of 5	336,886	-3.58%		
377	627	-	-	2100-517-7300	Paying Agent Fees	-	0.00%		
\$ 455,642	\$ 273,835	\$ 990,570	\$ 1,030,404		Total Debt Service	\$ 1,057,312	2.61%		
\$ 455,642	\$ 273,835	\$ 990,570	\$ 1,030,404		TOTAL FUND EXPENSES	\$ 1,057,312	2.61%		
\$ (309)	\$ (92,351)	\$ 4,293	\$ (0)		NET REVENUE / (EXPENSE)	\$ -	0.00%		

Beal Memorial Cemetery Fund

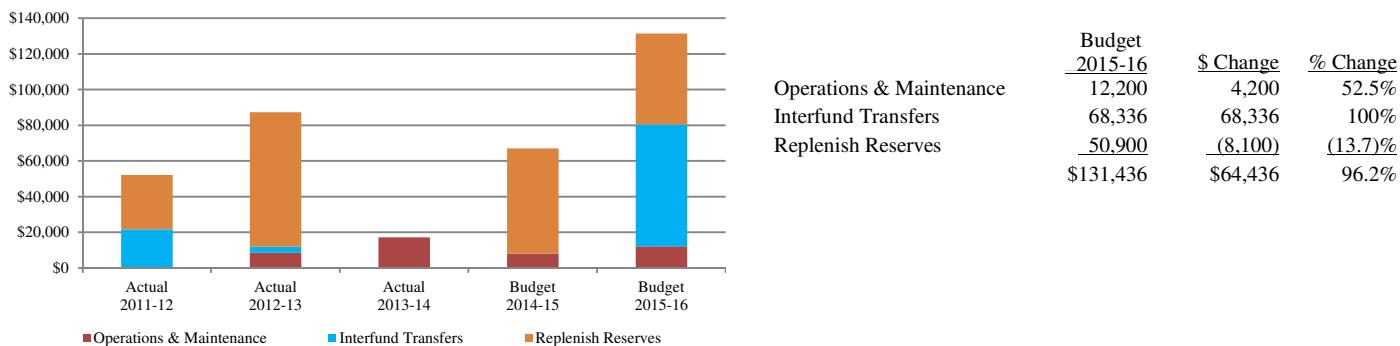
The Beal Memorial Cemetery Perpetual Care Fund encompasses 0.35% of the City's activities and services and accounts for a portion of revenues from lot, crypt, and niche sales that are being reserved for perpetual care. Cemetery operations are currently funded in the General Fund, but interest earnings on the reserves will be used for maintaining the cemetery once all spaces have been sold.

Revenue Highlights



- In FY 2014-15, the City transitioned from a medium-to-long term externally managed portfolio to a short-to-medium term externally-managed portfolio.
- Transfers In reflects the transfer of 20% of cemetery lot sales from the General Fund to fund perpetual care, as established by Ordinance 526.

Expenditure Highlights



- Operations & maintenance includes the annual investment portfolio management fee.
- Reserves reflect the excess of revenues over expenses; new funds for investment.

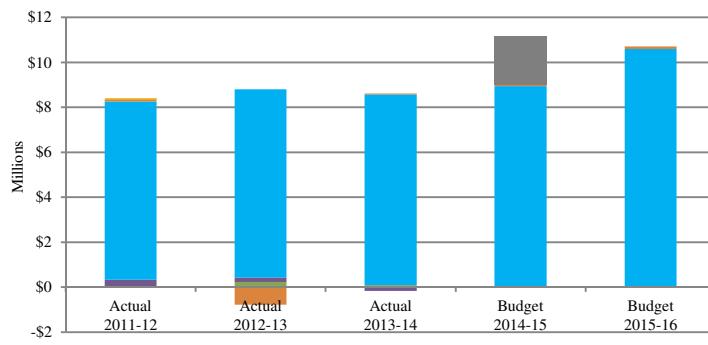
602 BEAL MEMORIAL CEMETERY CARE FUND

Actual						Budget		
2011-12	2012-13	2013-14	2014-15			2015-16	%	
			Adopted			Adopted	Change	
10,224	14,795	16,562	31,000	1500-361-1000	Interest Income	26,500	-14.52%	
-	11,508	32,271	-	1500-361-2000	Dividend Income	-	0.00%	
4,337	14,774	164,097	-	1500-361-3000	Unrealized Gain/(Loss)	-	0.00%	
(266)	7,718	(2,142)	-	1500-361-4000	Realized Gain/(Loss)	-	0.00%	
\$ 14,295	\$ 48,795	\$ 210,788	\$ 31,000		Total Interest Income	\$ 26,500	-14.52%	
\$ 14,295	\$ 48,795	\$ 210,788	\$ 31,000		TOTAL INTEREST & OTHER REVENUES	\$ 26,500	-14.52%	
37,818	38,526	20,869	36,000	2200-381-0100	Transfer from General Fund	36,600	1.67%	
\$ 37,818	\$ 38,526	\$ 20,869	\$ 36,000		Total Interfund Transfers	\$ 36,600	1.67%	
\$ -	\$ -	\$ -	\$ -	1600-389-9100	Appropriation from Fund Balance	68,336	100.00%	
\$ 37,818	\$ 38,526	\$ 20,869	\$ 36,000		Total Non-Operating Sources	\$ 68,336	100.00%	
\$ 52,113	\$ 87,321	\$ 231,657	\$ 67,000		TOTAL TRANSFERS IN	\$ 104,936	191.49%	
\$ 52,113	\$ 87,321	\$ 231,657	\$ 67,000		TOTAL FUND REVENUES	\$ 131,436	96.17%	
<u>Operating Expenditures:</u>								
239	8,642	17,162	8,000	2200-539-3100	Professional Services	12,200	52.50%	
\$ 239	\$ 8,642	\$ 17,162	\$ 8,000		Total Operating Expenditures	\$ 12,200	100.00%	
21,486	3,290	-	-	1600-581-9102	Transfer to General Fund	68,336	100.00%	
\$ 21,486	\$ 3,290	\$ -	\$ -	1600-581-9920	Reserve for Future Cemetery Perpetual Care	50,900	-13.73%	
\$ 21,724	\$ 11,932	\$ 17,162	\$ 67,000		Total Other Financing Activity	\$ 119,236	102.09%	
\$ 30,389	\$ 75,389	\$ 214,495	\$ -		TOTAL FUND EXPENSES	\$ 131,436	96.17%	
\$ 30,389	\$ 75,389	\$ 214,495	\$ -		NET REVENUE / (EXPENSE)	\$ -	0.00%	

Utilities Fund

The Utilities Fund encompasses 28.3% of the City's activities and services and accounts for water production and distribution and sewer collection and treatment. These activities are financed and operated in a manner similar to a private business – where the intent is that the cost (expenses, including depreciation) of providing the services to the public on a continuing basis be financed and recovered primarily through user charges.

Revenue Highlights

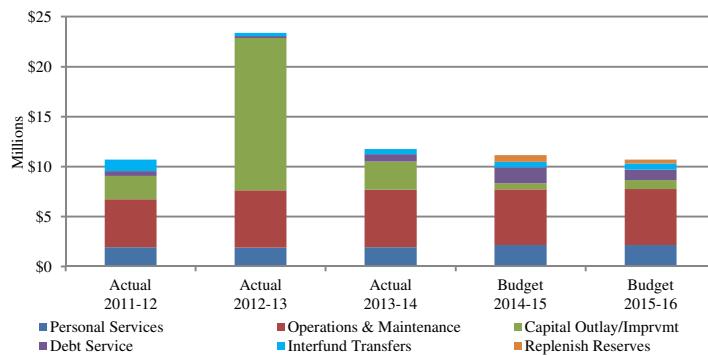


	Budget	\$ Change	% Change
Charges for Services	10,596,961	1,663,314	18.6%
Interest & Other	102,151	28,774	39.2%
Use of Reserves	0	(2,158,692)	328.5%
	\$10,699,112	(\$466,603)	(4.2)%

Legend:
■ Licenses & Permits ■ Intergov't Revenue ■ Charges for Services
■ Interest & Other ■ Interfund Transfers ■ Appropriations

- A new five-year utility rate study, which included stormwater, was approved by City Council and implemented in FY 2014-15. The study determines the required rates to generate sufficient revenue to sustain renewal and replacement reserves and account for debt service requirements. FY 2015-16 will include the implementation of Year 2 of the rate study.

Expenditure Highlights



	Budget	\$ Change	% Change
Personal Services	2,171,339	11,790	0.5%
Operations & Maintenance	5,575,976	2,774	0.0%
Capital Outlay/Imprvmt	893,997	285,347	46.9%
Debt Service	1,056,233	(546,957)	(34.1)%
Interfund Transfers Out	619,771	100,504	19.4%
Replenish Reserves	381,797	(320,061)	(45.6)%
	\$10,699,112	(\$466,603)	(4.2)%

Expenses shown on a cash basis, exclusive of reclassifications for the audited financial statements.

- Debt service payments decreased due to the State Revolving Fund Loan for Pump Station #1 and Force Main being finalized under budget and the refinancing of the 2005 Utility System Revenue Bond at a lower interest rate.

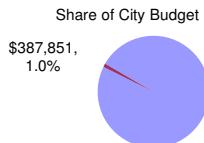
401 UTILITIES FUND - REVENUES

Actual				2014-15		Budget		
2011-12	2012-13	2013-14	Adopted	2015-16	Change	Adopted	%	
1,764,412	1,773,267	1,868,244	1,988,624	1310-343-3000	Service Fees - Residential	2,373,522	19.36%	
1,076,162	1,099,614	1,158,616	1,194,981	1310-343-3100	Service Fees - Commercial	1,426,270	19.36%	
11,414	109,611	18,448	13,395	1500-343-3600	Connection Fees - Residential	17,247	28.76%	
3,050	47,972	12,000	16,357	1500-343-3700	Connection Fees - Commercial	5,775	-64.69%	
2,532	12,542	7	500	1500-343-3810	Hydrant Service	500	0.00%	
-	-	696	-	1500-343-3894	Work Orders	-	0.00%	
\$ 2,857,569	\$ 3,043,005	\$ 3,058,012	\$ 3,213,857	Total Water Operations		\$ 3,823,314	18.96%	
3,392,299	3,461,891	3,610,105	3,818,434	1350-343-5000	Service Fees - Residential	4,557,492	19.36%	
1,447,465	1,487,634	1,567,860	1,652,407	1350-343-5100	Service Fees - Commercial	1,972,230	19.36%	
12,660	104,100	17,850	20,449	1500-343-5600	Connection Fees - Residential	20,025	-2.07%	
2,419	66,600	3,432	5,000	1500-343-5700	Connection Fees - Commercial	2,700	-46.00%	
-	1,819	299	-	1500-343-5894	Work Orders	-	0.00%	
\$ 4,854,842	\$ 5,122,044	\$ 5,199,546	\$ 5,496,290	Total Sewer Operations		\$ 6,552,447	19.22%	
4,500	3,125	3,100	3,500	0520-343-3001	Administrative Fee - Returned Checks	4,200	20.00%	
102,397	95,314	94,271	105,000	1310-343-3200	Service Charges	96,500	-8.10%	
109,100	109,979	117,762	115,000	1310-343-3300	Penalties	120,500	4.78%	
\$ 215,997	\$ 208,418	\$ 215,133	\$ 223,500	Total Combined Operations		\$ 221,200	-1.03%	
\$ 7,928,409	\$ 8,373,467	\$ 8,472,692	\$ 8,933,647	TOTAL CHARGES FOR SERVICES		\$ 10,596,961	18.62%	
7,140	63,233	16,149	-	1310-324-2100	Impact Fees - Water - Residential	-	0.00%	
6,795	43,800	27,588	-	1310-324-2200	Impact Fees - Water - Commercial	-	0.00%	
8,231	72,899	17,620	-	1350-324-2100	Impact Fees - Sewer - Residential	-	0.00%	
8,123	53,303	35,127	-	1350-324-2200	Impact Fees - Sewer - Commercial	-	0.00%	
\$ 30,290	\$ 233,235	\$ 96,484	\$ -	Total Licenses & Permits		\$ -	0.00%	
\$ 30,290	\$ 233,235	\$ 96,484	\$ -	TOTAL LICENSES & PERMITS		\$ -	0.00%	
304,107	194,876	-	-	334	State Grants	-	0.00%	
\$ 304,107	\$ 194,876	\$ -	\$ -	Total State Grants		\$ -	0.00%	
-	1,676,418	(157,294)	-	5031-389-7000	Force Main Note Payable	-	0.00%	
\$ -	\$ 1,676,418	\$ (157,294)	\$ -	Total Proceeds from Debt/Loans		\$ -	0.00%	
\$ 304,107	\$ 1,871,295	\$ (157,294)	\$ -	TOTAL INTERGOVERNMENTAL REVENUE		\$ -	0.00%	
28,011	34,839	55,545	50,000	1500-361-1000	Interest Income	74,340	48.68%	
11,994	2,923	-	-	1500-361-1020	Interest Income - 2005 Bond	-	0.00%	
11,502	(11,948)	(7,826)	-	1500-361-3000	Unrealized Gain/(Loss)	-	0.00%	
(706)	(18,159)	(9,242)	-	1500-361-4000	Realized Gain/(Loss)	-	0.00%	
\$ 50,802	\$ 7,655	\$ 38,477	\$ 50,000	Total Interest Income		\$ 74,340	48.68%	
15,902	16,380	16,871	17,377	1500-362-2020	Rental and Lease Income	17,911	3.08%	
\$ 15,902	\$ 16,380	\$ 16,871	\$ 17,377	Total Rents and Royalties		\$ 17,911	3.08%	
7,993	(793,956)	(16,592)	5,000	1500-364-1000	Sale of Surplus Assets	7,900	58.00%	
25,181	1,203	2,186	1,000	1500-369-9000	Miscellaneous Revenue	2,000	100.00%	
226	-	-	-	0000-369-9091	Discounts	-	0.00%	
\$ 33,400	\$ (792,752)	\$ (14,407)	\$ 6,000	Total Other Revenues		\$ 9,900	65.00%	
\$ 100,104	\$ (768,718)	\$ 40,941	\$ 73,377	TOTAL INTEREST & OTHER REVENUES		\$ 102,151	39.21%	
37,363	-	-	-	1600-382-4300	Transfer from Sanitation Fund	-	0.00%	
\$ 37,363	\$ -	\$ -	\$ -	Total Interfund Transfers		\$ -	0.00%	
-	-	-	2,158,692	1600-389-9300	Appropriation from Net Assets	-	-100.00%	
\$ -	\$ -	\$ -	\$ 2,158,692	Total Non-Operating Sources		\$ -	-100.00%	
\$ 37,363	\$ -	\$ -	\$ 2,158,692	TOTAL TRANSFERS IN		\$ -	-100.00%	
\$ 8,400,273	\$ 9,709,279	\$ 8,452,823	\$ 11,165,716	TOTAL FUND REVENUES		\$ 10,699,112	-4.18%	

401 UTILITIES FUND - 0520 CUSTOMER SERVICE

Actual				Budget			
2011-12	2012-13	2013-14	2014-15 Adopted				
						2015-16 Adopted	% Change
Personal Services:							
5.50	5.50	5.50	5.50		Number of Funded Employees (FTE's)	5.50	
149,001	147,960	150,342	153,882	536-1200	Regular Salaries	148,590	-3.44%
-	106	54	-	536-1201	Service Awards	-	0.00%
4,367	5,821	-	-	536-1202	Incentive/Merit Pay	-	0.00%
11,038	11,585	10,898	12,004	536-1300	Part-Time Wages	12,537	4.44%
12	16	1,193	100	536-1400	Salaries - Overtime	500	400.00%
9,724	9,840	9,806	10,042	536-2100	FICA Taxes	9,094	-9.44%
2,274	2,301	2,293	2,007	536-2101	Medicare	2,127	5.97%
20,520	22,040	20,889	16,679	536-2200	Retirement Contributions	7,620	-54.31%
5,230	4,770	5,225	6,257	536-2204	Retirement Contributions - DC Plan	6,397	2.25%
17,940	14,652	10,848	16,972	536-2300	Dental, Life & Health Insurance	22,428	32.15%
307	310	286	282	536-2400	Worker's Compensation	258	-8.53%
\$ 220,412	\$ 219,402	\$ 211,835	\$ 218,225		Total Personal Services	\$ 209,553	-3.97%
Operating Expenditures:							
64,141	69,563	76,329	79,898	536-3100	Professional Services	81,903	2.51%
15,972	16,031	16,287	16,230	536-3400	Other Services	16,775	3.36%
-	-	-	100	536-4000	Travel and per Diem	-	-100.00%
2,783	2,668	1,418	1,661	536-4100	Communication Services	1,422	-14.39%
47,432	48,301	49,999	56,995	536-4200	Postage	57,135	0.25%
1,875	-	-	-	536-4610	Maintenance Contracts	-	0.00%
301	-	-	-	536-4630	Equipment Repair	-	0.00%
1,779	1,760	1,999	2,600	536-4700	Printing & Binding	2,600	0.00%
1,175	2,287	937	2,500	536-5200	Operating Supplies	1,750	-30.00%
-	-	346	360	536-5210	Uniform Expense	720	100.00%
588	-	539	-	536-5231	Computer Hardware/Software	-	0.00%
-	-	-	300	536-5500	Training	-	-100.00%
\$ 149,992	\$ 151,349	\$ 159,368	\$ 176,055		Total Operating Expenditures	\$ 178,299	1.27%
Capital Outlay:							
1,298	552	1,396	-	536-6420	Computer Hardware/Software	-	0.00%
\$ 1,298	\$ 552	\$ 1,396	\$ -		Total Capital Outlay	\$ -	0.00%
371,702	371,303	372,599	394,280		TOTAL EXPENSES	387,851	-1.63%

CUSTOMER SERVICE



DESCRIPTION

Customer Service is responsible for invoicing and receiving customer payments, opening and closing utility accounts, resolving customer inquiries, and collecting receivables.

MISSION

Provide superior customer service in the administration of utility accounts and receivables.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Provide Accurate Water Meter Consumption Information

Accounts with Meter Profile Evaluations Performed

	Actual				Budget	
	2011-12	2012-13	2013-14	YTD thru 6/30 2014-15	2014-15	2015-16
Accounts with Meter Profile Evaluations Performed	5.2%	2.5%	4.2%	2.0%	2.0%	2.0%
Write-Offs as % of Current Year Billing	0.45%	0.65%	0.54%	annual measure	<1%	<1%

✓ Convert the credit card payment process for utility customers to Sungard/Selectron. The new process will be more efficient and offer the customer more options for payment methods. This is an ongoing process.

Move past-due accounts in collections status from MJ Altman to Credit Collections Services (new agency).



FUTURE GOALS (FY17 & FY18)



Revise Customer Service's policies and procedures (ongoing).

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Selected a collections agency to handle the City's bad debt collections to include delinquent utility bills, code enforcement fees, fire safety inspection fees, and all other miscellaneous receivables.
- ✓ Evaluated the credit card payment process for utility customers, and determined the most effective and efficient process will be to recommend contracting with Sungard/Selectron for credit card payment services.

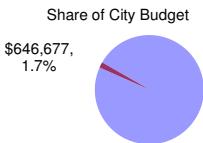
401 UTILITIES FUND - 1300 UTILITY SERVICES

Actual				Budget			
2011-12	2012-13	2013-14	2014-15 Adopted			2015-16 Adopted	% Change
7.00	7.00	8.00	8.00	Personal Services:			
293,936	304,194	362,134	371,016	536-1200	<i>Number of Funded Employees (FTE's)</i>	8.00	
1,680	6,026	325	-	536-1202	Regular Salaries	375,393	1.18%
79	97	1,723	-	536-1400	Incentive/Merit Pay	-	0.00%
16,909	18,032	21,146	21,460	536-2100	Salaries - Overtime	-	0.00%
3,955	4,217	4,945	5,018	536-2101	FICA Taxes	21,982	2.44%
56,752	56,905	68,357	72,658	536-2200	Medicare	5,141	2.44%
5,650	6,913	8,662	9,009	536-2204	Retirement Contributions	71,382	-1.76%
56,536	53,195	57,405	59,251	536-2300	Retirement Contributions - DC Plan	9,061	0.57%
4,240	4,572	4,526	4,414	536-2400	Dental, Life & Health Insurance	56,250	-5.06%
					Worker's Compensation	4,209	-4.63%
\$ 439,737	\$ 454,151	\$ 529,223	\$ 542,826	Total Personal Services		\$ 543,418	0.11%
Operating Expenditures:							
41,674	34,054	76,071	51,426	536-3100	Professional Services	51,427	0.00%
-	200	-	-	536-3400	Other Services	-	0.00%
2,186	303	1,143	760	536-4000	Travel and Per Diem	1,260	65.79%
3,205	3,781	3,323	4,632	536-4100	Communication Services	5,027	8.53%
222	153	102	150	536-4200	Postage	150	0.00%
901	790	5,261	6,890	536-4300	Utilities	7,526	9.24%
2,128	2,128	2,128	2,128	536-4400	Rentals & Leases	2,128	0.00%
2,936	2,820	3,028	2,923	536-4610	Maintenance Contracts	2,923	0.00%
863	736	1,349	1,000	536-4620	Vehicle Repair	1,000	0.00%
1,068	1,463	1,079	1,200	536-4630	Equipment Repair	1,200	0.00%
1,220	3,050	2,120	1,500	536-4640	Building Maintenance	1,500	0.00%
169	-	861	5,500	536-4645	Heating/Cooling Repairs	5,500	0.00%
3,549	2,063	1,678	3,875	536-5100	Office Supplies	3,875	0.00%
3,320	3,608	3,668	4,850	536-5200	Operating Supplies	4,670	-3.71%
1,970	1,586	1,966	2,553	536-5204	Fuel & Oil	1,074	-57.93%
383	605	232	610	536-5210	Uniform Expense	610	0.00%
1,127	219	503	-	536-5231	Computer Hardware/Software	1,400	100.00%
1,480	440	909	1,750	536-5233	Tools	250	-85.71%
99	21	94	425	533-5234	Safety Supplies/Equipment	425	0.00%
746	721	659	1,565	536-5400	Books, Dues & Publications	1,055	-32.59%
10,515	9,569	5,719	9,860	536-5500	Training	9,760	-1.01%
Non-Operating							
398	398	398	498	536-8200	Grants & Aids	498	0.00%
\$ 57,350	\$ 29,821	\$ 95,845	\$ 104,095	Total Operating Expenditures		\$ 103,259	-0.80%
Capital Outlay:							
-	-	-	25,000	536-6310	Improvements Other Than Building	-	-100.00%
25,385	2,042	5,823	4,600	536-6402	Equipment	-	-100.00%
3,062	6,905	3,604	-	536-6420	Computer Hardware/Software	-	0.00%
1,869	6,686	-	-	536-6821	Software	-	0.00%
\$ 30,316	\$ 15,634	\$ 9,428	\$ 29,600	Total Capital Outlay		\$ -	-100.00%
Capital Improvements Program:							
30,640	-	-	-	Prior Years Capital Improvement Program			
\$ 30,640	\$ -	\$ -	\$ -	Total Capital Improvements Program			
\$ 558,043	\$ 499,606	\$ 634,496	\$ 676,522	TOTAL EXPENSES		\$ 646,677	-4.41%

UTILITY SERVICES

DESCRIPTION

Utility Services is responsible for providing quality, safe, and cost effective potable water and sanitary sewer in compliance with all City, State, and Federal codes, policies, and other regulations.



MISSION

Provide high quality and cost effective services in all facets of water and wastewater operations.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Provide Timely & Responsive Customer Service

Citizen Requests/Complaints Responded to within 2 Business Days
Locate & Mark Existing Utilities within 48 Hours of Request

	Actual				YTD thru 6/30	Budget	
	2011-12	2012-13	2013-14	2014-15		2014-15	2015-16
Citizen Requests/Complaints Responded to within 2 Business Days	100%	100%	100%	100%	100%	99%	99%
Locate & Mark Existing Utilities within 48 Hours of Request	99%	99%	98%	99%	99%	100%	100%

- ✓ Complete construction of utility and infrastructure projects on schedule and within budget.
- ✓ Minimize damage of existing utility infrastructure by providing accurate and timely line locates for City utilities.



FUTURE GOALS (FY17 & FY18)

- ✓ Implement an aggressive in-house training program to increase the knowledge base and safety awareness of the employees through workshops for field employees and supervisors.
- ✓ Develop and maintain computer hydraulic models of water, sewer, and stormwater systems to assist in identifying and prioritizing CIP projects.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Maintained an up to date GIS database for the City's utility infrastructure.
- ✓ Completed all line spot tickets within the required time frame.
- ✓ Provided construction stakeout and inspection services for every City construction project.

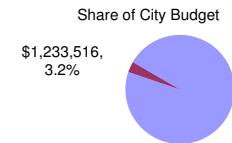
401 UTILITIES FUND - 1310 WATER OPERATIONS

Actual				Budget	
2011-12	2012-13	2013-14	2014-15 Adopted	2015-16 Adopted	% Change
Personal Services:					
9.00	9.00	9.00	9.00	9.00	
254,788	266,928	271,062	313,387	301,848	-3.68%
-	265	-	-	-	0.00%
5,144	7,472	-	-	-	0.00%
1,156	1,901	3,330	2,700	2,700	0.00%
1,824	1,585	1,760	1,850	1,850	0.00%
17,036	16,314	16,036	18,226	17,251	-5.35%
3,984	3,815	3,750	3,904	4,035	3.35%
67,296	64,500	65,686	72,419	72,772	0.49%
-	3,039	3,775	5,193	4,064	-21.74%
39,347	35,697	34,558	47,484	38,008	-19.96%
7,712	9,311	8,506	9,371	8,121	-13.34%
\$ 398,287	\$ 410,826	\$ 408,463	\$ 474,534	\$ 450,648	-5.03%
Operating Expenditures:					
7,675	7,099	25,681	10,745	36,570	240.34%
88	-	66	90	100	11.11%
234	303	159	600	2,122	253.67%
2,033	3,946	3,046	3,572	3,518	-1.51%
182,345	167,272	186,506	206,689	227,542	10.09%
3,502	5,287	5,715	5,929	6,479	9.28%
3,023	4,038	3,531	5,000	5,000	0.00%
813	13,869	2,648	2,650	2,650	0.00%
658	623	1,273	800	800	0.00%
-	-	-	500	500	0.00%
73,897	81,379	74,750	359,000	348,850	-2.83%
902	232	491	950	950	0.00%
-	-	446	-	-	0.00%
31,438	28,549	29,188	31,600	31,600	0.00%
20,862	19,373	19,381	19,597	14,214	-27.47%
1,259	1,579	778	1,125	1,125	0.00%
663	438	-	-	-	0.00%
1,325	738	2,500	800	1,000	25.00%
156	18	765	1,575	1,575	0.00%
6,645	7,020	6,545	8,220	7,760	-5.60%
1,760	4,154	1,527	3,000	4,265	42.17%
\$ 339,278	\$ 345,918	\$ 364,996	\$ 662,442	\$ 696,620	5.16%
Capital Outlay:					
10,000	-	-	-	-	0.00%
-	-	-	-	20,000	100.00%
5,516	10,656	-	-	-	0.00%
17,058	-	32,303	-	21,027	100.00%
1,150	1,104	-	-	-	0.00%
\$ 33,724	\$ 11,760	\$ 32,303	\$ -	\$ 41,027	100.00%
Capital Improvements Program:					
13,800	-	-	-	-	0.00%
\$ 13,800	\$ -	\$ -	\$ -	\$ -	0.00%
Debt Service					
-	-	-	52,830	-	-100.00%
83,095	58,686	75,723	74,358	45,220	-39.19%
\$ 83,095	\$ 58,686	\$ 75,723	\$ 127,188	\$ 45,220	-64.45%
\$ 868,184	\$ 827,190	\$ 881,485	\$ 1,264,164	\$ 1,233,516	-2.42%
TOTAL EXPENSES					

WATER OPERATIONS

DESCRIPTION

Water Operations maintains nine potable water wells, five elevated water storage tanks, and three ground water storage tanks. Responsible for ensuring drinking water meets strict State and Federal regulations, pressure and storage are sufficient to meet domestic and firefighting needs, and water meters are accurately read.



MISSION

Produce drinking water that is safe and free from objectionable color, taste, and odor.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Provide High Quality Drinking Water to the Public

Samples Exceeding Federal/State Maximum Containment Levels

	Actual				Budget	
	2011-12	2012-13	2013-14	YTD thru 6/30	2014-15	2015-16
Samples Exceeding Federal/State Maximum Containment Levels	0	0	0	2	0	0

Minimize Unbilled Water Loss

Metered Revenue Consumption as % of Water Production

- ✓ Meet all Federal and State Water Quality Testing requirements by having zero water samples exceeding the MCLs.
- ✓ Achieve a 15% unaccounted for water loss within a 12-month period.
- ✓ Upgrade Well 11 by replacing the well pump with a new water lubricated pump.
- ✓ Maintain an aggressive Water Tank Asset Management Program.
- ✓ Convert outdated aerator at Well 2 with a force injection system.



FUTURE GOALS (FY17 & FY18)

- ✓ Continue update of well outdoor panels and electrical controls.
- ✓ Continue to install Hyper-tac circuitry for all City potable wells.
- ✓ Repair, clean, and paint Elevated Tank on Nicholson Street.
- ✓ Repair, clean, and paint Elevated Tank on Parkview Road.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Repaired, cleaned, and painted Golf Course Elevated Water Tank
- ✓ Prepared Wells 6, 7, and 10 for Hyper-tac control.
- ✓ Updated Wells 2, 6, 10, and 11 with new hydro chlorine feed ejectors.

401 UTILITIES FUND - 1340 WATER DISTRIBUTION

Actual				2014-15		Budget	
2011-12	2012-13	2013-14	Adopted			2015-16	%
				Personal Services:		Adopted	Change
5.00	5.00	5.00	5.00	Number of Funded Employees (FTE's)		5.00	
119,203	111,791	94,359	134,539	533-1200	Regular Salaries	144,358	7.30%
-	53	54	-	533-1201	Service Awards	-	0.00%
2,053	3,633	-	-	533-1202	Incentive/Merit Pay	-	0.00%
12,863	15,919	18,753	8,500	533-1400	Salaries - Overtime	22,100	160.00%
402	174	251	500	533-1401	Salaries - Overtime Holiday Worked	700	40.00%
7,971	7,782	6,734	8,031	533-2100	FICA Taxes	7,986	-0.56%
1,864	1,820	1,575	1,585	533-2101	Medicare	1,868	17.80%
32,436	30,990	29,422	27,867	533-2200	Retirement Contributions	28,050	0.66%
178	862	630	2,188	533-2204	Retirement Contributions - DC Plan	2,480	13.33%
17,180	17,792	14,268	26,192	533-2300	Dental, Life & Health Insurance	27,372	4.51%
8,157	7,935	6,912	7,335	533-2400	Worker's Compensation	9,115	24.26%
\$ 202,308	\$ 198,750	\$ 172,960	\$ 216,737	Total Personal Services		\$ 244,028	12.59%
				Operating Expenditures:			
-	375	162	575	533-3102	Employee Physicals & Immunizations	575	0.00%
927	993	1,283	1,500	533-3400	Other Services	5,000	233.33%
128	17	-	450	533-4000	Travel and Per Diem	65	-85.56%
324	1,135	1,196	975	533-4100	Communication Services	1,116	14.46%
4,275	3,821	1,469	1,845	533-4300	Utilities	2,072	12.34%
-	83	1,088	1,000	533-4400	Rentals & Leases	-	-100.00%
6,401	6,207	946	6,900	533-4620	Vehicle Repair	5,000	-27.54%
9,569	7,784	2,172	8,500	533-4630	Equipment Repair	6,500	-23.53%
44,786	34,624	39,177	39,500	533-4680	Plant & System Repair	39,500	0.00%
1,935	3,967	3,283	2,250	533-5200	Operating Supplies	2,250	0.00%
15,837	17,619	12,728	14,583	533-5204	Fuel & Oil	9,377	-35.70%
980	951	411	725	533-5210	Uniform Expense	725	0.00%
110	219	-	-	533-5231	Computer Hardware/Software	-	0.00%
1,498	1,205	1,660	3,000	533-5233	Tools	2,000	-33.33%
1,147	692	1,121	1,750	533-5234	Safety Supplies/Equipment	1,750	0.00%
2,261	3,535	3,457	5,500	533-5300	Road Materials & Supplies	5,500	0.00%
-	50	-	175	533-5400	Books, Dues & Publications	75	-57.14%
405	834	150	1,560	533-5500	Training	3,310	112.18%
\$ 31,492	\$ 44,249	\$ 42,938	\$ 90,787	Total Operating Expenditures		\$ 84,815	-6.58%
				Capital Outlay:			
20,739	17,433	2,850	2,200	533-6402	Equipment	36,780	1571.82%
47,599	-	-	-	533-6404	Trucks	30,660	100.00%
\$ 68,338	\$ 17,433	\$ 2,850	\$ 2,200	Total Capital Outlay		\$ 67,440	2965.45%
				Capital Improvements Program:			
145,612	167,183	26,776	51,750	5056 - Water Line Replacement		49,500	-4.35%
91,631	-	-	-	Prior Years Capital Improvement Program		-	0.00%
\$ 237,243	\$ 167,183	\$ 26,776	\$ 51,750	Total Capital Improvements Program		\$ 49,500	-4.35%
				Debt Service			
-	-	-	81,480	590-7100	Principal Payments	-	-100.00%
162,629	111,537	114,932	114,682	591-7200	2015 Utility Revenue System Note 1 of 18	69,743	-39.19%
\$ 162,629	\$ 111,537	\$ 114,932	\$ 196,162	Interest Expense		\$ 69,743	-64.45%
				2015 Utility Revenue System Note 1 of 18			
\$ 702,010	\$ 539,151	\$ 360,456	\$ 557,637	TOTAL EXPENSES		\$ 515,526	-7.55%

WATER DISTRIBUTION

Share of City Budget

\$515,526,
1.3%



DESCRIPTION

Water Distribution maintains water mains, service lines, valves, meters, and fire hydrants. Responsible for replacement of undersized water mains, installation of new fire hydrants and water meters, making service taps for new construction, and extending water mains as needed.

MISSION

Ensure delivery of potable water and adequate water pressure to all residents.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Replace Substandard 2 1/4" Water Mains

Linear Feet of 2 1/4" Water Main to be Replaced

	Actual				Budget	
	2011-12	2012-13	2013-14	YTD thru 6/30 2014-15	2014-15	2015-16
Replace Substandard 2 1/4" Water Mains	2955	3786	975	1420	1725	1650
Ensure Capital Projects are Completed On-Time & Within Budget						

Capital Projects Completed On-Time

Capital Projects Completed Within Budget

- ✓ Exercise water valves throughout the City.
- ✓ Replace water lines as specified in the Capital Improvement Program (CIP) on-time and within budget.
- ✓ Provide asbestos/transite awareness for Water Distribution employees.



FUTURE GOALS (FY17 & FY18)

- ✓ Implement a new 5- and 10-year replacement program for 2 1/4" water mains throughout the City's service area.
- ✓ Implement a new 5-year replacement program for all existing asbestos cement water mains in the City's service area.
- ✓ Respond to all water outage reports within one hour of initial notification.
- ✓ Coordinate with the Fire Department to ensure fire protection standards are exceeded throughout the City via increased water main sizes, installation of additional fire hydrants, and "looping" of the distribution system.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

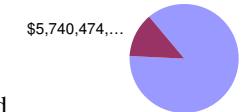
- ✓ Completed water line upgrade on Andalusia Street NE from Yacht Club Drive NE to Irwin Avenue NE.
- ✓ Completed water line upgrade on Vista Street SW from Coral Drive SW to Driftwood Avenue SW.
- ✓ Completed over 1,534 service orders.

401 UTILITIES FUND - 1350 SEWER COLLECTION & TREATMENT

Actual				Budget	
2011-12	2012-13	2013-14	2014-15 Adopted	2015-16 Adopted	% Change
Personal Services:					
12.00	13.00	13.00	13.00	13.00	
373,227	377,059	373,764	425,114	435,465	2.43%
-	212	54	-	-	0.00%
5,353	9,987	-	-	-	0.00%
19,100	22,684	27,523	34,000	34,000	0.00%
909	698	1,267	2,000	2,000	0.00%
23,759	23,438	23,067	23,859	24,527	2.80%
5,556	5,481	5,395	5,287	5,736	8.50%
87,729	87,222	94,666	99,373	71,211	-28.34%
2,976	4,780	4,172	5,776	10,466	81.22%
77,424	64,481	70,438	85,614	106,448	24.33%
8,874	10,340	10,585	11,204	11,575	3.31%
\$ 604,908	\$ 606,381	\$ 610,930	\$ 692,227	Total Personal Services	\$ 701,429 <i>1.33%</i>
Operating Expenditures:					
15,240	1,800	15,100	2,150	2,150	0.00%
277	111	53	575	575	0.00%
1,883,986	2,333,570	2,922,269	2,869,854	2,875,051	0.18%
-	12	-	535-4000	-	0.00%
4,041	5,050	5,072	5,027	6,075	20.85%
139,739	125,508	194,271	300,000	196,894	-34.37%
6,289	6,787	8,168	7,700	10,000	29.87%
17,875	17,087	14,316	38,267	37,622	-1.69%
43,983	29,480	22,113	20,000	20,000	0.00%
13,339	14,651	9,032	8,200	8,200	0.00%
884	774	1,153	400	400	0.00%
243	1,800	-	900	400	-100.00%
156,359	174,568	125,802	128,850	143,250	11.18%
74	-	98	150	150	0.00%
18,676	16,908	18,233	18,000	18,000	0.00%
-	-	26	-	-	0.00%
34,884	41,498	43,854	46,694	31,597	-32.33%
2,075	2,047	1,391	1,885	1,885	0.00%
857	669	439	-	-	0.00%
2,963	4,515	2,895	2,800	2,000	-28.57%
1,895	2,024	3,450	3,570	3,570	0.00%
4,388	5,808	5,638	10,000	6,000	-40.00%
30	30	30	90	90	0.00%
2,230	3,150	2,700	3,625	3,585	-1.10%
\$ 2,321,603	\$ 2,743,314	\$ 3,355,468	\$ 3,468,737	Total Operating Expenditures	\$ 3,367,095 <i>-2.93%</i>
Capital Outlay:					
-	-	70,522	3,500	2,000	-42.86%
59,728	172,002	46,599	92,750	72,000	-22.37%
17,523	-	190,948	-	55,480	100.00%
520	-	1,898	-	1,200	100.00%
2,995	-	-	-	-	0.00%
\$ 80,766	\$ 172,002	\$ 309,966	\$ 96,250	Total Capital Outlay	\$ 130,680 <i>35.77%</i>
Capital Improvements Program:					
230,020	7,713	9,314	198,000	200,000	1.01%
-	-	-	225,000	400,000	77.78%
1,611,910	14,841,795	-	-	-	0.00%
\$ 1,841,930	\$ 14,849,508	\$ 9,314	\$ 423,000	Total Capital Improvements Program	\$ 600,000 <i>41.84%</i>
Debt Service					
-	-	-	772,074	655,529	-15.10%
203,669	-	224,157	507,766	285,741	-43.73%
13,447	13,447	180,434	-	-	0.00%
-	-	5,091	-	-	0.00%
\$ 217,117	\$ 13,447	\$ 409,682	\$ 1,279,840	Total Debt Service	\$ 941,270 <i>-26.45%</i>
\$ 5,066,324	\$ 18,384,652	\$ 4,695,360	\$ 5,960,055	TOTAL EXPENSES	\$ 5,740,474 <i>-3.68%</i>

SEWER COLLECTION & TREATMENT

Share of City Budget



DESCRIPTION

Sewer Collection maintains gravity sewer lines, lift stations, and pump stations. Responsible for inspecting the sewer system with closed circuit television equipment, repairing any identified leaks, and repairing or replacing sewer mains and laterals as needed.

MISSION

Collect and dispose of wastewater in an environmentally sound manner.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Ensure Sewer Collection System is in Good Working Order

	Actual	YTD thru 6/30	Budget	
	2011-12	2012-13	2013-14	2014-15
Linear Feet of Sewer Main Inspected	49,728	14,659	17,444	13,436
Sewer System Inspected	7.9%	2.3%	2.8%	2.0%

Ensure Capital Projects are Completed On-Time & Within Budget

Capital Projects Completed On-Time	n/a	n/a	100%	annual measure	100%	100%
Capital Projects Completed Within Budget	n/a	n/a	100%	annual measure	100%	100%

- ✓ Complete Data Flow Telemetry System upgrade at Lift Stations 34 through 42.
- ✓ Perform Sewer System grouting & lining as specified in the Capital Improvement Program (CIP) on-time and within budget.
- ✓ Continue to reduce inflow and infiltration in City Sewer System through flow monitoring, lateral replacement, lining, and manhole rehab.
- ✓ Replace pumps at lift station 4 and 20.
- ✓ Replace Golf Course reuse pump system motor control center.
- ✓ Replaced comminutors at lift station 1.



FUTURE GOALS (FY17 & FY18)

- ✓ Perform closed circuit television inspections of the entire sanitary sewer collection system to prioritize future projects and to identify sources of ground water infiltration.
- ✓ Adopt a new grease trap ordinance.
- ✓ Install guide rail systems and safety hatches at all lift stations for easier access and reduction of confined space entries.
- ✓ Install stainless steel inflow protectors in sewer manholes located in flood-prone areas and require the inflow protectors in all new manholes.
- ✓ Continue an in-house flow monitoring program of the City's collection system basins to evaluate the capacity of the system.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Rehabilitated (CIPP) 5,140' of gravity sewer main (basin areas 3 and 5) identified in the SSES program inspection.
- ✓ Continue the bio-remediation program monitoring and support at Pump Station No. 2 and Lift Stations 27, 39, and 40, eliminating the removal and disposal of grease solids.
- ✓ Replaced lift station 3 with new wet well / pumps.
- ✓ Constructed a new 4" force main on Glory Place NW.
- ✓ Implemented a sewer lateral replacement program for residential areas.

401 UTILITIES FUND - 1500 NON-DEPARTMENTAL

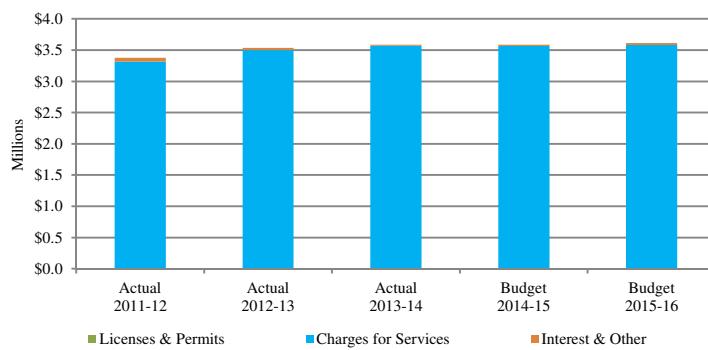
Actual				2014-15		Budget		
2011-12	2012-13	2013-14	Adopted			2015-16	%	
						Adopted	Change	
52,369	3,926	7,998	15,000	536-1216	<u>Personal Services:</u>			
1,400	248	(68)	-	536-1250	Final Leave Pay	10,000	-33.33%	
106	20	(6)	-	536-2150	Compensated Absences	-	0.00%	
\$ 53,875	\$ 4,194	\$ 7,924	\$ 15,000		FICA - Compensated Absences			
					Total Personal Services	\$ 10,000	-33.33%	
					<u>Operating Expenditures:</u>			
633	6,353	12,345	-	536-3100	Professional Services	-	0.00%	
-	-	-	1,000	536-4911	Holiday Gift Certificates	1,025	2.50%	
28,662	62,959	28,396	536-4924	Bad Debt Expense	-	0.00%		
-	-	-	56,415	536-4995	Contingencies	101,874	80.58%	
4,021	6,328	10,297	-	536-4999	Amortization Expense	-	0.00%	
-	-	-	675	536-5231	Computer Hardware/Software	1,350	100.00%	
1,012,975	1,072,011	1,687,461	-	536-5900	Depreciation	-	0.00%	
215,044	215,044	16,794	-	536-5910	Depreciation on Contributed Capital	-	0.00%	
67,341	21,687	35,454	-	590-9502	<u>Non-Operating</u>	-	0.00%	
588,652	-	-	-	592-9500	OPEB Obligation	-	0.00%	
\$ 1,917,328	\$ 1,384,382	\$ 1,790,747	\$ 58,090		Loss on Asset Impairment			
					Total Operating Expenditures	\$ 104,249	79.46%	
					<u>Capital Outlay</u>			
-	-	-	-	536-6404	Trucks	-	0.00%	
-	-	-	5,850	536-6420	Computer Hardware/Software	5,350	-8.55%	
\$ -	\$ -	\$ -	\$ 5,850		Total Capital Outlay	\$ 5,350	-8.55%	
					<u>Other Financing Activity</u>			
1,177,785	868,604	880,148	1,012,994	536-9901	Cost Allocation Reimbursement to General Fund	1,041,639	2.83%	
-	(38,926)	(38,203)	-	536-9943	Cost Allocation Reimbursement - Sanitation Fund	-	0.00%	
-	(7,785)	(7,641)	-	536-9945	Cost Allocation Reimbursement - Stormwater Fund	-	0.00%	
-	320,536	490,433	519,267	581-9102	Transfer to General Fund	619,771	19.35%	
-	-	-	701,858	581-9999	Reserved - Undesignated Net Assets	394,060	-43.85%	
\$ 1,177,785	\$ 1,142,429	\$ 1,324,737	\$ 2,234,119		Total Other Financing Activity	\$ 2,055,470	-8.00%	
\$ 3,148,988	\$ 2,531,005	\$ 3,123,408	\$ 2,313,059		TOTAL EXPENSES	\$ 2,175,068	-5.97%	
38.50	39.50	40.50	40.50		Number of Funded Employees (FTE's)	40.50	0.00%	
371,702	371,303	372,599	394,280		Customer Service	387,851	-1.63%	
558,043	499,606	634,496	676,522		Utility Services	646,677	-4.41%	
868,184	827,190	955,221	1,264,164		Water Operations	1,233,516	-2.42%	
702,010	539,151	360,456	557,637		Water Distribution	515,526	-7.55%	
5,066,324	18,384,652	7,652,753	5,960,055		Sewer Collection & Treatment	5,740,474	-3.68%	
3,148,988	2,531,005	3,123,408	2,313,059		Non-Departmental	2,175,068	-5.97%	
(1,931,653)	(15,196,541)	(3,423,162)	-		Reclassification of Capital Outlay	-	0.00%	
\$ 8,783,597	\$ 7,956,367	\$ 9,675,771	\$ 11,165,716		TOTAL FUND EXPENSES	\$ 10,699,112	-4.18%	
\$ (383,324)	\$ 1,752,913	\$ (1,222,948)	\$ 0		NET REVENUE / (EXPENSE)	\$ 0	0.00%	



Sanitation Fund

The Sanitation Fund encompasses 9.5% of the City's activities and services and accounts for solid waste operations that are financed and operated in a manner similar to a private business – where the intent is that the cost (expenses, including depreciation) of providing the services to the public on a continuing basis be financed and recovered primarily through user charges. The City provides residential and commercial garbage collection, as well as yard waste and white goods collection. A commercial recycling program and several residential recycling drop-off centers are available. A residential recycling pilot program began in FY 2014-15.

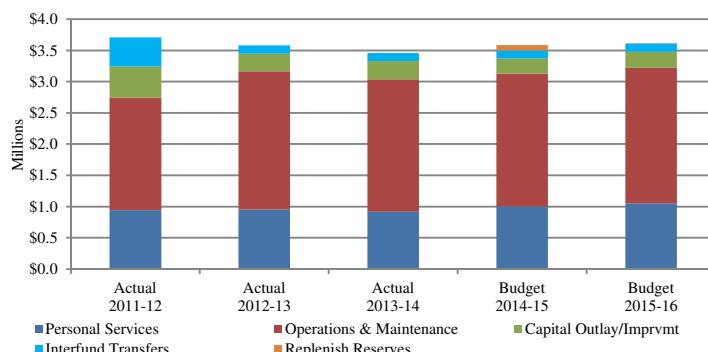
Revenue Highlights



	Budget 2015-16	\$ Change	% Change
Licenses & Permits	\$12,000	\$7,500	166.7%
Charges for Services	\$3,571,500	\$10,400	0.3%
Interest & Other	\$26,500	\$5,500	26.2%
	\$3,610,000	\$23,400	0.7%

- Solid waste roll off revenues are trending up for FY 2015-16, while revenues relating to charges for services remains flat.

Expenditure Highlights



	Budget 2015-16	\$ Change	% Change
Personal Services	\$1,049,044	\$47,293	4.7%
Operations & Maintenance	\$2,169,802	\$41,703	2.0%
Capital Outlay/Imprvmt	\$260,700	\$20,700	8.6%
Interfund Transfers Out	\$130,000	\$0	0.0%
Replenish Reserves	\$454	(\$86,296)	(99.5)%
	\$3,610,000	\$23,400	0.7%

Expenses shown on a cash basis, exclusive of reclassifications for the audited financial statements.

- The increase in personal services is due to the reclassification of three refuse collectors to Sanitation Operators and implementation of Year of 2 of the Pay & Classification Study.

403 SANITATION FUND - REVENUES

Actual						Budget	
2011-12	2012-13	2013-14	2014-15 Adopted			2015-16 Adopted	% Change
1,051,796	1,053,836	1,058,057	1,055,000	1360-343-4000	Service Fees - Residential	1,062,000	0.66%
3,396	893	725	4,000	1360-343-4010	Extra Pick-Up Residential	500	-87.50%
864,455	837,611	825,583	830,000	1360-343-4100	Service Fees - Commercial	826,000	-0.48%
2,966	6,180	5,950	3,000	1360-343-4110	Extra Pick-Up Commercial	8,700	190.00%
542,037	618,397	651,553	650,000	1360-343-4200	Tipping Fees - Residential	655,000	0.77%
831,483	901,270	927,518	926,000	1360-343-4300	Tipping Fees - Commercial	921,000	-0.54%
		960	-	1360-343-4330	Tipping Fees - Commercial Special Event Charge	-	0.00%
\$ 3,296,133	\$ 3,418,188	\$ 3,470,346	\$ 3,468,000		Total Solid Waste	\$ 3,473,200	0.15%
	492	1,352	-	1370-343-4600	Service Fees	-	0.00%
11,417	74,363	88,462	92,000	1370-343-4610	Service Fees - Commercial Recycling	96,000	4.35%
\$ 11,417	\$ 74,855	\$ 89,814	\$ 92,000		Total Recycling	\$ 96,000	4.35%
902	911	937	1,000	1360-343-4080	Cinco Bayou	1,000	0.00%
71	2,113	1,597	100	1360-343-4130	Special Events - Dumpster Delivery/Pickup	1,300	1200.00%
-	100	355	-	1500-343-4894	Work Orders	-	0.00%
\$ 973	\$ 3,124	\$ 2,889	\$ 1,100		Total Fees & Fines	\$ 2,300	109.09%
\$ 3,308,522	\$ 3,496,167	\$ 3,563,049	\$ 3,561,100		TOTAL CHARGES FOR SERVICES	\$ 3,571,500	0.29%
4,889	3,392	7,988	4,500	1360-323-7010	Solid Waste - 10% Roll Off	12,000	166.67%
\$ 4,889	\$ 3,392	\$ 7,988	\$ 4,500		Total Franchise Fees	\$ 12,000	166.67%
\$ 4,889	\$ 3,392	\$ 7,988	\$ 4,500		TOTAL LICENSES & PERMITS	\$ 12,000	166.67%
-	1,071	-	-	334	State Grants	-	0.00%
\$ -	\$ 1,071	\$ -	\$ -		Total State Grants	\$ -	0.00%
\$ -	\$ 1,071	\$ -	\$ -		TOTAL INTERGOVERNMENTAL REVENUE	\$ -	0.00%
10,869	13,877	18,613	17,000	1500-361-1000	Interest Income	24,000	41.18%
4,437	(4,343)	(2,269)	-	1500-361-3000	Unrealized Gain/(Loss)	-	0.00%
(272)	(6,601)	(2,680)	-	1500-361-4000	Realized Gain/(Loss)	-	0.00%
\$ 15,034	\$ 2,933	\$ 13,664	\$ 17,000		Total Interest Income	\$ 24,000	41.18%
30,676	26,729	-	-	1500-364-1000	Sale of Surplus Assets	-	0.00%
5,783	797	1,212	4,000	1500-365-1000	Recycling Scrap Metal Sales	2,500	-37.50%
-	969	977	-	1370-365-2000	Recycling Single Stream Surplus Sales	-	0.00%
9,708	1,269	1,942	-	1500-369-9000	Miscellaneous Revenues	-	0.00%
1	-	1	-	0000-369-9091	Discounts	-	0.00%
\$ 46,168	\$ 29,763	\$ 4,132	\$ 4,000		Total Other Revenues	\$ 2,500	-37.50%
\$ 61,203	\$ 32,696	\$ 17,796	\$ 21,000		TOTAL INTEREST & OTHER REVENUES	\$ 26,500	26.19%
-	-	-	-	1500-384-1040	FLC Bond Issuance Program	-	0.00%
\$ -	\$ -	\$ -	\$ -		Total Debt Proceeds	\$ -	0.00%
-	-	-	-	1600-389-9300	Appropriation from Net Assets	-	0.00%
\$ -	\$ -	\$ -	\$ -		Total Non-Operating Sources	\$ -	100.00%
\$ -	\$ -	\$ -	\$ -		TOTAL TRANSFERS IN	\$ -	100.00%
\$ 3,374,613	\$ 3,533,326	\$ 3,588,833	\$ 3,586,600		TOTAL FUND REVENUES	\$ 3,610,000	0.65%

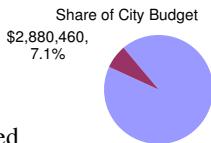
403 SANITATION FUND - 1360 SOLID WASTE

Actual				Budget			
2011-12	2013-13	2013-14	2014-15 Adopted			2015-16 Adopted	% Change
Personal Services:							
19.00	19.00	19.00	19.00	Number of Funded Employees (FTE's)		19.00	
528,481	550,224	506,465	578,808	534-1200	Regular Salaries	628,934	8.66%
-	265	975	-	534-1201	Service Awards	-	0.00%
15,717	20,186	650	-	534-1202	Incentive/Merit Pay	-	0.00%
22,338	-	-	-	534-1300	Part-Time Wages	-	0.00%
12,909	8,672	13,581	14,200	534-1400	Salaries - Overtime	14,600	2.82%
12,511	9,120	9,885	13,000	534-1401	Salaries - Overtime Holiday Worked	13,000	0.00%
33,795	33,193	31,166	32,180	534-2100	FICA Taxes	35,007	8.78%
7,904	7,763	7,289	6,852	534-2101	Medicare	8,187	19.48%
127,187	135,359	112,959	95,804	534-2200	Retirement Contributions	99,384	3.74%
4,408	4,332	7,405	14,042	534-2204	Retirement Contributions - DC Plan	16,102	14.67%
122,054	133,058	129,413	160,353	534-2300	Dental, Life & Health Insurance	138,418	-13.68%
47,076	43,039	37,424	39,624	534-2400	Worker's Compensation	39,082	-1.37%
\$ 934,380	\$ 945,210	\$ 857,209	\$ 954,862	Total Personal Services		\$ 992,714	3.96%
Operating Expenditures:							
88	2,425	70	4,500	534-3400	Other Services	4,250	-5.56%
843	-	-	-	534-4000	Travel and Per Diem	-	0.00%
2,888	2,920	2,614	2,470	534-4100	Communication Services	3,305	33.81%
165	14	29	135	534-4200	Postage	135	0.00%
7,559	7,455	6,706	7,892	534-4300	Utilities	8,470	7.32%
1,403	1,515	1,711	1,641	534-4400	Rentals & Leases	1,858	13.22%
425	755	955	766	534-4610	Maintenance Contracts	866	13.05%
248,023	169,048	176,625	175,000	534-4620	Vehicle Repair	175,000	0.00%
210	171	434	250	534-4630	Equipment Repair	250	0.00%
492	298	92	600	534-4640	Building Maintenance	-	-100.00%
876	255	166	2,000	534-4645	Heating/Cooling Repairs	1,500	-25.00%
6	-	-	100	534-4650	Grounds Maintenance	-	-100.00%
3,168	1,033	577	1,500	534-4700	Printing & Binding	1,300	-13.33%
219	312	221	440	534-5100	Office Supplies	440	0.00%
12,386	10,334	13,815	18,000	534-5200	Operating Supplies	18,000	0.00%
190,432	198,565	189,035	184,279	534-5204	Fuel & Oil	128,724	-30.15%
3,552	4,589	3,340	2,880	534-5210	Uniform Expense	2,880	0.00%
424,671	493,329	529,675	499,900	534-5219	Landfill Fees - Commercial	499,900	0.00%
398,615	443,146	468,273	477,984	534-5220	Landfill Fees - Residential	477,984	0.00%
204,477	215,885	255,515	253,260	534-5222	Landfill Fees - Yard Waste	253,260	0.00%
11,158	13,380	6,573	36,888	534-5225	Sanitation Containers - Bulk	31,870	-13.60%
1,756	26,923	14,975	14,994	534-5226	Sanitation Containers - Residential	14,994	0.00%
542	-	-	-	534-5231	Computer Hardware/Software	-	0.00%
318	446	259	300	534-5233	Tools	300	0.00%
874	511	2,127	2,070	534-5234	Safety Supplies/Equipment	2,070	0.00%
-	-	76	-	534-5250	Operating Supplies - Grounds Maintenance	-	0.00%
491	378	390	370	534-5400	Books, Dues & Publications	390	5.41%
615	-	-	-	534-5500	Training	-	0.00%
\$ 1,516,251	\$ 1,593,687	\$ 1,672,071	\$ 1,688,219	Total Operating Expenditures		\$ 1,627,746	-3.58%
Capital Outlay:							
23,963	28,609	33,444	-	534-6402	Equipment	-	0.00%
448,127	234,714	240,759	240,000	534-6404	Trucks	260,000	8.33%
529	-	-	-	534-6420	Computer Hardware/Software	-	0.00%
\$ 472,619	\$ 263,323	\$ 274,202	\$ 240,000	Total Capital Outlay		\$ 260,000	8.33%
2,923,250	2,802,221	2,803,482	2,883,081	TOTAL EXPENSES		2,880,460	-0.09%

SOLID WASTE

DESCRIPTION

Solid Waste is responsible for the collection and disposal of garbage and yard waste. Residential garbage is collected curbside twice per week, residential yard waste is collected curbside once per week, and commercial dumpsters are emptied as scheduled based on business needs.



MISSION

Maintain a sanitary environment with regular collection of residential and commercial solid waste.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

	Actual				Budget	
	2011-12	2012-13	2013-14	YTD thru 6/30 214-15	2014-15	2015-16
Promote Neighborhood Cleanups	2	2	2	1	2	2

Promote Neighborhood Cleanups

Household waste collections conducted

- ✓ Promote and increase participation of the semi-annual neighborhood cleanup through media outlets available to the City.
- ✓ Ensure standards of Excellent Customer Services are met by educating and training Solid Waste employees.



FUTURE GOALS (FY17 & FY18)

- ✓ Continue to update and replace the aging Solid Waste Fleet with new and improved vehicles for cohesion and efficiency.
- ✓ Evaluate and show continual improvement in customer service excellence through customer feedback and survey results.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Developed and implemented online forms for residents to request services.
- ✓ Developed and implemented a Facebook page to better inform residents of Solid Waste activities.

403 SANITATION FUND - 1370 RECYCLING

Actual				Budget			
2011-12	2012-13	2013-14	2014-15 Adopted			2015-16 Adopted	% Change
Personal Services:							
-	-	1.00	1.00	Number of Funded Employees (FTE's)		1.00	
-	-	24,785	30,596	534-1200	Regular Salaries	31,955	4.44%
-	-	265	300	534-1400	Salaries - Overtime	300	0.00%
-	-	332	475	534-1401	Salaries - Overtime Holiday Worked	590	24.21%
-	-	1,574	1,897	534-2100	FICA Taxes	1,667	-12.10%
-	-	368	444	534-2101	Medicare	390	-12.10%
-	-	7,492	9,393	534-2200	Retirement Contributions	9,459	0.70%
-	-	51	55	534-2300	Dental, Life & Health Insurance	8,364	15008.45%
-	-	1,899	2,228	534-2400	Worker's Compensation	2,105	-5.52%
\$	\$	36,766	45,389	Total Personal Services		\$ 54,830	20.80%
Operating Expenditures:							
-	65	3,204	100	534-3400	Other Services	2,350	2250.00%
-	-	-	-	534-3419	Recycle Transport Fee Commercial	6,723	100.00%
-	-	-	-	534-3420	Recycle Transport Fee Residential	13,446	100.00%
-	1,006	999	1,050	534-4000	Travel and Per Diem	1,000	-4.76%
-	-	128	132	534-4100	Communication Services	156	18.18%
-	-	1,475	-	534-4200	Postage	-	0.00%
-	-	11,153	7,400	534-4620	Vehicle Repair	7,400	0.00%
-	1,915	-	6,000	534-4630	Equipment Repair	6,000	0.00%
555	969	2,574	1,500	534-4700	Printing & Binding	1,500	0.00%
1,816	4,415	5,443	28,690	534-5200	Operating Supplies	7,500	-73.86%
-	-	9,218	10,300	534-5204	Fuel & Oil	8,053	-21.82%
-	-	81	90	534-5210	Uniform Expense	90	0.00%
2,214	-	-	-	534-5225	Sanitation Containers - Bulk	12,714	100.00%
-	-	156,473	-	534-5226	Sanitation Containers - Residential	72,800	100.00%
-	-	285	-	534-5233	Tools	-	0.00%
-	125	125	130	534-5400	Books, Dues & Publications	130	0.00%
-	669	275	680	534-5500	Training	280	-58.82%
\$ 4,585	\$ 9,163	\$ 191,262	\$ 56,187	Total Operating Expenditures		\$ 140,257	149.62%
Capital Outlay:							
24,530	20,985	15,343	-	534-6402	Equipment	-	0.00%
\$ 24,530	\$ 20,985	\$ 15,343	\$ -	Total Capital Outlay		\$ -	0.00%
29,115	30,148	243,371	101,576	TOTAL EXPENSES		195,087	92.06%

RECYCLING

Share of City Budget
\$195,087,
0.5%



DESCRIPTION

Residential single-stream recycling is available via multiple drop-off locations and 95 gal. curbside automated carts. Commercial dumpsters are available for

MISSION

Reduce the waste stream deposited in landfills.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Promote Reduction of the Residential Waste Stream

	Actual	YTD thru 6/30			Budget	
	2011-12	2012-13	2013-14	2014-15	2014-15	2015-16
Single Stream Recycling Drop-Off Locations	8	32	32	14	8	3
Recycling Tonnage Collected	326	306	350	546	325	600
Waste Stream Diverted from Landfills	3.4%	13.4%	15.1%	25.0%	3.8%	8.0%

Promote Reduction of the Commercial Waste Stream

Recycling Tonnage Collected	49	309	404	360	325	375
Waste Stream Diverted from Landfills	1.0%	12.0%	15.7%	13.0%	3.8%	5.0%

- ✓ Continue to promote and educate both the commercial and residential customers on single stream recycling to increase participation through media outlets.
- ✓ Develop and implement a "phase in program" for the 1-1-1 curbside recycle program until the City is fully serviced.



FUTURE GOALS (FY17 & FY18)

- ✓ Increase participation in both the commercial and residential programs to meet the States 75% recycling goal.
- ✓ Develop and implement an aggressive recycling campaign for commercial customers to better inform them of services available.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Successfully completed a 2-1-1 and 1-1-1 residential single stream recycle pilot program.
- ✓ Worked with the Okaloosa County School Board to begin a commercial recycle program at all schools within the City.

403 SANITATION FUND - 1500 NON-DEPARTMENTAL

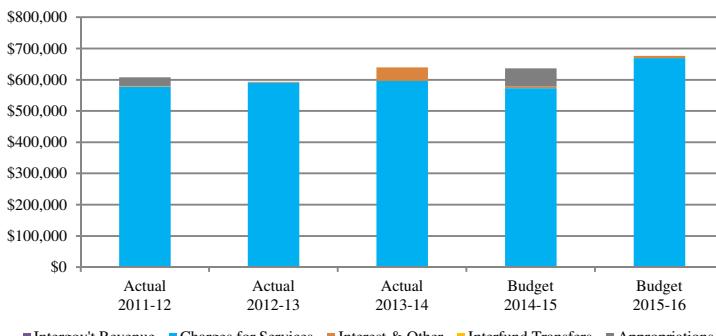
Actual					Budget		
2011-12	2012-13	2013-14	2014-15 Adopted		2015-16 Adopted	% Change	
1,198	963	25,002	1,500	534-1216	Final Leave Pay	1,500 0.00%	
7,152	4,270	(5,572)	-	534-1250	Compensated Absences	- 0.00%	
547	327	(426)	-	534-2150	FICA - Compensated Absences	- 0.00%	
\$ 8,897	\$ 5,560	\$ 19,004	\$ 1,500		Total Personal Services	\$ 1,500 0.00%	
<u>Personal Services:</u>							
244	2,309	3,579	-	536-3100	Professional Services	- 0.00%	
-	-	-	475	534-4911	Holiday Gift Certificates	475 0.00%	
6,326	14,144	10,050	-	534-4924	Bad Debt Expense	- 0.00%	
-	-	-	26,990	534-4995	Contingencies	36,666 35.85%	
-	-	-	-	534-5231	Computer Hardware/Software	225 100.00%	
235,112	244,659	256,132	-	534-5900	Depreciation	- 0.00%	
411	411	411	-	534-5910	Depreciation on Contributed Capital	- 0.00%	
7,943	-	-	-		Prior Year Expenditures	- 0.00%	
30,267	19,726	14,188	-	590-9502	OPEB Obligation	- 0.00%	
\$ 280,303	\$ 281,249	\$ 284,360	\$ 27,465		Total Operating Expenditures	\$ 37,366 36.05%	
\$ -	\$ -	\$ -	\$ -	534-6420	Capital Outlay	700 100.00%	
					Total Capital Outlay	\$ 700 100.00%	
<u>Other Financing Activity</u>							
426,578	289,842	294,397	356,228	534-9901	Cost Allocation Reimbursement to General Fund	364,433 2.30%	
37,363	38,926	38,203	-	534-9941	Cost Allocation Reimbursement to Utilities Fund	- 0.00%	
-	130,000	130,000	130,000	581-9102	Transfer to General Fund	130,000 0.00%	
-	-	-	86,750	581-9999	Reserved - Undesignated Net Assets	454 -99.48%	
\$ 463,941	\$ 458,768	\$ 462,600	\$ 572,978		Total Other Financing Activity	\$ 494,887 -13.63%	
\$ 753,141	\$ 745,577	\$ 765,965	\$ 601,943		TOTAL EXPENSES	\$ 534,453 -11.21%	
19.00	19.00	20.00	20.00		Number of Funded Employees (FTE's)	20.00 0.00%	
2,923,250	2,802,221	2,803,482	2,883,081		Solid Waste	2,880,460 -0.09%	
29,115	30,148	243,371	101,576		Recycling	195,087 92.06%	
753,141	745,577	765,965	601,943		Non-Departmental	534,453 -11.21%	
(500,298)	(284,308)	(289,545)	-		Reclassification of Capital Outlay	- 0.00%	
\$ 3,205,208	\$ 3,293,637	\$ 3,523,273	\$ 3,586,600		TOTAL FUND EXPENSES	\$ 3,610,000 0.65%	
\$ 169,406	\$ 239,689	\$ 65,560	\$ 0		NET REVENUE / (EXPENSE)	\$ 0 0.00%	



Stormwater Fund

The Stormwater Fund encompasses 1.8% of the City's activities and services and accounts for stormwater management operations that are financed and operated in a manner similar to a private business – where the intent is that the cost (expenses, including depreciation) of providing the services to the public on a continuing basis be financed and recovered primarily through user charges. This fund accounts for stormwater, storm drainage, and water quality initiatives.

Revenue Highlights

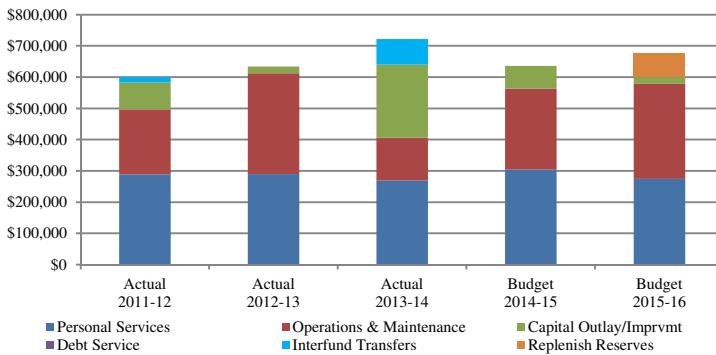


	Budget 2015-16	\$ Change	% Change
Charges for Services	676,700	96,000	16.8%
Interest & Other	7,700	2,900	60.4%
Aprop. from Reserves	0	(58,176)	(100.0)%
	\$676,700	\$40,724	6.4%

■ Intergov't Revenue ■ Charges for Services ■ Interest & Other ■ Interfund Transfers ■ Appropriations

- A new five-year rate study, which included stormwater, was approved by City Council and implemented in FY 2014-15. The study determines the required rates to generate sufficient revenue to sustain renewal and replacement reserves. FY 2015-16 will include the implementation of Year 2 of the rate study.

Expenditure Highlights



	Budget 2015-16	\$ Change	% Change
Personal Services	274,455	(29,872)	(9.8)%
Operations & Maintenance	304,190	45,791	17.7%
Capital Outlay/Imprvmt	21,100	(52,150)	(71.2)%
Debt Service	0	0	0%
Replenish Reserves	76,955	76,955	100.0%
	\$676,700	\$40,724	6.4%

Expenses shown on a cash basis, exclusive of reclassifications for the audited financial statements.

- The capital outlay expense replaces a truck on the fleet replacement schedule.

405 STORMWATER FUND - REVENUES

Actual							Budget		
2011-12		2012-13		2013-14		2014-15 Adopted			
335,521		336,333		340,038		339,000	1380-343-7001	Stormwater Management Fee - Residential	
242,186		254,863		256,095		234,000	1380-343-7101	Stormwater Management Fee - Commercial	
\$ 577,706		\$ 591,196		\$ 596,133		\$ 573,000		Total Stormwater Operations	\$ 669,000 16.75%
\$ 577,706		\$ 591,196		\$ 596,133		\$ 573,000		TOTAL CHARGES FOR SERVICES	\$ 669,000 16.75%
-	-	-	-	-	-	334		State Grants	
\$ -		\$ -		\$ -		\$ -		Total State Grants	\$ - 0.00%
\$ -		\$ -		\$ -		\$ -		TOTAL INTERGOVERNMENTAL REVENUE	\$ - 0.00%
2,334		3,094		4,580		4,800	1500-361-1000	Interest Income	7,700 60.42%
965		(1,022)		(482)		-	1500-361-3000	Unrealized Gain/(Loss)	- 0.00%
(59)		(1,553)		(570)		-	1500-361-4000	Realized Gain/(Loss)	- 0.00%
\$ 3,240		\$ 519		\$ 3,527		\$ 4,800		Total Interest Income	\$ 7,700 60.42%
(3,558)		1,176		39,405		-	1500-364-1000	Sale of Surplus Assets	- 0.00%
2,804		965		516		-	1500-369-9000	Miscellaneous Revenues	- 0.00%
9		-		7		-	0000-369-9091	Discounts	- 0.00%
\$ (745)		\$ 2,141		\$ 39,929		\$ -		Total Other Revenues	\$ - 0.00%
\$ 2,496		\$ 2,660		\$ 43,456		\$ 4,800		TOTAL INTEREST & OTHER REVENUES	\$ 7,700 60.42%
27,502		-		-		58,176	1600-389-9300	Appropriation from Net Assets	
\$ 27,502		\$ -		\$ -		\$ 58,176		Total Non-Operating Sources	\$ - -100.00%
\$ 27,502		\$ -		\$ -		\$ 58,176		TOTAL TRANSFERS IN	\$ - -100.00%
\$ 607,704		\$ 593,856		\$ 639,589		\$ 635,976		TOTAL FUND REVENUES	\$ 676,700 6.40%

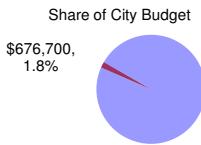
405 STORMWATER FUND - 1380 STORMWATER

Actual				Budget			
2011-12	2012-13	2013-14	2014-15 Adopted			2014-15 Adopted	% Change
6.00	6.00	6.00	6.00			6.00	
183,172	180,945	173,490	197,052	538-1200	Regular Salaries	190,810	-3.17%
-	-	54	-	538-1201	Service Awards	-	0.00%
3,824	5,267	-	-	538-1202	Incentive/Merit Pay	-	0.00%
953	393	1,911	1,000	538-1400	Salaries - Overtime	1,000	0.00%
10,963	11,342	10,132	11,259	538-2100	FICA Taxes	11,009	-2.22%
2,564	2,653	2,369	2,633	538-2101	Medicare	2,575	-2.23%
40,399	39,909	33,657	36,027	538-2200	Retirement Contributions	21,978	-39.00%
2,118	2,630	4,358	5,729	538-2204	Retirement Contributions - DC Plan	6,597	15.15%
31,334	28,643	31,378	37,022	538-2300	Dental, Life & Health Insurance	27,544	-25.60%
11,888	12,719	12,105	13,105	538-2400	Worker's Compensation	12,442	-5.06%
\$ 287,214	\$ 284,500	\$ 269,456	\$ 303,827		Total Personal Services	\$ 273,955	-9.83%
<u>Personal Services:</u>							
<u>Number of Funded Employees (FTE's)</u>							
135,476	77,109	5,767	5,784	538-3100	Professional Services	55,784	864.45%
-	11,025	-	1,000	538-3400	Other Services	5,500	450.00%
23	17	-	450	538-4000	Travel and Per Diem	55	-87.78%
986	2,411	2,282	2,580	538-4100	Communication Services	2,367	-8.26%
34	2	11	10	538-4200	Postage	10	0.00%
1,030	875	1,471	1,700	538-4300	Utilities	1,910	12.36%
-	-	-	10,000	538-4400	Rentals & Leases	5,000	-50.00%
16,074	18,032	6,895	12,000	538-4620	Vehicle Repair	12,000	0.00%
16,148	16,926	10,382	9,700	538-4630	Equipment Repair	9,700	0.00%
8,048	14,534	8,203	20,800	538-4680	Plant & System Repair	20,800	0.00%
277	200	99	500	538-5100	Office Supplies	500	0.00%
1,773	1,893	1,665	2,100	538-5200	Operating Supplies	2,100	0.00%
21,069	16,286	14,648	22,789	538-5204	Fuel & Oil	9,313	-59.13%
1,010	1,252	544	750	538-5210	Uniform Expense	750	0.00%
457	-	-	-	538-5231	Computer Hardware/Software	-	0.00%
850	1,042	1,866	2,000	538-5233	Tools	2,000	0.00%
685	500	961	1,740	538-5234	Safety Programs/Supply	1,740	0.00%
6,840	8,398	4,151	7,000	538-5300	Road Materials & Supplies	7,000	0.00%
545	545	552	560	538-5400	Books, Dues, & Publications	560	0.00%
1,119	1,929	1,030	1,930	538-5500	Training	2,430	25.91%
\$ 129,906	\$ 151,166	\$ 17,418	\$ 103,392		Total Operating Expenditures	\$ 139,519	34.94%
<u>Operating Expenditures:</u>							
21,600	-	-	-	538-6358	Storm Drains	-	0.00%
-	21,500	-	2,000	538-6402	Equipment	-	-100.00%
-	-	220,264	-	538-6404	Trucks	21,100	100.00%
520	-	-	-	538-6420	Computer Hardware/Software	-	0.00%
28,532	-	-	-	538-6820	Easements	-	0.00%
16,000	-	-	-	538-6821	Software	-	0.00%
\$ 66,652	\$ 21,500	\$ 220,264	\$ 2,000		Total Capital Outlay	\$ 21,100	955.00%
<u>Capital Outlay:</u>							
-	-	79,446	70,000		5019 - Storm Drainage Improvement	-	-100.00%
19,136	-	-	-		Prior Years Capital Improvement Program	-	0.00%
\$ 19,136	\$ -	\$ 79,446	\$ 70,000		Total Capital Improvements Program	\$ -	-100.00%
\$ 502,909	\$ 457,167	\$ 586,583	\$ 479,219		TOTAL EXPENSES	\$ 434,573	-9.32%

STORMWATER

DESCRIPTION

The Stormwater Division maintains 35 miles of storm drain, 11 retention ponds, and over 1,300 curb and surface inlets. Stormwater management helps to ensure the health and safety of citizens while meeting State and Federal regulations.



MISSION

Improve and preserve natural water quality, comply with existing and upcoming regulatory requirements, and improve operation and management of existing stormwater infrastructure.

CURRENT GOALS, OBJECTIVES, & METRICS (FY16)

Improve Water Quality

	Actual	YTD thru 6/30		Budget	
	2011-12	2012-13	2013-14	2014-15	2014-15
					2015-16
City Streets Swept at Least Once per Month	94%	91%	46%	1%	95%
Cubic Yards of Debris Removed from Stormwater Separators	8	13	10	4	6

Improve Stormwater Infrastructure

Linear Feet of New Stormwater Pipe Installed	120	0	430	588	0	100
Linear Feet of Stormwater Pipe Replaced	290	131	170	0	300	300
Stormwater Line System Replaced	0.1%	0.1%	8.0%	0.00%	0.1%	

Ensure Capital Projects are Completed On-Time & Within Budget

Capital Projects Completed On-Time	n/a	n/a	n/a	annual measure	100%	100%
Capital Projects Completed Within Budget	n/a	n/a	n/a	annual measure	100%	100%

- ✓ Sweep every City street at least once per month.
- ✓ Maintain the current amount of debris removed from stormwater separators through regular collection schedule.
- ✓ Replace failing corrugated metal pipe at various locations throughout the City.
- ✓ Provide Stormwater improvements as identified in the City's Stormwater Master Plan.



FUTURE GOALS (FY17 & FY18)

- ✓ Develop a 5- and 10-year CIP to replace all corrugated metal stormwater pipe throughout the City.
- ✓ Comply with federally-mandated National Pollutant Discharge Elimination System (NPDES) permit requirements.
- ✓ Pursue funding alternatives to complete major capital projects related to the stormwater system based on the completion of the Stormwater Master Plan, including SRF loans, bonds, and/or rate increases.

PRIOR YEAR ACCOMPLISHMENTS (FY15)

- ✓ Completion of construction and one acre expansion of the North Hill Holding Pond, improving quality and quantity for Gap Creek.
- ✓ Completed construction of drainage improvements at Fort Walton Beach Golf Club - Oaks Course hole #8.
- ✓ Installed approximately 120' of retaining wall along California ditch in efforts to stabilize easement along Bud and Dorie Day Patriots Trail.
- ✓ Continuous maintenance of drainage ditches throughout the City.

405 STORMWATER FUND - 1500 NON-DEPARTMENTAL
Actual

			2014-15	
2011-12	2012-13	2013-14	Adopted	
-	6,518	-	500	538-1216
1,377	(933)	(1,495)	-	538-1250
106	(72)	(114)	-	538-2150
\$ 1,483	\$ 5,513	\$ (1,609)	\$ 500	

Personal Services:

						Budget
						2015-16
						Adopted
				Final Leave Pay	500	0.00%
				Compensated Absences	-	0.00%
				FICA - Compensated Absences	-	0.00%
				Total Personal Services	\$ 500	0.00%

Operating Expenditures:

						Budget
						2015-16
						Adopted
53	543	761	-	538-3100	-	0.00%
-	-	-	150	538-4911	150	0.00%
1,821	3,876	1,896	-	538-4924	-	0.00%
-	-	-	3,870	538-4995	10,028	159.13%
4,000	5,333	5,333	-	538-4999	-	0.00%
42,368	40,216	46,393	-	538-5900	-	0.00%
26,267	20,882	16,141	-	538-5910	-	0.00%
6,334	-	-	-	Prior Year Expenditures	-	0.00%
1,567	18,773	1,385	-	OPEB Obligation	-	0.00%
\$ 82,410	\$ 89,624	\$ 71,909	\$ 4,020	Total Operating Expenditures	\$ 10,178	153.19%

Other Financing Activity

						Budget	
						2015-16	
						Adopted	
17,147	73,372	74,376	150,987	538-9901	Cost Allocation Reimbursement to General Fund	154,493	2.32%
-	7,785	7,641	-	538-9941	Cost Allocation Reimbursement to Utilities Fund	-	0.00%
-	-	-	-	581-9999	Reserved - Undesignated Net Assets	76,955	100.00%
\$ 17,147	\$ 81,157	\$ 82,017	\$ 150,987		Total Other Financing Activity	\$ 231,448	53.29%

\$ 101,040	\$ 176,294	\$ 152,317	\$ 156,757	TOTAL EXPENSES	\$ 242,127	54.46%
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6.00	6.00	6.00	6.00	Number of Funded Employees (FTE's)	6.00	0.00%
502,909	457,167	586,583	479,219	Stormwater	434,573	-9.32%
101,040	176,294	152,317	156,757	Non-Departmental	242,127	54.46%
(85,591)	(21,500)	(299,710)	-	Reclassification of Capital Outlay	-	0.00%
\$ 518,358	\$ 611,961	\$ 439,190	\$ 635,976	TOTAL FUND EXPENSES	\$ 676,700	6.40%
\$ 89,346	\$ (18,105)	\$ 200,399	\$ (0)	NET REVENUE / (EXPENSE)	\$ 0	0.00%

IT Replacement Program

The City's Information Technology Replacement Program (ITRP) is a planning and budgeting tool that serves as a guide for efficient and effective replacement of computers, laptops, tablets, and servers.

The FY 2015-165 budget, the second year of the schedule, is the only year for which funding may legally be appropriated. Future years' funding requirements are identified, but are not authorized.

REPLACEMENT SCHEDULE

Desktop Computer	5 years
Office Laptop	5 years
Patrol Laptop	4 years
Tablet/IPAD	3 years
Server	5 years

Software will be upgraded in conjunction with hardware replacements. However, it is each division's responsibility to budget for the replacement of peripherals such as keyboards, monitors, and printers as needed.

Fund #	Dept #	Device	Total	FY2016		FY2017		FY2018		FY2019		FY2020	
				S2	H2	S3	H3	S4	H4	S5	H5	S6	H6
001	0100	City Council											
001	0100	CCIQM2-7	1			225	700						
001	0100	CCIQM2-8	1							225	700		
001	0100	CCS1-7	1								600		
001	0100	CCS2-7	1								600		
001	0100	CCS3-7	1								600		
001	0100	CCS4-7	1								600		
001	0100	CCS5-7	1								600		
001	0100	CCS6-7	1								600		
001	0100	CCS7-7	1								600		
001	0100	CCSMayor-7	1								600		
001	0100	MAnderson8	1							225	700		
001	0200	City Manager											
001	0200	CJones7	1	515	700								
001	0200	FWBTVXP	1		700								
001	0500	JSoria7	1	515	700								
001	0200	MBeedie7	1			225	700						
001	0200	JSoria7-L	1								1200		
001	0200	Surface Pro 3 - CM	1						1100				
001	0200	Surface Pro 3 - PIO	1						1100				
001	0200	iPad - CM	1										
001	0200	iPad - PIO	1										
001	0300	Administrative Services											
001	0300	JBrammer7	1			225	700						
001	0300	LSinwelski7	1		515	700							
001	0300	Tfranxman7	1	225	700								
001	0300	ShuttleA7	1						225	700			
001	0300	ShuttleB7	1						225	700			
001	0300	ShuttleC7	1						225	700			
001	0300	Surface Pro 3 - HR Director	1					1100					
001	0300	iPad	1										
001	0220	Information Technology											
001	0220	DJenzen8	1	515	700								
001	0220	DMclemore8	1						515	700			
001	0220	IT01	1			225	1200						
001	0220	IT02	1						225	1200			
001	0220	ITTraining7	1						225	700			
001	0220	Server - FWB-Kronos	1		225	6200							
001	0220	Server - FWB-GISSL	1					11000					
001	0220	Server - FWB-GISSRV	1		7200								
001	0220	Server - FWB-GISWEB	1				6000						
001	0220	Server - FWB-TEST	1		5000								
001	0220	Server - FWB-Main	1						6000				
001	0220	Server - FWB-Exchange	1		4700								
001	0220	Server - FWB-Prox-DMZ	1		5000								
001	0220	Server - FWB-VM	1			5000							
001	0220	Server - PD-VMWare	1			5000							
001	0220	Server - FWB-OSSIC	1						500	5000			
001	0220	Server - FWB-OSSIR	1						500	5000			
001	0220	Server - FWB-OSSIU-N	1						5000	4000			
001	0220	Server - IBS	1						500	2500			
001	0220	Server - Coban	1					10000					
001	0220	Laptop - IT Analyst	1										
001	0220	Beal Cemetery - ASA	1										
001	0220	City Garage - AP	1										
001	0220	City Garage - Switch	1			1950							
001	0220	City Hall - Switch	1		3360								
001	0220	City Hall - Switch	1		9850								
001	0220	City Hall - City Clerk - AP	1						450				
001	0220	City Hall - IT - AP	1						450				
001	0220	City Hall - Finance - AP	1						450				
001	0220	City Hall Annex - Switch	1		3360								
001	0220	City Hall Annex - AP	1						450				
001	0220	City Hall Rack	1										
001	0220	City Warehouse	1		3450								
001	0220	City Warehouse - AP	1						450				
001	0220	Council Chambers - AP	1						450				
001	0220	Engineering Field Office - Switch	1			1950							
001	0220	Fire Dept. 6 AP1	1						450				
001	0220	Fire Dept. 6 AP2	1						450				
001	0220	Fire Dept. 6 - Switch	1		1950								
001	0220	Fire Station 7 - Switch	1						3450				
001	0220	Fire Dept. 7 AP1	1						450				
001	0220	Golf Club Main Building - Switch	1						3450				
001	0220	Landing Park	1						450				
001	0220	Landing Park	1						450				
001	0220	Landing Park	1						750				
001	0220	Library - Switch	1		3450								
001	0220	Museum - ASA	1										
001	0220	Police Dept. 1st Floor	1							450			
001	0220	Police Dept. 1st Floor - Switch	1						1950				
001	0220	Police Dept. 1st Floor - ASA	1						7000				
001	0220	Police Dept. 1st Floor - Switch	1		3360								
001	0220	Police Dept. 1st floor - Switch	1		9850								
001	0220	Police Dept. 2nd floor - Switch	1		3360								

001	0220	Recreation Center - Switch	1			9850
001	0220	Recreation Center - AP	1			450
001	0220	Recreation Center - AP	1			450
001	0220	Recreation Center - AP	1			450
001	0220	Recreation Center - Switch	1			3360
001	0220	Recreation Center - AP	1			450
001	0220	Recreation Center - AP	1			450
001	0220	Sanatitaion Building - Switch	1	1950		
001	0220	Service Maintenance - Switch	1	3450		
001	0220	Sewer Plant - ASA	1			
001	0220	iPad - IT Manager	1			

001	0400	City Clerk				
001	0400	KBarnes8	1		225	700
001	0400	Laserfiche7	1	225	700	
001	0400	LVanetten7	1		225	700
001	0400	MPerry8	1		225	700
001	0400	IQM2 Encoder	1			1000
001	0400	Surface Pro 3 - City Clerk	1	1100		
001	0400	iPad - City Clerk	1			

001	0500	Finance				
001	0500	ASnow8	1			
001	0500	BFerris7	1	515	700	225
001	0500	NNabors7	1		515	700
001	0500	CGodwin8	1			225
001	0500	KBlatz8	1			225
001	0500	MWomack7	1	515	700	
001	0500	Surface Pro 3 - Finance Director	1	1100		
001	0500	Postage8	1			700
001	0500	iPad - Finance Director	1			

401	0520	Customer Service				
401	0520	BGustman7	1	225	700	
401	0520	LSkweres7	1		225	700
401	0520	JLiebermeyer7	1	225	700	
401	0520	PDurham7	1	225	700	
401	0520	KHart7	1	225	700	
401	0520	TEsteves8	1		225	700
401	0520	Stars7	1	225	700	

001	530	Purchasing				
001	0530	DGreen7	1	225	700	
001	0530	GScott7	1		515	700
001	0530	PEubanks7	1	225	700	

001	1040	Golf Operations				
001	1040	DTrimm7	1	225	700	
001	1040	GCBackRM8	1		225	700
001	1040	GolfCourseN7	1	225	700	
001	1040	GolfCourseS7	1	225	700	
001	1040	JAtes7	1	225	700	
001	1040	OaksTee7	1		225	1200
001	1040	PinesTee7	1		225	1200
001	1040	TQuinones7	1	225	700	

001	1045	Golf Maintenance				
001	1045	GCMaint8	1			225
001	1045	JWilkinson8	1		225	700
001	1045	RFanagan7	1	225	700	

001	0800	Police				
001	0800	CHunt7	1	225	700	
001	0800	Coban8-CSI	1			225
001	0800	Coban8-FTO	1			225
001	0800	Coban PC 3	1	225	700	
001	0800	Coban PC 4	1		225	700
001	0800	CommPol1-7 - Zbikowski	1	225	700	
001	0800	CommPol2-7 - Dee	1		225	700
109	0800	CommPol3-7 - Galindo	1		225	700
001	0800	CommPol4-7 - Santiago	1	225	700	
001	0800	CommPol5-8 - Randolph	1			
001	0800	THart8	1		225	700
001	0800	CRPolice8	1		225	700
001	0800	TMatz7	1	225	700	
001	0800	Invest01-7 - Guy Bonilla	1	225	700	
001	0800	Invest02-7 - Kraus	1		225	700
001	0800	JailE7	1	225	700	
001	0800	JailW7	1		225	700
001	0800	JHunt8	1			225
001	0800	JWilson7	1		225	700
001	0800	KMccauley7	1	515	700	
001	0800	KDuke7	1		225	700
001	0800	LOblak7	1		225	700
001	0800	MHolt7	1	225	700	
001	0800	MHorgan7	1		225	700
001	0800	THarmon8	1			225
001	0800	PD-SGT01-7	1	225	700	
001	0800	PD-SGT02-7	1		225	700
001	0800	PD-SGT03-7	1	225	700	

001	0800	PD-SGT04-7	1	225	700	
001	0800	PD-SGT05-7	1		225	700
001	0800	PD-SGT06-7	1		225	700
001	0800	PD1001	1			225 1200
001	0800	PD1002	1		225	1200
001	0800	PD1003	1			225 1200
001	0800	PD1004	1		225	1200
001	0800	PD1005	1		225	1200
001	0800	PD1006	1	225	1200	
001	0800	PD1007	1			225 1200
001	0800	PD1008	1		225	1200
001	0800	PD1009	1		225	1200
001	0800	PD1010	1			225 1200
001	0800	PD1011	1	225	1200	
001	0800	PD1012	1			225 1200
001	0800	PD1013	1			225 1200
001	0800	PD1014	1			225 1200
001	0800	PD1015	1	225	1200	
001	0800	PD1016	1			225 1200
001	0800	PD1017	1			225 1200
001	0800	PD1018	1	225	1200	
001	0800	PD1019	1			225 1200
001	0800	PD1020	1			225 1200
001	0800	PD1021	1	225	1200	
001	0800	PD1022	1		225	1200
001	0800	PD1023	1	225	1200	
001	0800	PD1024	1			225 1200
001	0800	PD1025	1		225	1200
001	0800	PD1026	1			225 1200
001	0800	PD1027	1			225 1200
001	0800	PD1028	1			225 1200
001	0800	PD1029	1			225 1200
001	0800	PD1030	1	225	1200	
109	0800	PD1031	1			225 1200
109	0800	PD1032	1		225	1200
109	0800	PD1033	1			225 1200
001	0800	PDDispatchN	1			225 700
001	0800	PDDispatchS	1			225 700
001	0800	PDFT07	1	225	700	
001	0800	PDSCVideo8	1			225 700
001	0800	RPTRoomN7	1		225	700
001	0800	RPTRooms7	1	225	700	
001	0800	RUOK7	1			225 700
001	0800	SMercier7	1		225	700
001	0800	StreetCrimes1-7	1	225	700	
001	0800	StreetCrimes3-7	1		225	700
001	0800	TLitschauer8	1			225 700
001	0800	WRoyal7	1		225	700
001	0800	Surface Pro 3 - Chief	1			1100
001	0800	PD Training Laptop	1	1200		
001	0800	Dell Venue Pro 11	1			
001	0800	iPad - Chief	1			

001	0900	Fire				
001	0900	ARoom6N7	1	225	700	
001	0900	ARoom6W8	1			225 700
001	0900	Battalion8	1			225 700
001	0900	FD-SEMS	1		225	1200
001	0900	FD6Captain7	1		225	700
001	0900	FD7-Aroom7	1		225	700
001	0900	FD7-FrontOff7	1		225	700
001	0900	FDCaptain8	1			225 700
001	0900	FDTAB1	1		225	1200
001	0900	FDTAB2	1		225	1200
001	0900	GGuarin7	1	225	700	
001	0900	KPerkins8	1			225 700
001	0900	LCalabro8	1			225 700
001	0900	MJohnson7	1	225	700	
001	0900	FDLaptop7	1			225 1200
001	0900	Surface Pro 3 - Fire Chief	1			1100
001	0900	Galaxy Tablet - Battalion Chief	1		300	
001	0900	Galaxy Tablet - Truck 6	1		300	
001	0900	Galaxy Tablet - Engine 6	1		300	
001	0900	Galaxy Tablet - Rescue 6	1		300	
001	0900	Galaxy Tablet - Engine 7	1		300	
001	0900	Galaxy Tablet - Fire Chief	1		300	
001	0900	iPad - Chief	1			

001	1000	Recreation				
001	1000	BCarmichael8	1			225 700
001	1000	DThomas8	1		225	700
001	1000	JPeters7	1		515	700
001	1000	JValandingham7	1	225	700	
001	1000	WRiggs8	1			225 700
001	1000	ParksLaptop 1	1		225	1200
001	1000	ParksLaptop 2	1			225 1200
001	1000	PSherman8	1			225 700
001	1000	TCorcoran8	1			225 700
001	1000	VGardner7	1		225	700

001	1020	JFleming7	1	225	700
001	1020	SRPOS-8	1	225	700
001	1000	Surface Pro 3 - Parks Director	1	1100	
001	1000	iPad - Parks Director	1		
001 1010 Parks					
001	1010	MMoxley7	1	225	700
001	1010	RainBird7	1	225	1200
001	1010	Galaxy Tablet - ROW Foreman	1	300	
001 1015 Right-of-Way					
001	1015	JFortune7	1	225	700
001	1015	Galaxy Tablet - ROW Foreman	1	300	
001 1060 Library City					
001	1060	JKeppler8	1	225	700
001	1060	NCardinal8	1		225 700
001	1060	PGould7	1	225	700
001 1060 Library County					
001	1060	Library #1	1		700
001	1060	Library #2	1		700
001	1060	Library #3	1		700
001	1060	Library #4	1		700
001	1060	Library #5	1		700
001	1060	Library #6	1		700
001	1060	Library #7	1		700
001	1060	Library #8	1	700	
001	1060	Library #9	1		700
001	1060	Library #10	1		700
001	1060	Library #11	1	1200	
001	1060	Library #12	1		700
001	1060	Library #13	1		700
001	1060	Library #14	1		700
001	1060	Library #15	1		700
001	1060	Library #16	1		700
001	1060	Library #17	1		700
001	1060	Library #18	1		700
001	1060	Library #19	1		700
001	1060	Library #20	1		700
001	1060	Library #21	1	700	
001	1060	Library #22	1		700
001	1060	Library #23	1	700	
001	1060	Library #24	1		700
001	1060	Library #25	1	700	
001	1060	Library #26	1		700
001	1060	Library #27	1	700	
001	1060	Library #28	1		700
001	1060	Library #29	1	700	
001	1060	Library #30	1		700
001	1060	Library #31	1		700
001	1060	Library #32	1		700
001 1070 Museum					
001	1070	AGardner7	1	225	700
001	1070	GMeyer8	1	225	700
001	1070	MWeech8	1	225	700
001	1070	Museum7	1	225	1200
001	1070	PassPerfect8	1	225	700
001	1070	POSMuseum7	1	225	700
001	1070	SchoolHouse8	1	225	700
001 1080 Cemetery					
001	1080	JRogers7	1	225	700
001 1200 Engineering Services					
001	1200	SFoster7	1	515	1500
001	1200	LLethcoe8	1	515	700
001	1200	MBryant7	1	515	1500
001	1200	SHawkins7	1	515	1500
001	1200	TBolduc7	1	515	700
001	1200	Surface Pro 3 - ES Director	1		1100
001	1200	iPad - GIS Team	1		
001	1200	iPad - Engineering Director	1		
001 1205 Planning & Zoning					
001	1205	SWilson7	1	515	700
001	1205	CShepheard7	1	225	700
001	1205	CDS Laptop	1	1200	
106 1215 Building Inspections & Permitting					
106	1215	BHenderson7	1	515	700
106	1215	CDucharme7	1	225	700
106	1215	JStevens7	1	515	700
106	1215	EShared7	1		225
106	1215	MBlatz7	1	225	700
106	1215	Galaxy Tablet - BP Inspector	1	300	
106	1215	iPad - BP Inspector	1		
001 1217 Code Enforcement					

001	1217	BRhodes7	1	225	700	
001	1217	BRhodes7-L	1			225 1200
001	1217	EMoore7	1	225	700	
001 1220 Fleet						
001	1220	JBanks7	1	225	700	
001	1220	TSheldon7	1	225	700	
001	1220	MUyehara7	1	225	700	
001	1220	SDavis7	1	225	700	
001 1230 Facilities						
001	1230	CHATrain-7	1	225	1200	
001	1230	GAadams7	1	225	700	
001	1230	LRiceXP	1	225	700	
001	1230	Galaxy Tablet - Maint. Supervisor	1			300
001	1230	Galaxy Tablet - Traffic Tech	1			300
001 1240 Streets						
001	1240	Galaxy Tablet - Streets Foreman	1			300
401 1300 Utility Services						
401	1300	DFousek7	1	225	700	
401	1300	DPayne7	1	515	700	
401	1300	Engineering-Laptop	1	225	1200	
401	1300	Warehouse8	1			225 700
401	1300	Glmperial7	1			515 700
401	1300	JGlassburn7	1			225 700
401	1300	SKieffer7	1	515	1500	
401	1300	Galaxy Tablet - Survey Chief	1			300
401 1310 Water Operations						
401	1310	BRollins7	1	225	700	
401	1310	Meter7	1			225 1200
401	1310	MWoodall7	1			225 700
401	1310	WaterOPS7	1	225	700	
401	1310	iPad - Water Ops Manager	1	650		650
401	1310	Galaxy Tablet - Water Ops	1			300
401 1340 Water Distribution						
401	1340	Galaxy Tablet - Water Distribution	1			300
401 1350 Sewer Collections & Treatment						
401	1350	DFelix8	1	225	700	
401	1350	HSUPrimary7	1	225	700	
401	1350	JCoker8	1			225 700
401	1350	LKilburn7	1	225	700	
401	1350	Utilities1-7	1			225 1200
401	1350	Utilities2-7	1	225	1200	
401	1350	SewerTV7	1			700
401	1350	Galaxy Tablet - Lift Station Mech.	1			300
401	1350	Galaxy Tablet - Sewer Foreman	1			300
401	1350	Galaxy Tablet - Sewer Rounds	1			300
403 1360 Solid Waste						
403	1360	JGunn7	1	225	700	
403	1360	LLawrence7	1	225	700	
403	1360	Galaxy Tablet - Sanitation Foreman	1			300
405 1380 Stormwater						
405	1380	NGunn7	1	225	700	
405	1380	Galaxy Tablet - SW Foreman	1			300
405	1380	Galaxy Tablet - Street Sweeper	1			300
405	1380	Galaxy Tablet - Supervisor	1			300
109 2000 CRA						
109	2000	CFrassetti7	1	515	700	
Total						
		358	\$11,995	\$103,540	\$12,315	\$67,900
						\$12,380
						\$87,800
						\$10,190
						\$77,100
						\$13,090
						\$66,310

Fleet Replacement Program

The City's Fleet Replacement Program (FRP) is a planning and budgeting tool that identifies the replacement of vehicles with a value greater than \$10,000 and a useful life of seven years or more. The replacement criteria provides a mechanism for the systematic evaluation of vehicle utilization and repair/maintenance costs, and serves as a guide for efficient and effective replacement.

Generally speaking, police patrol vehicles are replaced on a 7-year cycle and the remainder of the fleet on a 10-year cycle. Each year as part of the budget process, the fleet is evaluated based on established replacement criteria and a ten-year schedule of replacements is developed depending on a projection of available fiscal resources and the evaluation scoring. Vehicle replacements are funded objectively based on established criteria and funding resources. To maximize the useful life of vehicles and meet service delivery levels, vehicles may be transferred between departments prior to disposal. Prior to replacing a vehicle, an analysis is performed to determine if a less expensive car or truck would meet employee needs at a reduced operating expense to the City or if the vehicle should be removed from the fleet without replacement.

According to the economic theory of vehicle replacement, over time vehicle capital costs decline while vehicle operating costs increase. Ideally, vehicles should be replaced around the time that annual operating costs begin to outweigh annual capital costs. The FY 2015-16 budget, the second year of the schedule, is the only year for which funding may legally be appropriated. Future years' funding requirements are identified, but are not authorized.

REPLACEMENT CRITERIA

Factors that are included as part of the Schedule, in order to evaluate replacement criteria include, but are not limited to: Age, Mileage, Repair/Maintenance Costs, Overall Condition, and Usage. The following chart depicts a Summary of the Vehicle Replacement Schedule.

Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
General Fund	\$391,804	\$756,732	\$300,732	\$289,366	\$243,366
FBC Fund	\$19,950	\$0	\$20,000	\$0	\$0
CRA Fund	\$0	\$0	\$0	\$117,366	\$0
Utilities Fund	\$107,167	\$150,000	\$45,000	\$257,000	\$500,000
Sanitation Fund	\$260,000	\$289,530	\$802,000	\$500,000	\$250,000
Stormwater Fund	\$21,100	\$22,000	\$0	\$32,000	\$150,000
	\$800,021	\$1,218,262	\$1,167,732	\$1,195,732	\$1,143,366

Fund	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
General Fund	\$278,732	\$527,488	\$100,244	\$1,022,000	\$39,122
FBC Fund	\$0	\$0	\$0	\$0	\$0
CRA Fund	\$0	\$0	\$0	\$0	\$0
Utilities Fund	\$22,000	\$49,000	\$522,000	\$88,000	\$0
Sanitation Fund	\$180,000	\$430,000	\$600,000	\$0	\$0
Stormwater Fund	\$0	\$0	\$0	\$500,000	\$0
	\$480,732	\$1,006,488	\$1,222,244	\$1,610,000	\$39,122

<u>Vehicle</u>	<u>Light/Heavy Safety</u>	<u>Fund</u>	<u>Division</u>	<u>Department</u>	<u>Manufacture Year</u>	<u>Mileage @ Purchase</u>	<u>Last Recorded Mileage on Record</u>	<u>Total Cost since Purchase Date to 2/2/15</u>	<u>Suggested Replacement Yr.</u>	<u>Expected Life</u>	<u>Remaining Life</u>	<u>Replacement Cost</u>
2441	Safety	001	800	Police	2001	25	105162	\$ 12,984.11	2016	7		\$39,122
2446	Safety	001	800	Police	2001	25	95631	\$ 15,557.95	2016	7	None	\$39,122
2447	Safety	001	800	Police	2001	25	116767	\$ 11,451.89	2016	7	None	\$39,122
2488	Safety	001	800	Police	2005	25	91757	\$ 10,646.31	2016	7	Can go to line	\$39,122
2489	Safety	001	800	Police	2005	25	126507	\$ 22,365.11	2016	7	None	\$39,122
2496	Safety	001	800	Police	2006	25	154661	\$ 17,953.40	2016	7	None	\$39,122
2524	Safety	001	800	Police	2007	25	158221	\$ 9,960.82	2016	7	None	\$39,122
2550	Safety	001	900	Fire	2002	65922	120611	\$ 6,525.64	2016	12	Loaner	\$ 32,000
2466	Light	001	1010	Parks	2003	11	77664	\$ 11,895.22	2016	12	None	\$ 22,000
2455	Light	001	1217	Code Enforcement	2002	25	39112	\$ 4,627.12	2016	12	None	\$ 19,950
2411	Light	001	1220	Fleet	1999	117	81570	\$ 10,692.88	2016	12	None	\$ 22,000
2456	Light	001	1230	Facilities	2002	48	84440	\$ 5,817.43	2016	12	None	\$ 22,000
2508	Light	106	1215	Building & Zoning	2006	25	64466	\$ 3,073.50	2016	12	Transfer	\$ 19,950
2469	Light	401	1310	Water Ops	2003	20	131560	\$ 9,186.42	2016	12	None	\$21,027
2511	Light	401	1340	Water Distribution	2006	378	88611	\$ 12,632.11	2016	12	None	\$30,660
2398	Light	401	1350	Sewer Collections	1998	6	117483	\$ 11,538.40	2016	12	None	\$ 24,820
2438	Light	401	1350	Sewer Collections	2001	82	75759	\$ 11,242.67	2016	12	None	\$30,660
2533	Heavy	403	1360	Solid Waste	2007	604	80048	\$ 53,746.32	2016	7	None	\$ 130,000
2551	Heavy	403	1360	Solid Waste	2008	667	76382	\$ 52,965.45	2016	7	None	\$ 130,000
2387	Light	405	1380	Stormwater	1997	360	115594	\$ 15,386.79	2016	12	None	\$ 21,100
2448	Safety	001	800	Police	2001	25	107056	\$ 14,394.50	2017	7	1-3yrs	\$39,122
2457	Light	001	1010	Parks	2002	1253	62375	\$ 5,429.20	2017	12	1-3 yrs.	\$ 20,000
2465	Light	001	1010	Parks	2003	10	87702	\$ 4,066.50	2017	12	1-2yrs	\$ 20,000

<u>Vehicle</u>	<u>Light/Heavy Safety</u>	<u>Fund</u>	<u>Division</u>	<u>Department</u>	<u>Manufacture Year</u>	<u>Mileage @ Purchase</u>	<u>Last Recorded Mileage on Record</u>	<u>Total Cost since Purchase Date to 2/2/15</u>	<u>Suggested Replacement Yr.</u>	<u>Expected Life</u>	<u>Remaining Life</u>	<u>Replacement Cost</u>
2477	Light	001	1010	Parks	2004	418	53162	\$ 4,531.31	2017	12	1-2Yrs	\$ 20,000
2390	Heavy	001	1240	Street	1997	2	72255	\$ 34,318.83	2017	20	1-2yrs	\$180,000
2439	Light	001	1240	Street	2001	10	78122	\$ 14,353.70	2017	12	1-3yrs	\$32,000
2494	Safety	001	0800	Police	2006	25	112378	\$ 11,742.51	2017	7	1-3yrs	\$39,122
2495	Safety	001	0800	Police	2006	25	89749	\$ 1,896.78	2017	7	1-3yrs	\$39,122
2520	Safety	001	0800	Police	2000	50430	122146	\$ 17,111.29	2017	7	1-3yrs	\$39,122
2525	Safety	001	0800	Police	2007	25	99928	\$ 7,856.65	2017	7	1-3yrs	\$39,122
2556	Safety	001	0800	Police	2009	25	126916	\$ 7,259.75	2017	7	3-5yrs	\$39,122
2585	Safety	001	0800	Police	2003	149482	161475	\$ 1,189.74	2017	12	1-3yrs	n/a
2506	Safety	001	0900	Fire	2006	33	89588	\$ 17,917.61	2017	7	1yr	\$ 250,000
2414	Heavy	401	1350	Sewer Collections	1999	492	50214	\$ 21,160.73	2017	15	2yrs	\$75,000
2462	Heavy	401	1350	Sewer Collections	2003	10	124516	\$ 39,713.35	2017	15	2yrs	\$75,000
2467	Heavy	403	1360	Solid Waste	2003	1009	75385	\$ 180,871.27	2017	10	Backup	\$ 260,000
2539	Heavy	403	1360	Solid Waste	2007	365	58400	\$ 191,348.40	2017	10	1yr	\$ 29,530
2423	Light	405	1380	Stormwater	2000	25	49727	\$ 2,259.65	2017	12	1-3yrs	\$22,000
2513	Safety	001	0800	Police	2005	25844	109586	\$ 4,689.98	2018	7	1-3yrs	\$38,000
2548	Safety	001	0800	Police	2008	25	99946	\$ 8,254.24	2018	7	3-5yrs	\$39,122
2549	Safety	001	0800	Police	2008	25	59907	\$ 4,656.23	2018	7	3-5yrs	\$39,122
2576	Safety	001	0800	Police	2011	4		\$ 2,107.49	2018	7	3-5yrs	\$39,122
2577	Safety	001	0800	Police	2011	5	56217	\$ 3,725.29	2018	7	3-5yrs	\$39,122
2578	Safety	001	0800	Police	2011	4	40061	\$ 2,622.10	2018	7	3-5yrs	\$39,122
2579	Safety	001	0800	Police	2011	4	28823	\$ 18,443.83	2018	7	3-5yrs	\$39,122
2497	Light	001	1010	Parks	2006	355	47228	\$ 3,278.17	2018	12	3-5yrs	\$22,000

<u>Vehicle</u>	<u>Light/Heavy Safety</u>	<u>Fund</u>	<u>Division</u>	<u>Department</u>	<u>Manufacture Year</u>	<u>Mileage @ Purchase</u>	<u>Last Recorded Mileage on Record</u>	<u>Total Cost since Purchase Date to 2/2/15</u>	<u>Suggested Replacement Yr.</u>	<u>Expected Life</u>	<u>Remaining Life</u>	<u>Replacement Cost</u>
2498	Light	001	1010	Parks	2006	355	54465	\$ 5,057.56	2018	12	3-5yrs	\$22,000
2425	Light	001	1230	Facilities	2000	25	50098	\$ 4,013.14	2018	12	3-5yrs	\$22,000
2492	Light	106	1215	Building & Zoning	2006	25	58888	\$ 1,896.78	2018	12	Loaner	\$ 20,000
2473	Light	401	1350	Sewer Collections	2003	25	56380	\$ 14,973.39	2018	15	3yrs	\$45,000
2464	Light	403	1360	Solid Waste	2003	25	35236	\$ 12,796.03	2018	12	3-5yrs	\$32,000
2490	Heavy	403	1360	Solid Waste	2005	363	80638	\$ 144,500.94	2018	10	3-5yrs	\$250,000
2507	Heavy	403	1360	Solid Waste	2006	1015	71868	\$ 179,384.31	2018	10	Backup	\$250,000
2571	Heavy	403	1360	Solid Waste	2011	35	59692	\$ 15,529.01	2018	7	3yrs	\$135,000
2572	Heavy	403	1360	Solid Waste	2011	35	46010	\$ 18,825.81	2018	7	3yrs	\$135,000
2523	Safety	001	0800	Police	2007	25	80606	\$ 6,310.69	2019	7	1-5yrs	\$39,122
2541	Safety	001	0800	Police	1997	59213	142044	\$ 4,097.20	2019	15	3-5yrs	\$30,000
2555	Safety	001	0800	Police	2009	25	97962	\$ 6,836.87	2019	7	3-5yrs	\$39,122
2565	Safety	001	0800	Police	2011	25	42651	\$ 6,645.36	2019	7	3yrs	\$39,122
2531	Safety	001	0900	Fire	2007	10	79803	\$ 5,373.98	2019	10	4yrs	\$ 32,000
2485	Light	001	1010	Parks	2005	375	74004	\$ 3,716.47	2019	12	3-5yrs	\$22,000
2487	Light	001	1010	Parks	2005	371	56262	\$ 5,085.46	2019	12	3-5yrs	\$22,000
2532	Light	001	1010	Parks	2007	25	35312	\$ 4,257.98	2019	12	4-5yrs	\$22,000
2535	Light	001	1217	Code Enforcement	2007	25	40407	\$ 983.15	2019	12	3-5yrs	\$ 20,000
2470	Light	001	1230	Facilities	2003	25	61782	\$ 6,736.77	2019	12	3-5yrs	\$24,000
2573	Safety	109	2000	Police	2011	5	22415	\$ 2,769.91	2019	7	3yrs	\$39,122
2574	Safety	109	2000	Police	2011	5	42131	\$ 4,368.14	2019	7	3yrs	\$39,122
2575	Safety	109	2000	Police	2011	4	23350	\$ 2,251.50	2019	7	3-5yrs	\$39,122
2493	Light	401	1310	Water Ops	2006	187	98977	\$ 5,244.21	2019	12	3-5yrs	\$22,000

<u>Vehicle</u>	<u>Light/Heavy Safety</u>	<u>Fund</u>	<u>Division</u>	<u>Department</u>	<u>Manufacture Year</u>	<u>Mileage @ Purchase</u>	<u>Last Recorded Mileage on Record</u>	<u>Total Cost since Purchase Date to 2/2/15</u>	<u>Suggested Replacement Yr.</u>	<u>Expected Life</u>	<u>Remaining Life</u>	<u>Replacement Cost</u>
2432	Light	401	1340	Water Distribution	2000	25	64833	\$ 16,435.56	2019	15	3-5yrs	\$75,000
2362	Light	401	1350	Sewer Collections	1995	4572	15577	\$ 8,785.48	2019	20	5-8yrs	\$135,000
2530	Light	401	1350	Sewer Collections	2007	25	42289	\$ 7,444.93	2019	12	4-5yrs	\$25,000
2476	Light	403	1360	Solid Waste	2004	25	64420	\$ 26,803.27	2019	12	5-7yrs	\$22,000
2545	Heavy	403	1360	Solid Waste	2008	3620	73467	\$ 102,748.36	2019	10	3yrs	\$250,000
2559	Heavy	403	1360	Solid Waste	2009	360	52541	\$ 126,690.70	2019	10	4yrs	\$250,000
2472	Light	405	1380	Stormwater	2003	9	82459	\$ 20,116.55	2019	12	3-5yrs	\$32,000
2499	Safety	001	0800	Police	2006	352	23962	\$ 3,255.94	2020	7	5yrs	\$22,000
2561	Safety	001	0800	Police	2009	25	45877	\$ 2,626.90	2020	7	5yrs	\$30,000
2564	Safety	001	0800	Police	2011	25	38367	\$ 5,466.78	2020	7	3yrs	\$39,122
2566	Safety	001	0800	Police	2011	25	41644	\$ 5,862.44	2020	7	3yrs	\$39,122
2567	Safety	001	0800	Police	2011	25	28270	\$ 5,862.44	2020	7	3yrs	\$39,122
2543	Safety	001	0900	Fire	2008	25	40012	\$ 2,470.32	2020	12	5yrs	\$ 20,000
2540	Light	001	1230	Facilities	2007	5	42057	\$ 2,370.07	2020	12	4-5yrs	\$32,000
2486	Light	001	1240	Street	2005	374	37811	\$ 3,710.23	2020	12	1-5yrs	\$22,000
2429	Heavy	401	1350	Sewer Collections	2000	2086	6204	\$ 103,755.68	2020	12	5yrs	\$500,000
2562	Heavy	403	1360	Solid Waste	2010	658	69069	\$ 74,867.71	2020	10	5yrs	\$250,000
2376	Light	405	1380	Stormwater	1996	2	87684	\$ 36,258.40	2020	20	3-5yrs	\$75,000
2491	Light	405	1380	Stormwater	2005	10	75597	\$ 12,240.75	2020	15	5yrs	\$75,000
2534	Light	405	1380	Stormwater	2007	25	11831	\$ 596.60	2020	12	5yrs	\$ 22,000
2598	Safety	001	0800	Police	2014	19	9290	\$ 68.94	2021	7	6yrs	\$39,122
2599	Safety	001	0800	Police	2014	18	5001	\$ 68.94	2021	7	6yrs	\$39,122
2600	Safety	001	0800	Police	2014	18	11806	\$ 116.22	2021	7	6yrs	\$39,122

<u>Vehicle</u>	<u>Light/Heavy Safety</u>	<u>Fund</u>	<u>Division</u>	<u>Department</u>	<u>Manufacture Year</u>	<u>Mileage @ Purchase</u>	<u>Last Recorded Mileage on Record</u>	<u>Total Cost since Purchase Date to 2/2/15</u>	<u>Suggested Replacement Yr.</u>	<u>Expected Life</u>	<u>Remaining Life</u>	<u>Replacement Cost</u>
2601	Safety	001	0800	Police	2014	18	7649	\$ 60.16	2021	7	6yrs	\$39,122
2603	Safety	001	0800	Police	2014	22	12323	\$ 79.50	2021	7	6yrs	\$39,122
2605	Safety	001	0800	Police	2014	56	9218	\$ 84.23	2021	7	6yrs	\$ 39,122
2557	Light	001	1010	Parks	2009	25	18749	\$ 640.07	2021	12	6yrs	\$ 22,000
2510	Light	001	1220	Fleet	2006	355	23842	\$ 5,553.06	2021	15	6-10yrs	\$ 22,000
2484	Light	401	1350	Sewer Collections	2005	25	60859	\$ 8,879.34	2021	12	5-8yrs	\$ 22,000
2560	Light	403	1360	Solid Waste	2009	25	33402	\$ 1,454.90	2021	12	6yrs	\$ 30,000
2596	Heavy	403	1360	Solid Waste	2014	2322	15753	\$ 4,865.86	2021	7	6yrs	\$ 150,000
2435	Safety	001	0800	Police	1976	30899	32050	\$ 4,685.97	2022	15	7yrs	\$ 39,122
2602	Safety	001	0800	Police	2014	22	8700	\$ 106.17	2022	7	6yrs	\$ 39,122
2604	Safety	001	0800	Police	2014	23	11712	\$ 84.44	2022	7	7yrs	\$ 39,122
2606	Safety	001	0800	Police	2006	73821	29883	\$ 1,049.08	2022	12	5-7yrs	\$ 39,122
2538	Light	001	1010	Parks	2007	25	3451	\$ 1,845.23	2022	15	7yrs	\$ 22,000
2563	Light	001	1015	Parks	2010	58580	118075	\$ 6,099.29	2022	12	7yrs	\$ 27,000
2536	Light	001	1230	Facilities	2007	25	44626	\$ 2,266.49	2022	15	5-7yrs	\$ 22,000
2542	Light	001	1240	Street	2007	250	44413	\$ 10,110.06	2022	15	7yrs	\$ 300,000
2537	Light	401	1300	Utilities Admin	2007	25	21645	\$ 2,849.92	2022	15	5-7yrs	\$ 22,000
2474	Light	401	1350	Sewer Collections	1994	50507	62813	\$ 7,477.08	2022	20	5yrs	\$ 27,000
2509	Light	403	1360	Solid Waste	2007	25	60004	\$ 2,722.10	2022	15	7yrs	\$ 30,000
2584	Heavy	403	1360	Solid Waste	2012	1776	9332	\$ 24,241.07	2022	10	7yrs	\$ 200,000
2588	Heavy	403	1360	Solid Waste	2012	1270	25644	\$ 25,033.01	2022	10	7yrs	\$ 200,000
2553	Safety	001	0800	Police	2006	50371	73919	\$ 3,552.06	2023	10	5-8yrs	\$ 39,122
2554	Safety	001	0800	Police	2001	30482	84048	\$ 4,025.64	2023	10	5yrs	\$ 39,122

<u>Vehicle</u>	<u>Light/Heavy Safety</u>	<u>Fund</u>	<u>Division</u>	<u>Department</u>	<u>Manufacture Year</u>	<u>Mileage @ Purchase</u>	<u>Last Recorded Mileage on Record</u>	<u>Total Cost since Purchase Date to 2/2/15</u>	<u>Suggested Replacement Yr.</u>	<u>Expected Life</u>	<u>Remaining Life</u>	<u>Replacement Cost</u>
2569	Light	001	1010	Parks	2011	25	37790	\$ 487.04	2023	12	8yrs	\$ 22,000
2568	Light	401	1310	Water Ops	2011	25	35567	\$ 3,162.05	2023	12	8yrs	\$ 22,000
2552	Heavy	401	1350	Sewer Collections	2008	828	42713	\$ 33,854.84	2023	15	8yrs	\$ 500,000
2544	Heavy	403	1360	Solid Waste	2008	1836	17749	\$ 6,410.45	2023	15	8yrs	\$ 200,000
2591	Heavy	403	1360	Solid Waste	2013	598	27437	\$ 5,206.20	2023	10	8yrs	\$ 200,000
2592	Heavy	403	1360	Solid Waste	2013	629	30680	\$ 3,668.08	2023	10	8yrs	\$ 200,000
2483	Safety	001	0900	Fire	2004	329	77374	\$ 45,664.06	2024	20	5-8yrs	\$ 500,000
2586	Safety	001	0900	Fire	2012	2102	24998	\$ 2,974.31	2024	12	9yrs	\$ 500,000
2582	Light	001	1010	Parks	2012	45	17242	\$ 1,002.67	2024	12	9yrs	\$ 22,000
2581	Light	401	1310	Water Ops	2012	25	48861	\$ 1,119.30	2024	12	9yrs	\$ 22,000
2583	Light	401	1340	Water Distribution	2012	25	30705	\$ 423.45	2024	12	9yrs	\$ 22,000
2587	Light	401	1340	Water Distribution	2012	25	30356	\$ 1,002.17	2024	12	9yrs	\$ 22,000
2580	Light	401	1350	Sewer Collections	2012	25	33291	\$ 1,058.10	2024	12	9yrs	\$ 22,000
2609	Heavy	405	1380	Stormwater	2014	548	0	\$ 2,829.33	2024	10	9yrs	\$ 500,000
2589	Safety	001	0800	Police	2010	35301	62266	\$ 2,186.02	2025	15	7-10yrs	\$ 39,122

Capital Improvements Program

The City's Capital Improvements Program (CIP) is a five-year planning and budgeting tool that identifies the acquisition, construction, replacement, or renovation of facilities and infrastructure with a value greater than \$25,000 and a useful life of ten years or more. Capital expenditures may be recurring (e.g. street resurfacing) or non-recurring (e.g. construction of a new park).

CIP PROCESS

The FY 2015-16 budget, the second year of the CIP, is the only year for which funding may legally be appropriated. Future years' funding requirements are identified, but are not authorized. The CIP provides information on the current and long-range infrastructure needs of the City and provides a mechanism for balancing needs and resources as well as setting priorities and schedules for capital projects. Each project or program is assigned a four-digit CIP number so expenditures can be easily tracked during the year and also across years.

Each year as part of the budget process, the list of projects is reviewed for relevance, need, cost, and priority. The five-year CIP is revised annually based on the following parameters:

- Relevance to City Council priorities, and Federal or State mandates
- Maintenance and preservation of current infrastructure
- Expansion of current program or service
- Initiation of new program or service
- Funding source

The Enterprise Funds (Utilities, Sanitation, and Stormwater) are funded with user fees and do not compete with other City projects for funding. The estimated project costs to be funded within the CIP include all costs related to design, engineering, acquisition, construction, and project management.

FINANCING ALTERNATIVES

Capital improvements may be funded by a variety of means depending on the nature of the project, availability of funds, and the policies of City Council. Financing decisions are made based on established City policies and available financing options directly related to project timing and choice of revenue sources. The funding methodology for the CIP is reliant upon available resources including funds from grants and user fees, useful life of the improvement, and sharing the costs between current and future users. While some projects can be delayed until funds from existing revenues are available, others cannot. The City explores all options such as ad valorem taxes, grants, user fees, bonds, loans, and reserves to fund improvements. The following financing sources are available to fund the CIP:

- Ad Valorem Taxes – The City rarely uses property taxes as a debt security due largely to the required electoral approval (voter referendum) prior to issuance. Property taxes are directly linked to the assessed value of individual property, not to the consumption of specific goods and services (e.g. sales tax).
- Non-Ad Valorem Revenues – Non-ad valorem revenues can be pledged to support various types of bond issues. Such bonds are similar to general obligation bonds in that proceeds are often used for general government purposes and repayment is unrelated to the revenue generating capacity of the project being financed. However, unlike general obligation bonds,

non-ad valorem revenue bonds are payable solely from revenues derived from the pledged revenue (such as sales tax, local option fuel tax, and the guaranteed portion of municipal revenue sharing).

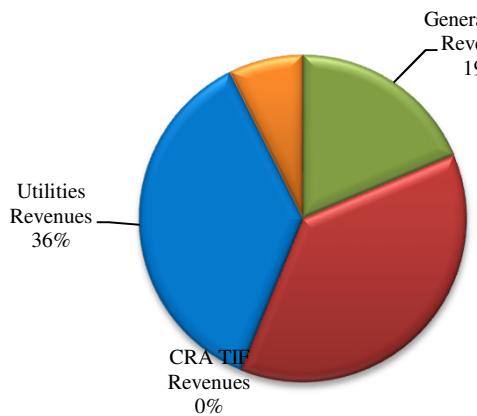
- Special Revenue Sources – Include the following:

- Impact Fees – Fees charged in advance of new development and designed to help pay for infrastructure needs resulting from the new development. These fees may only be charged to those who directly benefit from the new capital improvement and the fee must fairly reflect the cost of the improvements (e.g. water and sewer impact fees).
- Special Assessments – Like impact fees, special assessments are levied against residents, agencies, or districts that directly benefit from the new service or improvement (e.g. sidewalks and street paving) and must be apportioned fairly.
- User Fees and Charges – These revenues include a variety of license and permit fees, facility and program fees, and fines. They are rarely used as debt security for non-Enterprise Fund capital projects, but could be a source of direct funding of a small capital improvement.
- Enterprise Fund User Fees – These revenues are derived from self-supporting business enterprises - utilities, sanitation, and stormwater - which provide services in return for compensation. The enterprise revenue used to secure debt is commonly termed “net-revenue” consisting of gross revenues less operating costs.
- Note – A written, short-term promise to repay a specified amount of principal and interest on a certain date, payable from a defined source of anticipated revenue. Usually notes mature in one year or less. Rarely used by the City.
- Commercial Paper - Generally defined as short term, unsecured promissory notes issued by organizations of recognized credit quality, usually a bank. Rarely used by the City.
- Bond – An issuer’s obligation to repay a principal amount on a certain date (maturity date) with interest at a stated rate. Bonds are distinguishable from notes in that notes mature in a much shorter time period.
 - General Obligation Bonds – A bond secured by the full faith and credit of the City’s ad valorem taxing power. These are rarely used in Florida, and by the City in particular, due to the requirement for a voter referendum.
 - Revenue Bonds – Bonds payable from a specific revenue source, not the full faith and credit of an issuer’s taxing power and require no electoral approval. Pledged revenues are often generated by the operation or project being financed (e.g. sales tax, water user fees, golf user fees).

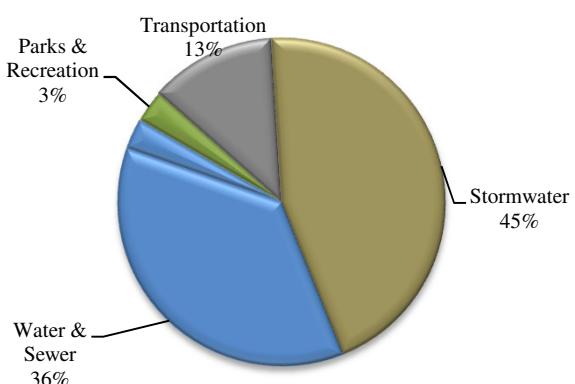
CITY OF FORT WALTON BEACH, FL
Five Year Capital Improvements Program

Page	CIP	Project Name	FIVE YEAR				
			FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2018-19
184	5013	Jet Stadium Improvements	-	55,000	210,000	-	265,000
186	5117	Rec Center Phase II	-	80,000	80,000	-	160,000
		Parks	-	80,000	290,000	-	160,000
188	5074	<i>City Hall Complex Renovation</i>	150,000	-	-	-	150,000
190	5147	<i>Field Office Consolidation</i>			<i>beyond current five-year CIP horizon</i>		-
		Facilities	150,000	-	-	-	150,000
192	5018	Street Resurfacing	125,000	125,000	125,000	125,000	625,000
		Streets	125,000	125,000	125,000	125,000	625,000
		GENERAL FUND TOTAL	275,000	205,000	415,000	125,000	125,000
		CRA FUND TOTAL	-	-	-	-	-
194	5056	Water Line Replacement	49,500	76,500	100,000		226,000
		Water Distribution	49,500	76,500	100,000		226,000
196	5032	Sewer System Grouting & Lining	200,000	200,000	200,000	200,000	1,000,000
198	5048	Lift Station Rehabilitation	400,000	50,000	50,000	50,000	600,000
		Sewer Collection & Treatment	600,000	250,000	250,000	250,000	1,600,000
		UTILITIES FUND TOTAL	649,500	326,500	350,000	250,000	1,826,000
200	5019	Stormwater Improvements	450,000	450,000	450,000	450,000	2,250,000
		STORMWATER FUND TOTAL	450,000	450,000	450,000	450,000	2,250,000
		GRAND TOTAL - ALL FUNDS	1,374,500	981,500	1,215,000	825,000	825,000

Where the funding comes from...



...and where it goes



FUNDING METHODOLOGY					FY 2015-16 TIMELINE		FUTURE YEAR EXPENSES	
Operating Revenues	Grant	Bond / Debt Issue	Other ⁽¹⁾ / In-Kind ⁽²⁾	Fund Bal / Net Assets	FIVE YEAR TOTAL	Estimated Start	Project Duration	
265,000	-	-	-	-	265,000			-
160,000	-	-	-	-	160,000	Jun 2015	15 months	-
160,000	-	-	-	-	160,000			-
150,000	-	-	-	-	150,000	Oct 2015	unknown	TBD
<i>beyond current five-year CIP horizon</i>					-			TBD
150,000	-	-	-	-	150,000			-
625,000	-	-	-	-	625,000	Mar 2016	2 months	-
625,000	-	-	-	-	625,000			-
935,000	-	-	-	-	935,000			3,050,000
226,000	-	-	-	-	226,000	Oct 2015	12 months	-
226,000	-	-	-	-	226,000			-
1,000,000	-	-	-	-	1,000,000	Oct 2015	12 months	-
600,000	-	-	-	-	600,000	Oct 2015	12 months	-
1,600,000	-	-	-	-	1,600,000			-
1,826,000	-	-	-	-	1,826,000			-
1,880,000	-	-	370,000	-	2,250,000	Oct 2015	12 months	-
1,880,000	-	-	370,000	-	2,250,000			-
4,641,000	-	-	370,000	-	5,011,000			3,050,000

Italics denotes a project beyond the current five-year CIP horizon.

⁽¹⁾Other includes special assessments and land sales.

⁽²⁾In-kind matching grant contributions are budgeted as operational expenses (usually personal services).

Note: Some projects also have carry-over funds, which are not included in these totals but noted as part of the budget resolution at the end of the budget document.

Capital Improvement Project (CIP) Request

Department & Division: Recreation & Cultural Services - Parks

CIP #: 5013 New Project Project Update

CIP Title: Jet Stadium Improvements

Neighborhood: Northwest

Investment Objective: Upgrade Service

Operating Impact: Budget Neutral

Objective: Pave Parking Area and Replace Field Lights

Justification: Jet Stadium was built in 1955. The clay parking surface is problematic in inclement weather. An asphalt surface will also increase the amount of parking at the complex.

Scope:

Lay an aggregate base of crushed limerock over 51,425 sq. ft. in preparation for asphalt construction the following year.

Current Year
Objectives:

n/a

Financial Information

FUNDING SOURCES

Funding Type	Fund	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	5-Year Total	Comments
Revenues	001			55,000	80,000	-	135,000	
							-	
							-	

PROJECT EXPENSES

Activity	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	5-Year Total	Comments
Construction			55,000			55,000	Limerock Aggregate
Construction				80,000		80,000	Parking Area Asphalt
Construction						-	Field Lighting
						-	
						-	
	-	-	55,000	80,000	-	135,000	

Note: Totals for funding sources and project expenses must reconcile for each year.

REVENUE IMPACT (negative entries indicate a revenue reduction)							
Category	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	5-Year Total	Comments
User Fees						-	No revenue impact
Impact Fees						-	
Other						-	
Total	-	-	-	-	-	-	

OPERATING IMPACT (negative entries indicate a cost reduction)							
Category	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	5-Year Total	Comments
Payroll						-	
Operating				(150)		(150)	10% utilities decrease with more efficient lighting
Capital Outlay						-	
Total	-	-	-	(150)	-	(150)	

Project Update/Carry-Over

Status:

n/a

Prior Year Activities		
Fiscal Year	Activities	Expense
FY 2013-14		-
FY 2012-13		-
FY 2011-12		-
FY 2010-11		-
FY 2009-10		-



Jet Stadium Parking Lot

Capital Improvement Project (CIP) Request

Department & Division: Recreation - Parks

CIP #: 5117

New Project

Project Update

CIP Title: Recreation Complex Phase 2

Neighborhood: Northwest

Investment Objective: Upgrade Service

Operating Impact: Increase Revenue

Objective: Construct Phase 2 to the new Recreation Complex in the current location of the BMX Skatepark

Justification: The Phase 2 portion of the Complex will complete the project to include all 25 acres of Recreation Space.

Scope:

The Project will include different types of activities to go along with the new Recreation Complex that includes a mile exercise trail, baseball, soccer, and softball fields, a new recreation center that includes raquetball courts, a gymnasium, a gameroom, dance rooms, after school areas, and a Senior Center wing.

Current Year Objectives:

Current year objectives include developing a Master Site Plan for the project and to begin construction of a portion of the facility. The remainder portion of the facility will be budgeted the following year.

Financial Information

FUNDING SOURCES

Funding Type	Fund	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	5-Year Total	Comments
Revenues	001	136,856	-	80,000	80,000		296,856	
							-	
							-	
		136,856	-	80,000	80,000	-	296,856	

PROJECT EXPENSES

Activity	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	5-Year Total	Comments
Construction	136,856	-	80,000	80,000		296,856	
						-	
						-	
						-	
						-	
	136,856	-	80,000	80,000	-	296,856	

Note: Totals for funding sources and project expenses must reconcile for each year.

REVENUE IMPACT (negative entries indicate a revenue reduction)							
Category	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	5-Year Total	Comments
User Fees						-	Uncertain; predicting revenue increase.
Impact Fees						-	
Other						-	
Total	-	-	-	-	-	-	

OPERATING IMPACT (negative entries indicate a cost reduction)							
Category	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	5-Year Total	Comments
Payroll						-	
Operating						-	
Capital Outlay						-	
Total	-	-	-	-	-	-	

Project Update/Carry-Over

Status:

Project demolition and construction in progress. All Carryover Funds will be used in FY 2015-16.

Prior Year Activities		
Fiscal Year	Activities	Expense
FY 2014-15	Demolition and Construction	136,855
FY 2013-14		-
FY 2012-13		-
FY 2011-12		-
FY 2010-11		-
		136,855



Capital Improvement Project (CIP) Request

Department & Division: Engineering Services - Facilities

CIP #: 5074

New Project

Project Update

CIP Title: City Hall Complex Renovation/Replacement

Neighborhood: Seabreeze

Investment Objective: Maintain Service

Operational Impact: Reduce Cost

Objective: Modernize City Hall Complex

Justification: City Hall was constructed in 1963 and has undergone several additions, the last of which occurred in 1977. The buildings have exceeded their useful life and are highly energy inefficient.

Scope:

The City Hall Complex consists of City Hall, City Hall Annex, Council Chambers, and Auditorium. Major renovation of the buildings is needed to improve electrical, plumbing, and HVAC & lighting energy efficiency. The roofs on City Hall and the Council Chambers, installed in 1991, are comprised of pea gravel and hot tar and have exceeded their anticipated 15-year life but have experienced only small leaks so far. The Auditorium lacks ADA accessibility.

Note: this project is beyond the current five-year CIP horizon, but is included for informational purposes.

Current Year
Objectives:

A Facilities Master Plan is being completed for both the City Hall Complex and the Field Office Complex.

Financial Information

FUNDING SOURCES

Funding Type	Fund	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
Revenues	001	150,000					150,000	
							-	
							-	
		150,000	-	-	-	-	150,000	

PROJECT EXPENSES

Activity	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
Plan/Design	150,000					150,000	
						-	
						-	
						-	
						-	
	150,000	-	-	-	-	150,000	

Note: Totals for funding sources and project expenses must reconcile for each year.

REVENUE IMPACT (negative entries indicate a revenue reduction)							
Category	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
User Fees						-	
Impact Fees						-	
Other						-	
Total	-	-	-	-	-	-	

OPERATING IMPACT (negative entries indicate a cost reduction)							
Category	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
Payroll						-	
Operating						-	
Capital Outlay						-	
Total	-	-	-	-	-	-	

Project Update/Carry-Over

Status:

All prior year objectives are complete.

Prior Year Activities		
Fiscal Year	Activities	Expense
2014-15	Maintenance - Floor Repairs, Painting, Roof Repairs, Window Repairs, AC	35,311
FY 2013-14	Maintenance - Floor Repairs, Painting, Roof Repairs, Window Repairs, AC	22,038
FY 2012-13	Repair Annex Light Sensor	4,058
FY 2011-12	Repair Annex Light Sensor	4,058
FY 2010-11	Energy Efficiency Lighting Controls & Training Room Installed	16,784
		82,248



City Hall

Capital Improvement Project (CIP) Request

Department & Division: Engineering Services - Facilities

CIP #: 5147

New Project

Project Update

CIP Title: Field Office Consolidation

Neighborhood: Seabreeze

Investment Objective: Maintain Service

Operational Impact: Reduce Cost

Objective: Consolidate Field Offices

Justification: These facilities were constructed in the 1970's. Consolidating operations in one location - perhaps behind the sanitation yard - would improve operational efficiency through reduced energy and building maintenance expenses and staffing efficiencies.

Scope:

The City operates several field offices off Hollywood Blvd:
 Facilities - supplies/equipment for City facilities; holiday decorations/parade float materials storage; sign shop operations.
 Fleet - 8 bays; supplies and equipment to maintain vehicles and heavy equipment are housed here.
 Field Office - water, sewer, stormwater, streets administrative offices.
 Engineering/Warehouse - engineering administrative offices; warehouse for utilities pipes & fixtures
 Sanitation - administrative offices.

Major renovation of the buildings is needed to improve electrical, plumbing, and HVAC & lighting energy efficiency. Their prime location on Hollywood Blvd makes them suitable for sale for commercial or light industrial use, thereby increasing ad valorem revenues.

Note: this project is beyond the current five-year CIP horizon, but is included for informational purposes.

Current Year Objectives:

A Master Plan is being completed for both the Field Office Complex and the City Hall Complex - funding in General Fund.

Financial Information

FUNDING SOURCES

Funding Type	Fund	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	5-Year Total	Comments
▼	▼	-	-	-	-	-	-	Funding Source TBD
▼	▼	-	-	-	-	-	-	
▼	▼	-	-	-	-	-	-	
		-	-	-	-	-	-	

PROJECT EXPENSES

Activity	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	5-Year Total	Comments
▼	-	-	-	-	-	-	Project Cost TBD
▼	-	-	-	-	-	-	
▼	-	-	-	-	-	-	
▼	-	-	-	-	-	-	
▼	-	-	-	-	-	-	

Note: Totals for funding sources and project expenses must reconcile for each year.

REVENUE IMPACT (negative entries indicate a revenue reduction)							
Category	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	5-Year Total	Comments
User Fees						-	
Impact Fees						-	
Other						-	
Total	-	-	-	-	-	-	

OPERATING IMPACT (negative entries indicate a cost reduction)							
Category	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	5-Year Total	Comments
Payroll						-	\$35K staffing reduction anticipated
Operating						-	\$10K utilities savings anticipated
Capital Outlay						-	
Total	-	-	-	-	-	-	

Project Update/Carry-Over

Status:

n/a

Prior Year Activities		
Fiscal Year	Activities	Expense
Fy 2014-15	Maintenance - Floor Repairs, Painting, Roof Repairs, Window Repairs, AC	54,139
FY 2013-14	Maintenance - Floor Repairs, Painting, Roof Repairs, Window Repairs, AC	15,173
FY 2012-13	N/A	-
FY 2011-12	N/A	-
FY 2010-11	N/A	-
		69,313



Facilities Maintenance Building

Capital Improvement Project (CIP)

Department & Division: Engineering Services - Streets (1240)

CIP #: 5018

New Project

Project Update

CIP Title: Street Resurfacing

Neighborhood: Citywide

Investment Objective: Maintain Service

Operational Impact: Reduce Cost

Objective: Maintain Smooth Roadways

Justification: Preventative maintenance prevents roadways from deteriorating to a point requiring more costly complete rehabilitation, and provides a safe, comfortable, and aesthetically pleasing transportation network.

Scope:

The City resurfaces a portion of roadways each year. Resurfacing is accomplished by conventional overlay or milling and resurfacing. Overlaying a road surface requires the use of compacted SP 9.5 asphalt to a depth of 1" to 1 1/2" over the existing surface. Milling and resurfacing requires cutting the existing asphalt surface down and applying a new coat of asphalt on top.

Current Year
Objectives:

Using the City's MircoPaver Condition Index, the following Streets are recommended for resurfacing and re-striping: Rodgers Street NW from Wright Parkway NW to Jonquil Avenue NW, Vista Street SW from Coral Drive SW to Temple Avenue SW, Marilyn Avenue NW from Rodgers Street NW to Holmes Boulevard NW, L'ombre Circle NE.

Financial Information

FUNDING SOURCES

Funding Type	Fund	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
Revenues	001	125,000	125,000	125,000	125,000	125,000	625,000	Local Option Fuel Tax Revenue
							-	
							-	
		125,000	125,000	125,000	125,000	125,000	625,000	

PROJECT EXPENSES

Activity	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
Construction	125,000	125,000	125,000	125,000	125,000	500,000	Locations based on CPI
						-	
						-	
						-	
						-	
	125,000	125,000	125,000	125,000	125,000	625,000	

Note: Totals for funding sources and project expenses must reconcile for each year.

REVENUE IMPACT (negative entries indicate a revenue reduction)							
Category	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
User Fees						-	
Impact Fees						-	
Other						-	
Total	-	-	-	-	-	-	

OPERATING IMPACT (negative entries indicate a cost reduction)							
Category	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
Payroll						-	
Operating						-	No operating impact
Capital Outlay						-	
Total	-	-	-	-	-	-	

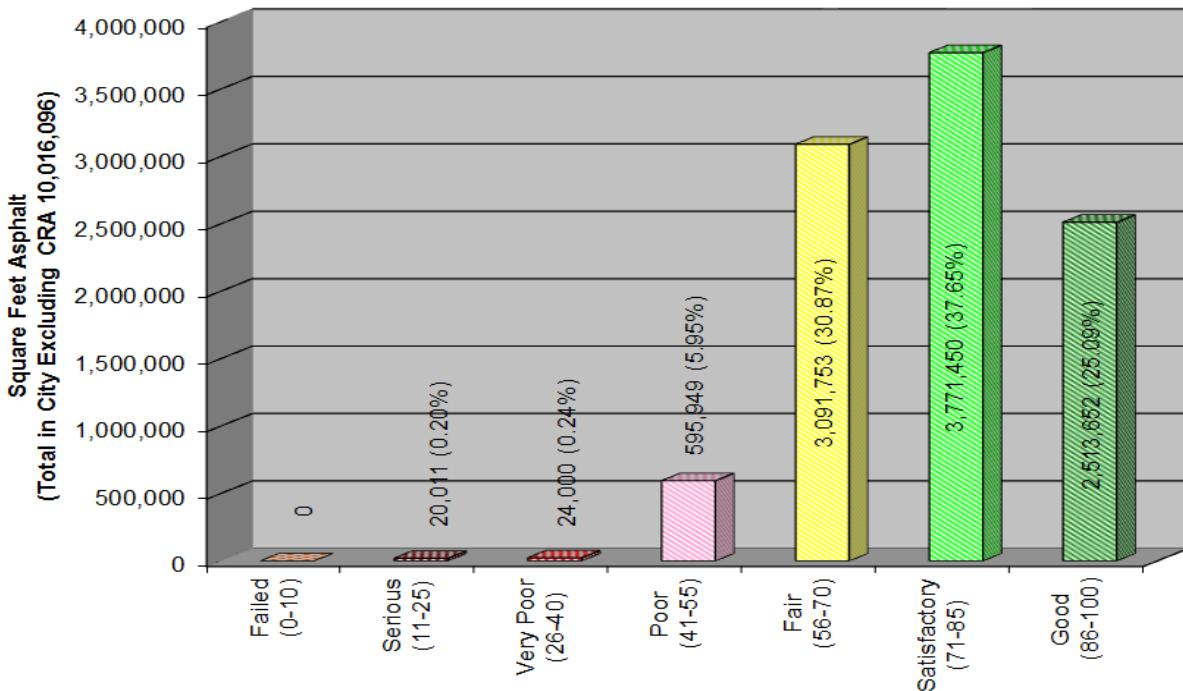
Project Update/Carry-Over

Status:

All budgeted projects have been completed for FY 2014-15.

Prior Year Activities		
Fiscal Year	Activities	Expense
FY 2014-15	Baker Ave NW from Beal Parkway to Holmes Blvd NW, Adams Street NW from Jonquil Ave NW to Poulton Drive NW	79,680
FY 2013-14	Hooper Dr., Hollywood Blvd from Beal Pkwy. east to Chicago Ave.	80,312
FY 2012-13	Crosswalks & Stop Bars	4,330
FY 2011-12	Gilmore Ct, Eagle St, Victoria Pl, Leila Pl, Poulton Dr, Fleet St, Rodney Ave, Deal Ave, Cowrie Ave, Robinwood Dr, Fourth St, Forsman Dr, and Forsman Cir	128,411
FY 2010-11	Odin Ln, North Sea Ln, Nordic Ln, Sea Rover Ln, Viking Dr, Eagle St, Bay Ct, Gregory Ave, Cecelia Dr, Lula Belle Ln	134,874
		427,608

Non-CRA Roads Maintained By City



Capital Improvement Project (CIP)

Department & Division: Engineering & Utility Services - Water Distribution

CIP #: 5056

New Project

Project Update

CIP Title: Water Line Replacement

Neighborhood: Citywide

Investment Objective: Upgrade Service

Operational Impact: Budget Neutral

Objective: Replace Substandard Water Lines

Justification: Improved water pressure and fire protection.

Scope:

Replace substandard (both in size and material) water lines with new PVC or ductile iron mains for increased water flow and improved fire protection. The substandard water mains consist of galvanized iron or cast iron and over time these materials become brittle and tuberculation reduces the amount of flow and pressure available to customers. Also, the tuberculation can cause discolored water during times of fire hydrant flushing and water maintenance projects.

Current Year

Objectives: Replace substandard (both in size and material) water lines with new PVC or ductile iron mains for increased water flow and improved fire protection. The substandard water mains consist of galvanized iron or cast iron and over time these materials become brittle and tuberculation reduces the amount of flow and pressure available to customers. Also, the tuberculation can cause discolored water during times of fire hydrant flushing and water maintenance projects.

Financial Information

FUNDING SOURCES

Funding Type	Fund	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
Revenues	401	49,500	76,500	100,000			226,000	Operating Revenue
							-	
							-	
		49,500	76,500	100,000	-	-	226,000	

PROJECT EXPENSES

Activity	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
Construction	49,500					-	London Ave, Robinwood Dr
Construction		76,500				76,500	Moriarity St, Oregon Dr
Construction			100,000			100,000	Locations TBD
						-	
						-	
	49,500	76,500	100,000	-	-	226,000	

Note: Totals for funding sources and project expenses must reconcile for each year.

REVENUE IMPACT (negative entries indicate a revenue reduction)							
Category	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
User Fees						-	No revenue impact
Impact Fees						-	
Other						-	
Total	-	-	-	-	-	-	

OPERATING IMPACT (negative entries indicate a cost reduction)							
Category	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
Payroll						-	
Operating						-	Preventative maintenance minimizes
Capital Outlay						-	emergency repairs
Total	-	-	-	-	-	-	

Project Update/Carry-Over

Status:

FY15 projects not completed will be carried over into FY16.

Prior Year Activities		
Fiscal Year	Activities	Expense
FY 2014-15	Cinco Bridge Water Line, Vista Street SW, Andalusia Street NE, Stacy Circle, Oak Street	53,319
FY 2013-14	Oak to Chicago, Stacy Circle, Texas to Hughes, Soundside,	73,736
FY 2012-13	Soundside, Watson from Destin to Mill, Baker, California from Nebraska to Arizona, Coral Drive to Harbor Place, Carson,	167,183
FY 2011-12	California from Nebraska to Arizona, Hunter Place, Laurie Drive,	145,612
FY 2010-11	Baytowne View	11,286
		451,136



Capital Improvement Project (CIP)

Department & Division: Engineering & Utility Services / Sewer Collection (1350)

CIP #: 5032

New Project

Project Update

CIP Title: Sewer System Grouting & Lining

Neighborhood: Citywide

Investment Objective: Maintain Service

Operational Impact: Reduce Cost

Objective: Grout & Line Sewer Lines

Justification: Improved grouting and lining helps prevent inflow and infiltration and decreases treatment costs, stop-ups, and emergency repairs or sanitary sewer outflows.

Scope:

The City has 110 miles of sewer lines, with a majority of the lines consisting of clay pipe. Clay and unlined cast iron pipe are susceptible to root intrusion, offset joints and cracking due to the brittleness of the material. These problems allow a significant amount of inflow and infiltration and debris into the wastewater system, which can eventually result in stop-ups and possibly sanitary sewer overflows. Prior to performing the rehabilitation, mains and manholes are inspected via closed-circuit television and monitored for leaks and other problems. The rehabilitation techniques include cured-in-place pipe lining, epoxy- or urethane-based manhole lining, and chemical root treatment.

Current Year Objectives:

Locations based on upon video reports, maintenance, and flow monitoring.
Determination if line is to be replaced or lined will come from staff evaluations.

Financial Information

FUNDING SOURCES

Funding Type	Fund	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
Revenues	401	200,000	200,000	200,000	200,000	200,000	1,000,000	Operating Revenues
							-	
							-	
		200,000	200,000	200,000	200,000	200,000	1,000,000	

PROJECT EXPENSES

Activity	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
Construction	200,000	200,000	200,000	200,000	200,000	1,000,000	Locations TBD
						-	
						-	
						-	
						-	
	200,000	200,000	200,000	200,000	200,000	1,000,000	

Note: Totals for funding sources and project expenses must reconcile for each year.

REVENUE IMPACT (negative entries indicate a revenue reduction)							
Category	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
User Fees						-	No revenue impact
Impact Fees						-	
Other						-	
Total	-	-	-	-	-	-	

OPERATING IMPACT (negative entries indicate a cost reduction)							
Category	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
Payroll						-	
Operating	-	(150,000)	(150,000)	(150,000)	(150,000)	(600,000)	Inflow & infiltration can increase the City's wastewater
Capital Outlay						-	treatment bill by as much as \$150K/mo during a rainy month
Total	-	(150,000)	(150,000)	(150,000)	(150,000)	(600,000)	

Project Update/Carry-Over

Status:

All prior year objectives are completd.

Prior Year Activities		
Fiscal Year	Activities	Expense
FY 2014-15	Sanitary Sewer Study Line in Place	1,205,941
FY 2013-14	Sanitary Sewer Study Line in Place	-
FY 2012-13	Sanitary Sewer Study Line in Place	74,881
FY 2011-12	Sanitary Sewer Study Line in Place	230,020
FY 2010-11	Sanitary Sewer Evaluation Study	132,619
		1,643,461



Capital Improvement Project (CIP)

Department & Division: Engineering & Utility Services / Sewer Collection (1350)

CIP #: 5048

New Project

Project Update

CIP Title: Lift Station Rehabilitation

Neighborhood: Kenwood

Investment Objective: Maintain Service

Operational Impact: Reduce Cost

Objective: Update Golf Course Motor Control Center, Shelter, and PLC

Justification: Existing reclaimed water pumping station on the City Golf Course is in vast need of improvement. The existing center poses a dangerous health hazard and the electrical system is mostly obsolete.

Scope:

Due to the flat terrain within the City, the wastewater system contains 44 lift stations to convey wastewater from customers to the two major pump stations for transmission to the Wastewater Treatment Plant. In addition the City also has a reclaimed water pumping station that irrigates the City Golf Course. Items included in this project include retrofitting the existing reclaimed pumping system in order to improve or keep the same level of service.

These retrofits sometimes require relocation and installation of a new wet well, pumps, and piping.

Current Year
Objectives:

Provide design, engineering for a new motor control center, shelter, and PLC while keeping the Golf Course operational.

Financial Information

FUNDING SOURCES

Funding Type	Fund	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
Revenues	401	400,000	50,000	50,000	50,000	50,000	600,000	
							-	
							-	

PROJECT EXPENSES

Activity	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
Construction	400,000					400,000	Golf Course Pumping Station
Construction		50,000				50,000	LS #8
Construction			50,000			50,000	LS #15
Construction				50,000		50,000	LS #4
Construction					50,000	50,000	LS #11
	400,000	50,000	50,000	50,000	50,000	600,000	

Note: Totals for funding sources and project expenses must reconcile for each year.

REVENUE IMPACT (negative entries indicate a revenue reduction)							
Category	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
User Fees						-	No revenue impact
Impact Fees						-	
Other						-	
Total	-	-	-	-	-	-	

OPERATING IMPACT (negative entries indicate a cost reduction)							
Category	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
Payroll						-	
Operating	-	(25,000)	(25,000)	(25,000)	(25,000)	(100,000)	Preventative maintenance minimizes
Capital Outlay						-	emergency repairs
Total	-	(25,000)	(25,000)	(25,000)	(25,000)	(100,000)	

Project Update/Carry-Over

Status:

All prior year objectives are complete.

Prior Year Activities		
Fiscal Year	Activities	Expense
FY 2014-15	LS # 3 Wet well, electrical	238,572
FY 2013-14	N/A	-
FY 2012-13	N/A	-
FY 2011-12	N/A	-
FY 2010-11	LS # 8 Wet wells, pumps, valves	9,250
		247,822



Capital Improvement Project (CIP)

Department & Division: Engineering & Utility Services / Stormwater (1380)

CIP #: 5019

New Project

Project Update

CIP Title: Stormwater Improvements

Neighborhood: Citywide

Investment Objective: Maintain Service

Operational Impact: Reduce Cost

Objective: Replace and Improve Stormwater Infrastructure

Justification: Stormwater infrastructure ensures the proper quantity and quality of stormwater runoff, thereby protecting the health and safety of our citizens.

Scope:

This program involves the replacement or improvement of stormwater infrastructure, and also serves to address water quantity/flooding as identified in the City's Stormwater Master Plan.

Current Year
Objectives:

Stormwater Improvements as identified in the 5-year schedule listed in the City's Stormwater Master Plan.

Financial Information

FUNDING SOURCES

Funding Type	Fund	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
Revenues	405	450,000	80,000	450,000	450,000	450,000	1,880,000	
Grant	405		370,000				370,000	
		450,000	450,000	450,000	450,000	450,000	2,250,000	

PROJECT EXPENSES

Activity	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
Construction	450,000	450,000	450,000	450,000	450,000	2,250,000	
						-	
						-	
						-	
						-	
	450,000	450,000	450,000	450,000	450,000	2,250,000	

Note: Totals for funding sources and project expenses must reconcile for each year.

REVENUE IMPACT (negative entries indicate a revenue reduction)							
Category	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
User Fees						-	No revenue impact
Impact Fees						-	
Other						-	
Total	-	-	-	-	-	-	

OPERATING IMPACT (negative entries indicate a cost reduction)							
Category	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	5-Year Total	Comments
Payroll						-	
Operating	-	(20,000)	(20,000)	(20,000)	(20,000)	(80,000)	No operating impact, but quality of life
Capital Outlay						-	improvement for residents
Total	-	(20,000)	(20,000)	(20,000)	(20,000)	(80,000)	

Project Update/Carry-Over

Status:

All prior year objectives are complete.

Prior Year Activities		
Fiscal Year	Activities	Expense
FY 2014-15	Lake Drive NW	6,653
FY 2013-14	N/A	-
FY 2012-13	N/A	-
FY 2011-12	N/A	-
FY 2010-11	Fountainhead Condos	118,851
		125,504





Statistical Information

HISTORY & PROFILE

The City of Fort Walton Beach, Florida prides itself on being a small, family-oriented seaside community boasting a downtown area that was home to a significant prehistoric Native American community on the Gulf Coast of Northwest Florida. Situated at the junction of two major highways - US 98 (Miracle Strip Parkway) and SR 85 (Eglin Parkway) - Fort Walton Beach enjoys the benefits of its crossroads location along the coastal portion of the Northwest Florida regional transportation network. The City offers a full-service government providing police and fire protection; cultural and recreational activities including parks, a library, a museum, and two championship golf courses; planning and zoning; public works such as street, sidewalk, right-of-way, and cemetery maintenance; utilities service including water, sewer, and storm water; and garbage and recycling collection to a coastal community of 20,869 full-time residents.

The City has an exciting and romantic history. As early as 600 B.C., Indian tribes were attracted to Fort Walton Beach from the Mississippi and Tennessee River Valleys and the Southeast Georgia coast. The beginning for the City occurred following the War Between the States when Alabama war veteran John Brooks selected a site of 111 acres where he built a three-room cabin in 1867. Other settlers soon followed. By 1884, the population of the area required establishment of a small schoolhouse. In 1902, the first hotel, Brooks House, was built along the sound and shortly thereafter the first post office was built in 1906. The Montgomery, Alabama, Maxwell Field military base developed an airfield in Fort Walton in 1933 on 137 acres of land and used it as a bombing and gunnery range. The most significant factor in the City's growth was the creation and later expansion, of that airfield, which is now Eglin Air Force Base (the largest military installation in the world) in 1937, the year the City Charter was adopted. Originally chartered as a municipality under the laws of the State of Florida, actual formation of the City was in 1941 when the Florida legislature officially named it the Town of Fort Walton. In 1953, the Florida Legislature granted the City a new charter at which time the name was changed to Fort Walton Beach. The name Walton originates from Colonel George Walton, who was Secretary of the East-West Florida Territory in 1822-26 and son of George Walton, signer of the Declaration of Independence and Governor of Georgia.



First Schoolhouse

The presence of the military base provided the key economic stimulus for the City's early growth, supplemented by the attractiveness of the location. The City enjoyed a substantial population and economic boom from the 1950's through the end of the 1970's. Subsequently, things started to slow down. The military base became less important to the City's economy than the growing tourism industry. In the late 1960's and early 1970's Fort Walton Beach began to experience a decline in economic prosperity, some of which can be attributed to the utility and transportation infrastructure getting older and commercial and residential structures becoming deteriorated. New development began to take place in the surrounding communities. The City, having nearly run out of developable land, started to focus attention on finding ways to induce private enterprise investment in the City and thus capturing a greater share of the local and regional market.

The City's premier gathering place along the Santa Rosa Sound has been the Fort Walton Landing Park since its purchase in 1986. Building upon that with the complete reconstruction of Brooks Street, including the Brooks Bridge Park in 2013, the City's downtown waterfront was opened up to an extent never before realized and spurred economic growth downtown. Outside of downtown, the City completed construction of a new recreational complex, which has added to the attraction of the City.



Recreation Complex – slated to open Summer 2014



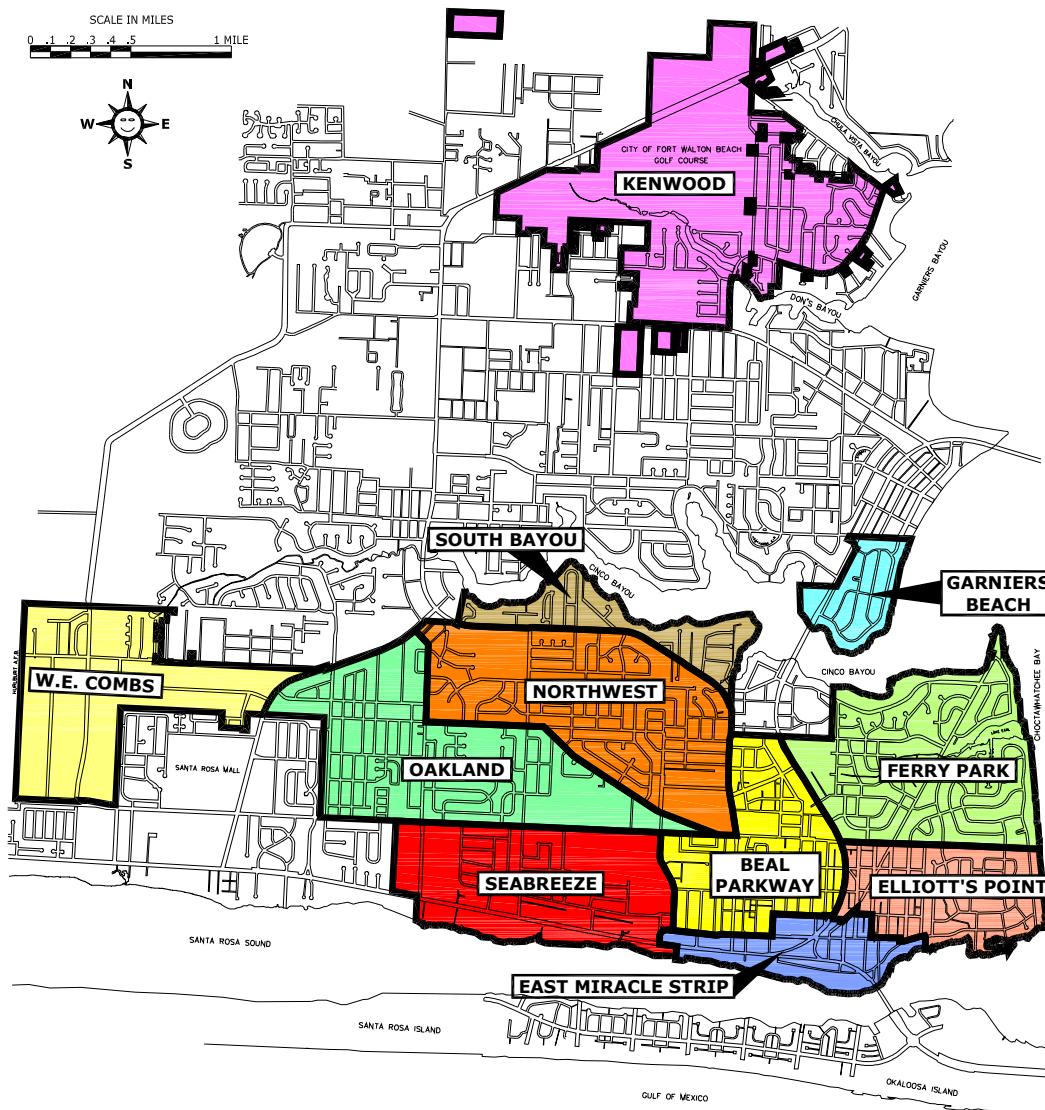
Downtown Redevelopment: Brooks Bridge Park

Statistical Information

	DATE OF INCORPORATION: June 16, 1941
FORM OF GOVERNMENT: Council & Manager	PAVED STREETS: 93.12 miles
GEOGRAPHIC AREA: 7.41 square miles	SIDEWALKS: 64.73 miles
TAXABLE ASSESSED VALUE: \$1,187,115,131	WATER & SEWER LINES: 283.67 miles
CITY MILLAGE RATE: 5.7697	STORM DRAIN: 42.05 miles
POPULATION: 20,869	POLICE STATIONS: 1 FIRE STATIONS: 2
EMPLOYEES: 319 positions, 292.03 FTE's	LIBRARIES: 1 MUSEUMS: 4
SWORN POLICE OFFICERS: 43	18-HOLE GOLF COURSES: 2
FIREFIGHTING PERSONNEL: 36	ACRES OF PARKS: 206

CITY NEIGHBORHOODS

(un-shaded portions are not in the City limits)



BEAL PARKWAY

CHARACTERISTICS: Mostly Residential, CRA District

BOUNDARIES: The Beal Parkway Neighborhood includes much of the City's central core. It includes all lands between Eglin Parkway and Beal Parkway north of Second Street and north of First Street west of Harbeson Avenue. It extends north to Hughes Street and also includes the properties that lie between Robinwood Drive and Beal Parkway and between First Street and Hollywood Boulevard. All parts of the Kelly Subdivision and First Addition to Kelly Subdivision in the area of Comet Street are also included.

ATTRIBUTES AND QUALITIES: The Beal Parkway Neighborhood is home to the City's new Public Safety Complex housing police and fire services. The neighborhood includes most of the City's areas in need of code enforcement and rehabilitation activities. The area has one of the highest crime rates in the City. Not surprisingly, the City has targeted funds into this area from the HUD Community Development Block Grant (CDBG) program. Through diligent code enforcement and crime prevention activities, which are presently centered in the Police Department's Community Policing Program, much progress has been made to improve conditions in this neighborhood. However, there are still many improvements needed. To meet those needs, the City's Redevelopment Area was expanded to include this area in order to provide additional funding sources to remedy the blight in this area. Substantial land use changes encouraging mixed-uses and de-emphasizing heavy commercial activities will encourage expenditure of private capital in this area. New development is needed to infill parcels which developers have ignored due to lack of infrastructure, which is available in the newer neighborhoods of the City.

EAST MIRACLE STRIP

CHARACTERISTICS: Primarily Commercial, CRA District, Waterfront

BOUNDARIES: The East Miracle Strip Neighborhood lies entirely within the Community Redevelopment Area. The boundaries are Elm Avenue extended to Choctawhatchee Bay to the east; Choctawhatchee Bay to the south; the common property line between the St. Simon's Episcopal Church/The Boat Marina on south side of US 98 and Beal Parkway on the north side of US 98 to the west; and to the north following First Street from Beal Parkway east to Harbeson Avenue then Second Street and then east to Chicago Avenue.

ATTRIBUTES AND QUALITIES: The East Miracle Strip Neighborhood is the former MainStreet area, also referred to as Downtown. This area encompasses the oldest areas of the City and, not surprisingly, is the location of most of the City's historic structures and sites. Land use is primarily business, which caters to both the local population and the needs of tourists which cannot be met on Okaloosa Island. US 98 and Eglin Parkway (SR85) merge in this area often forming a traffic bottleneck at the foot of Brooks Bridge. The area is central to the redevelopment planning of the CRA and is seeing an upsurge in interest in the redevelopment of prime waterfront properties currently underdeveloped with older single family residences (many locally historic). National historic treasures located here include the Gulfview Hotel site and the Indian Temple Mound. This area includes most of the area forming the designated "Main Street" Program by the Florida Department of State in 1997. The City's museum and new library are also located in this neighborhood.

ELLIOTT'S POINT

CHARACTERISTICS: Residential, Waterfront

BOUNDARIES: The Elliott's Point Neighborhood refers to the southeastern portion of the City. While Elliott's Point Subdivision and subsequent additions to the original subdivision include lands north and south of Hollywood Boulevard east of Ferry Road, the neighborhood known as Elliott's Point is that area south of Hollywood Boulevard and east of Chicago Avenue. The eastern and southern boundaries are Choctawhatchee Bay.

ATTRIBUTES AND QUALITIES: The Elliott's Point Neighborhood is almost entirely comprised of residential land use. The waterfront properties are all single family residential as are the more eastern inland properties. The western properties are mostly multi-family residentially, although much of the Ocean City Subdivision portion of the neighborhood still exists as single family residential land use. Many of the city's older homes and most prestigious newer homes are co-located in this neighborhood which is characterized by its Spanish moss-laden Oak trees which canopy the many streets. Unfortunately, many of the older frame vernacular homes are being razed for development of more modern homes rather than restored or improved, although some are receiving additions and a new coat of paint. There are no public schools located within this neighborhood that form a central public place, but there are several churches that serve as neighborhood gathering places. The neighborhood also features public parks like Villa Russ Park, which is surrounded by homes and is concealed from casual notice by passersby. Waterfront access is available at Hood Avenue, the end of Hollywood Boulevard, at Shore Drive east of Bay Drive, at the south end of Bay Drive and at Walkedge Drive where there is also a small boat ramp facility.

FERRY PARK

CHARACTERISTICS: Residential, Waterfront

BOUNDARIES: The Ferry Park Neighborhood is located in the northeast corner of the main portion of the City. The boundaries are Cinco Bayou to the north; Choctawhatchee Bay to the east; Hollywood Boulevard to the south; and Vine Avenue, Buck Drive, Uptown Station, and the Town of Cinco Bayou to the west.

ATTRIBUTES AND QUALITIES: The Ferry Park Neighborhood is comprised almost entirely of single-family residential homes from

Statistical Information

the most prestigious to more modest dwellings. Everyone knows the prestigious names Sudduth Circle, Yacht Club Drive and Bay Drive. Unfortunately, the neighborhood includes several properties that are constantly on the list of code enforcement violations, properties that have not been properly maintained and therefore devalue the other well-maintained homes. This neighborhood surrounds the City's Ferry Park/Docie Bass Recreation Center/Elliotts Point Elementary School Complex located at the intersection of Hughes Street with Ferry Road. Other prominent features include Goodthing Lake, formerly Lake Earl, a brackish body of water with a precarious outlet to Choctawhatchee Bay. Land uses also include a few residence-offices along Buck, Staff and Hospital Drives as well as the former hospital site, now an adult congregate living facility (ACLF) and the County Health Department Offices. There is also a small amount of neighborhood convenience commercial uses along Hollywood Boulevard in the southwestern corner of the neighborhood. At the end of Ferry Drive is the well-known Fort Walton Yacht Club, a private yacht club.

GARNIER'S BEACH

CHARACTERISTICS: Residential, Waterfront

BOUNDARIES: The Garnier's Beach Neighborhood is somewhat isolated from the rest of the City. It lies between the unincorporated area of Okaloosa County known as Ocean City and Cinco Bayou (water body). The boundaries of this neighborhood are at South Street on the north, Choctawhatchee Bay on the east, Cinco Bayou on the South, and Cinco Bayou and Eglin Parkway on the west. The Town of Cinco Bayou lies immediately south of this neighborhood at the foot of the Cinco Bayou Bridge where Eglin Parkway crosses Cinco Bayou.

ATTRIBUTES AND QUALITIES: The Garnier's Beach Neighborhood is almost entirely comprised of the subdivision named Garnier's Beach, which was platted in 1949-50 and is one of the oldest areas of the City. The residential area is small in size, just 247 houses. This neighborhood also includes a waterfront city park, Garnier's Beach Park. Commercial uses include a house converted to an insurance office at the southeast corner of South Street and Eglin Parkway; a restaurant located at the southwest corner of Eglin Parkway and South Street; and Mariner Plaza Shopping Center. The neighborhood's location makes it a wonderful hideaway from the hustle and bustle along Eglin Parkway. The area is similar to Bay Drive/Brooks Street in Elliott's Point in that it has large trees forming a canopy along most of its streets. While most of the homes are modest in size there has been a recent trend where homes are being resold, remodeled and enlarged, especially those facing the Bay and Bayou.

KENWOOD

CHARACTERISTICS: Primarily Residential

BOUNDARIES: The Kenwood Neighborhood is bounded on the north by the U.S. Government's Eglin Air Force Base Reservation; on the east by Chula Vista Bayou and Garnier's Bayou; on the south by Don's Bayou, Racetrack Road and Bob Sikes Boulevard; and on the west by Denton Boulevard, Hospital Drive and Lewis Turner Boulevard.

ATTRIBUTES AND QUALITIES: The Kenwood Neighborhood is one of the most desired residential locations in the City, blending the prestige of a golf course setting with the natural waterfront tranquility of Bass Lake and adjacent bayous. The City bought the land for the golf course from the Federal Government in the 1960's for the purpose of providing active and passive recreation opportunities and open space. The City built and maintains two quality 18 hole courses, The Pines and The Oaks. The neighborhood is largely residential and is comprised of single family homes and multi-family complexes, Choctawhatchee high school, Pryor middle school, Kenwood elementary school, the City's Golf Club, Fire Station #2, and Choctaw Plaza. This neighborhood represents the entire area located within the City limits in the area of the Golf Course and is often referred to as the "Golf Course Area". Over the last few decades hundreds of properties have voluntarily annexed to the City forming the Kenwood Neighborhood as it is now constituted; however, there are substantial areas still located in unincorporated Okaloosa County adjacent to this neighborhood, meaning the problems created by irregular municipal boundaries will persist and the Kenwood Neighborhood will remain a distant mile and one-half from the nearest part of the original City limits.

NORTHWEST

CHARACTERISTICS: Primarily Residential

BOUNDARIES: The Northwest Neighborhood is located in the northwest quadrant of the City. Its boundaries are Beal Parkway NW to the north; the Beal Parkway Neighborhood to the east; Jet Drive, Silva Drive, Willard Road and Holmes Boulevard to the south; and Wright Parkway to the west.

ATTRIBUTES AND QUALITIES: The Northwest Neighborhood includes a full range of land use types. Most of the land is comprised of single family residential homes in subdivisions. There are also some multiple family projects primarily located on the fringes of the neighborhood along collector streets such as Wright Parkway and Robinwood Drive, and along Alabama Avenue. Strip commercial development is located along Beal Parkway lying south of its intersection with Yacht Club Drive. Heavy businesses, including moving companies, warehouses and automotive repair and servicing are located along Industrial Street and Hollywood Boulevard in the southeastern portion of the neighborhood. Silver Sands Elementary School is located in the Northwest Neighborhood. The neighborhood is well provided with recreation facilities such as Jet Stadium, Jet Drive Park, a neighborhood park which has active recreation facilities, and Memorial Drive Park which provides passive recreation opportunities. Three other parks provide 12.6 acres of additional open space, although they have not been developed. The Northwest Neighborhood also includes the City-owned Beal Memorial Cemetery and the U.S. Postal Service Office. The diversity of land use types has created some land use conflicts between single family residential areas and more intense commercial/industrial zoning and land use. The Northwest Neighborhood does contain some of the more desirable inland areas to reside in, such as Bayou Woods and Vesta Heights Subdivisions. It also contains some of the

Statistical Information

areas which require attention by the City to see that properties are properly maintained.

OAKLAND

CHARACTERISTICS: Residential

BOUNDARIES: The Oakland Neighborhood is bounded by Northwest Neighborhood to the east, Hollywood Boulevard and the City of Mary Esther to the south, the City of Mary Esther and Mary Esther Cutoff to the west, and Mary Esther Cutoff to the north.

ATTRIBUTES AND QUALITIES: The Oakland Neighborhood's predominant land use is detached single family residential homes in platted subdivisions. This neighborhood also has a number of multiple family projects, primarily zero-lot line and townhomes. Strip commercial development is located along Mary Esther Cutoff and that portion of Beal Parkway lying south of its intersection with Yacht Club Drive. Businesses, such as warehouses and automotive repair and servicing are located along Hollywood Boulevard in the eastern portion of the neighborhood. There is a small convenience commercial area along Wright Parkway north of Hollywood. Bruner Middle School is the only school located in this neighborhood. The neighborhood is well provided with recreation facilities such as Fred Hedrick Community Center, the Municipal Tennis Center and Oakland Heights School Athletic Fields. Cecelia Park is a mini-park that provides passive recreation opportunities. The Oakland Neighborhood also includes the City's Public Works Maintenance Yard located on Hollywood Boulevard between Jet Drive and Memorial Parkway and Liza Jackson Charter School.

SEABREEZE

CHARACTERISTICS: Mixed Zoning, Waterfront

BOUNDARIES: The Seabreeze Neighborhood extends from Hollywood Boulevard on the north, Bass Avenue and Robinwood Drive to the east, Santa Rosa Sound on the south, and the City of Mary Esther on the west.

ATTRIBUTES AND QUALITIES: The Seabreeze Neighborhood is one of the most diverse neighborhoods relative to land use, including single family residential in the Santa Rosa Park, Seabreeze and Santasia Park Subdivisions, multiple family residential in the Fountainhead and Jackson Trail Apartment Complexes, professional offices in complexes like Paradise Village, highway commercial uses like the restaurants, hotel/motels and new car dealerships, light industrial uses like the United Parcel Service and Keego Brick; and utilities like Gulf Power Company. There is an abundance of public and quasi-public land uses such as schools (Edwins Elementary and Fort Walton Beach High) and churches (St. Mary's Catholic, First Church of Christian Science, Holy Trinity Lutheran Church, Nazarene Church, and the Seventh Day Adventists). St. Mary's also has a parochial school for First through Eighth grades. Public parks include Liza Jackson Park and the Memorial Park/Senior Citizens Center.

SOUTH BAYOU

CHARACTERISTICS: Residential, Waterfront

BOUNDARIES: The South Bayou Neighborhood's southern boundary is the major arterial road Beal Parkway NW. The eastern boundary is where the City limits abut those of the Town of Cinco Bayou. To the west lies unincorporated Okaloosa County near where Mary Esther Cutoff (SR 393) intersects Beal Parkway.

ATTRIBUTES AND QUALITIES: The South Bayou Neighborhood is one of the most prestigious in the City. Many fine homes are located along the waterfront on large lots at the end of the numerous cul-de-sacs. Most of the streets begin at Beal Parkway and wind toward the waterfront. This area also has a nice tree canopy along many of the streets. There are several passive parks located throughout the neighborhood, Briarwood Park, Mimosa Park and Ewing Park. The neighborhood is almost entirely composed of single family detached residential subdivisions. The lone exception is a small commercial area located at Howell Drive/Beal Parkway comprising an office for a cellular phone company and a medical office.

W.E. COMBS

CHARACTERISTICS: Primarily Commercial

BOUNDARIES: The Combs-New Heights Neighborhood is comprised largely of the City's Commerce and Technology Park. It is bounded on the north by unincorporated Okaloosa County, on the east by the Sylvania Heights area of Okaloosa County and Mary Esther Cut-Off, on the south by the City of Mary Esther and to the west by Hurlburt Field, which is part of the Eglin Air Force Base Complex.

ATTRIBUTES AND QUALITIES: The Combs-New Heights Neighborhood includes Combs-New Heights elementary school, which gives the neighborhood its name, and dates to the 1950's and 1960's when most of the residential areas were platted. These subdivisions were annexed to the City by special election for large areas and by individual voluntary requests during the early 1960's. The residential area is a quiet area which lies between Gap Creek and Lovejoy Road and until the early 1990's had no sanitary sewer or paved roads. The residential area's proximity to the industrial and heavy business area to the south and west as well as the very rundown unincorporated area, Sylvania Heights, located to the east, provides a myriad of incompatible land uses. Hurlburt Arms, a multifamily subdivision/apartment complex, is an enclave that lies between Mary Esther on the south, east and west, and the City's Industrial Park on its north, near Anchors Street. A large portion of this neighborhood is industrial, warehousing and wholesaling enterprises, which were developed on land owned and strictly controlled by the City from the 1960's until 1994. Most of the industrially zoned lands are developed although there are still several tracts that have never been sold.

LOCATION



WEATHER

Summer Temp. 83°F



Winter Temp. 61°F



Annual Rainfall 62"



LOCAL AREA ECONOMY

Top 10 Employers

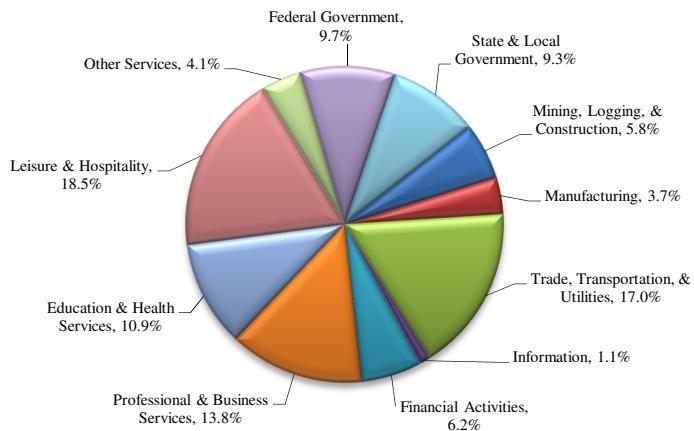
Employer	Product/Service	Employees
USAF – Eglin*	Air Force Development Test Center	19,754
USAF – Hurlburt**	Air Force Special Ops Command	10,495
Okaloosa County School District	Education Services	3,324
Okaloosa County ***	Local Government Services	1,444
Jacobs Technology – TEAS Group	Military Technical Support	1,000
Fort Walton Beach Medical Center	Medical Services	1,000
L-3 Crestview Aerospace	Military Technical Support	800
Lockheed Martin Corporation	Military Technical Support	800
InDyne Inc.	Military Technical Support	800
Northwest Florida State College	Education Services	738

*Includes military, civilian, and contractor personnel

**Includes military and civilian personnel

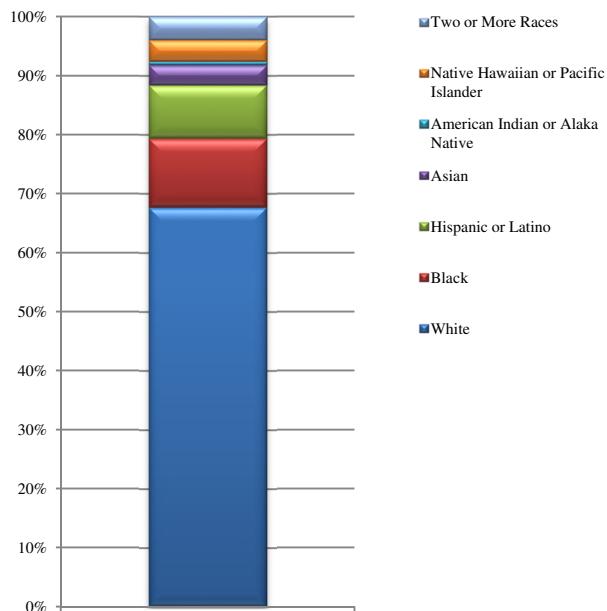
***Includes County Commission, Clerk of Court, Property Appraiser, Sheriff, Supervisor of Elections, and Tax Collector

Non-Agricultural Employment by Industry

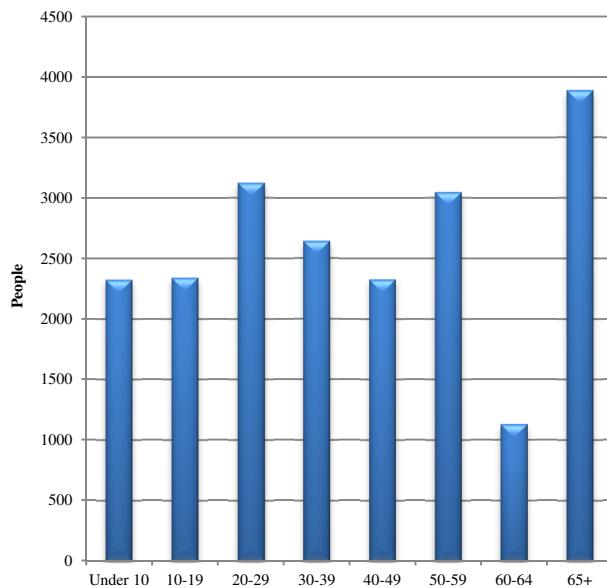


DEMOGRAPHICS

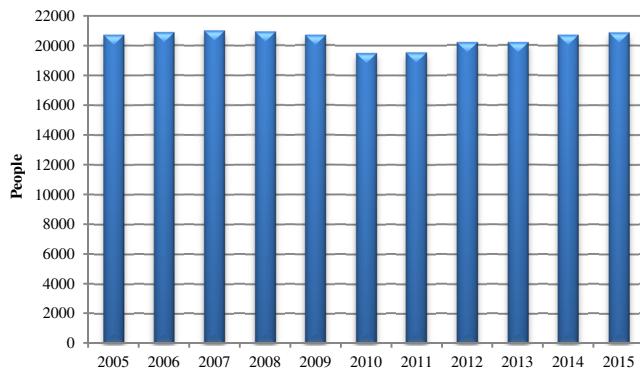
FWB Population by Race



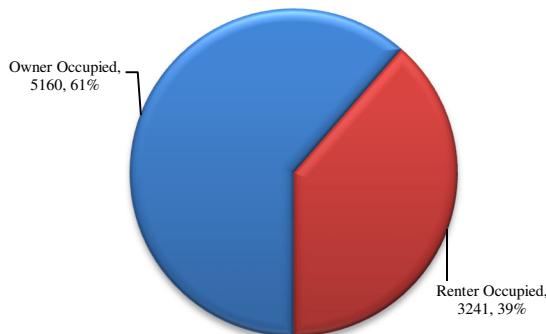
FWB Age Distribution



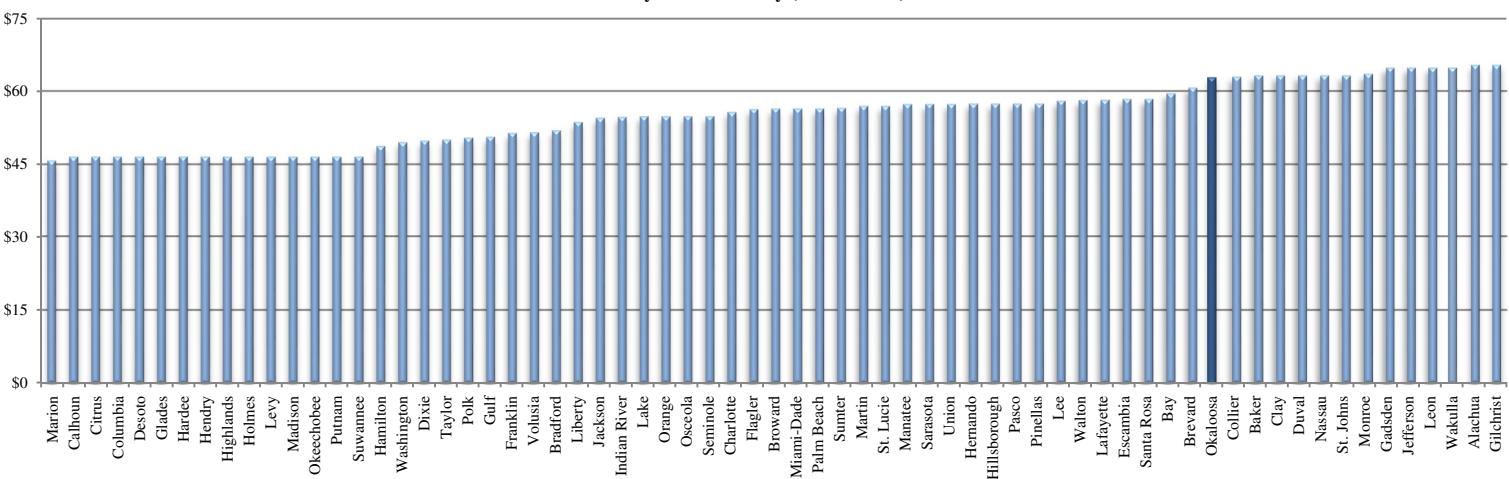
FWB Population



Housing Units

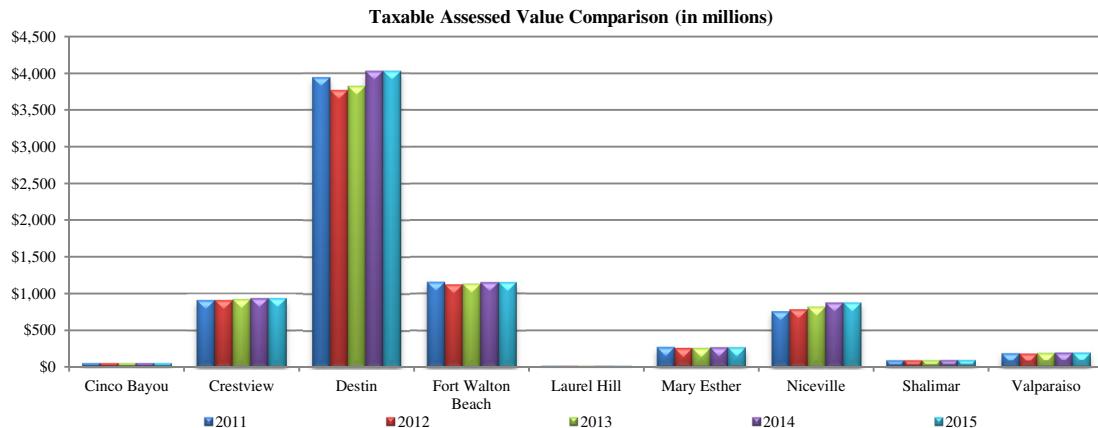


Median Income by Florida County (in thousands)



Statistical Information

PROPERTY TAXES



Property Tax Burden Comparison for Okaloosa County's Residents

Municipality	Total Millage	Taxable Value	Population	Ad Valorem per Capita
Laurel Hill	14.2476	\$15.2M	561	\$387
Valparaiso	16.2476	\$197.5M	5,263	\$610
Crestview	18.5942	\$952.4M	23,438	\$756
Mary Esther	15.7476	\$267M	4,077	\$1,031
Niceville	14.4476	\$930.2M	13,489	\$996
Fort Walton Beach	16.5173	\$1187.1M	20,811	\$942
Shalimar	15.1476	\$90.8M	742	\$1,853
Cinco Bayou	16.1476	\$48.6M	401	\$1,956
Destin	13.2476	\$4283.4M	18,131	\$3,130
Okaloosa County*	14.4966	\$15039.8M	200,895	\$1,085

*Multiple fire districts serve the unincorporated areas, with varying millage rates

Fort Walton Beach is the only full-service city, providing police, fire, water & sewer, garbage, and stormwater services along with recreational programs, senior center, library, museums, and two 18-hole golf courses.

Top 10 Fort Walton Beach Taxpayers - 2014

Taxpayer	Total Taxable Value	Percentage
Gulf Power Co.	\$ 17,924,703	1.56%
Suso 2 Uptown, LP	14,293,746	1.24%
Fort Walton Machining, Inc.	6,090,252	0.53%
Cox Communications Gulf Coast, LLC	6,071,539	0.53%
Pacifica Walton Beach, LLC	5,874,093	0.51%
99 Eglin LTD	5,832,398	0.51%
Embarq Corp.	5,207,740	0.45%
HSU Paul S & Majes	4,841,868	0.42%
DRS Training & Control	4,776,715	0.42%
FNBT.COM Bank	<u>4,677,929</u>	<u>0.41%</u>
	\$ 75,590,983	6.58%
Other Taxpayers	\$ 1,073,967,891	93.42%
Total Taxable Assessed Value	\$ 2,223,526,765	100.00%

SELECT FEE SCHEDULES

Water & Wastewater Rates Effective October 1, 2015						
Monthly Water Rates ^(1,2)		Residential Inside		Commercial Outside ⁽³⁾		
	Lifeline Rate ⁽⁴⁾	\$10.21	\$12.76	\$10.21	\$12.76	Res 2014-21 10/28/14
	Monthly Base Charge, Meter Size:					Res 2014-21 10/28/14
	3/4"	\$10.21	\$12.76	\$10.21	\$12.76	Res 2014-21 10/28/14
	1.0"	\$10.21	\$12.76	\$10.21	\$12.76	Res 2014-21 10/28/14
	1.5"	\$13.88	\$17.35	\$13.88	\$17.35	Res 2014-21 10/28/14
	2.0"	\$23.58	\$29.48	\$23.58	\$29.48	Res 2014-21 10/28/14
	3.0"	\$35.93	\$44.91	\$35.93	\$44.91	Res 2014-21 10/28/14
	4.0"	\$44.94	\$56.14	\$44.94	\$56.14	Res 2014-21 10/28/14
	6.0"	\$71.44	\$89.30	\$71.44	\$89.30	Res 2014-21 10/28/14
	8.0" & 10.0"	\$107.05	\$133.81	\$107.05	\$133.81	Res 2014-21 10/28/14
	Multi-Residential / Multi-Commercial, Additional per Unit	\$7.56	\$9.45	\$10.21	\$12.76	Res 2014-21 10/28/14
	Gallonage Rate-per 1,000 gallons per unit	Inside		Outside ⁽³⁾		Res 2014-21 10/28/14
	Block 1 (0-2,000)	Included in Monthly Base Charge				Res 2014-21 10/28/14
	Block 2 (2,001 - 4,000)	\$3.04		\$3.80		Res 2014-21 10/28/14
	Block 3 (4,001 - 8,000)	\$3.75		\$4.69		Res 2014-21 10/28/14
	Block 4 (8,001 +)	\$5.58		\$6.98		Res 2014-21 10/28/14
Monthly Wastewater Rates ⁽²⁾		Residential		Commercial		Res 2014-21 10/28/14
	Lifeline Rate ⁽⁴⁾	\$22.38				Res 2014-21 10/28/14
	+ Diminishing Charge ⁽⁶⁾	\$0.18		\$0.18		Res 2014-21 10/28/14
	Total Lifeline Rate ⁽⁴⁾	\$22.56		\$27.04		Res 2014-21 10/28/14
	Monthly Base Charge	\$22.38		\$26.86		Res 2014-21 10/28/14
	+ Diminishing Charge ⁽⁶⁾	\$0.18		\$0.18		Res 2014-21 10/28/14
	Monthly Base Charge	\$22.56		\$27.04		Res 2014-21 10/28/14
	Gallonage Rate-per 1,000 gallons per unit ^(4,5)					Res 2014-21 10/28/14
	Block 1 (0-2,000)	Included in Monthly Base Charge				Res 2014-21 10/28/14
	Block 2 (2,001 +)	\$7.03		\$8.44		Res 2014-21 10/28/14
	+ Diminishing Charge ⁽⁶⁾	\$0.18		\$0.18		Res 2014-21 10/28/14
	Block 2 (2,001 +)	\$7.21		\$8.62		Res 2014-21 10/28/14

⁽¹⁾Irrigation customers subject to water rates as outlined herein; ⁽²⁾Monthly Base Charge is per Unit. Residential Single Family and Commercial count as 1 unit. Multi-Family and Multi-Commercial are billed according to meter size and unit count; ⁽³⁾Outside City surcharge of 25% for water; ⁽⁴⁾Single family residence with less than 2,000 gallons per month; ⁽⁵⁾Residential service capped at 16,000 gallons per unit. Diminishing charge is adjusted annually and is used for capital projects in the wastewater operations.

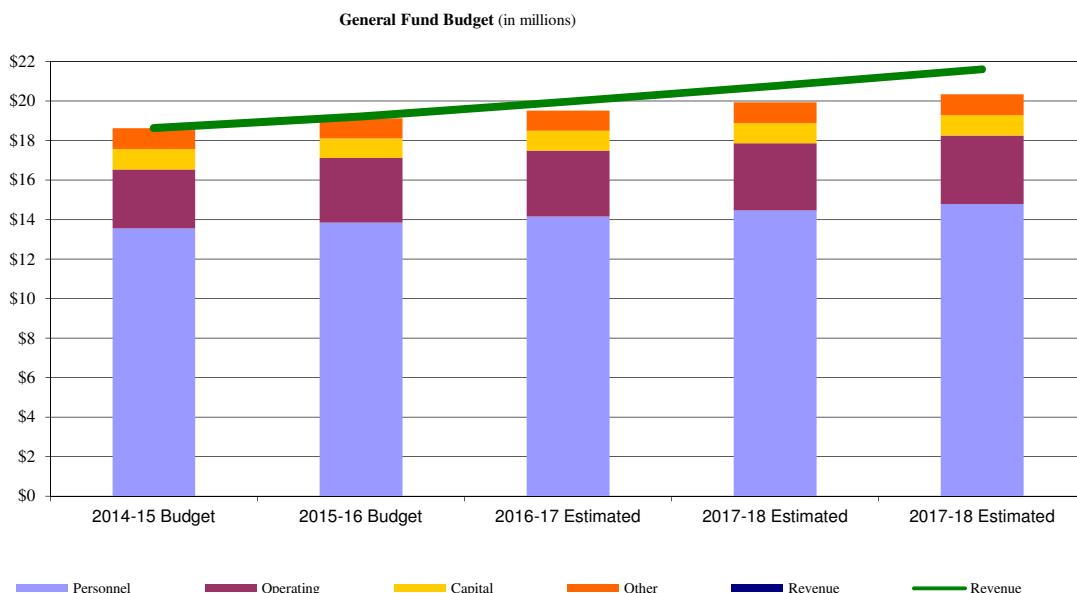
Stormwater Management Fee Effective October 1, 2015			
Residential Property (includes all single family and multi-family residential dwelling units)	\$4.25 per month per residential dwelling unit		Res 2014-21 10/28/14
Commercial Property	Base ERU = Total impervious surface on property divided by the residential ERU of 3,200 S.F. or one (1) ERU, whichever is greater		Res 2014-21 10/28/14

Statistical Information

Basic Garbage Rates				
	Garbage	Tipping*	Total	
Residential:				
One Container	\$10.60	\$6.45	\$17.05	Res 2013-2 01/08/13
Two Containers	\$21.20	\$12.80	\$34.00	Res 2013-2 01/08/13
Residential Dumpsters, Individual meters	\$10.60	\$6.45	\$17.05	Res 2013-2 01/08/13
Commercial:				
One Container	\$28.60	\$7.25	\$35.85	Res 2013-2 01/08/13
Two Containers	\$57.20	\$14.55	\$71.75	Res 2013-2 01/08/13
Sharing Dumpster (Minimum charge)	\$28.60	\$7.25	\$35.85	Res 2013-2 01/08/13
2 Cubic Yards:				
2 Cubic Yards, 2 x week	\$60.70	\$52.40	\$113.10	Res 2013-2 01/08/13
2 Cubic Yards, 3 x week	\$91.05	\$78.50	\$169.55	Res 2013-2 01/08/13
2 Cubic Yards, 4 x week	\$121.45	\$104.55	\$226.00	Res 2013-2 01/08/13
2 Cubic Yards, 5 x week	\$151.75	\$130.70	\$282.45	Res 2013-2 01/08/13
2 Cubic Yards, 6 x week	\$182.10	\$156.80	\$338.90	Res 2013-2 01/08/13
4 Cubic Yards:				
4 Cubic Yards, 2 x week	\$85.70	\$104.55	\$190.25	Res 2013-2 01/08/13
4 Cubic Yards, 3 x week	\$128.55	\$156.80	\$285.35	Res 2013-2 01/08/13
4 Cubic Yards, 4 x week	\$171.40	\$209.05	\$380.45	Res 2013-2 01/08/13
4 Cubic Yards, 5 x week	\$214.25	\$261.30	\$475.55	Res 2013-2 01/08/13
4 Cubic Yards, 6 x week	\$257.10	\$313.55	\$570.65	Res 2013-2 01/08/13
6 Cubic Yards:				
6 Cubic Yards, 2 x week	\$112.50	\$156.80	\$269.30	Res 2013-2 01/08/13
6 Cubic Yards, 3 x week	\$168.75	\$235.20	\$403.95	Res 2013-2 01/08/13
6 Cubic Yards, 4 x week	\$224.95	\$313.55	\$538.50	Res 2013-2 01/08/13
6 Cubic Yards, 5 x week	\$281.20	\$391.90	\$673.10	Res 2013-2 01/08/13
6 Cubic Yards, 6 x week	\$337.45	\$470.35	\$807.80	Res 2013-2 01/08/13
8 Cubic Yards:				
8 Cubic Yards, 2 x week	\$135.70	\$209.05	\$344.75	Res 2013-2 01/08/13
8 Cubic Yards, 3 x week	\$203.55	\$313.55	\$517.10	Res 2013-2 01/08/13
8 Cubic Yards, 4 x week	\$271.40	\$418.05	\$689.45	Res 2013-2 01/08/13
8 Cubic Yards, 5 x week	\$339.25	\$522.60	\$861.85	Res 2013-2 01/08/13
8 Cubic Yards, 6 x week	\$407.10	\$627.05	\$1034.15	Res 2013-2 01/08/13
One time fee to change size of dumpster			\$25.00	Res 07-15 09/05/07
Compactor	Commercial Rate x 3 x Bulk Container(s)			Res 2012-3 02/14/12
*The Tipping Component of Fees will be adjusted based on the City's current contract with Allied Waste.				Res 2013-2 01/08/13

Commercial Recycling Rates				
	Garbage	Tipping*	Total	
4 Cubic Yards:				
4 Cubic Yards, 2 x week	\$112.70	\$0.00	\$112.70	Res 2012-6 03/27/12
4 Cubic Yards, 3 x week	\$169.00	\$0.00	\$169.00	Res 2012-6 03/27/12
4 Cubic Yards, 4 x week	\$225.35	\$0.00	\$225.35	Res 2012-6 03/27/12
4 Cubic Yards, 5 x week	\$281.70	\$0.00	\$281.70	Res 2012-6 03/27/12
6 Cubic Yards:				
6 Cubic Yards, 2 x week	\$169.00	\$0.00	\$169.00	Res 2012-6 03/27/12
6 Cubic Yards, 3 x week	\$253.50	\$0.00	\$253.50	Res 2012-6 03/27/12
6 Cubic Yards, 4 x week	\$338.00	\$0.00	\$338.00	Res 2012-6 03/27/12
6 Cubic Yards, 5 x week	\$422.50	\$0.00	\$422.50	Res 2012-6 03/27/12
8 Cubic Yards:				
8 Cubic Yards, 2 x week	\$225.35	\$0.00	\$225.35	Res 2012-6 03/27/12
8 Cubic Yards, 3 x week	\$338.00	\$0.00	\$338.00	Res 2012-6 03/27/12
8 Cubic Yards, 4 x week	\$450.70	\$0.00	\$450.70	Res 2012-6 03/27/12
8 Cubic Yards, 5 x week	\$563.35	\$0.00	\$563.35	Res 2012-6 03/27/12
Contaminated Load Fee (per dump) - 4 CY	\$20.00	\$31.20	\$51.20	Res 2013-2 01/08/13
Contaminated Load Fee (per dump) - 6 CY	\$20.00	\$56.10	\$76.10	Res 2013-2 01/08/13
Contaminated Load Fee (per dump) - 8 CY	\$20.00	\$87.20	\$107.20	Res 2013-2 01/08/13

FIVE-YEAR FINANCIAL FORECASTS



STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS						
Pro-Forma for Utilities Fund						
	Budget	Budget	Projected			
	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
OPERATING REVENUES						
Charges for services	\$8,933,647	\$10,596,961	\$10,823,300	\$11,118,400	\$11,450,400	\$11,793,912
OPERATING EXPENSES						
Personal services	\$2,159,549	\$2,159,076	\$2,206,576	\$2,255,120	\$2,304,733	\$2,355,437
Operating	\$4,560,206	\$4,534,337	\$4,625,024	\$4,717,524	\$4,811,875	\$4,908,112
Depreciation	\$2,164,339	\$2,164,339	\$2,164,339	\$2,164,339	\$2,164,339	\$2,164,339
TOTAL OPERATING EXPENSES	\$8,884,094	\$8,857,752	\$8,995,938	\$9,136,984	\$9,280,947	\$9,427,888
OPERATING INCOME (LOSS)	\$49,553	\$1,739,209	\$1,827,362	\$1,981,416	\$2,169,453	\$2,366,024
NON-OPERATING REVENUES (EXPENSES)						
Other revenue	\$73,377	\$102,151	\$100,000	\$100,000	\$100,000	\$100,000
Interest expense	(283,372)	(400,704)	(394,447)	(376,186)	(357,452)	(338,245)
NON-OPERATING						
REVENUES/(EXPENSES)	(209,995)	(298,553)	(294,447)	(276,186)	(257,452)	(238,245)
INCOME (LOSS) BEFORE OPERATING TRANSFERS						
Transfers in	\$160,442	\$1,440,656	\$1,532,915	\$1,705,231	\$1,912,001	\$2,127,779
Transfer out - cost allocation	(1,012,994)	(1,041,639)	(1,072,888)	(1,105,075)	(1,138,227)	(1,172,374)
Transfer out - franchise/right-of-way access fee	(519,267)	(619,771)	(638,364)	(657,515)	(657,515)	(677,241)
CONTRIBUTIONS AND (TRANSFERS)	\$626,431	(1,440,656)	(1,532,915)	(1,705,231)	(1,409,115)	(1,439,442)
CHANGE IN NET ASSETS	\$465,989	\$0	\$0	\$0	\$502,886	\$688,337

Statistical Information

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS Pro-Forma for Sanitation Fund						
	Budget	Budget	Projected			
	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
OPERATING REVENUES						
Charges for services	3,565,600	3,583,500	3,691,005	3,801,735	3,915,787	4,033,261
OPERATING EXPENSES						
Personal services	1,001,751	1,049,044	1,072,123	1,095,710	1,119,815	1,144,451
Operating	2,128,099	1,805,369	1,841,476	1,878,306	1,915,872	1,954,189
Depreciation	252,543	294,128	294,128	294,128	294,128	294,128
TOTAL OPERATING EXPENSES	3,382,393	3,148,541	3,207,727	3,268,144	3,329,815	3,392,769
OPERATING INCOME (LOSS)	183,207	434,959	483,278	533,592	585,972	640,492
NON-OPERATING REVENUES (EXPENSES)						
Other revenue	21,000	26,500	27,295	28,114	28,957	29,826
NON-OPERATING						
REVENUES/(EXPENSES)	21,000	26,500	27,295	28,114	28,957	29,826
INCOME (LOSS) BEFORE						
OPERATING TRANSFERS	204,207	461,459	510,573	561,705	614,929	670,318
Transfers in	-	32,974	-	-	-	-
Transfer out - wear & tear on roadways	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)
Transfer out - cost allocation	-	(364,433)	(375,366)	(386,627)	(398,226)	(410,173)
CONTRIBUTIONS AND (TRANSFERS)	(130,000)	(461,459)	(505,366)	(516,627)	(528,226)	(540,173)
CHANGE IN NET ASSETS	74,207	-	5,207	45,078	86,703	130,146

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS Pro-Forma for Stormwater Fund						
	Budget		Projected			
	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
OPERATING REVENUES						
Charges for services	573,000	676,700	683,467	690,302	704,108	718,190
OPERATING EXPENSES						
Personal services	304,327	274,455	280,493	286,664	292,970	299,416
Operating	258,399	149,697	152,691	155,745	158,860	162,037
Depreciation	66,419	85,455	85,455	85,455	85,455	85,455
TOTAL OPERATING EXPENSES	629,145	509,607	518,639	527,864	537,285	546,908
OPERATING INCOME (LOSS)	(56,145)	167,093	164,828	162,438	166,823	171,282
NON-OPERATING REVENUES (EXPENSES)						
Other revenue	4,800	7,700	7,931	8,169	8,414	8,666
NON-OPERATING						
REVENUES/(EXPENSES)	4,800	7,700	7,931	8,169	8,414	8,666
INCOME (LOSS) BEFORE						
OPERATING TRANSFERS	(51,345)	174,793	172,759	170,607	175,237	179,949
Transfers in	58,176	-	-	-	-	-
Transfer out - cost allocation	-	(154,493)	(159,128)	(163,902)	(168,819)	(173,883)
CONTRIBUTIONS AND (TRANSFERS)	-	(154,493)	(159,128)	(163,902)	(168,819)	(173,883)
CHANGE IN NET ASSETS	(51,345)	20,300	13,631	6,705	6,418	6,065

GLOSSARY OF TERMS

ACCURAL BASIS OF ACCOUNTING

A basis of accounting under which the financial effects of transactions, events, and interfund activities are recognized when they occur, regardless of the timing of related cash flows. All proprietary funds use the accrual basis of accounting.

AD VALOREM

A Latin term meaning “according to value” commonly used when referring to property taxes.

ADOPTED BUDGET

An annual budget approved by City Council each September detailing the revenues and expenditures of the City for the upcoming fiscal year.

ANNUAL BUDGET

A budget applicable to a single fiscal year.

AMENDED BUDGET

A revised version of the adopted budget prepared after the close of each fiscal year to reflect actual revenues and expenditures.

AMENDMENT ONE

A Florida constitutional amendment approved by voters in 2008 that provides 1) an additional \$25,000 homestead exemption, 2) a 10% annual cap for assessed value increases to non-homesteaded properties, 3) a \$25,000 exemption for tangible personal property, and 4) portability of accrued “Save Our Homes” benefits.

APPROPRIATED BUDGET

An expenditure authority created by Ordinance, which is signed into law, and the related estimated revenues. The appropriated budget includes all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

APPROPRIATION

A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

APPROPRIATION FROM FUND BALANCE

A non-revenue funding source used to bridge the gap between anticipated revenues and expenditures in the adopted budget of governmental, special revenue, and similar funds.

APPROPRIATION FROM NET ASSETS

A non-revenue funding source used to bridge the gap between anticipated revenues and expenditures in the adopted budget of enterprise funds.

ASSESSED VALUE

A dollar value of property (land and/or structures) assigned by a public tax assessor for the purposes of taxation.

BALANCED BUDGET

The total of all available financial resources (either on hand at the beginning of the fiscal year or generated during the fiscal year) equals or exceeds the total of all financial requirements (either planned spending during the year or funds required to be on hand at the end of the fiscal year). The requirement for a balanced budget is established at the fund

level and must be met for each individual fund budgeted. This differs from a “structurally balanced budget”, which requires recurring revenues to equal or exceed recurring expenditures.

BEAL MEMORIAL CEMETERY PERPETUAL CARE FUND

Accounts for funds accumulated to meet the requirements of maintaining the City owned cemetery.

BETTERMENT

An addition to, or change in, a fixed asset other than maintenance, to prolong its life or increase its efficiency. The cost of the addition or change is added to the book value of the asset.

BOND

A method of issuing debt for the purpose of raising capital, with a term of more than one year and usually with a fixed interest rate.

BUDGET

A plan of financial operation embodying an estimate of proposed expenditures for a given period of time and the proposed means of financing them.

BUDGET AMENDMENT

An increase or decrease in the total adopted budget amount. This must be accomplished by an Ordinance approved by the City Council.

BUDGET BASIS

All funds are budgeted on a cash basis. However, financial statements reflect modified accrual for governmental funds full accrual for proprietary funds. During the year, the City's accounting system is maintained on the same basis as the adopted budget, which enables department budgets to be easily monitored through the accounting system. The major difference between the budget and GAAP for governmental funds is that certain expenditures (e.g. compensated absences and depreciation) are not recognized for budgetary purposes, but are recorded in the accounting system at year-end. For enterprise funds, the difference between this budget and GAAP is that debt principal payments and capital outlay (i.e. fixed assets) are budgeted as expenditures for budgetary purposes, but depreciation and compensated absences are shown on the financial statements. Staff believes this provides a better day-to-day financial plan. However, all activity is recorded in the accounting system at year-end in accordance with GAAP.

BUDGET RESIDUALS

Excess budget funds transferred out of an account by the Finance Department once the budgeted expense has been incurred (e.g. capital purchase, maintenance contract). Reallocation of these funds requires City Manager approval.

BUDGET TRANSFER

A reallocation of funds among line items, within the same fund, with the approval of the City Manager or designee.

CAPITAL EXPENDITURE

An expenditure affecting the government's general fixed assets. Capital expenditures are classified as either a capital outlay or capital improvement program.

CAPITAL IMPROVEMENT PROGRAM (CIP)

A five-year planning and budgeting tool that identifies the acquisition, construction,

replacement, or renovation of facilities and infrastructure with a value greater than \$25,000 and a useful life of ten years or more. CIP's may be recurring (e.g. street resurfacing) or non-recurring (e.g. construction of a new park).

CAPITAL OUTLAY

Generally, a capital outlay item may be defined as an item valued between \$500 and \$25,000 with a life expectancy of less than 10 years. Capital outlay includes furniture, equipment, and vehicles needed to support the operation of the City's programs, minor construction projects, landscaping projects, and facility repairs. However, for purposes of budgeting, staff has combined small projects into a CIP when collectively they relate to an overall improvement program or project for a facility or system. For example, the repair of bleachers, batting cages, and lighting at the Softball Complex may be part of a CIP for the renovation of the facility, even though individually the specific items do not meet the CIP threshold.

CAPITAL PROJECT

There are two types of capital expenditures: infrastructure projects and operating programs. Capital projects are addressed in the CIP and generally include major fixed assets or infrastructure with long-term value, such as buildings, roads, and parks. Capital project costs include all expenditures related to planning, design, equipment, and construction and may involve some form of debt financing.

CAPITAL PROJECTS FUND

Accounts for the planned capital improvements to municipal facilities and infrastructure construction.

CASH BASIS

A basis of accounting under which revenues are recognized when cash is received and expenses are recognized when cash is paid.

CODE ENFORCEMENT BOARD (CEB)

Enforces the provisions of the City code and ordinances (i.e. building maintenance, grass height, signage). The board has the authority to impose administrative fines and other non-criminal penalties. The seven members of the board must be residents of the City of Fort Walton Beach and are appointed to three-year terms. The members are limited to two successive terms. The board meets the second Wednesday of each month at 4 PM in the Council Chambers at City Hall.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

Accounts for funding from the Federal government to provide services to the citizens with a financial need. These services include providing funding to area non-profit social service organizations, rehabilitating single-family homes, and clearing dilapidated structures.

COMMUNITY DEVELOPMENT SERVICES (CDS)

A City department providing overall direction and supervision of building inspections, code enforcement, planning, zoning, CDBG, and CRA.

COMMUNITY REDEVELOPMENT AGENCY (CRA)

A public organization that works to improve a specific area (called a Community Redevelopment District) in a community through redevelopment and economic investment. The targeted area must meet the state definition of "slum and blight," which includes 14 conditions such as deteriorating buildings, lack of parking and sidewalks, inadequate roadways, faulty lot layout, flooding problems, and outdated building patterns.

COMMUNITY REDEVELOPMENT AGENCY (CRA) BOARD

Oversees redevelopment projects and recommends infrastructure improvements within the CRA district. The board endeavors to implement specific projects to encourage redevelopment within the CRA district. The board has seven members who are appointed to four-year terms. Members must either reside in the City or be engaged in business in the CRA district and are limited to two successive terms. The commission meets the first Wednesday of each month at 5:30 PM in the Council Chambers at City Hall.

COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND

A “discretely presented component unit” that accounts for the revenues and expenditures associated with the CRA.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)

An audited financial report prepared annually per Florida State Statute 218.32.

COMPREHENSIVE LAND DEVELOPMENT PLAN

A comprehensive plan which “guides public capital investments, other public fiscal policies, operating policies of the Fort Walton Beach government, and the future use of land in the City” per the Local Government Comprehensive Planning and Land Development Regulation Act (Chapter 163, Florida Statutes). The City’s comprehensive plan may be amended up to twice a year and must be evaluated and updated every five years. The plan must address the following elements: Future Land Use; Traffic Circulation; Sanitary Sewer, Solid Waste, Drainage, Potable Water, and Natural Groundwater; Parks, Recreation, and Open Space; Aquifer Recharge; Capital Improvements; Coastal Management; Conservation; Intergovernmental Coordination; and Housing Element.

CONNECTION FEE

A fee charged to join or to extend an existing utility system.

CONTINGENCIES

Funds that do not have an identified purpose and are budgeted for unanticipated or emergency purchases or repairs. The State of Florida allows up to a maximum of 10% of anticipated revenues to be allocated toward contingencies.

DEBT CAPACITY

The amount of debt that can be repaid in a timely manner without forfeiting financial viability. Includes the determination of the appropriate limit to the amount of long-term debt that can remain outstanding at any point of time, as well as the total amount of debt that can be incurred.

DEBT RATIO

A financial ratio that indicates the percentage of assets that are financed via debt; the ratio of total debt (current and long-term) and total assets (current, fixed, and other).

DEBT SERVICE FUND

Accounts for the principle and interest payments of General Fund debt.

DEPARTMENT

A distinct operating unit within the City, normally contained within one fund, that may or may not be subdivided into divisions.

DEPRECIATION

A portion of the cost of a fixed asset, other than waste, charged as an expense during a

particular period.

DISCRETELY PRESENTED COMPONENT UNIT

In accordance with GASB 14, the City (primary government) is financially accountable if it appoints a voting majority of the component's governing board and (1) it is able to impose its will on the organization or (2) there is a potential for the organization to provide specific financial benefit to or impose specific financial burden on the City. In addition, component units can be other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

DIVISION

A specialized component of a department.

ENTERPRISE FUND

Accounts for business-type activities of a government that are financed in whole or part by user fees, such as utilities, mass transit, and airports.

EQUITY IN POOLED CASH

Each fund's proportionate share of the City's investment and checking accounts is called equity in pooled cash. The City commingles each fund's resources for practical and investment purposes, which is permissible by generally accepted accounting principles.

EXPENDITURE

A decrease in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service, capital outlays, inter-governmental grants, entitlements, or shared revenues.

EXPENSE

A use of assets or incurrence of liabilities (or a combination of both) from delivering or producing goods, rendering services, or carrying out other activities that constitute the entity's ongoing major or central operations.

FIDUCIARY FUND

Type of fund used to account for assets not available to support the government's programs that are held in a trustee or agent capacity. Includes private-purpose trust, pension and other employee benefit trust, investment trust, and agency fund types.

FISCAL YEAR

The City's budget year, which runs from October 1 to September 30.

FORFEITURE

An automatic loss of cash or other property as a penalty for not complying with legal provisions and as compensation for the resulting damages or losses. This term should not be confused with confiscation. The latter term designates the actual taking over of the forfeited property by the government. Even after property has been forfeited, it is not considered confiscated until the government claims it.

FRANCHISE FEE

A fee levied in proportion to gross receipts on business activities of all or designated types of businesses.

FULL-TIME EQUIVALENT (FTE)

One position funded for a full year. Either one full-time position funded at 40 hours/week for 52 weeks/year or multiple part-time positions whose funding equates to 40 hours/week

for 52 weeks/year.

FUND

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE

The difference between current financial assets and liabilities accounted for in a governmental fund; the net available financial resources externally or internally constrained as to use. Might be better described as a measure of liquidity rather than net worth. It attempts to measure how much would be left over at the end of the current fiscal year for the subsequent fiscal year's budget were the government to budget in accordance with generally accepted accounting principles (GAAP).

GASB 34

A new accounting standard issued by the Governmental Accounting Standards Board applicable to all state and local governments. Compliance with GASB 34 is necessary in the preparation of financial statements in accordance with Generally Accepted Accounting Principles.

GENERAL FUND

Accounts for primarily unrestricted resources and those resources not requiring reporting elsewhere. This fund exists from inception of the government throughout the government's existence.

GENERAL OBLIGATION BOND

A bond for which payment is pledged based on the full faith and credit of the issuing government.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)

A uniform accounting and financial reporting system used by the City to accurately track all government expenditures, revenues, assets, and liabilities.

GOLF ENTERPRISE FUND

Accounts for the revenues and expenditures of the City's golf course operations.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA)

A professional association of state and local finance officers that has served the public finance profession since 1906.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB)

An organization that establishes and improves the standards of state and local governmental accounting and financial reporting to produce meaningful information for users of financial reports.

GOVERNMENTAL FUND

Type of fund through which most governmental functions typically are financed and accounts for taxes, grants, and similar resources. Includes general, special revenue, capital projects, debt service, and permanent fund types. May be referred to as "source and use" funds.

IMPACT FEE

Imposed on new construction in order to support specific new demands on a given service (i.e. streets, water lines, sewer lines, parks, police, fire).

IMPROVEMENT OTHER THAN BUILDING

An attachment or annexation to land that is intended to remain attached or annexed, such as sidewalks, trees, drives, tunnels, drains, and sewers. Sidewalks, curbing, sewers and highways are sometimes referred to as betterments, but the term “improvements” is preferred.

INVESTMENT

Most commonly, securities and real estate held for the production of revenues in the form of interest, dividends, rentals, or lease payments. The term does not include fixed assets used in government operations.

LAW ENFORCEMENT TRUST and TRAINING FUNDS (LETFs)

The Law Enforcement Trust Fund accounts for funds received from the sale of confiscated property that are used for drug enforcement. The Law Enforcement Training Fund accounts for funds received from court fines that are used for additional Police Department training.

LEGAL DEBT LIMIT

The State of Florida does not place a legal limit of debt on the municipalities. For general obligation debts greater than one year, the City must conduct a voter referendum process. Special revenue debt is pledged by a specific revenue source and limited by available revenue; therefore it is not subject to voter referendum.

LEGISLATIVE COMMITTEE ON INTERGOVERNMENTAL RELATIONS

Branch of the Department of Revenue that computes and published estimates for the following state-shared revenue sources: communication services tax, half-cent sales tax, local option fuel tax, and municipal revenue sharing.

MACHINERY AND EQUIPMENT

Property that does not lose its identity when removed from its location and is not changed materially or consumed immediately (i.e. within one year) by use.

MAJOR FUND

Any fund constituting 10% or more of the appropriated budget, and typically presented separately on summary charts.

METROPOLITAN STATISTICAL AREA (MSA)

A core area containing a substantial population nucleus, together with adjacent communities having a high degree of social and economic integration with that core. The Fort Walton Beach MSA includes all of Okaloosa County.

MILLAGE RATE

A tax rate on property expressed in mills per dollar value of property. One mill equals \$1 per \$1,000 of assessed taxable property value.

MODIFIED ACCRUAL BASIS OF ACCOUNTING

A basis of accounting under which revenues are recognized in the accounting period in which they become both available and measurable and expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations,

which should be recognized when due. All governmental funds use the modified accrual basis of accounting.

MUNICIPAL PLANNING BOARD (MPB)

Acts in an advisory capacity to the City Council on rezoning and development regulations, and monitors the implementation of the City's Comprehensive Plan. The seven members serve four-year terms, must be City of Fort Walton Beach residents, and are limited to two successive terms. The board meets the first Thursday of each month at 5 PM in the Council Chambers at City Hall.

MUNICIPALITY

A political unit, such as a city, town, or village, incorporated for local self-government.

NET ASSETS

The difference between assets and liabilities accounted for in an enterprise fund. Might be described as a measure of net worth. It attempts to measure how much left over at the end of the current fiscal year for the subsequent fiscal year's budget were the government to budget in accordance with generally accepted accounting principles (GAAP).

NON-MAJOR FUND

Any fund constituting less than 10% of the appropriated budget, and typically presented in the aggregate with like funds on summary charts.

NON-OPERATING EXPENSE

A fund expense not directly related to the fund's primary activities.

NON-OPERATING REVENUE

A fund revenue incidental to or a by-product of the fund's primary activities.

NON-RECURRING EXPENSE

A one-time expense, such as the purchase of a computer or a piece of equipment.

OPERATING BUDGET

A plan of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing acquisition, spending, and service delivery activities of a government are controlled.

OPERATING TRANSFER

An inter-fund transfer other than a residual equity transfer (i.e. a legally authorized transfer from a fund receiving revenue to the fund through which the resources are to be expended).

ORDINANCE

A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. Ordinarily, the statutes or charter will specify or imply those legislative actions that must be by ordinance and those that may be by resolution. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Revenue raising measures, such as the imposition of taxes, special assessments, and service charges, universally require ordinances.

PAY AS YOU GO

A type of financing whereby current revenues, taxes, and/or grants rather than long term debt are used to pay for capital improvements.

PAY AS YOU USE

A type of financing whereby long term debt rather than current revenues is used to pay for capital improvements.

PERSONAL SERVICES

The combination of regular wages, overtime, incentive pay, social security, Medicare, and benefits including deferred compensation, retirement, insurance (dental, health, & life), and worker's compensation.

PLAN FOR NEIGHBORHOOD ACTION (PNA)

The action plan developed by each neighborhood in response to the issues and concerns brought forward by that particular neighborhood in the Great Neighborhoods Partnership Program. The PNA's are then placed in the future land use element of the City's Comprehensive Plan Directions.

PRO FORMA

A financial statement for an enterprise fund that illustrates projected cash flows and changes in net assets. Pro forma statements may be used to demonstrate the expected effect of proposed changes to revenues or expenses on the fund's financial viability. Lenders require such statements to structure or confirm compliance with debt covenants such as debt service reserve coverage and debt to equity ratios.

PROPRIETARY FUND

Type of fund used to account for a government's ongoing organizations and activities which are similar to those often found in the private sector. Fund types include enterprise and internal service funds. May be referred to as "income-determining" funds.

PUBLIC SAFETY

The combination of Police and Fire services.

RECURRING EXPENSE

An expense incurred year after year, such as a maintenance contract for software or equipment.

REFUND

To pay back or allow credit for an amount due to an over collection or the return of an object sold.

RESOLUTION

A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

REVENUE

An increase in the net current assets of a fund from sources other than expenditure refunds and residual equity transfers.

REVENUE BOND

A bond whose principal and interest are payable exclusively from earnings of an enterprise fund.

ROLL-BACK RATE

The millage rate that will provide the same ad Valorem tax revenue for the taxing authority as was levied during the prior year, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100

percent, and property added due to geographic boundary changes.

SANITATION ENTERPRISE FUND

Accounts for the revenues and expenditures of the City's solid waste and recycling operations.

“SAVE OUR HOMES”

A Florida constitutional amendment approved by voters in 1992 that provides a \$25,000 exemption and limits the amount a homestead property can increase in value on the tax rolls each year. The law limits value increases to three percent or a figure equal to the Consumer Price Index - whichever is less.

SHARED REVENUE

Revenue levied by one government but shared on a predetermined basis, often in proportion to the amount collected at the local level, with another government or class of governments.

SPECIAL PROJECT CARRY-OVER

A project carried forward to the next fiscal year due to incompletion. The project was originally budgeted in the year appropriated, so appropriation is likewise carried forward.

SPECIAL REVENUE FUND

Accounts for resources restricted by law or contract for specific purposes. The fund exists only for the life of the restriction.

STATUTE

A written law enacted by a duly organized and constituted legislative body.

STORMWATER ENTERPRISE FUND

Accounts for the revenues and expenditures of the City's stormwater operations.

STRUCTURALLY BALANCED BUDGET

Recurring revenues equal or exceed recurring expenditures. This differs from a “balanced budget”, which allows the use of fund balance in the event expenditures exceed revenues.

TAX INCREMENT FINANCING (TIF)

Florida law allows the use of tax increment financing (TIF) to fund specific public improvement projects in the CRA area. The TIF is determined by the growth in the assessed value of taxable property in the CRA area from the base year to the current tax year and multiplied by the current tax rate for the City and County.

TRUTH IN MILLAGE (TRIM)

A uniform method for calculating and reporting ad Valorem tax rates in accordance with Chapter 200 of the Florida State Statutes.

UTILITIES ENTERPRISE FUND

Accounts for the revenues and expenditures of the City's water and sewer operations.

WORKING CAPITAL

The difference between current assets and current liabilities reported in a proprietary fund. This measure indicates relative liquidity.

ACRONYMS

CAFR – Comprehensive Annual Financial Report

CEB – Code Enforcement Board

CDBG – Community Development Block Grant

CDS – Community Development Services

CIP – Capital Improvement Program

CRA – Community Redevelopment Agency

DOT – Department of Revenue

FBC – Florida Building Code

FRDAP – Florida Recreation and Development Assistance Program

FDEP – Florida Department of Environmental Protection

FTE – Full-Time Equivalent

GAAP – Generally Accepted Accounting Principles

GASB – Governmental Accounting Standards Board

GFOA – Government Finance Officer's Association

LCIR – Legislative Committee on Intergovernmental Relations

LDC – Land Development Code

LETF – Law Enforcement Trust/Training Fund

MPB – Municipal Planning Board

MSA – Metropolitan Statistical Area

NPDES – National Pollutant Discharge Elimination System

PNA – Plan for Neighborhood Action

SRF – State Revolving Fund

TIF – Tax Increment Financing

TRIM – Truth In Millage



RESOLUTION 2015-19

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FORT WALTON BEACH, FLORIDA, ADOPTING THE MILLAGE RATE FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2015 AND ENDING SEPTEMBER 30, 2016; AND PROVIDING AN EFFECTIVE DATE.

Section 1. Purpose

The City of Fort Walton Beach held a public budget meeting on August 10, 2015, to discuss the FY 2015-16 budget. The City held a public budget hearing on September 9, 2015, as required by Florida Statutes section 200.065.

The Okaloosa County Property Appraiser has certified that the gross taxable value for operating purposes not exempt from taxation within the City of Fort Walton Beach is \$1,187,115,131.

Section 2. Millage Rate

The City hereby sets the FY 2015-16 operating millage rate at 5.7697 mills, which is 1.79% more than the rolled-back rate of 5.6683 mills. There is no voted debt service millage.

Section 3. Effective Date

This resolution shall take effect immediately upon approval by the City Council.



Mike Anderson

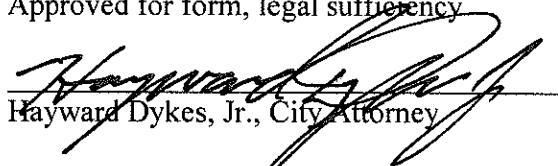
Mike Anderson, Mayor

Attest:



Kim M. Barnes, City Clerk

Approved for form, legal sufficiency



Hayward Dykes, Jr.

Hayward Dykes, Jr., City Attorney

RESOLUTION 2015-20

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF FORT WALTON BEACH, FLORIDA, ADOPTING THE BUDGET FOR CERTAIN EXPENDITURES, EXPENSES, CAPITAL IMPROVEMENTS AND CERTAIN INDEBTEDNESS FOR THE CITY OF FORT WALTON BEACH, FLORIDA, FOR THE YEAR BEGINNING OCTOBER 1, 2015 AND ENDING SEPTEMBER 30, 2016; AND PROVIDING AN EFFECTIVE DATE.

Section 1. Purpose

Prior to the beginning of a new fiscal year, the City is required to pass and adopt a budget for the operation of the City government. The City held a public budget meeting on August 10, 2015, to discuss the FY 2015-16 budget. The City held a public budget hearing September 9, 2015, as required by Section 200.065 of the Florida Statutes.

Section 2. Final Tax Rate

The City Council set the tax rate at 5.7697 mills for property assessed as of January 1, 2015.

Section 3. Adoption of Budget

The document entitled "City of Fort Walton Beach FY 2015-16 Budget" comprises the total amount of \$37,865,628 for all funds reported. The budget is being presented as a balanced budget whereby there are sufficient revenues to offset all estimated expenditures or expenses. All budget appropriations are based upon the total expenditure and/or expenses even though the budget has been prepared based on line items and summarized to a categorical level.

Section 4. Budget Amendments

a. The City Council may make any amendments to the adopted budget, by resolution, as it may deem necessary and proper.

b. Budget amendments requesting additional expenditures or expenses must also identify the corresponding funding source.

Section 5. Budget Transfers

Budget transfers shall be accomplished pursuant to Administrative Policy FIN-13 as provided by Resolution 2011-19 adopted by the City Council on August 16, 2011.

Section 6. Debt Service

Debt service for the General Fund will be paid from operating revenues and/or transfers from the Debt Service Fund. Debt service for the Utilities and Stormwater Enterprise Funds will be paid from operating revenues from the Enterprise Funds.

Section 7. Carryovers

a. Projects that were not completed during the prior fiscal year are carried forward and are funded with the corresponding carryover appropriations of the prior year. These are commitments anticipated to be incomplete as of September 30, 2015, and will be continued and made a part of the FY 2015-16 budget. The document entitled "City of Fort Walton Beach FY 2015-16 Grant & CIP Project Carryovers", dated September 23, 2015, comprises the total

RESOLUTION 2015-20

amount of \$1,600,869 for all funds reported.

b. Encumbrances (open purchase orders) that were not completed during the prior fiscal year are carried forward and are funded with the corresponding carryover appropriations of the prior year. These are commitments anticipated to be incomplete as of September 30, 2015, and will be continued and made a part of the FY 2015-16 budget. The document entitled "City of Fort Walton Beach FY 2015-16 Encumbrance Carryovers", dated September 23, 2015, comprises the total amount of \$2,202,533.85 for all funds reported.

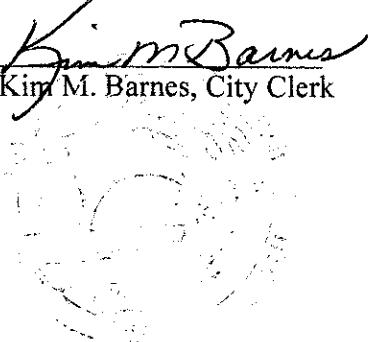
Section 8. Effective Date

This resolution shall become effective on and after October 1, 2015.



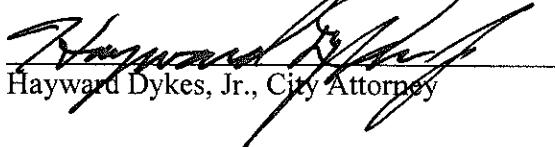
Mike Anderson, Mayor

Attest:



Kim M. Barnes, City Clerk

Approved for form, legal sufficiency



Hayward Dykes, Jr., City Attorney

CITY OF FORT WALTON BEACH
FY 2015-16 Encumbrance Carryover
Council Meeting 9/23/2015

PO or PR	Date	Vendor	Description	PO Balance	Account	Completion
85124	08/13/15	Law Enforcement Supply	PD Uniforms	\$760.00	001-0800-521-5210	Oct 2015
83381	01/09/15	Accent Signs	Vehicle graphics for PD SUV	\$3,460.00	001-0800-521-6403	Oct 2015
82235	09/08/14	Williams Communications	Misc Equipment for FD Pumper Truck	\$446.25	001-0900-522-6407	Dec 2015
85293	08/21/15	BSN Sports	Mats for Recreation Ctr Gym	\$1,146.57	001-1000-572-5207	Oct 2015
85440	08/27/15	Duval Ford	Vehicle - Pks & Rec; Ford Transit Wagon (Seniors)	\$25,964.25	001-1000-572-6404	Oct 2015
84346	04/30/15	Duval Ford	Vehicle; Ford F150 P/U truck; Parks & Rec	\$19,422.00	001-1015-541-6404	Oct 2015
85441	08/31/15	Kelly Services	Temp staffing for Planning Division	\$12,656.64	001-1205-515-3100	Mar 2016
85491	09/02/15	Home Depot	Fire Station 6 - Appliances (dishwasher & stove)	\$1,079.85	001-1230-519-4640	Oct 2015
85507	09/02/15	Flooring Authority	Fire Station 6 - Tile for bathroom floor	\$9,700.00	001-1230-519-4640	Dec 2015
85512	09/03/15	D&D Heating & AC	Library - New AC unit	\$42,982.00	001-1230-519-4645	Nov 2015
85267	08/19/15	ISCO Industries	FEMA - 609 Lakeview Drive (Snap-Tite Pipe)	\$10,269.60	001-1500-519-4941	Oct 2015
85343	08/25/15	Utility Solutions Group	FEMA - 609 Lakeview Drive (Stormwater repair)	\$34,872.00	001-1500-519-4941	Oct 2015
85488	09/01/15	Larry M Jacobs	Veterans Tribute Tower - Geotechnical Services	\$1,600.00	001-1500-519-8200	Oct 2015
85489	09/01/15	O'Connell & Associates	Veterans Tribute Tower - Design	\$2,800.00	001-1500-519-8200	Oct 2015
83712	02/18/15	Motorola Solutions, Inc.	FD Station Alerting System	\$412,125.00	001-1564-522-6405	Oct 2015
85177	08/07/15	HON Company LLC	Furniture - CH Annex Training room	\$19,483.73	001-1599-519-5200	Oct 2015
84469	05/15/15	American Ramp Co	BMX Skate park design & construction	\$131,500.00	001-5117-572-6257	Dec 2015
79236	09/11/13	Sequel Electrical Supply	New Rec Center - lighting packages - PR003	\$4,094.26	001-5117-572-6257	Dec 2015
79237	09/11/13	Fort Walton Concrete Company	New Rec Center - CMU block fill - PR004	\$408.00	001-5117-572-6257	Dec 2015
79238	09/11/13	South AL Brick dba Keego Clay Products	New Rec Center - Brick & related materials - PR005	\$179.50	001-5117-572-6257	Dec 2015
79239	09/11/13	Block USA - Gulf Coast Division	New Rec Center - Concrete masonry units, glass block #6	\$838.52	001-5117-572-6257	Dec 2015
79242	09/12/13	F&W Precast	New Rec Center - Concrete Structures-Manholes #11	\$25,944.30	001-5117-572-6257	Dec 2015
79243	09/12/13	Fort Walton Concrete Company	New Rec Center - Ready Mix Concrete PR012	\$6,202.00	001-5117-572-6257	Dec 2015
80243	12/31/13	DC Architects	New Rec Center - Print add'l blueprints	\$159.28	001-5117-572-6257	Dec 2015
80648	02/25/14	Aeromechanical, LLC	New Rec Center - AC central units; ductwork; PR017	\$1.00	001-5117-572-6257	Dec 2015
80714	03/03/14	Warren Hollow Metal	New Rec Center - Doors - PR019	\$1,211.00	001-5117-572-6257	Dec 2015
82044	08/21/14	Berridge Manufacturing Company	New Rec Center - Roofing Materials PR023	\$480.45	001-5117-572-6257	Dec 2015
82674	10/24/14	Oldcastle Envelope	New Rec Center - Window glazing PR026	\$23.37	001-5117-572-6257	Dec 2015
83187	06/09/15	Multi-Graphics, inc.	New Rec Center - Signage & Lettering PR037	\$132.00	001-5117-572-6257	Dec 2015
83297	12/30/14	Hill Co Gulf States, LLC	New Rec Center - Ceiling materials PR031	\$5,743.00	001-5117-572-6257	Dec 2015
83299	12/30/14	Panhandle Growers, Inc.	New Rec Center - Trees PR035	\$26,935.00	001-5117-572-6257	Dec 2015
83300	12/30/14	Roberts Sand Co, LLLP	New Rec Center - Sand/Clay mix PR041	\$1,477.50	001-5117-572-6257	Dec 2015
83377	01/09/15	United lighting & Supply	New Rec Center - Appliances PR047	\$1,543.00	001-5117-572-6257	Dec 2015
			General Fund Total	\$805,640.07		
84919	07/09/15	Polyengineering, Inc.	Analysis of Impediments to Fair Housing	\$5,500.00	107-1900-554-3100	Dec 2015
83735	02/20/15	Atkins North America	Carson Streetscapes	\$89,996.56	107-1950-546-6300	July 2016
			CDBG Fund Total	\$95,496.56		
82264	11/17/14	Jenkins Engineering Inc	Consulting Svcs- Drawings/Docs Pkg lot at 234 Miracle Strip Pkwy E	\$10,060.00	109-2000-522-3100	Oct 2015
83418	01/15/15	AVCON, Inc.	CRA Parking Needs Assessment	\$19,241.00	109-2000-552-3100	Oct 2015
85069	07/28/15	Jenkins Engineering Inc	Parking lot - 167 Eglin Pkwy	\$1,250.00	109-2000-552-3100	Oct 2015
85070	07/28/15	Jenkins Engineering Inc	Parking lot - 236 Miracle Strip Pkwy - Brooks BBQ	\$1,250.00	109-2000-552-3100	Oct 2015
76139	09/04/12	TBE Group, Inc. (Cardno TBE)	Phase B - Happy Food Stores	\$38,140.00	109-5498-552-	July 2016
			CRA Fund Total	\$69,941.00		
82262	09/10/14	Control Systems & Instrumentation	Replace Soft Starters on Well 7	\$14,950.00	401-1310-533-4680	Dec 2015
82560	10/13/14	Automation Control Service	Annual Inspection Maintenance Program	\$1,750.00	401-1310-535-4610	Oct 2015
82560	10/13/14	Automation Control Service	Annual Inspection Maintenance Program	\$3,750.00	401-1350-535-4610	Oct 2015
83982	03/20/15	US Tank, Inc.	Water Tank Asset management Program	\$12,800.00	401-1350-535-4680	Dec 2015
83982	03/20/15	US Tank, Inc.	Water Tank Asset management Program	\$44,677.40	401-1350-535-4680	Dec 2015
84416	05/11/15	Gulf Coast Underground	Sewer Manhole Linings	\$197,047.01	401-5032-535-6361	Dec 2015
84417	05/11/15	Insiutiform Technologies	Cured-In-Place Pipe	\$897,941.25	401-5032-535-6361	Dec 2015
83788	02/25/15	Gulf Coast Utility Contractors	Lift Station 3 - Set Wet Well & Rehab manhole	\$27,634.67	401-5048-535-6310	Oct 2015
84207	04/16/15	CH2M Hill Engineers	Lift Station 3 - Replacement	\$4,868.96	401-5048-535-6310	Oct 2015
			Utilities Fund Total	\$1,205,419.29		
84126	04/06/15	AVCON	Stormwater Drainage - Gary Smith Ford	\$26,036.93	405-1587-538-6358	Dec 2015
			Stormwater Fund Total	\$26,036.93		
			TOTAL ENCUMBRANCE CARRYOVER ALL FUNDS	\$2,202,533.85		

Project	Account	Amount
Assistance to Firefighters Grant	001-1564-522-6405	20,170
Assistance to Firefighters Grant	001-1564-522-6406	35,512
Street Resurfacing - Striping	001-5018-541-6351	21,975
Fence Repair at Jet Stadium	001-1010-572-6310	12,000
Recreation Complex	001-5117-572-6257	781,198
Volleyball Court Construction	001-5117-572-6257	40,000
Phase II - Skatepark	001-5117-572-6310	2,155
FEMA - Rain Event	001-1500-519-4941	137,426
Vetrans Tribute Tower	001-1500-519-8200	16,699
General Fund		1,067,136
AIFH Study	107-8900-554-3100	5,740
Planning & Administration	107-8910-554-3400	3,428
Nuisance Abatement	107-8910-554-3400	14,917
Sewer Lateral	107-8930-554-3400	23,474
Youth Enrichment	107-8940-554-3451	2,000
Head Start Repairs	107-8940-554-5253	10,500
Life Center	107-8950-554-5207	8,500
S4P Synergy	107-8950-554-5258	5,885
Eleanor Johnson Bathrooms	107-8950-554-6353	38,000
Carson Drive	107-8950-554-6351	42,797
CDBG Fund		155,241
Brownfield Cleanup Program Grant	109-5498-552-3100	57,693
CRA Fund		57,693
Well 11 Rehab	401-1310-533-4680	30,000
Cinco Bridge Design & Engineering	401-5056-533-3100	25,000
Cinco Bridge Water Line	401-5056-533-6360	181,302
Utilities Fund		236,302
Walkedge Drive Seawall & Improvements	405-5019-538-6358	60,994
Linwood Drainage Project	405-1380-538-4680	23,503
Stormwater Fund		84,497

Special Project Carry-Over All Funds **\$ 1,600,869**

